



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 15.5.1**  
**Halifax Regional Council**  
**February 6, 2024**

**TO:** Mayor Savage Members of Halifax Regional Council

**SUBMITTED BY:** Original Signed  
\_\_\_\_\_  
Councillor Paul Russell, Chair, Standing Committee of the Whole on Budget  
(Budget Committee)

**DATE:** January 24, 2024

**SUBJECT:** **2024/25 Multi-Year Capital Plan**

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**ORIGIN**

January 24, 2024 Budget Committee meeting, Item 6.2.

**LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated December 19, 2023.

Administrative Order One, Respecting the Procedures of the Council, Schedule 4: Standing Committee of the Whole on Budget, Terms of Reference section 6:

6. The Standing Committee of the Whole on Budget shall:
  - (a) review the proposed budget for the next fiscal year;
  - (b) report to the Council on matters respecting the proposed budget arising from its review; and
  - (c) perform such other duties as directed by the Council.

## **RECOMMENDATION**

The Budget Committee recommend that Halifax Regional Council:

1. Approve the Capital Budget for 2024/25 as set out in Attachment 1 of the staff report dated December 19, 2023;
2. Approve in-principle the schedule of 2025/26, 2026/27, 2027/28 Multi-Year Capital Plan as set out in Attachment 2 of the staff report dated December 19, 2023;
3. Approve the schedule of 2024/25 Capital Plan Reserves Withdrawals as set out in Attachment 3 of the staff report dated December 19, 2023;
4. Approve the schedule of 2024/25 Capital Multi-year Projects as set out in Attachment 4 of the staff Report dated December 19, 2023; and
5. Direct the Chief Administrative Officer to update a Long-term Capital Funding Strategy as part of the 2025/26 budget process to reflect the changing Municipal and economic long-term goals.

## **BACKGROUND**

Budget Committee received a staff recommendation report dated December 19, 2023 to consider the 2024/25 Multi-Year Capital Plan.

For further information refer to the attached staff report dated December 19, 2023.

## **DISCUSSION**

Budget Committee considered the staff report dated December 19, 2023 and approved the recommendation to Halifax Regional Council as outlined in this report.

## **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated December 19, 2023.

## **RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated December 19, 2023.

## **COMMUNITY ENGAGEMENT**

Meetings of Budget Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated December 19, 2023.

### **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated December 19, 2023.

### **ALTERNATIVES**

Alternatives are outlined in the attached staff report dated December 19, 2023.

### **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated December 19, 2023.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dorothy Maponga, Legislative Assistant, Municipal Clerk's Office 902.478.2408

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P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 6.2**  
**Budget Committee**  
**January 24, 2024**

**TO:** Chair and Members of Budget Committee (Standing Committee of the Whole on Budget)

Original Signed

**SUBMITTED BY:** \_\_\_\_\_  
Cathie O'Toole, Chief Administrative Officer

**DATE:** December 19, 2023

**SUBJECT:** **2024/25 Multi-Year Capital Plan**

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**ORIGIN**

November 28, 2023 Budget Committee (Item 6.2):

THAT the Budget Committee:

1. Direct the Chief Administrative Officer to develop the 2024/25 Budget with capital-from-operating funding capped at no more than \$57.4 million, according to Council's approved priorities; and,
2. Approve revised debt policy of \$1,800 per dwelling.

MOTION AS AMENDED PUT AND PASSED.

**LEGISLATIVE AUTHORITY**

*Halifax Regional Municipality Charter (HRM Charter)*

S.35(1) The Chief Administrative Officer shall (b) ensure that the annual operating and capital budgets are prepared and submitted to the Council;

S.79 The Council shall adopt an operating budget and a capital budget for each fiscal year.

**RECOMMENDATION ON PAGE 2**

## **RECOMMENDATION**

It is recommended that Committee of the Whole on Budget recommend that Halifax Regional Council:

1. Approve the Capital Budget for 2024/25 as set out in Attachment 1 of this report;
2. Approve in-principle the schedule of 2025/26, 2026/27, 2027/28 Multi-Year Capital Plan as set out in Attachment 2 of the report;
3. Approve the schedule of 2024/25 Capital Plan Reserves Withdrawals as set out in Attachment 3 of this report;
4. Approve the schedule of 2024/25 Capital Multi-year Projects as set out in Attachment 4 of this report; and
5. Direct the CAO to update a Long-term Capital Funding Strategy as part of the 2025/26 budget process to reflect the changing Municipal and economic long-term goals.

## **BACKGROUND**

On January 18, 2023, Budget Committee approved the 2023/24 Multi-Year Capital Plan for which has been the basis for staff's planning and resourcing preparations required to implement capital projects within the current year and next three years. Years two-through-four of the capital plan were approved in-principle, as project planning assumptions evolve over time. Although a project may rate at the highest priority for the municipality, staff will only recommend it in the fiscal year for when there is a reliable capacity to deliver and it best aligns with other projects or service coordination.

On December 12, 2023 the Budget Committee received an update on current projects in-progress and an overview of key issues and priorities influencing the 2024/25 capital plan update. Detailed project description sheets compiling the proposed 2024/25 multi-year capital plan were provided for Budget Committee's review in advance of the budget deliberations.

## **DISCUSSION**

The proposed 2024/25 capital budget totals \$309,236,000 (Attachment 1) which is \$156M less than what was approved in-principle in the 2023/24 capital plan. Much of this decrease is a response to the post-pandemic economic state affecting industry progress, with labour market shortages, long delays in the supply chain, and historic inflation levels causing some investments to be put on pause or reconsidered.

Beginning in 2022/23, the capital program began to increase over previous years' average of an annual \$150M budget. The driver of this increase was both inflation as well as the need to invest in an expansion of municipal infrastructure to meet the significant increase in the population growth rate that began in 2016, putting more demand on capacity for municipal services. The ability to deliver the large budget increases in 2022/23 and 2023/24 was challenged by the ongoing market issues and labour shortages. Staff are estimating that \$375M in delayed project work will need to continue into 2024/25, therefore creating the need to reduce the 2024/25 level of new work to be approved.

The remaining three years of the multi-year capital plan (Attachment 2) continue to average an annual total of \$635M which is more than four-times the annual budget prior to 2022/23. Increased municipal services demands are the primary driver of this increase.

The secondary driver of the increase is increased risk of deferred maintenance on the existing \$4.3B infrastructure inventory. While preventative maintenance is the most cost-effective approach to ensuring operational reliability, every asset reaches a stage in its lifecycle when the cost of daily repairs and maintenance far exceeds the cost to replace the asset. Timely asset replacement also mitigates the risk to service disruption and safety issues. Implementing this cost-effective and evidence-based asset management strategy is being demonstrated by the Council-approved [HRM Street Network Levels of Service \(LOS\) report](#).

In the proposed 2024/25 budget, 80% of the project costs are attributed to the Base Capital Program which supports renewal investment in existing infrastructure and nominal capacity increase to existing municipal services. Within the Base Capital Program, 71% of the investment is designated for Asset Renewal projects, which meets Regional Council's direction under the Asset Investment Framework to designate 70%-80% of the annual base budget to asset renewal investment and 20%-30% to growth investment. Within the Strategic Initiatives Program, \$11M proposed in the 2024/25 budget and \$5M previously included in the 2023/24 budget for the Mill Cove Ferry Terminal project continue to be classified as an "Anticipated Capital Project" while awaiting approval on a cost-share application with the provincial and federal governments. Regional Council's approval to proceed with project work is contingent on receiving the defined external funding contributions.

#### 2024/25 Budget Direction Implications

The November 28, 2023 [2024/25 Budget Direction report](#) presented two fiscal strategies which relate to the capital budget, to assist in reducing the 15 percent average property tax bill increase to 9.7 percent increase:

- \$30 million reduction to capital-from-operating funding
- \$7 million reduction to Strategic Initiative funding; (SI) reserves.

The implication of these two reductions is that although the result is a decrease in the 2024/25 tax increase, it requires additional debt funding to finance the capital projects and therefore will increase future years' taxation amounts by the combined \$37 million plus an additional premium price for the debt servicing costs. This, in part, is the reason why there was a recommendation to approve a revised debt policy to increase the level of debt to \$1,800 per dwelling unit.

