



# AUDITOR GENERAL

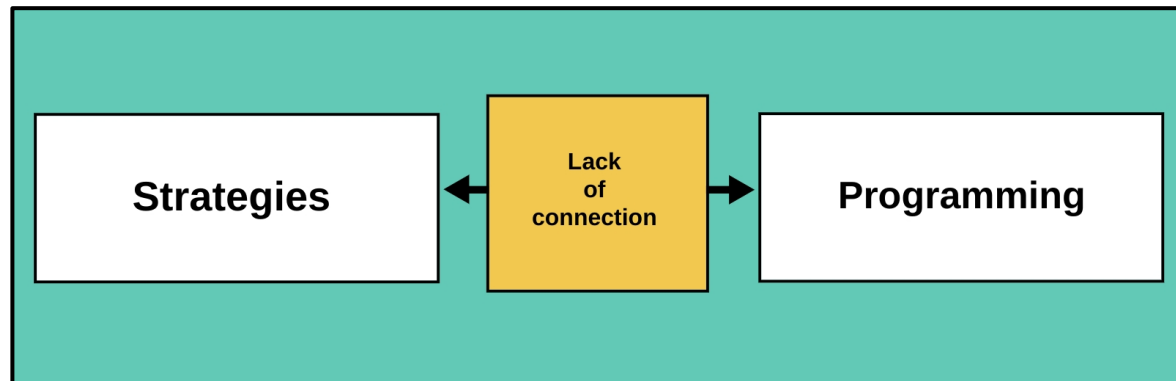
Halifax Regional Municipality

## Recreation Program Planning Audit

November 25, 2025

# Overall Conclusion

- Strategies exist, covering a number of areas
  - Youth, aquatic, and rural
- Programming across HRM
  - Skating to swimming, yoga to pickleball



# Strategies

- CFMP 2, Youth, Aquatic, Rural
- Insufficient monitoring/ evaluation
- Annual business plans touch on some

**Rec 1** – Ensure strategies are adequately monitored and reported upon



# Program Planning

- Run locally → planned locally
- Limited monitoring
- No link to strategies

**Rec 2** – Improve recreation planning processes



# Poor Oversight/ Monitoring

- No central program evaluation
- Informal discussions only

**Rec 3** – Periodic assessment of program outcomes needed



# Third-party Facilities

- Limited oversight
- Reporting requirements not met

**Rec 4** – Determine what is needed from 3<sup>rd</sup> parties and obtain it

**Rec 5** – Improve review of programming at 3<sup>rd</sup> party facilities



# Wrap Up

5 Recommendations

All accepted by management

Parks & Recreation to implement  
recommendations

Follow up in 18 months