

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

Item No. 15.5.1 Halifax Regional Council February 6, 2024

SUBJECT:	2024/25 Multi-Year Capital Plan
DATE:	January 24, 2024
SUBMITTED BY:	Original Signed Councillor Paul Russell, Chair, Standing Committee of the Whole on Budget (Budget Committee)
TO:	Mayor Savage Members of Halifax Regional Council

<u>ORIGIN</u>

January 24, 2024 Budget Committee meeting, Item 6.2.

LEGISLATIVE AUTHORITY

Legislative Authority is outlined in the attached staff report dated December 19, 2023.

Administrative Order One, Respecting the Procedures of the Council, Schedule 4: Standing Committee of the Whole on Budget, Terms of Reference section 6:

6. The Standing Committee of the Whole on Budget shall:

(a) review the proposed budget for the next fiscal year;

(b) report to the Council on matters respecting the proposed budget arising from its review; and

(c) perform such other duties as directed by the Council.

RECOMMENDATION

The Budget Committee recommend that Halifax Regional Council:

- 1. Approve the Capital Budget for 2024/25 as set out in Attachment 1 of the staff report dated December 19, 2023;
- 2. Approve in-principle the schedule of 2025/26, 2026/27, 2027/28 Multi-Year Capital Plan as set out in Attachment 2 of the staff report dated December 19, 2023;
- 3. Approve the schedule of 2024/25 Capital Plan Reserves Withdrawals as set out in Attachment 3 of the staff report dated December 19, 2023;
- 4. Approve the schedule of 2024/25 Capital Multi-year Projects as set out in Attachment 4 of the staff Report dated December 19, 2023; and
- 5. Direct the Chief Administrative Officer to update a Long-term Capital Funding Strategy as part of the 2025/26 budget process to reflect the changing Municipal and economic long-term goals.

BACKGROUND

Budget Committee received a staff recommendation report dated December 19, 2023 to consider the 2024/25 Multi-Year Capital Plan.

For further information refer to the attached staff report dated December 19, 2023.

DISCUSSION

Budget Committee considered the staff report dated December 19, 2023 and approved the recommendation to Halifax Regional Council as outlined in this report.

FINANCIAL IMPLICATIONS

Financial implications are outlined in the attached staff report dated December 19, 2023.

RISK CONSIDERATION

Risk consideration is outlined in the attached staff report dated December 19, 2023.

COMMUNITY ENGAGEMENT

Meetings of Budget Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated December 19, 2023.

ENVIRONMENTAL IMPLICATIONS

Environmental implications are outlined in the staff report dated December 19, 2023.

ALTERNATIVES

Alternatives are outlined in the attached staff report dated December 19, 2023.

ATTACHMENTS

Attachment 1 – Staff recommendation report dated December 19, 2023.

A copy of this report can be obtained online at <u>halifax.ca</u> or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dorothy Maponga, Legislative Assistant, Municipal Clerk's Office 902.478.2408



P.O. Box 1749 <u>Halifax, Nova Scotia</u> B3J 3A5 Canada

Item No. 6.2 Budget Committee January 24, 2024

Chair and Members of Budget Committee (Standing Committee of the Whole on Budget)
Original Signed
Cathie O'Toole, Chief Administrative Officer
December 19, 2023
2024/25 Multi-Year Capital Plan

<u>ORIGIN</u>

November 28, 2023 Budget Committee (Item 6.2):

THAT the Budget Committee:

- 1. Direct the Chief Administrative Officer to develop the 2024/25 Budget with capital-from-operating funding capped at no more than \$57.4 million, according to Council's approved priorities; and,
- 2. Approve revised debt policy of \$1,800 per dwelling.

MOTION AS AMENDED PUT AND PASSED.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter (HRM Charter)

S.35(1) The Chief Administrative Officer shall (b) ensure that the annual operating and capital budgets are prepared and submitted to the Council;

S.79 The Council shall adopt an operating budget and a capital budget for each fiscal year.

RECOMMENDATION ON PAGE 2

RECOMMENDATION

It is recommended that Committee of the Whole on Budget recommend that Halifax Regional Council:

- 1. Approve the Capital Budget for 2024/25 as set out in Attachment 1 of this report;
- 2. Approve in-principle the schedule of 2025/26, 2026/27, 2027/28 Multi-Year Capital Plan as set out in Attachment 2 of the report;
- 3. Approve the schedule of 2024/25 Capital Plan Reserves Withdrawals as set out in Attachment 3 of this report;
- 4. Approve the schedule of 2024/25 Capital Multi-year Projects as set out in Attachment 4 of this report; and
- 5. Direct the CAO to update a Long-term Capital Funding Strategy as part of the 2025/26 budget process to reflect the changing Municipal and economic long-term goals.

BACKGROUND

On January 18, 2023, Budget Committee approved the 2023/24 Multi-Year Capital Plan for which has been the basis for staff's planning and resourcing preparations required to implement capital projects within the current year and next three years. Years two-through-four of the capital plan were approved in-principle, as project planning assumptions evolve over time. Although a project may rate at the highest priority for the municipality, staff will only recommend it in the fiscal year for when there is a reliable capacity to deliver and it best aligns with other projects or service coordination.

On December 12, 2023 the Budget Committee received an update on current projects in-progress and an overview of key issues and priorities influencing the 2024/25 capital plan update. Detailed project description sheets compiling the proposed 2024/25 multi-year capital plan were provided for Budget Committee's review in advance of the budget deliberations.

DISCUSSION

The proposed 2024/25 capital budget totals \$309,236,000 (Attachment 1) which is \$156M less than what was approved in-principle in the 2023/24 capital plan. Much of this decrease is a response to the post-pandemic economic state affecting industry progress, with labour market shortages, long delays in the supply chain, and historic inflation levels causing some investments to be put on pause or reconsidered.

Beginning in 2022/23, the capital program began to increase over previous years' average of an annual \$150M budget. The driver of this increase was both inflation as well as the need to invest in an expansion of municipal infrastructure to meet the significant increase in the population growth rate that began in 2016, putting more demand on capacity for municipal services. The ability to deliver the large budget increases in 2022/23 and 2023/24 was challenged by the ongoing market issues and labour shortages. Staff are estimating that \$375M in delayed project work will need to continue into 2024/25, therefore creating the need to reduce the 2024/25 level of new work to be approved.

The remaining three years of the multi-year capital plan (Attachment 2) continue to average an annual total of \$635M which is more than four-times the annual budget prior to 2022/23. Increased municipal services demands are the primary driver of this increase.

The secondary driver of the increase is increased risk of deferred maintenance on the existing \$4.3B infrastructure inventory. While preventative maintenance is the most cost-effective approach to ensuring operational reliability, every asset reaches a stage in its lifecycle when the cost of daily repairs and maintenance far exceeds the cost to replace the asset. Timely asset replacement also mitigates the risk to service disruption and safety issues. Implementing this cost-effective and evidence-based asset management strategy is being demonstrated by the Council-approved <u>HRM Street Network Levels of Service (LOS) report</u>.

In the proposed 2024/25 budget, 80% of the project costs are attributed to the Base Capital Program which supports renewal investment in existing infrastructure and nominal capacity increase to existing municipal services. Within the Base Capital Program, 71% of the investment is designated for Asset Renewal projects, which meets Regional Council's direction under the Asset Investment Framework to designate 70%-80% of the annual base budget to asset renewal investment and 20%-30% to growth investment. Within the Strategic Initiatives Program, \$11M proposed in the 2024/25 budget and \$5M previously included in the 2023/24 budget for the Mill Cove Ferry Terminal project continue to be classified as an "Anticipated Capital Project" while awaiting approval on a cost-share application with the provincial and federal governments. Regional Council's approval to proceed with project work is contingent on receiving the defined external funding contributions.

2024/25 Budget Direction Implications

The November 28, 2023 <u>2024/25 Budget Direction report</u> presented two fiscal strategies which relate to the capital budget, to assist in reducing the 15 percent average property tax bill increase to 9.7 percent increase:

- \$30 million reduction to capital-from-operating funding
- \$7 million reduction to Strategic Initiative funding; (SI) reserves.

The implication of these two reductions is that although the result is a decrease in the 2024/25 tax increase, it requires additional debt funding to finance the capital projects and therefore will increase future years' taxation amounts by the combined \$37 million plus an additional premium price for the debt servicing costs. This, in part, is the reason why there was a recommendation to approve a revised debt policy to increase the level of debt to \$1,800 per dwelling unit.

If Regional Council continues to maintain funding targets for the annual capital budget at 2024/25 levels for capital-from-operating and debt, the remaining years of the multi-year plan cannot be fully funded to meet the infrastructure demand. Additional project deferrals and trade-offs would need to be managed, or alternatively, Council will need to approve additional increases to the existing general-rated debt ceiling. The funding shortfall for years 2-4 (2025/26, 2026/27, and 2027/28) is highlighted in the funding summary table at the bottom of Attachment 2 of this report.

Due to the significant economic and industry changes since the Fiscal Sustainability Strategy and Strategic Initiatives Funding Plan were approved by Council in the process of developing the 2021/22 budgets, as well as the considerable population growth that has been realized in Halifax in excess of the 2014 Regional Plan estimates, staff is recommending Budget Committee to direct a fulsome review and update. The updated Long-term Capital Funding Strategy should better align with Council's strategic goals and the new Regional Plan to help achieve long-term financial planning resiliency.

FINANCIAL IMPLICATIONS

As detailed in Attachment 1 of this report, staff are recommending capital projects in 2024/25 with budget totalling \$309,236,000, acknowledging that approval of \$11.0 million for the anticipated Mill Cove Ferry Service project is contingent on the ICIP application being awarded and land acquisition approval. The Bedford Library Replacement project is also contingent on the Mill Cove Ferry Service funding agreement and land being secured. There are also multiple active transportation work plans within a larger roads

project account which are contingent on securing an external funding agreement. All 2024/25 funding allocations are based on eligibility criteria, confirmed contribution agreements, legislation, and fiscal direction from Regional Council.

