

Re: Item No. 6.2

**HALIFAX**

# 2024/25 Multi-Year Capital Plan

Budget Committee

January 24, 2024

2024/25

## Draft Capital Plan



HALIFAX

# Overview

- 2024/25 Budget
- Long-term Plan



# Municipal Assets

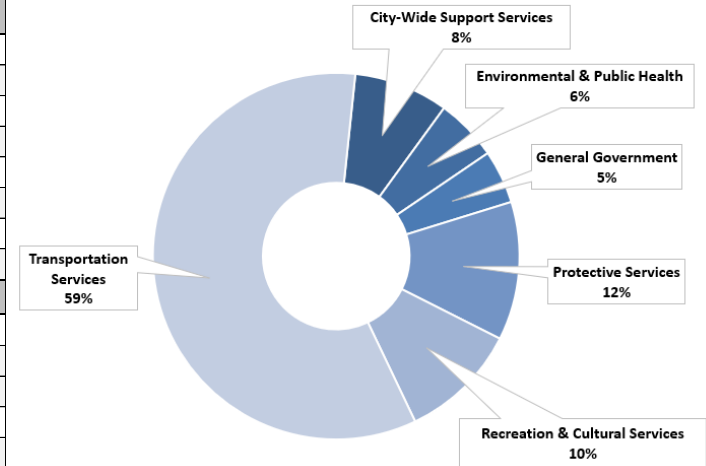


Buildings & Facilities 361  
Parks & Playgrounds 1,329  
Sport Courts / Fields 775  
Bridges 253  
Paved Roads 2,021 km  
Sidewalks 977 km  
Trails 228 km  
Busses 416  
Corporate Fleet 1,013  
Ferries 6

# 2024/25 Capital Budget

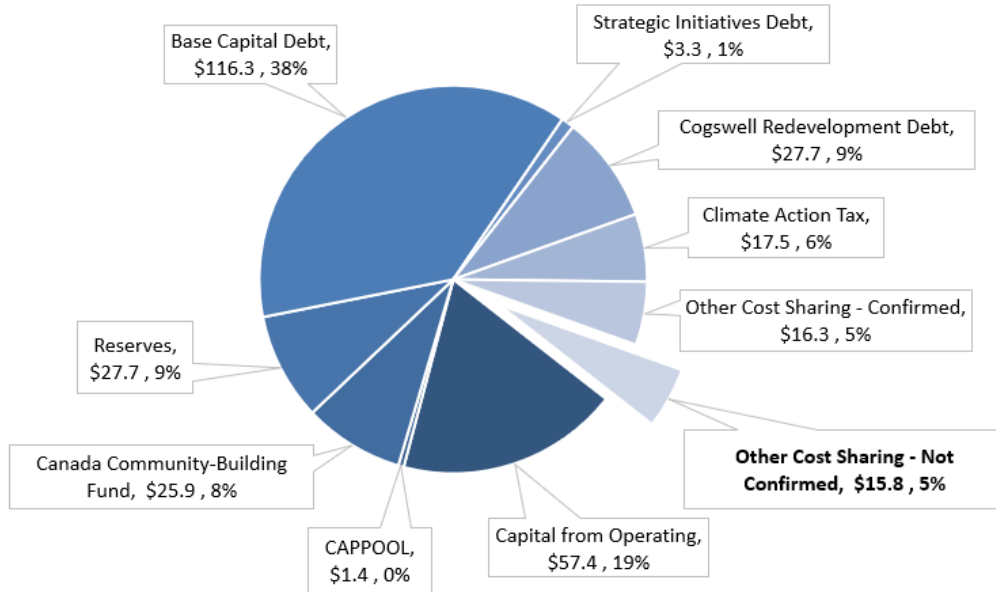
Asset Category/ Strategic Initiative	Est. 2023/24 Work-in-Progress	2024/25 Budget	Combined Est. 2024/25 Work Plan
Buildings/Facilities	\$ 60,129	\$ 51,600	\$ 111,729
Business Systems	20,851	13,160	34,011
District Capital Funds	1,355	1,504	2,859
Outdoor Recreation	9,590	13,095	22,685
Roads, Active Transportation & Bridges	57,925	87,153	145,078
Traffic & Streetlights	746	6,175	6,921
Vehicles, Vessels & Equipment	21,851	55,759	77,610
Other Assets	21,459	17,405	38,864
<b>Total Base Capital Budget</b>	<b>\$ 193,905</b>	<b>\$ 245,851</b>	<b>\$ 439,756</b>
Cogswell Interchange Redevelopment	1,211	27,650	28,861
Halifax Forum Redevelopment	2,250	-	2,250
HRP Headquarters	-	500	500
HalifACT Climate Action Plan Projects	126,196	18,585	144,781
Integrated Mobility Plan (IMP) Projects	53,435	16,650	70,085
<b>Total Strategic Initiatives Capital Budget</b>	<b>\$ 183,092</b>	<b>\$ 63,385</b>	<b>\$ 246,477</b>
<b>TOTAL CAPITAL BUDGET ('000's)</b>	<b>\$ 376,997</b>	<b>\$ 309,236</b>	<b>\$ 686,233</b>