If Regional Council continues to maintain funding targets for the annual capital budget at 2024/25 levels for capital-from-operating and debt, the remaining years of the multi-year plan cannot be fully funded to meet the infrastructure demand. Additional project deferrals and trade-offs would need to be managed, or alternatively, Council will need to approve additional increases to the existing general-rated debt ceiling. The funding shortfall for years 2-4 (2025/26, 2026/27, and 2027/28) is highlighted in the funding summary table at the bottom of Attachment 2 of this report.

Due to the significant economic and industry changes since the Fiscal Sustainability Strategy and Strategic Initiatives Funding Plan were approved by Council in the process of developing the 2021/22 budgets, as well as the considerable population growth that has been realized in Halifax in excess of the 2014 Regional Plan estimates, staff is recommending Budget Committee to direct a fulsome review and update. The updated Long-term Capital Funding Strategy should better align with Council's strategic goals and the new Regional Plan to help achieve long-term financial planning resiliency.

#### **FINANCIAL IMPLICATIONS**

As detailed in Attachment 1 of this report, staff are recommending capital projects in 2024/25 with budget totalling \$309,236,000, acknowledging that approval of \$11.0 million for the anticipated Mill Cove Ferry Service project is contingent on the ICIP application being awarded and land acquisition approval. The Bedford Library Replacement project is also contingent on the Mill Cove Ferry Service funding agreement and land being secured. There are also multiple active transportation work plans within a larger roads

project account which are contingent on securing an external funding agreement. All 2024/25 funding allocations are based on eligibility criteria, confirmed contribution agreements, legislation, and fiscal direction from Regional Council.

Debt funding for the base capital plan does not impact taxes immediately, but in future operating budgets when repayments of principal and interest are required. These payments do not begin until the fiscal year following completion of each associated capital project. On average, most projects last 18-36 months. Alternatively, capital-from-operating funding is taxed in the same year which it is budgeted.

The Climate Action Tax has contributed \$18M each year to the Strategic Initiatives (SI) Reserve since 2022/23. As the capital projects supporting The Climate Action Plan are implemented, debt will be taken and the SI Reserve funds accumulated will be used to make the debt payments. The Climate Action Tax financial strategy acts like a payment plan which lengthens the tax payment period over many years more than the capital project schedule, for the purpose to minimize the annual tax bill impact to residents. Using debt to extend payments into future tax years also shares the cost with future residents who will benefit from these investments.

The same financial strategy has been put into place to support a number of other Strategic Initiatives projects. For these projects, such as the Halifax Forum Redevelopment or Windsor Street Exchange Redevelopment, which will be wholly or partially funded by debt, current annual contributions to the SI Reserve will be accumulated to fund the future debt repayments once the construction projects are completed. Any future land sales from the new Cogswell District will be deposited into the SI Reserve to fund the debt repayments of the final total capital project cost.

The financial implications of the approved capital budget not only impact the capital funding sources for the initial project investment, but also associated operational budgets. New capital assets delivered in 2024/25 estimate a required net \$3.9 million increase to annual business unit budgets for new operating costs, including some additional staffing positions and maintenance costs. These net increases include an offset of \$2.0 million by some projects with identified efficiency savings due to new or rehabilitated assets. All increases in the municipally owned infrastructure inventory also place an obligation on future taxpayers through the capital budget for asset rehabilitation and replacement.

Approval of the 2024/25 Multi-Year Capital Projects schedule in Attachment 4 of this report acknowledges Council's commitment to approving the required annual budgets in future fiscal years to complete the discrete scope of defined work. Approval allows staff to enter into multi-year procurement agreements for the projects, however, the budget is represented based on anticipated cashflow by fiscal year.

### **RISK CONSIDERATION**

Risks related to the recommendations in this report include assumptions of current asset condition, unforeseen economic fluctuations, and future level of service delivery demand. An evaluation of risk impact and likelihood for each proposed capital project has been performed as part of the budget preparation process and considered during the recommendation decision.

### **COMMUNITY ENGAGEMENT**

No community engagement was required. The most recent Municipal Services Survey was conducted in September 2022 while the most recent Resident Survey results were made available to Regional Council through an information report provided on November 23, 2021.

The 2024/25 budget consultation process seeks to solicit public comment by inviting members of the public to provide feedback following each public budget and business plan presentation.

## **ENVIRONMENTAL IMPLICATIONS**

Any project-specific environmental considerations are incorporated in the individual capital project planning. Environmental and climate considerations are also included in the Capital Project Evaluation Framework for portfolio risk evaluations.

## **ALTERNATIVES**

Committee of the Whole on Budget can alter the content of any of the four schedules requesting approval within this report. Addition, removal, or deferral of any project involves implications to resource planning, capacity, funding, potential contracts and various coordination impacts either with stakeholders or other planned projects. Apart from project management implications, changes to proposed projects may have significant impacts to approved municipal services. It is recommended that changes to the budget or plan be put on the Budget Adjustment List (BAL) and information regarding related implications be provided by staff for the BAL session in March 2024. Long-term capital plan implications are primarily driven by Regional Council's approval of municipal services, which define what infrastructure is required for its delivery.

## **ATTACHMENTS**

- Attachment 1 - 2024/25 Capital Budget
- Attachment 2 - 2025/26-2027/28 Multi-Year Capital Plan
- Attachment 3 - 2024/25 Capital Reserve Withdrawals
- Attachment 4 - 2024/25 Capital Multi-Year Projects

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Crystal Nowlan, Director of Asset Management, Finance & Asset Management,  
902.237.8768

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**ATTACHMENT 1**  
**2024/25 Capital Budget**

Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2024	2024/25 Budget	HRM Funding				External Funding	
					Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed
CB190006	Accessibility - HRM Facilities	Buildings/Facilities	755,000	250,000	-	125,000	-	125,000	-	-
CB210004	Alderney Gate Library Renos	Buildings/Facilities	175,000	-	-	-	-	-	-	-
CB190007	Alderney Gate Recapitalization	Buildings/Facilities	1,000,000	500,000	-	250,000	-	250,000	-	-
CB190002	Bedford Library Replacement **	Buildings/Facilities	-	500,000	-	-	-	500,000	-	-
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	Buildings/Facilities	2,450,000	9,500,000	-	-	-	5,772,061	3,727,939	-
CB000048	Building Recap Future-Parks & Rec	Buildings/Facilities	-	-	-	-	-	-	-	-
CW190005	Burnside Composting Facility Repairs	Buildings/Facilities	240,000	-	-	-	-	-	-	-
CB190005	Captain William Spry Library Renos	Buildings/Facilities	-	-	-	-	-	-	-	-
CB000023	Captain William Spry Renovations	Buildings/Facilities	1,230,000	-	-	-	-	-	-	-
Build2	Citadel Community Centre	Buildings/Facilities	-	-	-	-	-	-	-	-
Transit6	Cobequid Transit Terminal Refresh	Buildings/Facilities	-	-	-	-	-	-	-	-
CB000045	Cole Harbour Place	Buildings/Facilities	700,000	250,000	-	250,000	-	-	-	-
Build 22	Cole Harbour Recreation Renovations	Buildings/Facilities	-	1,050,000	-	-	-	1,050,000	-	-
CB210019	Community Recreation Facilities Recap	Buildings/Facilities	1,000,000	-	-	-	-	-	-	-
CW190003	Composting/Anaerobic Digestion (AD) Plant	Buildings/Facilities	230,000	100,000	100,000	-	-	-	-	-
CB190011	Corporate Accommodations	Buildings/Facilities	1,363,000	3,000,000	-	1,500,000	-	1,500,000	-	-
CB230026	Demolition of 1940 Gottingen Street	Buildings/Facilities	200,000	-	-	-	-	-	-	-
CB220001	East Dartmouth CC Renovation	Buildings/Facilities	665,000	1,450,000	-	725,000	-	725,000	-	-
CB190009	Environmental Remediation/Bldg. Demo	Buildings/Facilities	165,000	400,000	-	400,000	-	-	-	-
Transit1	Ferry Maintenance Facility	Buildings/Facilities	-	-	-	-	-	-	-	-
CM200002	Ferry Terminal Pontoon Rehab	Buildings/Facilities	-	1,000,000	-	1,000,000	-	-	-	-
CB000052	Fire Station 2 University Ave Recap	Buildings/Facilities	2,650,000	1,000,000	-	-	-	1,000,000	-	-
CB200006	General Building Recapitalization	Buildings/Facilities	650,000	2,250,000	-	1,125,000	-	1,125,000	-	-
CB200004	George Dixon Community Ctr Recap	Buildings/Facilities	-	-	-	-	-	-	-	-
CB200013	Halifax 4 Pad Arena	Buildings/Facilities	120,000	250,000	250,000	-	-	-	-	-
CB180003	Halifax City Hall/Grand Parade Restore	Buildings/Facilities	100,000	-	-	-	-	-	-	-
CB210020	Halifax Common Pool Reconstruction	Buildings/Facilities	2,180,000	-	-	-	-	-	-	-
CB190003	Halifax North Memorial Public Library	Buildings/Facilities	4,860,000	-	-	-	-	-	-	-
CB200014	Halifax Regional Fire & Emergency Headquarters and Station 1	Buildings/Facilities	13,150,000	12,000,000	-	-	-	12,000,000	-	-
CB220002	Heritage Facilities Recapitalization	Buildings/Facilities	435,000	500,000	-	250,000	-	250,000	-	-
CB000088	HRFE Facility Improvements	Buildings/Facilities	460,000	2,500,000	-	1,750,000	-	750,000	-	-
CB200015	HRM Depot Upgrades	Buildings/Facilities	475,000	250,000	-	125,000	-	125,000	-	-
CB220023	Mackintosh Campus – Phase 2	Buildings/Facilities	5,435,000	-	-	-	-	-	-	-
CW200002	Materials Recovery Facility Repairs	Buildings/Facilities	10,000	720,000	720,000	-	-	-	-	-
CB000073	Metropark Upgrades	Buildings/Facilities	250,000	150,000	150,000	-	-	-	-	-
CB200001	Multi-District Facilities-Upgrades	Buildings/Facilities	2,900,000	500,000	-	250,000	-	250,000	-	-
CB220004	Mumford Transit Terminal Replacement	Buildings/Facilities	26,000	100,000	-	-	-	100,000	-	-
CB000009	Needham Community Centre Recap	Buildings/Facilities	-	-	-	-	-	-	-	-
Transit21	New Ferry Berthing Infrastructure	Buildings/Facilities	-	-	-	-	-	-	-	-
CB230028	New Fire Training Facility	Buildings/Facilities	-	250,000	-	-	-	250,000	-	-
CB230027	New Organics Facility	Buildings/Facilities	5,465,000	2,905,000	-	2,905,000	-	-	-	-
CB240001	Operational & EMO Infrastructure Resiliency	Buildings/Facilities	850,000	750,000	-	750,000	-	-	-	-
CB230029	Organic Facilities Decommissioning	Buildings/Facilities	50,000	725,000	725,000	-	-	-	-	-
Transit7	Penhorn Transit Terminal Refresh	Buildings/Facilities	-	-	-	-	-	-	-	-
CB230030	Prospect Rd Community Centre Upgrades	Buildings/Facilities	325,000	-	-	-	-	-	-	-
CW000009	Ragged Lake Composting Recapitalization	Buildings/Facilities	220,000	-	-	-	-	-	-	-
CB200007	RBC Centre	Buildings/Facilities	135,000	200,000	200,000	-	-	-	-	-
CB200009	Regional Library Facility Upgrades	Buildings/Facilities	1,000,000	600,000	-	600,000	-	-	-	-
CB200010	Regional Park Washrooms	Buildings/Facilities	525,000	-	-	-	-	-	-	-
CB200005	Roof Recapitalization	Buildings/Facilities	925,000	1,000,000	-	-	-	1,000,000	-	-
CB000060	Sackville Sports Stadium	Buildings/Facilities	2,240,000	-	-	-	-	-	-	-
Build19	Sackville Sports Stadium Revitalization	Buildings/Facilities	-	-	-	-	-	-	-	-
CB200008	Scotiabank Centre	Buildings/Facilities	1,200,000	5,500,000	600,000	-	-	4,900,000	-	-
CB210018	Sheet Harbour Fire Station	Buildings/Facilities	700,000	-	-	-	-	-	-	-
CB000080	Sheet Harbour Recreation Centre	Buildings/Facilities	1,200,000	-	-	-	-	-	-	-
Build16	Spryfield Lions Arena	Buildings/Facilities	-	-	-	-	-	-	-	-
Build14	St. Mary's Boat Club	Buildings/Facilities	-	500,000	-	-	-	500,000	-	-
CB000016	Transit Facility Investment Strategy	Buildings/Facilities	1,204,000	600,000	-	300,000	-	300,000	-	-
CB230031	Wanderers Grounds Bengal Lancers Arena	Buildings/Facilities	200,000	-	-	-	-	-	-	-
CR000007	Wrights Cove Terminal	Buildings/Facilities	16,000	350,000	-	-	-	350,000	-	-
CI190009	Application Recapitalization	Business Systems	336,000	200,000	-	200,000	-	-	-	-
CI190010	Business Intelligence Program	Business Systems	159,000	300,000	-	300,000	-	-	-	-
BT30	Business Performance Management Tool	Business Systems	-	-	-	-	-	-	-	-
BT36	Corporate Cashiering	Business Systems	450,000	-	-	-	-	-	-	-
CI210019	Corporate Scheduling	Business Systems	972,000	2,900,000	2,000,000	900,000	-	-	-	-
BT35	Council Chamber Technology Refresh	Business Systems	-	500,000	-	500,000	-	-	-	-
CI990020	CRM Software Replacement	Business Systems	650,000	-	-	-	-	-	-	-
CI200005	Cyber Security	Business Systems	195,000	250,000	-	250,000	-	-	-	-
BT33	Cyber Security Program (AG Recommendations)	Business Systems	-	2,630,000	2,000,000	630,000	-	-	-	-
CI000001	Digital Services	Business Systems	145,000	275,000	-	275,000	-	-	-	-
CI220001	E-Agenda Software	Business Systems	250,000	-	-	-	-	-	-	-
CI990018	Enterprise Content & Records Mgmt.	Business Systems	746,000	-	-	-	-	-	-	-
CI200002	Finance & HR Business Foundations	Business Systems	8,925,000	-	-	-	-	-	-	-
CM210013	Fixed Route Planning, Scheduling, & Operations	Business Systems	996,000	-	-	-	-	-	-	-
BT01	Fleet Management Solution	Business Systems	-	1,270,000	-	1,270,000	-	-	-	-
CI230002	GIS Service Management	Business Systems	35,000	100,000	-	100,000	-	-	-	-
CI190004	HRFE AVL Devices	Business Systems	105,000	-	-	-	-	-	-	-
CI990027	HRFE Dispatch Systems	Business Systems	274,000	-	-	-	-	-	-	-
CI210012	HRFE FDM Review/Enhance	Business Systems	200,000	-	-	-	-	-	-	-
CI190005	HRFE Intelligent Dispatching	Business Systems	-	-	-	-	-	-	-	-
BT34	HRFE Mobile Data Terminal (MDT) Refresh	Business Systems	-	575,000	-	575,000	-	-	-	-
BT07	HRFE Personal Accountability	Business Systems	-	-	-	-	-	-	-	-
BT09	HRFE Service Request	Business Systems	-	-	-	-	-	-	-	-
CI210013	HRFE Station Alerting	Business Systems	149,000	1,410,000	-	1,410,000	-	-	-	-
BT08	HRFE/HRP CAD to EMS Integration	Business Systems	-	-	-	-	-	-	-	-
BT32	HRM Enterprise Service Management	Business Systems	-	300,000	-	300,000	-	-	-	-
CI210017	HRP Digital Communications Intercept Systems Upgrade	Business Systems	-	-	-	-	-	-	-	-
CI210018	HRP Interview Room Recording System	Business Systems	-	-	-	-	-	-	-	-
CI220002	HRP Intranet Refresh	Business Systems	-	-	-	-	-	-	-	-
CI990023	HRP Records Mgmt. Optimization	Business Systems	739,000	-	-	-	-	-	-	-
CI210016	HRP Security Monitoring Video Surveillance	Business Systems	26,000	-	-	-	-	-	-	-
CI200004	IT Business Tools	Business Systems	333,000	300,000	-	300,000	-	-	-	-
CI200003	IT Infrastructure Recap	Business Systems	250,000	600,000	-	600,000	-	-	-	-
CI200001	IT Service Management	Business Systems	236,000	100,000	-	100,000	-	-	-	-
CI210015	Municipal Archives	Business Systems	200,000	175,000	-	175,000	-	-	-	-
Transit3	Onboard GPS Based Transit Priority	Business Systems	-	-	-	-	-	-	-	-
CM210012	Paratransit Technology	Business Systems	79,000	-	-	-	-	-	-	-
CI990031	Parking Technology	Business Systems	367,000	-	-	-	-	-	-	-
CI990013	Permitting, Licensing, Compliance (PLC)	Business Systems	88,000	-	-	-	-	-	-	-
BT11	Public Appointment Tool	Business Systems	-	-	-	-	-	-	-	-
CI000021	Public Wi-Fi	Business Systems	143,000	-	-	-	-	-	-	-
CI230001	Recreation Software Transition Project	Business Systems	1,708,000	-	-	-	-	-	-	-
CI190008	Road Disruption Management Solution	Business Systems	279,000	200,000	-	200,000	-	-	-	-
CI230003	Salt Scale Solution	Business Systems	400,000	-	-	-	-	-	-	-
BT03	Telus Elements Transition Project	Business Systems	-	675,000	-	675,000	-	-	-	-
CM210011	Transit Fare Management	Business Systems	1,416,000	400,000	-	400,000	-	-	-	-
CP000020	Cemetery Upgrades	Outdoor Recreation	500,000	950,000	-	-	-	950,000	-	-



Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2024	2024/25 Budget	HRM Funding				External Funding	
					Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed
CT190002	Major Strategic Multi Modal Corridor: Portland Street	Roads, Active Transportation & Bridges	150,000	-	-	-	-	-	-	-
CT200006	Major Strategic Multi Modal Corridor: Robie St & Young St	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-
Mobility11	Major Strategic Multi Modal Corridor: Trunk 7 (Main St), Dartmouth	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-
CT200005	Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd)	Roads, Active Transportation & Bridges	-	-	-	-	-	-	-	-
CV210013	Mill Cove Ferry Service **	Vehicles, Vessels & Equipment	5,591,000	11,000,000	-	-	-	1,750,000	-	9,250,000
CT190010	Windsor Street Exchange	Roads, Active Transportation & Bridges	5,300,000	-	-	-	-	-	-	-
<b>STRATEGIC INITIATIVE - HALIFACT Climate Action Plan</b>										
CV210011	Electric Bus Procurement	Vehicles, Vessels & Equipment	98,634,000	-	-	-	-	-	-	-
Transit20	Electric Bus Replacement Phase 2	Vehicles, Vessels & Equipment	-	-	-	-	-	-	-	-
C230100	HalifACT - Municipal Building Retrofits	Other Assets	15,296,000	6,000,000	-	-	4,900,000	-	1,100,000	-
C230600	HalifACT - Critical Infrastructure Projects	Other Assets	2,471,000	2,600,000	-	-	2,600,000	-	-	-
C230300	HalifACT - Fleet Electrification	Other Assets	4,066,000	6,850,000	-	-	6,850,000	-	-	-
C230200	HalifACT - Public Charging Infrastructure	Other Assets	2,828,000	2,200,000	-	-	2,200,000	-	-	-
C230400	HalifACT - Shore Rd Resilience Improvements	Other Assets	376,000	435,000	-	-	435,000	-	-	-
C230700	HalifACT - Small Projects Bundle	Other Assets	2,525,000	500,000	-	-	500,000	-	-	-
<b>TOTAL STRATEGIC INITIATIVES CAPITAL BUDGET</b>			<b>\$ 183,242,000</b>	<b>\$ 63,385,000</b>	<b>\$ 445,500</b>	<b>\$ -</b>	<b>\$ 17,485,000</b>	<b>\$ 30,980,000</b>	<b>\$ 1,100,000</b>	<b>\$ 13,374,500</b>
										<b>\$ 63,385,000</b>
<b>TOTAL 2024/25 TOTAL CAPITAL BUDGET</b>			<b>\$ 377,146,920</b>	<b>\$ 309,236,000</b>	<b>\$ 54,982,400</b>	<b>\$ 57,400,000</b>	<b>\$ 17,485,000</b>	<b>\$ 147,313,144</b>	<b>\$ 16,298,956</b>	<b>\$ 15,756,500</b>

\* If Future Land Sales are less than estimated, project costs will be debt-funded with annual repayments added to the General Rate.

\*\* Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and necessary land acquisition.

**Capital Funding Sources:**

Capital from Operating	\$ 57,400,000	\$ -	\$ 57,400,000	\$ -	\$ -	\$ -	\$ -	\$ -
CAPPOOL	1,424,721	1,424,721	-	-	-	-	-	-
Canada Community-Building Fund	25,900,000	25,900,000	-	-	-	-	-	-
Reserves	27,657,679	27,657,679	-	-	-	-	-	-
Base Capital Debt	116,333,144	-	-	-	116,333,144	-	-	-
Strategic Initiatives Debt	3,330,000	-	-	-	3,330,000	-	-	-
Cogswell Redevelopment Debt	27,650,000	-	-	-	27,650,000	-	-	-
Climate Action Tax	17,485,000	-	-	17,485,000	-	-	-	-
Other Cost Sharing - Confirmed	16,298,956	-	-	-	-	-	16,298,956	-
Other Cost Sharing - Not Confirmed	15,756,500	-	-	-	-	-	-	15,756,500
<b>Total Capital Funding Envelope</b>	<b>\$ 309,236,000</b>	<b>\$ 54,982,400</b>	<b>\$ 57,400,000</b>	<b>\$ 17,485,000</b>	<b>\$ 147,313,144</b>	<b>\$ 16,298,956</b>	<b>\$ 15,756,500</b>	

