



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 8**  
**Halifax Regional Council**  
**September 27, 2022**

**TO:** Mayor Savage, Members of Halifax Regional Council

**-Original Signed-**

**SUBMITTED BY:**

\_\_\_\_\_  
Councillor Paul Russell, Chair, Audit and Finance Standing Committee

**DATE:** September 21, 2022

**SUBJECT:** **First Quarter 2022/23 Financial Report**

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### **INFORMATION REPORT**

#### **ORIGIN**

September 21, 2022 meeting of the Audit and Finance Standing Committee, Item 12.2.1.

#### **LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated September 15, 2022.

Administrative Order One, *Respecting the Procedures of the Council*, Audit and Finance Standing Committee Terms of Reference section 1:

1. (1) The purpose of the Audit and Finance Standing Committee is to provide advice to the Council on matters relating to audit and finance.
- (2) The other purposes of the Committee are to:
  - (a) fulfill the requirements as outlined in Section 48 of the HRM Charter; and
  - (b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls.

#### **BACKGROUND**

Audit and Finance Standing Committee received a staff recommendation report dated September 15, 2022 to consider the First Quarter 2022/23 Financial Report.

For further information refer to the attached staff report dated September 15, 2022.

## **DISCUSSION**

Audit and Finance Standing Committee considered the staff report dated September 15, 2022 and approved a recommendation to forward to Halifax Regional Council for review and consideration.

## **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated September 15, 2022.

## **RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated September 15, 2022.

## **COMMUNITY ENGAGEMENT**

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated September 15, 2022.

## **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated September 15, 2022.

## **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated September 15, 2022.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Annie Sherry, Legislative Assistant, Municipal Clerk's Office 902.943.8741.

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P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

## Attachment 1

### Item No. 12.2.1 Audit & Finance Standing Committee September 21, 2022

**TO:** Chair and Members of Audit & Finance Standing Committee

**-Original Signed-**

**SUBMITTED BY:** \_\_\_\_\_  
Jacques Dubé, Chief Administrative Officer

**DATE:** September 15, 2022

**SUBJECT:** First Quarter 2022/23 Financial Report

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#### **ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- A report of the projected General Rate surplus/deficit by area;
- A report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- A report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- A report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- A report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

#### **LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

#### **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the First Quarter 2022/23

Financial Report to Regional Council for their information.

## **DISCUSSION**

### **Operating Statement:**

On June 30, 2022, HRM has projected a General Rate deficit of \$2,804,400.

The business units have a projected deficit of \$15.8M, partially offset by a projected surplus of \$13.0M in Fiscal Services.

The projected deficit in the business units is primarily due significantly increased costs related to fuel price increases, as well as lower than expected building permit revenues. These deficits have been partially offset by a surplus in Fiscal Services as funds from the fiscal 2021/22 operating surplus were withdrawn from reserves to help cover off these deficits, while higher interest rates have resulted in an increase investment income.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.3M of the \$3.1M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$18.8K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.2M. \$289K has been spent leaving a surplus of \$877K.

### **Reserves Statement:**

The reserve balances at June 30, 2022 are \$473.4M, with projected closing balance at March 31, 2023 of \$281.5M. Of this balance, \$23.0M remains uncommitted. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$49.2M at June 30, 2022.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the three-month period ended June 30, 2022 actual expenditures in these projects were \$23.9M, and there is an additional projected spend \$188.7M on these projects in Fiscal 2022/23, resulting in a projected carry-forward to 2023/24 of \$324.8M.

### **Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended June 30, 2022 there were \$39 of hospitality expenditures.

### **Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillor and CAO for the quarter.

## **FINANCIAL IMPLICATIONS**

Outlined in the Discussion section of this report.

### **RISK CONSIDERATION**

No risk considerations were identified

### **COMMUNITY ENGAGEMENT**

No community engagement was required.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2023.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to June 30, 2022.
4. Report of Expenditures in the Councillors' District Activity Funds to June 30, 2022.
5. Report of Changes in the Recreation Area Rate Accounts to June 30, 2022.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2023.
7. Accounts Receivable as at June 30, 2022.
8. Capital Projection Summary Projected to March 31, 2023.
9. Quarterly Hospitality Expenses Summary, April 1, 2022 to June 30, 2022.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2022 to June 30, 2022.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management  
902.497.4260

# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2023**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2022 to June 30, 2022

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	12,436,100	12,124,700	311,400	3,839,883	31.7%	8,284,817	3,632,083
Finance & Asset Management	15,266,000	15,281,150	(15,150)	4,469,060	29.2%	10,812,090	4,128,764
Fire & Emergency	78,220,000	78,421,100	(201,100)	19,403,894	24.7%	59,017,206	18,894,662
Fiscal	(529,566,400)	(542,576,400)	13,010,000	96,984,160	-17.9%	(639,560,560)	78,312,539
Halifax Regional Police	89,195,000	89,195,000	-	22,444,823	25.2%	66,750,177	22,351,022
Halifax Transit	34,446,300	43,437,940	(8,991,640)	23,722,130	54.6%	19,715,810	24,035,392
Human Resources & Corporate Communications	11,254,000	11,279,300	(25,300)	2,675,223	23.7%	8,604,077	2,427,899
Information Technology	31,417,900	30,968,650	449,250	9,109,224	29.4%	21,859,426	7,692,137
Legal & Legislative Services	8,730,000	8,582,600	147,400	2,116,279	24.7%	6,466,321	2,268,456
Library	23,900,000	23,900,000	-	6,023,487	25.2%	17,876,513	5,840,560
Office of the Auditor General	1,147,800	1,208,300	(60,500)	287,196	23.8%	921,104	283,891
Outside Police BU (RCMP)	32,303,000	32,945,500	(642,500)	(6,682,700)	-20.3%	39,628,200	7,351,935
Parks & Recreation	34,145,900	34,603,100	(457,200)	9,660,036	27.9%	24,943,064	2,850,202
Planning & Development	11,868,400	14,510,940	(2,642,540)	2,745,836	18.9%	11,765,104	706,485
Property, Fleet & Environment	44,211,500	46,605,840	(2,394,340)	10,128,969	21.7%	36,476,871	8,858,178
Public Works	101,024,500	102,316,700	(1,292,200)	19,081,925	18.6%	83,234,775	19,331,508
<b>Total</b>	<b>-</b>	<b>2,804,420</b>	<b>(2,804,420)</b>	<b>226,009,425</b>		<b>(223,205,005)</b>	<b>208,965,713</b>

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2022 to June 30, 2022

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,152,800)	(3,699,400)	546,600	(336,430)	9.1%	(3,362,970)	(178,237)
Finance & Asset Management	(4,206,630)	(4,261,630)	55,000	(524,511)	12.3%	(3,737,119)	(561,400)
Fire & Emergency	(252,700)	(252,700)	-	(469,762)	185.9%	217,062	(113,873)
Halifax Regional Police	(11,750,600)	(12,004,100)	253,500	(3,189,695)	26.6%	(8,814,405)	(2,992,463)
Halifax Transit	(89,172,400)	(89,174,700)	2,300	(7,621,865)	8.5%	(81,552,835)	(4,601,362)
Human Resources & Corporate Communications	(480,000)	(110,000)	(370,000)	(26,151)	23.8%	(83,849)	(36,149)
Information Technology	(8,600)	(8,100)	(500)	570	-7.0%	(8,670)	451
Legal & Legislative Services	(258,700)	(275,600)	16,900	(60,767)	22.0%	(214,833)	(43,855)
Library	(5,886,300)	(5,886,300)	-	(1,448,299)	24.6%	(4,438,001)	(1,382,374)
Parks & Recreation	(16,093,700)	(16,726,400)	632,700	(3,065,052)	18.3%	(13,661,348)	(1,143,013)
Planning & Development	(15,497,000)	(10,748,000)	(4,749,000)	(2,358,319)	21.9%	(8,389,681)	(4,227,330)
Property, Fleet & Environment	(2,214,300)	(2,163,900)	(50,400)	(550,484)	25.4%	(1,613,416)	(549,148)
Public Works	(18,046,600)	(18,046,600)	-	(2,875,924)	15.9%	(15,170,676)	846,498
<b>Total</b>	<b>(167,020,330)</b>	<b>(163,357,430)</b>	<b>(3,662,900)</b>	<b>(22,526,689)</b>	<b>13.8%</b>	<b>(140,830,741)</b>	<b>(14,982,256)</b>

  

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,452,500)	(1,452,500)	-	-	0.0%	(1,452,500)	-
Corrections Services	(7,141,000)	(7,141,000)	-	-	0.0%	(7,141,000)	-
Deed Transfer	(83,000,000)	(83,000,000)	-	(20,909,445)	25.2%	(62,090,555)	(17,167,080)
Fire Protection	(8,425,000)	(8,425,000)	-	-	0.0%	(8,425,000)	-
Government Grants	(3,981,000)	(3,981,000)	-	-	0.0%	(3,981,000)	-
Grants in Lieu	(41,619,200)	(41,619,200)	-	(15,437,001)	37.1%	(26,182,199)	(20,514,349)
Insurance	(500,000)	(500,000)	-	(22,814)	4.6%	(477,186)	2,668
Investment, Interest and Misc. Revenue	(10,512,500)	(13,072,500)	2,560,000	(2,418,723)	18.5%	(10,653,777)	(1,320,213)
Mandatory Education	(160,946,100)	(160,946,100)	-	-	0.0%	(160,946,100)	-
Metro Housing Authority	(4,943,700)	(4,943,700)	-	-	0.0%	(4,943,700)	-
Other Fiscal Services	(265,000)	(265,000)	-	(4,286,884)	1617.7%	4,021,884	(615,968)
Property Tax, Tax Agreements and HW Dividend	(575,402,300)	(575,402,300)	-	(9,387,714)	1.6%	(566,014,586)	(5,305,440)
Property Valuation Services	(7,141,000)	(7,141,000)	-	-	0.0%	(7,141,000)	-
Recoverable Debt	(15,229,600)	(15,305,600)	76,000	141,330	-0.9%	(15,446,930)	(130,148)
Stormwater Right of Way	(3,922,000)	(3,922,000)	-	1,063,662	-27.1%	(4,985,662)	19,448
Supplementary Education	(14,356,000)	(14,356,000)	-	-	0.0%	(14,356,000)	-
<b>Total</b>	<b>(938,836,900)</b>	<b>(941,472,900)</b>	<b>2,636,000</b>	<b>(51,257,589)</b>	<b>5.4%</b>	<b>(890,215,311)</b>	<b>(45,031,084)</b>