Debt funding for the base capital plan does not impact taxes immediately, but in future operating budgets when repayments of principal and interest are required. These payments do not begin until the fiscal year following completion of each associated capital project. On average, most projects last 18-36 months. Alternatively, capital-from-operating funding is taxed in the same year which it is budgeted.

The Climate Action Tax has contributed \$18M each year to the Strategic Initiatives (SI) Reserve since 2022/23. As the capital projects supporting The Climate Action Plan are implemented, debt will be taken and the SI Reserve funds accumulated will be used to make the debt payments. The Climate Action Tax financial strategy acts like a payment plan which lengthens the tax payment period over many years more than the capital project schedule, for the purpose to minimize the annual tax bill impact to residents. Using debt to extend payments into future tax years also shares the cost with future residents who will benefit from these investments.

The same financial strategy has been put into place to support a number of other Strategic Initiatives projects. For these projects, such as the Halifax Forum Redevelopment or Windsor Street Exchange Redevelopment, which will be wholly or partially funded by debt, current annual contributions to the SI Reserve will be accumulated to fund the future debt repayments once the construction projects are completed. Any future land sales from the new Cogswell District will be deposited into the SI Reserve to fund the debt repayments of the final total capital project cost.

The financial implications of the approved capital budget not only impact the capital funding sources for the initial project investment, but also associated operational budgets. New capital assets delivered in 2024/25 estimate a required net \$3.9 million increase to annual business unit budgets for new operating costs, including some additional staffing positions and maintenance costs. These net increases include an offset of \$2.0 million by some projects with identified efficiency savings due to new or rehabilitated assets. All increases in the municipally owned infrastructure inventory also place an obligation on future taxpayers through the capital budget for asset rehabilitation and replacement.

Approval of the 2024/25 Multi-Year Capital Projects schedule in Attachment 4 of this report acknowledges Council's commitment to approving the required annual budgets in future fiscal years to complete the discrete scope of defined work. Approval allows staff to enter into multi-year procurement agreements for the projects, however, the budget is represented based on anticipated cashflow by fiscal year.

RISK CONSIDERATION

Risks related to the recommendations in this report include assumptions of current asset condition, unforeseen economic fluctuations, and future level of service delivery demand. An evaluation of risk impact and likelihood for each proposed capital project has been performed as part of the budget preparation process and considered during the recommendation decision.

COMMUNITY ENGAGEMENT

No community engagement was required. The most recent Municipal Services Survey was conducted in September 2022 while the most recent Resident Survey results were made available to Regional Council through an information report provided on November 23, 2021.

The 2024/25 budget consultation process seeks to solicit public comment by inviting members of the public to provide feedback following each public budget and business plan presentation.

ENVIRONMENTAL IMPLICATIONS

Any project-specific environmental considerations are incorporated in the individual capital project planning. Environmental and climate considerations are also included in the Capital Project Evaluation Framework for portfolio risk evaluations.

ALTERNATIVES

Committee od the Whole on Budget can alter the content of any of the four schedules requesting approval within this report. Addition, removal, or deferral of any project involves implications to resource planning, capacity, funding, potential contracts and various coordination impacts either with stakeholders or other planned projects. Apart from project management implications, changes to proposed projects may have significant impacts to approved municipal services. It is recommended that changes to the budget or plan be put on the Budget Adjustment List (BAL) and information regarding related implications be provided by staff for the BAL session in March 2024. Long-term capital plan implications are primarily driven by Regional Council's approval of municipal services, which define what infrastructure is required for its delivery.

ATTACHMENTS

Attachment 1 - 2024/25 Capital Budget

Attachment 2 - 2025/26-2027/28 Multi-Year Capital Plan

Attachment 3 - 2024/25 Capital Reserve Withdrawals

Attachment 4 - 2024/25 Capital Multi-Year Projects

A copy of this report can be obtained online at <u>halifax.ca</u> or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Crystal Nowlan, Director of Asset Management, Finance & Asset Management, 902.237.8768

