



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 13.2.2**  
**Audit & Finance Standing Committee**  
**November 15, 2023**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** **-ORIGINAL SIGNED-**

---

John Traves, K.C., Acting Chief Administrative Officer

**DATE:** November 2, 2023

**SUBJECT:** **Second Quarter 2023/24 Financial Report**

---

**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

## **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Second Quarter 2023/24 Financial Report to Regional Council for their information.

## **DISCUSSION**

### **Operating Statement:**

At September 30, 2023, HRM has projected a General Rate deficit of \$6,993,900.

The business units have a projected deficit of \$8.0M and Fiscal Services has a projected surplus of \$1.0M.

The projected deficit is primarily due to increased building, utilities, contract and equipment costs exceeding what was budgeted and a decrease in deed transfer tax revenue due to decreased activity in the residential real estate market. This is partially offset by a decrease in compensation and benefits across the organization and an increase in revenue expected from Divert Nova Scotia.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.9M of the \$3.2M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$44.2K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.2M. \$735K has been spent, against revenues of \$1.1M leaving a surplus of \$1.6M.

### **Reserves Statement:**

The reserve balances at September 30, 2023 are \$448.2M, with projected closing balance at March 31, 2023 of \$231M. Of this balance, \$23.7M remains uncommitted. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$463.9M at September 30, 2023.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the six-month period ended September 30, 2023 actual expenditures in these projects were \$90.4M, and there is an additional projected spend \$191.0M on these projects in Fiscal 2023/24, resulting in a projected work in progress at year-end of \$476.8M.

### **Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended September 30, 2023 there were \$21,900 of hospitality expenditures.

### **Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

### **FINANCIAL IMPLICATIONS**

Explained in the report.

### **RISK CONSIDERATION**

No risks identified.

### **COMMUNITY ENGAGEMENT**

No community engagement required.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2024.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to September 30, 2023.
4. Report of Expenditures in the Councillors' District Activity Funds to September 30, 2023.
5. Report of Changes in the Recreation Area Rate Accounts to September 30, 2023.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2024.
7. Accounts Receivable as at September 30, 2023.
8. Capital Projection Summary Projected to March 31, 2024.
9. Quarterly Hospitality Expenses Summary, April 1, 2023 to September 30, 2023.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2023 to September 30, 2023.

---

A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

---

# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2024**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2023 to September 30, 2023

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	16,094,400	14,017,600	2,076,800	5,559,368	39.7%	8,458,232	8,457,517
Community Safety	7,045,100	8,743,000	(1,697,900)	2,614,917	29.9%	6,128,083	1,931,239
Finance & Asset Management	15,347,400	16,307,010	(959,610)	8,463,047	51.9%	7,843,963	8,874,730
Fire & Emergency	84,223,600	83,950,300	273,300	40,176,489	47.9%	43,773,811	35,788,953
Fiscal	(582,868,900)	(583,859,600)	990,700	(732,200,765)	125.4%	148,341,165	(236,661,729)
Halifax Regional Police	94,622,400	96,069,000	(1,446,600)	47,138,593	49.1%	48,930,407	42,731,314
Halifax Transit	60,262,200	60,243,900	18,300	11,815,504	19.6%	48,428,396	22,420,074
Human Resources	9,007,900	8,610,150	397,750	4,171,323	48.4%	4,438,827	3,601,065
Information Technology	32,767,300	33,939,300	(1,172,000)	19,370,500	57.1%	14,568,800	14,996,769
Legal & Legislative Services	8,701,900	9,136,050	(434,150)	4,166,146	45.6%	4,969,904	3,950,402
Library	23,537,000	23,537,000	-	10,767,102	45.7%	12,769,898	11,552,438
Office of the Auditor General	1,195,700	1,145,600	50,100	564,318	49.3%	581,282	507,558
Outside Police BU (RCMP)	33,019,200	35,358,300	(2,339,100)	17,500,168	49.5%	17,858,132	9,790,049
Parks & Recreation	33,971,500	35,051,401	(1,079,900)	21,969,624	62.7%	13,081,777	20,408,448
Planning & Development	10,327,600	10,247,000	80,600	2,477,068	24.2%	7,769,932	3,776,119
Property, Fleet & Environment	48,507,400	51,877,500	(3,370,100)	22,698,391	43.8%	29,179,109	20,733,161
Public Works	104,238,300	102,620,370	1,617,930	39,526,994	38.5%	63,093,376	37,071,079
<b>Total</b>	<b>-</b>	<b>6,993,881</b>	<b>(6,993,880)</b>	<b>(473,221,213)</b>		<b>480,215,094</b>	<b>9,929,186</b>