  

<b>Grand Total</b>	<b>(1,105,857,230)</b>	<b>(1,104,830,330)</b>	<b>(1,026,900)</b>	<b>(73,784,278)</b>	<b>9.6%</b>	<b>(1,031,046,052)</b>	<b>(60,013,339)</b>
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Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2022 to June 30, 2022

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	15,588,900	15,824,100	(235,200)	4,176,313	26.4%	11,647,787	3,810,320
Finance & Asset Management	19,472,630	19,542,780	(70,150)	4,993,571	25.6%	14,549,209	4,690,164
Fire & Emergency	78,472,700	78,673,800	(201,100)	19,873,655	25.3%	58,800,145	19,008,535
Halifax Regional Police	100,945,600	101,199,100	(253,500)	25,634,519	25.3%	75,564,581	25,343,485
Halifax Transit	123,618,700	132,612,640	(8,993,940)	31,343,995	23.6%	101,268,645	28,636,755
Human Resources & Corporate Communications	11,734,000	11,389,300	344,700	2,701,374	23.7%	8,687,926	2,464,048
Information Technology	31,426,500	30,976,750	449,750	9,108,655	29.4%	21,868,095	7,691,686
Legal & Legislative Services	8,988,700	8,858,200	130,500	2,177,046	24.6%	6,681,154	2,312,312
Library	29,786,300	29,786,300	-	7,471,786	25.1%	22,314,514	7,222,935
Office of the Auditor General	1,147,800	1,208,300	(60,500)	287,196	23.8%	921,104	283,891
Outside Police BU (RCMP)	32,303,000	32,945,500	(642,500)	(6,682,700)	-20.3%	39,628,200	7,351,935
Parks & Recreation	50,239,600	51,329,500	(1,089,900)	12,725,088	24.8%	38,604,412	3,993,215
Planning & Development	27,365,400	25,258,940	2,106,460	5,104,155	20.2%	20,154,785	4,933,815
Property, Fleet & Environment	46,425,800	48,769,740	(2,343,940)	10,679,453	21.9%	38,090,287	9,407,326
Public Works	119,071,100	120,363,300	(1,292,200)	21,957,849	18.2%	98,405,451	18,485,010
<b>Total</b>	<b>696,586,730</b>	<b>708,738,250</b>	<b>(12,151,520)</b>	<b>151,551,954</b>	<b>21.4%</b>	<b>557,186,296</b>	<b>145,635,429</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,452,500	1,452,500	-	(666,733)	-45.9%	2,119,233	(1,298,931)
Capital From Operating	65,922,000	65,922,000	-	65,919,650	100.0%	2,350	52,576,350
Corrections Services	7,141,000	7,141,000	-	1,824,112	25.5%	5,316,888	(71,639)
District Activity Fund	72,000	72,000	-	16,340	22.7%	55,660	9,080
Fire Protection	8,425,000	8,425,000	-	(1,884,031)	-22.4%	10,309,031	(1,850,890)
Government Grants	-	-	-	-	0.0%	-	-
Grants & Tax Concessions	7,991,000	7,991,000	-	440,653	5.5%	7,550,347	352,887
Halifax Convention Centre	7,240,000	7,240,000	-	(2,821,600)	-39.0%	10,061,600	784,250
Insurance	5,922,900	5,922,900	-	2,478,780	41.9%	3,444,120	3,747,942
Internship & Other LTD, Retirement & Benefits	4,320,000	4,325,300	(5,300)	319,856	7.4%	4,005,444	191,837
Investment, Interest and Misc. Revenue	730,000	730,000	-	113,087	15.5%	616,913	266,235
Mandatory Education	160,946,100	160,946,100	-	39,458,938	24.5%	121,487,162	37,059,890
Metro Housing Authority	4,943,700	4,943,700	-	(4,089,183)	-82.7%	9,032,883	490,345
Other Fiscal Services	24,608,300	15,077,800	9,530,500	6,917,054	45.9%	8,160,746	(1,000,461)
Property Tax, Tax Agreements and HW Dividend	4,032,000	4,032,000	-	1,861,421	46.2%	2,170,579	1,854,075
Property Valuation Services	7,141,000	7,141,000	-	3,689,838	51.7%	3,451,162	3,538,277
Recoverable Debt	17,924,400	17,924,400	-	987,718	5.5%	16,936,682	(3,056,431)
Stormwater Right of Way	3,922,000	3,922,000	-	271,440	6.9%	3,650,560	211,926
Supplementary Education	14,356,000	14,356,000	-	3,022,321	21.1%	11,333,679	3,763,189
Tax Supported Debt	33,450,600	32,601,800	848,800	20,877,087	64.0%	11,724,713	17,583,092
Transfers to (from) Reserves	25,730,000	25,730,000	-	9,505,000	36.9%	16,225,000	8,192,600
Valuation Allowance	3,000,000	3,000,000	-	-	0.0%	3,000,000	-
<b>Total</b>	<b>409,270,500</b>	<b>398,896,500</b>	<b>10,374,000</b>	<b>148,241,749</b>	<b>37.2%</b>	<b>250,654,751</b>	<b>123,343,623</b>

<b>Grand Total</b>	<b>1,105,857,230</b>	<b>1,107,634,750</b>	<b>(1,777,520)</b>	<b>299,793,703</b>	<b>29.3%</b>	<b>807,841,047</b>	<b>268,979,052</b>
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# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending June 30, 2022**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Office of the Auditor General</b>	No changes.	(60,500)
<b>Total Auditor General</b>		<b>(60,500)</b>
<b>CAO</b>	Increase in revenue for various grants including Building Safer Communities Fund, Immigration, Refugees and Citizenship Canada, French Language, other miscellaneous grants and a secondment to the Province.	546,600
	Surplus in compensation and benefits due to various vacancies and a position transferred to Parks and Recreation (\$317.1K). This is partially offset by an overstaffed position due to a secondment to the Province (\$90K) and various positions hired to complete the work as set out in various grant contributions (\$214.9K).	12,200
	Increase in non-compensation costs to complete the work as set out in various grant contributions.	(239,700)
	Net impact of immaterial non-compensation adjustments.	(7,700)
<b>Total CAO</b>		<b>311,400</b>
<b>Halifax Regional Fire &amp; Emergency</b>	Projected deficit in compensation due to increase in overtime and large vacancy management target, partially offset by vacancies in Fire Prevention (1.28M) and Performance & Safety (41.8K).	(175,500)
	Projected deficit due to new unbudgeted Snow removal contract at station 42.	(24,500)
	Net impact of immaterial non-compensation adjustments.	(1,100)
<b>Total Halifax Regional Fire &amp;</b>		<b>(201,100)</b>
<b>Finance &amp; Asset Management</b>	Projected deficit in compensation and benefits due to position revaluations and lower than estimated attrition and turnover.	(24,600)
	Projected surplus in revenue due to an increase in external salt sales (\$75K), this is partially offset by no longer preparing an estimate accrual for the credit card rebate, the reversal of existing accrual without preparing a new estimate for upcoming credit card rebate has resulted in a shortfall (\$20K).	55,000
	Projected deficit in software and licenses due to unbudgeted cost of Bids and Tenders.	(36,000)
	Net impact of immaterial non-compensation adjustments.	(9,600)
<b>Total Finance &amp; Asset Management</b>		<b>(15,200)</b>
<b>Human Resources &amp; Corporate Communications</b>	Projected deficit in compensation and benefits primarily related to the creation of an Interoffice Courier position, the deficit is offset by savings in courier and postage costs for the cancellation of the AC Logistics contract the position will replace.	(41,100)
	Projected surplus in courier and postage due to cancellation of AC logistics contract, additional savings in Halifax Regional Fire & Emergency and Parks & Recreation.	31,000
	Projected deficit due to delays in the completion of the Employee Engagement Survey resulting in some work being billed this year.	(9,000)
	Net impact of immaterial non-compensation adjustments.	(6,200)
<b>Total Human Resources &amp; Corporate Communications</b>		<b>(25,300)</b>
<b>Information Technology</b>	Projected surplus in compensation and benefits due to turnover and delays in filling positions due to recruitment challenges.	710,600
	Projected deficit in computer equipment to purchase additional toughbooks outside of the planned annual equipment refresh.	(100,000)
	Projected deficit due to support contract costs for phase I and II of the data centre relocation project.	(73,400)
	Projected deficit to install proper shelving, physical security upgrades and supporting network connectivity for the equipment storage room.	(30,900)
	Projected deficit in contract and software licenses primarily related to Adobe costs being higher than budgeted due to user growth.	(37,200)
	Net impact of immaterial non-compensation adjustments.	(19,800)
<b>Total Information Technology</b>		<b>449,300</b>
<b>Legal &amp; Legislative Services</b>	Projected surplus due to turnover and delays in filling various vacant positions.	186,700
	Projected deficit due to increased administrative temp costs to cover vacant positions	(45,000)
	Net impact of immaterial non-compensation adjustments.	5,700
<b>Total Legal &amp; Legislative Services</b>		<b>147,400</b>
<b>Public Works</b>	Projected decrease in Compensation and Benefits due to vacant positions, offset by increased overtime.	196,100
	Projected increase in Contracted Services due to award of Winter Maintenance contracts for streets and sidewalks (WSZ1 and WSZ4) and increased costs for Colecion contracts due to a built in diesel escalation clause.	(1,426,800)
	Projected increase in Other Goods and Services due to unbudgeted cost for implementation plan for Upper Governor Street.	(50,000)
	Net impact of immaterial non-compensation adjustments.	(11,500)
<b>Total Public Works</b>		<b>(1,292,200)</b>
<b>Halifax Transit</b>	Projected deficit in compensation due to higher OT requirements and benefits offset partially by vacancies.	(95,340)
	Projected deficit in fuel costs (diesel and gas) due to higher price (\$1.65 vs. \$0.91 in Budget).	(8,900,400)
	Projected surplus in Contract Services due to timing of Accessible Taxi program start (no Q1 costs) offset partially by higher janitorial requirements.	129,200
	Projected surplus in Supplies due to lower cleaning supplies/PP&E/uniforms offset partially by higher bridge tolls.	37,000
	Project deficit in Materials due to lubricant requirements.	(65,000)
	Projected deficit in recruiting costs (new operator recruitment) and advertising offset partially by decrease in training costs.	(99,400)
	Net impact of immaterial non-compensation adjustments.	2,300
<b>Total Halifax Transit</b>		<b>(8,991,640)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending June 30, 2022**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Planning &amp; Development</b>	Projected surplus in consulting due to vacancy savings from new positions that were included in the budget process but have not yet been filled.	1,758,100
	Projected deficit of building permits due to volumes and high value permits being lower than budgeted.	(4,767,000)
	Projected deficit due to plumbing permits being lower than budgeted.	(76,000)
	Projected surplus of planning applications due to higher than budgeted volumes to date.	94,000
	Projected surplus in grant payments due to heritage grants having less applications than budgeted.	350,000
	Projected deficit in other miscellaneous non-comp costs.	(1,640)
<b>Total Planning &amp; Development</b>		<b>(2,642,540)</b>
<b>Parks &amp; Recreation</b>	Projected surplus in revenue based on Q1 earnings and summer grants.	190,900
	Projected deficit in compensation and benefits primarily due to position transfer from CAO's BU and increase in casuals.	(133,000)
	Projected surplus in office supplies due to conversion of courier cost to permanent position in Corporate Comm.	15,300
	Projected deficit in external services due to increase in mowing, monitoring and other contract cost.	(318,300)
	Projected deficit in vehicle rentals due to significant increase in using other rental companies and frequent breakdown.	(259,300)
	Projected deficit in HRM 4Pad attributable to due increase in office, building, equipment and other goods & services costs. This is partially offset by increase in revenue.	(91,200)
	Projected surplus in RBC Centre due to increase in revenue. This is partially offset by increase in office and building cost.	180,600
	Projected surplus in interdepartment due to transfer fund from insurance for crematorium.	20,000
	Projected deficit in other fiscal due to accrued grants. This is offset by surplus in fiscal BU.	(38,000)
	Net impact of immaterial non-compensation adjustments.	(24,200)
	Projected deficit in equipment cost to cover new blower and soccer goals to replace old ones.	-
	Projected deficit in materials due to wood fibre purchased for playground surfaces.	-
	Projected surplus in Other Fiscal due to higher than budgeted transfer from Cemetery Trust Reserve.	-
	Net impact of immaterial non-compensation adjustments.	-
<b>Total Parks &amp; Recreation</b>		<b>(457,200)</b>
<b>Halifax Regional Police</b>	Projected surplus in WCB recoveries and fees from Criminal Record Checks	488,100
	Projected deficit in compensation due to increased requirement for Overtime offset by reduction in Court Time	(452,100)
	Projected deficit in Contract Services related to recruitment costs for a Chief Information Security Officer.	(36,000)
<b>Total Halifax Regional Police</b>		<b>-</b>
<b>Properties, Fleet &amp; Environment</b>	Projected deficit in compensation and benefits, mainly due to removal of a Fiscal Recovery for an Environment & Climate Chg position.	(74,464)
	Projected deficit in parking revenue due to work from home policies, and removal of a duplicate recovery budget of \$14.4k	(50,400)
	Projected deficit in external services, mainly due to requirement for additional security at Alderney Landing	(73,900)
	Projected deficit in materials - hardware, due to increased costs & increased demand for locksmith services.	(13,000)
	Projected deficit in Bldg costs, due to rising fuel rates, and add'l repairs on Alderney library elevator, and gates at Alderney & Transit.	(39,250)
	Projected deficit in Vehicle expenses mainly due to rising fuel rates (\$0.73 to \$1.60)	(2,074,600)
	Projected deficit in other goods & services, result of some OCC allocation in Bldgs instead of other goods	(75,126)
	Net impact of immaterial non-compensation adjustments.	6,400
<b>Total Properties, Fleet &amp; Environment</b>		<b>(2,394,340)</b>
<b>Library</b>	No changes	-
<b>Total Library</b>		<b>-</b>
<b>Outside Police BU (RCMP)</b>	Projected deficit due to budgeted amount being lower than actual cost as per the Provincial Department of Justice.	(642,500)
<b>Total Outside Police BU (RCMP)</b>		<b>(642,500)</b>
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(15,814,420)</b>

