



P.O. Box 1749  
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**Item No.13.2.2**  
**Audit & Finance Standing Committee**  
**February 21, 2024**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** **-ORIGINAL SIGNED-**

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Cathie O'Toole, Chief Administrative Officer

**DATE:** February 2, 2024

**SUBJECT:** **Third Quarter 2023/24 Financial Report**

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**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

## **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Third Quarter 2023/24 Financial Report to Regional Council for their information.

## **DISCUSSION**

### **Operating Statement:**

At December 31, 2023, HRM has projected a General Rate surplus of \$1,167,900.

The business units have a projected deficit of \$8.8M and Fiscal Services has a projected surplus of \$10M.

The projected surplus is primarily due to a decrease in compensation and benefits across the organization, decrease in current year appeals, savings associated with a decrease in diesel prices, increase in building permits and revenue from Divert Nova Scotia. This is partially offset by increased building, utilities, contract and equipment costs exceeding what was budgeted and a decrease in deed transfer tax revenue due to decreased activity in the residential real estate market.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$2.2M of the \$3.2M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$57.1K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.2M. \$832K has been spent, against revenues of \$1.1M leaving a surplus of \$1.5M.

### **Reserves Statement:**

The reserve balances at December 31, 2023 are \$433.7M, with projected closing balance at March 31, 2023 of \$241.3M. Of this balance, \$22.7M remains uncommitted. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$60M at December 31, 2023.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the nine-month period ended December 31, 2023 actual expenditures in these projects were \$163.2M, and there is an additional projected spend \$88.8M on these projects in Fiscal 2023/24, resulting in a projected work in progress at year-end of \$361.1M.

### **Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended December 31, 2023 there were \$2,600 of hospitality expenditures.

### **Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

### **FINANCIAL IMPLICATIONS**

Explained in the report.

### **RISK CONSIDERATION**

No risks identified.

### **COMMUNITY ENGAGEMENT**

No community engagement required.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2024.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2023.
4. Report of Expenditures in the Councillors' District Activity Funds to December 31, 2023.
5. Report of Changes in the Recreation Area Rate Accounts to December 31, 2023.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2024.
7. Accounts Receivable as at December 31, 2023.
8. Capital Projection Summary Projected to March 31, 2024.
9. Quarterly Hospitality Expenses Summary, October 1, 2023 to December 31, 2023.
10. Mayor, Councillors' and CAO's Expense Summary, October 1, 2023 to September 30, 2023.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

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# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2024**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2023 to December 31, 2023

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	16,094,400	14,090,700	2,003,700	10,015,567	71.1%	4,075,133	12,131,164
Community Safety	7,045,100	8,581,800	(1,536,700)	4,414,526	51.4%	4,167,274	3,322,470
Finance & Asset Management	15,347,400	15,590,756	(243,356)	11,344,169	72.8%	4,246,587	12,296,608
Fire & Emergency	84,223,600	84,074,900	148,700	63,598,096	75.6%	20,476,804	57,289,151
Fiscal	(582,868,900)	(592,827,600)	9,958,700	(661,573,695)	111.6%	68,746,095	(215,138,360)
Halifax Regional Police	94,622,400	98,058,600	(3,436,200)	72,649,205	74.1%	25,409,395	65,084,047
Halifax Transit	60,262,200	60,262,200	-	31,233,384	51.8%	29,028,816	44,297,290
Human Resources	9,007,900	8,598,950	408,950	6,068,040	70.6%	2,530,910	5,393,503
Information Technology	32,767,300	33,443,350	(676,050)	25,468,606	76.2%	7,974,744	22,801,837
Legal & Legislative Services	8,701,900	9,078,550	(376,650)	6,299,321	69.4%	2,779,229	5,988,392
Library	23,537,000	23,537,000	-	16,042,855	68.2%	7,494,145	17,039,217
Office of the Auditor General	1,195,700	1,183,255	12,445	878,808	74.3%	304,447	800,061
Outside Police BU (RCMP)	33,019,200	35,055,200	(2,036,000)	26,250,251	74.9%	8,804,949	18,026,424
Parks & Recreation	33,971,500	37,230,766	(3,259,265)	29,648,940	79.6%	7,581,826	28,247,168
Planning & Development	10,327,600	7,905,600	2,422,000	3,526,590	44.6%	4,379,010	6,033,681
Property, Fleet & Environment	48,507,400	52,041,500	(3,534,100)	36,107,864	69.4%	15,933,636	32,456,598
Public Works	104,238,300	102,926,600	1,311,700	60,819,140	59.1%	42,107,460	62,313,092
<b>Total</b>	<b>-</b>	<b>(1,167,873)</b>	<b>1,167,874</b>	<b>(257,208,333)</b>		<b>256,040,460</b>	<b>178,382,343</b>

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2023 to December 31, 2023

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,712,700)	(4,179,800)	467,100	(4,134,890)	98.9%	(44,910)	(1,943,494)
Community Safety	(1,706,900)	(2,489,100)	782,200	(1,336,870)	53.7%	(1,152,230)	(431,201)
Finance & Asset Management	(4,820,600)	(5,042,300)	221,700	(3,312,658)	65.7%	(1,729,642)	(2,276,886)
Fire & Emergency	(768,700)	(1,628,300)	859,600	(2,191,647)	134.6%	563,347	(887,720)
Halifax Regional Police	(13,647,700)	(13,338,500)	(309,200)	(10,102,176)	75.7%	(3,236,324)	(9,501,033)
Halifax Transit	(71,191,200)	(71,874,100)	682,900	(59,866,764)	83.3%	(12,007,336)	(50,003,466)
Human Resources	(80,000)	(80,000)	-	(60,005)	75.0%	(19,995)	(60,000)
Information Technology	(8,600)	(23,000)	14,400	(17,607)	76.6%	(5,393)	(5,439)
Legal & Legislative Services	(369,700)	(448,700)	79,000	(351,676)	78.4%	(97,024)	(197,212)
Library	(5,960,300)	(5,960,300)	-	(4,651,704)	78.0%	(1,308,596)	(4,342,819)
Parks & Recreation	(15,910,000)	(17,936,720)	2,026,720	(14,727,272)	82.1%	(3,209,448)	(13,018,948)
Planning & Development	(10,630,000)	(13,758,000)	3,128,000	(10,959,321)	79.7%	(2,798,679)	(6,268,456)
Property, Fleet & Environment	(2,351,600)	(2,080,200)	(271,400)	(1,544,131)	74.2%	(536,069)	(1,712,183)
Public Works	(19,881,000)	(21,850,800)	1,969,800	(13,229,697)	60.5%	(8,621,103)	(11,635,413)
<b>Total</b>	<b>(151,039,000)</b>	<b>(160,689,820)</b>	<b>9,650,820</b>	<b>(126,486,418)</b>	<b>78.7%</b>	<b>(34,203,402)</b>	<b>(102,284,270)</b>

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,653,550)	(1,619,900)	(33,650)	(1,634,037)	100.9%	14,137	(766,745)
Corrections Services	(6,775,800)	(7,435,100)	659,300	(7,436,573)	100.0%	1,472	(3,617,394)
Deed Transfer	(76,000,000)	(71,000,000)	(5,000,000)	(57,113,708)	80.4%	(13,886,292)	(64,236,977)
Fire Protection	(8,029,300)	(8,835,900)	806,600	(8,855,101)	100.2%	19,201	(4,760,042)
Government Grants	(3,600,000)	(3,707,800)	107,800	(3,707,833)	100.0%	33	(3,579,525)
Grants in Lieu	(45,509,900)	(44,843,100)	(666,800)	(45,824,108)	102.2%	981,008	(42,077,355)
Insurance	(500,000)	(1,200,000)	700,000	(361,820)	30.2%	(838,180)	(68,270)
Investment, Interest and Misc. Revenue	(18,297,500)	(22,962,200)	4,664,700	(17,254,779)	75.1%	(5,707,421)	(9,460,338)
Mandatory Education	(173,705,300)	(174,698,400)	993,100	(174,773,739)	100.0%	75,339	(78,256,087)
Metro Housing Authority	(4,311,900)	(4,335,400)	23,500	(4,337,654)	100.1%	2,254	(2,503,978)
Other Fiscal Services	(265,000)	(10,181,500)	9,916,500	(10,109,196)	99.3%	(72,304)	(4,440,676)
Property Tax, Tax Agreements and HW Dividend	(640,245,900)	(643,022,400)	2,776,500	(636,745,888)	99.0%	(6,276,512)	(295,232,179)
Property Valuation Services	(7,391,700)	(7,435,100)	43,400	(7,436,580)	100.0%	1,479	(3,342,482)
Recoverable Debt	(15,251,800)	(12,204,900)	(3,046,900)	(10,452,387)	85.6%	(1,752,513)	(9,082,226)
Stormwater Right of Way	(6,122,500)	(6,125,200)	2,700	(6,125,859)	100.0%	659	(1,334,978)
Supplementary Education	(13,440,600)	(15,293,100)	1,852,500	(15,305,232)	100.1%	12,132	(6,031,098)
Transfers to (from) Reserves	(450,000)	-	(450,000)	-	0.0%	-	-
<b>Total</b>	<b>(1,021,550,750)</b>	<b>(1,034,900,000)</b>	<b>13,349,250</b>	<b>(1,007,474,493)</b>	<b>97.3%</b>	<b>(27,425,507)</b>	<b>(528,790,351)</b>

<b>Grand Total</b>	<b>(1,172,589,750)</b>	<b>(1,195,589,820)</b>	<b>23,000,070</b>	<b>(1,133,960,911)</b>	<b>88.0%</b>	<b>(61,628,909)</b>	<b>(631,074,621)</b>
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Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2023 to December 31, 2023