ATTACHMENT 1

2024/25 Capital Budget

						LIDM	Funding		Extorna	Funding
Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2024	2024/25 Budget	Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed
CB190006	Accessibility - HRM Facilities	Buildings/Facilities	755,000	250,000	-	125,000	-	125,000	-	-
CB210004 CB190007	Alderney Gate Library Renos Alderney Gate Recapitalization	Buildings/Facilities Buildings/Facilities	175,000 1,000,000	- 500,000	-	- 250,000	-	- 250,000	-	-
CB190002	Bedford Library Replacement **	Buildings/Facilities	-	500,000	-	-	-	500,000	-	-
CB210021 CB000048	Beechville Lakeside Timberlea Recreation Centre Recap Building Recap Future-Parks & Rec	Buildings/Facilities Buildings/Facilities	2,450,000	9,500,000	-	-	-	5,772,061	3,727,939	-
CW190005	Burnside Composting Facility Repairs	Buildings/Facilities	240,000	-	-	-	-	-	-	-
CB190005 CB000023	Captain William Spry Library Renos Captain William Spry Renovations	Buildings/Facilities Buildings/Facilities	- 1,230,000		-	-	-	-		-
Build2	Citadel Community Centre	Buildings/Facilities	-	-		-	-		-	-
Transit6	Cobequid Transit Terminal Refresh	Buildings/Facilities	-	-	-	-	-		-	-
CB000045 Build 22	Cole Harbour Place Cole Harbour Recreation Renovations	Buildings/Facilities Buildings/Facilities	700,000	250,000 1,050,000	-	250,000		1,050,000		-
CB210019	Community Recreation Facilities Recap	Buildings/Facilities	1,000,000	-	-	-	-	-	-	-
CW190003 CB190011	Composting/Anaerobic Digestion (AD) Plant Corporate Accommodations	Buildings/Facilities Buildings/Facilities	230,000 1,363,000	100,000 3,000,000	- 100,000	- 1,500,000	-	- 1,500,000		-
CB230026	Demolition of 1940 Gottingen Street	Buildings/Facilities	200,000	-	-	-	-	-	-	-
CB220001 CB190009	East Dartmouth CC Renovation Environmental Remediation/Bldg. Demo	Buildings/Facilities Buildings/Facilities	665,000 165,000	1,450,000 400,000	-	725,000 400,000	-	725,000	-	
Transit1	Ferry Maintenance Facility	Buildings/Facilities	-	-	-	-	-	-	-	-
CM200002 CB000052	Ferry Terminal Pontoon Rehab Fire Station 2 University Ave Recap	Buildings/Facilities Buildings/Facilities	- 2,650,000	1,000,000	-	1,000,000		- 1,000,000	-	
CB2000032	General Building Recapitalization	Buildings/Facilities	650,000	2,250,000	-	1,125,000	-	1,125,000	-	-
CB200004	George Dixon Community Ctr Recap	Buildings/Facilities	-		-	-	-	-	-	-
CB200013 CB180003	Halifax 4 Pad Arena Halifax City Hall/Grand Parade Restore	Buildings/Facilities Buildings/Facilities	120,000 100,000	250,000	250,000		-	-	-	-
CB210020	Halifax Common Pool Reconstruction	Buildings/Facilities	2,180,000	-	-	-	-	-	-	-
CB190003 CB200014	Halifax North Memorial Public Library Halifax Regional Fire & Emergency Headquarters and Station 1	Buildings/Facilities Buildings/Facilities	4,860,000 13,150,000	- 12,000,000	-	-	-	- 12,000,000	-	-
CB2200014	Heritage Facilities Recapitalization	Buildings/Facilities	435,000	500,000	-	250,000	-	250,000	-	-
CB000088	HRFE Facility Improvements	Buildings/Facilities	460,000	2,500,000	-	1,750,000	-	750,000	-	-
CB200015 CB220023	HRM Depot Upgrades Mackintosh Campus – Phase 2	Buildings/Facilities Buildings/Facilities	475,000 5,435,000	250,000	-	125,000	-	125,000	-	-
CW200002	Materials Recovery Facility Repairs	Buildings/Facilities	10,000	720,000	720,000	-	-	-	-	-
CB000073 CB200001	Metropark Upgrades Multi-District Facilities-Upgrades	Buildings/Facilities Buildings/Facilities	250,000 2,900,000	150,000 500,000	150,000	- 250,000	-	- 250,000		-
CB220004	Mumford Transit Terminal Replacement	Buildings/Facilities	26,000	100,000	-		-	100,000	-	-
CB000009 Transit21	Needham Community Centre Recap New Ferry Berthing Infrastructure	Buildings/Facilities Buildings/Facilities		-	-	-	-	-		-
CB230028	New Fire Training Facility	Buildings/Facilities	-	250,000		-	-	250,000	-	-
CB230027	New Organics Facility	Buildings/Facilities	5,465,000	2,905,000	-	2,905,000	-	-	-	-
CB240001 CB230029	Operational & EMO Infrastructure Resiliency Organic Facilities Decommissioning	Buildings/Facilities Buildings/Facilities	850,000 50,000	750,000 725,000	- 725,000	750,000	-	-		-
Transit7	Penhorn Transit Terminal Refresh	Buildings/Facilities	-	-	-	-	-	-	-	-
CB230030 CW000009	Prospect Rd Community Centre Upgrades Ragged Lake Composting Recapitalization	Buildings/Facilities Buildings/Facilities	325,000 220,000		-	-	-	-	-	-
CB200007	RBC Centre	Buildings/Facilities	135,000	200,000	200,000		-	-	-	-
CB200009 CB200010	Regional Library Facility Upgrades Regional Park Washrooms	Buildings/Facilities	1,000,000 525,000	600,000	-	600,000	-	-	-	-
CB200010	Roof Recapitalization	Buildings/Facilities Buildings/Facilities	925,000	1,000,000	-		-	1,000,000	-	-
CB000060	Sackville Sports Stadium	Buildings/Facilities	2,240,000	-		-	-	-		-
Build19 CB200008	Sackville Sports Stadium Revitalization Scotiabank Centre	Buildings/Facilities Buildings/Facilities	- 1,200,000	- 5,500,000	- 600,000	-	-	4,900,000	-	
CB210018	Sheet Harbour Fire Station	Buildings/Facilities	700,000	-	-	-	-	-	-	-
CB000080 Build16	Sheet Harbour Recreation Centre Spryfield Lions Arena	Buildings/Facilities Buildings/Facilities	1,200,000		-	-	-	-	-	-
Build14	St. Mary's Boat Club	Buildings/Facilities	-	500,000		-	-	500,000	-	-
CB000016 CB230031	Transit Facility Investment Strategy Wanderers Grounds Bengal Lancers Arena	Buildings/Facilities Buildings/Facilities	1,204,000 200,000	600,000	-	300,000	-	300,000	-	-
CR000007	Wrights Cove Terminal	Buildings/Facilities	16,000	350,000		-	-	350,000	-	-
CI190009 CI190010	Application Recapitalization	Business Systems	336,000 159,000	200,000	-	200,000 300,000	-	-		-
BT30	Business Intelligence Program Business Performance Management Tool	Business Systems Business Systems	-	300,000			-	-	-	-
BT36	Corporate Cashiering	Business Systems	450,000	-	-	-	-	-	-	-
CI210019 BT35	Corporate Scheduling Council Chamber Technology Refresh	Business Systems Business Systems	972,000	2,900,000 500,000	2,000,000	900,000 500,000	-			-
CI990020	CRM Software Replacement	Business Systems	650,000	-	-	-	-	-	-	-
CI200005 BT33	Cyber Security Cyber Security Program (AG Recommendations)	Business Systems Business Systems	195,000	250,000 2,630,000	- 2,000,000	250,000 630,000	-	-	-	-
CI000001	Digital Services	Business Systems	145,000	275,000	-	275,000	-	-	-	-
CI220001	E-Agenda Software	Business Systems	250,000	-	-		-	-	-	-
CI990018 CI200002	Enterprise Content & Records Mgmt. Finance & HR Business Foundations	Business Systems Business Systems	746,000 8,925,000	-		-	-	-	-	-
CM210013	Fixed Route Planning, Scheduling, & Operations	Business Systems	996,000	-	-	-	-	-	-	-
BT01 CI230002	Fleet Management Solution GIS Service Management	Business Systems Business Systems	- 35,000	1,270,000 100,000	-	1,270,000 100,000	-	-	-	-
CI190004	HRFE AVL Devices	Business Systems	105,000		-	-	-	-	-	-
CI990027 CI210012	HRFE Dispatch Systems HRFE FDM Review/Enhance	Business Systems Business Systems	274,000 200,000	-	-		-	-	-	-
CI190005	HRFE Intelligent Dispatching	Business Systems	-	-	-	-	-	-	-	-
BT34 BT07	HRFE Mobile Data Terminal (MDT) Refresh HRFE Personal Accountability	Business Systems	-	575,000		575,000	-	-	-	-
BT07 BT09	HRFE Personal Accountability HRFE Service Request	Business Systems Business Systems			-		-	-	-	-
CI210013	HRFE Station Alerting	Business Systems	149,000	1,410,000	-	1,410,000	-	-	-	-
BT08 BT32	HRFE/HRP CAD to EMS Integration HRM Enterprise Service Management	Business Systems Business Systems	-	- 300,000	-	- 300,000	-	-	-	-
CI210017	HRP Digital Communications Intercept Systems Upgrade	Business Systems	-	-	-	-	-	-	-	-
CI210018 CI220002	HRP Interview Room Recording System HRP Intranet Refresh	Business Systems Business Systems	-	-	-	-	-	-	-	-
CI990023	HRP Records Mgmt. Optimization	Business Systems Business Systems	739,000		-	-	-	-		-
CI210016	HRP Security Monitoring Video Surveillance	Business Systems	26,000	-	-	-	-	-	-	-
CI200004 CI200003	IT Business Tools IT Infrastructure Recap	Business Systems Business Systems	333,000 250,000	300,000 600,000	-	300,000 600,000	-	-	-	-
CI200001	IT Service Management	Business Systems	236,000	100,000	-	100,000	-	-	-	-
CI210015 Transit3	Municipal Archives Onboard GPS Based Transit Priority	Business Systems Business Systems	200,000	175,000		175,000	-			-
CM210012	Paratransit Technology	Business Systems Business Systems	79,000		-		-			-
CI990031	Parking Technology	Business Systems	367,000	· · ·			-	-		-
CI990013 BT11	Permitting, Licensing, Compliance (PLC) Public Appointment Tool	Business Systems Business Systems	- 88,000	-	-	-	-	-	-	-
CI000021	Public Wi-Fi	Business Systems	143,000		-	-	-	-	-	-
CI230001 CI190008	Recreation Software Transition Project Road Disruption Management Solution	Business Systems Business Systems	1,708,000 279,000	- 200,000		- 200,000	-	-	-	-
CI230003	Salt Scale Solution	Business Systems	400,000		-	-	-		-	-
BT03	Telus Elements Transition Project	Business Systems	-	675,000	-	675,000	-	-	-	-
CM210011 CP000020	Transit Fare Management Cemetery Upgrades	Business Systems Outdoor Recreation	1,416,000 500,000	400,000 950,000		400,000	-	- 950,000		
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DypeD	Parks 2	Dartmouth Waterfront Open Spaces Plan	Outdoor Recreation	-	150,000	-	150,000	-	-		-
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Control Dist nonit induction is induced in the section i	CR180006	New Paving Streets - HRM Roads	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-
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C120000 Street Lighting Taffe & Streetlights S26,000 C D20.00 D20.00 <thd20.00< th=""> <thd20.00< th=""> <thd20.0< td=""><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>-</td></thd20.0<></thd20.00<></thd20.00<>				-					-		-
C1180000 Traffe & Spenike Imping Traffe & Spenike Equipment I.I. III. IIII. IIII. IIII. IIII. IIII. IIII. IIIIII. IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII						2,000,000		-	3,000,000	-	-
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Trans12 Atticulate Conventional Base Replacement Vehicle, Vessels & Equipment I I				3,185,000	1,980,000	-	1,980,000	-	-	-	-
Equip 3 Computer Table Replacement in Police Vencies & Replayment 160,000 - 150,000 - Image: Computer Table Replacement 160,000 - Image: Computer Table Replacement 160,000 - Image: Computer Table Replacement Image: Comput				-		-	-	-	-	-	-
Enging Engine Resci Basic System Vehicles, Vescis & Equipment Image: Network System System				102,000		-			-		-
Op/20007 Frey and Terminal Security Capital Liggrades Vehicles, Vescels & Equipment 60,000 - 500,000 - 3,00,000 - - - 3,00,000 - - - - 3,00,000 - - - 1,00,70,00 - - 1,00,70,00 - - 1,00,70,00 - 1,00,7				-	160,000	-	160,000		-	-	-
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CE20000 Fire Services Stagringent Replacement Vehicle, Vessels & Equipment 1,200,000 880,000 880,000 880,000 880,000 880,000 880,000 880,000						-	-	-		-	-
C1190000 Fire Services Mater's Supply Vehicles, Vessels & Equipment - 520,000 - - - - 535,000 - - - 535,000 - - - 535,000 - - - 535,000 - - - - 535,000 - - - 240,000 - - - 240,000 - - - 240,000 - - - 240,000 - - - 240,000 - - - 240,000 - - - 240,000 - - - - 240,000 - <td< td=""><td>CV240004</td><td>Fire Fleet Replacement</td><td>Vehicles, Vessels & Equipment</td><td></td><td>10,470,000</td><td>-</td><td></td><td>-</td><td></td><td>-</td><td>-</td></td<>	CV240004	Fire Fleet Replacement	Vehicles, Vessels & Equipment		10,470,000	-		-		-	-
CE20000 Heavy Urban Sacure Equipment Vehicles, Vessels & Equipment 688,000 172,000 · Int				100,000			840,000		360,000		-
C223001 HPE Brashing Apparatus Vehicles, Vessels & Equipment 3950,000 . 3950,000 . <				-		250,000	-		-		
C1220001 HBP Integrands Engregncy Servess Console/Desk Unit Refresh Vehicles, Yessels & Equipment 375,900 240,000 - 240,000 - 240,000 - 240,000 - 240,000 - 240,000 - 240,000 - 240,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - - 140,000 - 140,000 - 140,000 - 140,000 - 140,000 - 140,000 140,000 140,000 140,000 140,000 140,000 140,000 140,000 140,000 140,000									-	510,000	
C1:30000 ice Besurfacer Beplacement Vehicles, Vessels & Equipment 10.000 100.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 <td></td> <td></td> <td></td> <td>375,900</td> <td></td> <td></td> <td>-</td> <td></td> <td>240,000</td> <td>-</td> <td>-</td>				375,900			-		240,000	-	-
Indit Ufe Farv, Rebuild Vehicles, Vessels & Equipment 140,000 140,000 140,000 0.020004 Municipal Fleet Expansion Vehicles, Vessels & Equipment 412,000 2,231,000 1,561,700						-	-	-		-	-
CM200001 Mid-Life Bis Rebuild Vehicles, Vessels & Equipment 380,000 2,390,000 . 1,230,000 .				-	-		-	-	-		-
Cy240001 Municipal Fleet Expansion Vehicles, Yessek & Explipment 412,000 2,23,000 - 1,581,700 - 669.30 - CV240001 Municipal Fleet Expansion Vehicles, Yessek & Explipment 105,000 525,000 - <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>140,000</td> <td>-</td> <td>-</td>				-		-	-	-	140,000	-	-
CV240002 Municipal Fleet Replacement Vehicles, Vessels & Equipment 2,124,000 8,735,000 6,115,00 2,629,000 C VV23001 Operator Safety Barriers Vehicles, Vessels & Equipment 1,022,000						-			669 300	-	-
CM130001 New/Reglacement Green Carsis Vehicles, Vessels & Equipment 1022,000 S25,000 C C						-				-	-
CV240005 Police Fleet Expansion Vehicles, Vessels & Equipment 1,525,000 - Image: CV240005 CV240006 Police Fleet Expansion Vehicles, Vessels & Equipment 290,000 5,015,000 - Image: CV240005 Folice Services Equipment Replacement Vehicles, Vessels & Equipment - 825,000 - 820,000 - 820,000 - Image: CV240005 Police Services Equipment Replacement in Police Vehicles Vehicles, Vessels & Equipment 500,000 150,000 - - - - - - Image: CV240005 Police Services Equipment Replacements Vehicles, Vessels & Equipment 500,000 150,000 - - 1,000,000 - Image: CV24005 Police Services Equipment - 300,000 - - 1,000,000 - Image: CV24005 Police Services Equipment - 300,000 - 1,000,000 -	CW190001		Vehicles, Vessels & Equipment	105,000		525,000		-	-	-	-
CV24005 Police Fiet Replacement Vehicles, Vessels & Equipment 290,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,015,000 \$,000,00 \$,000,00 \$,000,000 \$,000,000 \$,000,00 \$,000,000 3,000,00 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000 1,000,000				1,022,000	-	-	-		-		-
CE19002 Police Services Equipment Replacement in Police Vehicles Vehicles, Vessels & Equipment 282,000 C 200,000 C </td <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td>				-		-			-		-
Equip 5 Printer Replacement in Police Vehicles Vehicles, Vessels & Equipment 200,000 1.0 200,000 CM200003 Rural Depots Vehicles, Vessels & Equipment 50,000 150,000				290,000					-		-
CM200003 Rural Depots Vehicles, Vessels & Equipment 50,000 150,000 100,000								-	-		
Equips Security Equipment Replacements Vehicles, Vessels & Equipment 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 300,000 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td></th<>											-
Equip 3 TMR Radio Replacement Vehicles, Vessels & Equipment - 7,324,000 2,867,179 4,456,821 -	Equip8	Security Equipment Replacements	Vehicles, Vessels & Equipment	-	300,000	-	-				-
TransitTransit Support Vehicle SpansionVehicle, Vessels & EquipmentStop <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>1,000,000</td><td></td><td>-</td></th<>							-		1,000,000		-
CV220016 Transit Support Vehicle Expansion Vehicles, Vessels & Equipment 85,000 90,000 . 90,000 . 90,000 . 90,000 . 90,000 . 90,000 . 90,000 . 90,000 . 90,000 .				-		2,867,179			-		
CM200003 Transit Support Vehicle Replacement Vehicles, Vessels & Equipment 180,000 180,000 8.000,000 <th< td=""><td></td><td></td><td></td><td>85 000</td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td></th<>				85 000		-					
CQ220001 Aerotech Business Park Other Assets 2,359,000 8,000,000 8,000,000				-		-		-	-	-	-
CQ220002 Burnide City of Lakes Industrial Park Other Assets 12,852,000 5,000,000 5,000,000 - - I I	CQ220001	Aerotech Business Park	Other Assets		8,000,000			-	-	-	-
Distric Capital Funds Other Assets 1,554,520 1,504,000 1,424,721 79,279 .				12,852,000							-
CW190004 Environmental Monitoring Site Work 101 Landfill Other Assets 3,435,000 ·									-		-
BusBark Industrial and Acquisition and Lot Repurchase Other Assets Other Assets Space					1,504,000	1,424,721	79,279		-		-
CQ22003 Ragged Lake Business Park Other Assets 926,000 ···				3,435,000	2 500 000	2,500,000	-		-		-
CV210014 Transit Strategies/Studies Other Assets 118,000 - <t< td=""><td></td><td></td><td></td><td>926,000</td><td>-</td><td>-</td><td></td><td></td><td>-</td><td></td><td>-</td></t<>				926,000	-	-			-		-
CR210011 Urban Forestry Plan Implementation Other Assets 33,000					-		-	-	-		-
Equip 4 Wildland Urban Interface Initiatives Other Assets Image: Capital Bubget 1,550,000 5 57,400,000 \$ 11,633,3144 \$ 15,198,956 \$			Other Assets		-	-	-		-	-	-
TOTAL BASE CAPITAL BUDGET \$ 193,904,920 \$ 245,851,000 \$ 57,400,000 \$ - \$ 116,333,144 \$ 15,198,956 \$				1,286,000		-	-				-
				\$ 193 904 920		\$ 54 536 900	\$ 57 400 000				\$ 2,382,000
	TOTAL DASE			÷÷÷÷÷		÷ 54,550,500	÷ 57,400,000	-	+ 110,333,144	+ 10,10,00,000	\$ 2,382,000

