

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

Item No. 13.1.3 Audit & Finance Standing Committee September 17, 2025

TO: Chair and Members of Audit & Finance Standing Committee

SUBMITTED BY: Brad Anguish, Acting Chief Administrative Officer

DATE: September 11, 2025

SUBJECT: First Quarter 2025/26 Financial Report

ORIGIN

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79D of the Halifax Regional Municipality Charter

EXECUTIVE SUMMARY

This report provides an overview of the financial position and performance of the Halifax Regional Municipality (HRM) for the period ending June 30, 2025. It details the projected outcomes for the fiscal year and highlights areas of financial activity, variances, and projections.

RECOMMENDATION

It is recommended that the Audit & Finance Standing Committee forward the First Quarter 2025/26 Financial Report to Regional Council for their information.

DISCUSSION

Operating Statement:

At June 30, 2025, HRM has projected a General Rate surplus of \$224,100.

The business units have a projected deficit of \$5.2M and Fiscal Services has a projected surplus of \$5.4M.

The projected surplus is primarily due to a decrease in compensation and benefits, increase in interest revenue and releasing contingency allocated for the decrease in HST. This is partially offset by a decrease in Police secondments and extra duty recoveries and an increase in various contract costs. A detailed explanation of variances by business unit is included in Attachment #2.

District Capital Funds:

The report of expenditures from Councillors' District Capital Funds is included as <u>Attachment #3</u> and shows that \$1.2M of the \$2.7M budget has been spent or committed.

District Activity Funds:

The report of expenditures from Councillors' District Activity Funds is included as <u>Attachment #4</u> and shows that \$19.2K of the \$72K budgeted has been committed or spent.

Recreation Area Rate Accounts:

The details of the Recreation Area Rate Accounts are in <u>Attachment #5.</u> These accounts began the year with a surplus of \$1M. \$374K has been spent, against revenues of \$1.1M leaving a surplus of \$1.2M.

Reserves Statement:

The reserve balances at June 30, 2025 are \$453.2M, with projected closing balance at March 31, 2026 of \$372.7M. Of this balance, \$64.2M remains uncommitted. The details are included in <u>Attachment #6.</u>

Aged Accounts Receivable:

The Aged Accounts Receivable schedule, included as <u>Attachment #7</u>, represents HRM's gross unconsolidated accounts receivable position which was \$77.1M at June 30, 2025.

Capital Projection Summary:

The Capital Projection Summary is included as <u>Attachment #8</u>. For the three-month period ended June 30, 2025 actual expenditures in these projects were \$60.2M, and there is an additional projected spend \$421.8M on these projects in Fiscal 2025/26, resulting in a projected work in progress at year-end of \$198.7M.

Hospitality Expenses Summary:

These reports will now be posted online quarterly at the following link <u>Hospitality Expenses | Halifax</u> and will no longer be included in this report.

Mayor, Councillors and CAO's Expenses:

The report, included as <u>Attachment #9</u>, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

Council Approvals:

The report included as Attachment #10 summarizes all in year reports that have been approved by Council that have impacts not accounted for in the approved 25/26 budget but will influence the 26/27 budget.

FINANCIAL IMPLICATIONS

Explained in the report.

RISK CONSIDERATION

No risks identified.

COMMUNITY ENGAGEMENT

No community engagement required.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

1. Audit & Finance Standing Committee may choose not to approve the proposed recommendation.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

ATTACHMENTS

- 1. Halifax Regional Municipality Operating Results Projected to March 31, 2026.
- 2. Explanations of Projected Operating Results.
- 3. Report of Expenditures in the Councillors' District Capital Funds to June 30, 2025.
- 4. Report of Expenditures in the Councillors' District Activity Funds to June 30, 2025.
- 5. Report of Changes in the Recreation Area Rate Accounts to June 30, 2025.
- 6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2026.
- 7. Accounts Receivable as at June 30, 2025.
- 8. Capital Projection Summary Projected to March 31, 2026.
- 9. Mayor, Councillors' and CAO's Expense Summary, April 1, 2025 to June 30, 2025.
- 10. Council Approvals April 1, 2025 to June 30, 2025.

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management, 902.497.4260Report Prepared by:

Halifax Regional Municipality Operating Results Projected to March 31, 2026

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	20,530,800	20,523,700	7,100	5,571,322	27.1%	14,952,378	4,362,941
Community Safety	15,957,800	15,957,800	-	4,064,007	25.5%	11,893,793	3,494,608
Finance & Asset Management	17,971,600	17,727,800	243,800	4,766,546	26.9%	12,961,254	4,448,510
Fire & Emergency	98,189,400	98,189,400	-	24,775,006	25.2%	73,414,394	23,281,431
Fiscal	(689,347,600)	(694,776,500)	5,428,900	(142,517,152)	20.5%	(552,259,348)	(376,102,699)
Halifax Regional Police	101,255,700	101,161,300	94,400	23,819,440	23.5%	77,341,860	24,745,332
Halifax Transit	63,462,600	63,462,600	-	13,537,833	21.3%	49,924,767	7,938,518
Human Resources	11,755,100	11,795,126	(40,027)	2,619,403	22.2%	9,175,723	2,424,296
Information Technology	44,738,200	44,662,100	76,100	15,705,938	35.2%	28,956,162	12,146,017
Legal & Legislative Services	7,207,300	7,151,500	55,800	1,658,062	23.2%	5,493,438	2,088,883
Library	28,454,700	29,595,700	(1,141,000)	7,476,820	25.3%	22,118,880	6,330,484
Office of Major Projects	395,800	637,400	(241,600)	318,759	50.0%	318,641	91,442
Office of the Auditor General	1,342,200	1,342,200	-	325,352	24.2%	1,016,848	317,447
Outside Police BU (RCMP)	40,127,800	42,911,300	(2,783,500)	-	0.0%	42,911,300	9,599,989
Parks & Recreation	48,648,300	50,369,670	(1,721,370)	12,088,323	24.0%	38,281,347	12,449,716
Planning & Development	7,654,700	7,062,800	591,900	299,190	4.2%	6,763,610	(1,631,709)
Property, Fleet & Environment	62,509,500	62,618,500	(109,000)	12,474,175	19.9%	50,144,325	12,119,409
Public Works	117,554,600	117,030,100	524,500	20,125,386	17.2%	96,904,714	22,641,752
Strategic Infrastructure & Transportation Planning	1,591,500	2,353,400	(761,900)	579,546	24.6%	1,773,854	(493,277)
Total	-	(224,104)	224,103	7,687,956		(7,912,060)	(229,746,910)

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(4,270,100)	(4,308,800)	38,700	(1,193,436)	27.7%	(3,115,364)	(2,058,106)
Community Safety	(1,256,200)	(1,256,200)	-	784,061	-62.4%	(2,040,261)	591,287
Finance & Asset Management	(4,790,300)	(5,194,300)	404,000	(874,083)	16.8%	(4,320,217)	(1,016,877)
Fire & Emergency	(1,068,700)	(1,807,900)	739,200	(1,054,209)	58.3%	(753,691)	(172,944)
Halifax Regional Police	(13,459,400)	(12,172,200)	(1,287,200)	(2,928,048)	24.1%	(9,244,152)	(3,486,084)
Halifax Transit	(84,395,400)	(84,395,400)	-	(17,766,262)	21.1%	(66,629,138)	(26,600,545)
Human Resources	(80,000)	(80,000)	-	(20,000)	25.0%	(60,000)	(20,000)
Information Technology	(8,600)	(8,600)	-	89	-1.0%	(8,689)	(7,666)
Legal & Legislative Services	(310,200)	(365,600)	55,400	(304,887)	83.4%	(60,713)	(74,250)
Library	(6,206,300)	(6,206,300)	-	(1,674,061)	27.0%	(4,532,239)	(1,666,741)
Parks & Recreation	(17,632,300)	(19,337,400)	1,705,100	(5,661,594)	29.3%	(13,675,806)	(4,900,724)
Planning & Development	(21,769,900)	(28,331,300)	6,561,400	(7,087,533)	25.0%	(21,243,767)	(6,458,893)
Property, Fleet & Environment	(3,157,500)	(3,298,100)	140,600	(804,961)	24.4%	(2,493,139)	(564,335)
Public Works	(24,108,600)	(24,408,900)	300,300	(4,768,553)	19.5%	(19,640,347)	(224,962)
Strategic Infrastructure & Transportation Planning	(5,000)	(74,000)	69,000	(68,923)	93.1%	(5,078)	(859,384)
Total	(182,518,500)	(191,245,000)	8,726,500	(43,422,399)	22.7%	(147,822,601)	(47,520,225)

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,654,100)	(1,654,100)		463,499	28.0%	(1,190,601)	(842,425)
Corrections Services	-	-	-	-	0.0%		4,013,707
Deed Transfer	(70,000,000) -	70,000,000		18,580,846	26.5%	(51,419,154) -	18,220,542
Fire Protection	(11,963,100) -	11,963,100		2,734,587	22.9%	(9,228,513) -	4,740,167
Government Grants	(3,600,000) -	3,600,000	-	-	0.0%	(3,600,000) -	3,341,949
Grants in Lieu	(51,555,000) -	51,555,000		17,364,847	33.7%	(34,190,153) -	17,740,649
Insurance	(500,000) -	500,000		552,411	110.5%	52,411 -	395,930
Investment, Interest and Misc. Revenue	(17,797,500) -	18,697,500	900,000 -	5,346,726	28.6%	(13,350,774) -	9,777,156
Mandatory Education	(213,213,800) -	213,213,800		52,348,708	24.6%	(160,865,092) -	94,315,106
Metro Housing Authority	-	-	-	-	0.0%		2,341,599
Other Fiscal Services	(415,000) -	415,000		57,222	13.8%	(357,778) -	4,322,151
Property Tax, Tax Agreements and HW Dividend	(746,539,400) -	746,539,400		195,560,094	26.2%	(550,979,306) -	347,199,192
Property Valuation Services	(7,977,400) -	7,977,400		1,992,729	25.0%	(5,984,671) -	4,013,707
Recoverable Debt	(6,006,700) -	6,006,700		314,109	5.2%	(5,692,591) -	213,835
Stormwater Right of Way	(6,521,500)	(6,521,500)		1,461,691	22.4%	(5,059,809) -	3,296,951
Supplementary Education	(13,346,100) -	13,346,100		3,736,000	28.0%	(9,610,100) -	8,238,850
Transfers to (from) Reserves	-	-	-	-	0.0%	-	-
Total	(1,151,089,600)	(1,151,989,600)	900,000	(300,513,470)	26.1%	(851,476,130) -	523,013,917
Grand Total	(1,333,608,100)	(1,343,234,600)	9,626,500	(343,935,869)	24.4%	(999,298,731)	(570,534,141)

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	24,800,900	24,832,500	(31,600)	6,764,758	27.2%	18,067,742	6,421,047
Community Safety	17,214,000	17,214,000	-	3,279,946	19.1%	13,934,054	2,903,321
Finance & Asset Management	22,761,900	22,922,100	(160,200)	5,640,629	24.6%	17,281,471	5,465,387
Fire & Emergency	99,258,100	99,997,300	(739,200)	25,829,215	25.8%	74,168,085	23,454,375
Halifax Regional Police	114,715,100	113,333,500	1,381,600	26,747,488	23.6%	86,586,012	28,231,416
Halifax Transit	147,858,000	147,858,000	-	31,304,095	21.2%	116,553,905	34,539,063
Human Resources	11,835,100	11,875,126	(40,027)	2,639,403	22.2%	9,235,723	2,444,296
Information Technology	44,746,800	44,670,700	76,100	15,705,850	35.2%	28,964,850	12,153,682
Legal & Legislative Services	7,517,500	7,517,100	400	1,962,950	26.1%	5,554,150	2,163,133
Library	34,661,000	35,802,000	(1,141,000)	9,150,881	25.6%	26,651,119	7,997,225
Office of Major Projects	395,800	637,400	(241,600)	318,759	50.0%	318,641	91,442
Office of the Auditor General	1,342,200	1,342,200	-	325,352	24.2%	1,016,848	317,447
Outside Police BU (RCMP)	40,127,800	42,911,300	(2,783,500)	-	0.0%	42,911,300	9,599,989
Parks & Recreation	66,280,600	69,707,070	(3,426,470)	17,749,917	25.5%	51,957,153	17,350,440
Planning & Development	29,424,600	35,394,100	(5,969,500)	7,386,723	20.9%	28,007,377	4,827,184
Property, Fleet & Environment	65,667,000	65,916,600	(249,600)	13,279,136	20.1%	52,637,464	12,683,744
Public Works	141,663,200	141,439,000	224,200	24,893,939	17.6%	116,545,061	22,866,714
Strategic Infrastructure & Transportation Planning	1,596,500	2,427,400	(830,900)	648,469	26.7%	1,778,931	366,107
Total	871,866,100	885,797,396	(13,931,297)	193,627,507	21.9%	692,169,889	193,876,013

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,654,100	1,654,100	-	(302,806)	-18.3%	1,956,906	(317,169)
Capital From Operating	66,033,000	66,033,000	-	66,033,000	100.0%	-	50,700,000
Corrections Services	-	-	-	-	0.0%	-	-
District Activity Fund	72,000	72,000	-	18,716	26.0%	53,284	24,199
Fire Protection	11,963,100	11,963,100	-	23,700	0.2%	11,939,400	(730,645)
Government Grants	(1,000,000)	(1,000,000)	-	-	0.0%	(1,000,000)	-
Grants & Tax Concessions	11,929,000	11,929,000	-	475,582	4.0%	11,453,418	463,858
Halifax Convention Centre	7,564,000	7,564,000	-	1,891,000	25.0%	5,673,000	1,885,000
Insurance	7,382,900	7,382,900	-	6,481,724	87.8%	901,176	6,757,214
Investment, Interest and Misc. Revenue	835,000	835,000	-	184,235	22.1%	650,765	199,457
Mandatory Education	213,213,800	213,213,800	-	48,741,829	22.9%	164,471,971	43,385,041
Metro Housing Authority	-	-	-	-	0.0%	-	(4,700,000)
Other Fiscal Services	28,647,900	24,119,000	4,528,900	- 3,996,456	-16.6%	28,115,456	4,851,856
Property Tax, Tax Agreements and HW Dividend	3,690,600	3,690,600	-	1,823,186	49.4%	1,867,414	1,838,737
Property Valuation Services	7,977,400	7,977,400	-	1,917,773	24.0%	6,059,627	1,920,363

Grand Total	1,333,608,100	1,343,010,496	(9,402,397)	351,623,392	28.2%	991,387,104	340,787,231
Total	461,742,000	457,213,100	4,528,900	157,995,885	34.6%	299,217,215	146,911,218
Valuation Allowance	2,000,000	2,000,000	-	-	0.0%	2,000,000	
Transfers to (from) Reserves	28,260,000	28,260,000	-	6,815,000	24.1%	21,445,000	7,787,500
Tax Supported Debt	42,324,900	42,324,900	-	23,550,301	55.6%	18,774,599	30,410,289
Supplementary Education	13,346,100	13,346,100	-	3,625,850	27.2%	9,720,250	2,620,694
Stormwater Right of Way	6,521,500	6,521,500	-	6,075	0.1%	6,515,425	323,921
Retirement, Benefits & Other LTD	3,380,000	3,380,000	-	274,291	8.1%	3,105,709	231,208
Recoverable Debt	5,946,700	5,946,700	-	432,884	7.3%	5,513,816	(740,305