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2023 to September 30, 2023

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,712,700)	(4,222,600)	509,900	(3,956,810)	93.7%	(265,790)	(1,639,528)
Community Safety	(1,706,900)	(2,465,000)	758,100	(780,893)	31.7%	(1,684,107)	(308,700)
Finance & Asset Management	(4,820,600)	(4,618,300)	(202,300)	(1,538,420)	33.3%	(3,079,880)	(720,716)
Fire & Emergency	(768,700)	(1,623,000)	854,300	(1,304,221)	80.4%	(318,779)	(616,137)
Halifax Regional Police	(13,647,700)	(13,416,600)	(231,100)	(6,828,962)	50.9%	(6,587,638)	(6,219,703)
Halifax Transit	(71,191,200)	(71,486,200)	295,000	(50,715,102)	70.9%	(20,771,098)	(41,116,270)
Human Resources	(80,000)	(80,000)	-	(40,005)	50.0%	(39,995)	(40,000)
Information Technology	(8,600)	(17,400)	8,800	(16,521)	94.9%	(879)	1,049
Legal & Legislative Services	(369,700)	(423,700)	54,000	(255,473)	60.3%	(168,227)	(116,662)
Library	(5,960,300)	(5,960,300)	-	(3,147,111)	52.8%	(2,813,189)	(2,913,541)
Parks & Recreation	(15,910,000)	(17,544,100)	1,634,100	(9,612,843)	54.8%	(7,931,257)	(7,126,089)
Planning & Development	(10,630,000)	(12,338,000)	1,708,000	(6,894,333)	55.9%	(5,443,667)	(4,355,460)
Property, Fleet & Environment	(2,351,600)	(2,504,300)	152,700	(1,117,358)	44.6%	(1,386,942)	(956,674)
Public Works	(19,881,000)	(22,135,600)	2,254,600	(8,541,709)	38.6%	(13,593,891)	(7,631,397)
<b>Total</b>	<b>(151,039,000)</b>	<b>(158,835,100)</b>	<b>7,796,100</b>	<b>(94,749,761)</b>	<b>59.7%</b>	<b>(64,085,339)</b>	<b>(73,759,827)</b>

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,653,550)	(1,619,900)	(33,650)	(1,639,753)	101.2%	19,853	(798,210)
Corrections Services	(6,775,800)	(6,775,800)	-	(7,437,271)	109.8%	661,471	(3,575,138)
Deed Transfer	(76,000,000)	(66,000,000)	(10,000,000)	(37,423,023)	56.7%	(28,576,977)	(45,942,774)
Fire Protection	(8,029,300)	(8,029,300)	-	(8,869,055)	110.5%	839,755	(11,693,818)
Government Grants	(3,600,000)	(3,707,800)	107,800	(3,707,833)	100.0%	33	(3,579,525)
Grants in Lieu	(45,509,900)	(45,509,900)	-	(45,996,181)	101.1%	486,281	(17,033,922)
Insurance	(500,000)	(1,200,000)	700,000	(69,180)	5.8%	(1,130,820)	(30,977)
Investment, Interest and Misc. Revenue	(18,297,500)	(18,307,200)	9,700	(10,616,623)	58.0%	(7,690,577)	(4,972,428)
Mandatory Education	(173,705,300)	(173,705,300)	-	(174,782,410)	100.6%	1,077,110	(77,302,560)
Metro Housing Authority	(4,311,900)	(4,311,900)	-	(4,338,916)	100.6%	27,016	(2,474,726)
Other Fiscal Services	(265,000)	(10,181,500)	9,916,500	(10,073,205)	98.9%	(108,295)	(4,385,891)
Property Tax, Tax Agreements and HW Dividend	(640,245,900)	(641,227,800)	981,900	(634,570,205)	99.0%	(6,657,595)	(283,200,546)
Property Valuation Services	(7,391,700)	(7,391,700)	-	(7,437,271)	100.6%	45,571	(3,300,137)
Recoverable Debt	(15,251,800)	(15,325,800)	74,000	(7,659,942)	50.0%	(7,665,858)	(169,591)
Stormwater Right of Way	(6,122,500)	(6,122,500)	-	(6,125,790)	100.1%	3,290	6,658
Supplementary Education	(13,440,600)	(13,440,600)	-	(15,284,219)	113.7%	1,843,619	(5,925,126)
Transfers to (from) Reserves	(450,000)	-	(450,000)	-	0.0%	-	-
<b>Total</b>	<b>(1,021,550,750)</b>	<b>(1,022,857,000)</b>	<b>1,306,250</b>	<b>(976,030,877)</b>	<b>95.4%</b>	<b>(46,826,123)</b>	<b>(464,378,710)</b>