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	19,807,100	18,270,500	1,536,600	14,150,458	77.4%	4,120,042	14,074,658
Community Safety	8,752,000	11,070,900	(2,318,900)	5,751,396	52.0%	5,319,504	3,753,671
Finance & Asset Management	20,168,000	20,633,056	(465,056)	14,656,828	71.0%	5,976,228	14,573,493
Fire & Emergency	84,992,300	85,703,200	(710,900)	65,789,743	76.8%	19,913,457	58,176,870
Halifax Regional Police	108,270,100	111,397,100	(3,127,000)	82,751,381	74.3%	28,645,719	74,585,080
Halifax Transit	131,453,400	132,136,300	(682,900)	91,100,148	68.9%	41,036,152	94,300,756
Human Resources	9,087,900	8,678,950	408,950	6,128,045	70.6%	2,550,905	5,453,503
Information Technology	32,775,900	33,466,350	(690,450)	25,486,213	76.2%	7,980,137	22,807,276
Legal & Legislative Services	9,071,600	9,527,250	(455,650)	6,650,997	69.8%	2,876,253	6,185,604
Library	29,497,300	29,497,300	-	20,694,559	70.2%	8,802,741	21,382,036
Office of the Auditor General	1,195,700	1,183,255	12,445	878,808	74.3%	304,447	800,061
Outside Police BU (RCMP)	33,019,200	35,055,200	(2,036,000)	26,250,251	74.9%	8,804,949	18,026,424
Parks & Recreation	49,881,500	55,167,486	(5,285,985)	44,376,212	80.4%	10,791,274	41,266,116
Planning & Development	20,957,600	21,663,600	(706,000)	14,485,912	66.9%	7,177,688	12,302,137
Property, Fleet & Environment	50,859,000	54,121,700	(3,262,700)	37,651,995	69.6%	16,469,705	34,168,781
Public Works	124,119,300	124,777,400	(658,100)	74,048,837	59.3%	50,728,563	73,948,505
<b>Total</b>	<b>733,907,900</b>	<b>752,349,547</b>	<b>(18,441,646)</b>	<b>530,851,782</b>	<b>70.6%</b>	<b>221,497,765</b>	<b>495,804,973</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,653,550	1,619,900	33,650	50,405	3.1%	1,569,495	(43,457)
Capital From Operating	62,779,000	62,779,000	-	62,759,667	100.0%	19,333	65,919,650
Corrections Services	6,775,800	7,435,100	(659,300)	5,003,561	67.3%	2,431,539	5,264,552
District Activity Fund	72,000	72,000	-	56,916	79.1%	15,084	50,745
Fire Protection	8,029,300	8,835,900	(806,600)	8,065,715	91.3%	770,185	5,784,533
Grants & Tax Concessions	8,729,000	8,559,500	169,500	8,120,583	94.9%	438,917	7,415,507
Halifax Convention Centre	7,540,000	7,540,000	-	5,655,000	75.0%	1,885,000	4,951,279
Insurance	6,322,900	7,002,900	(680,000)	5,745,738	82.0%	1,257,162	5,214,395
Investment, Interest and Misc. Revenue	560,000	490,000	70,000	424,548	86.6%	65,452	352,399
Mandatory Education	173,705,300	174,698,400	(993,100)	129,994,956	74.4%	44,703,444	120,353,434
Metro Housing Authority	4,311,900	4,335,400	(23,500)	1,010,814	23.3%	3,324,586	993,009
Other Fiscal Services	31,400,400	29,903,000	1,497,400	15,597,345	52.2%	14,305,655	1,978,526
Property Tax, Tax Agreements and HW Dividend	3,690,600	3,701,500	(10,900)	3,701,461	100.0%	39	3,827,350
Property Valuation Services	7,391,700	7,435,100	(43,400)	7,474,416	100.5%	(39,316)	5,522,037
Recoverable Debt	15,571,200	12,129,900	3,441,300	8,410,987	69.3%	3,718,913	9,559,238
Retirement, Benefits & Other LTD	3,280,000	3,025,000	255,000	852,177	28.2%	2,172,823	1,266,985
Stormwater Right of Way	6,122,500	6,125,200	(2,700)	5,773,318	94.3%	351,882	4,106,452
Supplementary Education	13,440,600	15,293,100	(1,852,500)	10,638,907	69.6%	4,654,193	10,095,121
Tax Supported Debt	36,648,900	36,884,300	(235,400)	36,799,713	99.8%	84,587	32,525,237
Transfers to (from) Reserves	38,657,200	42,207,200	(3,550,000)	28,655,400	67.9%	13,551,800	28,515,000
Valuation Allowance	2,000,000	2,000,000	-	1,109,172	55.5%	890,828	-
<b>Total</b>	<b>438,681,850</b>	<b>442,072,400</b>	<b>(3,390,550)</b>	<b>345,900,798</b>	<b>78.2%</b>	<b>96,171,602</b>	<b>313,651,991</b>

<b>Grand Total</b>	<b>1,172,589,750</b>	<b>1,194,421,947</b>	<b>(21,832,196)</b>	<b>876,752,580</b>	<b>74.4%</b>	<b>317,669,367</b>	<b>809,456,964</b>
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# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**



**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Office of the Auditor General</b>	Projected surplus in compensation and benefits due to the Auditor General position being vacant.	54,000
	Projected deficit mainly for increased recruitment costs for a new Municipal Auditor General.	(56,500)
	Net impact of immaterial non-compensation adjustments.	14,900
<b>Total Auditor General</b>		<b>12,400</b>
<b>CAO</b>	Projected surplus in revenue primarily due to secondments to the Province and the Port.	405,800
	Projected surplus in compensation and benefits includes positions moving to other business units and unexpected vacancies; a portion of which will be used in Community Safety (\$908.8K), Legal & Legislative Services (\$121.8K) and Human Resources (\$100K). These savings are offset by various adjustments including overstaffs to cover the secondments.	1,260,400
	Projected surplus due to legal fees budget for the Board of Police Commissioners moving to Legal & Legislative Services.	100,000
	Projected surplus due to the JustFood program and the Navigator program moving to Community Safety.	390,000
	Projected surplus in non-compensation due to the DCAO budgets not required this fiscal year.	43,000
	Projected deficit to supply equipment for media room.	(154,000)
	Projected deficit due to increase in printing costs primarily due to new print and signage projects and bulk purchasing.	(74,700)
	Net impact of immaterial non-compensation adjustments.	33,200
<b>Total CAO</b>		<b>2,003,700</b>
<b>Community Safety</b>	Surplus in revenue due to funding from a provincial grant for a drop-in centre (costs in other goods) and provincial reimbursement for homeless flooding costs.	782,200
	Deficit in compensation and benefits is primarily due to staffing requirements for setting up admin in Community Safety (with transfers from CAO, GREA and Parks) offset by timing of vacancies being filled.	(759,400)
	Deficit in building costs due to higher than expected costs for site cleanup and upgrade of the EMO centre.	(172,000)
	Deficit in other goods and services is due to increased costs of advertising campaigns/meal costs, costs for the drop-in centre and increased funding for program costs.	(255,000)
	Deficit in other fiscal due to transfer of Just Food costs, higher Ground Search and Rescue grant payout as well as payout of homelessness grant.	(1,107,500)
	Net impact of immaterial non-compensation adjustments.	(25,000)
<b>Total Community Safety</b>		<b>(1,536,700)</b>
<b>Halifax Regional Fire &amp; Emergency</b>	Projected surplus in compensation and benefits due to vacancies in Fire Prevention partially offset by large vacancy management target.	210,200
	Projected surplus due to unbudgeted recoveries from the Province of Nova Scotia.	64,300
	Projected deficit in other goods and services due to general increase in operating expenses.	(90,000)
	Projected deficit due to unbudgeted boat docking fees.	(15,000)
	Projected deficit due to unbudgeted GIS mapping services.	(10,000)
	Net impact of immaterial non-compensation adjustments.	(10,800)
<b>Total Halifax Regional Fire &amp; Emergency</b>		<b>148,700</b>
<b>Finance &amp; Asset Management</b>	Projected surplus in revenue due to a secondment to the Province and introduction of marketing levy penalty fees and increase in tax admin fees, partially offset by a reduction of tax certificate sales in a slow real estate market and reduction of By-Law F300 Revenue due to TD discounting this service.	219,900
	Projected increase in compensation and benefits due to lower than estimated vacancies particularly in the Customer Contact Centre and Accounting and Financial Reporting divisions.	(360,400)
	Projected deficit in contract services due to added cash pickup including parking pay stations and bus ticket/pass delivery costs, increased shredding costs and new solicitation system. Partially offset by savings for personnel attendants outside salt domes not required and lower conveyor rental costs.	(92,000)
	Projected deficit in membership costs, increases for various memberships were higher than estimated.	(36,500)
	Net impact of immaterial non-compensation adjustments.	25,900
<b>Total Finance &amp; Asset Management</b>		<b>(243,400)</b>
<b>Human Resources</b>	Projected surplus in compensation and benefits primarily related to vacancies for various positions. This was partially offset by a number of overstaffed positions.	578,500
	Projected deficit in professional fees related to increased contract cost of the employee & family assistance program.	(12,100)
	Projected deficit in consulting fees primarily related to workplace assessment engagement.	(71,700)
	Projected deficit in membership dues related to new IPAC membership and Future Talent Council membership.	(14,600)
	Projected deficit in recruiting related to new LinkedIn recruiter license and additional spending on job/career fair activities.	(47,800)
	Net impact of immaterial non-compensation adjustments.	(23,300)
<b>Total Human Resources</b>		<b>409,000</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Information Technology</b>	Projected surplus in compensation and benefits primarily related to vacancies in various positions.	4,800
	Projected deficit in computer software and support agreements primarily related to increased SAP costs (including economic change adjustments), unbudgeted infrastructure support contract renewals related to a cluster of firewalls and storage servers, and increased service management contract costs related to both the IT request/incident management platform as well as the intake application for FOI requests.	(450,500)
	Projected surplus in computer equipment and rentals primarily related to pause in purchases due to floodings, and Q4 adoption of new approach to ordering equipment.	290,900
	Projected deficit in telephone/cable due to higher mobility charges as a result of increased usage and net new services driven by other business units.	(349,900)
	Projected deficit in courier & postage primarily related to higher than expected monthly courier charges.	(10,100)
	Projected deficit in printing and reproductions primarily related to new print contract.	(126,400)
	Projected deficit in travel due to spending trends being greater than what was budgeted.	(30,800)
	Net impact of immaterial non-compensation adjustments.	(4,000)
<b>Total Information Technology</b>		<b>(676,000)</b>
<b>Legal &amp; Legislative Services</b>	Projected surplus in revenue due to Young Canada Works grant received, and increased legal services recovered and title searches.	79,000
	Projected deficit in compensation and benefits primarily due to lower than budgeted vacancy savings and Board of Police Commissioners position which is offset in CAO where it was originally budgeted.	(310,400)
	Projected deficit for legal fees for the Board of Police Commissioners. The expenses are offset in CAO where they were originally budgeted.	(100,000)
	Net impact of immaterial non-compensation adjustments.	(45,200)
<b>Total Legal &amp; Legislative Services</b>		<b>(376,600)</b>
<b>Public Works</b>	Projected surplus in revenue expected from Divert NS.	\$1,610,000
	Projected surplus related to diesel prices being lower than budgeted in relation to solid waste collection contracts.	\$1,031,400
	Projected surplus in compensation and benefits mainly related to vacant positions.	\$995,100
	Projected surplus in Parking contract services due to expected delays in finalizing performance based towing contract, as well as decreased street cleaning costs.	\$368,300
	Projected surplus in parking station and permit revenue due to increased volume.	\$300,000
	Projected surplus related to MetroPark parking revenue, partially offset by increased management fees and cost of sales.	\$291,600
	Project surplus in revenue related to bottle refunds being greater than anticipated.	\$150,000
	Projected surplus in external services due to consulting work not likely to be required this fiscal.	\$20,000
	Projected deficit in revenue related to sales of recyclables due to weaker recyclables commodity pricing than budgeted.	(\$700,000)
	Projected deficit due to expenses in the sign shop being greater than budgeted.	(\$629,000)
	Projected deficit in contract services due to cost to renew snow and ice contracts above amount budgeted.	(\$580,900)
	Projected deficit related to electricity costs for streetlights due to NS Power rate increases.	(\$320,300)
	Projected deficit in parking ticket revenue based on ticketing trends.	(\$228,000)
	Projected deficit due to the new contract for the household special waste program being greater than budgeted, which is partially offset by decreased volume.	(\$226,100)
	Projected deficit related to contracted asphalt work being greater than budgeted due to increased fuel prices and living wage increases.	(\$125,000)
	Projected deficit related to tree damage cleanup from Hurricane Lee.	(\$117,800)
	Projected deficit related to the leachate treatment facility at Highway 101 due to various site ground costs.	(\$95,700)
	Projected deficit related to cleaning costs mainly related to increased unhoused encampments and increased requirements for personal protective equipment due to high turnover and aging equipment.	(\$79,700)
	Projected deficit related to annual maintenance agreements with external parties.	(\$70,000)
	Projected deficit in contract services related to streetlight repairs and maintenance anticipated to continue over the winter months.	(\$60,000)
	Projected deficit in equipment costs mainly related to small tools and a required loader and backhoe rental for the winter season. This is partially offset by expected savings in equipment purchases.	(\$59,100)
	Projected deficit in computer software due to an unbudgeted purchase for traffic management software, as well as phone purchases required for new staff.	(\$19,800)
	Projected deficit in vehicle expenses for rentals required due to a vehicle shortage, increased bike repairs, as well as additional parking spots.	(\$19,300)
	Net impact of immaterial non-compensation adjustments.	(\$124,000)
<b>Total Public Works</b>		<b>\$1,311,700</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Halifax Transit</b>	Projected surplus in revenue due to increased ridership offset partially by lower advertising revenue and lower area tax rate revenue.	682,900
	Projected deficit in compensation due to higher than budgeted overtime and benefits, partially offset by vacancies and lower workers compensation.	(173,700)
	Projected deficit in office due to higher software (Trapeze) and printing costs.	(128,400)
	Projected deficit in external services due to higher contract costs (janitorial/security due to living wage requirements).	(381,200)
	Projected deficit in materials due to increased requirement for lubricants.	(163,400)
	Projected deficit in buildings costs due to increased maintenance costs for aging building and higher natural gas requirements.	(713,700)
	Projected deficit in equipment due to repairs to aging equipment and increase in fleet related programs.	(177,700)
	Projected surplus in vehicle expenses due to lower tire wear and lower repair and maintenance offset by increased costs of Rita Joe drydocking.	129,900
	Projected surplus in vehicle expenses due to decreased fuel price for diesel (\$1.32 average cost versus \$1.56 in budget).	1,301,900
	Projected deficit in interdepartmental due to higher extra duty officer requirements and lower insurance recoveries.	(444,300)
	Net impact of immaterial non-compensation adjustments	67,700
<b>Total Halifax Transit</b>		<b>-</b>
<b>Planning &amp; Development</b>	Projected surplus in revenue due to increases in fees impacting building permits (\$740K), development permits (\$150K), other license and permits(\$140K), plumbing permits (\$25K), zoning fees (\$50K), street opening fees (\$30K), subdivision applications (\$75K), and sales of services fees (\$50K) offset slightly by a projected decrease in grade alterations fees (-\$25K).	1,390,000
	Projected deficit in office supplies primarily related to the purchase of specialized software to run on network.	(12,800)
	Projected surplus in compensation and benefits mainly due to open vacancies.	624,600
	Projected surplus in vehicle expense due to lower than forecasted demand to rent trucks.	102,700
	Projected surplus in consulting due to work that cannot be completed in 2023/24 timeframe.	103,000
	Projected surplus in grants primarily related to lower than expected uptake of heritage grant program (\$390K) offset slightly by non profit fee rebates of (\$18K) and an affordable housing grant of (\$40K) approved by council from a previous year.	332,000
	Projected deficit in signage due to increase in cost/increase in replacement and damage.	(75,000)
	Net impact of immaterial non-compensation adjustments	(42,500)
<b>Total Planning &amp; Development</b>		<b>2,422,000</b>
<b>Parks &amp; Recreation</b>	Projected surplus in revenue due to summer grants, increased program bookings and increased rental revenues.	872,400
	Projected deficit in compensation primarily due to casual wages (extended program days/hours, increased staffing for programs).	(1,789,600)
	Projected deficit in external services due to the living wage increase and increased costs for services which include grass cutting, field monitoring, garbage collection, and security.	(1,678,100)
	Projected deficit in supplies due to more uniforms and program supplies needed with increased programming, and additional garbage bags needed for the new bins placed in parks.	(177,500)
	Projected deficit in vehicle expenses due to vehicle rental and vehicle lease costs which have increased, drivers' ID readers and fobs for park staff.	(99,800)
	Project deficit in other goods and services primarily due to increased training for boat club staff and first aid training, increased costs for hosting community events and other expenses.	(125,100)
	Projected deficit in materials due to bed maintenance, top dressing for fields, bike park and woodchip fibre for playgrounds.	(85,100)
	Projected deficit in other building cost primarily due to increased the cost for heating fuel and electricity.	(264,400)
	Projected deficit in equipment primarily due to increase for additional lip toppers for cans.	(142,600)
	Projected surplus in other fiscal due to the unbudgeted transfer of interest earned in the Cemetery Trust fund.	144,000
	Projected surplus in HRM 4Pad attributable to increase in revenue. This is partially offset by contract service and other building costs.	98,200
	Net impact of immaterial non-compensation adjustments.	(11,700)
<b>Total Parks &amp; Recreation</b>		<b>(3,259,300)</b>
<b>Halifax Regional Police</b>	Projected net deficit in revenue from secondments/services to external agencies predominantly due to a secondment with another policing agency ending unexpectedly.	(172,100)
	Projected net deficit in service fee revenue due to decreases in expected volumes for 911 call-taking transfers, summary offence ticket and criminal record check services.	(137,100)
	Projected net deficit in compensation and benefits due to overtime/court time increases in Patrols, Criminal Investigations, Shared Support sections, Prisoner Care and Integrated Emergency Services, offset by attrition and turnover factors.	(1,625,400)
	Projected deficit in office due to deployment of smart phones for Patrol members mid-year, unbudgeted software licenses initially purchased provincially, determined necessary to retain for investigative efforts, miscellaneous. furniture/supplies costs for office re-orgs. and video investigative storage requirements.	(456,400)
	Projected deficit in external services due to increased collaborative investigative efforts with other policing organizations, consulting fees for recruitment requirements and prisoner care security video equipment repair and maintenance.	(317,200)
	Projected deficit in supplies due to additional uniform and patrol operational requirements for existing and new hires; all impacted by inflationary factors.	(307,900)
	Projected deficit in building costs due to necessary structural re-configurations to existing operational office spaces.	(50,000)
	Projected surplus in equipment due to a decrease in specialized unit equipment acquisitions this year to offset rising costs for uniform and patrol supplies requirements.	83,800
	Projected deficit in out of town travel, training and conferences due to increased requirements after two-year long COVID 19 pandemic impacted scheduling, investigations and ceremonial funerals; all impacted by inflationary factors.	(453,900)
<b>Total Halifax Regional Police</b>		<b>(3,436,200)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Properties, Fleet &amp; Environment</b>	Projected surplus in compensation and benefits due to delay in hiring HalifACT positions, offset by increased overtime in Fleet.	151,900
	Projected deficit in revenue due to an unleased floor at Alderney, offset by two new leases in Business Parks.	(271,400)
	Projected surplus in external services due to HalifACT funding two positions in other business units, and the delayed rollout of the deep energy retrofit program and the decline of property appraisals required in Real Estate this year, offset by increased contracts for janitorial & refuse collection with the Living Wage.	121,100
	Projected deficit in facility utilities - heating fuel, water and natural gas costs are higher than budgeted.	(751,700)
	Projected deficit resulting from the Public Gardens - Horticultural Hall fire cleanup and repairs.	(117,700)
	Projected deficit in building expenses due to the budget requiring right sizing from the rising costs of parts and building maintenance. Increased automated external defibrillator contract for all facilities, increased vandalism, and increased issues due to deferred maintenance in the past.	(890,200)
	Projected deficit in equipment and communications due to the budget requiring right sizing from inflation and new buildings in the inventory. Also increase in Fleet parts due to the delay in receiving new vehicles, therefore, increased maintenance on the current fleet and additional small tools required.	(678,700)
	Projected deficit in vehicle expense due to the need to contract out with current staff vacancies, delay in receiving new police vehicles resulting in additional repairs on aging fleet and various major repairs occurring primarily in emergency fleet.	(990,800)
	Projected deficit in training for new HalifACT employees, the Collective Impact & Engagement training, Halifax promotion/advertising and a new Fleet recruitment plan; offset by a reduction in facility lease and fence expenses.	(76,900)
	Net impact of immaterial non-compensation adjustments.	(29,700)
<b>Total Properties, Fleet &amp; Environment</b>		<b>(3,534,100)</b>
<b>Outside Police (RCMP)</b>	Projected deficit in Outside Police; this is completely offset with the budget being in Fiscal Services.	(2,036,000)
<b>Total Outside Police (RCMP)</b>		<b>(2,036,000)</b>
<b>Library</b>	Net zero impact of immaterial non-compensation adjustments	-
<b>Total Library</b>		-
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(8,790,800)</b>