Halifax Regional Municipality Explanations of Projected Operating Results

HALIFAX REGIONAL MUNICIPALITY Explanation of Projected Surplus/(Deficit) For the Period Ending June 30, 2025

BUSINESS UNIT VARIANCE ANALYSI	S	Net Surplus / (Deficit)
Office of the Auditor General	No changes made.	-
Total Auditor General		-
CAO	Projected surplus in compensation and benefit primarily due to vacant positions.	349,100
	Projected deficit in office expenses is mainly due to increased Canada Post rates, higher	,
	mail volumes and increase in tax bill distribution.	(341,500)
	Net impact of immaterial non-compensation adjustment.	(500)
Total CAO		7,100
Community Safety	Net zero impact of changes.	-
Total Community Safety		-
Halifax Regional Fire & Emergency		
Total Halfan Bankanal Elm 0	Net zero impact of changes.	-
Total Halifax Regional Fire & Emergency		-
Finance & Asset Management	Projected surplus in revenue due to higher than budgeted false alarm and tax sale fees.	404,000
	Projected deficit in external services due to increase of files being sent to collections, repair	
	of oil lines at Thornhill and increased legal fees.	(131,500)
	Net impact of immaterial adjustments.	(28,700)
Total Finance & Asset Management		243,800
Human Resources	Projected deficit in compensation and benefits relates to estimated lower than budgeted	(05 500)
	vacancies.	(35,500)
Total Human Parameter	Net impact of immaterial non-compensation adjustment	(4,500) (40,000)
Total Human Resources	Desirated assembly in talant are assessed to the absence that discussed in the first	(40,000)
Information Technology	Projected surplus in telephone services due to charges trending under budget in the first quarter.	125,600
	Projected surplus in printing due to usage trending lower than expected in the first quarter.	59,000
	Projected deficit in computer software and licenses due to costs being greater than	
	budgeted, as well an increase in quantity of some licenses required.	(102,800)
	Net impact of immaterial non-compensation adjustments.	(5,700)
Total Information Technology	1 20,000	76,100
Legal & Legislative Services	Projected surplus in compensation and benefit due to savings from vacancies offset by	,
-52	overstaff position and other salary adjustments.	1,100
	Projected surplus in revenue due to anticipated recoveries from Halifax Water for	
	compensation expense related to Telephone Claims Officer.	55,400
	Net impact of immaterial non-compensation adjustments.	(700)
Total Legal & Legislative Services		55,800
Public Works	Projected surplus in compensation & benefits primarily due to vacancies and staff being	
	moved from Public Works to Strategic Infrastructure & Transportation Planning and the Major Projects Office; partially offset by staff being moved from Planning and Development to Public Works.	\$565,300
	Projected deficit due to new winter maintenance contract, a 30 per cent increase was	φουσ,300
	budgeted, while the estimated amount is currently a 41 per cent increase.	(\$612,100)
	Projected surplus is due to amount required from Fiscal Services to cover the snow deficit, the other \$400K has been covered in other divisions in Public Works.	\$200,000
	Projected surplus in parking station and fee revenues primarily due to trends to date.	\$300,000
	Projected surplus related to Otter Lake tonnage, expenses related to Compliance Plan and	\$355,000
	adjustment for actual CPI increase.	\$100,000
	Net impact of immaterial non-compensation adjustments.	(\$28,700)
Total Public Works		\$524,500
Halifax Transit	No changes made.	_
Total Halifax Transit		-
Planning & Development	Projected surplus in unbudgeted revenue related to the provincial grant covering the Future	
	Serviced Communities background studies.	48,200
	Projected surplus in compensation and benefits due to positions moving out of Planning &	.5,250
	Development to other business units.	487,800
	Projected surplus in vehicle rental expense due to the use of corporate fleet vehicles,	
	partially offset by higher than budgeted monthly parking costs.	75,600
	Net impact of immaterial non-compensation adjustment.	(19,700)
Total Planning & Development		591,900
Parks & Recreation	Projected increase in various external contracts due to higher than budgeted expanses	
	Projected increase in various external contracts due to higher than budgeted expenses.	(709,100)
	Projected shortfall in grant payment to Discover Halifax as it was under budgeted in error.	
		(690,000)
	Desirated in second in DDO and O	//
	Projected increase in RBC and Greenfoot operations compared to what was budgeted.	(457,500)
	Projected increase in interest from cemetery trust, this amount was unbudgeted. Net impact of immaterial non-compensation adjustment.	180,000 (44,800)
Total Parks & Poercation	nvec impact of infinaterial non-compensation adjustment.	(44,800) (1,721,400)
Total Parks & Recreation		(1,721,400)

HALIFAX REGIONAL MUNICIPALITY Explanation of Projected Surplus/(Deficit) For the Period Ending June 30, 2025

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BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
Office of Major Projects	Projected deficit in compensation & benefits due to two positions moving to the Major	
	Projects Office from Public Works. Offsetting surplus projected in Public Works.	(241,600)
Total Office of Major Projects		(241,600)
Strategic Infrastructure &	Projected deficit in compensation and benefits due to position movements into SITP from	
Transportation Planning	other business units.	(828,800)
-	Projected surplus in revenue related to grant funding for the Young District Infrastructure	
	Plan.	69,000
	Net impact of immaterial non-compensation adjustments.	(2,100)
Total Strategic Infrastructure &		
Transportation Planning		(761,900)
Halifax Regional Police	Projected decrease in revenue due to secondments ending and a decrease in Integrated	
· ·	Emergency Services call transfers and external extra duty jobs.	(1,287,200)
	Projected decrease in compensation and benefits due to attrition and turnover factors.	1,901,600
	Projected increase in external services due to facility security access upgrades.	(85,000)
	Projected increase in equipment & communication due to audio visual technology upgrades	, ,
	at training facility.	(80,000)
	Projected increase in other goods & services due to renting of external lockers for Police	
	Science Program.	(105,000)
	Projected increase in interdepartmental due expected lower internal requirements for extra	
	duty jobs.	(250,000)
Total Halifax Regional Police		94,400
Properties, Fleet & Environment	Projected decrease in compensation and benefits due to vacancies.	45,400
•	Projected increase in external services primarily for Gray's Arena consulting.	(140,000)
	Net impact of immaterial non-compensation adjustment.	(14,400)
Total Properties, Fleet & Environment		(109,000)
Outside Police (RCMP)		
,	Projected deficit due to increase in contract costs and number of officers under contract, this	
	is entirely offset by a surplus in Fiscal services where the increase was budgeted for.	(2,783,500)
Total Outside Police (RCMP)	lo chimely chock by a carpiac in risear corriese miss are insiduced trac baugetou terr	(2,783,500)
Library	Projected deficit in compensation and benefits due to estimated lower than budgeted	(=,: ::,:::)
Library	vacancies.	(1,000,000)
	vacancies.	(1,000,000)
	Designated deficition building seeks and associated annihilation of the Control o	(400.000)
	Projected deficit in building costs and mechanical equipment relates to facility failures.	(100,000)
	Projected deficit in consulting fees relates to compensation review services.	(41,000)
Total Library		(1,141,000)
TOTAL BUSINESS UNIT VARIANCE		(5,204,800)

FISCAL SERVICES VARIAN		900,000		
Fiscal Services	cal Services Projected increase in interest revenue based on prior year actuals and current trend.			
	Release contingency for savings related to decrease in taxes from 15% to 14% which are expected to be recognized across the organization as the net HST cost has decreased.	1 000 000		
	expected to be recognized across the organization as the net HST cost has decreased.	1,000,000		
	Released contingency for the estimated increase in RCMP contract cost, this amount is			
	partially offset by the actual contract cost increase projected in the RCMP cost centre.	3,070,000		
	Release of majority of remaining contingencies within Fiscal services, this is partially offset			
	by an increase in compensation and benefits and internal transfers to support funding of			
	business unit unexpected expenses.	458,900		
TOTAL FISCAL SERVICES	PROJECTED SURPLUS/(DEFICIT)	5,428,900		
GRAND TOTAL		224,100		

Report of Expenditures in the Councillors' District Capital Funds to June 30, 2025

Summary Councillors' District Capital Funds

April 1, 2025 to June 30, 2025

	Current Year Budget	Budget Available as of April 1, 2025	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Currently Available
DISTRICT 1 - Cathy Deagle-Gammon	94,000	105,827	47,656	5,585	53,240	52,587
DISTRICT 2 - David Hendsbee	94,000	96,277	64,440	30,722	95,162	1,115
DISTRICT 3 - Becky Kent	94,000	118,189	31,422	4,897	36,319	81,871
DISTRICT 4 - Trish Purdy	94,000	159,082	34,025	26,374	60,399	98,683
DISTRICT 5 - Sam Austin	94,000	105,888	41,034	24,344	65,378	40,510
DISTRICT 6 - Tony Mancini	94,000	274,501	21,584	88,594	110,179	164,323
DISTRICT 7 - Laura White	94,000	128,101	89,071	2,500	91,571	36,530
DISTRICT 8 - Virginia Hinch	94,000	307,019	37,560	160,522	198,082	108,937
DISTRICT 9 - Shawn Cleary	94,000	218,271	61,490	44,841	106,331	111,940
DISTRICT 10 - Kathryn Morse	94,000	193,866	23,113	59,374	82,487	111,378
DISTRICT 11 - Patti Cuttell	94,000	196,153	26,200	51,891	78,091	118,061
DISTRICT 12 - Janet Steele	94,000	288,055	40,123	7,978	48,101	239,955
DISTRICT 13 - Nancy Hartling	94,000	94,289	46,528	289	46,818	47,472
DISTRICT 14 - John A. Young	94,000	130,854	20,718	10,500	31,218	99,635
DISTRICT 15 - Billy Gillis	94,000	128,689	13,059	32,000	45,059	83,630
DISTRICT 16 - Jean St-Amand	94,000	162,582	9,700	19,584	29,284	133,297
Total	1,504,000	2,707,643	607,724	569,996	1,177,720	1,529,923

Report of Expenditures in the Councillors' District Activity Funds to June 30, 2025

SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS April 1, 2025 to June 30,2025

Orders	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Budget	Available
DISTRICT 1 - Cathy Deagle-Gammon	825.00	-	825.00	4,500.00	3,675.00
DISTRICT 2 - David Hendsbee	1,713.21	125.00	1,838.21	4,500.00	2,661.79
DISTRICT 3 - Becky Kent	1,750.00	-	1,750.00	4,500.00	2,750.00
DISTRICT 4 - Trish Purdy	1,738.21	-	1,738.21	4,500.00	2,761.79
DISTRICT 5 - Sam Austin	2,300.00	-	2,300.00	4,500.00	2,200.00
DISTRICT 6 - Tony Mancini	1,440.00	-	1,440.00	4,500.00	3,060.00
DISTRICT 7 - Laura White	900.00	-	900.00	4,500.00	3,600.00
DISTRICT 8 - Virginia Hinch	1,000.00	-	1,000.00	4,500.00	3,500.00
DISTRICT 9 - Shawn Cleary	1,750.00	-	1,750.00	4,500.00	2,750.00
DISTRICT 10 - Kathryn Morse	500.00	-	500.00	4,500.00	4,000.00
DISTRICT 11 - Patti Cuttell	350.00	-	350.00	4,500.00	4,150.00
DISTRICT 12 - Janet Steele	1,025.00	-	1,025.00	4,500.00	3,475.00
DISTRICT 13 - Nancy Hartling	225.00	-	225.00	4,500.00	4,275.00
DISTRICT 14 - John A.Young	1,700.00	-	1,700.00	4,500.00	2,800.00
DISTRICT 15 - Billy Gillis	1,025.00	-	1,025.00	4,500.00	3,475.00
DISTRICT 16 - Jean St- Amand	825.00	-	825.00	4,500.00	3,675.00
Total	19,066.42	125.00	19,191.42	72,000.00	52,808.58

Report of Changes in the Recreation Area Rate Accounts to June 30, 2025

			Opening Deficit (Surplus)	Δ	Revenue April 1, 2025 to		penditures il 1, 2025 to	Current Year's Deficit (Surplus)	Accumulated Deficit (Surplus)
C/Centre	Area Rated Recreation Account		1-Apr-25		30-Jun-25	•	30-Jun-25	30-Jun-25	30-Jun-25
C101	Frame Subdivision Homeowners Association	\$	-	\$	(1,013)	\$	-	\$ (1,013)	\$ (1,013)
C105	Sackville Heights Elementary School	\$	(362,662)	\$	(98,534)	\$	77,256	\$ (21,278)	\$ (383,940)
C107	Glen Arbour Homeowners Association	\$	(65)	\$	(5,623)	\$	-	\$ (5,623)	\$ (5,688)
C108	White Hills Residents Association	\$	-	\$	-	\$	-	\$ -	\$ -
C111	Lost Creek Community Association	\$	(1,434)	\$	-	\$	-	\$ -	\$ (1,434)
C112	Waterstone Neighbourhood Association	\$	-	\$	-	\$	-	\$ -	\$ -
C114	Ketch Harbour Residents Association	\$	1,051	\$	(3,434)	\$	-	\$ (3,434)	\$ (2,383)
C115	Mineville Community Association	\$	-	\$	(2,825)	\$	11,280	\$ 8,455	\$ 8,455
C117	Three Brooks Homeowners Association	\$	480	\$	(2,910)	\$	9,900	\$ 6,990	\$ 7,470
C120	Haliburton Highbury Homeowners Association	\$	(152,018)	\$	(17,173)	\$	-	\$ (17,173)	\$ (169,191)
C130	Highland Park Ratepayers Association	\$	(41,179)	\$	(3,416)	\$	-	\$ (3,416)	\$ (44,595)
C135	Kingswood Ratepayers Association	\$	(157,974)	\$	(16,888)	\$	11,000	\$ (5,888)	\$ (163,862)
C140	Prospect Road & Area Recreation Association	\$	587	\$	(35,197)	\$	140,850	\$ 105,653	\$ 106,240
C145	Westwood Hills Residents Association	\$	150	\$	(8,938)	\$	35,700	\$ 26,762	\$ 26,912
C160	Musquodoboit Harbour	\$	(1)	\$	(4,511)	\$	-	\$ (4,511)	\$ (4,512)
C170	Hammonds Plains Common Rate	\$	(140,524)	\$	-	\$	-	\$ -	\$ (140,524)
C180	Grand Lake/Oakfield Community Centre	\$	(3,394)	\$	(9,584)	\$	38,402	\$ 28,818	\$ 25,424
C190	Maplewood Subdivision	\$	(153,721)	\$	-	\$	-	\$ -	\$ (153,721)
C196	Silversides Residents Association	\$	100	\$	(4,025)	\$	16,200	\$ 12,175	\$ 12,275
C198	Fox Hollow at St Margaret's Bay Village Homeowners Associatio	n \$	(60)	\$	(1,545)	\$	-	\$ (1,545)	\$ (1,605)
C200	Waverley Community Area Rate	\$	(35)	\$	(8,260)	\$	33,100	\$ 24,840	\$ 24,805
C210	Lakeview, Windsor Junction, Fall River Ratepayers Association	\$	-	\$	(71,540)	\$	39	\$ (71,501)	\$ (71,501)
		Totals	(1,010,700)		(295,416)		373,727	78,311	(932,389)