Total 2024/25 Work Plan by Service Area



# 2024/25 Capital Budget

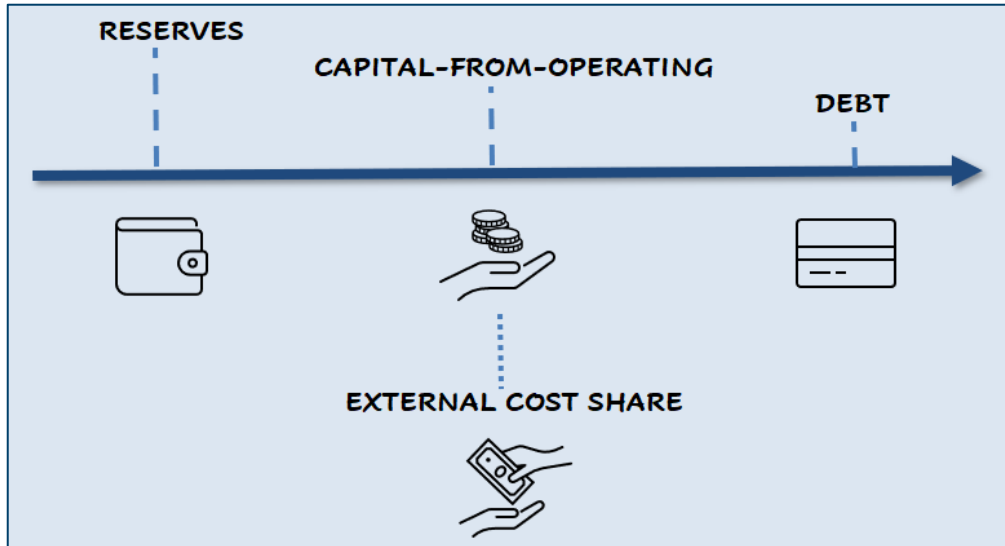
2024/25 Capital Funding Budget (In Millions)



- Annual tax contribution to capital budget decreased by \$30M
- Annual tax contribution of \$7M towards Strategic Initiatives' Reserve removed
- Base Capital Debt Ceiling increased to \$1,800/dwelling

# 2024/25 Capital Budget

*When does capital funding appear on the tax bill?*



# 2024/25 Budget

## ASSET RENEWAL 70%

- ❖ SOGR Programs (75%)
- ❖ Specific Rehab/Replacements (25%)

## SERVICE GROWTH 30%

- ❖ Expansion Programs (55%)
- ❖ New Infrastructure (45%)

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# 2024/25 Renewal Investment

Asset Renewal Programs	Total 2024/25 Work Plan
Buildings/Facilities	\$ 61,178,000
Business Systems	2,935,000
Other Assets	4,135,000
Outdoor Recreation	12,030,000
Roads, Active Transportation & Bridges	94,691,000
Traffic & Streetlights	921,000
Vehicles, Vessels & Equipment	155,311,000
<b>Grand Total</b>	<b>\$ 331,201,000</b>