<b>FISCAL SERVICES VARIANCE ANALYSIS</b>		
<b>Fiscal Services</b>	<b>Deed Transfer Tax</b> - Deed transfer taxes are expected to be below budget due to a continuing decrease in activity in the residential real estate market.	(5,000,000)
	<b>Government Grants</b> - HRM's portion of the Nova Scotia Power HST Offset received from the Province of Nova Scotia was more than anticipated.	107,800
	<b>Grants in Lieu</b> - Various adjustments to PILT accounts, most notably, a decrease in Federal properties and the Halifax Port.	(666,800)
	<b>Investment, Interest and Misc. Revenue</b> - Projected surplus in investment income primarily due to higher interest rates than anticipated (\$4M), interest revenues for taxes and other revenues (\$865K); partially offset by other miscellaneous revenues (\$130.3K).	4,734,700
	<b>Other Fiscal Services</b> - Surplus due to the removal of the Outside Police (RCMP) budget, this is offset in Outside Police (RCMP) projections.	2,620,100
	<b>Other Fiscal Services</b> - Projected surplus in compensation and benefits primarily related to various contracts.	6,975,000
	<b>Other Fiscal Services</b> - Projected surplus primarily due to a decrease in the amount required for Operating Cost of Capital (\$516K), reduced spending in response to municipal financial position for the year (\$1.6M). This is partially offset by an increase in costs for the Barrington Heritage Tax Grants due to an increase in assessed values of the properties (\$142.5K), and other miscellaneous adjustments (\$154.7K)	1,818,800
	<b>Property Tax, Tax Agreements and HW Dividend</b> - Surplus in tax revenue primarily due to reduction in requirement for current year appeals (\$2.5M) and other adjustments primarily tax agreements (265.6K).	2,765,600
	<b>Recoverable Debt</b> - Projected surplus relates to the offsetting transfer from reserves budget to cover strategic initiative debt projects was removed in error (\$319.4K), and interest related to the Fall River LIC (\$74K) is not required to cover offsetting debt interest so will become part of the general rate instead of carrying forward to future years.	394,400
	<b>Retirement, Benefits &amp; Other LTD</b> - Surplus is expected in the retirement allowance due to increase in interest rates (\$500K); this is partially offset by a settlement (\$245K).	255,000
	<b>Tax Supported Debt</b> - The debenture discount related to this debt was removed from the budget in error.	(235,400)
	<b>Transfers to (from) Reserves</b> - Funding transfer to the Risk Reserve.	(4,000,000)
	<b>Miscellaneous</b> - Projected surplus primarily in grants and tax concessions and miscellaneous savings in insurance costs.	189,500
	<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>	<b>9,958,700</b>
	<b>GRAND TOTAL</b>	<b>1,167,900</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to December 31, 2023**

## Summary Councillors' District Capital Funds

**April 1, 2023 to December 31, 2023**

	Carry Forward from Previous Years' Budgets	Current Year Budget	Budget Available as of April 1, 2023	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Currently Available
DISTRICT 1 - Cathy Deagle-Gammon	14,113	94,000	108,113	88,076	1,240	89,316	18,797
DISTRICT 2 - David Hendsbee	0	94,000	94,000	87,223	6,777	94,000	0
DISTRICT 3 - Becky Kent	61,062	94,000	155,062	99,899	30,086	129,985	25,077
DISTRICT 4 - Trish Purdy	110,671	94,000	204,671	87,609	14,813	102,422	102,249
DISTRICT 5 - Sam Austin	43,484	94,000	137,484	85,405	11,560	96,965	40,519
DISTRICT 6 - Tony Mancini	236,221	94,000	330,221	132,292	46,414	178,706	151,515
DISTRICT 7 - Wayne Mason	3,010	94,000	97,010	94,000	3,010	97,010	0
DISTRICT 8 - Lindell Smith	291,759	94,000	385,759	122,320	168,278	290,598	95,161
DISTRICT 9 - Shawn Cleary	135,433	94,000	229,433	69,761	61,802	131,564	97,869
DISTRICT 10 - Kathryn Morse	138,197	94,000	232,197	83,158	93,369	176,527	55,670
DISTRICT 11 - Patti Cuttell	98,534	94,000	192,534	39,335	47,173	86,508	106,026
DISTRICT 12 - Iona Stoddard	378,339	94,000	472,339	75,366	264,946	340,312	132,027
DISTRICT 13 - Pam Lovelace	54,303	94,000	148,303	88,552	5,289	93,841	54,462
DISTRICT 14 - Lisa Blackburn	4,829	94,000	98,829	81,254	2,748	84,002	14,827
DISTRICT 15 - Paul Russell	29,408	94,000	123,408	50,482	10,235	60,717	62,691
DISTRICT 16 - Tim Outhit	112,770	94,000	206,770	34,278	108,325	142,603	64,167
<b>Total</b>	<b>1,712,131</b>	<b>1,504,000</b>	<b>3,216,131</b>	<b>1,319,011</b>	<b>876,064</b>	<b>2,195,076</b>	<b>1,021,056</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to December 31, 2023**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2023 to December 31, 2023**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	4,187.50	-	4,187.50	4,500.00	312.50
DISTRICT 2 - David Hendsbee	3,277.57	-	3,277.57	4,500.00	1,222.43
DISTRICT 3 - Becky Kent	2,315.00	-	2,315.00	4,500.00	2,185.00
DISTRICT 4 - Trish Purdy	1,725.00	-	1,725.00	4,500.00	2,775.00
DISTRICT 5 - Sam Austin	4,120.00	-	4,120.00	4,500.00	380.00
DISTRICT 6 - Tony Mancini	3,412.50	-	3,412.50	4,500.00	1,087.50
DISTRICT 7 - Waye Mason	3,451.75	-	3,451.75	4,500.00	1,048.25
DISTRICT 8 - Lindell Smith	4,150.00	-	4,150.00	4,500.00	350.00
DISTRICT 9 - Shawn Cleary	4,500.00	-	4,500.00	4,500.00	-
DISTRICT 10 -Kathryn Morse	4,170.00	-	4,170.00	4,500.00	330.00
DISTRICT 11 - Patti Cuttell	4,325.00	-	4,325.00	4,500.00	175.00
DISTRICT 12 - Iona Stoddard	4,365.00	-	4,365.00	4,500.00	135.00
DISTRICT 13 - Pam Lovelace	3,882.59	-	3,882.59	4,500.00	617.41
DISTRICT 14 - Lisa Blackburn	4,213.00	-	4,213.00	4,500.00	287.00
DISTRICT 15 - Paul Russell	1,625.00	-	1,625.00	4,500.00	2,875.00
DISTRICT 16 - Tim Outhit	3,396.00	-	3,396.00	4,500.00	1,104.00
<b>Total</b>	<b>57,115.91</b>	<b>-</b>	<b>57,115.91</b>	<b>72,000.00</b>	<b>14,884.09</b>



# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to December 31, 2023**

**Halifax Regional Municipality**  
**Continuity Schedule of Recreation Area Rated Accounts**  
**The 3rd Quarter ended December 31, 2023**

<b>Area Rated Recreation Account</b>	<b>Opening Deficit (Surplus) April 1,2023</b>	<b>Revenue April 1, 2023 to 31-Dec-23</b>	<b>Expenditures April 1, 2023 to 31-Dec-23</b>	<b>Current Year's Deficit (Surplus) 31-Dec-23</b>	<b>Accumulated Deficit (Surplus) 31-Dec-23</b>
Frame Subdivision Homeowners Association	45	(4,050)	4,095	45	90
Sackville Heights Elementary School	(191,968)	(344,517)	184,244	(160,273)	(352,241)
Glen Arbour Homeowners Association	-	(21,970)	21,905	(65)	(65)
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	-	-	-	-	-
Ketch Harbour Residents Association	362	(10,532)	-	(10,532)	(10,170)
Mineville Community Association	(76)	(11,200)	11,276	76	(0)
Three Brooks Homeowners Association	-	(10,080)	10,080	-	-
Haliburton Highbury Homeowners Association	(185,636)	(63,335)	63,300	(35)	(185,671)
Highland Park Ratepayers Association	(56,038)	(12,466)	-	(12,466)	(68,504)
Kingswood Ratepayers Association	(124,099)	(67,550)	-	(67,550)	(191,649)
Prospect Road & Area Recreation Association	(161,532)	(121,603)	126,130	4,527	(157,005)
Westwood Hills Residents Association	(136,909)	(35,700)	56,909	21,209	(115,700)
Musquodoboit Harbour	(568)	(14,728)	-	(14,728)	(15,296)
Hammonds Plains Common Rate	(140,524)	-	-	-	(140,524)
Grand Lake/Oakfield Community Centre	(68,517)	(32,323)	43,899	11,576	(56,941)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	-	(16,300)	16,300	-	-
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,169)	(6,180)	-	(6,180)	(12,349)
Waverley Sidewalk Area Rate	-	(33,460)	33,700	240	240
Lakeview, Windsor Junction, Fall River Ratepayers Association	(4,985)	(260,223)	260,545	322	(4,663)
<b>Totals</b>	<b>(1,231,770)</b>	<b>(1,066,217)</b>	<b>832,383</b>	<b>(233,834)</b>	<b>(1,465,604)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2024**

Reserve Number	Reserve	SAP Balances as of Q3	Current Commitments	Pending Contribution	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27
<b>Risk Reserve</b>								
Q416	Operating Stabilization Reserve	9,232,625	(8,649,732.51)	13,858	596,751	2,930,051	2,976,951	3,024,551
<b>TOTAL RISK RESERVES:</b>		<b>9,232,625</b>	<b>(8,649,732.51)</b>	<b>13,858</b>	<b>596,751</b>	<b>2,930,051</b>	<b>2,976,951</b>	<b>3,024,551</b>
<b>Obligation Reserve</b>								
Q506	Landfill Closure Cost	9,135,674	(4,416,000)	24,743	4,744,417	4,788,317	4,373,717	3,930,117
Q511	Municipal Election Reserve	3,662,807	(1,081,916)	224,819	2,805,710	1,118,310	1,999,810	2,895,410
Q521	Convention Centre Reserve	7,431,894	(4,594,786)	2,148,744	4,985,852	6,088,952	7,209,652	8,348,352
Q536	Library Recapitalization Reserve	9,596,787	-	303,346	9,900,133	11,176,333	12,429,233	13,702,233
Q546	Multi-District Facilities Reserve	11,985,320	(10,768,782)	282,968	1,499,506	1,591,336	1,718,036	1,846,736
Q556	Solid Waste Facilities Reserve	22,926,853	(4,129,331)	832,603	19,630,125	18,501,525	18,396,225	21,438,825
Q566	Master Plan Reserve	2,453,576	-	9,803	2,463,379	2,502,779	2,542,779	2,583,479
Q616	Business/Industrial Parks Expansion f	56,552,181	(45,545,686)	2,168,639	13,175,135	23,984,974	41,512,856	26,937,056
Q621	Community and Events Reserve	4,215,623	(2,753,579)	93,735	1,555,779	2,650,979	2,747,779	2,846,079
<b>TOTAL OBLIGATION RESERVE:</b>		<b>127,960,716</b>	<b>(73,290,080)</b>	<b>6,089,400</b>	<b>60,760,036</b>	<b>72,403,505</b>	<b>92,930,087</b>	<b>84,528,287</b>
<b>Opportunity Reserve</b>								
Q666	SI Capital	167,881,460	(42,541,294)	8,578,777	133,918,943	157,994,243	185,604,343	213,656,243
Q667	SI Operating Reserve	5,393,114	(640,000)	270,509	5,023,623	5,674,523	6,241,323	6,817,223
Q611	Parkland Development Reserve	8,970,547	(4,963,042)	22,627	4,030,132	4,348,632	4,672,232	5,001,032
Q626	Gas Tax Reserve	8,892,885	(11,047,580)	7,443,835	5,289,139	5,983,339	6,587,039	7,200,439
Q640	Density Bonus Reserve	7,762,376	(2,072,796)	25,495	5,715,074	5,306,474	5,391,374	5,477,674
Q421	Options Reserve	22,417,026	(11,885,585)	57,919	10,589,360	8,726,760	8,866,360	9,008,260
Q526	Capital Funds Reserve	75,147,840	(59,929,971)	168,948	15,386,817	10,122,768	7,300,687	4,015,287
<b>TOTAL OPPORTUNITY RESERVE:</b>		<b>296,465,248</b>	<b>(133,080,269)</b>	<b>16,568,110</b>	<b>179,953,089</b>	<b>198,156,740</b>	<b>224,663,359</b>	<b>251,176,159</b>

Reserve Summary									
Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Future Commitments	Projected Uncommitted (As of 2026/27)
<b>TOTAL RISK RESERVES:</b>	9,232,625	(8,649,733)	13,858	596,751	2,930,051	2,976,951	3,024,551	-	3,024,551
<b>TOTAL OBLIGATION RESERVE:</b>	127,960,716	(73,290,080)	6,089,400	60,760,036	72,403,505	92,930,087	84,528,287	84,528,287	-
<b>TOTAL OPPORTUNITY RESERVE:</b>	296,465,248	(133,080,269)	16,568,110	179,953,089	198,156,740	224,663,359	251,176,159	227,673,905	23,502,254
<b>TOTAL RESERVE</b>	<b>433,658,589</b>	<b>(215,020,082)</b>	<b>22,671,368</b>	<b>241,309,876</b>	<b>273,490,296</b>	<b>320,570,397</b>	<b>338,728,997</b>	<b>312,202,192</b>	<b>26,526,805</b>

# **Attachment #7**

**Aged Accounts Receivable as at December 31, 2023**

**Aged Accounts Receivable  
December 31, 2023**

**Property Taxes & Capital Charges**

	<b>Total</b>	<b>0 - 1 Yrs</b>	<b>1 - 2 Yrs</b>	<b>2 - 3 Yrs</b>	<b>3 - 4 Yrs</b>	<b>4 + Yrs</b>	<b>Interest</b>
Commercial Property Taxes	\$ 3,862,399	2,488,924	643,486	250,246	50,811	195,796	\$ 233,136
Residential Property Taxes	\$ 10,272,520	6,032,382	1,857,747	505,712	221,947	703,997	\$ 950,735
Residential/Commercial Mix Property Taxes	\$ 946,207	786,849	119,196	8,464	4,759	4,541	\$ 22,398
Resource Property Taxes	\$ 1,522,010	526,553	54,430	83,939	69,370	451,041	\$ 336,677

**Total Property Taxes** \$ 16,603,136 \$ 9,834,708 \$ 2,674,859 \$ 848,361 \$ 346,887 \$ 1,355,375 \$ 1,542,946

Total Local Improvement Charges \$ 12,037,385 \$ 11,588,858 \$ 112,133 \$ 43,366 \$ 28,276 \$ 72,961 \$ 191,791

**Total Taxes & Capital Charges** \$ 28,640,521 \$ 21,423,566 \$ 2,786,992 \$ 891,727 \$ 375,163 \$ 1,428,336 \$ 1,734,737

Payments-in-Lieu of Taxes (PILT) \$ 27,702,585 \$ 27,687,627 \$ 14,852 \$ - \$ - \$ - \$ 106

**Total Property Taxes & PILTS** \$ 56,343,106 \$ 49,111,193 \$ 2,801,844 \$ 891,727 \$ 375,163 \$ 1,428,336 \$ 1,734,843

**General Revenue (Non-Lienable)**

	<b>Total</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91- 120 Days</b>	<b>120 + Days</b>	<b>Interest</b>
Miscellaneous Billings & Recoveries	\$ (2,924,542)	\$ 4,087,853	\$ (1,061,544)	\$ (119,467)	\$ (3,754,477)	\$ (2,167,143)	\$ 90,235
Rents	\$ 132,539	\$ (41,777)	\$ (13,445)	\$ (13,129)	\$ (6,010)	\$ 153,261	\$ 53,638
Agencies, Boards & Commissions (ABC'S)	\$ 6,445,186	\$ 1,712,668	\$ 1,052,542	\$ 345,969	\$ 14,693	\$ 3,318,408	\$ 906