<b>Grand Total</b>	<b>(1,172,589,750)</b>	<b>(1,181,692,100)</b>	<b>9,102,350</b>	<b>(1,070,780,638)</b>	<b>77.5%</b>	<b>(110,911,462)</b>	<b>(538,138,537)</b>
--------------------	------------------------	------------------------	------------------	------------------------	--------------	----------------------	----------------------

Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2023 to September 30, 2023

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	19,807,100	18,240,200	1,566,900	9,516,178	52.2%	8,724,022	10,097,045
Community Safety	8,752,000	11,208,000	(2,456,000)	3,395,810	30.3%	7,812,190	2,239,940
Finance & Asset Management	20,168,000	20,925,310	(757,310)	10,001,466	47.8%	10,923,844	9,595,446
Fire & Emergency	84,992,300	85,573,300	(581,000)	41,480,711	48.5%	44,092,589	36,405,089
Halifax Regional Police	108,270,100	109,485,600	(1,215,500)	53,967,555	49.3%	55,518,045	48,951,016
Halifax Transit	131,453,400	131,730,100	(276,700)	62,530,605	47.5%	69,199,495	63,536,344
Human Resources	9,087,900	8,690,150	397,750	4,211,328	48.5%	4,478,822	3,641,065
Information Technology	32,775,900	33,956,700	(1,180,800)	19,387,022	57.1%	14,569,678	14,995,720
Legal & Legislative Services	9,071,600	9,559,750	(488,150)	4,421,619	46.3%	5,138,131	4,067,064
Library	29,497,300	29,497,300	-	13,914,213	47.2%	15,583,087	14,465,979
Office of the Auditor General	1,195,700	1,145,600	50,100	564,318	49.3%	581,282	507,558
Outside Police BU (RCMP)	33,019,200	35,358,300	(2,339,100)	17,500,168	49.5%	17,858,133	9,790,049
Parks & Recreation	49,881,500	52,595,501	(2,714,000)	31,582,467	60.0%	21,013,033	27,534,537
Planning & Development	20,957,600	22,585,000	(1,627,400)	9,371,401	41.5%	13,213,599	8,131,579
Property, Fleet & Environment	50,859,000	54,381,800	(3,522,800)	23,815,749	43.8%	30,566,051	21,689,835
Public Works	124,119,300	124,755,970	(636,670)	48,068,703	38.5%	76,687,267	44,702,476
<b>Total</b>	<b>733,907,900</b>	<b>749,688,581</b>	<b>(15,780,680)</b>	<b>353,729,311</b>	<b>47.2%</b>	<b>395,959,270</b>	<b>320,350,743</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,653,550	1,619,900	33,650	(77,707)	-4.8%	1,697,607	(281,379)
Capital From Operating	62,779,000	62,779,000	-	62,759,667	100.0%	19,333	65,919,650
Corrections Services	6,775,800	6,775,800	-	3,275,366	48.3%	3,500,434	3,544,332
District Activity Fund	72,000	72,000	-	43,846	60.9%	28,154	38,613
Fire Protection	8,029,300	8,029,300	-	(38,465)	-0.5%	8,067,765	5,764,033
Grants & Tax Concessions	8,729,000	8,670,400	58,600	7,149,227	82.5%	1,521,173	1,289,024
Halifax Convention Centre	7,540,000	7,540,000	-	2,770,000	36.7%	4,770,000	3,141,279
Insurance	6,322,900	6,972,900	(650,000)	5,099,099	73.1%	1,873,801	5,939,710
Investment, Interest and Misc. Revenue	560,000	550,000	10,000	322,067	58.6%	227,933	215,032
Mandatory Education	173,705,300	173,705,300	-	86,371,211	49.7%	87,334,089	79,906,186
Metro Housing Authority	4,311,900	4,311,900	-	1,006,714	23.3%	3,305,186	(4,083,908)
Other Fiscal Services	31,400,400	31,946,300	(545,900)	7,523,172	23.5%	24,423,128	1,391,356
Property Tax, Tax Agreements and HW Dividend	3,690,600	3,701,500	(10,900)	1,824,542	49.3%	1,876,958	1,861,420
Property Valuation Services	7,391,700	7,391,700	-	5,647,722	76.4%	1,743,978	3,697,463
Recoverable Debt	15,571,200	15,251,800	319,400	6,448,223	42.3%	8,803,577	1,796,948
Retirement, Benefits & Other LTD	3,280,000	3,025,000	255,000	381,003	12.6%	2,643,997	758,927
Stormwater Right of Way	6,122,500	6,122,500	-	450,868	7.4%	5,671,632	4,106,452
Supplementary Education	13,440,600	13,440,600	-	7,006,557	52.1%	6,434,043	6,558,721
Tax Supported Debt	36,648,900	36,884,300	(235,400)	26,763,401	72.6%	10,120,899	27,143,121
Transfers to (from) Reserves	38,657,200	38,207,200	450,000	19,103,600	50.0%	19,103,600	19,010,000
Valuation Allowance	2,000,000	2,000,000	-	-	0.0%	2,000,000	-
<b>Total</b>	<b>438,681,850</b>	<b>438,997,400</b>	<b>(315,550)</b>	<b>243,830,112</b>	<b>55.5%</b>	<b>195,167,288</b>	<b>227,716,981</b>