FISCAL SERVICES VARIANCE ANALYSIS		
<b>Fiscal Services</b>	Projected surplus due to Options Reserve withdrawal to fund the 2022/23 operating pressures and shortfalls (excludes the Red Cross building demolition which may go to Capital).	11,786,600
	Projected surplus in investment income is primarily due to higher interest rates than anticipated.	2,560,000
	The debt interest costs for the spring debenture were less than anticipated.	848,800
	The interest related to the Fall River LIC is not required to cover offsetting debt interest so will become part of the general rate surplus instead of carrying forward to future years.	76,000
	Costs of the Housing Trust of Nova Scotia grant (\$455.5K), Emergency Housing funding carryforward (\$1,205,600), Canoe 22 Society grant carryforward (\$350K), position for Policing Model project lead (\$150K) and procurement review carryforward (\$95K).	(2,256,100)
	Increased costs for survivor pension tied to HRP contract.	(5,300)
<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>		<b>13,010,000</b>
<b>GRAND TOTAL</b>		<b>(\$2,804,420)</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to June 30, 2022**

## Summary Councillors' District Capital Funds

**April 1, 2022 to June 30, 2022**

	Budget	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Available
DISTRICT 1 - Cathy Deagle-Gammon	120,308.88	45,296.55	462.82	45,759.37	74,549.51
DISTRICT 2 - David Hendsbee	95,561.57	78,918.99	0.00	78,918.99	16,642.58
DISTRICT 3 - Becky Kent	158,535.59	34,373.15	66,664.58	101,037.73	57,497.86
DISTRICT 4 - Trish Purdy	175,555.21	22,548.33	4,345.27	26,893.60	148,661.61
DISTRICT 5 - Sam Austin	180,946.09	41,488.98	11,559.58	53,048.56	127,897.53
DISTRICT 6 - Tony Mancini	344,775.03	25,570.77	151,030.82	176,601.59	138,442.05
DISTRICT 7 - Waye Mason	102,352.51	35,280.83	11,352.51	46,633.34	55,719.17
DISTRICT 8 - Lindell Smith	353,721.28	33,333.33	168,721.28	202,054.61	148,666.67
DISTRICT 9 - Shawn Cleary	213,952.68	39,055.66	24,879.57	63,935.23	150,017.45
DISTRICT 10 - Kathryn Morse	232,274.96	50,099.94	13,352.53	63,452.47	168,822.49
DISTRICT 11 - Patti Cuttell	150,296.90	13,345.77	8,650.62	21,996.39	128,300.51
DISTRICT 12 - Iona Stoddard	423,351.65	26,202.51	255,213.34	281,415.85	141,935.80
DISTRICT 13 - Pam Lovelace	140,135.89	40,038.50	5,000.00	45,038.50	95,097.39
DISTRICT 14 - Lisa Blackburn	112,623.03	42,049.77	1,250.00	43,299.77	69,323.26
DISTRICT 15 - Paul Russell	104,255.04	40,903.87	10,235.00	51,138.87	53,116.17
DISTRICT 16 - Tim Outhit	157,707.69	9,201.01	8,998.23	18,199.24	131,452.65
<b>Total</b>	<b>3,066,354.00</b>	<b>577,707.96</b>	<b>741,716.15</b>	<b>1,319,424.11</b>	<b>1,706,142.70</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to June 30, 2022**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2022 to June 30, 2022**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	1,175.00	-	1,175.00	4,500.00	3,325.00
DISTRICT 2 - David Hendsbee	650.00	-	650.00	4,500.00	3,850.00
DISTRICT 3 - Becky Kent	900.00	-	900.00	4,500.00	3,600.00
DISTRICT 4 - Trish Purdy	1,793.00	-	1,793.00	4,500.00	2,707.00
DISTRICT 5 - Sam Austin	143.00	-	143.00	4,500.00	4,357.00
DISTRICT 6 - Tony Mancini	593.00	3,450.00	4,043.00	4,500.00	457.00
DISTRICT 7 - Waye Mason	200.00	100.00	300.00	4,500.00	4,200.00
DISTRICT 8 - Lindell Smith	1,600.00	-	1,600.00	4,500.00	2,900.00
DISTRICT 9 - Shawn Cleary	1,093.00	-	1,093.00	4,500.00	3,407.00
DISTRICT 10 -Kathryn Morse	870.00	-	870.00	4,500.00	3,630.00
DISTRICT 11 - Patti Cuttell	500.00	-	500.00	4,500.00	4,000.00
DISTRICT 12 - Iona Stoddard	268.00	-	268.00	4,500.00	4,232.00
DISTRICT 13 - Pam Lovelace	1,595.00	-	1,595.00	4,500.00	2,905.00
DISTRICT 14 - Lisa Blackburn	1,893.00	-	1,893.00	4,500.00	2,607.00
DISTRICT 15 - Paul Russell	950.00	-	950.00	4,500.00	3,550.00
DISTRICT 16 - Tim Outhit	992.00	-	992.00	4,500.00	3,508.00
<b>Total</b>	<b>15,215.00</b>	<b>3,550.00</b>	<b>18,765.00</b>	<b>72,000.00</b>	<b>53,235.00</b>



# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to June 30, 2022**

**Halifax Regional Municipality**  
**Continuity Schedule of Recreation Area Rated Accounts**  
**First Quarter ended June 30, 2022**

<b>Area Rated Recreation Account</b>	<b>Opening Deficit (Surplus) April 1, 2022</b>	<b>Revenue April 1, 2022 to June 30, 2022</b>	<b>Expenditures April 1, 2022 to June 30, 2022</b>	<b>Current Year's Deficit (Surplus) April 1, 2022 to June 30, 2022</b>	<b>Accumulated Deficit (Surplus) June 30, 2022</b>
Frame Subdivision Homeowners Association	-	-	3,780	3,780	3,780
Sackville Heights Elementary School	(126,999)	-	45,866	45,866	(81,133)
Glen Arbour Homeowners Association	-	-	21,580	21,580	21,580
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	-	-	-	-	-
Ketch Harbour Residents Association	133	-	10,727	10,727	10,860
Mineville Community Association	-	-	11,124	11,124	11,124
Three Brooks Homeowners Association	-	-	10,080	10,080	10,080
Haliburton Highbury Homeowners Association	(127,887)	-	-	-	(127,887)
Highland Park Ratepayers Association	(66,065)	-	21,290	21,290	(44,775)
Kingswood Ratepayers Association	(219,087)	-	11,000	11,000	(208,087)
Prospect Road & Area Recreation Association	(100,358)	-	(99,987)	(99,987)	(200,345)
Westwood Hills Residents Association	(121,252)	-	6,220	6,220	(115,032)
Musquodoboit Harbour	-	-	-	-	-
Hammonds Plains Common Rate	(199,254)	-	-	-	(199,254)
Grand Lake/Oakfield Community Centre	(43,136)	-	2,614	2,614	(40,522)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	-	-	16,300	16,300	16,300
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,139)	-	-	-	(6,139)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(738)	-	228,758	228,758	228,020
<b>Totals</b>	<b>(1,165,937)</b>	<b>-</b>	<b>289,352</b>	<b>289,352</b>	<b>(876,585)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2023**

Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2022/23	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26
<b>Risk Reserve</b>							
Operating Stabilization Reserve	9,964,210	-	119,908	10,084,118	10,245,418	10,409,318	10,575,818
<b>TOTAL RISK RESERVES:</b>	<b>9,964,210</b>	<b>-</b>	<b>119,908</b>	<b>10,084,118</b>	<b>10,245,418</b>	<b>10,409,318</b>	<b>10,575,818</b>
<b>Obligation Reserve</b>							
Landfill Closure Cost	8,779,435	(1,353,219)	96,620	7,522,835	7,285,535	7,247,635	7,239,635
Municipal Election Reserve	2,482,481	(306,269)	594,084	2,770,296	3,576,596	1,347,796	2,131,396
Convention Centre Reserve	3,540,952	(7,759,929)	6,193,041	1,974,065	2,123,465	2,275,265	2,429,565
Library Recapitalization Reserve	7,562,511	-	823,361	8,385,872	9,523,872	10,680,072	11,854,772
Multi-District Facilities Reserve	10,519,185	(11,058,570)	938,790	399,404	602,029	299,854	754,879
Solid Waste Facilities Reserve	17,336,074	(5,654,968)	2,936,184	14,617,291	13,754,891	9,020,991	2,788,891
Master Plan Reserve	2,311,305	-	27,814	2,339,119	2,376,519	2,414,519	2,453,119
Business/Industrial Parks Expan.	77,264,586	(67,977,033)	7,549,602	16,837,154	15,832,954	(8,047,246)	(5,385,546)
Community and Events Reserve	2,895,214	(4,012,379)	2,040,335	923,169	1,705,169	1,729,469	1,754,169
<b>TOTAL OBLIGATION RESERVE:</b>	<b>132,691,742</b>	<b>(98,122,368)</b>	<b>21,199,831</b>	<b>55,769,206</b>	<b>56,781,031</b>	<b>26,968,356</b>	<b>26,020,881</b>
<b>Opportunity Reserve</b>							
SI Capital	141,626,354	(10,174,289)	25,796,582	157,248,647	192,276,647	227,865,047	264,022,847
SI Operating Reserve	23,385,044	-	1,036,418	24,421,462	5,508,162	6,612,293	7,734,090
Parkland Development Reserve	8,364,739	(1,640,335)	632,481	7,356,885	7,728,585	8,106,285	8,489,985
Gas Tax Reserve	38,730,487	(52,069,028)	19,817,426	6,478,885	1,908,985	1,939,485	1,970,485
Density Bonus Reserve	4,039,271	(815,245)	43,167	3,267,193	3,319,469	3,372,580	3,426,541
Options Reserve	41,464,008	(35,912,232)	259,308	5,811,084	5,904,084	5,998,584	6,094,584
Capital Funds Reserve	73,119,200	(64,294,884)	2,200,943	11,025,258	4,187,006	5,980,054	(5,509,898)
<b>TOTAL OPPORTUNITY RESERVE:</b>	<b>330,729,103</b>	<b>(164,906,014)</b>	<b>49,786,325</b>	<b>215,609,415</b>	<b>220,832,938</b>	<b>259,874,328</b>	<b>286,228,634</b>

Reserve Summary									
Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2022/23	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Future Commitments	Projected Uncommitted
<b>TOTAL RISK RESERVES:</b>	9,964,210	-	119,908	10,084,118	10,245,418	10,409,318	10,575,818	-	10,575,818
<b>TOTAL OBLIGATION RESERVE:</b>	132,691,742	(98,122,368)	21,199,831	55,769,206	56,781,031	26,968,356	26,020,881	26,020,881	-
<b>TOTAL OPPORTUNITY RESERVE:</b>	330,729,103	(164,906,014)	49,786,325	215,609,415	220,832,938	259,874,328	286,228,634	273,727,421	12,501,213
<b>TOTAL RESERVE</b>	<b>473,385,055</b>	<b>(263,028,382)</b>	<b>71,106,065</b>	<b>281,462,738</b>	<b>287,859,386</b>	<b>297,252,002</b>	<b>322,825,333</b>	<b>299,748,302</b>	<b>23,077,031</b>

# **Attachment #7**

**Aged Accounts Receivable as at June 30, 2022**

**Aged Accounts Receivable  
June 30, 2022**

	<b>Total</b>	<b>0 - 1 Yrs</b>	<b>1 - 2 Yrs</b>	<b>2 - 3 Yrs</b>	<b>3 - 4 Yrs</b>	<b>4 + Yrs</b>	<b>Interest</b>	<b>Adj's/Pmts *</b>
<b>Property Taxes &amp; Capital Charges</b>								
Commercial Property Taxes	\$ 8,354,129	\$ 11,308,531	\$ 833,149	\$ 187,476	\$ 73,874	\$ 167,031	\$ 377,648	\$ (4,593,580)
Residential Property Taxes	\$ 17,373,481	\$ 23,092,797	\$ 3,520,904	\$ 1,121,085	\$ 502,177	\$ 1,478,089	\$ 1,446,022	\$ (13,787,593)
Residential/Commercial Mix Property Taxes	\$ 1,704,162	\$ 2,006,479	\$ 156,839	\$ 45,682	\$ 21,065	\$ 44,761	\$ 46,696	\$ (617,360)
Resource Property Taxes	\$ 1,427,644	\$ 878,745	\$ 99,909	\$ 67,647	\$ 43,903	\$ 328,545	\$ 249,463	\$ (240,568)
<b>Total Property Taxes</b>	<b>\$ 28,859,416</b>	<b>\$ 37,286,552</b>	<b>\$ 4,610,801</b>	<b>\$ 1,421,890</b>	<b>\$ 641,019</b>	<b>\$ 2,018,426</b>	<b>\$ 2,119,829</b>	<b>\$ (19,239,101)</b>
Total Local Improvement Charges	\$ 11,618,680	\$ 10,958,175	\$ 116,169	\$ 74,915	\$ 47,725	\$ 178,617	\$ 250,345	\$ (7,265)
<b>Total Taxes &amp; Capital Charges</b>	<b>\$ 40,478,096</b>	<b>\$ 48,244,727</b>	<b>\$ 4,726,970</b>	<b>\$ 1,496,805</b>	<b>\$ 688,744</b>	<b>\$ 2,197,043</b>	<b>\$ 2,370,174</b>	<b>\$ (19,246,366)</b>
Payments-in-Lieu of Taxes (PILT)	\$ 550	\$ 1,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (878)
<b>Total Property Taxes &amp; PILTS</b>	<b>\$ 40,478,646</b>	<b>\$ 48,246,155</b>	<b>\$ 4,726,970</b>	<b>\$ 1,496,805</b>	<b>\$ 688,744</b>	<b>\$ 2,197,043</b>	<b>\$ 2,370,174</b>	<b>\$ (19,247,244)</b>
<b>General Revenue (Non-Lienable)</b>								
Miscellaneous Billings & Recoveries	\$ (813,858)	\$ 3,752,768	\$ 333,353	\$ 327,849	\$ 25,618	\$ 377,487	\$ 20,878	\$ (5,651,811)
Rents	\$ 558,107	\$ 179,574	\$ 60,070	\$ 58,854	\$ -	\$ 281,744	\$ 33,004	\$ (55,139)
Agencies, Boards & Commissions (ABC'S)	\$ 8,962,477	\$ 865,213	\$ 40,316	\$ 3,124,450	\$ 997,424	\$ 4,009,681	\$ 49	\$ (74,656)
<b>Total</b>	<b>\$ 8,706,726</b>	<b>\$ 4,797,555</b>	<b>\$ 433,739</b>	<b>\$ 3,511,153</b>	<b>\$ 1,023,042</b>	<b>\$ 4,668,912</b>	<b>\$ 53,931</b>	<b>\$ (5,781,606)</b>
<b>Total Aged Accounts Receivable</b>	<b>\$ 49,185,372</b>							

\* Adj's/Pmts are primarily tax prepayments and prepaid site inspection fees

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2023**

**Capital Projection Summary**  
**For the First Quarter Ending June 30, 2022**

Budget Category	Budget				Expenditures			Projections	
	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24
<b>BUILDINGS/FACILITIES</b>	51,364,412	53,461,000	-	104,825,412	7,052,151	40,251,972	47,304,124	11,690,612	93,018,909
<b>BUSINESS/INDUSTRIAL PARKS</b>	20,647,945	29,250,000	-	49,897,945	2,558,613	31,191,342	33,749,956	400,000	49,497,945
<b>BUSINESS SYSTEMS</b>	33,183,137	16,324,000	-	49,507,137	4,322,761	13,761,168	18,083,929	24,933,668	24,259,880
<b>DISTRICT CAPITAL FUNDS</b>	1,557,355	1,504,000	-	3,061,355	567,784	203,201	770,985	1,477,849	1,583,505
<b>OUTDOOR RECREATION</b>	6,803,072	10,930,000	-	17,733,072	1,220,789	9,302,898	10,523,687	12,136,436	5,596,636
<b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>	58,787,462	99,990,000	-	158,777,462	4,446,045	152,623,819	157,069,864	107,341,400	51,432,241
<b>TRAFFIC &amp; STREETLIGHTS</b>	1,458,626	5,944,000	-	7,402,626	254,468	3,535,928	3,790,396	6,507,000	895,626
<b>VEHICLES, VESSELS &amp; EQUIPMENT</b>	14,089,744	86,121,000	-	100,210,744	2,266,691	97,993,532	100,260,223	16,660,637	83,550,107
<b>OTHER ASSETS</b>	6,938,754	15,457,000	75,000	22,470,754	1,222,623	4,277,156	5,499,780	7,542,996	14,927,758
<b>Grand Total</b>	<b>194,830,508</b>	<b>318,981,000</b>	<b>75,000</b>	<b>513,886,508</b>	<b>23,911,926</b>	<b>353,141,016</b>	<b>377,052,943</b>	<b>188,690,599</b>	<b>324,762,607</b>

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.