Halifax Regional Municipality Reserve Fund Balance Projected to March 31, 2026

Reserve Number	Reserve	SAP Balances as of June 30, 2025	Current Commitments	Pending Contribution	Projected Closing Balance as of June 30, 2025	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28	Projected Closing Balance 2028/29
Risk Rese	rve							
Q416	Operating Stabilization Reserve	15,746,919	(1,436,303.33)	4,532,466	18,843,082	19,144,582	19,450,882	19,762,082
	TOTAL RISK RESERVES:	15,746,919	(1,436,303.33)	4,532,466	18,843,082	19,144,582	19,450,882	19,762,082
Obligatio	n Reserve							
Q506	Landfill Closure Cost	25,492,619	(3,921,565)	1,287,278	22,858,332	22,043,932.48	21,856,632	21,640,932
Q511	Municipal Election Reserve	3,034,205	(1,503,603)	668,233	2,198,835	3,097,635.38	4,010,835	4,938,635
Q521	Convention Centre Reserve	11,117,044	(8,185,407)	6,511,044	9,442,682	10,496,981.87	11,568,182	12,656,482
Q536	Library Recapitalization Reserve	-	-	-	-	-	-	-
Q546	Multi-District Facilities Reserve	13,559,360	(9,255,465)	986,030	5,289,925	2,943,308.29	3,372,599	3,828,874
Q556	Solid Waste Facilities Reserve	18,697,957	(7,605,986)	656,810	11,748,781	9,940,281.33	8,712,481	8,602,981
Q566	Master Plan Reserve	2,629,193	(352,100)	29,290	2,306,383	2,343,283.34	2,380,783	2,418,883
Q616	Business/Industrial Parks Expansion Reserve	44,735,479	(32,051,369)	29,352,712	42,036,822	10,197,422.06	(30,279,378)	(52,811,078)
Q621	Community and Events Reserve	7,381,268	(2,022,678)	2,712,442	8,071,032	9,282,232.34	10,512,832	11,763,032
	TOTAL OBLIGATION RESERVE:	126,647,127	(64,898,172)	42,203,839	103,952,794	70,345,077.08	32,134,968	13,038,743
Opportur	nity Reserve							
Q666	SI Capital	189,839,364	(15,849,468)	21,053,861	195,043,757	221,920,657	249,227,557	276,971,457
Q667	SI Operating Reserve	7,324,782	(1,220,500)	835,006	6,939,288	7,517,688	8,379,688	9,255,488
Q611	Parkland Development Reserve	11,823,413	(2,098,325)	200,194	9,925,282	10,846,082	11,781,582	12,732,082
Q626	Gas Tax Reserve	21,155,254	(38,586,223)	22,067,624	4,636,655	6,055,375	6,560,287	7,073,299
Q640	Density Bonus Reserve	8,409,189	(5,776,928)	62,642	2,694,903	2,738,003	2,781,803	2,826,303
Q421	Options Reserve	23,158,378	(10,434,281)	1,115,057	13,839,154	14,060,554	14,285,554	14,514,154
Q526	Capital Funds Reserve	49,109,012	(32,798,684)	508,704	16,819,031	16,358,031	15,372,531	14,368,231
	TOTAL OPPORTUNITY RESERVE:	310,819,392	(106,764,410)	45,843,088	249,898,069	279,496,389	308,389,001	337,741,013

				Reserve Summary	/				
Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28	Projected Closing Balance 2028/29	Future Commitments	Projected Uncommited (As of 2028/29)
TOTAL RISK RESERVES:	15,746,919	(1,436,303)	4,532,466	18,843,082	19,144,582	19,450,882	19,762,082	-	19,762,082
TOTAL OBLIGATION RESERVE:	126,647,127	(64,898,172)	42,203,839	103,952,794	70,345,077	32,134,968	13,038,743	13,038,743	-
TOTAL OPPORTUNITY RESERVE:	310,819,392	(106,764,410)	45,843,088	249,898,069	279,496,389	308,389,001	337,741,013	293,300,244	44,440,770
TOTAL RESERVE	453,213,438	(173,098,886)	92,579,393	372,693,946	368,986,049	359,974,852	370,541,839	306,338,987	64,202,852

Aged Accounts Receivable as at June 30, 2025

Aged Accounts Receivable June 30, 2025

Property Taxes & Capital Charges Commercial Property Taxes Residential Property Taxes Residential/Commercial Mix Property Taxes Resource Property Taxes	
Total Property Taxes	
Total Local Improvement Charges	
Total Taxes & Capital Charges	
Payments-in-Lieu of Taxes (PILT)	
Total Property Taxes & PILTS	

General Revenue (Non-Lienable)
Miscellaneous Billings & Recoveries
Rents
Agencies, Boards & Commissions (ABC'S)
Rents

Total Aged Accounts Receivable, June 2025

Total

Total	Current	0 - 1 Yrs	1 - 2 Yrs	2 - 3 Yrs	3 - 4 Yrs	4 + Yrs	Interest
\$ 15.543.037	\$ 1.395.372	\$10.427.823	1.851.306	341.828	270.210	261.059	\$ 995,439
-,,	, , -	, ,	, ,	- ,	-, -	- ,	,
\$ 31,999,841	\$ 4,554,408	22,510,162	2,304,670	333,494	158,899	669,575	\$ 1,468,633
\$ 2,646,397	\$ 431,897	2,041,743	114,361	0	0	0	\$ 58,396
\$ 2,251,345	\$ 179,745	904,284	171,712	99,431	82,140	432,122	\$ 381,911
\$ 52,440,620	\$ 6,561,422	\$ 35,884,012	\$ 4,442,049	\$ 774,753	\$ 511,249	\$ 1,362,756	\$ 2,904,379
\$ 9,547,174	\$ 8,893,464	\$ 237,079	\$ 78,580	\$ 43,840	\$ 24,320	\$53,731.44	\$ 216,160
\$ 61,987,794	\$ 15,454,886	\$ 36,121,091	\$ 4,520,629	\$ 818,593	\$ 535,569	\$ 1,416,487	\$ 3,120,539
\$ 2,665,885	\$ -	\$2,612,774	\$ 10,155	\$ 2,022	\$ -	\$ -	\$ 40,934
\$ 64,653,679	\$ 15,454,886	\$ 38,733,865	\$ 4,530,784	\$ 820,615	\$ 535,569	\$ 1,416,487	\$ 3,161,473

Total	Current	1-30 Days	31-60 Days	61-90 Days	91- 120 Days	120 + Days	Interest
* 4	** *** ***	4000 700 04	****	****	* 454 7 44 0 0	* 4 *** *** ***	* 474 400 05
\$4,337,025.28	\$2,337,799.87	\$332,720.34	\$139,648.34	\$129,696.99	\$154,744.80	\$1,068,306.69	\$174,108.25
\$428,990.13	\$7,774.80	\$20,715.41	\$2,155.41	\$79,278.70	\$0.01	\$225,250.16	\$93,815.64
\$7,687,309.21	\$418,427.06	\$298,801.19	\$5,716,111.37	\$944,279.76	\$88,955.42	\$220,673.51	\$60.90
\$ 12,453,325	\$ 2,764,002	\$ 652,237	\$ 5,857,915	\$ 1,153,255	\$ 243,700	\$ 1,514,230	\$ 267,985

\$ 77,107,004

Halifax Regional Municipality Capital Projection Summary Projected to March 31, 2026

Capital Projection Summary For the First Quarter Ending June 30, 2025

			Budget				Expenditures		Projec	tions
	Budget			Budget	Budget	2025/26		YTD	Projected	Projected Work
Budget Category	Remaining at	Commitments at	Budget	Increases/	Available at	Year-to-Date	Year-to-Date	Expenditures &	Spending	to Progress into
	March 31, 2025	March 31, 2025	2025/26	(Decreases)**	June 30, 2025	Expenditures	Commitments	Commitments	Jul 2025-Mar 2026	2026/27
BUILDINGS/FACILITIES	87,935,828	51,013,675	63,885,000	4,700,000	156,520,828	17,143,652	127,775,148	144,918,800	92,602,512	45,846,490
BUSINESS/INDUSTRIAL PARKS	13,561,962	642,887	11,000,000	136,639	24,698,601	2,412,247	2,195,854	4,608,101	5,190,000	17,096,354
BUSINESS SYSTEMS	27,919,395	5,789,966	11,412,000	675,000	40,006,395	2,450,670	7,682,864	10,133,534	20,137,271	13,222,934
DISTRICT CAPITAL FUNDS	1,203,642	252,156	1,504,000	-	2,707,642	568,007	569,996	1,138,003	886,853	1,252,782
OUTDOOR RECREATION	15,315,885	11,632,113	13,875,000	875,000	30,065,885	2,878,471	45,710,996	48,589,467	22,262,224	4,925,190
ROADS, ACTIVE TRANSPORTATION & BRIDGES	100,799,506	19,498,790	151,962,000	750,000	253,511,506	17,073,918	113,120,359	130,194,277	189,810,695	44,825,998
TRAFFIC & STREETLIGHTS	3,005,673	1,419,584	6,505,000	(750,000)	8,760,673	76,173	3,618,739	3,694,912	7,160,631	1,523,869
VEHICLES, VESSELS & EQUIPMENT	80,753,095	58,027,952	42,623,000	1,027,500	124,403,595	16,019,495	254,889,853	270,909,348	65,823,910	39,930,601
OTHER ASSETS	38,066,557	16,690,191	11,475,000	50,000	49,591,557	1,584,876	27,860,836	29,445,712	17,898,888	30,107,793
GRAND TOTAL	368,561,543	164,967,315	314,241,000	7,464,139	690,266,682	60,207,509	583,424,645	643,632,154	421,772,984	198,732,011

^{**}Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

				Budget				Expenditures			ı	Projections	
BUILDINGS/FACILITIES	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Alderney Gate 4th Floor Reno	CB250001	-	-	5,600,000	-	5,600,000	201,316	4,264,944	4,466,260	3,850,000	1,548,684	Work-In-Progress 25%	
Composting/Anaerobic Digestion (AD) Plant	CW190003	22,063	10,856			22,063		557	557	-		Closing Project Account	
Corporate Accommodations	CB190011	3,147,446	5,126,034	2,700,000	-	5,847,446	433,197	8,090,949	8,524,146	4,402,025		Work-In-Progress 25%	Ongoing Program
CS - Operational & EMO Infra Resiliency	CB240001 CB000075	1,762,531 10.034	586,747	-	-	1,762,531 10.034	37,145	668,857	706,002	615,000 10,034	1,110,386	Work-In-Progress 25%	Ongoing Program
Dartmouth North Community Centre Energy Efficiency Initiatives	CB190008	103,888	607	-	-	10,034	23,664	55,985	79,649	56,000	24 224	Work-In-Progress 50%	Ongoing Program
Ferry Terminal Pontoon Rehab	CM200002	870,148	-	400.000		1,270,148	44,216	498,205	542.421	890,000	335,932	WOIK-III-FTOGIESS JO76	Ongoing Program
Ferry Terminal Upgrades	CB250002	-	-	500,000		500,000	-	500,000	500,000	500,000	-	Construction	Oligologi rogium
Halifax Ferry Terminal	CB000039	248	-	-	-	248	-	-	-	-	-	Closing Project Account	
Horizon Recreation Centre	CB220003	1,213		-		1,213	-			-	-	Closing Project Account	
HPL - Alderney Gate Library Renos	CB210004	173,409	-	-	-	173,409		-	-	173,409		Work-In-Progress 50%	
HPL - Bedford/Mill Cove Library	CB190002	500,000		-	-	500,000						Design Planning	
HPL - Halifax North Memorial Library Reno	CB190003	2,832,828	3,354,016	350,000		2,832,828	420.400	3,366,339	3,366,339	2,100,000		Design Planning	Oi D
HPL - Regional Library Facility Upgrades Household Special Waste Facilities	CB200009 CB250003	1,182,226	657,550	350,000 60.000	-	1,532,226 60,000	429,100	912,846	1,341,946	910,000 60.000		Work-In-Progress 25% Design Planning	Ongoing Program
HRFE - Facility Recap	CB000088	2,875,662	1,367,962	1,500,000		4,375,662	420,620	6,923,611	7,344,231	1,725,000		Work-In-Progress 50%	Ongoing Program
HRFE - Fire Station 2 University Ave Recap	CB000052	332,600	582,431	-		332,600	143,567	73,673	217,240	189,033	-	Construction	30-Sep-25
HRFE - Fuel Depot Upgrades	CB250004	-	-	150,000	-	150,000	-	-	-	130,000	20,000	Design Planning	31-Dec-26
HRFE - Headquarters and Station 1	CB200014	21,882,006	10,894	5,000,000		26,882,006	6,531,512	25,039,673	31,571,185	17,000,000		Construction	15-Oct-26
HRFE - New Fire Training Facility	CB230028	250,000	-	-	_	250,000		-		250,000	-	Design Planning	
HRFE - Sheet Harbour Fire Station	CB210018	10,845	9,944,169	9,000,000	4,500,000		33,375	15,948,123	15,981,498	13,477,470		Construction	31-Oct-27
HRP - Police Headquarters	CB000022	440,557	38,794	1,200,000	-	1,640,557	9,875	28,760	38,635	885,000		Work-In-Progress 25%	
HT - Burnside Transit Centre Eco-Rebuild	CB230025	20,822,830	200 207			20,822,830	47.425					Design Planning	Oi D
HT - Transit Facility Investment Strategy HT - Wrights Cove Terminal	CB000016 CR000007	1,280,431 292,040	399,397	3,725,000	-	1,280,431 4,017,040	47,135 167	562,262 4,931,884	609,397 4,932,051	825,000 320,000		Work-In-Progress 25% Design Planning	Ongoing Program
Keshen Goodman Library Renovations	CB190010	70,878	45,974	3,723,000		70,878	41,706	11,174	52,880	29,172	3,030,873	Work Complete	
LeBrun Centre	CB190001	18,263	-			18,263	-	-	-	18,263	-	Work-In-Progress 75%	
Materials Recovery Facility Repairs	CW200002	347,550	846	230,000		577,550	-	100,044	100,044	299,201		Construction	Ongoing Program
Mic Mac Terminal Expansion	CB250005	-	-	400,000	-	400,000	-	-	-	100,000	300,000	Design Planning	
New Organics Facility	CB230027	1,819,103	16	8,370,000	-	10,189,103	1,408,672	56,246	1,464,918	7,125,000	1,655,431	Work-In-Progress 25%	Ongoing Program
New/Expanded Transit Centre	CB000017	732,440	77,989	-	_	732,440	17,490	116,299	133,789	-	714,950		Ongoing Program
Organic Facilities Decommissioning	CB230029	620,001	·····	3,125,000		3,745,001	143,555	131,782	275,337	3,232,305		Construction	Ongoing Program
PFE - Accessibility - HRM Facilities	CB190006	249,233 1,537,895	97,532 888,776	525,000 925,000	-	774,233 2,462,895	62,938 37,870	392,974 4,573,546	455,912	570,000 2,370,000		Work-In-Progress 25%	Ongoing Program
PFE - Alderney Gate Recapitalization PFE - Environmental Remed./Bldg. Demo	CB190007 CB190009	315,513	31,272	925,000	-	2,462,895	28,148	4,573,546 390,819	4,611,416 418,967	2,370,000		Work-In-Progress 25% Construction	Ongoing Program
PFE - Fleet Maintenance Facilties	CB250005	313,313	- 31,272	100,000		100,000	20,140	330,613	410,507	100,000	140,127	Design Planning	Ongoing Program
PFE - General Building Recapitalization	CB200006	1,341,672	496,941	875,000		2,216,672	725,170	1,167,769	1,892,939	1,490,000	1,502	Work-In-Progress 25%	Ongoing Program
PFE - Halifax City Hall/Grand Parade	CB180003	89,749	34,269	200,000	-	289,749	34,269	-	34,269	175,000		Design Planning	Ongoing Program
PFE - Heritage Facilities Recap	CB220002	1,073,710	63,169	150,000	-	1,223,710	46,467	854,031	900,498	1,020,000	157,243	Work-In-Progress 25%	Ongoing Program
PFE - HRM Depot Upgrades	CB200015	687,802	398,439	1,000,000		1,687,802	197,778	281,476	479,254	545,000		Work-In-Progress 25%	Ongoing Program
PFE - Metropark Upgrades	CB000073	196,410	·····	50,000		246,410			-	246,410		Construction	Ongoing Program
PFE - Roof Recapitalization	CB200005	1,085,053	956,054	750,000		1,835,053	160,832	993,931	1,154,763	1,655,000		Work-In-Progress 25%	Ongoing Program
PR - BLT Recreation Centre Recap PR - Captain William Spry Renovations	CB210021 CB000023	1,585,261 200,835	157,023	8,000,000		9,585,261 200,835	3,846,318	6,239,435	10,085,753	5,060,000	6/8,943	Work-In-Progress 75% Deferred	1-Dec-25
PR - Cole Harbour Place	CB000025	592,595	267,206			592,595	8,450	572,358	580,808	563,908	20 237	Work-In-Progress 25%	Ongoing Program
PR - Cole Harbour Recreation Renovations	CB240002	993,739	65,327	-		993,739	383,085	209,505	592,590	460,000		Work-In-Progress 75%	30-Sep-25
PR - Community Rec Facilities Recap	CB210019	303,649	391,324	750,000		1,053,649	41,013	1,012,590	1,053,603	1,012,000		Work-In-Progress 25%	Ongoing Program
PR - East Dartmouth CC Renovation	CB220001	649,949	74,683	-	_	649,949	62,520	70,732	133,252	70,000		Work Complete	
PR - George Dixon Community Ctr Recap	CB200004	-	-	-		-			-	-	_	-	
PR - Greenfoot Energy Centre	CB200013	289,483	120,613	-	-	289,483	62,751	222,220	284,971	75,000	151,732	Work-In-Progress 50%	Ongoing Program
PR - Halifax Common Pool Reconstruction	CB210020	1,575,207	1,514,129	-	200,000	1,775,207	376,166	1,337,572	1,713,738	1,399,041		Design Planning	30-Jan-26
PR - Halifax Forum Redevelopment PR - Multi-District Facilities-Upgrades	CB190013	2,220,131	13,532	2 000 000	-	2,220,131	198,545	4,600,521	4,799,066	1,800,000		Design Planning	31-Aug-29
PR - Multi-District Facilities-Upgrades PR - Multi-Use Rec Facility Spryfield	CB200001 CB250007	1,643,594	1,024,704	2,000,000 500,000		3,643,594 500,000	108,680	3,497,165	3,605,845	3,500,000 500,000	34,914	Work-In-Progress 25% Design Planning	Ongoing Program
PR - Prospect Rd Community Centre Upgrades	CB230007	308,731	8,572	-		308,731	-	276,187	276,187	308,731	-	Design Planning	
PR - RBC Centre	CB200007	542,842	21,162	-		542,842	51,734	439,135	490,869	170,000	321,108	Work-In-Progress 25%	Ongoing Program
PR - Regional Park Washrooms	CB200010	166,295				166,295	16,015	37,336	53,351	150,280		Work-In-Progress 25%	Ongoing Program
PR - Sackville Sports Stadium	CB000060	2,307,174	471,911	-		2,307,174	21,885	539,219	561,104	1,575,000	710,289	Work-In-Progress 25%	Ongoing Program
PR - Scotiabank Centre	CB200008	2,364,495	6,032,140	5,250,000		7,614,495	626,663	6,832,839	7,459,502	6,820,000		Work-In-Progress 50%	Ongoing Program
PR - Sheet Harbour Rec Centre (ESLC)	CB000080	894,159	15,587,664	500,000	-	1,394,159	36,438	18,961,725	18,998,163	82,000	1,275,721	Construction	31-Oct-27
PR - St. Mary's Boat Club	CB240003	500,000		-	-	500,000		1,246,284	1,246,284	500,000	-	Design Planning	
PR - WG Bengal Lancers Arena	CB230031 CB220023	400,000	6,685			400,000	415	110,007	110,422	399,585		Design Planning	
PW - Mackintosh Campus – Phase 2 PW - Mackintosh Depot Replacement	CB220023 CB000089	150,000 26,547	-	-	-	150,000 26,547	-	26,433	26,433	150,000	-	Design Planning Work Complete	
Ragged Lake Transit Centre Expansion	CB000089	40,375	-			40,375	12,085	26,433 14,219	26,304	28,000		Work-In-Progress 75%	31-Dec-25
Sambro/Harrietsfield Fire Station	CB000123	30,242	-	-		30,242	-		-	-	-	Closing Project Account	31 500 23
South Peninsula School Gym Enhancements	CB000084	460,000	-	-		460,000	-	460,000	460,000	460,000	-	Work Complete	
Wharf Recapitalization	CB000087	659,154	86,269	-		659,154	31,105	98,500	129,605	-	-	Work Complete	Ongoing Program