**ATTACHMENT 2**  
**2025/26 - 2027/28 Multi-Year Capital Plan**

Project #	Project Name	Budget Category	Growth vs. Previous	On-Going Program vs. Discrete	2025/26 Plan	2026/27 Plan	2027/28 Plan	HRM Funding				External Funding		
								Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed	
CB190005	Accessibility - HMI Facilities	Buildings/Facilities	Asset Renewal	Ongoing Program	525,000	700,000	700,000	-	962,500	-	-	962,500	-	-
CB210004	Alleyway Gate Library Rens	Buildings/Facilities	Asset Renewal	Discrete	1,000,000	2,000,000	2,000,000	-	2,500,000	-	-	2,500,000	-	-
CB190007	Alleyway Gate Recapitalization	Buildings/Facilities	Asset Renewal	Ongoing Program	1,250,000	2,000,000	600,000	-	1,925,000	-	-	1,925,000	-	-
CB190002	Bedford Library Replacement **	Buildings/Facilities	Growth	Discrete	-	10,000,000	5,000,000	-	-	-	-	15,000,000	-	-
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	Buildings/Facilities	Asset Renewal	Discrete	9,000,000	-	-	-	-	-	-	5,468,269	3,531,731	-
CB000048	Building Recap Future-Parks & Rec	Buildings/Facilities	Asset Renewal	Ongoing Program	-	1,500,000	3,100,000	-	2,300,000	-	-	2,300,000	-	-
CW190005	Burnside Composting Facility Repairs	Buildings/Facilities	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CB190005	Captain William Spyr Library Rens	Buildings/Facilities	Asset Renewal	Discrete	-	2,000,000	3,000,000	-	2,500,000	-	-	2,500,000	-	-
CB000023	Captain William Spyr Renovations	Buildings/Facilities	Asset Renewal	Discrete	3,000,000	2,000,000	-	-	-	-	-	5,000,000	-	-
Build2	Citadel Community Centre	Buildings/Facilities	Asset Renewal	Discrete	-	1,000,000	4,000,000	-	5,000,000	-	-	-	-	-
Transit6	Cobequid Transit Terminal Refresh	Buildings/Facilities	Asset Renewal	Discrete	150,000	-	-	-	75,000	-	-	75,000	-	-
CB000045	Cole Harbour Recap	Buildings/Facilities	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
Build 22	Cole Harbour Recap Renovations	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB210019	Community Recreation Facilities Recap	Buildings/Facilities	Asset Renewal	Ongoing Program	750,000	750,000	500,000	-	2,000,000	-	-	-	-	-
CW190003	Composting/Anaerobic Digestion (AD) Plant	Buildings/Facilities	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CB190011	Corporate Accommodations	Buildings/Facilities	Asset Renewal	Ongoing Program	1,700,000	2,000,000	1,000,000	-	2,350,000	-	-	2,350,000	-	-
CB230026	Demolition of 1940 Gittingen Street	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB270001	East Dartmouth CC Renovation	Buildings/Facilities	Asset Renewal	Discrete	750,000	-	-	-	375,000	-	-	375,000	-	-
CB190009	Environmental Remediation/Bldg. Demo	Buildings/Facilities	Asset Renewal	Ongoing Program	400,000	400,000	465,000	-	1,265,000	-	-	-	-	-
Transit4	Ferry Maintenance Facility	Buildings/Facilities	Asset Renewal	Ongoing Program	-	-	550,000	-	-	-	-	550,000	-	-
CB200002	Ferry Terminal Pontoon Rehab	Buildings/Facilities	Asset Renewal	Ongoing Program	400,000	600,000	500,000	-	1,500,000	-	-	-	-	-
CB000052	Fire Station 2 University East Recap	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB200006	General Building Recapitalization	Buildings/Facilities	Asset Renewal	Ongoing Program	1,000,000	1,000,000	1,200,000	-	1,600,000	-	-	1,600,000	-	-
CB200004	George Dixon Community Ctr Recap	Buildings/Facilities	Asset Renewal	Discrete	-	-	3,000,000	-	1,500,000	-	-	1,500,000	-	-
CB200013	Halifax 4 Pad Arena	Buildings/Facilities	Asset Renewal	Ongoing Program	250,000	250,000	250,000	750,000	-	-	-	-	-	-
CB180003	Halifax City Hall/Grand Parade Restore	Buildings/Facilities	Asset Renewal	Ongoing Program	-	3,500,000	2,000,000	-	2,750,000	-	-	-	-	-
CB210020	Halifax Common Pool Reconstruction	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB190003	Halifax North Memorial Public Library	Buildings/Facilities	Asset Renewal	Discrete	-	13,000,000	15,000,000	-	-	-	-	28,000,000	-	-
CB200014	Halifax Regional Fire & Emergency Headquarters and Station 1	Buildings/Facilities	Asset Renewal	Discrete	12,000,000	-	-	-	-	-	-	12,000,000	-	-
CB270002	Heritage Facilities Recapitalization	Buildings/Facilities	Asset Renewal	Ongoing Program	500,000	500,000	500,000	-	750,000	-	-	750,000	-	-
CB000088	HRFE Facility Improvements	Buildings/Facilities	Asset Renewal	Ongoing Program	1,500,000	1,500,000	2,500,000	-	3,850,000	-	-	1,650,000	-	-
CB200015	HRM Depot Upgrades	Buildings/Facilities	Asset Renewal	Ongoing Program	1,500,000	500,000	800,000	-	1,400,000	-	-	1,400,000	-	-
CB220023	Mackintosh Campus - Phase 2	Buildings/Facilities	Growth	Discrete	3,150,000	1,750,000	-	-	-	-	-	4,900,000	-	-
CW200002	Materials Recovery Facility Repairs	Buildings/Facilities	Asset Renewal	Ongoing Program	230,000	230,000	240,000	700,000	-	-	-	-	-	-
CB000073	Metropark Upgrades	Buildings/Facilities	Asset Renewal	Ongoing Program	150,000	500,000	150,000	800,000	-	-	-	-	-	-
CB200001	Multi-District Facilities-Upgrades	Buildings/Facilities	Asset Renewal	Ongoing Program	2,000,000	2,000,000	1,160,000	-	2,580,000	-	-	2,580,000	-	-
CB270004	Mumford Transit Terminal Replacement	Buildings/Facilities	Asset Renewal	Discrete	500,000	1,000,000	-	-	-	-	-	1,500,000	-	-
CB000009	Needham Community Centre Recap	Buildings/Facilities	Growth	Discrete	-	4,000,000	15,000,000	-	-	-	-	19,000,000	-	-
Transit21	New Ferry Berthing Infrastructure	Buildings/Facilities	Growth	Discrete	-	-	3,000,000	-	-	-	-	-	-	-
CB230028	New Fire Training Facility	Buildings/Facilities	Asset Renewal	Discrete	-	2,500,000	2,500,000	-	-	-	-	5,000,000	-	-
CB230027	New Organics Facility	Buildings/Facilities	Growth	Ongoing Program	8,370,000	8,370,000	8,610,000	-	25,350,000	-	-	-	-	-
CB240001	Operational & EMO Infrastructure Resiliency	Buildings/Facilities	Asset Renewal	Ongoing Program	1,000,000	500,000	500,000	-	2,000,000	-	-	-	-	-
CB230029	Organic Facilities Decommissioning	Buildings/Facilities	Asset Renewal	Ongoing Program	3,000,000	155,000	160,000	3,315,000	-	-	-	-	-	-
Transit7	Penhryn Transit Terminal Refresh	Buildings/Facilities	Asset Renewal	Discrete	150,000	-	-	-	75,000	-	-	75,000	-	-
CB230030	Prospect 1st Community Centre Upgrades	Buildings/Facilities	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CW000009	Ragged Lake Composting Recapitalization	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB200007	RBC Centre	Buildings/Facilities	Asset Renewal	Ongoing Program	200,000	200,000	150,000	550,000	-	-	-	-	-	-
CB200009	Regional Library Facility Upgrades	Buildings/Facilities	Asset Renewal	Ongoing Program	900,000	1,000,000	1,000,000	-	2,900,000	-	-	-	-	-
CB200010	Regional Park Washrooms	Buildings/Facilities	Growth	Ongoing Program	-	1,000,000	1,000,000	-	-	-	-	2,000,000	-	-
CB200005	Roof Recapitalization	Buildings/Facilities	Asset Renewal	Ongoing Program	1,000,000	1,000,000	1,600,000	-	-	-	-	3,600,000	-	-
CB000060	Sackville Sports Stadium	Buildings/Facilities	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
Build19	Sackville Sports Stadium Revitalization	Buildings/Facilities	Asset Renewal	Discrete	-	-	1,500,000	-	-	-	-	1,500,000	-	-
CB200008	Scotiabank Centre	Buildings/Facilities	Asset Renewal	Ongoing Program	4,100,000	600,000	400,000	1,600,000	-	-	-	3,500,000	-	-
CB210018	Sheet Harbour Fire Station	Buildings/Facilities	Asset Renewal	Discrete	6,000,000	4,000,000	-	10,000,000	-	-	-	-	-	-
CB000080	Sheet Harbour Recreation Centre	Buildings/Facilities	Growth	Discrete	7,000,000	8,300,000	-	-	-	-	-	8,700,300	6,599,700	-
Build16	Spryfield Lions Arena	Buildings/Facilities	Asset Renewal	Discrete	500,000	5,000,000	18,000,000	-	-	-	-	23,500,000	-	-
Build14	St. Mary's Boat Club	Buildings/Facilities	Asset Renewal	Discrete	4,500,000	5,000,000	-	-	-	-	-	9,500,000	-	-
CB000016	Transit Facility Investment Strategy	Buildings/Facilities	Asset Renewal	Ongoing Program	1,900,000	300,000	300,000	-	1,250,000	-	-	1,250,000	-	-
CB230031	Wanderers Grounds Bengal Lancers Arena	Buildings/Facilities	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CB000007	Wrights Cove Terminal	Buildings/Facilities	Growth	Discrete	1,500,000	2,500,000	-	-	-	-	-	4,000,000	-	-
C190009	Application Recapitalization	Business Systems	Asset Renewal	Ongoing Program	200,000	200,000	200,000	-	600,000	-	-	-	-	-
C190010	Business Intelligence Program	Business Systems	Growth	Ongoing Program	300,000	300,000	300,000	-	-	-	-	-	-	-
BT30	Business Performance Management Tool	Business Systems	Growth	Discrete	430,000	-	-	-	430,000	-	-	-	-	-
BT35	Corporate Cash	Business Systems	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
C1210019	Corporate Scheduling	Business Systems	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
BT35	Council Chamber Technology Refresh	Business Systems	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
C1990020	CRM Software Replacement	Business Systems	Asset Renewal	Discrete	500,000	1,450,000	-	-	1,950,000	-	-	-	-	-
C1200005	Cyber Security	Business Systems	Asset Renewal	Ongoing Program	225,000	225,000	225,000	-	675,000	-	-	-	-	-
BT33	Cyber Security Program (IAG Recommendations)	Business Systems	Growth	Discrete	1,430,000	-	-	-	1,430,000	-	-	-	-	-
C1000001	Digital Services	Business Systems	Growth	Ongoing Program	250,000	250,000	250,000	-	750,000	-	-	-	-	-
C1220001	E-Agenda Software	Business Systems	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
C1990018	Enterprise Content & Records Mgmt.	Business Systems	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
C1200002	Finance & HR Business Foundations	Business Systems	Asset Renewal	Discrete	1,000,000	-	-	-	-	-	-	1,000,000	-	-
CM210013	Fixed Route Planning, Scheduling, & Operations	Business Systems	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
BT01	Fleet Management Solution	Business Systems	Asset Renewal	Discrete	2,400,000	1,140,000	-	-	3,540,000	-	-	-	-	-
C1230002	GIS Service Management	Business Systems	Asset Renewal	Ongoing Program	100,000	100,000	100,000	-	300,000	-	-	-	-	-
C1190004	HRFE AVL Devices	Business Systems	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
C1990027	HRFE Dispatch Systems	Business Systems	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
C1210012	HRFE FDM Review/Enhance	Business Systems	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
C1990005	HRFE Intelligent Dispatching	Business Systems	Growth	Discrete	990,000	638,000	-	-	1,628,000	-	-	-	-	-
BT34	HRFE Mobile Data Terminal (MDT) Refresh	Business Systems	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
BT07	HRFE Personal Accountability	Business Systems	Asset Renewal	Discrete	-	300,000	-	-	300,000	-	-	-	-	-
BT09	HRFE Service Request	Business Systems	Asset Renewal	Discrete	-	300,000	-	-	300,000	-	-	-	-	-
C1210013	HRFE Station Alerting	Business Systems	Growth	Discrete	300,000	-	-	-	300,000	-	-	-	-	-
BT08	HRFE/HRP CAD to EMS Integration	Business Systems	Growth	Discrete	-	586,000	-	-	586,000	-	-	-	-	-
BT32	HRM Enterprise Service Management	Business Systems	Growth	Discrete	260,000	-	-	-	260,000	-	-	-	-	-
C1210017	HRP Digital Communications Intercept Systems Upgrade	Business Systems	Asset Renewal	Discrete	-	580,000	-	-	580,000	-	-	-		