## Rehabilitation/Replacement:

- HRFE Station & Headquarters (Bedford)
- BLT Recreation Centre Recap
- East Dartmouth CC Reno
- Hfx Common Playground Replace
- Hfx Forum Redevelopment
- Hfx North Memorial Library Reno
- HR Business Foundations
- Recreation Software Transition
- Corporate Scheduling
- Fleet Management Solution
- Peace & Friendship Park Improvement's
- HRFE Trunk Mobile Radio Replace
- Structural Fire Training Prop



# 2024/25 Growth Investment

Growth	Total 2024/25 Work Plan
Buildings/Facilities	\$ 8,895,000
Business Systems	879,000
Other Assets	61,627,520
Outdoor Recreation	7,220,000
Roads, Active Transportation & Bridges	50,179,500
Traffic & Streetlights	6,000,000
Vehicles, Vessels & Equipment	9,446,000
<b>Grand Total</b>	<b>\$ 144,247,020</b>

## New Infrastructure:

- Burnside Transit Centre Rebuild
- Sheet Harbour Rec Centre
- Mackintosh Campus Phase 2
- Transit Fare Management
- HRFE Station Alerting
- Transit Fixed Route Planning & Scheduling
- Mill Cove Ferry Service
- Lockview HS All Weather Field
- Burnside Connection to Hwy 107
- Cogswell Interchange Redevelopment
- DT Dartmouth Infra. Renewal
- Windsor St Exchange Redevelopment
- MMC Dutch Village Road

8

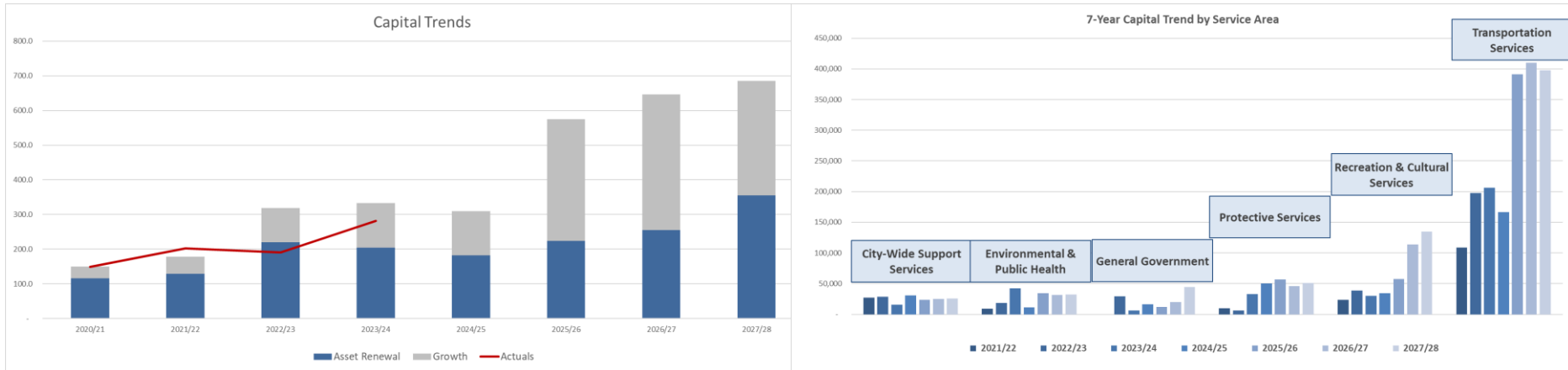
# Reserve Withdrawals

Reserve Account	2024/25	2025/26	2026/27	2027/28
Q421 - Options Reserve	\$ 2,000,000	\$ -	\$ -	\$ -
Q506 - Landfill Closure Reserve	-	452,000	474,000	500,000
Q526 - Capital Fund Reserve	5,692,179	3,225,000	3,575,000	2,734,000
Q546 - Multi-District Facilities Reserve	1,050,000	1,050,000	1,050,000	800,000
Q556 - Solid Waste Facilities Reserve	2,220,000	4,195,000	1,095,000	2,145,000
Q611 - Parkland Development Reserve	500,000	500,000	500,000	500,000
Q616 - Business Parks	15,500,000	12,000,000	20,000,000	44,500,000
Q621 - Community & Events	250,000	250,000	250,000	250,000
Q626 - Canada Community Building Fund Reserve	25,900,000	26,000,000	26,000,000	26,000,000
Q666 - Strategic Initiatives Reserve Capital	3,100,000	7,000,000	7,000,000	12,000,000
Q667 - Strategic Initiatives Reserve Operating	445,500	540,000	540,000	270,000
<b>Total Capital Reserve Withdrawals</b>	<b>\$ 56,657,679</b>	<b>\$ 55,212,000</b>	<b>\$ 60,484,000</b>	<b>\$ 89,699,000</b>