<b>Grand Total</b>	<b>1,172,589,750</b>	<b>1,188,685,981</b>	<b>(16,096,230)</b>	<b>597,559,423</b>	<b>51.4%</b>	<b>591,126,558</b>	<b>548,067,725</b>
--------------------	----------------------	----------------------	---------------------	--------------------	--------------	--------------------	--------------------

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**



**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2023**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Office of the Auditor General</b>	Projected surplus in compensation and benefits is due to the Auditor General position being vacant.	106,500
	Projected deficit mainly for increased recruitment costs for a new Municipal Auditor General.	(56,400)
<b>Total Auditor General</b>		<b>50,100</b>
<b>CAO</b>	Projected surplus in revenue due to secondments to the Province and the Port.	395,600
	Projected surplus in compensation and benefits includes positions moving to other business units and unexpected vacancies (a portion of which will be used in Community Safety (\$908.8K), Legal & Legislative Services (\$121.8K) and Human Resources (\$100K)). These savings are offset by various adjustments including overstaffs to cover the secondments.	1,192,000
	Projected surplus due to legal fees budget for the Board of Police Commissioners moving to Legal & Legislative Services.	100,000
	Projected surplus due to the JustFood program and the Navigator program moving to Community Safety.	390,000
	Projected deficit to support Board of Police Commissionaires related work.	(50,000)
	Projected surplus in non-compensation due to a portion of the DCAO budgets not required this fiscal year.	43,000
	Net impact of immaterial non-compensation adjustments.	6,200
<b>Total CAO</b>		<b>2,076,800</b>
<b>Community Safety</b>	Surplus in revenue due to funding from a provincial grant for a drop-in centre (costs in other goods) and provincial reimbursement for homeless flooding costs.	758,100
	Deficit in compensation and benefits is primarily due to staffing requirements for setting up admin in Community Safety (with transfers from CAO, GREA and Parks) offset by timing of vacancies being filled.	(883,600)
	Deficit in building costs due to higher than expected costs for site cleanup and upgrade of the EMO centre.	(329,000)
	Deficit in office supplies due to increased delivery costs of water.	(21,000)
	Deficit in other goods and services is due to increased costs of advertising campaigns/meal costs, costs for the drop-in centre and increased funding for program costs.	(903,000)
	Deficit in other fiscal due to transfer of Just Food costs and higher Ground Search and Rescue grant payout.	(298,500)
	Net impact of immaterial non-compensation adjustments.	(20,900)
<b>Total Community Safety</b>		<b>(1,697,900)</b>
<b>Halifax Regional Fire &amp; Emergency</b>	Projected surplus in compensation and benefits due to vacancies in Fire Prevention partially offset by large vacancy management target.	343,200
	Projected increase in training overtime for two recruit intakes.	(79,200)
	Projected surplus due to unbudgeted Province of Nova Scotia recoveries.	64,300
	Projected deficit in recruiting due to expenses for onboarding of last intake and recruiting of new class.	(30,000)
	Projected deficit due to unbudgeted boat docking fees.	(15,000)
	Projected deficit due to unbudgeted GIS mapping services.	(10,000)
<b>Total Halifax Regional Fire &amp; Emergency</b>		<b>273,300</b>
<b>Finance &amp; Asset Management</b>	Projected deficit in revenue due to reduction of tax certificate sales in a slow real estate market and reduction of By-Law F300 Revenue due to TD discounting this service, offset by a secondment to the Province and increased Tax Admin fees.	(202,300)
	Projected increase in compensation and benefits due to overstaffed positions, including the secondment to the province, offset by vacancies throughout departments.	(567,300)
	Projected deficit in contract services and courier/postage fees primarily due to increasing costs for couriers, temp agency costs for new solicitation system, increasing shredding costs, and ticket/pass delivery to vendors.	(124,000)
	Projected increase in property survey fees due to legal services working on a large volume of problem tax files that require boundary surveys to attempt collection through tax sale.	(30,000)
	Projected increase in equipment purchases and rentals due to the rental and purchase of a work assist vehicle.	(27,500)
	Net impact of immaterial non-compensation adjustments.	(8,500)
<b>Total Finance &amp; Asset Management</b>		<b>(959,600)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Human Resources</b>	Projected surplus in compensation and benefits primarily related to vacancies in various positions. This was partially offset by a number of overstaffed positions.	558,900
	Projected deficit in professional fees related to increased contract cost of the employee & family assistance program and additional usage of the program during and after the Tantallon wildfires.	(18,000)
	Projected deficit in consulting fees primarily related to workplace assessment engagement.	(71,700)
	Projected deficit in membership dues related to upcoming IPAC membership.	(10,600)
	Projected deficit in recruiting related to new LinkedIn recruiter license and additional spending on job/career fair activities.	(45,600)
	Net impact of immaterial non-compensation adjustments.	(15,200)
<b>Total Human Resources</b>		<b>397,800</b>
<b>Information Technology</b>	Projected deficit in compensation and benefits primarily related to IT divisions operating at a full complement of staff, or the expectation to be fully staffed during the year.	(324,250)