\$ 245,851,000

STRATEGIC I	NITIATIVE - Significant Projects									
CT000007	Cogswell Interchange Redevelopment *	Roads, Active Transportation & Bridges	1,211,000	27,650,000	-	-	-	27,650,000	-	-
CB190013	Halifax Forum Redevelopment	Buildings/Facilities	2,250,000	-	-	-	-	-	-	-
CB000022	Police Headquarters	Buildings/Facilities	-	500,000	-	-	-	500,000	-	-
STRATEGIC I	NITIATIVE - Integrated Mobility Plan (IMP)									
CB230025	Burnside Transit Centre Eco-Rebuild	Buildings/Facilities	20,340,000	-	-	-	-	-	-	-
Transit22	Expansion Buses	Vehicles, Vessels & Equipment	-	-	-	-	-	-	-	-
CT190009	IMP Land Acquisition	Roads, Active Transportation & Bridges	19,810,000	-	-	-	-	-	-	-
CT220001	Major Strategic Multi Modal Corridors - Studies and Design (** AT only)	Roads, Active Transportation & Bridges	700,000	1,650,000	445,500	-	-	-	-	1,204,500
Mobility6	Major Strategic Multi Modal Corridor: Alderney Dr (Dundas St-Wyse Rd)	Roads, Active Transportation & Bridges	-	-	-	-	-		-	-
Mobility8	Major Strategic Multi Modal Corridor: Barrington St (North-Spring Garden)	Roads, Active Transportation & Bridges		-	-	-	-	-	-	-
CT200002	Major Strategic Multi Modal Corridor: Bayers Road	Roads, Active Transportation & Bridges	598,000	-	-	-	-	-	-	-
CT190008	Major Strategic Multi Modal Corridor: Bedford Highway	Roads, Active Transportation & Bridges		-	-	-	-	-	-	
Mobility12	Major Strategic Multi Modal Corridor: Dunbrack Street	Roads, Active Transportation & Bridges		-	-	-	-	-	-	
CT200003	Major Strategic Multi Modal Corridor: Dutch Village Rd (** AT only)	Roads, Active Transportation & Bridges	1,096,000	4,000,000	-	-	-	-	-	2,920,000
CT190005	Major Strategic Multi Modal Corridor: Herring Cove Road	Roads, Active Transportation & Bridges			-	-	-	1,080,000	-	
Mobility14	Major Strategic Multi Modal Corridor: Highway 7 - Magazine Hill	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-
Mobility4	Major Strategic Multi Modal Corridor: Lower Water St (Morris St-Duke St)	Roads, Active Transportation & Bridges		-	-	-	-	-	-	-

						HRM F	unding		External Funding		
Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2024	2024/25 Budget	Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed	
CT190002	Major Strategic Multi Modal Corridor: Portland Street	Roads, Active Transportation & Bridges	150,000	-	-	-	-	-	-	-	
CT200006	Major Strategic Multi Modal Corridor: Robie St & Young St	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-	
Mobility11	Major Strategic Multi Modal Corridor: Trunk 7 (Main St), Dartmouth	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-	
CT200005	Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd)	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-	
CV210013	Mill Cove Ferry Service **	Vehicles, Vessels & Equipment	5,591,000	11,000,000	-	-	-	1,750,000	-	9,250,000	
CT190010	Windsor Street Exchange	Roads, Active Transportation & Bridges	5,300,000	-	-	-	-	-	-	-	
STRATEGIC II	NITIATIVE - HalifACT Climate Action Plan										
CV210011	Electric Bus Procurement	Vehicles, Vessels & Equipment	98,634,000	-	-	-	-	-	-	-	
Transit20	Electric Bus Replacement Phase 2	Vehicles, Vessels & Equipment	-	-	-	-	-	-	-	-	
CZ230100	HalifACT - Municipal Building Retrofits	Other Assets	15,296,000	6,000,000	-	-	4,900,000	-	1,100,000	-	
CZ230600	HalifACT - Critical Infrastructure Projects	Other Assets	2,471,000	2,600,000	-	-	2,600,000	-	-	-	
CZ230300	HalifACT - Fleet Electrification	Other Assets	4,066,000	6,850,000	-	-	6,850,000	-	-	-	
CZ230200	HalifACT - Public Charging Infrastructure	Other Assets	2,828,000	2,200,000	-	-	2,200,000	-	-	-	
CZ230400	HalifACT - Shore Rd Resilience Improvements	Other Assets	376,000	435,000	-	-	435,000	-	-	-	
CZ230700	HalifACT - Small Projects Bundle	Other Assets	2,525,000	500,000	-	-	500,000	-	-	-	
TOTAL STRA	ATEGIC INITIATIVES CAPITAL BUDGET		\$ 183,242,000	\$ 63,385,000	\$ 445,500	\$-	\$ 17,485,000	\$ 30,980,000	\$ 1,100,000	\$ 13,374,500	
										\$ 63,385,000	

TOTAL 2024/25 TOTAL CAPITAL BUDGET

* If Future Land Sales are less than estimated, project costs will be debt-funded with annual repayments added to the General Rate. \$ 377,146,920 \$ 309,236,000 \$ 54,982,400 \$ 57,400,000 \$ 17,485,000 \$ 147,313,144 \$ 16,298,956 \$ 15,756,500 \$ 309,236,000

** Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and necessary land acquisition.

Capital Funding Sources: Capital from Operating CAPPOOL Canada Community-Building Fund Canada Community-Building Fund Reserves Base Capital Debt Strategic Initiatives Debt Cogswell Redevelopment Debt Climate Action Tax Other Cost Sharing - Not Confirmed Other Cost Sharing - Not Confirmed **Total Capital Funding Envelope**

Ś	309,236,000	Ś	54.982.400	Ś	57.400.000	¢	17.485.000	\$ 147.313	144	¢	16.298.956	ć	15.756.500
	15,756,500		-		-		-		-		-		15,756,500
	16,298,956		-		-		-		-		16,298,956		-
	17,485,000		-		-		17,485,000		-		-		-
	27,650,000		-		-		-	27,65	0,000		-		-
	3,330,000		-		-		-	3,33	0,000		-		-
	116,333,144		-		-		-	116,33	3,144		-		-
	27,657,679		27,657,679		-		-		-		-		-
	25,900,000		25,900,000		-		-		-		-		-
	1,424,721		1,424,721		-		-		-		-		-
\$	57,400,000	\$	-	\$	57,400,000	\$	-	\$	-	\$	-	\$	-