				Budget				Expenditures			ı	Projections	
BUILDINGS/FACILITIES	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Woodside Ferry Terminal Upgrades	CB000042	53,094	-	-	-	53,094	-	34,407	34,407	34,407	-	Work Complete	
TOTAL BUILDINGS/FACILITIES		87,935,828	51,013,675	63,885,000	4,700,000	156,520,828	17,143,652	127,775,148	144,918,800	92,602,512	45,846,490		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary

For the First Quarter Ending June 30, 2025

				Budget				Expenditures			P	rojections	
BUSINESS/INDUSTRIAL PARKS	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	1,000,000	-	-	-	1,000,000	-	-	-	150,000	850,000		Ongoing Program
Burnside & City of Lakes Industrial Park	CQ220002	10,936,913	599,188	11,000,000	136,639	22,073,552	2,404,165	2,129,325	4,533,490	4,810,000	14,859,387	Construction	Ongoing Program
Ragged Lake Business Park	CQ220003	1,625,049	43,699	-	-	1,625,049	8,082	66,529	74,611	230,000	1,386,967	Design Planning	Ongoing Program
TOTAL BUSINESS/INDUSTRIAL PARKS		13,561,962	642,887	11,000,000	136,639	24,698,601	2,412,247	2,195,854	4,608,101	5,190,000	17,096,354		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