	Projected deficit in computer software and support agreements primarily due to increased SAP costs (including economic change adjustments), unbudgeted infrastructure support contract renewals related to a cluster of firewalls and storage servers, and increased service management contract costs related to both the IT request/incident management platform as well as the intake application for FOI requests.	(461,300)
	Projected deficit in telephone/cable due to higher mobility charges as a result of increased usage.	(273,950)
	Projected deficit in courier & postage primarily related to higher than expected monthly courier charges.	(10,000)
	Projected deficit in printing and reproductions primarily related to new print contract.	(56,700)
	Projected deficit in local travel due to spending trends being greater than what was budgeted.	(13,700)
	Net impact of immaterial non-compensation adjustments.	(32,100)
<b>Total Information Technology</b>		<b>(1,172,000)</b>
<b>Legal &amp; Legislative Services</b>	Projected deficit in compensation and benefits primarily due to lower than budgeted vacancy savings and Board of Police Commissioners position which is offset in CAO where it was originally budgeted.	(369,600)
	Projected deficit for legal fees for the Board of Police Commissioners. The expenses are offset in CAO where they were originally budgeted.	(100,000)
	Projected surplus in revenue due to increased legal service recoveries and a grant from Young Canada Works.	54,000
	Net impact of immaterial non-compensation adjustments.	(18,600)
<b>Total Legal &amp; Legislative Services</b>		<b>(434,200)</b>
<b>Public Works</b>	Projected surplus in compensation and benefits mainly related to vacant positions.	\$429,300
	Projected surplus in revenue expected from Divert NS.	\$1,610,000
	Project surplus in revenue related to bottle refunds being greater than anticipated.	\$150,000
	Projected surplus in parking station and permit revenue due to increased volume.	\$250,000
	Projected surplus in parking ticket revenue based on ticketing trends.	\$222,000
	Projected surplus related to MetroPark parking revenue (\$200.0K), partially offset by increased management fees (\$47.1K)	\$152,900
	Projected surplus related to diesel prices being lower than budgeted in relation to solid waste collection contracts.	\$578,000
	Projected surplus in concrete and gravel work as crews assist with flood repairs.	\$28,800
	Projected deficit in revenue related to sales of recyclables due to weaker recyclables commodity pricing than budgeted.	(\$500,000)
	Projected deficit related to contracted asphalt work being greater than budgeted due to increased fuel prices and living wage increases.	(\$125,000)
	Projected deficit due to the new contract for the household special waste program being greater than budgeted, which is partially offset by decreased volume.	(\$282,500)
	Projected deficit related to electricity costs for streetlights due to NS Power rate increases.	(\$296,100)
	Projected deficit due to expenses in the sign shop being greater than budgeted.	(\$318,900)
	Projected deficit related to annual maintenance agreements with external parties.	(\$70,000)
	Projected deficit related to cleaning costs mainly related to increased homeless encampments, as well and increased requirements for personal protective equipment due to high turnover and aging equipment.	(\$75,700)
	Projected deficit in equipment costs mainly related to small tools and a required loader and backhoe rental for the winter season. This is partially offset by expected savings in equipment purchases.	(\$43,100)
	Net impact of immaterial non-compensation adjustments.	(\$91,800)
<b>Total Public Works</b>		<b>\$1,617,900</b>
<b>Halifax Transit</b>	Projected surplus in revenue due to higher ridership offset partially by lower recoveries.	295,000
	Projected deficit in compensation due to increase in other allowances.	(192,000)
	Projected deficit in contract services due to increased security requirements for off-duty officers.	(150,000)
	Projected deficit in equipment due to requirements for technical services projects and higher equipment rental costs.	(76,500)
	Projected deficit in lubricants due to an increased requirement.	(26,500)
	Projected deficit in building costs due to increased pontoon repairs and other inflationary costs (reallocated from repairs and maintenance).	(52,000)
	Projected deficit in vehicle expenses due to increased costs of Rita Joe drydocking offset partially by reallocation of repairs and maintenance.	(120,200)
	Projected surplus in vehicle expenses due to decreased fuel price for diesel (\$1.20 average cost versus \$1.56 in budget).	415,000
	Projected deficit in other due to higher recruiting costs.	(21,000)
	Projected deficit in interdepartmental due to lower insurance recoveries.	(50,000)
	Net impact of immaterial non-compensation adjustments.	(3,500)
<b>Total Halifax Transit</b>		<b>18,300</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2023**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Planning &amp; Development</b>	Projected surplus in revenue due to increases in fees impacting development permits, zoning fees, variance fees and sales of services fees.	(30,000)
	Projected deficit in office supplies primarily related to the purchase of specialized software to run on network.	(11,000)
	Projected surplus in compensation and benefits due to open vacancies.	139,300
	Projected surplus in vehicle expense due to lower than forecasted demand to rent trucks.	40,000
	Projected surplus in grants (\$1.2M) related to Future Communities Services, (\$200K) for Young & Robie Infrastructure and (\$338K) related to Daltrac Household Travel Survey and Streetlight Data.	1,738,000
	Projected deficit in external services primary related to (\$1.2M) Future Communities Services, (\$200K) for Young & Robie Infrastructure and (\$338K) related to Daltrac Household Travel Survey and Streetlight Data and (\$350K) for Suburban and Rural Plan.	(2,076,300)