# Multi-Year Capital Projects

Project Account #	Project Name	Total Previous Yrs' Gross Budget	2024/25 Capital Budget	2025/26 Capital Budget	2026/27 Capital Budget	2027/28 Capital Budget	2028/29 - 2033/34 Capital Budget	Grand Total
CB190007	Alderney Gate Recapitalization	650,000	500,000	1,250,000	2,000,000	600,000	3,600,000	\$ 8,600,000
CB190002	Bedford Library Replacement ***	-	500,000	-	10,000,000	5,000,000	-	\$ 15,500,000
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	4,500,000	9,500,000	9,000,000	-	-	-	\$ 23,000,000
CQ220002	Burnside & City of Lakes Industrial Park	31,250,000	5,000,000	12,000,000	-	17,000,000	17,000,000	\$ 82,250,000
CB230025	Burnside Transit Eco-Rebuild (Construction)***	-	-	20,000,000	60,000,000	85,000,000	185,000,000	\$ 350,000,000
CB000023	Captain William Spry Renovations	1,200,000	-	3,000,000	2,000,000	-	-	\$ 6,200,000
CT000007	Cogswell Interchange Redevelopment	71,040,000	27,650,000	23,950,000	-	-	-	\$ 122,640,000
CB220001	East Dartmouth CC renovatons	1,000,000	1,450,000	750,000	-	-	-	\$ 3,200,000
Transit22	Expansion Buses ***	-	-	10,250,000	-	3,440,000	14,795,000	\$ 28,485,000
CV240003	Fire Fleet Expansion	-	3,900,000	3,725,000	-	-	-	\$ 7,625,000
CV240004	Fire Fleet Replacement	7,000,000	10,470,000	17,371,000	25,844,000	21,650,000	39,000,000	\$ 121,335,000
CZ230300	HalifACT - Fleet Electrification	6,675,000	6,850,000	5,400,000	7,367,000	10,220,000	16,955,000	\$ 53,467,000
CZ230100	HalifACT - Municipal Building Retrofits	20,090,000	6,000,000	20,000,000	19,596,000	19,596,000	82,798,000	\$ 168,080,000
CZ230200	HalifACT - Public Charging Infrastructure	2,850,000	2,200,000	500,000	500,000	500,000	1,500,000	\$ 8,050,000
CZ230400	HalifACT - Shore Rd Resilience Improvements	655,000	435,000	3,966,000	-	-	-	\$ 5,056,000
CB200014	Halifax Regional Fire & Emergency Headquarters and Station	16,000,000	12,000,000	12,000,000	-	-	-	\$ 40,000,000
CB000088	HRFE Facility Improvements	900,000	2,500,000	1,500,000	1,500,000	2,500,000	14,250,000	\$ 23,150,000
Parks 1	Lockview High School Park All Weather Field	-	3,000,000	1,900,000	-	-	-	\$ 4,900,000
CB220023	Mackintosh Campus - Phase 2	-	-	3,150,000	1,750,000	-	-	\$ 4,900,000
CV210013	Mill Cove Ferry Service (Construction) ***	7,900,000	11,000,000	140,000,000	115,000,000	-	-	\$ 273,900,000
CB210018	Sheet Harbour Fire Station	500,000	-	6,000,000	4,000,000	-	-	\$ 10,500,000
CB000080	Sheet Harbour Recreation Centre	285,000	-	7,000,000	8,300,000	-	-	\$ 15,585,000
CT190010	Windsor Street Exchange	6,865,000	-	32,292,000	30,500,000	24,208,000	10,000,000	\$ 103,865,000
	<b>Grand Total 2024/25 Muti-Year Projects</b>	<b>\$ 179,360,000</b>	<b>\$ 102,955,000</b>	<b>\$ 335,004,000</b>	<b>\$ 288,357,000</b>	<b>\$ 189,714,000</b>	<b>\$ 384,898,000</b>	<b>\$ 1,480,288,000</b>