**Total** \$ 3,653,183 \$ 5,758,744 \$ (22,447) \$ 213,373 \$ (3,745,794) \$ 1,304,526 \$ 144,779

**Total Aged Accounts Receivable, Dec 31, 2023**

**\$ 59,996,289**

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2024**

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

Budget Category	Budget					Expenditures			Projections	
	Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25
BUILDINGS/FACILITIES	70,257,386	34,955,816	82,566,000	(9,862,714)	142,960,673	34,420,808	63,537,014	97,957,822	12,602,046	95,109,032
BUSINESS/INDUSTRIAL PARKS	41,184,454	15,149,326	6,000,000	-	47,184,454	14,844,574	4,258,299	19,102,873	-	-
BUSINESS SYSTEMS	38,045,037	6,761,444	7,345,000	(7,048,443)	38,341,594	4,958,957	5,453,463	10,412,420	3,704,584	23,593,644
DISTRICT CAPITAL FUNDS	1,712,131	942,903	1,504,000	-	3,216,131	1,319,011	876,064	2,195,076	370,217	1,526,903
OUTDOOR RECREATION	10,477,294	10,319,066	9,480,000	2,858,233	22,815,527	8,960,317	14,243,099	23,203,416	3,515,136	10,334,630
ROADS, ACTIVE TRANSPORTATION & BRIDGES	78,355,054	113,200,549	122,680,000	6,837,686	207,872,741	73,632,066	48,198,338	121,830,404	36,570,952	77,418,325
TRAFFIC & STREETLIGHTS	3,402,881	2,101,619	6,175,000	223,808	9,801,689	5,183,777	2,471,802	7,655,578	1,936,253	2,540,000
VEHICLES, VESSELS & EQUIPMENT	118,651,402	110,450,269	72,414,000	2,450,000	193,515,402	12,372,945	366,317,809	378,690,754	23,525,512	118,909,852
OTHER ASSETS	15,023,292	15,816,054	26,082,000	7,317,038	48,422,330	7,472,172	15,169,425	22,641,596	6,600,403	31,675,066
<b>Grand Total</b>	<b>377,108,931</b>	<b>309,697,046</b>	<b>334,246,000</b>	<b>2,775,609</b>	<b>714,130,540</b>	<b>163,164,627</b>	<b>520,525,313</b>	<b>683,689,940</b>	<b>88,825,104</b>	<b>361,107,452</b>

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

BUILDINGS/FACILITIES	Project #	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/(Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Accessibility - HRM Facilities	CB190006	793,278	123,314	300,000	-	1,093,278	196,046	533,180	729,226	100,700	796,532	Work-In-Progress-50%	
Alderney Gate Library Renos	CB210004	241,789	37	-	-	241,789	-	68,417	241,789	65,000	176,789	Deferred	Apr-28
Alderney Gate Recapitalization	CB190007	897,485	249,693	750,000	-	1,647,485	323,783	287,957	611,739	285,000	1,038,702	Work-In-Progress-50%	Apr-28
Bedford Outdoor Pool	CB210017	157,791	-	-	-	157,791	-	-	-	-	157,791	Design-Planning	Sep-24
Beechville Lakeside Timberlea Rec Centre	CB210021	3,956,388	342,444	-	-	3,956,388	2,451	414,542	416,993	150,000	3,803,937	Procurement Phase	Aug-25
Burnside Composting Facility Repairs	CW190005	1,355,607	454,496	-	-	1,355,607	609,647	247,455	857,102	716,742	29,218	Work-In-Progress-50%	Jul-24
Burnside Transit Centre Roof Repairs	CB000082	733,294	8,494	-	-	733,294	-	732,696	732,696	-	-	Closing Out Project Account	MON-YR
Burnside Transit Ctr Eco Rebuild-Design	CB230025	-	-	20,840,000	-	20,840,000	-	-	-	-	20,840,000	Design-Planning	Mar-28
Captain William Spry Renovations	CB000023	481,438	-	800,000	-	1,281,438	-	-	-	-	1,281,438	Design-Planning	Sep-26
Central Liby Replacement-Spring Garden	CB000086	2,661	-	-	(2,661)	0	-	-	-	-	-	Closing Out Project Account	MON-YR
Cole Harbour Place	CB000045	790,414	265,036	590,000	-	1,380,414	314,519	231,120	545,639	180,000	885,895	Work-In-Progress-50%	Apr-28
Community Recreation Facilities Recap	CB210019	1,019,566	143,564	750,000	-	1,769,566	319,907	378,543	698,450	5,000	1,444,659	Design-Planning	
Composting/Anaerobic Digestion Plant	CW190003	786,477	265,912	302,000	-	1,088,477	495,247	174,885	670,132	361,729	231,501	Work-In-Progress-75%	
Corporate Accommodations	CB190011	3,758,733	2,498,319	2,000,000	-	5,758,733	2,485,434	2,406,804	4,892,238	-	-	Work-In-Progress-50%	
Corporate Accommodatons-Alderney Campus	CB000046	1,090	-	-	-	1,090	-	-	-	-	-	Closed	
Dartmouth North Community Centre Upgrade	CB000075	73,726	70,420	-	-	73,726	63,692	9,933	73,625	-	10,034	Commissioning	Oct-23
Demolition of 1940 Gottingen Street	CB230026	-	-	2,500,000	-	2,500,000	927,368	296,361	1,223,729	250,000	50,000	Work-In-Progress-75%	Mar-24
East Dartmouth CC Renovation	CB220001	197,650	128,004	800,000	-	997,650	112,930	32,918	145,848	20,000	864,720	Procurement Phase	Jan-25
Emera Oval	CB180008	211,704	12,452	-	(23,204)	188,500	188,500	-	188,500	-	-	Closing Out Project Account	MON-YR
EMO Projects	CB200002	842,432	215,618	450,000	-	1,292,432	93,983	314,616	408,599	125,000	1,073,449	Work-In-Progress-25%	
Energy Efficiency Initiatives	CB190008	7,303,901	6,051,232	4,250,000	(12,390,955)	(837,054)	3,576,293	686,046	4,262,339	250,000	436,653	Work-In-Progress-50%	
Environmental Remediation Building Demo	CB190009	201,373	528,717	400,000	-	601,373	202,020	32,922	234,941	225,000	174,353	Work-In-Progress-50%	
Eric Spicer	CB000069	1,005	-	-	-	1,005	-	-	-	-	-	Closed	MON-YR
Ferry Terminal Pontoon Rehab	CM200002	413,555	124,428	-	-	413,555	86,418	302,969	389,387	302,969	24,168	Ordered	
Findlay Community Centre Recap	CB200003	244,694	130,266	-	-	244,694	180,718	47,145	227,862	45,000	18,977	Work-In-Progress-75%	Apr-24
Fire Station 2, University Ave. Recap.	CB000052	2,687,156	97,410	-	-	2,687,156	23,646	1,762,655	1,786,301	15,000	2,648,511	Design-Planning	May-25
Fire Station Functional Improvements	CB000088	710,751	182,351	500,000	-	1,210,751	115,865	607,982	723,847	75,858	1,019,028	Work-In-Progress-50%	
Fire Station Land Acquisition	CB180006	203	-	-	-	203	-	-	-	-	-	Closed	
Fire Station Replacements	CB000065	31,494	9,907	-	-	31,494	-	-	-	31,494	-	Work-In-Progress-50%	
Fort Needham Washrooms	CB210016	78,954	22,297	-	-	78,954	210	29,711	29,921	-	-	Work Complete	MON-YR
General Building Recapitalization	CB200006	860,570	500,829	1,400,000	-	2,260,570	1,093,506	976,284	2,069,790	650,000	517,065	Work-In-Progress-50%	
George Dixon Community Ctr Recap	CB200004	241,837	150,335	-	-	241,837	214,171	16,791	230,961	18,000	9,667	Work-In-Progress-50%	Apr-24
Halifax 4 Pad Arena	CB200013	210,934	134,219	250,000	-	460,934	119,621	48,073	167,693	15,000	326,314	Work-In-Progress-50%	
Halifax Common Pool Reconstruction	CB210020	(1,450,001)	5,797,818	7,900,000	2,000,000	8,449,999	6,104,946	271,286	6,376,232	100,000	2,245,053	Work-In-Progress-75%	Sep-24
Halifax Ferry Terminal	CB000039	14,045	-	-	-	14,045	13,354	443	13,797	-	-	Closing Out Project Account	MON-YR
Halifax Forum Redevelopment	CB190013	1,771	1,770	2,500,000	-	2,501,771	28,685	1,770	30,456	-	2,473,086	Design-Planning	Sep-29
Halifax North Memorial Public Library	CB190003	6,338,185	16,133	-	(1,175,000)	5,163,185	3,598	882,611	886,209	-	5,159,587	Design-Planning	Nov-27
Heritage Facilities Recapitalization	CB220002	464,893	224,258	500,000	-	964,893	298,694	52,190	350,884	65,000	601,199	Design-Planning	
HFX City Hall & Grand Parade Restoration	CB180003	109,934	4,323	-	-	109,934	12,832	15,499	28,332	-	97,102	Deferred	
Horizon Recreation Centre	CB220003	197,667	29,474	-	-	197,667	181,580	16,086	197,667	16,086	-	Work-In-Progress-75%	Mar-24
HRM Depot Upgrades	CB200015	595,615	75,294	300,000	-	895,615	142,155	151,117	293,272	115,000	638,459	Design-Planning	
Hubbards Recreation Centre	CB000043	31,724	-	-	(31,724)	-	-	-	-	-	-	Closed	MON-YR
Keshan Goodman Library Renovations	CB190010	4,494,427	4,278,031	-	1,175,000	5,669,427	4,475,956	798,069	5,274,025	850,000	343,471	Work-In-Progress-75%	Apr-24
LeBrun Centre	CB190001	122,027	15,582	-	-	122,027	49,045	72,945	121,991	-	72,981	Work-In-Progress-75%	Apr-24
Mackintosh Depot Replacement	CB000089	1,784,154	81,153	-	-	1,784,154	132,432	1,635,584	1,768,017	300,000	1,351,722	Commissioning	Apr-24
Materials Recovery Facility Repairs	CW200002	919,034	1	234,000	-	1,153,034	816,177	102,585	918,762	277,845	59,013	Work-In-Progress-75%	
Metro Park Upgrades	CB000073	116,835	-	200,000	-	316,835	28,400	-	28,400	25,000	263,435	Design-Planning	
Multi-District Facilities Upgrades	CB200001	3,114,989	963,680	2,275,000	-	5,389,989	1,575,094	3,488,600	5,063,694	1,250,000	2,564,895	Work-In-Progress-25%	
Mumford Transit Terminal Replacement	CB220004	100,000	26,453	-	-	100,000	23,111	39,979	63,090	22,092	54,797	Design-Planning	Jun-26
New Bedford West Fire Stn & HRFE HQ	CB200014	160,585	-	16,000,000	-	16,160,585	266,452	39,730,041	39,996,493	60,000	15,834,133	Procurement Phase	Apr-26
New Organics Facility	CB230027	-	-	10,000,000	-	10,000,000	-	-	-	3,487,176	6,512,824	Design-Planning	Jan-00
New/Expanded Transit Centre	CB000017	958,894	8,343	-	-	958,894	43,614	109,148	152,762	100,000	815,279	Design-Planning	
Organic Facilities Decommissioning	CB230029	-	-	200,000	-	200,000	7,123	69,631	76,753	69,631	123,246	Design-Planning	Jan-00
Prospect Rd Community Centre Upgrades	CB230030	-	-	325,000	-	325,000	-	-	-	-	325,000	Design-Planning	Sep-24
Ragged Lake Composting Recapitalization	CW000009	808,397	-	-	-	808,397	-	14,600	14,600	171,135	237,262	Work-In-Progress-50%	Jul-24
Ragged Lake Transit Centre Expansion	CB000125	6,364,658	6,311,955	-	-	6,364,658	6,089,432	69,260	6,158,692	275,226	-	Work-In-Progress-50%	Dec-24
RBC Centre	CB200007	163,187	5,413	200,000	-	363,187	49,471	80,062	129,533	45,000	268,716	Work-In-Progress-25%	
Regional Library Facility Upgrades	CB200009	677,089	92,091	600,000	-	1,277,089	32,450	196,774	229,225	50,000	1,194,638	Work-In-Progress-25%	
Regional Park Washrooms	CB200010	551,214	1,207,683	1,000,000	300,000	1,851,214	927,871	482,472	1,410,343	450,000	473,342	Work-In-Progress-25%	
Roof Recapitalization	CB200005	1,156,974	332,484	900,000	-	2,056,974	459,958	1,059,112	1,519,069	250,000	1,347,017	Work-In-Progress-25%	
Sackville Sports Stadium	CB000060	1,741,817	231,391	750,000	-	2,491,817	25,971	267,728	293,699	12,500	2,453,346	Design-Planning	
Sambro/Harrietsfield Fire Station	CB000079	30,242	2	-	-	30,242	-	-	-	-	-	Closing Out Project Account	MON-YR