**Capital Projection Summary  
For the First Quarter Ending June 30, 2022**

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Access-A-Bus Fueling Solution	CM200008	198,344	-	-	198,344	152,726	-	152,726	-	198,344	Closing Out Project Account	31-Mar-22
Accessibility - HRM Facilities	CB190006	635,784	500,000	-	1,135,784	80,160	251,482	331,642	-	1,135,784	On-Going Program	
Alderney Gate Library Renos	CB210004	7,321	250,000	-	257,321	6,180	7,204	13,385	-	257,321	31-Mar-22	
Alderney Gate Recapitalization	CB190007	724,458	650,000	-	1,374,458	158,376	301,675	460,051	-	1,374,458	On-Going Program	
Bedford Outdoor Pool	CB210017	100,000	100,000	-	200,000	-	-	-	-	200,000	31-Mar-22	
Beechville Lakeside Timberlea Rec Centre	CB210021	361,798	4,000,000	-	4,361,798	145,417	633,849	779,266	-	4,361,798	01-Sep-24	
BMO Centre	CB200013	325,186	-	-	325,186	7,496	-	7,496	-	325,186	On-Going Program	
Burnside Composting Facility Repairs	CW190005	1,577,218	-	-	1,577,218	43,841	578,096	621,937	1,400,000	177,218	Work-In-Progress-25%	On-Going Program
Burnside Transit Centre Roof Repairs	CB000082	734,337	-	-	734,337	-	9,536	9,536	-	734,337		
Captain William Spry Renovations	CB000023	81,438	400,000	-	481,438	-	-	-	-	481,438	On Hold	31-Mar-24
Central Liby Replacement-Spring Garden	CB000086	4,131	-	-	4,131	1,470	14	1,484	-	4,131		On-Going Program
Cole Harbour Place	CB000045	30,550	845,000	-	875,550	4,000	58,867	62,867	-	875,550		
Community Recreation Facilities Recap	CB210019	453,839	750,000	-	1,203,839	18,250	74,528	92,778	-	1,203,839		On-Going Program
Composting/Anaerobic Digestion Plant	CW190003	594,514	635,000	-	1,229,514	70,030	190,713	260,743	1,220,000	9,514	Work-In-Progress-50%	01-Oct-23
Corporate Accommodations	CB190011	2,262,382	2,925,000	-	5,187,382	590,146	665,659	1,255,805	2,840,000	2,347,382	Work-In-Progress-25%	On-Going Program
Corporate Accommodatons-Alderney Campus	CB000046	258,090	-	-	258,090	206,822	50,999	257,820	-	258,090		On-Going Program
Dartmouth North Community Centre Upgrade	CB000075	703,893	-	-	703,893	106,117	535,568	641,686	-	703,893		01-Nov-22
East Dartmouth CC Renovation	CB220001	-	200,000	-	200,000	-	-	-	-	200,000		
Emera Oval	CB180008	212,315	-	-	212,315	-	25,693	25,693	-	212,315	On Hold	On-Going Program
EMO Projects	CB200002	625,083	450,000	-	1,075,083	1,820	426,048	427,868	-	1,075,083		On-Going Program
Energy Efficiency Initiatives	CB190008	5,946,995	4,420,000	-	10,366,995	97,243	4,922,899	5,020,141	-	10,366,995		On-Going Program
Environmental Remediation Building Demo	CB190009	283,267	400,000	-	683,267	29,497	562,438	591,934	-	683,267		On-Going Program
Eric Spicer	CB000069	1,005	-	-	1,005	-	-	-	-	1,005		
Ferry Terminal Pontoon Rehab	CM200002	250,629	250,000	-	500,629	-	41,411	41,411	-	500,629	On Hold	On-Going Program
Findlay Community Centre Recap	CB200003	-	250,000	-	250,000	-	-	-	-	250,000		
Fire Station 2, University Ave. Recap.	CB000052	2,687,294	-	-	2,687,294	119	97,410	97,528	380,000	2,307,294	Design-Planning	31-Dec-23
Fire Station Functional Improvements	CB000088	697,792	400,000	-	1,097,792	7,439	474,716	482,155	-	1,097,792		On-Going Program
Fire Station Land Acquisition	CB180006	203	-	-	203	-	202	202	-	203		On-Going Program
HRFE Headquarters & FS #8	CB200014	531,898	-	-	531,898	120,032	66,817	186,849	-	531,898		On-Going Program
Fort Needham Washrooms	CB210016	232,719	-	-	232,719	22,977	36,580	59,557	-	232,719		01-Jul-22
Fuel Systems Upgrade	CM000020	26,781	-	-	26,781	-	7,836	7,836	-	26,781	Closing Out Project Account	
General Building Recapitalization	CB200006	965,788	800,000	-	1,765,788	414,725	642,865	1,057,589	-	1,765,788		On-Going Program
George Dixon Community Ctr Recap	CB200004	-	250,000	-	250,000	-	-	-	-	250,000		
Gordon R Snow Community Centre	CB200011	0	-	-	0	-	-	-	-	0		
Halifax Common Pool Reconstruction	CB210020	1,910,206	7,500,000	-	9,410,206	1,116,572	15,451,308	16,567,881	-	9,410,206		31-Dec-23
Halifax Ferry Terminal	CB000039	83,592	-	-	83,592	3,765	61,035	64,800	83,000	592	Commissioning	
Halifax Forum Redevelopment	CB190013	1,771	-	-	1,771	-	1,770	1,770	-	1,771		01-Sep-27
Halifax North Memorial Public Library	CB190003	1,353,996	5,000,000	-	6,353,996	15,811	12,535	28,346	-	6,353,996		01-Mar-24
Heritage Facilities Recapitalization	CB220002	-	500,000	-	500,000	-	-	-	-	500,000		On-Going Program
HFX City Hall & Grand Parade Restoration	CB180003	128,909	-	-	128,909	-	33,498	33,498	-	128,909		On-Going Program
Horizon Recreation Centre	CB220003	-	200,000	-	200,000	-	-	-	-	200,000		
HRM Depot Upgrades	CB200015	510,542	300,000	-	810,542	33,433	141,966	175,399	-	810,542		On-Going Program
Hubbards Recreation Centre	CB000043	31,724	-	-	31,724	-	-	-	-	31,724		
Keshan Goodman Library Renovations	CB190010	2,240,296	1,000,000	-	3,240,296	13,876	3,205,490	3,219,366	-	3,240,296		01-Jun-23
LeBrun Centre	CB190001	125,352	-	-	125,352	-	2,878	2,878	-	125,352		01-Sep-22
Mackintosh Depot Replacement	CB000089	(937,029)	7,100,000	-	6,162,971	1,165,715	2,852,039	4,017,754	-	6,162,971		02-Feb-23
Materials Recovery Facility Repairs	CW200002	539,810	451,000	-	990,810	137,886	1	137,887	850,000	140,810	Work-In-Progress-25%	On-Going Program
Metro Park Upgrades	CB000073	230,699	-	-	230,699	40,705	-	40,705	-	230,699		On-Going Program
Multi-District Facilities Upgrades	CB200001	2,717,264	2,000,000	-	4,717,264	405,810	1,047,565	1,453,376	-	4,717,264		On-Going Program
Mumford Transit Terminal Replacement	CB220004	-	100,000	-	100,000	-	-	-	100,000	-	Design-Planning	
Ragged Lake Composting Recapitalization	CW000009	1,265,067	-	-	1,265,067	-	11,670	11,670	100,000	1,165,067	Work-In-Progress-25%	01-Oct-23
New/Expanded Transit Centre	CB000017	978,771	-	-	978,771	-	3,129	3,129	-	978,771	Closing Out Project Account	01-Jan-26
Ragged Lake Transit Centre Expansion	CB000125	7,146,380	-	-	7,146,380	240,786	1,037,182	1,277,968	2,500,000	4,646,380	Design-Planning	01-Apr-23
RBC Centre	CB200007	202,143	-	-	202,143	3,295	17,050	20,345	-	202,143		On-Going Program
Regional Library Facility Upgrades	CB200009	375,357	500,000	-	875,357	142,669	128,094	270,763	-	875,357		On-Going Program
Regional Park Washrooms	CB200010	2,514,492	600,000	-	3,114,492	194,065	2,492,508	2,686,573	-	3,114,492		On-Going Program
Roof Recapitalization	CB200005	436,229	900,000	-	1,336,229	70,819	247,268	318,087	-	1,336,229		On-Going Program

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Sackville Sports Stadium	CB000060	253,608	1,500,000	-	1,753,608	11,791	223,282	235,072	-	1,753,608		On-Going Program
Sambro/Harrietsfield Fire Station	CB000079	48,598	-	-	48,598	9,985	2	9,987	48,612	(15)	Closing Out Project Account	31-Mar-23
Scotiabank Centre	CB200008	1,383,064	1,300,000	-	2,683,064	244,617	871,611	1,116,228	-	2,683,064		On-Going Program
Sheet Harbour Fire Station	CB210018	400,000	500,000	-	900,000	-	-	-	-	900,000		
Sheet Harbour Rec Centre	CB000080	1,466,955	-	-	1,466,955	626	25,112	25,738	-	1,466,955		01-Apr-24
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	30,571	-	-	-	-	30,571		On-Going Program
South Peninsula School Gym Enhancements	CB000084	460,000	-	-	460,000	-	-	-	-	460,000		
St Paul's Church Wall Restoration	CR000008	10,187	-	-	10,187	-	-	-	-	10,187		
St. Andrews Community Ctr. Renovation	CB000011	57,762	-	-	57,762	45,542	12,220	57,762	-	57,762		
Traffic Services Facility	CB220023	-	4,500,000	-	4,500,000	-	-	-	-	4,500,000		
Transit Facility Investment Strategy	CB000016	884,446	650,000	-	1,534,446	185	617,820	618,005	1,250,000	284,446	Work-In-Progress-25%	On-Going Program
Transit Terminal Upgrade & Expansion	CB180126	1,988	-	-	1,988	-	926	926	-	1,988		
Upper Sackville Rec. Ctr Facility	CB000061	(275,525)	285,000	-	9,475	-	-	-	-	9,475		
Wharf Recapitalization	CB000087	2,206,036	-	-	2,206,036	447,936	558,826	1,006,762	-	2,206,036		On-Going Program
Woodside Ferry Terminal Upgrades	CB000042	919,759	-	-	919,759	420,536	460,604	881,141	919,000	759	Commissioning	01-Apr-22
Wrights Cove Terminal	CR000007	30,450	-	-	30,450	845	819	1,663	-	30,450		
Youth Live Cart Storage Upgrades	CB220024	-	100,000	-	100,000	-	69,235	69,235	-	100,000		On-Going Program
Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	115,892	-	1,424	1,424	-	1	Work Complete	31-Mar-23
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>51,364,412</b>	<b>53,461,000</b>	<b>-</b>	<b>104,825,412</b>	<b>7,052,151</b>	<b>40,251,972</b>	<b>47,304,124</b>	<b>11,690,612</b>	<b>93,018,909</b>		