	Projected surplus in other fiscal primarily related to reserve transfer to cover Suburban and Rural Study.	292,000
	Net impact of immaterial non-compensation adjustments	(11,400)
<b>Total Planning &amp; Development</b>		<b>80,600</b>
<b>Parks &amp; Recreation</b>	Projected surplus in revenue due to gifts for parks, summer grants, program bookings and rental revenues.	821,700
	Projected surplus in other fiscal primarily due to unbudgeted transfer of interest earned in the Cemetery Trust fund.	232,500
	Projected deficit in compensation primarily due to casual wages, overtime, and vacation payouts.	(750,400)
	Projected deficit in external services due to increased costs for services which include grass cutting, field monitoring, garbage pick up, and security.	(1,162,900)
	Projected deficit in supplies due to uniforms and program supplies.	(114,800)
	Projected deficit in vehicle expenses due to vehicle rental and vehicle lease costs above the budget, drivers' ID readers and fobs for park staff.	(51,000)
	Project deficit in other goods and services due to increase in training costs mainly due to boat club staff training, special project and net of other expenses.	(48,200)
	Projected deficit in materials due to bed maintenance, top dressing for fields, bike park and woodchip fibre for playgrounds.	(35,300)
	Projected deficit in other building cost primarily due to increased cost for heating fuel.	(26,800)
	Projected deficit in equipment due to increase for additional lip toppers for cans and other expenses.	(23,200)
	Projected surplus in HRM 4Pad attributable to increase in revenue. This is partially offset by contract service and other building cost.	86,500
	Projected surplus in RBC Centre due to decrease in office and building cost. This is partially offset by decrease in revenue.	13,400
	Net impact of immaterial non-compensation adjustments.	(21,400)
<b>Total Parks &amp; Recreation</b>		<b>(1,079,900)</b>
<b>Halifax Regional Police</b>	Projected deficit in revenue due to a secondment with another policing agency ending unexpectedly.	(98,900)
	Projected deficit in revenue due to a net decrease in expected service fee volumes for provincial 911 call-taking transfers and summary offence ticket services.	(132,200)
	Projected net savings in compensation and benefits due to attrition and turnover factors, decrease in court time, offset by overtime increases in Patrols, Criminal Investigations, Prisoner Care and Integrated Emergency Services.	128,700
	Projected deficit in office due to an increase in software licenses initially purchased and funded the past two years provincially, that have been determined necessary to retain for investigative efforts.	(110,000)
	Projected deficit in external services due to an increase in collaborative investigative efforts with other policing organizations and increase in consulting fees for recruitment requirements.	(597,200)
	Projected deficit in supplies due to additional uniform and patrol supplies requirements for existing and new hires; all impacted by inflationary factors.	(168,100)
	Projected deficit in building costs due to necessary structural re-configurations to existing operational office spaces.	(50,000)
	Projected deficit in out of town travel, training and conferences due to increased requirements after two-year long COVID 19 pandemic impacted scheduling, investigations and ceremonial funerals; all impacted by inflationary factors.	(418,900)
<b>Total Halifax Regional Police</b>		<b>(1,446,600)</b>
<b>Properties, Fleet &amp; Environment</b>	Projected surplus in compensation and benefits due to delay in hiring HalifACT positions, offset by increased overtime in Fleet.	15,800
	Projected surplus in revenue due to two new leases in Business Parks.	131,400
	Projected surplus in external services due to HalifACT funding two positions in other Business Units, and the delayed rollout of the deep energy retrofit program; offset by new security at Alderney - cost shared with Alderney Landing and other miscellaneous cost increases.	273,300
	Projected deficit in facility utilities - underbudgeted from the rising cost of fuel.	(1,409,000)
	Projected deficit in building expenses due to the budget requiring right sizing from the rising costs of parts and building maintenance. Plus increased automated external defibrillator contract for all facilities and increased vandalism, and increased issues due to deferred maintenance in the past.	(888,100)
	Projected deficit in equipment and communications due to the budget requiring right sizing from inflation and new buildings in the inventory. Also increase in Fleet parts due to the delay in receiving new vehicles, therefore, increased maintenance on the current fleet and additional small tools required.	(367,600)
	Projected deficit in vehicle expense due to the need to contract out with current staff vacancies, delay in receiving new police vehicles resulting in additional repairs on aging fleet and various major repairs occurring primarily in emergency fleet.	(1,026,500)
	Projected deficit in training for new HalifACT employees, the Collective Impact & Engagement training, Halifax promotion/advertising and a new Fleet recruitment plan.	(98,800)
	Net impact of immaterial non-compensation adjustments.	(600)
<b>Total Properties, Fleet &amp; Environment</b>		<b>(3,370,100)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2023**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
Outside Police (RCMP)	Projected deficit in Outside Police; this is completely offset with the budget being in Fiscal Services.	(2,339,100)
<b>Total Outside Police (RCMP)</b>		<b>(2,339,100)</b>
Library	Net zero impact of immaterial non-compensation adjustments	-
<b>Total Library</b>		<b>-</b>
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(7,984,600)</b>