ATTACHMENT 2 2025/26 - 2027/28 Multi-Year Capital Plan

				0- 60					HRM	Funding		External	Funding
Project #	Project Name	Budget Category	Growth vs. Renewal	On-Going Program vs. Discrete	2025/26 Plan	2026/27 Plan	2027/28 Plan	Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed
B210004	Accessibility - HRM Facilities Alderney Gate Library Renos	Buildings/Facilities Buildings/Facilities	Asset Renewal		525,000 1,000,000	700,000 2,000,000	700,000 2,000,000	-	962,500 2,500,000	-	962,500 2,500,000		
B190002	Alderney Gate Recapitalization Bedford Library Replacement ** Beechville Lakeside Timberlea Recreation Centre Recap	Buildings/Facilities Buildings/Facilities Buildings/Facilities		Ongoing Program Discrete	1,250,000 - 9,000,000	2,000,000	600,000 5,000,000		1,925,000	-	1,925,000 15,000,000 5,468,269	3,531,731	
B000048	Building Recap Future-Parks & Rec Burnside Composting Facility Repairs	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal	Ongoing Program Discrete		1,500,000	3,100,000	-	2,300,000	-	2,300,000	-	-
	Captain William Spry Library Renos Captain William Spry Renovations Citadel Community Centre	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal Asset Renewal	Discrete	- 3,000,000	2,000,000 2,000,000 1,000,000	3,000,000		2,500,000 - 5,000,000	-	2,500,000 5,000,000		
Transit6	Cobequid Transit Terminal Refresh Cole Harbour Place	Buildings/Facilities Buildings/Facilities	Asset Renewal		150,000	-	-		75,000	-	75,000		
	Cole Harbour Recreation Renovations Community Recreation Facilities Recap	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal	Discrete Ongoing Program	- 750,000	- 750,000	- 500,000	-	2,000,000	-	-		-
CB190011	Composting/Anaerobic Digestion (AD) Plant Corporate Accommodations Demolition of 1940 Gottingen Street	Buildings/Facilities Buildings/Facilities Buildings/Facilities		Discrete Ongoing Program Discrete	1,700,000	2,000,000	1,000,000		2,350,000	-	2,350,000		
CB220001 CB190009	East Dartmouth CC Renovation Environmental Remediation/Bldg. Demo	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal	Discrete Ongoing Program	750,000 400,000	- 400,000	- 465,000	-	375,000 1,265,000	-	375,000	-	-
CM200002	Ferry Maintenance Facility Ferry Terminal Pontoon Rehab Fire Station 2 University Ave Recap	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal Asset Renewal	Ongoing Program	400,000	- 600,000 -	550,000 500,000 -		1,500,000	-	550,000		
	General Building Recapitalization George Dixon Community Ctr Recap	Buildings/Facilities Buildings/Facilities	Asset Renewal	Ongoing Program Discrete	1,000,000	1,000,000	1,200,000 3,000,000	-	1,600,000 1,500,000	-	1,600,000 1,500,000		
CB180003	Halifax 4 Pad Arena Halifax City Hall/Grand Parade Restore Halifax Common Pool Reconstruction	Buildings/Facilities Buildings/Facilities Buildings/Facilities		Ongoing Program Ongoing Program Discrete	250,000	250,000 3,500,000 -	250,000 2,000,000	750,000	2,750,000	-	2,750,000		
CB190003 CB200014	Halifax North Memorial Public Library Halifax Regional Fire & Emergency Headquarters and Station 1	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal	Discrete Discrete	- 12,000,000	13,000,000	15,000,000	-	-	-	28,000,000 12,000,000		-
CB000088	Heritage Facilities Recapitalization HRFE Facility Improvements HRM Depot Upgrades	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Asset Renewal	Ongoing Program Ongoing Program Ongoing Program	500,000 1,500,000 1,500,000	500,000 1,500,000 500,000	500,000 2,500,000 800,000		750,000 3,850,000 1,400,000	-	750,000 1,650,000 1,400,000		
CB220023 CW200002	Mackintosh Campus – Phase 2 Materials Recovery Facility Repairs	Buildings/Facilities Buildings/Facilities	Growth	Discrete Ongoing Program	3,150,000 230,000	1,750,000 230,000	240,000	- 700,000	-	-	4,900,000	-	
CB200001	Metropark Upgrades Multi-District Facilities-Upgrades Mumford Transit Terminal Replacement	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal Asset Renewal	Ongoing Program Ongoing Program	150,000 2,000,000 500,000	500,000 2,000,000 1,000,000	150,000 1,160,000	800,000	2,580,000	-	2,580,000		
CB000009	Number Transc Terminar Reparement Needham Community Centre Recap New Ferry Berthing Infrastructure	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Growth Growth	Discrete Discrete	-	4,000,000	15,000,000		-	-	1,500,000 19,000,000 3,000,000		
CB230028 CB230027	New Fire Training Facility New Organics Facility	Buildings/Facilities Buildings/Facilities	Asset Renewal Growth	Ongoing Program	- 8,370,000	2,500,000 8,370,000	2,500,000 8,610,000	-	25,350,000	-	5,000,000		
CB230029	Operational & EMO Infrastructure Resiliency Organic Facilities Decommissioning Penhorn Transit Terminal Refresh	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal Asset Renewal	Ongoing Program Ongoing Program Discrete	1,000,000 3,000,000 150,000	500,000 155,000	500,000 160,000	3,315,000	2,000,000	-	75,000		
CB230030 CW000009	Prospect Rd Community Centre Upgrades Ragged Lake Composting Recapitalization	Buildings/Facilities Buildings/Facilities	Growth Asset Renewal	Discrete Discrete	-	-		-	-	-	-	-	
CB200009	RBC Centre Regional Library Facility Upgrades Regional Park Washrooms	Buildings/Facilities Buildings/Facilities Buildings/Facilities		Ongoing Program Ongoing Program Ongoing Program	200,000	200,000 1,000,000 1,000,000	150,000 1,000,000 1,000,000	550,000	2,900,000		2,000,000		
CB200005 CB000060	Roof Recapitalization Sackville Sports Stadium	Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal	Ongoing Program Ongoing Program	1,000,000	1,000,000	1,600,000	-	-	-	3,600,000		
CB200008	Sackville Sports Stadium Revitalization Scotlabank Centre Sheet Harbour Fire Station	Buildings/Facilities Buildings/Facilities Buildings/Facilities	Asset Renewal Asset Renewal Asset Renewal	Ongoing Program	- 4,100,000 6,000,000	- 600,000 4,000,000	1,500,000 400,000	- 1,600,000 10,000,000	-	-	1,500,000 3,500,000	-	
CB000080	Sheet Harbour Recreation Centre Sheet Harbour Recreation Centre Spryfield Lions Arena	Buildings/Facilities Buildings/Facilities	Growth Asset Renewal	Discrete	7,000,000	8,300,000 5,000,000	18,000,000		-	-	8,700,300 23,500,000	6,599,700	
CB000016	St. Mary's Boat Club Transit Facility Investment Strategy	Buildings/Facilities Buildings/Facilities		Ongoing Program	4,500,000 1,900,000	5,000,000 300,000	- 300,000	-	1,250,000	-	9,500,000 1,250,000	-	
CR000007	Wanderers Grounds Bengal Lancers Arena Wrights Cove Terminal Application Recapitalization	Buildings/Facilities Buildings/Facilities Business Systems	Asset Renewal Growth Asset Renewal	Discrete Discrete Ongoing Program	1,500,000 200,000	2,500,000 200,000					4,000,000		
BT30	Business Intelligence Program Business Performance Management Tool	Business Systems Business Systems	Growth Growth	Ongoing Program Discrete	300,000 430,000	300,000	300,000	-	900,000 430,000	-	-	-	
BT36 CI210019 BT35	Corporate Cashiering Corporate Scheduling Council Chamber Technology Refresh	Business Systems Business Systems Business Systems	Asset Renewal Asset Renewal Asset Renewal	Discrete				-	-	-	-		
C1990020 C1200005	CRM Software Replacement Cyber Security	Business Systems Business Systems	Asset Renewal Asset Renewal		500,000 225,000	1,450,000 225,000	- 225,000	-	1,950,000 675,000	-	-		
BT33 CI000001 CI220001	Cyber Security Program (AG Recommendations) Digital Services E-Agenda Software	Business Systems Business Systems	Growth Growth Growth	Discrete Ongoing Program Discrete	1,430,000 250,000	- 250,000	- 250,000		1,430,000 750,000		-		
CI990018 CI200002	Enterprise Content & Records Mgmt. Finance & HR Business Foundations	Business Systems Business Systems Business Systems	Asset Renewal Asset Renewal	Discrete	1,000,000				-	-	1,000,000		
CM210013 BT01	Fixed Route Planning, Scheduling, & Operations Fleet Management Solution	Business Systems Business Systems	Growth Asset Renewal	Discrete Discrete	2,400,000	1,140,000	-	-	3,540,000	-	-		
CI230002 CI190004 CI990027	GIS Service Management HRFE AVL Devices HRFE Dispatch Systems	Business Systems Business Systems Business Systems	Growth Growth	Ongoing Program Discrete Discrete					300,000	-	-		
CI210012 CI190005	HRFE FDM Review/Enhance HRFE Intelligent Dispatching	Business Systems Business Systems	Growth Growth	Discrete Discrete	- 990,000	- 638,000		-	1,628,000	-	-	-	
BT34 BT07 BT09	HRFE Mobile Data Terminal (MDT) Refresh HRFE Personal Accountability HRFE Service Request	Business Systems Business Systems Business Systems	Asset Renewal Asset Renewal Asset Renewal			- 300,000 300,000		-	- 300,000 300.000	-	-		
CI210013 BT08	HRFE Station Alerting HRFE/HRP CAD to EMS Integration	Business Systems Business Systems	Growth Growth	Discrete Discrete	300,000	- 586,000	-	-	300,000 586,000	-	-		· · ·
	HRM Enterprise Service Management HRP Digital Communications Intercept Systems Upgrade	Business Systems Business Systems	Growth Asset Renewal		260,000	- 580,000 295,000			260,000 580,000 295,000		-		
CI220002	HRP Interview Room Recording System HRP Intranet Refresh HRP Records Mgmt. Optimization	Business Systems Business Systems Business Systems	Asset Renewal Asset Renewal Asset Renewal	Discrete	- 100,000	-	438,000		438,000 100,000	-			
CI210016 CI200004	HRP Security Monitoring Video Surveillance IT Business Tools	Business Systems Business Systems	Asset Renewal Asset Renewal	Ongoing Program	20,000	225,000 500,000	25,000 500,000	-	270,000 1,500,000	-	-	-	
CI200001	IT Infrastructure Recap IT Service Management Municipal Archives	Business Systems Business Systems Business Systems		Ongoing Program Ongoing Program Discrete	500,000 100,000 -	500,000 100,000 -	500,000	-	1,500,000 300,000		-		
	Onboard GPS Based Transit Priority Paratransit Technology	Business Systems Business Systems	Growth Growth	Discrete Discrete	-	-	500,000	-	500,000	-	-	-	
CI990031 CI990013 BT11	Parking Technology Permitting, Licensing, Compliance (PLC) Public Appointment Tool	Business Systems Business Systems Business Systems	Growth Asset Renewal Growth	Discrete Discrete Discrete	200,000				200,000		-		
CI000021 CI230001	Public Wi-Fi Recreation Software Transition Project	Business Systems Business Systems	Growth Asset Renewal	Discrete Discrete	- 10,000	-		-	- 10,000	-	-		
	Road Disruption Management Solution Salt Scale Solution Telus Elements Transition Project	Business Systems Business Systems Business Systems	Growth Growth Asset Renewal	Discrete Discrete		-				-			
CM210011 CP000020	Transit Fare Management Cemetery Upgrades	Business Systems Outdoor Recreation	Growth Asset Renewal	Discrete Ongoing Program	- 600,000	- 600,000	- 200,000	-	-	-	- 1,400,000		
	Dartmouth Waterfront Open Spaces Plan District 11 Community Integration Fund Halifax Common Upgrades	Outdoor Recreation Outdoor Recreation Outdoor Recreation	Asset Renewal Growth	Discrete Discrete Ongoing Program	- 300,000 2,000,000		1,000,000	- 300,000	- 2,000,000	-			
Parks 1	Lockview High School Park All Weather Field Park Development-New	Outdoor Recreation Outdoor Recreation	Growth	Discrete Ongoing Program	1,900,000 2,000,000	2,000,000	2,000,000	-	3,000,000	-	397,000	1,503,000	
CP200001	Park Land Acquisition Park Recapitalization	Outdoor Recreation Outdoor Recreation Outdoor Recreation	Growth Asset Renewal	Ongoing Program Ongoing Program	500,000 6,000,000	500,000 6,000,000	500,000 6,000,000	1,500,000	-	-	- 13,000,000		
CP190002	Peace and Friendship Park Improvements Recreational Trails Regional /Wilderness Park Development	Outdoor Recreation Outdoor Recreation Outdoor Recreation	Asset Renewal Growth Growth	Ongoing Program Ongoing Program	1,000,000 250,000 1,000,000	250,000	250,000	2,500,000	500,000 750,000 -				
CP180002 CR200001	Shoreline Improvements/Water Access Active Transportation (** specific work only)	Outdoor Recreation Roads, Active Transportation & Bridges	Asset Renewal Growth	Ongoing Program Ongoing Program	2,000,000 12,400,000	2,000,000 13,000,000	2,000,000 17,800,000	6,000,000	-	-	- 29,236,000	-	- 13,964,000
CR200003	Bedford West Road Oversizing Bridges Burnside Connection to Hwy 107	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Growth Asset Renewal Growth	Ongoing Program Ongoing Program Discrete	522,000 4,000,000 4,000,000	4,600,000 4,000,000	- 5,700,000 -	- 5,000,000 -			3,000,433 8,700,000 4,000,000	2,121,567	
CM190002 Roads 5	Bus Stop Accessibility/Improvements Dartmouth Waterfront Emergency Access Route	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Asset Renewal Growth	Ongoing Program Discrete	1,000,000 2,450,000	1,000,000 8,700,000	1,000,000	-	1,500,000		1,500,000 11,950,000		
	Downtown Dartmouth Infrastructure Renewal Hartlen Street Connector	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Growth Growth Growth	Discrete Discrete Discrete	3,100,000		200,000				3,100,000		
CR180006 CR210007	Moving Forward Together Plan Implementation New Paving Streets - HRM Roads New Paving Subdivisions - Provincial Roads	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Growth Growth Growth	Ongoing Program Ongoing Program	- 250,000	250,000	- 1,500,000 500,000			-	- 1,000,000 333,333	- 500,000 666,667	-
CR200004 CT220002	Other Road Related Works Port Wallace Roadway Oversizing	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Asset Renewal Growth	Ongoing Program Discrete	2,500,000 3,118,000	2,500,000 2,973,000	3,000,000 15,627,000	-	4,000,000	-	4,000,000 5,941,414	- 15,776,586	
	Railway Crossing Improvements Rainnie/Brunswick Complete Streets Rapid Transit Strategy Project Planning	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Growth Growth Growth	Ongoing Program Discrete Discrete	-	-			-				
CR200007 Roads4	Regional Centre AAA Bikeways Rockcliffe Cres	Roads, Active Transportation & Bridges Roads, Active Transportation & Bridges	Growth Growth	Ongoing Program Discrete	13,500,000	- 11,000,000	13,700,000		-	-	32,868,200	5,331,800	
СТ000012	Ross Road Realignment	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	3,000,000	-	-	-	2,400,000	600,000	-