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Capital Projection Summary  
For the First Quarter Ending June 30, 2022

BUSINESS/INDUSTRIAL PARKS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	-	2,500,000	-	2,500,000	-	-	-	200,000	2,300,000	Design-Planning	On-Going Program
Aerotech Development	CQ000007	52,290	-	-	52,290	-	1,812	1,812	-	52,290		
Aerotech Repositioning & Development	CQ300742	(137,236)	-	-	(137,236)	-	-	-	-	(137,236)		
Burnside & City of Lakes Industrial Park	CQ220002	-	26,250,000	-	26,250,000	-	3,642,942	3,642,942	-	26,250,000	Work-In-Progress-25%	01-Sep-23
Burnside and City of Lakes Development	CQ000008	20,305,912	-	-	20,305,912	2,558,613	27,546,588	30,105,202	-	20,305,912		On-Going Program
Ragged Lake Business Park	CQ220003	-	500,000	-	500,000	-	-	-	200,000	300,000	Design-Planning	
Ragged Lake Development	CQ000006	426,979	-	-	426,979	-	-	-	-	426,979		On-Going Program
<b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>		<b>20,647,945</b>	<b>29,250,000</b>	<b>-</b>	<b>49,897,945</b>	<b>2,558,613</b>	<b>31,191,342</b>	<b>33,749,956</b>	<b>400,000</b>	<b>49,497,945</b>		

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**Capital Projection Summary  
For the First Quarter Ending June 30, 2022**

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Digital Services	CI000001	265,435	250,000	-	515,435	-	7,373	7,373	410,000	105,435	Work-In-Progress-25%	On-Going Program
2020 Municipal Election-eVoting	CI190002	212,745	-	-	212,745	-	56,209	56,209	25,000	-	Work-In-Progress-75%	31-Jul-22
Access & Privacy Project	CI210011	152,000	-	-	152,000	38,868	139,937	178,805	152,000	-	Work-In-Progress-50%	01-Oct-22
Application Recapitalization	CI190009	337,295	220,000	-	557,295	91,366	112,465	203,831	500,000	(0)	Work-In-Progress-25%	On-Going Program
Business Intelligence Program	CI190010	219,387	334,000	-	553,387	58,354	-	58,354	460,000	93,387	Work-In-Progress-25%	On-Going Program
Contact Center Telephony Solution	CI990017	83,383	-	-	83,383	-	27,176	27,176	83,383	(0)	Work Complete	Q4 2022
Corporate Scheduling	CI210019	1,205,024	820,000	-	2,025,024	-	250,905	250,905	1,020,000	1,005,024	On Hold	01-Apr-24
Council Chamber's Technology Upgrade	CI990019	8,554	-	-	8,554	-	3,518	3,518	-	-	-	-
CRM Software Replacement	CI990020	650,092	-	-	650,092	-	-	-	-	650,092	Deferred	31-Mar-27
Cyber Security	CI200005	925,806	-	-	925,806	101,940	323,375	425,314	796,570	129,236	Work-In-Progress-25%	On-Going Program
Data Management and Process Review	CI990021	1,292	-	-	1,292	-	-	-	-	(0)	Closing Out Project Account	31-Mar-22
E-Agenda Software	CI220001	-	200,000	-	200,000	-	-	-	200,000	-	Design-Planning	01-Jun-23
Enterprise Content Management Program	CI990018	1,402,560	400,000	-	1,802,560	42,969	650,807	693,776	610,000	1,192,560	Design-Planning	31-Dec-24
Finance & HR Optimization	CI200002	10,596,906	10,000,000	-	20,596,906	2,540,729	6,184,213	8,724,942	8,005,460	12,591,446	Work-In-Progress-75%	01-Mar-24
Fixed Route Planning, Scheduling, & Oper	CM210013	3,253,601	-	-	3,253,601	349,122	706,610	1,055,733	1,200,000	2,053,601	Work-In-Progress-50%	-
Fleet SAP Interface Upgrades	CI190003	410,000	595,000	-	1,005,000	-	-	-	-	1,005,000	On Hold	31-Mar-24
HRFE AVL Devices	CI190004	140,780	-	-	140,780	9,777	24,295	34,072	124,295	16,485	Work-In-Progress-75%	31-Mar-23
HRFE Dispatch Project	CI990027	274,426	-	-	274,426	-	-	-	100,000	174,426	Deferred	31-Mar-24
HRFE FDM Review/Enhance	CI210012	50,000	150,000	-	200,000	-	-	-	-	200,000	On Hold	unknown
HRFE Fire Department Management Review	CI990028	32,841	-	-	32,841	-	-	-	-	32,841	On Hold	Unknown
HRFE Intelligent Dispatching	CI190005	25,000	100,000	-	125,000	-	-	-	125,000	-	On Hold	31-Mar-25
HRFE Station Alerting	CI210013	375,000	450,000	-	825,000	-	312,858	312,858	700,000	125,000	Ordered	31-Mar-25
HRP Cybersecurity Program	CI200006	83,824	-	-	83,824	-	31,465	31,465	83,800	24	-	-
HRP Digital Communications Intercept Sys	CI210017	459,000	-	-	459,000	-	457,972	457,972	457,000	2,000	Ordered	-
HRP Interview Room Recording System	CI210018	235,000	-	-	235,000	-	180,885	180,885	235,000	-	Ordered	-
HRP Intranet Refresh	CI220002	-	350,000	-	350,000	-	-	-	-	350,000	Design-Planning	-
HRP Records Management System Optimizati	CI990023	856,245	-	-	856,245	-	307,674	307,674	400,000	456,245	Work-In-Progress-25%	25-Mar-25
HRP Security Monitoring Video Surveillan	CI210016	47,362	-	-	47,362	24,501	13,337	37,838	137,000	(89,638)	Work-In-Progress-50%	-
ICT Business Tools	CI200004	450,565	300,000	-	750,565	15,579	148,707	164,286	663,000	87,565	Work-In-Progress-25%	On-Going Program
ICT Infrastructure Recap	CI200003	1,592,406	500,000	-	2,092,406	396,002	252,433	648,435	1,703,925	388,482	Work-In-Progress-25%	On-Going Program
Identity & Access Management	CI210014	250,000	350,000	-	600,000	-	-	-	-	600,000	On Hold	01-Mar-25
IT Service Management	CI200001	460,533	-	-	460,533	-	21,710	21,710	460,000	533	Work-In-Progress-25%	On-Going Program
iVos Implementation	CI190006	360,713	110,000	-	470,713	-	54,137	54,137	54,136	416,577	Work Complete	TBD
Municipal Archives Storage	CI210015	200,000	-	-	200,000	-	-	-	200,000	-	Deferred	01-Dec-23
Office 365 Migration	CI190007	58,704	-	-	58,704	-	-	-	-	-	Cancelled	-
Paratransit Technology	CM210012	808,874	-	-	808,874	8,874	405,736	414,610	550,000	258,874	Work-In-Progress-50%	-
Parking Technology	CI990031	248,038	225,000	-	473,038	-	269,274	269,274	269,274	203,764	-	01-Dec-23
Permitting Licensing & Compliance Soluti	CI990013	2,079,989	650,000	-	2,729,989	352,294	1,417,345	1,769,639	2,090,000	639,989	Work-In-Progress-75%	01-Mar-23
Public WiFi	CI000021	142,722	100,000	-	242,722	-	20,662	20,662	-	242,722	On Hold	TBD
Recreation Services Software	CI000005	312,066	-	-	312,066	51,746	176,335	228,081	202,400	109,666	Work-In-Progress-75%	30-Nov-22
Road Disruption Mgmt Solution	CI190008	189,847	220,000	-	409,847	-	131,025	131,025	176,000	233,847	Ordered	31-Mar-25
Situational Awareness	CI990035	60,071	-	-	60,071	-	691	691	60,071	(0)	Design-Planning	31-Jan-23
Source Management	CI000016	42,354	-	-	42,354	31,208	10,220	41,428	42,354	0	Work-In-Progress-75%	30-Oct-22
Transit Fare Management	CM210011	2,121,430	-	-	2,121,430	-	521,430	521,430	1,200,000	921,430	Design-Planning	-
Transit Recording Solution Upgrade	CM210014	142,572	-	-	142,572	34,569	33,005	67,574	80,000	62,572	Work-In-Progress-75%	-
Transit Technology Program	CM210010	1,358,695	-	-	1,358,695	174,864	507,383	682,247	1,358,000	695	Work-In-Progress-75%	-
<b>TOTAL BUSINESS SYSTEMS</b>		<b>33,183,137</b>	<b>16,324,000</b>	<b>-</b>	<b>49,507,137</b>	<b>4,322,761</b>	<b>13,761,168</b>	<b>18,083,929</b>	<b>24,933,668</b>	<b>24,259,880</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary**  
For the First Quarter Ending June 30, 2022