FISCAL SERVICES VARIANCE ANALYSIS		
<b>Fiscal Services</b>	<b>Deed Transfer Tax</b> - Deed transfer taxes are expected to be below budget due to a continuing decrease in activity in the residential real estate market.	(10,000,000)
	<b>Government Grants</b> - HRM's portion of the Nova Scotia Power HST Offset received from the Province of Nova Scotia was more than anticipated.	107,800
	<b>Retirement, Benefits &amp; Other LTD</b> - Surplus is expected in the retirement allowance due to increase in interest rates (\$500K); this is partially offset by a settlement (\$245K).	255,000
	<b>Investment, Interest and Misc. Revenue</b> - Projected surplus in interest from trust account due to increase in interest rates (\$160K) and other miscellaneous revenue adjustments (\$9.7K); partially offset by bank charges due to higher-than-anticipated transaction fees for the Planning & Development on-line payment solution as well as other increased monthly fees (\$150K).	19,700
	<b>Other Fiscal Services</b> - Surplus due to the removal of the Outside Police (RCMP) budget, this is offset in Outside Police (RCMP) projections.	2,620,100
	<b>Other Fiscal Services</b> - Projected surplus in compensation and benefits primarily related to various contracts.	4,752,500
	<b>Other Fiscal Services</b> - Projected surplus primarily due to a decrease in the amount required for Operating Cost of Capital (\$298.2K), reducing spending where possible to reduce the deficit (\$1.3M) and reducing a budgeted amount for employer health benefits (offset in the business units) (\$375K).	1,998,000
	<b>Property Tax, Tax Agreements and HW Dividend</b> - Tax agreements higher than budgeted due to increase for Nova Scotia Power Inc. (\$1.1M), Heritage Gas (\$65.3K); partially offset by lower than budgeted amount for Bell Aliant (\$199.5K); partially offset by miscellaneous adjustments (\$10.9K).	971,000
	<b>Recoverable Debt</b> - Projected surplus relates to the offsetting transfer from reserves budget to cover strategic initiative debt projects was removed in error (\$319.4K), and interest related to the Fall River LIC (\$74K) is not required to cover offsetting debt interest so will become part of the general rate instead of carrying forward to future years.	393,400
	<b>Tax Supported Debt</b> - The debenture discount related to this debt was removed from the budget in error.	(235,400)
	<b>Miscellaneous</b> - Projected surplus in the tax exemptions program to accommodate the coverage in Community Safety for the Volunteer Search and Rescue Grants Program and miscellaneous savings in insurance costs.	108,600
<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>		<b>990,700</b>
<b>GRAND TOTAL</b>		<b>(6,993,900)</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to September, 2023**