BUSINESS SYSTEMS Project Number 311 Contact Centre Telephony Accessibility Enhance. C1250001 Access & Privacy Project Application Recapitalization C190009 Business Intelligence Program C1190010 Gollision Data Reporting C1250011 Contact Center Telephony Solution C1900017 Corporate Cashiering C1240007 Corporate Scheduling C1240007 Corporate Scheduling C1240006 CRM Software Replacement C1990020 Cyber Security C1240006 CRM Software Replacement C1990020 Cyber Security C1240005 Cyber Security C1240006 CRM Software Replacement C1990020 Cyber Security C1240006 CRM Software C1240006 CRM Software C1240006 CRM Software C1240006 CRM Software C1240007 Cyber Security C1240007 Cyber Security C1240007 Cyber Security C1240008 C1240009 C1240001 Enterprise Project Mgmt & Land Acquisition C1250002 ERR Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations C1240001 Fieet Management Solution C1240001 Fieet SAP Interface Upgrades C1290002 Fixel Management Software Replacement C1250004 G1S Service Management C1250004 HRFE Dispatch Systems C1290002 HRFE FOM Records Management Replacement C1250005 HRFE FIRe Department Management Review C1990028 HRFE Fire Department Management Review C1990028 HRFE Fire Department Management Review C1990028 HRFE Fire Department Management Review C190003 HRFE Fower & Backhaul Upgrades C1210010 HRFE Fower & Backhaul Upgrades C1210010 HRFE Fower & Backhaul Upgrades C1200006 HRFE Fire Department Management Review C1990028 HRFE Fower & Backhaul Upgrades C1210010 HRFE Fower &	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	100,000 100,000 100,000 250,000 1,750,000 1,750,000 1,750,000 100,000 100,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000	Budget Increases/ (Decreases)**	Available at June 30, 2025 100,000 44,900 507,185 429,524 250,000 83,383 450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments 34,245 83,260 60,831 2,617,048 7,240 - 115,619 116,015 15,579 419,719 - 1,639,462 521,357 91,443	Projected Spending Jul 2025-Mar 2026 100,000 44,900 497,802 397,093 50,000 1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 2,225,000 2,225,000 100,000 30,000 500,000 500,000	- W 200,000 D 170,000 D 1,629,526 W 310,092 - W 1,007,105 W - W 5,805,445 D 1,228,673 W 237,639 W 237,639 W 274,426 O 274,426 O	Project Status Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Oesign Planning Design Planning Work-In-Progress 50% Work-In-Progress 55% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Oork-In-Progress 75% Oork-In-Progress 75% Oork-In-Progress 75% Oork-In-Progress 25% Work-In-Progress 25% Oork-In-Progress 25% Oork-In-Progress 25% Oork-In-Progress 25% Oosling Project Account Design Planning Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Design Planning Uork-In-Progress 25% Losing Project Account Design Planning	Estimated Project Completion Date 31-Jul-26 31-Mar-26 Ongoing Program Ongoing Program 30-Sep-27 31-Mar-26 31-Mar-27 Ongoing Program Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-27 Ongoing Program 31-Dec-27 31-Mar-27 Ongoing Program 31-Dec-26 31-Mar-27
Access & Privacy Project	507,185 379,524 83,383 450,000 2,068,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 87,639 104,060 274,426 32,841 125,000 84,541 7,226 1,734,205	1,095,632 7,240 7,240 100,206 15,356 373,837 288,040 461,197 98,550	50,000 250,000 250,000 	(90,000)	44,900 507,185 429,524 250,000 83,383 450,000 3,818,969 178,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	32,431 	73,877 28,400 	83,260 60,831 	44,900 497,802 397,093 50,000	- W 200,000 D 170,000 D 1,629,526 W 310,092 - W 1,007,105 W - W 5,805,445 D 1,228,673 W 237,639 W 237,639 W 274,426 O 274,426 O	Work-In-Progress 25% Work-In-Progress 25% Design Planning Work-In-Progress 50% Work-In-Progress 50% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning Design Planning Work-In-Progress 25% Complete Work-In-Progress 25% Losing Planning Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	31-Mar-26 Ongoing Program Ongoing Program 30-Sep-27 31-May-26 30-Jun-26 31-Mar-27 Ongoing Program Ongoing Program Ongoing Program 31-Dec-25 31-Mar-27 31-Mar-27 31-Mar-27 Ongoing Program 31-Dec-27 31-Mar-27 Ongoing Program
Application Recapitalization C1190009 Business Intelligence Program C1190010 Collision Data Reporting C1250011 Contact Center Telephony Solution C1990017 Corporate Cashiering C1240007 Corporate Cashiering C1240006 CORM Software Replacement C1240006 CRM Software Replacement C1990020 Cyber Security C100005 Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 Enterprise Content & Records Mgmt. C1990018 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C12000001 Fixed Route Planning, Scheduling, & Operations C1200001 Fixed Route Planning, Scheduling, & Operations C1200001 Fileet Management Software Replacement C1250003 GIS Service Management C1250004 GIS Service Management C1250004 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE FIRE Department Management Replacement C1250005 HRFE FDM Records Management Replacement C1250005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240003 HRFE MFFE FDW Records Management C1250006 HRP Intervention Wellness Solution C1250006 HRP Intervention Wellness Solution C1250006 HRP Intervention Wellness Solution C1250006 HRP Records Mgmt. Optimization C1250006 HRP Intervention Wellness Solution C1250006 HRP Records Mgmt. Optimization C1250007 Timfrastructure Recap C1200001	507,185 379,524 83,383 450,000 2,068,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 87,639 104,060 274,426 32,841 125,000 84,541 7,226 1,734,205	1,095,632 7,240 7,240 100,206 15,356 373,837 288,040 461,197 98,550	250,000	(90,000)	507,185 429,524 250,000 83,383 450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	32,431 	73,877 28,400 	83,260 60,831 	497,802 397,093 50,000 280,000 1,845,000 178,092 250,000 630,944 199,714 644,170 500,000 2,225,000 2,225,000 30,000 500,000	- W 200,000 D 170,000 D 1,629,526 W 310,092 - W 1,007,105 W - W 5,805,445 D 1,228,673 W 237,639 W 237,639 W 274,426 O 274,426 O	Work-In-Progress 25% Work-In-Progress 25% Design Planning Work-In-Progress 50% Work-In-Progress 50% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning Design Planning Work-In-Progress 25% Complete Work-In-Progress 25% Losing Planning Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	Ongoing Program Ongoing Program 30-Sep-27 31-May-26 30-Jun-26 31-Mar-27 Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-27 31-Mar-27 Ongoing Program 31-Dec-27 31-Mar-27 31-Mar-27 31-Mar-27 31-Mar-27 31-Mar-27
Business Intelligence Program C1190010 Collision Data Reporting C1250011 Contact Center Telephony Solution C1990017 Corporate Cashiering C1240007 Corporate Scheduling C1210019 Council Chamber Technology Refresh C1240006 CRM Software Replacement C1990020 Cyber Security C1200005 Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250002 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet Management Software Replacement C1250002 Fuel Management Software Replacement C1250004 GIS Service Management C1250004 HRFE Dispatch Systems C1990027 HRFE DM Records Management Replacement C1250006 HRFE I	379,524 	1,095,632 7,240 7,240 100,206 15,356 373,837 288,040 461,197 98,550	250,000	(90,000)	429,524 250,000 83,383 450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	32,431 	28,400 - 2,272,605 7,240 - 114,996 78,002 15,293 414,596 1,443,280 514,014 87,084	60,831 - 2,617,048 7,240 - 115,619 116,015 15,579 419,719 - 1,639,462 521,357 91,443	397,093 50,000 280,000 1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 2,500,000 2,225,000 100,000 30,000 500,000 500,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000 2,225,000		Work-In-Progress 25% Design Planning Work-In-Progress 50% Work-In-Progress 55% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning Dn Hold Design Planning Work Complete Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	Ongoing Program 30-Sep-27 31-May-26 30-Jun-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-26 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-Mar-27 Ongoing Program
Collision Data Reporting	8,26,627 8,268,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293 	1,095,632 7,240 - 45,944 100,206 15,356 373,837 - 288,040 461,197 98,550	250,000	(90,000)	250,000 83,383 450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	344,443 	2,272,605 7,240 114,996 78,002 15,293 414,596 	2,617,048 7,240 115,619 116,015 15,579 419,719 1,639,462 521,357 91,443	50,000 280,000 1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 2,225,000 100,000 30,000 500,000 200,000	200,000 D 170,000 D 1,629,526 W 310,092	Design Planning Design Planning Work-In-Progress 50% Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning Design Planning Design Planning Work-In-Progress 25% Work-In-Progress 25% Design Planning Work Complete Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Do-Hold Design Planning	30-Sep-27 31-May-26 30-Jun-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-27 31-Mar-27 31-Dec-27 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-May-27 31-May-27 31-May-27 31-May-27 31-May-27 31-May-27 31-May-27 31-May-27
Contact Center Telephony Solution C1990017 Corporate Cashiering C1240007 Corporate Cashiering C1240009 Corporate Scheduling C1210019 Council Chamber Technology Refresh C1240006 CRM Software Replacement C1990020 Cyber Security Teorgram (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet Management Software Replacement C1250003 GIS Service Management Replacement C1250004 GIS Service Management C1250004 HRFE DIM Records Management Replacement C1250005 HRFE FDM Records Management Replacement C1250005 HRFE FDM Records Management Replacement C1250005 HRFE FIne Department Management Review C199	450,000 2,068,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293	1,095,632 7,240 - 45,944 100,206 15,356 373,837 - 288,040 461,197 98,550	1,750,000 1,750,000 470,000 	(90,000) 	83,383 450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,660 274,426 200,000 32,841 500,000 84,541	623 38,013 286 5,123 - 196,182 7,343	7,240 114,996 78,002 15,293 414,596 1,443,280 514,014 87,084	7,240 	280,000 1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 30,000	170,000 D 1,629,526 W 310,092 - W 1,007,105 W - W - W - W - C 5,805,445 D 1,228,673 W 1,228,673 W 237,639 W - C 274,426 D	Design Planning Work-In-Progress 50% Work-In-Progress 55% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 55% Work-In-Progress 75% Design Planning Dn Hold Design Planning Work Complete Work-In-Progress 25% Losing Poject Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	31-May-26 30-Jun-26 31-Mar-27 Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-May-27 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Dec-27
Corporate Cashiering C1240007 Corporate Scheduling C1210019 Connoll Chamber Technology Refresh C1240006 CRM Software Replacement C1990020 Cyber Security C1200005 Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet SAP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE Dispatch Systems C1990027 HRFE DM Records Management Replacement C1250005 HRFE IPDM Records Management Replacement C1250005 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005	450,000 2,068,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293	7,240 45,944 100,206 15,356 373,837 288,040 461,197 98,550	470,000 	(90,000)	450,000 3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	623 38,013 286 5,123 - 196,182 7,343	7,240 	7,240 	1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 30,000	1,629,526 W 310,092 M 1,007,105 W - W - W - D 5,805,445 D 1,228,673 W 1,228,673 W 237,639 W - C 274,426 O - D	Work-In-Progress 50% Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning On Hold Design Planning On Hold Design Planning Work Complete Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	30-Jun-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-27 31-Mar-27 31-Mar-27 31-Mar-26 31-Dec-27 31-Mar-27 Ongoing Program 31-Dec-27 31-Mar-27 31-Mar-27 31-Mar-27
Corporate Scheduling	2,068,969 178,092 650,092 121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 	7,240 45,944 100,206 15,356 373,837 288,040 461,197 98,550	470,000 	(90,000)	3,818,969 178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	623 38,013 286 5,123 - 196,182 7,343	7,240 	7,240 	1,845,000 178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 30,000	1,629,526 W 310,092 M 1,007,105 W - W - W - D 5,805,445 D 1,228,673 W 1,228,673 W 237,639 W - C 274,426 O - D	Work-In-Progress 50% Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Design Planning On Hold Design Planning On Hold Design Planning Work Complete Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	30-Jun-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27
Council Chamber Technology Refresh C1240006 CRM Software Replacement C1990020 Cyber Security C1200005 Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fieet Management Solution C1240001 Fleet Management Solution C1250003 Fleet AP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1250004 HRFE AVI. Devices C1190004 HRFE FDM Records Management Replacement C1250005 HRFE FIre Department Management Review C1990028 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 <td>178,092 550,092 121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 274,426 323,484 125,000 84,541 7,226 1,734,205</td> <td>7,240 45,944 100,206 15,356 373,837 288,040 461,197 98,550</td> <td>470,000 </td> <td>(90,000)</td> <td>178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541</td> <td>623 38,013 286 5,123 - 196,182 7,343</td> <td>7,240 </td> <td>7,240 </td> <td>178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 500,000 200,000</td> <td>- W 310,092 - W 1,007,105 W - W - W - W - D - C 5,805,445 W - W 1,228,673 W 237,639 W - C 274,426 C</td> <td>Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning Design Planning Work Complete Work-In-Progress 25% Losing Poject Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Don Hold Design Planning</td> <td>31-Mar-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Dec-27 Ongoing Program 31-Dec-26 31-Mar-27</td>	178,092 550,092 121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 274,426 323,484 125,000 84,541 7,226 1,734,205	7,240 45,944 100,206 15,356 373,837 288,040 461,197 98,550	470,000 	(90,000)	178,092 560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	623 38,013 286 5,123 - 196,182 7,343	7,240 	7,240 	178,092 250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 500,000 200,000	- W 310,092 - W 1,007,105 W - W - W - W - D - C 5,805,445 W - W 1,228,673 W 237,639 W - C 274,426 C	Work-In-Progress 75% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning Design Planning Work Complete Work-In-Progress 25% Losing Poject Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Don Hold Design Planning	31-Mar-26 31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Dec-27 Ongoing Program 31-Dec-26 31-Mar-27
CRM Software Replacement C1990020 Cyber Security C1200005 Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet SAP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVL Devices C1190004 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE Intelligent Dispatching C1190002 HRFE Intelligent Dispatching C1190003 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Machaul Upgrades C1210013 HRFE Station Alerting C1210013 HRP Lybersecurity Pro	650,092 121,915 1,572,728 668,957 200,000 649,293	45,944 100,206 15,356 373,837 	500,000 250,000 500,000 250,000 500,000 150,000 200,000	(35,000)	560,092 121,915 2,007,728 668,957 200,000 649,293 500,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	38,013 286 5,123 - - 196,182 7,343	114,996 78,002 15,293 414,596 	115,619 116,015 15,579 419,719 1,639,462 521,357 91,443	250,000 121,915 950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 100,000 30,000	310,092 - W 1,007,105 W - W - W - D - C 5,805,445 D - W 1,228,673 W - C - D 237,639 W - C 274,426 O	Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning On Hold Design Planning Work Complete Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Don Hold Design Planning	31-Mar-27 Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 31-Dec-27 31-Mar-26 31-Dec-27 31-May-27 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27
Cyber Security C1200005 Cyber Security Program (AG Recommendations) C1240004 Cyber Security Program (AG Recommendations) C12400004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet SAP Interface Upgrades C190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVL Devices C190002 HRFE PDM Records Management Replacement C1250005 HRFE FPM Records Management Replacement C1250005 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Power & Backhaul Upgrades C1240005 HRFE Power & Backhaul Upgrades C1210013 HRP Cybersecurity Program C120000 HRP Cybersecurity Program C1200006	121,915 1,572,728 668,957 200,000 649,293 8,226,627 609,083 1,263,032 1,005,000 87,639 104,060 274,426 32,841 125,000 84,541 7,226	45,944 100,206 15,356 373,837 - - 288,040 461,197 98,550 - - - - - - - -	500,000 250,000 500,000 250,000 500,000 150,000 200,000	(35,000)	121,915 2,007,728 668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	38,013 286 5,123 - - 196,182 7,343	78,002 15,293 414,596 	116,015 15,579 419,719 - 1,639,462 521,357 91,443	121,915 950,000 630,944 199,714 644,170 500,000 250,000 100,000 30,000 	- W 1,007,105 W - W - W - W - W - W - W - W - W - W	Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning Design Planning Work-In-Progress 75% Losing Planning Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Do Hold Design Planning	Ongoing Program Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27
Cyber Security Program (AG Recommendations) C1240004 Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet Management Software Replacement C1250003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVI. Devices C1190004 HRFE FDM Records Management Replacement C1250005 HRFE Fire Department Management Review C1990027 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210020 HRFE Station Alerting C1210013 HRFE MR Environ Mellress Solution C1250006 HRP Enry Intervention Wellness Solution	1,572,728 668,957 200,000 649,293 8,226,627 669,083 1,263,032 1,005,000 - 87,639 104,060 274,426 33,2841 125,000 84,541 7,226	100,206 15,356 373,837 	500,000 250,000 500,000 500,000 150,000 200,000		2,007,728 668,957 200,000 649,293 500,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000	38,013 286 5,123 - - 196,182 7,343	78,002 15,293 414,596 	116,015 15,579 419,719 - 1,639,462 521,357 91,443	950,000 630,944 199,714 644,170 500,000 250,000 2,225,000 30,000 500,000	1,007,105 M - W - W - W - D - O 5,805,445 D - C - C - C - C - C - C - C - C - C - C	Work-In-Progress 25% Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning Design Planning Work-In-Progress 75% Losing Planning Work-In-Progress 25% Losing Project Account Design Planning Work-In-Progress 25% Losing Project Account Do Hold Design Planning	Ongoing Program 31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
Digital Services C1000001 E-Agenda Software C1220001 Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet SAP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE Dispatch Systems C1990027 HRFE Dispatch Systems C1990027 HRFE FIP BM Records Management Replacement C1250005 HRFE Intelligent Dispatching C1190005 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210013 HRM Enterprise Service Management C1240005 HRP Cybersecurity Program C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1250006	668,957 200,000 649,293	100,206 15,356 373,837 	500,000 250,000 500,000 500,000 150,000 200,000		668,957 200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	38,013 286 5,123 - - 196,182 7,343	78,002 15,293 414,596 	116,015 15,579 419,719 - 1,639,462 521,357 91,443	630,944 199,714 644,170 500,000 250,000 100,000 30,000 500,000		Work-In-Progress 25% Work-In-Progress 75% Work-In-Progress 75% Design Planning Dn Hold Design Planning Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Dn Hold Design Planning	31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27