Project #	Project Name	Budget Category	Growth vs. Renewal	On-Going Program vs. Discrete	2025/26 Plan	2026/27 Plan	2027/28 Plan	HRM Funding				External Funding		
								Reserves	Capital from Operating	Climate Action Tax	Debt	Cost Sharing Confirmed	Not Confirmed	
CR200016	Shearwater Connector	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CR200022	Sidewalk Renewal	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	2,500,000	2,500,000	3,000,000	3,300,000	-	-	-	4,700,000	-	-
CR200006	Street Recapitalization	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	58,920,000	64,205,000	64,205,000	48,700,000	-	-	-	138,630,000	-	-
CT200007	Streetscape Renewal	Roads, Active Transportation & Bridges	Asset Renewal	Ongoing Program	50,000	50,000	-	-	150,000	-	-	-	-	-
CD000001	Streetscapes - Spring Garden Rd	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CT190001	Streetscaping	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
ROADS 6	Subdivision Egress Roads	Roads, Active Transportation & Bridges	Growth	Ongoing Program	2,000,000	1,000,000	1,000,000	-	-	-	-	4,000,000	-	-
CT200008	Tactical Urbanism	Roads, Active Transportation & Bridges	Growth	Ongoing Program	300,000	300,000	390,000	-	950,000	-	-	-	-	-
CM000009	Transit Priority Measures	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CT200004	Controller Cabinet & Detection	Traffic & Streetlights	Asset Renewal	Ongoing Program	400,000	400,000	420,000	-	-	1,220,000	-	-	-	-
CR190094	Destination Signage Program	Traffic & Streetlights	Asset Renewal	Ongoing Program	200,000	300,000	-	-	-	500,000	-	-	-	-
CT190004	Opticom Signalization	Traffic & Streetlights	Asset Renewal	Ongoing Program	75,000	75,000	84,000	234,000	-	-	-	-	-	-
CT190006	Road Safety Improvement	Traffic & Streetlights	Growth	Ongoing Program	4,500,000	4,500,000	5,500,000	6,000,000	1,500,000	-	-	7,000,000	-	-
CT190001	Street Lighting	Traffic & Streetlights	Asset Renewal	Ongoing Program	400,000	450,000	450,000	-	-	-	-	-	-	-
CT180003	Traffic Signal Re-lamping	Traffic & Streetlights	Asset Renewal	Ongoing Program	550,000	-	550,000	-	-	1,100,000	-	-	-	-
CM200001	Access-A-Bus Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	1,180,000	2,250,000	2,570,000	-	-	6,000,000	-	-	-	-
Transit24	Articulated Conventional Bus Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	-	-	39,000,000	-	-	-	-	39,000,000	-	-
CM200005	Bus Maintenance Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	480,000	500,000	510,000	-	1,490,000	-	-	-	-	-
Equip 6	Computer Table Replacement in Police Vehicles	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
Equip2	Emergency Back-Up Radio System	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	1,210,000	1,500,000	-	-	-	2,710,000	-	-	-	-
CV210007	Ferry and Terminal Security Capital Upgrades	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	50,000	50,000	50,000	-	-	150,000	-	-	-	-
CM200007	Ferry Overhaul and Capital Upgrades	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	750,000	750,000	650,000	-	-	1,075,000	-	-	1,075,000	-
CV240003	Fire Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	3,725,000	-	-	-	-	-	-	3,725,000	-	-
CV240004	Fire Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	17,373,000	25,844,000	21,650,000	-	-	-	-	64,865,000	-	-
CE200004	Fire Services Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	1,325,000	1,330,000	1,335,000	-	-	2,793,000	-	-	1,197,000	-
CE190001	Fire Services Water Supply	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	350,000	350,000	350,000	-	-	1,050,000	-	-	-	-
CE200005	Heavy Urban Search & Rescue Equipment	Vehicles, Vessels & Equipment	Growth	Ongoing Program	688,000	688,000	688,000	-	-	916,000	-	-	1,548,000	-
CE230001	HRF Breathing Apparatus	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CE220001	HRP Integrated Emergency Services Console/Desk Unit Refresh	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	240,000	-	-	-	-	-	-	240,000	-	-
CE190005	Asset Resurfacer Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	180,000	180,000	-	-	-	-	-	540,000	-	-
Transit8	Margerson Drive Regional Express	Vehicles, Vessels & Equipment	Growth	Discrete	-	-	2,000,000	-	-	-	-	2,000,000	-	-
Transit26	Mid Life Ferry Rebuild	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	140,000	140,000	140,000	-	-	-	-	420,000	-	-
CM200004	Mid-Life Bus Rebuild	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	3,385,000	3,485,000	3,950,000	-	-	10,460,000	-	-	-	-
CV240001	Municipal Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	1,500,000	1,600,000	1,700,000	-	-	3,360,000	-	-	1,440,000	-
CV240002	Municipal Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	14,050,000	3,700,000	2,725,000	-	-	14,332,500	-	-	6,142,500	-
CW190001	New/Replacement Green Carts	Vehicles, Vessels & Equipment	Growth	Ongoing Program	665,000	710,000	755,000	2,130,000	-	-	-	-	-	-
CV230001	Operator Safety Barriers	Vehicles, Vessels & Equipment	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CV240005	Police Fleet Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CV240006	Police Fleet Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	3,815,000	2,020,000	1,870,000	-	-	7,705,000	-	-	-	-
CE190002	Police Services Equipment Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	600,000	600,000	600,000	-	-	1,800,000	-	-	-	-
Equip 5	Printer Replacement in Police Vehicles	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CW200003	Rural Depots	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-	-	990,000	-	-	990,000	-	-	-	-
Equip8	Security Equipment Replacements	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	300,000	300,000	300,000	-	-	-	-	900,000	-	-
Equip7	Structural Fire Training Prop	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	2,000,000	-	-	-	-	-	-	2,000,000	-	-
Equip 3	TMR Radio Replacements	Vehicles, Vessels & Equipment	Asset Renewal	Discrete	250,000	-	-	-	-	-	-	750,000	-	-
Transit9	Transit Radio Communications Refresh	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	700,000	-	-	-	-	700,000	-	-	-	-
CV220016	Transit Support Vehicle Expansion	Vehicles, Vessels & Equipment	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CM200003	Transit Support Vehicle Replacement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	185,000	195,000	200,000	-	-	580,000	-	-	-	-
CO220001	Aerotech Business Park	Other Assets	Growth	Ongoing Program	-	-	10,000,000	-	-	-	-	-	-	-
CO220002	Burnside & City of Lakes Industrial Park	Other Assets	Growth	Ongoing Program	12,000,000	-	17,000,000	29,000,000	-	-	-	-	-	-
CP190001	Cultural Assets	Other Assets	Asset Renewal	Ongoing Program	250,000	250,000	250,000	-	-	750,000	-	-	-	-
DistCap	District Capital Funds	Other Assets	Growth	Ongoing Program	1,504,000	1,504,000	1,504,000	-	-	4,512,000	-	-	-	-
CW190004	Environmental Monitoring Site Work 101 Landfill	Other Assets	Asset Renewal	Ongoing Program	452,000	474,000	500,000	1,426,000	-	-	-	-	-	-
BusPark4	Industrial Land Acquisition and Lot Repurchase	Other Assets	Growth	Ongoing Program	-	2,500,000	2,500,000	-	-	-	-	2,500,000	-	-
CO220003	Ragged Lake Business Park	Other Assets	Growth	Ongoing Program	-	20,000,000	15,000,000	35,000,000	-	-	-	-	-	-
CV210014	Transit Strategies/Studies	Other Assets	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CR210011	Urban Forestry Plan Implementation	Other Assets	Growth	Ongoing Program	-	-	-	-	-	-	-	-	-	-
CT200009	Wastewater Overseeing	Other Assets	Growth	Ongoing Program	1,738,000	1,999,000	975,000	-	-	-	-	4,712,000	-	-
Equip 4	Wildland Urban Interface Initiatives	Other Assets	Growth	Ongoing Program	2,780,000	450,000	-	-	-	1,780,000	-	-	1,450,000	-
<b>TOTAL MULTI-YEAR BASE CAPITAL PLAN</b>					<b>\$ 299,538,000</b>	<b>\$ 308,816,000</b>	<b>\$ 386,741,000</b>	<b>\$ 178,045,000</b>	<b>\$ 168,083,000</b>	<b>\$ -</b>	<b>\$ 596,823,949</b>	<b>\$ 38,179,051</b>	<b>\$ 13,964,000</b>	<b>\$ 995,095,000</b>