DISTRICT CAPITAL FUNDS	Project	Number	Budget				Expenditures			Projections	
			Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23
District 1 Project Funds	CCV02501, CCV02601		26,309	94,000	-	120,309	45,297	7,763	53,060	55,381	64,928
District 2 Project Funds	CCV02502, CCV02602		1,562	94,000	-	95,562	78,919	-	78,919	80,481	15,081
District 3 Project Funds	CCV02503, CCV02603		64,536	94,000	-	158,536	34,373	1,596	35,969	62,810	95,726
District 4 Project Funds	CCV02504, CCV02604		81,555	94,000	-	175,555	7,625	15,586	23,211	87,242	88,313
District 5 Project Funds	CCV02505, CCV02605		86,946	94,000	-	180,946	41,489	16,467	57,956	98,396	82,550
District 6 Project Funds	CCV02506, CCV02606		245,776	94,000	-	339,776	30,570	72,474	103,044	148,869	190,906
District 7 Project Funds	CCV02507, CCV02607		8,353	94,000	-	102,353	35,281	-	35,281	43,634	58,719
District 8 Project Funds	CCV02508, CCV02608		259,721	94,000	-	353,721	33,333	-	33,333	143,527	210,194
District 9 Project Funds	CCV02509, CCV02609		119,953	94,000	-	213,953	39,056	15,935	54,991	101,991	111,962
District 10 Project Funds	CCV02510, CCV02610		138,275	94,000	-	232,275	50,100	49,078	99,178	139,037	93,237
District 11 Project Funds	CCV02511, CCV02611		56,297	94,000	-	150,297	13,346	-	13,346	83,705	66,592
District 12 Project Funds	CCV02512, CCV02612		329,352	94,000	-	423,352	26,203	18,578	44,780	197,914	225,437
District 13 Project Funds	CCV02513, CCV02613		46,136	94,000	-	140,136	40,039	-	40,039	56,462	83,674
District 14 Project Funds	CCV02514, CCV02614		18,623	94,000	-	112,623	42,050	4,093	46,143	48,243	64,380
District 15 Project Funds	CCV02515, CCV02615		10,255	94,000	-	104,255	40,904	-	40,904	41,359	62,896
District 16 Project Funds	CCV02516, CCV02616		63,708	94,000	-	157,708	9,201	1,632	10,833	88,798	68,910
<b>TOTAL DISTRICT CAPITAL FUNDS</b>			<b>1,557,355</b>	<b>1,504,000</b>	<b>-</b>	<b>3,061,355</b>	<b>567,784</b>	<b>203,201</b>	<b>770,985</b>	<b>1,477,849</b>	<b>1,583,505</b>

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

\* Based on historical averages

Capital Projection Summary  
For the First Quarter Ending June 30, 2022

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Beazley Field Complex	CP000018	19,367	-	-	19,367	-	19,366	19,366	-	19,367		
Cemetery Upgrades	CP000020	3,956	650,000	-	653,956	3,436	650,000	653,436	653,436	519	Design-Planning	On-Going Program
District 11 Community Integration Fund	CW200001	25,000	-	-	25,000	-	-	-	10,000	15,000	Public Consultation	31-Mar-23
Halifax Common Upgrades	CP200002	64,249	-	-	64,249	2,607	39,573	42,180	38,000	26,249		On-Going Program
Off-Leash Dog Parks	CP200007	31,961	900,000	-	931,961	4,938	14,019	18,957	914,000	17,961	Design-Planning	On-Going Program
Park Development - New	CP210013	79,332	790,000	-	869,332	469	539,842	540,311	855,000	14,332		On-Going Program
Park Land Acquisition	CP200004	1,140,335	500,000	-	1,640,335	-	14,517	14,517	-	1,640,335		On-Going Program
Park Recapitalization	CP200001	3,374,854	6,090,000	-	9,464,854	1,037,333	6,035,148	7,072,481	6,650,000	2,814,854	Work-In-Progress-25%	On-Going Program
Peace & Friendship Park Improvements	CP000011	87,912	250,000	-	337,912	-	1,043	1,043	170,000	167,912	Public Consultation	31-Mar-23
Recreational Trails	CP190002	672,716	325,000	-	997,716	671	596,410	597,080	773,000	224,716	Work-In-Progress-25%	On-Going Program
Regional/Wilderness Park Development	CP000014	72,765	1,000,000	-	1,072,765	31,631	611,963	643,594	980,000	92,765	On Hold	On-Going Program
Shoreline Improvements/Water Access	CP180002	421,288	425,000	-	846,288	6,165	131,593	137,757	416,000	430,288	Design-Planning	On-Going Program
Splash Pads	CP210008	809,338	-	-	809,338	133,539	649,425	782,964	677,000	132,338	Work-In-Progress-75%	On-Going Program
<b>TOTAL OUTDOOR RECREATION</b>		<b>6,803,072</b>	<b>10,930,000</b>	<b>-</b>	<b>17,733,072</b>	<b>1,220,789</b>	<b>9,302,898</b>	<b>10,523,687</b>	<b>12,136,436</b>	<b>5,596,636</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the First Quarter Ending June 30, 2022**

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Projected into 2022/23	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	4,138,631	4,400,000	-	8,538,631	282,045	3,527,096	3,809,142	6,800,000	1,738,631	Work-In-Progress-25%	On-Going Program
Barrington Street &Active Transportation	CT190007	661,048	-	-	661,048	-	-	-	-	661,048	Closing Out Project Account	
Bedford West Road Oversizing	CTU01006	4,307,708	3,250,000	-	7,557,708	-	7,150,342	7,150,342	7,557,000	708	Work-In-Progress-25%	On-Going Program
Burnside Connection to Highway 107	CT000013	-	4,000,000	-	4,000,000	-	-	-	-	4,000,000		31-Dec-23
Bus Stop Improvements	CM190002	194,230	1,000,000	-	1,194,230	16,566	284,958	301,524	900,000	294,230	Work-In-Progress-25%	On-Going Program
Cogswell Interchange Redevelopment	CT000007	9,374,089	16,030,000	-	25,404,089	2,545,302	92,441,964	94,987,266	25,404,000	89	Work-In-Progress-25%	01-Sep-25
Downtown Dart Infrastructure Renewal	CT190003	400,537	9,000,000	-	9,400,537	-	34,688	34,688	-	9,400,537		
Downtown Streetscapes - Argyle/Grafton	CD000002	205,439	-	-	205,439	-	14,848	14,848	20,000	185,439	Work-In-Progress-75%	
Downtown Streetscapes-Spring Garden Road	D000001	2,388,194	-	-	2,388,194	287,920	1,804,385	2,092,305	500,000	1,888,194	Work-In-Progress-75%	
Herring Cove Road	CT190005	500,000	-	-	500,000	-	-	-	-	500,000		15-Dec-30
Rapid Transit Strategy Project Planning	CM000018	554,535	-	-	554,535	-	-	-	530,000	24,535	Design-Planning	
IMP Land Acquisition	CT190009	4,070,772	5,000,000	-	9,070,772	450,847	42,802	493,649	-	9,070,772		On-Going Program
Multi Modal Corridor: Bedford Highway	CT190008	168,097	-	-	168,097	11,240	31,884	43,124	43,000	125,097		15-Dec-30
Multi Modal Corridor: Bayers Rd	CT200002	732,485	-	-	732,485	35,793	132,260	168,052	386,000	346,485	Work-In-Progress-50%	01-Dec-23
Multi Modal Corridor: Dutch Village Rd	CT200003	189,428	-	-	189,428	-	94,974	94,974	95,000	94,428	Design-Planning	15-Dec-24
Multi Modal Corridor: Robie & Young St	CT200006	600,531	-	-	600,531	-	300,266	300,266	250,000	350,531		01-Dec-26
Multi Modal Corridor: Studies/Design	CT220001	-	500,000	-	500,000	-	-	-	-	500,000		On-Going Program
Multi Modal Corridor: Windmill Rd	CT200005	200,000	-	-	200,000	-	-	-	-	200,000		01-Dec-26
New Paving Streets-HRM Owned Roads	CR180006	359,314	-	-	359,314	-	-	-	-	359,314	On Hold	On-Going Program
New Paving Subdivision Streets-Province	CR180007	1,300,128	-	-	1,300,128	-	135,121	135,121	-	1,300,128		On-Going Program
New Paving Subdivisions-Provincial Roads	CR210007	804,000	1,350,000	-	2,154,000	-	-	-	-	2,154,000	Work-In-Progress-25%	On-Going Program
Non-Accepted Streets Land Title Search	CR210012	394,973	-	-	394,973	5,717	-	5,717	390,000	4,973	Work Complete	On-Going Program
North Park Corridor Improvements	CT000001	3,821	-	-	3,821	-	-	-	-	-	Closing Out Project Account	
Other Related Road Works	CR200004	2,442,243	2,000,000	-	4,442,243	39,722	2,251,624	2,291,346	3,000,000	1,442,243	Work-In-Progress-25%	On-Going Program
Port Wallace Roadway Oversizing	CT220002	-	200,000	-	200,000	1,526	24,055	25,581	76,000	124,000	Design-Planning	
Portland Street	CT190002	208,295	-	-	208,295	-	58,295	58,295	68,000	140,295	Design-Planning	15-Dec-30
Railway Crossing Improvements	CT000015	220,968	-	-	220,968	-	-	-	-	220,968	Work Complete	On-Going Program
Rainnie/Brunswick Complete Streets	CR210010	99,739	150,000	-	249,739	-	-	-	-	249,739	Design-Planning	15-Dec-24
Regional Centre AAA Bikeways	CR200007	1,138,939	6,695,000	-	7,833,939	115,001	3,068,179	3,183,180	4,000,000	3,833,939	Work-In-Progress-25%	On-Going Program
Road Ops & Construction - State of Good	CR200005	116,227	-	-	116,227	40,054	41,352	81,406	-	116,227		On-Going Program
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	235,671	-	-	-	-	235,671	Closing Out Project Account	
Shearwater Connector - IMP	CT000016	50,910	-	-	50,910	-	154	154	50,900	10	Design-Planning	15-Dec-30
Sidewalk Renewals	CR200002	1,067,981	2,000,000	-	3,067,981	-	1,966,657	1,966,657	2,580,000	487,981	Work-In-Progress-25%	On-Going Program
Street Recapitalization	CR200006	16,563,602	41,000,000	-	57,563,602	550,315	37,335,369	37,885,684	52,500,000	5,063,602	Work-In-Progress-25%	On-Going Program
Streetscape Renewal	CT200007	50,000	50,000	-	100,000	-	22,429	22,429	100,000	-	Work-In-Progress-50%	On-Going Program
Streetscaping	CT190001	365,452	400,000	-	765,452	19,037	28,521	47,557	120,000	645,452	Work-In-Progress-25%	On-Going Program
Tactical Urbanism	CT200008	320,038	300,000	-	620,038	9,792	5,994	15,786	40,000	580,038	Design-Planning	On-Going Program
Transit Priority Measures	CM000009	421,862	-	-	421,862	2,229	45,886	48,115	246,500	175,362	Design-Planning	On-Going Program
West Bedford Park & Ride	CM200009	2,191,585	-	-	2,191,585	15,676	1,665,241	1,680,917	1,650,000	541,585	Work-In-Progress-75%	
Windsor Street Exchange	CT190010	1,745,990	2,665,000	-	4,410,990	17,264	114,474	131,738	35,000	4,375,990	Design-Planning	
<b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>58,787,462</b>	<b>99,990,000</b>	<b>-</b>	<b>158,777,462</b>	<b>4,446,045</b>	<b>152,623,819</b>	<b>157,069,864</b>	<b>107,341,400</b>	<b>51,432,241</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the First Quarter Ending June 30, 2022

TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	363,833	370,000	-	733,833	-	291,081	291,081	680,000	53,833	Ordered	On-Going Program
Destination Signage Program	CTR00904	171,287	-	-	171,287	5,439	31,730	37,169	37,000	134,287	Work-In-Progress-25%	On-Going Program
Opticom Signalization System	CT190004	72,841	74,000	-	146,841	-	-	-	-	146,841		On-Going Program
Road Safety Improvement Program	CT190006	550,747	4,700,000	-	5,250,747	249,029	3,198,222	3,447,251	4,850,000	400,747	Work-In-Progress-25%	On-Going Program
Street Lighting	CT200001	254,429	250,000	-	504,429	-	14,895	14,895	450,000	54,429	Design-Planning	On-Going Program
Traffic Signal Installation	CT180007	43,338	-	-	43,338	-	-	-	-	43,338		On-Going Program
Traffic Signal Rehabilitation	CT180002	2,134	-	-	2,134	-	-	-	-	2,134		On-Going Program
Traffic Signal Re-Lamping Program	CT180003	18	550,000	-	550,018	-	-	-	490,000	60,018	Design-Planning	On-Going Program
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>1,458,626</b>	<b>5,944,000</b>	<b>-</b>	<b>7,402,626</b>	<b>254,468</b>	<b>3,535,928</b>	<b>3,790,396</b>	<b>6,507,000</b>	<b>895,626</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



**Capital Projection Summary  
For the First Quarter Ending June 30, 2022**

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Access-A-Bus Replacement	CM200001	21,286	1,385,000	-	1,406,286	4,517	-	4,517	-	1,406,286	Design-Planning	On-Going Program
Bus Maintenance Equipment Replacement	CM200005	464,209	360,000	-	824,209	-	309,269	309,269	309,000	515,209	Work-In-Progress-25%	On-Going Program
Conventional Bus Replacement	CM200006	1,021,683	-	-	1,021,683	-	33,783	33,783	-	1,021,683	Closing Out Project Account	On-Going Program
Electric Bus Procurement - Phase 1	CV210011	900,000	63,413,000	-	64,313,000	-	78,141,500	78,141,500	-	64,313,000	Ordered	31-Mar-24
Ferry and Terminal Security Capital Upgr	CV210007	76,913	125,000	-	201,913	3,132	-	3,132	80,000	121,913	Design-Planning	On-Going Program
Ferry Overhaul and Capital Upgrades	CM200007	186,723	400,000	-	586,723	10,079	394,091	404,169	586,000	723	Work-In-Progress-75%	On-Going Program
Fire Fleet Expansion	CV220015	-	650,000	-	650,000	-	235,826	235,826	168,000	482,000	Ordered	On-Going Program
Fire Fleet Replacement	CE200002	3,958,114	4,380,000	-	8,338,114	276,886	6,577,865	6,854,751	300,000	8,038,114	Ordered	On-Going Program
Fire Services Equipment Replacement	CE200004	150,503	1,000,000	-	1,150,503	211,900	119,723	331,622	1,145,000	5,503	Work-In-Progress-25%	On-Going Program
Fire Services Water Supply	CE190001	122,551	96,000	-	218,551	-	1,220	1,220	-	218,551		On-Going Program
Fire/Rescue Boat Replacement	CE190006	10,687	-	-	10,687	7,373	1,428	8,801	-	10,687		
Heavy Urban Search & Rescue Equipment	CE200005	225,125	470,000	-	695,125	-	-	-	-	695,125		On-Going Program
HRP IES Console/Desk Unit Refresh	CE220001	-	270,000	-	270,000	-	-	-	270,000	-	Design-Planning	
Ice Resurfacer Replacement	CE190005	5,291	150,000	-	155,291	-	148,909	148,909	-	155,291	Ordered	On-Going Program
MFTP Implementation Bus Expansion	CM180008	580,923	5,350,000	-	5,930,923	51,976	4,622,866	4,674,842	5,930,000	923	Ordered	
Mid-Life Bus Rebuild	CM200004	4,539	1,360,000	-	1,364,539	-	-	-	1,350,000	14,539	Work-In-Progress-25%	On-Going Program
Mill Cove Ferry Service	CV210013	1,634,607	-	-	1,634,607	393,813	748,736	1,142,550	1,000,000	634,607	Design-Planning	
Municipal Fleet Expansion	CV210001	1,569,975	1,100,000	-	2,669,975	331,108	1,306,819	1,637,927	905,000	1,764,975	Ordered	On-Going Program
Municipal Fleet Replacement	CE200001	1,645,387	3,170,000	-	4,815,387	735,487	3,065,527	3,801,014	2,250,000	2,565,387	Ordered	On-Going Program
New/Replacement Green Carts	CW190001	178,311	562,000	-	740,311	35,040	316,866	351,906	740,000	311	Work-In-Progress-25%	On-Going Program
Police Fleet Replacement	CE200003	264,935	900,000	-	1,164,935	9,762	1,109,175	1,118,936	392,000	772,935	Ordered	On-Going Program
Police Services Replacement Equipment	CE190002	248,756	500,000	-	748,756	105,494	194,937	300,431	748,750	6	Work-In-Progress-25%	On-Going Program
Rural Depots	CW200003	406,887	-	-	406,887	-	396,639	396,639	406,887	-	Ordered	On-Going Program
Transit Strategies/Studies	CV210014	265,325	-	-	265,325	-	-	-	80,000	185,325	Design-Planning	On-Going Program
Transit Support Vehicle Expansions	CV220016	-	280,000	-	280,000	-	67,769	67,769	-	280,000	Design-Planning	On-Going Program
Transit Support Vehicle Replacement	CM200003	147,014	200,000	-	347,014	90,125	200,584	290,709	-	347,014		On-Going Program
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>14,089,744</b>	<b>86,121,000</b>	<b>-</b>	<b>100,210,744</b>	<b>2,266,691</b>	<b>97,993,532</b>	<b>100,260,223</b>	<b>16,660,637</b>	<b>83,550,107</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the First Quarter Ending June 30, 2022

OTHER ASSETS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available June 30, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Bridges	CR200003	2,162,943	3,000,000	-	5,162,943	676,970	1,515,583	2,192,554	2,250,000	2,912,943	Work-In-Progress-25%	On-Going Program
Cultural Spaces	CP190001	322,135	250,000	-	572,135	28,545	54,047	82,593	179,000	393,135	Design-Planning	On-Going Program
Dredging of Siltation Pond	CWU01092	360,000	-	-	360,000	-	-	-	360,000	-	Design-Planning	On-Going Program
Environmental Monitoring 101 Landfill	CW190004	351,208	657,000	-	1,008,208	32,964	151,437	184,402	997,000	11,208	Work-In-Progress-25%	On-Going Program
HalifACT Climate Action Plan	CB200012	1,774,347	9,960,000	75,000	11,809,347	135,169	2,541,392	2,676,561	200,000	11,609,347	Work-In-Progress-25%	On-Going Program
HRM Public Art Commissions	CDG01135	14,307	-	-	14,307	-	11,732	11,732	14,307	(0)	Work Complete	On-Going Program
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	1,115	-	-	-	-	1,115	Closing Out Project Account	On-Going Program
Storm Sewer Upgrades	CR000001	9	-	-	9	-	9	9	-	9	Closing Out Project Account	On-Going Program
Urban Forestry Plan Implementation	CR210011	52,689	1,590,000	-	1,642,689	348,974	2,955	351,930	1,642,689	-	Work-In-Progress-25%	On-Going Program
Wastewater Oversizing	CT200009	1,900,000	-	-	1,900,000	-	-	-	1,900,000	-	Work-In-Progress-25%	On-Going Program
<b>TOTAL OTHER ASSETS</b>		<b>6,938,754</b>	<b>15,457,000</b>	<b>75,000</b>	<b>22,470,754</b>	<b>1,222,623</b>	<b>4,277,156</b>	<b>5,499,780</b>	<b>7,542,996</b>	<b>14,927,758</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
April 1, 2022 to June 30, 2022**



# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
April 1, 2022 to June 30, 2022**

## Expenses for Reportable Individuals April - June 2022

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total
Mayor Mike Savage	1,057	3,525	-	912	5,493
Councillor Cathy Deagle-Gammon	1,122	-	-	-	1,122
Councillor David Hendsbee	746	-	-	-	746
Councillor Becky Kent	-	557	-	-	-
Trish Purdy	-	1,888	977	-	2,865
Councillor Sam Austin	-	1,057	920	-	1,977
Councillor Tony Mancini	-	-	-	-	-
Councillor Wayne Mason	-	159	-	-	159
Councillor Lindell Smith	-	2,037	895	-	2,932
Councillor Shawn Cleary	-	-	-	-	-
Councillor Kathryn Morse	-	-	-	-	-
Councillor Patty Cuttall	-	1,180	920	-	2,100
Councillor Iona Stoddard	-	1,689	920	-	2,609
Deputy Mayor Pam Lovelace	754	2,532	920	-	4,206
Councillor Lisa Blackburn	582	-	-	-	582
Councillor Paul Russell	410	1,346	957	-	2,713
Councillor Tim Outhit	-	-	-	-	-
CAO Jacques Dubé	33	1,097	922	190	2,242
<b>Total</b>	<b>4,703</b>	<b>17,065</b>	<b>7,431</b>	<b>190</b>	<b>29,744</b>

Conference fees:

FCM Conference (June 2 - June 5, 2022) - \$895 plus extra events