Scotiabank Centre	CB000028	203,438	203,438	-	-	203,438	8,657	194,781	203,438	-	194,782	Design-Planning	
Scotiabank Centre	CB200008	1,379,552	1,125,280	600,000	-	1,979,552	312,465	916,090	1,228,555	425,000	1,242,087	Work-In-Progress-25%	
Sheet Harbour Fire Station	CB210018	900,000	-	-	-	900,000	18,208	355	18,563	20,000	861,792	Design-Planning	Apr-27
Sheet Harbour Recreation Centre	CB000080	1,432,107	20,766	-	-	1,432,107	21,816	-	21,816	30,000	1,380,292	Design-Planning	Apr-27
South Peninsula School Gym Enhancements	CB000084	460,000	-	-	-	460,000	-	460,000	460,000	-	460,000	Commissioning	MON-YR
St. Andrews Community Ctr. Renovation	CB000011	12,220	-	-	-	12,220	-	-	-	-	-	Closing Out Project Account	Aug-21
Traffic Services Facility	CB220023	4,500,000	-	-	-	4,500,000	-	-	-	-	4,500,000	Design-Planning	Sep-26
Transit Facility Investment Strategy	CB000016	906,197	719,535	800,000	-	1,706,197	358,161	813,229	1,171,390	111,927	1,236,109	Design-Planning	
Transit Terminal Upgrade & Expansion	CB180126	1,170	926	-	(1,170)	-	-	-	-	-	-	Closed	
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-	-	-	9,475	-	-	-	-	-	Closed	
Wanderers Grounds Bengal Lancers Arena	CB230031	-	-	400,000	-	400,000	-	-	-	-	400,000	Design-Planning	Sep-24
Wharf Recapitalization	CB000087	1,321,340	430,561	-	-	1,321,340	(153,082)	805,719	652,637	100,000	1,374,423	Design-Planning	
Woodside Ferry Terminal Upgrades	CB000042	108,454	84,109	-	287,000	395,454	308,321	75,106	383,427	-	87,132	Work Complete	
Wrights Cove Terminal	CR000007	28,786	1,663	-	-	28,786	10,476	3,103	13,578	14,900	3,411	Design-Planning	Jun-27
Youth Live Cart Storage Upgrades	CB220024	22,448	1,412	-	-	22,448	1,412	21,033	22,446	21,036	-	Work-In-Progress-75%	Apr-24
Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	-	115,892	-	-	-	-	-	Closing Out Project Account	Dec-23
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>70,257,386</b>	<b>34,955,816</b>	<b>82,566,000</b>	<b>(9,862,714)</b>	<b>142,960,673</b>	<b>34,420,808</b>	<b>63,537,014</b>	<b>97,957,822</b>	<b>12,602,046</b>	<b>95,109,032</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

BUSINESS/INDUSTRIAL PARKS	Project #	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status
Aerotech Business Park	CQ220001	2,558,804	-	-	-	2,558,804	-	-	-	-	-	-
Burnside & City of Lakes Industrial Park	CQ220002	24,343,810	2,689,990	5,000,000	-	29,343,810	3,503,580	2,380,881	5,884,461	-	-	Pre-Tender
Burnside and City of Lakes Development	CQ000008	13,354,861	12,159,336	-	-	13,354,861	11,209,306	1,828,470	13,037,776	-	-	-
Ragged Lake Business Park	CQ220003	926,979	300,000	1,000,000	-	1,926,979	131,688	48,948	180,636	-	-	Commissioning
<b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>		<b>41,184,454</b>	<b>15,149,326</b>	<b>6,000,000</b>	<b>-</b>	<b>47,184,454</b>	<b>14,844,574</b>	<b>4,258,299</b>	<b>19,102,873</b>	<b>-</b>	<b>-</b>	

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

BUSINESS SYSTEMS	Project #	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
2020 Municipal Election-eVoting	C190002	187,143	30,607	-	-	187,143	5,475	-	5,475	-	-	Closed	MON-YR
Access & Privacy Project	C1210011	77,978	67,464	-	-	77,978	3,591	63,873	67,464	74,387	-	Work-In-Progress-75%	Dec-24
Application Recapitalization	C190009	388,409	126,230	200,000	-	588,409	169,536	99,937	269,473	-	418,873	Work-In-Progress-75%	
Business Intelligence Program	C190010	307,458	99,072	300,000	-	607,458	277,891	29,101	306,992	80,000	249,567	Work-In-Progress-75%	
Contact Center Telephony Solution	C190017	83,383	25,737	-	-	83,383	-	25,737	25,737	-	-	Work Complete	
Corporate Scheduling	C1210019	1,844,741	1,451,325	700,000	-	2,544,741	619,162	1,329,864	1,949,026	896,535	1,029,044	Build	Sep-25
Council Chamber's Technology Upgrade	C190019	8,554	3,518	-	-	8,554	-	3,518	3,518	-	-	Work Complete	Feb-24
CRM Software Replacement	C190020	5,750,092	-	-	(5,100,000)	650,092	-	-	-	30,000	620,092	Deferred	MON-YR
Cyber Security	C1200005	246,780	7,264	175,000	-	421,780	123,151	-	123,151	241,714	56,915	Work-In-Progress-75%	
Digital Services	C1000001	469,679	79,591	250,000	-	719,679	126,901	54,152	181,053	60,000	532,779	Work-In-Progress-75%	
E-Agenda Software	C1220001	200,000	-	-	-	200,000	-	-	-	101,000	99,000		Dec-24
Enterprise Content Management Program	C1900018	1,522,132	1,145,637	-	-	1,522,132	439,391	205,192	644,583	205,000	877,740	Work-In-Progress-50%	Dec-24
Finance & HR Business Foundations	C1200002	11,813,974	287,817	-	(2,000,000)	9,813,974	145,304	249,204	394,508	135,000	9,533,670	Design-Planning	Jan-27
Fixed Route Planning, Scheduling, & Oper	CM210013	2,604,617	406,749	-	-	2,604,617	423,960	549,582	973,542	-	-	Work-In-Progress-50%	Mar-23
Fleet SAP Interface Upgrades	C1190003	1,005,000	-	-	-	1,005,000	-	-	-	-	-	Cancelled	MON-YR
GIS Service Management	C1230002	-	-	100,000	-	100,000	-	-	-	17,000	83,000	Work-In-Progress-75%	
HRFE AVL Devices	C1900004	115,740	-	-	-	115,740	11,680	-	11,680	-	104,060	Work-In-Progress-75%	Dec-24
HRFE Dispatch Project	C1900027	274,426	-	-	-	274,426	-	-	-	-	274,426		Dec-24
HRFE FDM Review/Enhance	C1210012	200,000	-	-	-	200,000	-	-	-	-	200,000	On Hold	Mar-24
HRFE Fire Department Management Review	C1900028	32,841	-	-	-	32,841	-	-	-	-	32,841		MON-YR
HRFE Intelligent Dispatching	C1900005	125,000	-	-	-	125,000	-	-	-	-	125,000	On Hold	Mar-24
HRFE Power & Backhaul Upgrades	C1210020	559,374	-	-	52,585	611,959	-	604,733	604,733	611,959	-	Work-In-Progress-75%	MON-YR
HRFE Station Alerting	C1210013	818,686	312,858	800,000	-	1,618,686	-	312,858	312,858	-	1,618,686	Design-Planning	Mar-24
HRP Cybersecurity Program	C1200006	52,359	-	-	-	52,359	-	-	-	52,359	-	Work-In-Progress-75%	
HRP Digital Communications Intercept Sys	C1210017	1,028	-	-	(1,028)	-	-	-	-	-	-	Closed	Aug-22
HRP Interview Room Recording System	C1210018	121,231	69,931	-	-	121,231	20,779	48,430	69,209	100,452	-	Work-In-Progress-75%	Mar-24
HRP Intranet Refresh	C1220002	350,000	-	-	-	350,000	-	-	-	-	-	Commissioning	TBD
HRP Records Management System Optimizati	C1900023	738,945	11,263	-	-	738,945	-	11,263	11,263	20,000	718,945		Dec-24
HRP Security Monitoring Video Surveillan	C1210016	10,899	1,375	20,000	-	30,899	3,342	1,375	4,717	-	-	Design-Planning	MON-YR
ICT Business Tools	C1200004	535,947	371,548	500,000	-	1,035,947	178,345	438,638	616,983	154,000	703,602	Work-In-Progress-50%	
ICT Infrastructure Recap	C1200003	221,436	16,867	450,000	-	671,436	272,405	107,726	380,131	149,031	250,000	Work-In-Progress-75%	
Identity & Access Management	C1210014	600,000	-	250,000	-	850,000	-	-	-	-	850,000	Deferred	TBD
IT Service Management	C1200001	434,462	148,678	100,000	-	534,462	119,929	31,357	151,286	90,000	324,533	Work-In-Progress-75%	
Municipal Archives Storage	C1210015	200,000	-	-	-	200,000	-	-	-	-	200,000		Mar-24
Paratransit Technology	CM210012	379,219	-	-	-	379,219	-	-	-	-	-	Work-In-Progress-50%	Jun-23
Parking Technology	C1900031	471,965	62,962	400,000	-	871,965	69,434	362,852	432,285	90,000	712,532	Design-Planning	Aug-24
Permitting, Licensing, Compliance (PLC)	C1900013	1,363,472	871,223	-	(559,234)	804,238	483,569	188,323	671,892	75,000	113,000	Work Complete	Jun-24
Permitting, Licensing, Compliance-Ph 2	C1230005	-	-	-	559,234	559,234	34,281	524,953	559,233	250,000	274,953	Work-In-Progress-25%	Jun-24
Public WiFi	C1000021	242,722	20,662	-	-	242,722	-	20,662	20,662	-	242,722	On Hold	
Recreation Services Software	C1000005	124,540	20,226	-	-	124,540	-	20,226	20,226	-	-	Work Complete	
Recreation Software Transition	C1230001	-	141,793	2,500,000	-	2,500,000	255,219	101,992	357,211	150,000	2,094,781	Work-In-Progress-25%	Jun-24
Risk Management Information System	C1900006	449,722	33,146	-	-	449,722	-	33,146	33,146	-	449,722	On Hold	Mar-24
Road Disruption Mgmt Solution	C1900008	325,162	46,339	-	-	325,162	46,339	-	46,339	15,000	263,822	Work-In-Progress-50%	Mar-24
Salt Scale Solution	C1230003	-	-	600,000	-	600,000	-	-	-	90,000	510,000	Pre-Tender	Nov-24
Situational Awareness	C1900035	60,071	49,966	-	-	60,071	25,733	24,233	49,966	5,000	29,339	Work-In-Progress-75%	Jun-24
Source Management	C1000016	11,147	10,220	-	-	11,147	-	10,220	10,220	11,147	-	Work-In-Progress-75%	Mar-24
Transit Fare Management	CM210011	2,121,430	521,430	-	-	2,121,430	591,192	-	591,192	-	-	Work-In-Progress-25%	Mar-23
Transit Recording Solution Upgrade	CM210014	107,364	33,322	-	-	107,364	33,005	317	33,322	-	-	Work Complete	
Transit Technology Program	CM210010	485,911	286,624	-	-	485,911	479,345	-	479,345	-	-	Work-In-Progress-75%	Mar-23
<b>TOTAL BUSINESS SYSTEMS</b>		<b>38,045,037</b>	<b>6,761,444</b>	<b>7,345,000</b>	<b>(7,048,443)</b>	<b>38,341,594</b>	<b>4,958,957</b>	<b>5,453,463</b>	<b>10,412,420</b>	<b>3,704,584</b>	<b>23,593,644</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