<b>STRATEGIC INITIATIVE - Significant Projects</b>														
CT000007	Cogswell Interchange Redevelopment *	Roads, Active Transportation & Bridges	Growth	Discrete	23,950,000	-	-	-	-	-	-	23,950,000	-	-
CB190013	Hallifax Forum Redevelopment	Buildings/Facilities	Asset Renewal	Discrete	5,000,000	40,000,000	47,000,000	-	-	-	-	92,000,000	-	-
CR000012	Police Headquarters	Buildings/Facilities	Asset Renewal	Discrete	500,000	1,500,000	18,000,000	-	-	-	-	20,000,000	-	-
<b>STRATEGIC INITIATIVE - Integrated Mobility Plan (IMP)</b>														
CB230025	Burnside Transit Centre Eco-Rebuild **	Buildings/Facilities	Growth	Discrete	20,000,000	60,000,000	85,000,000	-	-	-	-	82,500,000	-	82,500,000
Transit22	Expansion Buses **	Vehicles, Vessels & Equipment	Growth	Discrete	10,250,000	-	3,400,000	-	-	-	-	8,855,000	-	5,125,000
CT190009	IMP Land Acquisition	Roads, Active Transportation & Bridges	Growth	Ongoing Program	-	51,000,000	19,000,000	-	-	-	-	70,000,000	-	-
CT220001	Major Strategic Multi Modal Corridors - Studies and Design (** AT only)	Roads, Active Transportation & Bridges	Growth	Ongoing Program	2,000,000	2,000,000	1,000,000	1,350,000	-	-	-	-	-	3,650,000
Mobility6	Major Strategic Multi Modal Corridor: Alderney Dr (Dundas St-Wyse Rd)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	3,800,000	-	-	-	-	3,800,000	-	-
Mobility8	Major Strategic Multi Modal Corridor: Barrington St (North-Spring Garden)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	5,000,000	-	-	-	-	5,000,000	-	-
CT200002	Major Strategic Multi Modal Corridor: Bayers Road	Roads, Active Transportation & Bridges	Growth	Discrete	2,650,000	2,650,000	-	-	-	-	-	5,300,000	-	-
CT190008	Major Strategic Multi Modal Corridor: Bedford Highway	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
Mobility12	Major Strategic Multi Modal Corridor: Dunbrack Street	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CT200003	Major Strategic Multi Modal Corridor: Dutch Village Rd (** AT only)	Roads, Active Transportation & Bridges	Growth	Discrete	2,000,000	-	-	-	-	-	-	540,000	-	1,460,000
CT190005	Major Strategic Multi Modal Corridor: Herring Cove Road	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	3,200,000	-	-	-	-	2,032,000	-	1,168,000
Mobility14	Major Strategic Multi Modal Corridor: Highway 7 - Magazine Hill	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
Mobility4	Major Strategic Multi Modal Corridor: Lower Water St (Morris St-Duke St)	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CT190002	Major Strategic Multi Modal Corridor: Portland Street	Roads, Active Transportation & Bridges	Growth	Discrete	-	-	-	-	-	-	-	-	-	-
CT200006	Major Strategic Multi Modal Corridor: Robie St & Young St	Roads, Active Transportation & Bridges	Growth	Discrete	-	21,200,000	-	-	-	-	-	21,200,000	-	-
Mobility11	Major Strategic Multi Modal Corridor: Trunk 7 (Main St), Dartmouth	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CT200005	Major Strategic Multi Modal Corridor: Trunk 7 (Akerley Blvd-Wyse Rd)	Roads, Active Transportation & Bridges	Asset Renewal	Discrete	-	-	-	-	-	-	-	-	-	-
CV210013	Mid-Cove Ferry Service **	Vehicles, Vessels & Equipment	Growth	Discrete	140,000,000	115,000,000	-	-	-	-	-	43,453,400	-	211,546,600
CT190010	Windsor Street Exchange	Roads, Active Transportation & Bridges	Growth	Discrete	32,292,000	30,500,000	24,208,000	-	-	-	-	55,079,500	31,920,500	-
<b>STRATEGIC INITIATIVE - HAIFACT Climate Action Plan</b>														
CV210011	Electric Bus Procurement	Vehicles, Vessels & Equipment	Asset Renewal	Ongoing Program	-									