E-Agenda Software	200,000 649,293 	15,356 373,837 	500,000 250,000 		200,000 649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 207,439 104,060 274,426 200,000 32,841 500,000 84,541	286 5,123 - - 196,182 7,343	15,293 414,596 - - 1,443,280 514,014 87,084	15,579 419,719 - - 1,639,462 521,357 91,443	199,714 644,170 500,000 250,000 1,2225,000 100,000 30,000 500,000 200,000	- W - W - S,805,445 D - W 1,228,673 W - C - D 237,639 W - C 274,426 O	Work-In-Progress 75% Work-In-Progress 75% Design Planning On Hold Design Planning Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Don Hold Design Planning	31-Dec-25 31-Mar-26 30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27
Enterprise Content & Records Mgmt. C1990018 Enterprise Project Mgmt & Land Acquisition C1250002 ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet Management Solution C1290003 Fleet SAP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1250002 HRFE AVI. Devices C1190004 HRFE Dispatch Systems C1990027 HRFE Fire Department Management Review C1990028 HRFE Fire Department Management Review C1990028 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210020 HRFE Station Alerting C1210020 HRFE Station Alerting C1210013 HRFE Station Melriting C1210013 HRFE Intervention Wellness Solution C1250006 HRP Brarly Intervention Wellness Solution C1250006	649,293 - 8,226,627 609,083 1,263,032 1,005,000 - 87,639 104,060 274,426 - 4 33,2,841 125,000 84,541 7,226 1,734,205	373,837 	500,000 250,000 		649,293 500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	5,123 - - 196,182 7,343	414,596 - - - 1,443,280 514,014 87,084	419,719 - - 1,639,462 521,357 91,443	644,170 500,000 250,000 2,225,000 100,000 30,000 	- W - D - C 5,805,445 D - W 1,228,673 W - C - D 237,639 W - C 274,426 O - D	Work-In-Progress 75% Design Planning Dn Hold Design Planning Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Do Hold Dn Hold Dn Hold Do Holning	31-Mar-26 30-Jul-77 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 Ongoing Program 31-Dec-26 31-Mar-27
Enterprise Project Mgmt & Land Acquisition C1250002 ERR Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet SAP Interface Upgrades C1190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVI. Devices C1190004 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE FDM Records Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1240005 HRFE Station Alerting C1240003 HRPE C1240003 HRPE C1240003 HRPE C1240003 HRPE C1240003 HRPE C1240003 HRP C247003 HRP C247003 HRP C247003 HRP C247003 HRP C247003 HRP C3470 HRP Records Mgmt. Optimization C1250006 HRP Records Mgmt. Optimization C1250007 HRP Security Monitoring Video Surveillance C1250007 HRP Suninger C1250007 HR Susiness Tools C1200003 HRP Security Monitoring Video Surveillance C1250007 HR Susiness Tools C1200003 IT Infrastructure Recap C1200001 IT Service Management C1250001	8,226,627 609,083 1,263,032 1,005,000 87,639 104,060 274,426 - 3 32,841 125,000 84,541 7,226	288,040 461,197 98,550	250,000 		500,000 250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	196,182 7,343	1,443,280 514,014 87,084	1,639,462 521,357 91,443	500,000 250,000 2,225,000 100,000 30,000 - - 500,000 - - - 200,000	D	Design Planning Dr. Hold Design Planning Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Design Planning Dr. Hold Design Planning	30-Jul-27 31-Mar-26 31-Dec-27 31-Aug-25 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27
ERP Roadmap Development C1250003 Finance & HR Business Foundations C1200002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution C1240001 Fleet Management Software Replacement C1250004 GIS Service Management C1250004 GIS Service Management C1250004 HRFE AVI. Devices C190004 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE Fire Department Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Power & Backhaul Upgrades C1210013 HRFE Station Alerting C1210013 HRFE Park Intervention Wellness Solution C1250006 HRP Cyber security Program C120006 HRP Early Intervention Wellness Solution C1250006 HRP Intranet Refresh C120000 HRP Records Mgmt. Optimization C1990023 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1200000	609,083 1,263,032 1,005,000 87,639 104,060 274,426 - 332,841 125,000 84,541 7,226 1,734,205	288,040 461,197 98,550 	250,000 		250,000 8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	7,343	514,014 87,084	521,357 91,443 -	250,000 2,225,000 100,000 30,000 - 500,000 - - 200,000	- Q 5,805,445 D - V 1,228,673 W - C - D 237,639 W 274,426 O - D	On Hold Design Planning Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Don Hold Design Planning	31-Mar-26 31-Dec 27 31-Aug-25 31-May-27 30-Sep-27 Ongoing Program 31-Dec 26 31-Mar-27
Finance & HR Business Foundations Cize00002 Fixed Route Planning, Scheduling, & Operations CM210013 Fleet Management Solution Fleet SAP Interface Upgrades Ci190003 Fuel Management Software Replacement Ci250004 GIS Service Management Ci230002 HRFE AVL Devices Ci190004 HRFE Dispatch Systems Ci990027 HRFE Dispatch Systems Ci990027 HRFE FDM Records Management Replacement Ci250005 HRFE Intelligent Dispatching Ci190005 HRFE Intelligent Dispatching Ci190005 HRFE Mobile Data Terminal (MDT) Refresh Ci240005 HRFE Station Alerting Ci210020 HRFE Station Alerting Ci240003 HRP Cybersecurity Program Ci20006 HRP Cybersecurity Program Ci20006 HRP Interview Room Recording System Ci210018 HRP Interview Room Recording System Ci200006 HRP Interview Room Recording System Ci200006 HRP Records Mgmt. Optimization Ci990023 HRP Records Mgmt. Optimization Ci250007 IT Business Tools Ci2000001 IT Service Management Ci200001 IT Service Management Ci200001 IT Service Management Ci200001 IT Service Management Ci2500001	609,083 1,263,032 1,005,000 87,639 104,060 274,426 - 332,841 125,000 84,541 7,226 1,734,205	288,040 461,197 98,550 	500,000 150,000 200,000		8,226,627 609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	7,343	514,014 87,084	521,357 91,443 -	2,225,000 100,000 30,000 500,000 	5,805,445 D 1,228,673 W - C 237,639 W - C 274,426 O - D	Design Planning Work Complete Work Complete Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account On Hold Design Planning	31-Dec-27 31-Aug-25 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
Fixed Route Planning, Scheduling, & Operations Fleet Management Solution Cl240001 Fleet Management Solution Cl240001 Fuel Management Software Replacement Cl250004 GIS Service Management Cl20002 Fuel Marker All Fuel Mercords Management Replacement Cl20005 Fuel FDM Records Management Replacement Cl250005 Fuel FDM Records Management Review Cl990028 Fuel FDM Records Management Review Cl20005 Fuel Fuel Management Cl20005 Fuel Fuel Management Cl20006 Fuel Fuel Management Cl20006 Fuel Fuel Management Cl20006 Fuel Fuel Mercords Management Cl20006 Fuel Fuel Management Cl20006 Fuel Fuel Management Cl20002 Fuel Fuel Management Cl20002 Fuel Fuel Management Cl20003 Fuel Management Cl200007 Fuel Management Cl200007 Fuel Management Cl200003 Fuel Management Cl200001 Fuel Manageme	609,083 1,263,032 1,005,000 87,639 104,060 274,426 - 332,841 125,000 84,541 7,226 1,734,205	461,197 98,550 - - - - - - - - - - -	500,000 150,000 - - 200,000		609,083 1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541	7,343	514,014 87,084	521,357 91,443 -	100,000 30,000 500,000 - - - - 200,000	- W 1,228,673 W - C 237,639 W - C 274,426 C	Work Complete Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Dn Hold Design Planning	31-Aug-25 31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27
Fleet Management Solution	1,263,032 1,005,000 87,639 104,060 274,426 32,841 125,000 84,541 7,226 1,734,205	98,550	500,000 150,000 - - 200,000		1,263,032 1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541		87,084 -	91,443 -	30,000 	1,228,673 W - C - D 237,639 W - C 274,426 O - D	Work-In-Progress 25% Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account Dn Hold Design Planning	31-May-27 30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
Fleet SAP Interface Upgrades C190003 Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVL Devices C190004 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE FIRD Department Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210020 HRFE Station Alerting C1240003 HRP Cybersecurity Program C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Intraret Refresh C1220002 HRP Interview Room Recording System C1210018 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1250006 IT Service Management C1250007 IT Business Tools C12000004 IT Infrastructure Recap C1200001 IT Service Management C1250008	1,005,000 87,639 104,060 274,426 - 32,841 125,000 84,541 7,226 1,734,205		500,000 150,000 - - 200,000		1,005,000 500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541			-	500,000 	- C - D 237,639 W - C 274,426 O	Closing Project Account Design Planning Work-In-Progress 25% Closing Project Account On Hold Design Planning	30-Sep-27 Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
Fuel Management Software Replacement C1250004 GIS Service Management C1230002 HRFE AVI. Devices C1990027 HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE FDM Records Management Replacement C1250005 HRFE FIDE Department Management Review C1990028 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210013 HRM Enterprise Service Management C1240003 HRP Cybersecurity Program C1200006 HRP Larly Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Interview Room Recording System C120002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200001 IT Service Management C1200001 IT Service Management C1200001 IT Service Management C1250001 IT Service Management C1250001 IT Service Management C1250001 IT SON SIM Card Replacement C1250001 IT SON SIM Card Replacement C1250001	87,639 104,060 274,426 - 32,841 125,000 84,541 7,226 1,734,205		150,000 - - 200,000		500,000 237,639 104,060 274,426 200,000 32,841 500,000 84,541				200,000	- D 237,639 V - C 274,426 O - D	Design Planning Work-In-Progress 25% Closing Project Account On Hold Design Planning	Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
GIS Service Management	104,060 274,426 32,841 125,000 84,541 7,226 1,734,205		150,000 - - 200,000		237,639 104,060 274,426 200,000 32,841 500,000 84,541				200,000	237,639 W - C 274,426 O - D	Nork-In-Progress 25% Closing Project Account On Hold Design Planning	Ongoing Program 31-Dec-26 31-Mar-27 30-Jun-27
HRFE AVL Devices C190004 HRFE Dispatch Systems C1990027 HRFE FDIR Decords Management Replacement C1250005 HRFE Fire Department Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Rower & Backhaul Upgrades C1210020 HRFE Station Alerting C120000 HRM Enterprise Service Management C1200003 HRP Cybersecurity Program C1200006 HRP Intraview Room Recording System C1210018 HRP Intraver Refresh C120002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IT SIM Card & Modern Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200001 IT Service Management C1200001 ITRON SIM Card Replacement C1250008	104,060 274,426 32,841 125,000 84,541 7,226 1,734,205		200,000		104,060 274,426 200,000 32,841 500,000 84,541				-	- C 274,426 O - D	Closing Project Account On Hold Design Planning	31-Dec-26 31-Mar-27 30-Jun-27
HRFE Dispatch Systems C1990027 HRFE FDM Records Management Replacement C1250005 HRFE Fin Department Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1240003 HRFE Station Alerting C1240003 HRP Estation Alerting C1240003 HRP Cybersecurity Program C1200006 HRP Lerly Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Interview Room Recording System C120002 HRP Records Migmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 TI Service Management C1200004 TI Infrastructure Recap C1200001 TI Service Management C1250001 TI Service Management C1250001 TI SON SIM Card Replacement C1250008	274,426 - 32,841 125,000 84,541 7,226 1,734,205		200,000		274,426 200,000 32,841 500,000 84,541				-	274,426 O - D	On Hold Design Planning	31-Mar-27 30-Jun-27
HRFE FDM Records Management Replacement C1250005 HRFE Fire Department Management Review C1990028 HRFE Intelligent Dispatching C190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C1210020 HRFE Station Alerting C1210013 HRFE Station Alerting C1210013 HRP Carbon Alerting C1200003 HRP Carbon Melring C1200003 HRP Enterprise Service Management C1200006 HRP Enterprise Service Management C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Early Intervention Wellness Solution C1250006 HRP Intranet Refresh C1200002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C12500007 IT Business Tools C12000004 IT Infrastructure Recap C1200001 IT Service Management C1250008	32,841 125,000 84,541 7,226 1,734,205		-		200,000 32,841 500,000 84,541			-	-	- D	Design Planning	31-Mar-27 30-Jun-27
HRFE Fire Department Management Review C1990028 HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Station Alerting C120020 HRFE Station Alerting C120003 HRM Enterprise Service Management C1200006 HRP Enterprise Service Management C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Intranet Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IFTS SIM Card & Modern Replacement C1250007 IT Infrastructure Recap C1200004 IT Infrastructure Recap C1200001 T Service Management C1250008	125,000 84,541 7,226 1,734,205		-		32,841 500,000 84,541	-		-	-			30-Jun-27
HRFE Intelligent Dispatching C1190005 HRFE Mobile Data Terminal (MDT) Refresh C1240005 HRFE Power & Backhaul Upgrades C1210020 HRFE Station Alerting C1240003 HRP Enterprise Service Management C1240003 HRP Cybersecurity Program C1200066 HRP Larly Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Intraret Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 HRP Intraret Refresh C1220007 IT Business Tools C1200004 IT Infrastructure Recap C1200001 IT Service Management C1200001 IT SON SIM Card & Recap C1200001 IT SON SIM Card Replacement C1250007	125,000 84,541 7,226 1,734,205		375,000	-	500,000 84,541		······	-	500,000		LIOSHIR PROJECT ACCOUNT	
HRFE Mobile Data Terminal (MDT) Refresh CI240005 HRFE Power & Backhaul Upgrades CI210020 HRFE Station Alerting CI210013 HRFE Station Malerting CI210013 HRM Enterprise Service Management CI240003 HRP Carly Intervention Wellness Solution CI250006 HRP Early Intervention Wellness Solution CI250006 HRP Interview Room Recording System CI210018 HRP Intranet Refresh CI220002 HRP Records Mgmt. Optimization CI990023 HRP Security Monitoring Video Surveillance CI210016 IPTS SIM Card & Modem Replacement CI250007 IT Business Tools CI200004 IT Infrastructure Recap CI200001 IT Service Management CI250001 ITRON SIM Card Replacement CI250008	84,541 7,226 1,734,205	-			84,541							
HRFE Power & Backhaul Upgrades CI210020 HRFE Station Alerting CI210013 HRP Estation Alerting CI240003 HRP Cybersecurity Program CI200006 HRP Cybersecurity Program CI250006 HRP Interview Room Recording System CI210018 HRP Interview Room Recording System CI20002 HRP Records Mgmt. Optimization CI990023 HRP Security Monitoring Video Surveillance CI210016 IPTS SIM Card & Modern Replacement CI250007 IT Infrastructure Recap CI200004 IT Service Management CI200001 ITSON SIM Card Replacement CI250008	7,226 1,734,205	-	-	-			-	_	84,541	_		
HRFE Station Alerting C1210013 HRM Enterprise Service Management C1240003 HRP Cybersecurity Program C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Intraret Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Infrastructure Recap C1200004 IT Infrastructure Recap C1200001 IT Service Management C1200001 ITRON SIM Card Replacement C1250008	1,734,205	C24 472			7.226		-	-	-	- V	Work Complete	
HRM Enterprise Service Management C1240003 HRP Cybersecurity Program C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Intervention Wellness Solution C1250006 HRP Intranet Refresh C120002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 IT Service Management C1200001 ITRON SIM Card Replacement C1250008		h34.4/3	800,000	-	2,534,205	5,329	622,522	627,851	2,528,876		Work-In-Progress 50%	1-Sep-26
HRP Cybersecurity Program C1200006 HRP Early Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Intranet Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 IT Service Management C1200001 ITRON SIM Card Replacement C1250008		-	10,000	-	310,000		-	-	120,000	190,000	VOIX III 1 TOBICOS SO/I	31-Jan-27
HRP Early Intervention Wellness Solution C1250006 HRP Interview Room Recording System C1210018 HRP Intranet Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 T Service Management C1200001 ITRON SIM Card Replacement C1250008	52,359	-	-	-	52,359	-	-	-	-	-		Ongoing Program
HRP Interview Room Recording System CI210018 HRP Intranet Refresh CI220002 HRP Records Mgmt. Optimization CI990023 HRP Security Monitoring Video Surveillance CI210016 IPTS SIM Card & Modem Replacement CI250007 IT Business Tools CI200004 IT Infrastructure Recap CI200003 IT Service Management CI200001 ITRON SIM Card Replacement CI250008	-	-	100,000		100,000		-	-	100,000	- D	Design Planning	31-Mar-26
HRP Intranet Refresh C1220002 HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 IT Service Management C1200001 ITRON SIM Card Replacement C1250008	23,264	10,941	595,000	-	618,264	195	11,097	11,292	368,069		Work-In-Progress 25%	31-Oct-26
HRP Records Mgmt. Optimization C1990023 HRP Security Monitoring Video Surveillance C1210016 IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 IT Service Management C1200001 ITRON SIM Card Replacement C1250008	350,000	-	-	-	350,000	-	-	-	-	350,000	VOIX III 1 TOBICOS ES70	
HRP Security Monitoring Video Surveillance CI210016 IPTS SIM Card & Modem Replacement CI250007 IT Business Tools CI200004 IT Infrastructure Recap CI200003 IT Service Management CI200001 ITRON SIM Card Replacement CI250008	721,029	38,916	-		721,029		49,973	49,973	-	721,029		
IPTS SIM Card & Modem Replacement C1250007 IT Business Tools C1200004 IT Infrastructure Recap C1200003 IT Service Management C1200001 ITRON SIM Card Replacement C1250008	7,767	-	20,000	-	27,767		14,174	14,174	27,767		Work-In-Progress 75%	31-Mar-26
T Business Tools C1200004	-	-	350,000	-	350,000		320,023	320,023	350,000	-		31-Mar-26
IT Infrastructure Recap CI200003 IT Service Management CI200001 ITRON SIM Card Replacement CI250008	267,326	113.295	-	-	267,326	8,201	146.715	154.916	11.000	248.125 V	Work-In-Progress 25%	Ongoing Program
IT Service Management CI200001 ITRON SIM Card Replacement CI250008	13,958	842,276	1,254,000	800,000	2,067,958	774,099	347,994	1,122,093	1,293,859		Work-In-Progress 50%	Ongoing Program
iTRON SIM Card Replacement CI250008	114,239	-	-	-	114,239	-	45,113	45,113	114,239		Work-In-Progress 25%	Ongoing Program
Municipal Archives CI210015	-	-	800,000	-	800,000		-	-	800,000	-		31-Mar-26
	375,000	100,000	-	-	375,000		100,000	100,000	375,000	- V	Work-In-Progress 25%	27-Feb-26
Paratransit Technology CM210012	379,219	-	390,000	-	769,219		-	-	50,000		Work-In-Progress 75%	31-Mar-26
Parking Technology CI990031	367,330	8,763	-	-	367,330		39,316	39,316	-		Closing Project Account	
Permitting Licensing & Compliance-Ph 2. CI230005	673	-	-	-	673	-	666	666	-		Closing Project Account	
Permitting, Licensing, Compliance (PLC) C1990013	170,829	-	-	-	170,829		38,342	38,342	-		Closing Project Account	
Public Wi-Fi Cl000021	33,682	-	-	-	33,682		20,577	20,577	-		Closing Project Account	
Recreation Services Software CI000005	124,540	-	-	-	124,540	-	20,214	20,214	-		Closing Project Account	
Recreation Software Transition Project CI230001	799,057	262,541	48,000	-	847,057	212,914	208,680	421,594	634,143	- V	Nork-In-Progress 75%	5-Dec-25
Road Disruption Management Solution CI190008	392,735	167,137	-	-	392,735	6,211	156,270	162,481	194,000	192,524 V	Nork-In-Progress 25%	31-Mar-26
Salt Scale Solution CI230003	405,579	319,154	-	-	405,579	17,229	282,889	300,118	230,000		Work-In-Progress 75%	30-Sep-25
Situational Awareness CI990035	18,226	-	-	-	18,226	-	8,091	8,091	-	-		
Source Management CI000016	11,147	-	-	-	11,147	-	10,220	10,220	11,147			31-Mar-26
TMR2 Radio Replacement CI250009	-	-	1,500,000	-	1,500,000	-	-	-	1,500,000			31-Dec-26
Transit Fare Management CM210011	1,781,793	789,786	200,000	-	1,981,793	788,306	156,040	944,346	350,000	- V	Work-In-Progress 50%	30-Sep-26
Transit Recording Solution Upgrade CM210014	74,359	-	-	-	74,359	-	316	316	-			
Transit Technology Program CM210010	/4.359	-	-	-	6,566	-	-	-	-	-		
Transit Technology Solution Upgrades CI250010			750,000	-	750,000			-	500,000	250.000 W	Work-In-Progress 25%	Ongoing Program
TOTAL BUSINESS SYSTEMS	6,566	_								13,222,934		606 0614111