DISTRICT CAPITAL FUNDS	Project #	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status
District 1 Project Funds	CCV02601, CCV02701	14,113	463	94,000	-	108,113	88,076	1,240	89,316	20,037	-	Work-In-Progress-75%
District 2 Project Funds	CCV02602, CCV02702	-	-	94,000	-	94,000	87,223	6,777	94,000	6,777	-	Work-In-Progress-75%
District 3 Project Funds	CCV02603, CCV02703	61,062	30,449	94,000	-	155,062	99,899	30,086	129,985	33,300	21,863	Work-In-Progress-75%
District 4 Project Funds	CCV02604, CCV02704	110,671	9,216	94,000	-	204,671	87,609	14,813	102,422	29,203	87,858	Work-In-Progress-75%
District 5 Project Funds	CCV02605, CCV02705	43,484	11,560	94,000	-	137,484	85,405	11,560	96,965	28,468	23,611	Work-In-Progress-75%
District 6 Project Funds	CCV02606, CCV02706	236,221	152,986	94,000	-	330,221	132,292	46,414	178,706	44,097	153,832	Work-In-Progress-75%
District 7 Project Funds	CCV02607, CCV02707	3,010	3,010	94,000	-	97,010	94,000	3,010	97,010	3,010	-	Work-In-Progress-75%
District 8 Project Funds	CCV02608, CCV02708	291,759	197,759	94,000	-	385,759	122,320	168,278	290,598	40,773	222,666	Work-In-Progress-75%
District 9 Project Funds	CCV02609, CCV02709	135,433	41,433	94,000	-	229,433	69,761	61,802	131,564	23,254	136,418	Work-In-Progress-75%
District 10 Project Funds	CCV02610, CCV02710	138,197	115,792	94,000	-	232,197	83,158	93,369	176,527	27,719	121,319	Work-In-Progress-75%
District 11 Project Funds	CCV02611, CCV02711	98,534	21,631	94,000	-	192,534	39,335	47,173	86,508	13,112	140,087	Work-In-Progress-75%
District 12 Project Funds	CCV02612, CCV02712	378,339	321,494	94,000	-	472,339	75,366	264,946	340,312	25,122	371,850	Work-In-Progress-75%
District 13 Project Funds	CCV02613, CCV02713	54,303	6,223	94,000	-	148,303	88,552	5,289	93,841	29,517	30,234	Work-In-Progress-75%
District 14 Project Funds	CCV02614, CCV02714	4,829	250	94,000	-	98,829	81,254	2,748	84,002	17,575	-	Work-In-Progress-75%
District 15 Project Funds	CCV02615, CCV02715	29,408	10,235	94,000	-	123,408	50,482	10,235	60,717	16,827	56,098	Work-In-Progress-75%
District 16 Project Funds	CCV02616, CCV02716	112,770	20,402	94,000	-	206,770	34,278	108,325	142,603	11,426	161,066	Work-In-Progress-75%
<b>TOTAL DISTRICT CAPITAL FUNDS</b>		<b>1,712,131</b>	<b>942,903</b>	<b>1,504,000</b>	<b>-</b>	<b>3,216,131</b>	<b>1,319,011</b>	<b>876,064</b>	<b>2,195,076</b>	<b>370,217</b>	<b>1,526,903</b>	

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Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

OUTDOOR RECREATION	Project #	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Beazley Field Complex	CP000018	5,445	-	-	-	5,445	-	-	-	-	-	Closing Out Project Account	
Cemetery Upgrades	CP000020	463,741	248,843	500,000	-	963,741	246,203	12,119	258,322	217,538	500,000	Design-Planning	
District 11 Community Integration Fund	CW200001	25,000	-	-	-	25,000	-	-	-	-	25,000	Public Consultation	Mar-23
Halifax Common Upgrades	CP200002	48,003	35,161	-	-	48,003	1,214	33,947	35,161	5,789	41,000	Commissioning	
Off-Leash Dog Parks	CP200007	917,296	917,234	50,000	(404,112)	563,184	563,184	-	563,184	-	-	Closed	
Park Development - New	CP210013	515,810	958,738	1,475,000	404,112	2,394,922	577,451	3,649,635	4,227,086	417,471	1,400,000	Work-In-Progress-25%	
Park Land Acquisition	CP200004	1,596,982	5,788	500,000	2,225,684	4,322,666	2,421,677	40,046	2,461,723	-	1,900,989	Land Acquisition	
Park Recapitalization	CP200001	4,615,766	7,221,109	6,750,000	55,000	11,420,766	4,913,712	8,867,991	13,781,703	2,307,054	4,200,000	Work-In-Progress-50%	
Peace & Friendship Park Improvements	CP000011	337,641	1,043	-	-	337,641	-	251,043	251,043	-	337,641	Public Consultation	Mar-23
Recreational Trails	CP190002	453,588	195,364	105,000	-	558,588	67,153	206,845	273,998	41,435	450,000	Work-In-Progress-25%	
Regional /Wilderness Park Development	CP000014	695,922	99,750	-	577,595	1,273,517	68,585	569,930	638,515	404,933	800,000	Design-Planning	
Shoreline Improvements/Water Access	CP180002	802,055	636,036	100,000	-	902,055	101,138	611,544	712,682	120,917	680,000	Work-In-Progress-25%	
Splash Pads	CP210008	46	-	-	(46)	(0)	-	-	-	-	-	Closed	
<b>TOTAL OUTDOOR RECREATION</b>		<b>10,477,294</b>	<b>10,319,066</b>	<b>9,480,000</b>	<b>2,858,233</b>	<b>22,815,527</b>	<b>8,960,317</b>	<b>14,243,099</b>	<b>23,203,416</b>	<b>3,515,136</b>	<b>10,334,630</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project #	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/Decreases**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	4,332,548	-	5,100,000	281,623	9,714,171	3,763,238	3,173,683	6,936,922	2,318,913	3,632,020	Work-In-Progress-75%	
Active Transportation Strategic Projects	CR180001	281,623	45,905	-	(281,623)	-	-	-	-	-	-	Closed	
Barrington Street & Active Transportation	CT190007	661,048	-	-	-	661,048	-	-	-	-	-	Work Complete	MON-YR
Bedford Highway	CT190008	125,256	283	-	-	125,256	5,767	2,024	7,791	20,000	99,489	Design-Planning	Dec-23
Bedford West Road Oversizing	CTU01006	6,228,545	6,208,221	-	-	6,228,545	-	6,208,221	6,208,221	6,228,545	-	Commissioning	Dec-23
Bridges	CR180003	130,521	20,835	-	(127,955)	2,565	2,565	-	2,565	-	-	Closed	
Bridges	CR200003	2,343,770	673,988	4,000,000	127,955	6,471,726	853,469	1,339,687	2,193,156	1,097,137	4,521,121	Work-In-Progress-50%	
Burnside Connection to Highway 107	CT000013	4,000,000	-	4,000,000	-	8,000,000	-	-	-	-	-		0 MON-YR
Bus Stop Accessibility/Improvements	CM190002	573,016	222,150	500,000	-	1,073,016	145,670	325,841	471,512	52,935	874,411	Design-Planning	
Cogswell Interchange Redevelopment	CT000007	2,152,030	76,837,612	35,600,000	-	37,752,030	24,842,814	9,564,480	34,407,295	7,761,464	5,147,752	Work-In-Progress-25%	Dec-23
Downtown Dartmouth Infra Renewal	CT190003	6,934,822	34,688	-	(750,000)	6,184,822	292,269	436,194	728,463	-	-		0
IMP Land Acquisition	CT190009	7,244,995	771,676	16,400,000	-	23,644,995	316,646	354,025	670,672	2,500,000	20,828,349	Land Acquisition	Dec-23
Multi Modal Corridor: Bayers Rd	CT200002	606,862	20,776	-	-	606,862	5,900	14,876	20,776	2,000	598,962	Land Acquisition	Dec-23
Multi Modal Corridor: Dutch Vii	CT200003	143,727	57,694	1,000,000	-	1,143,727	69,304	29,106	98,411	30,000	1,044,423	Pre-Tender	Jul-25
Multi Modal Corridor: Portland Street	CT190002	202,485	52,485	-	-	202,485	-	52,485	52,485	202,485	-	Design-Planning	Dec-23
Multi Modal Corridor: Robie & Young St	CT200006	284,167	284,167	-	-	284,167	24,716	259,451	284,167	-	259,451	Design-Planning	Dec-23
Multi Modal Corridor: Studies/Design	CT220001	1,406,326	1,092,779	640,000	-	2,046,326	208,932	742,862	951,794	420,000	1,417,394		
New Paving Streets-HRM Owned Roads	CR180006	359,314	-	-	-	359,314	-	-	-	-	359,314	Work Complete	
New Paving Subdivisions-Provincial Roads	CR210007	3,015,151	-	1,000,000	(1,765,000)	2,250,151	120,923	275,000	395,923	375,000	625,000	Work Complete	
Non-Accepted Streets Land Title Search	CR210012	389,190	-	-	-	389,190	-	-	-	189,190	200,000	Design-Planning	
Other Related Road Works	CR200004	1,712,672	497,689	2,750,000	229,153	4,691,825	961,133	1,221,052	2,182,185	679,490	3,051,202	Work-In-Progress-50%	
Other Road Related Works	CR180004	242,029	43,204	-	(229,153)	12,876	12,876	-	12,876	-	-	Closed	
Port Wallace Roadway Oversizing	CT220002	182,496	8,077	500,000	-	682,496	8,077	-	8,077	-	674,419	Design-Planning	Dec-23
Rainnie/Brunswick Complete Streets	CR210010	249,739	12,441	-	-	249,739	12,441	8,697	21,139	8,697	228,601	Design-Planning	Oct-24
Rapid Transit Strategy Project Planning	CM000018	554,535	36,500	-	-	554,535	44,322	-	44,322	-	510,214	Design-Planning	
Regional Centre AAA Bikeways	CR200007	5,004,650	1,673,618	2,500,000	-	7,504,650	1,194,529	880,213	2,074,742	748,412	5,561,709	Work-In-Progress-50%	
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	-	235,671	-	-	-	-	-		
Ross Road Re-alignment	CT000012	-	-	300,000	-	300,000	11,211	0	11,211	288,789	-	Design-Planning	Dec-23
Shearwater Connector	CT000016	50,910	154	-	-	50,910	-	154	154	-	50,910	Design-Planning	Dec-23
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	-	30,571	-	-	-	-	-	Work Complete	
Sidewalk Renewals	CR200002	1,346,239	753,276	2,000,000	-	3,346,239	1,171,459	694,019	1,865,478	419,586	1,755,194	Work-In-Progress-50%	
St Paul's Church Wall Restoration	CR000008	10,187	-	-	-	10,187	-	-	-	-	-		
Street Recapitalization	CR200006	19,318,129	21,853,720	43,740,000	8,602,686	71,660,815	37,124,319	19,761,894	56,886,212	12,583,164	21,953,332	Work-In-Progress-75%	
Streetscape Renewal	CT200007	62,425	21,013	50,000	-	112,425	35,961	5,505	41,465	15,000	61,464		
Streetscapes - Argyle/Grafton	CD000002	192,076	1,485	-	(150,000)	42,076	1,485	35,145	36,630	35,145	-	Work Complete	Mar-24
Streetscapes-Spring Garden Road	CD000001	1,235,749	800,204	-	900,000	2,135,749	1,401,767	367,525	1,769,293	55,000	500,000	Commissioning	Oct-24
Streetscaping	CT190001	597,055	164,909	400,000	-	997,055	61,584	13,478	75,063	155,000	780,471	Pre-Tender	
Tactical Urbanism	CT200008	280,968	99,091	300,000	-	580,968	100,932	30,282	131,214	166,000	314,036		
Transit Priority Measures	CM000009	375,458	-	-	-	375,458	6,371	265,000	271,371	-	369,087	Design-Planning	
West Bedford Park & Ride	CM200009	1,004,446	517,540	-	-	1,004,446	421,824	157,557	579,381	19,000	-	Work Complete	Nov-23
Windsor Street Exchange	CT190010	4,253,652	394,369	1,900,000	-	6,153,652	409,561	1,979,880	2,389,441	200,000	2,000,000	Design-Planning	Dec-23
<b>TOTAL ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>78,355,054</b>	<b>113,200,549</b>	<b>122,680,000</b>	<b>6,837,686</b>	<b>207,872,741</b>	<b>73,632,066</b>	<b>48,198,338</b>	<b>121,830,404</b>	<b>36,570,952</b>	<b>77,418,325</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