									HRM	Funding		External	l Funding
			Growth vs.	On-Going Program	2025/26	2026/27	2027/28		Capital from	Climate Action		Cost Sharing	Not
	Project Name	Budget Category	Renewal	vs. Discrete	Plan	Plan	Plan	Reserves		Tax	Debt	Confirmed	Confirmed
Project #							Plan	Reserves	Operating		Debt	Confirmed	Confirmed
	Shearwater Connector	Roads, Active Transportation & Bridges	Growth	Discrete	-	-			-	-	-		-
200002	Sidewalk Renewals	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	2,500,000	2,500,000	3,000,000	3,300,000	-		4,700,000		-
200006	Street Recapitalization	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	58,920,000	64,205,000	64,205,000	48,700,000	-		138,630,000		-
200007	Streetscape Renewal	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	50,000	50,000	50,000		150,000	-			-
000001	Streetscapes - Spring Garden Rd	Roads, Active Transportation & Bridges	Growth	Discrete	-	-			-	-		-	-
190001	Streetscaping	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	-	-		-	-	-		-
ads 6	Subdivision Egress Roads	Roads, Active Transportation & Bridges	Growth	Ongoing Program	2,000,000	1,000,000	1,000,000	-	-	-	4,000,000	· · ·	-
200008	Tactical Urbanism	Roads, Active Transportation & Bridges	Growth	Ongoing Program	300,000	300,000	350,000	-	950,000				-
1000009	Transit Priority Measures	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	-			-	-		-	-
200004	Controller Cabinet & Detection	Traffic & Streetlights	Asset Renewal	Ongoing Program	400,000	400,000	420,000	-	1,220,000	-	-	-	-
R00904	Destination Signage Program	Traffic & Streetlights	Asset Renewal	Ongoing Program	200,000	300,000			500,000	-			-
190004	Opticom Signalization	Traffic & Streetlights	Asset Renewal	Ongoing Program	75,000	75,000	84,000	234,000	-				-
190006	Road Safety Improvement	Traffic & Streetlights	Growth	Ongoing Program	4,500,000	4,500,000	5,500,000	6,000,000	1,500,000	-	7,000,000	· · · ·	-
200001	Street Lighting	Traffic & Streetlights	Asset Renewal	Ongoing Program	400,000	450,000	450,000		1,300,000	-	-		-
180003	Traffic Signal Re-lamping	Traffic & Streetlights	Asset Renewal	Ongoing Program	550,000	-	550,000	-	1,100,000				-
1200001	Access-A-Bus Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	1,180,000	2,250,000	2,570,000		6,000,000				-
ansit24	Articulated Conventional Bus Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	-	-	39,000,000	-	-		39,000,000		-
1200005	Bus Maintenance Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	480,000	500,000	510,000	-	1,490,000	-	-	-	-
uip 6	Computer Table Replacement in Police Vehicles	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-	-	-	-		-		
uip2	Emergency Back-Up Radio System	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	1,210,000	1,500,000	-	-	2,710,000	-	-		-
210007	Ferry and Terminal Security Capital Upgrades	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	50,000	50,000	50,000	-	150,000	-	-		
/200007	Ferry Overhaul and Capital Upgrades	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	750,000	750,000	650,000		1,075,000	-	1,075,000	-	-
240003	Fire Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	3,725,000	-			-	-	3,725,000		-
240004	Fire Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	17,371,000	25,844,000	21,650,000		-	-	64,865,000		-
200004	Fire Services Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	1,325,000	1,330,000	1,335,000	-	2,793,000		1,197,000		-
190001	Fire Services Water Supply	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	350,000	350,000	350,000	-	1,050,000	-			-
200005	Heavy Urban Search & Rescue Equipment	Vehicles, Vessels & Equipment	Growth	Ongoing Program	688,000	688,000	688,000		516,000	-		1,548,000	-
230001	HRFE Breathing Apparatus	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-		-	-				-
220001	HRP Integrated Emergency Services Console/Desk Unit Refresh	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	240,000	-		-	-	-	240,000		-
190005	Ice Resurfacer Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	180,000	180,000	180,000		-	-	540,000		-
ansit8	Margeson Drive Regional Express	Vehicles, Vessels & Equipment	Growth	Discrete		-	2,000,000		-	-	2,000,000		-
ansit26	Mid Life Ferry Rebuild	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	140,000	140,000	140,000		-	-	420,000		-
1200004	Mid-Life Bus Rebuild	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	3,385,000	3,485,000	3,590,000	-	10,460,000	-			-
240001	Municipal Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	1,500,000	1,600,000	1,700,000	-	3,360,000		1,440,000		-
/240002	Municipal Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	14,050,000	3,700,000	2,725,000	-	14,332,500	-	6,142,500	-	-
V190001	New/Replacement Green Carts	Vehicles, Vessels & Equipment	Growth	Ongoing Program	665,000	710,000	755,000	2,130,000	-				-
230001	Operator Safety Barriers	Vehicles, Vessels & Equipment	Growth	Discrete	-	-		-	-	-			-
240005	Police Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Growth					-	-	-		-
240006	Police Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	3,815,000	2,020,000	1,870,000	-	7,705,000	-	-	-	-
190002	Police Services Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	600,000	600,000	600,000	-	1,800,000	-			-
uip 5	Printer Replacement in Police Vehicles	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program		-	-		-				-
/200003	Rural Depots	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program			990,000	990,000	-	-	-		-
uip8	Security Equipment Replacements	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	300,000	300,000	300,000	-	-	-	900,000 2.000.000	-	-
uip7	Structural Fire Training Prop	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	2,000,000	-		-	-	-	2,000,000	-	
uip 3	TMR Radio Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Discrete		-	-		-	-	-		
ansit9	Transit Radio Communications Refresh	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	700,000	-		-	700,000		-		
220016	Transit Support Vehicle Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	-	-	-	-	-	-	-		
1200003	Transit Support Vehicle Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	185,000	195,000	200,000	-	580,000	-	-		
220001	Aerotech Business Park	Other Assets	Growth	Ongoing Program	-	-	10,000,000	10,000,000	-	-	-		
220002	Burnside & City of Lakes Industrial Park	Other Assets	Growth	Ongoing Program	12,000,000	-	17,000,000	29,000,000	-	-	-		
190001	Cultural Assets	Other Assets	Asset Renewal	Ongoing Program	250,000	250,000	250,000	750,000	-	-	-		
stCap	District Capital Funds	Other Assets	Growth	Ongoing Program	1,504,000	1,504,000	1,504,000	-	4,512,000	-	-		-
/190004	Environmental Monitoring Site Work 101 Landfill	Other Assets	Asset Renewal	Ongoing Program	452,000	474,000	500,000	1,426,000	-		-		
sPark4	Industrial Land Acquisition and Lot Repurchase	Other Assets	Growth	Ongoing Program	-	-	2,500,000	2,500,000	-	-	-		-
220003	Ragged Lake Business Park	Other Assets	Growth	Ongoing Program	-	20,000,000	15,000,000	35,000,000	-	-			
210014	Transit Strategies/Studies	Other Assets	Growth	Ongoing Program	-	-	-		-	-			
210011	Urban Forestry Plan Implementation	Other Assets	Growth	Ongoing Program	-	-	-		-	-	-	· · · · ·	
200009	Wastewater Oversizing	Other Assets	Growth	Ongoing Program	1,738,000	1,999,000	975,000	-	-		4,712,000	· · · ·	· · ·
uip 4	Wildland Urban Interface Initiatives	Other Assets	Growth	Ongoing Program	2,780,000	450,000	\$ 386,741,000		1,780,000 \$ 168.083.000	-	1,450,000	· · · · · · · · · · · · · · · · · · ·	
	LTI-YEAR BASE CAPITAL PLAN				\$ 299,538,000	\$ 308.816.000	\$ 386,741,000			Ś -		\$ 38,179,051	\$ 13,964.0