# 2025/26 – 2027/28 Capital Plan



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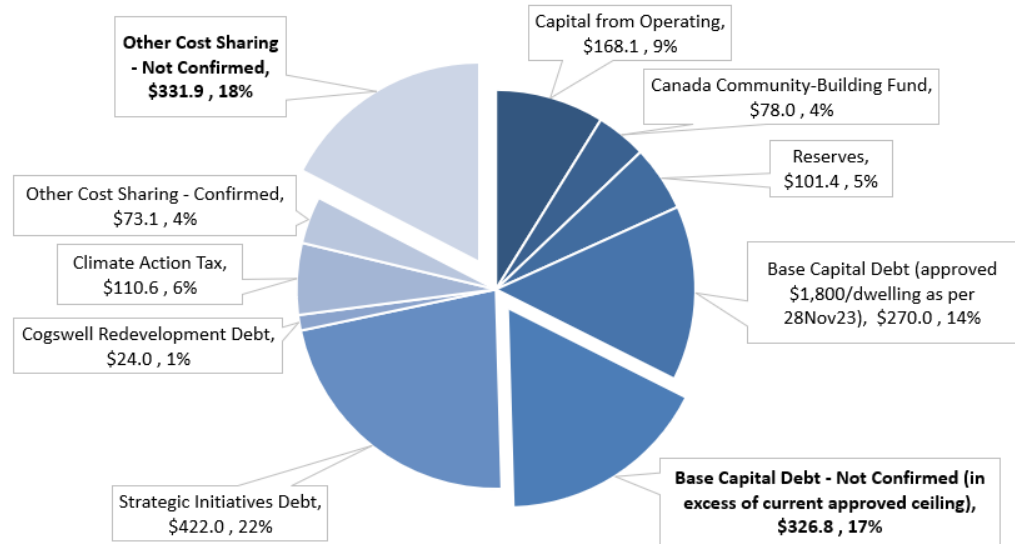
Asset Category	2025/26	2026/27	2027/28
Buildings/Facilities	\$ 81,825	\$ 95,105	\$ 101,935
Business Systems	9,815	7,689	3,138
District Capital Funds	1,504	1,504	1,504
Outdoor Recreation	17,550	13,350	12,450
Roads, Active Transportation & Bridges	110,610	116,078	132,632
Traffic & Streetlights	6,125	5,725	7,004
Vehicles, Vessels & Equipment	54,889	46,192	81,853
Other Assets	17,220	23,173	46,225
<b>Total Base Capital Plan</b>	<b>\$ 299,538</b>	<b>\$ 308,816</b>	<b>\$ 386,741</b>
Strategic Initiative	2025/26	2026/27	2027/28
Cogswell Interchange Redevelopment	\$ 23,950	\$ -	\$ -
Halifax Forum Redevelopment	5,000	40,000	47,000
HRP Headquarters	500	1,500	18,000
HalifACT Climate Action Plan Projects	36,866	34,463	42,316
Integrated Mobility Plan (IMP) Projects	209,192	261,150	190,848
<b>Total Strategic Initiatives Plan</b>	<b>\$ 275,508</b>	<b>\$ 337,113</b>	<b>\$ 298,164</b>
Base Capital & Strategic Initiatives	2025/26	2026/27	2027/28
<b>TOTAL CAPITAL PLAN</b>	<b>\$ 575,046</b>	<b>\$ 645,929</b>	<b>\$ 684,905</b>

- Mill Cove Ferry Terminal
- Burnside Transit Centre Eco-Rebuild
- Windsor St Exchange
- Halifax Forum
- IMP Land Acquisition

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2025/26 - 2027/28 Capital Funding Plan (In Millions)



# Capital Funding Strategy Update

## Fiscal Sustainability Strategy *(2021/22 Budget)*

*Significant Changes in Economic Factors  
and Regional Planning Outlook*

Revisit to Update for 2025/26 Budget:

- Capital from Operating (Annual Taxes) Targets
- Debt Policy Targets
- 10-Year Strategic Initiatives Funding Plan
- 10-Year Climate Action Tax Funding Plan



14