**ATTACHMENT 3**

**2024/25 Capital Plan Reserve Withdrawals**

Reserve Account	Project #	Project Name	2024/25	2025/26	2026/27	2027/28
<b>Q421 - Options Reserve</b>			\$ 2,000,000	\$ -	\$ -	\$ -
	CI210019	Corporate Scheduling	2,000,000	-	-	-
<b>Q506 - Landfill Closure Reserve</b>			\$ -	\$ 452,000	\$ 474,000	\$ 500,000
	CW190004	Environmental Monitoring Site Work 101 Landfill	-	452,000	474,000	500,000
<b>Q526 - Capital Fund Reserve</b>			\$ 5,692,179	\$ 3,225,000	\$ 3,575,000	\$ 2,734,000
	BT33	Cyber Security Program (AG Recommendations)	2,000,000	-	-	-
	CE190001	Fire Services Water Supply	250,000	-	-	-
	CB000073	Metropark Upgrades	150,000	150,000	500,000	150,000
	CT190004	Opticom Signalization	75,000	75,000	75,000	84,000
	CP000014	Regional /Wilderness Park Development	-	1,000,000	1,000,000	500,000
	CP180002	Shoreline Improvements/Water Access	350,000	2,000,000	2,000,000	2,000,000
	Equip 3	TMR Radio Replacement	2,867,179	-	-	-
<b>Q546 - Multi-District Facilities Reserve</b>			\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 800,000
	CB200013	Halifax 4Pad	250,000	250,000	250,000	250,000
	CB200007	RBC Centre	200,000	200,000	200,000	150,000
	CB200008	Scotiabank Centre	600,000	600,000	600,000	400,000
<b>Q556 - Solid Waste Facilities Reserve</b>			\$ 2,220,000	\$ 4,195,000	\$ 1,095,000	\$ 2,145,000
	CW190003	Composting/Anaerobic Digestion (AD) Plant	100,000	-	-	-
	CW200001	District 11 Community Integration Fund	-	300,000	-	-
	CW200002	Materials Recovery Facility Repairs	720,000	230,000	230,000	240,000
	CW190001	New/Replacement Green Carts	525,000	665,000	710,000	755,000
	CB230029	Organic Facilities Decommissioning (SW2)	725,000	3,000,000	155,000	160,000
	CW200003	Rural Depots	150,000	-	-	990,000
<b>Q611 - Parkland Development Reserve</b>			\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	CP200004	Park Land Acquisition	500,000	500,000	500,000	500,000
<b>Q616 - Business Parks</b>			\$ 15,500,000	\$ 12,000,000	\$ 20,000,000	\$ 44,500,000
	CQ220001	Aerotech Business Park	8,000,000	-	-	10,000,000
	CQ220002	Burnside & City of Lakes Industrial Park	5,000,000	12,000,000	-	17,000,000
	BusPark4	Industrial Land Acquisition and Lot Repurchase	2,500,000	-	-	2,500,000
	CQ220003	Ragged Lake Business Park	-	-	20,000,000	15,000,000
<b>Q621 - Community &amp; Events</b>			\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
	CP190001	Cultural Assets	250,000	250,000	250,000	250,000
<b>Q626 - Canada Community Building Fund Reserve</b>			\$ 25,900,000	\$ 26,000,000	\$ 26,000,000	\$ 26,000,000
	CR200003	Bridges	1,500,000	1,000,000	2,000,000	2,000,000
	CP200001	Park Recapitalization	3,000,000	2,500,000	2,500,000	-
	CT190006	Road Safety Improvement	2,000,000	2,000,000	2,000,000	2,000,000
	CB210018	Sheet Harbour Fire Station	-	6,000,000	4,000,000	-
	CR200002	Sidewalk Renewals	1,000,000	1,000,000	1,000,000	1,300,000
	CR200006	Street Recapitalization	18,400,000	13,500,000	14,500,000	20,700,000
<b>Q666 - Strategic Initiatives Reserve Capital</b>			\$ 3,100,000	\$ 7,000,000	\$ 7,000,000	\$ 12,000,000
	CZ230600	Other Critical Infrastructure	2,600,000	5,000,000	5,000,000	10,000,000
	CZ230700	HalifACT Small Projects Bundle	500,000	2,000,000	2,000,000	2,000,000
<b>Q667 - Strategic Initiatives Reserve Operating</b>			\$ 445,500	\$ 540,000	\$ 540,000	\$ 270,000
	CT220001	Major Strategic Multi Modal Corridors: Studies and Design	445,500	540,000	540,000	270,000
<b>Total Capital Reserve Withdrawals</b>			\$ 56,657,679	\$ 55,212,000	\$ 60,484,000	\$ 89,699,000

**ATTACHMENT 4**

**2024/25 Capital Multi-Year Projects**

Project Account #	Project Name	Total Previous Yrs' Gross Budget	2023/24 Capital Budget	2024/25 Capital Budget	2025/26 Capital Budget	2026/27 Capital Budget	2027/28 Capital Budget	2028/29 - 2033/34 Capital Budget	Grand Total
CB190007	Alderney Gate Recapitalization	650,000	-	500,000	1,250,000	2,000,000	600,000	3,600,000	\$ 8,600,000
CB190002	Bedford Library Replacement ***	-	-	500,000	-	10,000,000	5,000,000	-	\$ 15,500,000
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	4,500,000	-	9,500,000	9,000,000	-	-	-	\$ 23,000,000
CQ220002	Burnside & City of Lakes Industrial Park	26,250,000	5,000,000	5,000,000	12,000,000	-	17,000,000	17,000,000	\$ 82,250,000
CB230025	Burnside Transit Eco-Rebuild (Construction)***	-	-	-	20,000,000	60,000,000	85,000,000	185,000,000	\$ 350,000,000
CB000023	Captain William Spry Renovations	400,000	800,000	-	3,000,000	2,000,000	-	-	\$ 6,200,000
CT000007	Cogswell Interchange Redevelopment	35,440,000	35,600,000	27,650,000	23,950,000	-	-	-	\$ 122,640,000
CB220001	East Dartmouth CC renovatons	200,000	800,000	1,450,000	750,000	-	-	-	\$ 3,200,000
Transit22	Expansion Buses ***	-	-	-	10,250,000	-	3,440,000	14,795,000	\$ 28,485,000
CV240003	Fire Fleet Expansion	-	-	3,900,000	3,725,000	-	-	-	\$ 7,625,000
CV240004	Fire Fleet Replacement	-	7,000,000	10,470,000	17,371,000	25,844,000	21,650,000	39,000,000	\$ 121,335,000
CZ230300	HalifACT - Fleet Electrification	3,500,000	3,175,000	6,850,000	5,400,000	7,367,000	10,220,000	16,955,000	\$ 53,467,000
CZ230100	HalifACT - Municipal Building Retrofits	9,630,000	10,460,000	6,000,000	20,000,000	19,596,000	19,596,000	82,798,000	\$ 168,080,000
CZ230200	HalifACT - Public Charging Infrastructure	1,050,000	1,800,000	2,200,000	500,000	500,000	500,000	1,500,000	\$ 8,050,000
CZ230400	HalifACT - Shore Rd Resilience Improvements	75,000	580,000	435,000	3,966,000	-	-	-	\$ 5,056,000
CB200014	Halifax Regional Fire & Emergency Headquarters and Station 1	-	16,000,000	12,000,000	12,000,000	-	-	-	\$ 40,000,000
CB000088	HRFE Facility Improvements	400,000	500,000	2,500,000	1,500,000	1,500,000	2,500,000	14,250,000	\$ 23,150,000
Parks 1	Lockview High School Park All Weather Field	-	-	3,000,000	1,900,000	-	-	-	\$ 4,900,000
CB220023	Mackintosh Campus - Phase 2	-	-	-	3,150,000	1,750,000	-	-	\$ 4,900,000
CV210013	Mill Cove Ferry Service (Construction) ***	2,900,000	5,000,000	11,000,000	140,000,000	115,000,000	-	-	\$ 273,900,000
CB210018	Sheet Harbour Fire Station	500,000	-	-	6,000,000	4,000,000	-	-	\$ 10,500,000
CB000080	Sheet Harbour Recreation Centre	285,000	-	-	7,000,000	8,300,000	-	-	\$ 15,585,000
CT190010	Windsor Street Exchange	4,965,000	1,900,000	-	32,292,000	30,500,000	24,208,000	10,000,000	\$ 103,865,000
	<b>Grand Total 2024/25 Muti-Year Projects</b>	<b>\$ 90,745,000</b>	<b>\$ 88,615,000</b>	<b>\$ 102,955,000</b>	<b>\$ 335,004,000</b>	<b>\$ 288,357,000</b>	<b>\$ 189,714,000</b>	<b>\$ 384,898,000</b>	<b>\$ 1,480,288,000</b>

This list supercedes the 2023/24 Multi-Year Projects schedule approved in Attachment 4, January 18, 2023

\*\*\* Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and necessary land acquisition.