STRATEGIC	INITIATIVE - Significant Projects												
CT000007	Cogswell Interchange Redevelopment *	Roads, Active Transportation & Bridges	Growth	Discrete	23.950.000						23.950.000		
CB190013	Halifax Forum Redevelopment	Buildings/Facilities	Asset Renewal	Discrete	5.000.000	40.000.000	47.000.000	-	-	-	92.000.000	-	
CB000022	Police Headquarters	Buildings/Facilities	Asset Renewal	Discrete	500.000	1,500,000	18.000.000		-	-	20.000.000	-	
STRATEGIC	INITIATIVE - Integrated Mobility Plan (IMP)												
CB230025	Burnside Transit Centre Eco-Rebuild **	Buildings/Facilities	Growth	Discrete	20,000,000	60,000,000	85,000,000	-	-	-	82,500,000	-	82,500,000
Transit22	Expansion Buses **	Vehicles, Vessels & Equipment	Growth	Discrete	10,250,000	-	3,440,000	-	-	-	8,565,000	-	5,125,000
CT190009	IMP Land Acquisition	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	51,000,000	19,000,000	-	-	-	70,000,000	-	-
CT220001	Major Strategic Multi Modal Corridors - Studies and Design (** AT only)	Roads, Active Transportation & Bridges	Growth	Ongoing Program	2,000,000	2,000,000	1,000,000	1,350,000	-	-	-	-	3,650,000
Mobility6	Major Strategic Multi Modal Corridor: Alderney Dr (Dundas St-Wyse Rd)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	3,800,000	-	-	-	3,800,000	-	-
Mobility8	Major Strategic Multi Modal Corridor: Barrington St (North-Spring Garden)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-		5,000,000		-	-	5,000,000	-	-
CT200002	Major Strategic Multi Modal Corridor: Bayers Road	Roads, Active Transportation & Bridges	Growth	Discrete	2,650,000	2,650,000	-	-	-	-	5,300,000	-	
CT190008	Major Strategic Multi Modal Corridor: Bedford Highway	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-		-	-	-	-	-
Mobility12	Major Strategic Multi Modal Corridor: Dunbrack Street	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-		-		-	-	-	-	-
CT200003	Major Strategic Multi Modal Corridor: Dutch Village Rd (** AT only)	Roads, Active Transportation & Bridges	Growth	Discrete	2,000,000	-	-		-	-	540,000	-	1,460,000
CT190005	Major Strategic Multi Modal Corridor: Herring Cove Road	Roads, Active Transportation & Bridges	Growth	Discrete	-		3,200,000		-	-	2,032,000	-	1,168,000
Mobility14	Major Strategic Multi Modal Corridor: Highway 7 - Magazine Hill	Roads, Active Transportation & Bridges	Growth	Discrete	-			-		-		-	-
Mobility4	Major Strategic Multi Modal Corridor: Lower Water St (Morris St-Duke St)	Roads, Active Transportation & Bridges	Growth	Discrete	-		-		-	-	-	-	-
CT190002	Major Strategic Multi Modal Corridor: Portland Street	Roads, Active Transportation & Bridges	Growth	Discrete	-			-		-			-
CT200006	Major Strategic Multi Modal Corridor: Robie St & Young St	Roads, Active Transportation & Bridges	Growth	Discrete	-		21,200,000		-	-	21,200,000	-	-
Mobility11	Major Strategic Multi Modal Corridor: Trunk 7 (Main St), Dartmouth	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-
CT200005	Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-		-	-		-		-	-
CV210013	Mill Cove Ferry Service **	Vehicles, Vessels & Equipment	Growth	Discrete	140,000,000	115,000,000	-		-	-	43,453,400	-	211,546,600
	Windsor Street Exchange	Roads, Active Transportation & Bridges	Growth	Discrete	32,292,000	30,500,000	24,208,000		-		55,079,500	31,920,500	
STRATEGIC	INITIATIVE - HalifACT Climate Action Plan												
CV210011	Electric Bus Procurement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-			-				-
Transit20	Electric Bus Replacement Phase 2 **	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-		25,000,000	-		-	12,500,000		12,500,000
CZ230100	HalifACT - Municipal Building Retrofits	Other Assets	Asset Renewal	Ongoing Program	20,000,000	19,596,000	19,596,000		-	59,192,000			-
CZ230600	HalifACT - Critical Infrastructure Projects	Other Assets	Growth	Ongoing Program	5,000,000	5,000,000	10,000,000			20,000,000			
CZ230300	HalifACT - Fleet Electrification	Other Assets	Growth	Ongoing Program	5,400,000	7,367,000	10,220,000	-		22,987,000			-
CZ230200	HalifACT - Public Charging Infrastructure	Other Assets	Growth	Ongoing Program	500,000	500,000	500,000		-	1,500,000		-	-
CZ230400	HalifACT - Shore Rd Resilience Improvements	Other Assets	Growth	Discrete	3,966,000			-	-	966,000		3,000,000	-
CZ230700	HalifACT - Small Projects Bundle	Other Assets	Growth	Ongoing Program	2,000,000	2,000,000	2,000,000		-	6,000,000			-
TOTAL MU	LTI-YEAR STRATEGIC INITIATIVES CAPITAL PLAN				\$ 275,508,000	\$ 337,113,000	\$ 298,164,000	\$ 1,350,000	\$ -	\$ 110,645,000	\$ 445,919,900	\$ 34,920,500	\$ 317,949,600
							\$ 910,785,000						\$ 910,785,000

 TOTAL 2024/25 TOTAL CAPITAL BUDGET
 \$ 575,046,000
 \$ 645,929,000
 \$ 648,905,000
 \$ 179,335,000
 \$ 168,083,000

 * If future Land Sales are less than estimated, project costs will be debt-funded with annual repayments added to the General Rate.
 \$ 1,905,880,000
 \$ 179,335,000
 \$ 168,083,000