TRAFFIC & STREETLIGHTS	Project #	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	311,261	160,078	350,000	-	661,261	56,120	251,628	307,748	324,141	281,000	Ordered	
Destination Signage Program	CTR00904	141,367	7,249	-	-	141,367	-	7,249	7,249	-	-		
Opticom Signalization System	CT190004	146,841	-	75,000	-	221,841	64,109	13,841	77,950	157,733	-	Work-In-Progress-25%	
Railway Crossing Improvements	CT000015	211,153	-	-	-	211,153	-	-	-	-	211,000	Design-Planning	
Road Safety Improvement Program	CT190006	1,537,812	1,458,350	5,500,000	223,808	7,261,619	4,510,498	2,141,597	6,652,094	1,309,000	1,442,000	Work-In-Progress-75%	
Street Lighting	CT180001	15,854	14,895	-	(15,854)	0	-	-	-	-	-	Closed	
Street Lighting	CT200001	488,575	461,047	250,000	15,854	754,429	553,050	57,488	610,538	145,379	56,000	Ordered	
Traffic Signal Re-Lamping Program	CT180003	550,018	-	-	-	550,018	-	-	-	-	550,000	Design-Planning	
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>3,402,881</b>	<b>2,101,619</b>	<b>6,175,000</b>	<b>223,808</b>	<b>9,801,689</b>	<b>5,183,777</b>	<b>2,471,802</b>	<b>7,655,578</b>	<b>1,936,253</b>	<b>2,540,000</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

VEHICLES, VESSELS & EQUIPMENT	Project #	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Access-A-Bus Replacement	CM200001	1,401,770	-	1,800,000	300,000	3,501,770	-	-	-	3,501,770	-	Work-In-Progress-25%	
Bus Maintenance Equipment Replacement	CM200005	505,433	77,283	200,000	-	705,433	301,778	95,319	397,097	403,655	-	Ordered	
Conventional Bus Replacements	CM200006	37,324,226	-	-	(1,021,683)	36,302,543	-	-	-	-	-	Closing Out Project Account	
Electric Bus Procurement	CV210011	64,195,805	93,931,533	40,687,000	-	104,882,805	497,062	88,879,330	89,376,392	4,000,000	100,385,743	Ordered	
Ferry and Terminal Security Capital Upgr	CV210007	117,249	4,130	-	-	117,249	9,001	2,587	11,588	13,249	95,000	Ordered	0
Ferry Overhaul and Capital Upgrades	CM200007	201,562	140,851	450,000	-	651,562	462,832	128,155	590,987	168,730	20,000	Ordered	0
Fire Fleet Expansion	CV220015	477,258	111,463	-	-	477,258	163,839	159,442	323,280	131,000	182,418	Ordered	
Fire Fleet Replacement	CE200002	5,861,004	10,106,878	7,000,000	-	12,861,004	1,848,445	4,449,233	6,297,677	2,910,000	8,102,558	Ordered	
Fire Services Equipment Replacement	CE180004	4,768	-	-	-	4,768	2,593	-	2,593	-	-	-	
Fire Services Equipment Replacement	CE200004	130,816	208,521	6,000,000	(4,800,000)	1,330,816	529,706	312,621	842,327	700,000	101,109	Work-In-Progress-75%	
Fire Services Water Supply	CE190001	164,963	5,400	100,000	-	264,963	36,077	75,896	111,973	-	-	Work in progress 50%	
Fire/Rescue Boat Replacement	CE190006	3,314	1,428	-	-	3,314	-	-	-	-	-	Complete	Dec-23
Flood 2023 Vehicles/Equipment	CN230001	-	-	-	2,150,000	2,150,000	538,289	424,281	962,569	400,000	50,000	Ordered	
Heavy Urban Search & Rescue Equipment	CE200005	358,374	68,275	480,000	-	838,374	64,534	9,249	73,783	120,000	-	Work-In-Progress-75%	
HRFE Breathing Apparatus	CE230001	-	-	-	4,800,000	4,800,000	656,191	3,033,815	3,690,006	4,137,174	6,635	Work-In-Progress-25%	
HRP IES Console/Desk Unit Refresh	CE220001	270,000	258,900	270,000	-	540,000	-	169,602	169,602	186,000	-	Work-In-Progress-25%	
Ice Resurfacer Replacement	CE190005	6,382	-	180,000	-	186,382	-	176,660	176,660	-	186,382	Ordered	
Mid-Life Bus Rebuild	CM200004	9,387	-	2,000,000	-	2,009,387	1,320,098	-	1,320,098	689,289	-	Work-In-Progress-65%	
Mill Cove Ferry Service	CV210013	984,867	124,659	5,000,000	-	5,984,867	129,642	260,281,323	260,410,966	100,000	5,755,224	Ordered	Mar-28
Moving Forward Together Plan Implement.	CM180008	1,253,687	-	-	-	1,253,687	279,539	738,165	1,017,704	-	974,148	Pre-Tender	Mar-25
Municipal Fleet Expansion	CV210001	1,154,975	370,303	-	-	1,154,975	345,992	326,054	672,047	325,000	483,982	Ordered	
Municipal Fleet Replacement	CE200001	2,283,795	3,122,642	2,500,000	-	4,783,795	2,732,192	1,778,712	4,510,903	400,000	1,651,602	Ordered	
New/Replacement Green Carts	CW190001	273,827	138,573	462,000	-	735,827	153,922	106,766	260,687	443,252	138,653	Work-In-Progress-50%	
Operator Safety Barriers	CV230001	-	-	2,685,000	1,021,683	3,706,683	-	3,352,677	3,352,677	3,706,683	-	Ordered	Mar-23
Police Fleet Replacement	CE200003	601,487	993,338	1,000,000	-	1,601,487	1,276,617	265,241	1,541,858	150,000	174,869	Ordered	
Police Services Replacement Equipment	CE190002	283,604	135,384	500,000	-	783,604	405,672	325,697	731,369	377,933	-	Work-In-Progress-75%	
Rural Depots	CW200003	1	-	865,000	-	865,001	-	849,931	849,931	523,322	341,679	Pre-Tender	
Transit Security	CM180006	618	-	-	-	618	-	-	-	-	-	-	
Transit Strategies/Studies	CV210014	200,000	200,000	-	-	200,000	5,475	71,071	76,546	-	194,525	Work-In-Progress-25%	
Transit Strategy	CMU01095	65,325	-	-	-	65,325	-	-	-	-	65,325	Design-Planning	Mar-25
Transit Support Vehicle Expansions	CV220016	280,000	252,782	55,000	-	335,000	286,970	185,013	471,983	48,030	-	Work-In-Progress-50%	
Transit Support Vehicle Replacement	CM200003	236,907	197,926	180,000	-	416,907	326,482	120,968	447,450	90,425	-	Work-In-Progress-75%	
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>118,651,402</b>	<b>110,450,269</b>	<b>72,414,000</b>	<b>2,450,000</b>	<b>193,515,402</b>	<b>12,372,945</b>	<b>366,317,809</b>	<b>378,690,754</b>	<b>23,525,512</b>	<b>118,909,852</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2023

OTHER ASSETS	Project #	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available at December 31, 2023	2023/24 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending to Jan-Mar 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Cultural Assets	CP190001	520,682	272,728	250,000	-	770,682	181,642	128,592	310,234	130,000	459,040	Work-In-Progress-25%	
Dredging of Siltation Pond	CWU01092	360,000	-	-	(360,000)	-	-	-	-	-	-	Cancelled	
Environmental Monitoring 101 Landfill	CW190004	946,935	198,999	3,572,000	-	4,518,935	121,195	341,940	463,135	577,522	3,820,219	Work-In-Progress-25%	
HalifACT-Critical Infrastructure Project	CZ230600	188,846	308,523	2,660,000	-	2,848,846	141,055	79,757	220,812	79,757	2,628,034	Design-Planning	
HalifACT-Fleet Electrification	CZ230300	3,411,696	3,047,126	3,175,000	-	6,586,696	2,372,778	4,092,948	6,465,726	110,628	4,103,290	Design-Planning	
HalifACT-Flood Mitigation:Fall River	CZ230500	168,887	94,963	-	(75,489)	93,399	93,399	-	93,399	-	-	Closed	SEP-23
HalifACT-Municipal Building Retrofits	CZ230100	2,753,535	3,788,546	10,700,000	6,888,154	20,341,689	2,164,024	3,646,299	5,810,323	4,300,628	13,877,037	Design-Planning	
HalifACT-Public Charging Infrastructure	CZ230200	2,040,051	5,649,095	1,800,000	-	3,840,051	11,921	5,636,341	5,648,263	871,309	2,956,820	Design-Planning	
HalifACT-Shore Rd Resilience Improvement	CZ230400	166,740	62,159	340,000	240,000	746,740	6,069	-	6,069	366,000	374,671	Design-Planning	MAR-26
HalifACT-Small Projects Bundle	CZ230700	1,660,281	705,428	2,000,000	75,489	3,735,769	899,601	1,035,319	1,934,920	(36,787)	2,872,955	Design-Planning	
HRM Public Art Commissions	CDG01135	14,307	11,732	-	-	14,307	4,849	6,883	11,732	-	-	Work Complete	
ISO 50001 Energy Management Systems	CZ230101	-	-	-	550,000	550,000	-	-	-	-	550,000	-	
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	(1,115)	0	-	-	-	-	-	Closed	
Storm Sewer Upgrades	CR000001	9	9	-	-	9	-	-	-	-	-	Closed	
Urban Forestry Plan Implementation	CR210011	890,206	1,676,746	835,000	-	1,725,206	1,475,637	201,346	1,676,983	201,346	33,000	Work-In-Progress-90%	
Wastewater Oversizing	CT200009	1,900,000	-	750,000	-	2,650,000	-	-	-	-	-	-	
<b>TOTAL OTHER ASSETS</b>		<b>15,023,292</b>	<b>15,816,054</b>	<b>26,082,000</b>	<b>7,317,038</b>	<b>48,422,330</b>	<b>7,472,172</b>	<b>15,169,425</b>	<b>22,641,596</b>	<b>6,600,403</b>	<b>31,675,066</b>		

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
October 1, 2023 to December 31, 2023**



# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
October 1, 2023 to December 31, 2023**

## Expenses for Reportable Individuals October - December 2023

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Mike Savage	750	2,339	-	1,489	4,578	12,888
Deputy Mayor Cathy Deagle-Gammon	2,088	-	1,508	-	3,596	7,303
Councillor David Hendsbee	1,315	-	-	-	1,315	2,952
Councillor Becky Kent	982	-	-	-	982	2,354
Councillor Trish Purdy	-	-	490	-	490	3,435
Councillor Sam Austin	92	-	490	-	582	3,427
Councillor Tony Mancini	1,232	-	490	-	1,722	5,971
Councillor Waye Mason	-	-	490	-	490	4,448
Councillor Lindell Smith	-	-	490	-	490	490
Councillor Shawn Cleary	-	-	-	-	-	2,850
Councillor Kathryn Morse	-	55	490	-	544	4,674
Councillor Patty Cuttell	379	2,836	-	-	3,215	7,338
Councillor Iona Stoddard	35	785	373	-	1,193	1,604
Councillor Pam Lovelace	1,701	1,579	1,775	-	5,055	17,418
Councillor Lisa Blackburn	1,791	-	-	-	1,791	2,935
Councillor Paul Russell	390	-	490	-	879	3,041
Councillor Tim Outhit	-	-	-	-	-	-
CAO Cathie O'Toole	18	615	161	-	794	7,651
<b>Total</b>	<b>10,774</b>	<b>8,209</b>	<b>7,244</b>	<b>1,489</b>	<b>27,717</b>	<b>90,780</b>