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager

Capital Projection Summary For the First Quarter Ending June 30, 2025

				Budget				Expenditures			Pro	jections	
DISTRICT CAPITAL FUNDS	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
District 1 Project Funds	CCV02801, CCV02901	11,827	2,622	94,000	-	105,827	42,655	5,585	48,240	43,585	19,587 W	ork-In-Progress	Ongoing Program
District 2 Project Funds	CCV02802, CCV02902	2,277	500	94,000	-	96,277	64,440	30,722	95,162	31,837	- W	ork-In-Progress	Ongoing Program
District 3 Project Funds	CCV02803, CCV02903	24,190	30,388	94,000	-	118,190	31,422	4,897	36,319	48,599	38,169 W	ork-In-Progress	Ongoing Program
District 4 Project Funds	CCV02804, CCV02904	65,082	3,902	94,000	-	159,082	34,025	26,374	60,399	38,557	86,500 W	ork-In-Progress	Ongoing Program
District 5 Project Funds	CCV02805, CCV02905	11,887	35,421	94,000	-	105,887	16,319	24,344	40,663	89,568	- W	ork-In-Progress	Ongoing Program
District 6 Project Funds	CCV02806, CCV02906	180,501	47,300	94,000	-	274,501	21,584	88,594	110,178	90,000	162,917 W	ork-In-Progress	Ongoing Program
District 7 Project Funds	CCV02807, CCV02907	34,101	-	94,000	-	128,101	79,071	2,500	81,571	49,030	- W	ork-In-Progress	Ongoing Program
District 8 Project Funds	CCV02808, CCV02908	213,019	-	94,000	-	307,019	37,560	160,522	198,082	75,000	194,459 W	ork-In-Progress	Ongoing Program
District 9 Project Funds	CCV02809, CCV02909	124,270	-	94,000	-	218,270	61,490	44,841	106,331	62,780	94,000 W	ork-In-Progress	Ongoing Program
District 10 Project Funds	CCV02810, CCV02910	99,866	55,405	94,000	-	193,866	23,113	59,374	82,487	45,000	125,753 W	ork-In-Progress	Ongoing Program
District 11 Project Funds	CCV02811, CCV02911	102,153	31,707	94,000	-	196,153	26,200	51,892	78,092	45,000	124,953 W	ork-In-Progress	Ongoing Program
District 12 Project Funds	CCV02812, CCV02912	194,055	456	94,000	-	288,055	40,123	7,978	48,101	70,000	177,932 W	ork-In-Progress	Ongoing Program
District 13 Project Funds	CCV02813, CCV02913	289	-	94,000	-	94,289	46,528	289	46,817	47,761	- W	ork-In-Progress	Ongoing Program
District 14 Project Funds	CCV02814, CCV02914	36,854	7,000	94,000	-	130,854	20,718	10,500	31,218	46,136	64,000 W	ork-In-Progress	Ongoing Program
District 15 Project Funds	CCV02815, CCV02915	34,689	32,000	94,000	-	128,689	13,059	32,000	45,059	59,000	56,630 W	ork-In-Progress	Ongoing Program
District 16 Project Funds	CCV02816, CCV02916	68,582	5,454	94,000	-	162,582	9,700	19,584	29,284	45,000	107,882 W	ork-In-Progress	Ongoing Program
TOTAL DISTRICT CAPITAL FO	UNDS	1,203,642	252,156	1,504,000	-	2,707,642	568,007	569,996	1,138,003	886,853	1,252,782		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary

For the First Quarter Ending June 30, 2025

			Budget					Expenditures			Projections			
OUTDOOR RECREATION	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into Project Status 2026/27	Estimated Project Completion Date		
Bedford Outdoor Pool	CB210017	157,791		-	-	157,791	-	-	-	157,791	- Design Planning			
Cemetery Upgrades	CP000020	1,178,335	930,711	-	-	1,178,335	25,056	905,543	930,599	902,082	251,197 Work-In-Progress 50%	Ongoing Program		
Halifax Common Upgrades	CP200002	244,703	-	-	-	244,703	32,538	181,341	213,879	174,317	37,848 Design Planning	Ongoing Program		
Halifax Organics Mgmt Facility (Goodwood) - Community Integration Fund	CW200001	25,000	-	-	-	25,000	-	-	-	-	25,000 Public Consultation			
Lockview High School Park All Weather Field	CP240001	2,288,919	659,043	4,200,000	-	6,488,919	685,910	5,142,627	5,828,537	5,142,627	660,382 Construction			
Park Development-New	CP210013	2,770,858	1,355,417	800,000	1,000,000	4,570,858	1,467,925	7,402,889	8,870,814	3,030,795	72,138 Work-In-Progress 25%	Ongoing Program		
Park Land Acquisition	CP200004	2,103,458	45,131	-	-	2,103,458	5,131	70,690	75,821	70,690	2,027,637 Design Planning	Ongoing Program		
Park Recapitalization	CP200001	3,921,834	7,880,711	8,200,000	(125,000)	11,996,834	644,608	29,807,072	30,451,680	10,986,798	365,428 Work-In-Progress 25%	Ongoing Program		
Peace and Friendship Park Improvements	CP000011	332,571	4,818	-	-	332,571	-	240,417	240,417	240,417	92,154 Public Consultation			
Recreational Trails	CP190002	314,101	145,293	100,000	-	414,101	4,695	189,675	194,370	189,379	220,027 Work-In-Progress 25%	Ongoing Program		
Regional /Wilderness Park Development	CP000014	1,076,409	56,946	150,000	-	1,226,409	1,571	456,161	457,732	306,161	918,677 Design Planning	Ongoing Program		
Shoreline Improvements/Water Access	CP180002	901,906	554,043	425,000	-	1,326,906	11,037	1,314,581	1,325,618	1,061,167	254,702 Design Planning	Ongoing Program		
TOTAL OUTDOOR RECREATION		15,315,885	11,632,113	13,875,000	875,000	30,065,885	2,878,471	45,710,996	48,589,467	22,262,224	4,925,190			

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

				Budget	•	•		Expenditures		Projections			
ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into Project S 2026/27	Estimated Proje tatus Completion Dat	
Active Transportation	CR200001	6,794,381	2,208,754	3,000,000	(400,000)	9,394,381	515,068	3,431,092	3,946,160	8,135,000	744,313 Work-In-Progre		
Bedford West Road Oversizing	CTU01006	209,617	-	-	-	209,617		70,253	70,253	<u>-</u>	209,617 Deferred	Ongoing Program	
Bridges	CR200003	4,298,184	1,598,794	2,900,000	(750,000)	6,448,184	994,046	2,636,189	3,630,235	2,705,941	988,240 Work-In-Progre	ss 25% Ongoing Program	
Burnside Connection to Hwy 107	CT000013	6,608,560	<u>-</u>	6,217,000		12,825,560	4,171,440	-	4,171,440	7,729,200	- Work Complete		
Bus Stop Accessibility/Improvements	CM190002	1,061,194	1,020,392	600,000		1,661,194	120,494	1,333,740	1,454,234	1,540,700	- Construction	Ongoing Program	
Cogswell Interchange Redevelopment	CT000007	3,303,636	360,624	20,450,000	-	23,753,636	5,226,541	11,774,581	17,001,122	23,840,041			
Community Planning Studies	CT250001			1,000,000	_	1,000,000	736	_	736	700,000	299,264	Ongoing Program	
Dart. Infra Renewal-Patuo'qn St	CT240001	3,991,970	-	-	-	3,991,970	-	-	-	3,991,970	 Land Aquisition 	31-Mar-	
Dartmouth Infra Renewal Sullivan Daylighting	CT190003	1,665,553	212,500	1,750,000		3,415,553	243	648,694	648,937	3,400,002	- Construction	31-May-	
Downtown Dartmouth Waterfront Revitalization	CR240001	264,536	-	450,000	-	714,536	57,166	613,424	670,590	325,023	332,347 Work-In-Progre	ss 25% 1-Dec-	
Moving Forward Together Plan Implementation	CM180008	363,411	490,772	-		363,411	164,252	156,861	321,113	150,000	- Work-In-Progre	ss 75%	
Mumford Terminal Interim Accessibility Expansion	CB220004	134,825	129,817	50,000	-	184,825	15,807	119,017	134,824	-	169,018 Design Planning		
New Paving Subdivisions - Provincial Roads	CR210007	2,203,076	-	250,000	-	2,453,076	-	106,087	106,087	150,000	350,000 Work-In-Progre	ss 25% Ongoing Program	
Non-Accepted Streets Land Title Search	CR210012	389,190	-	-	-	389,190	-	-	-	389,190	- Work-In-Progre	ss 25% Ongoing Program	
Other Road Related Works	CR200004	3,381,071	95,353	1,475,000		4,856,071	27,096	292,070	319,166	2,155,000	2,673,975 Work-In-Progre	ss 25% Ongoing Program	
Port Wallace Roadway Oversizing	CT220002	674,419	-	-	-	674,419	-	-	-	-	674,419 Design Planning		
Railway Crossing Improvements	CT000015	211,153	-	-	-	211,153	-	-	-	-	211,153 Design Planning	Ongoing Program	
Rainnie/Brunswick Complete Streets	CR210010	169,885	14,452	-	-	169,885	-	160,298	160,298	115,000	54,885	1-Sep-	
Rapid Transit Strategy Project Planning	CM000018	447,818	110,118	-	-	447,818	220,465	22,919	243,384	95,000	132,353		
Regional Centre AAA Bikeways	CR200007	4,938,842	1,244,018	5,420,000	-	10,358,842	179,581	6,742,136	6,921,717	6,605,000	3,574,261 Work-In-Progre	ss 25% Ongoing Program	
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	-	235,671	-	-	-	-	235,671 On Hold		
Ross Road Realignment	CT000012	107,717	521	400,000	-	507,717	-	312,087	312,087	108,000	399,717		
Shearwater Connector	CT000016	50,910	-	-	-	50,910	-	154	154	-	50,910 On Hold		
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	-	30,571	-	-	-	-	 Closing Project 	Account	
Sidewalk Renewals	CR200002	1,892,552	557,524	1,045,000	-	2,937,552	155,528	1,687,118	1,842,646	2,105,000	677,024 Work-In-Progre	ss 25% Ongoing Program	
Strategic Mobility Corridor: Alderney Drive	CT250002	-	-	850,000	-	850,000	-	-	-	200,000	650,000 Design Planning		
Strategic Mobility Corridor: Bayers Road	CT200002	553,178	91,933	-	-	553,178	49,368	121,909	171,277	121,000	382,810 Design Planning	31-Mar-	
Strategic Mobility Corridor: Bedford Highway	CT190008	119,188	186	750,000	-	869,188	-	363,686	363,686	650,000	219,000 Design Planning	31-Mar-	
Strategic Mobility Corridor: Dutch Village Rd	CT200003	9,483,573	16,176	500,000	1,900,000	11,883,573	34,742	10,302,539	10,337,281	10,505,000	- Construction	31-Mar-	
Stategic Mobility Corridor: Herring Cove Road	CT190005	-	-	750,000	-	750,000	-	-	-	450,000	300,000 Design Planning	31-Mar-	
Strategic Mobility Corridor: Portland Street	CT190002	120,305	14,066	-	-	120,305	-	14,008	14,008	14,008	- Design Planning		
Strategic Mobility Corridor: Robie Street / Young Street	CT200006	259,451	-	1,400,000	-	1,659,451	-	457,582	457,582	595,000	1,064,451 Design Planning	31-Mar-	
Strategic Mobility Corridors: Land Acquisition	CT190009	14,053,586	62,369	25,000,000	-	39,053,586	275,418	164,234	439,652	25,100,000	13,678,168 Land Aquisition	Ongoing Program	
Strategic Mobility Corridors: Planning & Functional Design	CT220001	2,258,620	455,319	500,000	-	2,758,620	77,606	625,687	703,293	1,985,000	696,014 Design Planning	Ongoing Program	
Street Recapitalization	CR200006	25,796,116	9,997,890	52,355,000	-	78,151,116	2,874,898	62,567,418	65,442,316	67,414,000	7,862,218 Work-In-Progre	ss 25% Ongoing Program	
Streetscape Renewal	CT200007	83,210	-	-	-	83,210	62,274	-	62,274	20,936	-	Ongoing Program	
Streetscapes - Argyle/Grafton	CD000002	7,355	-	-	-	7,355	-	-	-	7,355	-		
Streetscapes - Spring Garden Rd	CD000001	231,142	1,258	-	-	231,142	1,258	-	1,258	50,000	179,884		
Streetscaping	CT190001	982,556	520,271	850,000	-	1,832,556	455,412	1,043,553	1,498,965	970,000	407,144 Work-In-Progre	ss 50% Ongoing Program	
Subdivision Egress Roads	CT250003	-	-	1,500,000	-	1,500,000	-	175,342	175,342	600,000	900,000 Design Planning	Ongoing Program	
Tactical Urbanism	CT200008	407,842	7,490	100,000		507,842	6,445	98,426	104,871	325,000	176,397 Work-In-Progre		
Transit Priority Measures	CM000009	369,087	-	-		369,087	-	165,000	165,000	-	- Deferred	Ongoing Program	
Transit Terminal Rehabilitation/Upgrades	CT250004	-	-	300,000		300,000	-	300,000	300,000	300,000	- Construction	Ongoing Program	
West Bedford Park & Ride	CM200009	561,447	-			561,447	-		-	-	- Closing Project		
Windsor Street Exchange	CT190010	2.084.108	288.195	22.100.000		24.184.108	1.388.034	6.614.255	8.002.289	16,263,329	6,532,745 Design Planning		
TOTAL ROADS, ACTIVE TRANSPORTATION & BRIDGES	2.20020	100.799.506	19.498.790	151.962.000	750.000	253,511,506	17.073.918	113.120.359	130.194.277	189.810.695	44.825.998		
** Budget adjustments are made up of Council, CAO and Director i		, ,	-,,	151,502,000	750,000	255,511,500	1,,0,0,510	110,120,000	150,154,277	105/010/055	11,023,330		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary

For the First Quarter Ending June 30, 2025

			Budget					Expenditures			Projections			
TRAFFIC & STREETLIGHTS	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date	
Controller Cabinet & Detection	CT200004	54,907	-	350,000	-	404,907	9,065	-	9,065	395,000	842	Work-In-Progress 25%	Ongoing Program	
Destination Signage Program	CTR00904	141,368	-	200,000	-	341,368	-	7,219	7,219	75,000	266,368	Design Planning	Ongoing Program	
Opticom Signalization	CT190004	146,872	-	75,000	-	221,872	-	-	-	66,360	155,512	Work-In-Progress 25%	Ongoing Program	
Road Safety Improvement	CT190006	2,063,379	1,399,192	5,630,000	(750,000)	6,943,379	67,108	3,591,212	3,658,320	5,776,271	1,100,000	Construction	Ongoing Program	
Street Lighting	CT200001	148,941	20,392	250,000	-	398,941	-	20,308	20,308	398,000	941	Work-In-Progress 25%	Ongoing Program	
Traffic Signal Re-lamping	CT180003	450,206	-	-	-	450,206	-	-	-	450,000	206	Design Planning	Ongoing Program	
TOTAL TRAFFIC & STREETLIGHTS		3,005,673	1,419,584	6,505,000	(750,000)	8,760,673	76,173	3,618,739	3,694,912	7,160,631	1,523,869			