 ** IF occeeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and necessary land acquisition.
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Capital Funding Sources:											
Capital from Operating	\$ 62,146	000 :	\$ 53,951,000	\$ 51,986,000	\$-	\$ 168,083,000	\$-	\$-	\$	-	\$ -
Canada Community-Building Fund	26,000	000	26,000,000	26,000,000	78,000,000	-	-	-		-	
Reserves	22,212	000	27,484,000	51,699,000	101,395,000	-	-	-		-	
Base Capital Debt (approved \$1,800/dwelling as per 28Nov23)	90,000	000	90,000,000	90,000,000	-	-	-	270,000,000		-	
Base Capital Debt - Not Confirmed (in excess of current approved ceiling)	80,246	430	99,752,012	146,825,507				326,823,949			
Strategic Initiatives Debt	63,425	666	161,241,967	197,302,267	-	-	-	421,969,900		-	
Cogswell Redevelopment Debt	23,950	000	-	-	-	-	-	23,950,000		-	-
Climate Action Tax	33,866	000	34,463,000	42,316,000	-	-	110,645,000	-		-	
Other Cost Sharing - Confirmed	37,364	904	19,550,421	16,184,226	-	-	-	-		73,099,551	-
Other Cost Sharing - Not Confirmed	135,835	000	133,486,600	62,592,000	-	-	-	-		-	331,913,600
Total Capital Funding Envelope	\$ 575,046,	000	\$ 645,929,000	\$ 684,905,000	\$ 179,395,000	\$ 168,083,000	\$ 110,645,000	\$ 1,042,743,849	\$	73,099,551	\$ 331,913,600
									_		

ATTACHMENT 3

2024/25 Capital Plan Reserve Withdrawals

Reserve Account	Project #	Project Name		2024/25		2025/26		2026/27		2027/28	
Q421 - Options Rese	rve		\$	2,000,000	\$	-	\$	-	\$	-	
	CI210019	Corporate Scheduling		2,000,000				-		-	
Q506 - Landfill Closu	ire Reserve		\$		\$	452,000	\$	474,000	\$	500,000	
	CW190004	Environmental Monitoring Site Work 101 Landfill		-		452,000		474,000		500,000	
Q526 - Capital Fund Reserve			\$	5,692,179	\$	3,225,000	\$	3,575,000	\$	2,734,000	
	BT33	Cyber Security Program (AG Recommendations)		2,000,000		-		-		-	
	CE190001	Fire Services Water Supply		250,000		-		-		-	
	CB000073	Metropark Upgrades		150,000		150,000		500,000		150,000	
	CT190004	Opticom Signalization		75,000		75,000		75,000		84,000	
	CP000014	Regional /Wilderness Park Development		-		1,000,000		1,000,000		500,000	
	CP180002	Shoreline Improvements/Water Access		350,000		2,000,000		2,000,000		2,000,000	
	Equip 3	TMR Radio Replacement		2,867,179		-		-		-	
Q546 - Multi-District	t Facilities Res	erve	\$	1,050,000	\$	1,050,000	\$	1,050,000	\$	800,000	
	CB200013	Halifax 4Pad		250,000		250,000		250,000		250,000	
	CB200007	RBC Centre		200,000		200,000		200,000		150,000	
	CB200008	Scotiabank Centre		600,000		600,000		600,000		400,000	
Q556 - Solid Waste Facilities Reserve			\$	2,220,000	\$	4,195,000	\$	1,095,000	\$	2,145,000	
	CW190003	Composting/Anaerobic Digestion (AD) Plant		100,000				-		-	
	CW200001	District 11 Community Integration Fund		-		300,000				-	
	CW200002	Materials Recovery Facility Repairs		720,000		230,000		230,000		240,000	
	CW190001	New/Replacement Green Carts		525,000		665,000		710,000		755,000	
	CB230029	Organic Facilities Decommissioning (SW2)		725,000		3,000,000		155,000		160,000	
	CW200003	Rural Depots		150,000		-		-		990,000	
Q611 - Parkland Dev			Ś	500,000	Ś	500,000	Ś	500.000	Ś	500,000	
<u></u>	CP200004	Park Land Acquisition	<u>+</u>	500,000		500,000		500,000		500,000	
Q616 - Business Parl			Ś	15,500,000	Ś	12,000,000	Ś	20,000,000	Ś	44,500,000	
	CQ220001	Aerotech Business Park	·····	8,000,000					<u>*</u>	10,000,000	
	CQ220002	Burnside & City of Lakes Industrial Park		5,000,000		12,000,000				17,000,000	
	BusPark4	Industrial Land Acquisition and Lot Repurchase		2,500,000		-				2,500,000	
	CQ220003	Ragged Lake Business Park						20,000,000		15,000,000	
Q621 - Community 8			Ś	250,000	Ś	250,000	Ś	250,000	Ś	250,000	
Quint Community C	CP190001	Cultural Assets	<u>*</u>	250,000	- <u>*</u>	250,000	<u> </u>	250,000	·- <u>`</u>	250,000	
Q626 - Canada Comi		-^	Ś	25,900,000	Ś	26,000,000	Ś	26,000,000	Ś	26,000,000	
<u> </u>	CR200003	Bridges	<u>+</u>	1,500,000		1,000,000	· · · · ·	2,000,000	<u>-</u>	2,000,000	
	CP200001	Park Recapitalization		3,000,000		2,500,000		2,500,000			
	CT190006	Road Safety Improvement		2,000,000		2,000,000		2,000,000		2,000,000	
	CB210018	Sheet Harbour Fire Station				6,000,000		4,000,000			
	CR200002	Sidewalk Renewals		1,000,000		1,000,000		1,000,000		1,300,000	
	CR200006	Street Recapitalization		18,400,000		13,500,000		14,500,000		20,700,000	
Q666 - Strategic Initiatives Reserve Capital			ć	3,100,000	 Ś	7,000,000	Ś	7,000,000	Ś	12,000,000	
Coo onategie mit	CZ230600	Other Critical Infrastructure		2,600,000		5,000,000	·	5,000,000	<u>,</u>	10,000,000	
	CZ230000	HalifACT Small Projects Bundle		500,000		2,000,000		2,000,000		2,000,000	
Q667 - Strategic Init			Ś	445,500	<u></u> \$	540,000	Ś	540,000	Ś	2,000,000 270,000	
QUUT - Strategic Initi	CT220001	Major Strategic Multi Modal Corridors: Studies and Design	- >	445,500	. <u>,</u>	540,000	<u>,</u>	540,000	<u>,</u>	270,000	
Total Capital Rese		-^	ć	56,657,679	ć.	55,212,000	Ś	60,484,000	ć.	89,699,000	
Total Capital Resel	ve withurav		Ş	30,037,079	- २ -	55,212,000	Ş	00,484,000	Ş	39,099,000	

ATTACHMENT 4

2024/25 Capital Multi-Year Projects

Project Account #	Project Name	Total Previous Yrs' Gross Budget	2023/24 Capital Budget	2024/25 Capital Budget	2025/26 Capital Budget	2026/27 Capital Budget	2027/28 Capital Budget	2028/29 - 2033/34 Capital Budget	G	irand Total
CB190007	Alderney Gate Recapitalization	650,000	-	500,000	1,250,000	2,000,000	600,000	3,600,000	\$	8,600,000
CB190002	Bedford Library Replacement ***	-	-	500,000	-	10,000,000	5,000,000	-	\$	15,500,000
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	4,500,000	-	9,500,000	9,000,000	-	-	-	\$	23,000,000
CQ220002	Burnside & City of Lakes Industrial Park	26,250,000	5,000,000	5,000,000	12,000,000	-	17,000,000	17,000,000	\$	82,250,000
CB230025	Burnside Transit Eco-Rebuild (Construction)***	-	-	-	20,000,000	60,000,000	85,000,000	185,000,000	\$	350,000,000
CB000023	Captain William Spry Renovations	400,000	800,000	-	3,000,000	2,000,000	-	-	\$	6,200,000
CT000007	Cogswell Interchange Redevelopment	35,440,000	35,600,000	27,650,000	23,950,000	-	-	-	\$	122,640,000
CB220001	East Dartmouth CC renovatons	200,000	800,000	1,450,000	750,000	-	-	-	\$	3,200,000
Transit22	Expansion Buses ***	-	-	-	10,250,000	-	3,440,000	14,795,000	\$	28,485,000
CV240003	Fire Fleet Expansion	-	-	3,900,000	3,725,000	-	-	-	\$	7,625,000
CV240004	Fire Fleet Replacement	-	7,000,000	10,470,000	17,371,000	25,844,000	21,650,000	39,000,000	\$	121,335,000
CZ230300	HalifACT - Fleet Electrification	3,500,000	3,175,000	6,850,000	5,400,000	7,367,000	10,220,000	16,955,000	\$	53,467,000
CZ230100	HalifACT - Municipal Building Retrofits	9,630,000	10,460,000	6,000,000	20,000,000	19,596,000	19,596,000	82,798,000	\$	168,080,000
CZ230200	HalifACT - Public Charging Infrastructure	1,050,000	1,800,000	2,200,000	500,000	500,000	500,000	1,500,000	\$	8,050,000
CZ230400	HalifACT - Shore Rd Resilience Improvements	75,000	580,000	435,000	3,966,000	-	-	-	\$	5,056,000
CB200014	Halifax Regional Fire & Emergency Headquarters and Station 1	-	16,000,000	12,000,000	12,000,000	-	-	-	\$	40,000,000
	HRFE Facility Improvements	400,000	500,000	2,500,000	1,500,000	1,500,000	2,500,000	14,250,000	\$	23,150,000
Parks 1	Lockview High School Park All Weather Field	-	-	3,000,000	1,900,000	-	-	-	\$	4,900,000
CB220023	Mackintosh Campus - Phase 2	-	-	-	3,150,000	1,750,000	-	-	\$	4,900,000
CV210013	Mill Cove Ferry Service (Construction) ***	2,900,000	5,000,000	11,000,000	140,000,000	115,000,000	-	-	\$	273,900,000
	Sheet Harbour Fire Station	500,000	-	-	6,000,000	4,000,000	-	-	\$	10,500,000
CB000080	Sheet Harbour Recreation Centre	285,000	-	-	7,000,000	8,300,000	-	-	\$	15,585,000
CT190010	Windsor Street Exchange	4,965,000	1,900,000	-	32,292,000	30,500,000	24,208,000	10,000,000	\$	103,865,000
	Grand Total 2024/25 Muti-Year Projects	\$ 90,745,000	\$ 88,615,000	\$ 102,955,000	\$ 335,004,000	\$ 288,357,000	\$ 189,714,000	\$ 384,898,000	\$ 1	1,480,288,000

This list supercedes the 2023/24 Multi-Year Projects schedule approved in Attachment 4, January 18, 2023
*** Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and necessary land acquisition.