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

				Budget			Expenditures			Projections			
VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Access-A-Bus Expansion Vehicles	CV250001	-		1,125,000		1,125,000	-	-	-	1,125,000	-		Ongoing Program
Access-A-Bus Replacement	CM200001	4,821,769	4,050,678	1,180,000	-	6,001,769	210,000	4,510,926	4,720,926	3,221,769		rk-In-Progress 25%	Ongoing Program
Bus Maintenance Equipment Replacement	CM200005	497,217	362,068	420,000	-	917,217	-	393,532	393,532	449,500	467,717 Wo	rk-In-Progress 25%	Ongoing Program
Computer Table Replacement in Police Vehicles	CE240004	6,443	6,570		-	6,443	-	-	-	6,443		rk-In-Progress 50%	Ongoing Program
Electric Bus Procurement	CV210011	24,754,052	6,698,801	-	(75,766)	24,678,286	8,316,094	6,859,533	15,175,627	11,000,000	5,354,192 Wo	rk-In-Progress 75%	Ongoing Program
Emergency Back-Up Radio System	CE250001	-	-	110,000		110,000	-	-		-	110,000		
Ferry and Terminal Security Capital Upgrades	CV210007	463,418	-	-		463,418	-	-	-	23,264	440,154		Ongoing Program
Ferry Overhaul and Capital Upgrades	CM200007	187,550	164,059	1,050,000		1,237,550	352,573	344,182	696,755	780,000	104,977 Wo	rk-In-Progress 25%	Ongoing Program
Fire Fleet Expansion	CV220015	652,914	627,914	-	-	652,914	-	652,687	652,687	652,687	- Wo	rk-In-Progress 75%	Ongoing Program
Fire Fleet Expansion	CV240003	1,898,904	2,914,143	1,250,000	-	3,148,904	-	2,902,155	2,902,155	2,902,154	246,000 Wo	rk-In-Progress 75%	Ongoing Program
Fire Fleet Replacement	CE200002	4,830,318	2,511,657	-	-	4,830,318	-	4,064,126	4,064,126	2,547,656	1,522,589 Wo	rk-In-Progress 75%	Ongoing Program
Fire Fleet Replacement	CV240004	8,828,314	30,178,422	-	-	8,828,314	3,617,707	40,396,207	44,013,914	5,124,612	85,644 Wo	rk-In-Progress 25%	Ongoing Program
Fire Light Fleet Expansion	CV250002	-	-	328,000	-	328,000	-	328,000	328,000	328,000	- Des	ign Planning	Ongoing Program
Fire Light Fleet Replacement	CV250003	-	-	2,280,000	-	2,280,000	-	1,000,053	1,000,053	1,124,000	1,156,000 Des		Ongoing Program
Fire Services Equipment Replacement	CE200004	258,660	288,684	1,600,000		1,858,660	240,885	488,105	728,990	888,785		rk-In-Progress 50%	Ongoing Program
Fire Services Water Supply	CE190001	100,464		350,000		450,464		-		350,000		rk-In-Progress 25%	Ongoing Program
Flood 2023 # Vehicles/Equipment	CN230001	1,135,291	-	-		1,135,291	-	-		-		sing Project Account	Ongoing Frogram
Forensic Firearms Laboratory	CE250004		-		660,000	660,000	-			660,000		rk-In-Progress 25%	31-Mar-26
Heavy Urban Search & Rescue Equipment	CE200005	769,103	217,223	348,000		1,117,103		222,034	222,034	350,000		rk-In-Progress 25%	Ongoing Program
HRFE Breathing Apparatus	CE230003	103,495	- 217,223	348,000	-	103.495		- 222,034	- 222,034	-	103.495	IK-III-FTOGIESS 2370	Ongoing Program
HRP Integrated Emergency Services Console/Desk Unit Re		400,686	124,074	240.000		640,686	-	198,906	198.906	300,000		rk-In-Progress 50%	30-Sep-26
Ice Resurfacer Replacement	CE190005	70,379	124,074	180.000	-	250,379		173,315	173.315	173,315		rk-In-Progress 25%	Ongoing Program
	CV240007		25.042	500,000								TK-III-PTOGTESS 25%	
Mid Life Ferry Rebuild		39,333	35,843		-	539,333	27,575	458,268	485,843	445,000	66,758	L	Ongoing Program
Mid-Life Bus Rebuild	CM200004 CV210013	4,761		3,480,000		3,484,761	155,652	460 500 340	155,652	3,329,109		rk-In-Progress 25%	Ongoing Program
Mill Cove Ferry Service		14,559,383	554,053			14,559,383	170,014	160,589,318	160,759,332	3,770,000	10,619,369	· n ·	
Municipal Fleet Expansion	CV240001	1,198,993	1,309,275	2,602,000		3,800,993	87,822	3,212,265	3,300,087	2,036,000	1,677,000 Des	ign Planning	Ongoing Program
Municipal Fleet Replacement	CE200001	442,167	.	-	-	442,167	(923)	923		-			Ongoing Program
Municipal Fleet Replacement	CV240002	5,624,484	4,172,551	12,630,000	-	18,254,484	1,886,690	17,584,141	19,470,831	11,300,000	5,067,794 Des		Ongoing Program
New/Replacement Green Carts	CW190001	641,718	123,030	370,000	-	1,011,718	122,524	147,946	270,470	269,000		rk-In-Progress 25%	Ongoing Program
Operator Safety Barriers	CV230001	283,101	18,112			283,101	-	141,803	141,803	-	283,101 Wo		
Police Fleet Expansion	CV240005	41,956	275,059	1,165,000		1,206,956	11,156	1,105,568	1,116,724	1,165,000	30,800 Des		Ongoing Program
Police Fleet Expansion In-Vehicle Technology	CE250002		·····	60,000	-	60,000	-	-	-	60,000		ign Planning	Ongoing Program
Police Fleet Replacement	CE200003	126,977	-		-	126,977	-	-	-	-		sing Project Account	Ongoing Program
Police Fleet Replacement	CV240006	1,556,903	494,473	4,755,000	-	6,311,903	23,415	3,309,608	3,333,023	3,375,000	2,900,000 Des	ign Planning	Ongoing Program
Police Services Equipment Replacement	CE190002	614,824	449,818	1,635,000		2,249,824	168,190	521,873	690,063	2,081,600	- Wo	rk-In-Progress 25%	Ongoing Program
Printer Replacement in Police Vehicles	CE240003	18,772	181,228	-		18,772	-	-		18,772	- Wo	rk-In-Progress 50%	Ongoing Program
Print Shop Equipment	CE250003	-	360,000	360,000		360,000	-	333,147	333,147	335,000	25,000		
Rural Depots	CW200003	475,404	686	-	-	475,404	5,735	25,412	31,147	296,143	173,526 Des	ign Planning	Ongoing Program
Security Equipment Replacements	CE240006	118,016	68,916	300,000	-	418,016	21,605	142,016	163,621	256,639	-		Ongoing Program
Structural Fire Training Prop	CE240005	997,268	827,478	2,000,000	-	2,997,268	8,459	2,961,409	2,969,868	1,500,000	1,488,809 Wo	rk-In-Progress 25%	
TMR Radio Replacement	CE240001	2,043,344	504,519	-		2,043,344	(3,784)	307,249	303,465	1,500,000	547,128		
Transit Radio Communications Refresh	CE240007	500,000	29	-	-	500,000	19,644	-	19,644	-		rk-In-Progress 25%	Ongoing Program
Transit Security	CM180006	618	-	-	-	618	-	-	-	-	-		Ongoing Program
Transit Strategies/Studies	CV210014	69,620	5,736	-	443,266	512,886	-	490,000	490,000	450,000	62,886 Des	ign Planning	Ongoing Program
Transit Strategy	CMU01095	27,462	-	-		27,462	-	-		27,462		sing Project Account	
Transit Support Vehicle Expansion	CV220016	138,030	-	-		138,030	-	-		-	138,030		Ongoing Program
Transit Support Vehicle Replacement	CM200003	263,379	27,901	225,000	-	488,379	-	112,786	112,786	102,000	386,379		Ongoing Program
Wildland Urban Interface Initiatives	CE240002	1.187.605	474.952	2,080,000		3,267,605	578.462	912,360	1,490,822	1,500,000		rk-In-Progress 50%	Ongoing Program
TOTAL VEHICLES, VESSELS & EQUIPMENT	32270002	80,753,095	58,027,952	42,623,000	1,027,500	124,403,595	16,019,495	254,889,853	270,909,348	65,823,910	39,930,601	1 TOG1C33 30/6	Crigoria i rogram
** Budget adjustments are made up of Council, CAO and Direct	or raparte along with raduction			12,020,000	2,027,300	12.,.00,000	20,023,733	10-1,000,000	2,0,505,540	05,025,510	00,000,002		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary
For the First Quarter Ending June 30, 2025

		Budget					Expenditures			Projections			
OTHER ASSETS	Project Number	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at June 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jul 2025-Mar 2026	Projected Work to Progress into Project 2026/27	Estimated Project Completion Date	
Cultural Assets	CP190001	628,168	70,968	-	-	628,168	6,066	98,397	104,463	60,284	561,818 Work-In-Prog		
Environmental Monitoring Site Work 101 Landfill	CW190004	3,996,880	17	-		3,996,880	55,275	681,805	737,080	1,720,145	2,221,460 Design Plann		
HalifACT - Critical Infrastructure Projects	CZ230600	9,971,457	2,991,232	350,000	-	10,321,457	154,726	3,586,735	3,741,461	1,572,914	8,593,817	Ongoing Program	
HalifACT - Fleet Electrification	CZ230300	5,419,475	2,570,336	-	-	5,419,475	116,954	9,658,361	9,775,315	2,120,000	3,182,521 Work-In-Prog	ress 25% Ongoing Program	
HalifACT - Municipal Building Retrofits	CZ230100	9,935,597	5,932,677	5,000,000	-	14,935,597	732,468	9,126,177	9,858,645	9,500,000	4,703,129 Work-In-Prog	ress 25% Ongoing Program	
HalifACT - Public Charging Infrastructure	CZ230200	3,285,099	3,854,050	-	-	3,285,099	360,086	3,237,702	3,597,788	580,000	2,345,013 Work-In-Prog	ress 75% Ongoing Program	
HalifACT - Shore Rd Resilience Improvements	CZ230400	523,201	63,981	4,825,000	-	5,348,201	21,901	134,776	156,677	221,901	5,104,399		
HalifACT - Small Projects Bundle	CZ230700	2,392,746	1,136,453	500,000	-	2,892,746	134,686	1,275,937	1,410,623	765,374	1,992,686 Work-In-Prog	ress 25% Ongoing Program	
ISO 50001 # Energy Management System	CZ230101	464,137	70,476	-	-	464,137	2,714	60,946	63,660	58,000	403,423		
Urban Forest Management Plan Implementation	CA250001	-	-	-	50,000	50,000	-	-	-	50,000	- Work-In-Prog	ress 50% Ongoing Program	
Wastewater Oversizing	CT200009	1,449,797	-	800,000	-	2,249,797	-	-	-	1,250,270	999,527	Ongoing Program	
TOTAL OTHER ASSETS		38,066,557	16,690,191	11,475,000	50,000	49,591,557	1,584,876	27,860,836	29,445,712	17,898,888	30,107,793		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Mayor, Councillors and CAO's Expense Summary April 1, 2025 to June 30, 2025

Expenses for Reportable Individuals April to June 2025

		Out of Town	Development/	Meals & Other Miscellaneous	
Name	Local Travel	Travel	Training	Expenses	Total
Mayor Andy Fillmore	1,572	3,160	-	490	5,221
Councillor Cathy Deagle-Gammon	1,227	3,505	550		5,282
Councillor David Hendsbee	1,902				1,902
Councillor Becky Kent	843				843
Councillor Trish Purdy		3,022			3,022
Councillor Sam Austin	122	2,976			3,098
Deputy Mayor Tony Mancini	533	4,056			4,589
Councillor Laura White	19	2,808			2,827
Councillor Virginia Hinch	132		313		445
Councillor Shawn Cleary		4,258	250		4,508
Councillor Kathryn Morse		2,860			2,860
Councillor Patty Cuttell		3,771	550		4,322
Councillor Janet Steele		2,830			2,830
Councillor Nancy Hartling			465		465
Councillor John A. Young		4,067			4,067
Councillor Billy Gillis	806	3,734	550	23	5,114
Councilor Jean St-Amand		4,101	550		4,651
CAO Cathie O'Toole	39	580	1,418	73	2,109
Total	7,195	45,728	4,647	585	58,156

Council Reports Approved with Financial Impact April 1, 2025 to June 30, 2025

Council Approvals April 1 - June 30, 2025.

Item No.	Business Unit	Council Date	Report Title	26/27	Reserve Impact	26/2	27 Operating Cost	26/27 Capital Cost	Notes
									Estimated reduction in fare revenue if participants would
									otherwise purchase fare products, which is expected to be rare
1	Transit/Community Safety	8-Apr-25	Transit Support for Persons Experiencing Homelessness	\$	-	\$	99,000	\$ -	so revenue reduction likely much lower.
									Proposed amendments increase the annual cost of
2	Human Resources	29-Apr-25	Review Council Policies	\$	-	\$	4,017	\$ -	remuneration for the mayor.
									Recommended option of \$425K maximum capped value will
3	Finance & Asset Management	13-May-25	Supplementary Report – Proposed Amendments to Administrative Order 10	\$	-	\$	(105,000)	\$ -	provide estimated savings of \$105K.
			One-time Withdrawal from the Options Reserve Q421 for Year 10 (2025/26)						
4	Community Safety	27-May-25	Funding for the Halifax Mobile Food Market	\$	175,500	\$	-		One-time withdrawal to fund year 10 of mobile food market.
									Expand the student transit pass pilot program to homeschooled
									students with the cost of the expansion to be borne by the
5	Transit	10-Jun-25	Student Transit Pass Pilot Program Status Update	\$	-	\$	10,000	\$ -	Municipality.
			Land Leases - multiple locations:						
			Block HC-2 Wood Avenue, Halifax (PID 40268534), Block BO Victory Lane,						Operating grant provided for 5-year term for existing co-
6	Property, Fleet & Environment	24-Jun-25	Halifax (PID 00127928); and Block L Imo Lane, Halifax (PID 00035675)	\$	-	\$	167,000	\$ -	operative housing use.
•		•		\$	175,500	\$	175,017	\$ -	

Links

- 1 Transit Support For People Experiencing Homelessness April 8/25 Regional Council | Halifax.ca
- 2 Proposed Amendments to Administrative Order 17, Respecting Remuneration for Members of Council Apr 29/25 Regional Council | Halifax.ca
- 3 Supplementary Report Proposed Amendments to Administrative Order 10, Respecting Partial Tax Exemption for Residential Taxation May 13/25 Regional Council | Halifax.ca
- 4 One-time Withdrawal from the Options Reserve Q421 for Year 10 (2025/26) Funding for the Halifax Mobile Food Market May 27/25 Regional Council | Halifax.ca
- 5 Student Transit Pass Pilot Program Status Update June 10/25 Regional Council | Halifax.ca
- 6 Less than Market Value Land Lease Block HC-2 Wood Avenue, Halifax, Block BO Victory Lane, Halifax; and Block Limo Lane, Halifax June 24/25 Regional Council | Halifax.ca

Report does not include In Camera items.