## Summary Councillors' District Capital Funds

**April 1, 2023 to September 30, 2023**

	Carry Forward from Previous Years' Budgets	Current Year Budget	Budget Available as of April 1, 2023	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Currently Available
DISTRICT 1 - Cathy Deagle-Gammon	14,112.82	94,000.00	108,112.82	72,851.28	13,963.58	86,814.86	21,297.96
DISTRICT 2 - David Hendsbee	0.00	94,000.00	94,000.00	87,223.23	6,000.00	93,223.23	776.77
DISTRICT 3 - Becky Kent	61,061.72	94,000.00	155,061.72	78,568.49	39,000.00	117,568.49	37,493.23
DISTRICT 4 - Trish Purdy	110,670.96	94,000.00	204,670.96	56,063.43	28,795.79	84,859.22	119,811.74
DISTRICT 5 - Sam Austin	43,484.13	94,000.00	137,484.13	52,443.33	26,521.39	78,964.72	58,519.41
DISTRICT 6 - Tony Mancini	236,220.68	94,000.00	330,220.68	120,795.29	47,914.40	168,709.69	161,510.99
DISTRICT 7 - Wayne Mason	3,009.63	94,000.00	97,009.63	93,380.00	3,009.63	96,389.63	620.00
DISTRICT 8 - Lindell Smith	291,759.37	94,000.00	385,759.37	119,120.08	169,278.07	288,398.15	97,361.22
DISTRICT 9 - Shawn Cleary	135,432.70	94,000.00	229,432.70	62,269.31	53,484.38	115,753.69	113,679.01
DISTRICT 10 - Kathryn Morse	138,196.88	94,000.00	232,196.88	42,158.18	104,369.08	146,527.26	85,669.62
DISTRICT 11 - Patti Cuttell	98,533.68	94,000.00	192,533.68	30,634.73	46,917.07	77,551.80	114,981.88
DISTRICT 12 - Iona Stoddard	378,338.57	94,000.00	472,338.57	53,016.33	165,945.50	218,961.83	253,376.74
DISTRICT 13 - Pam Lovelace	54,302.71	94,000.00	148,302.71	81,701.67	30,229.43	111,931.10	36,371.61
DISTRICT 14 - Lisa Blackburn	4,828.85	94,000.00	98,828.85	63,781.29	3,747.86	67,529.15	31,299.70
DISTRICT 15 - Paul Russell	29,408.10	94,000.00	123,408.10	33,401.32	11,235.00	44,636.32	78,771.78
DISTRICT 16 - Tim Outhit	112,770.39	94,000.00	206,770.39	19,606.27	125,182.64	144,788.91	61,981.48
<b>Total</b>	<b>1,712,131.19</b>	<b>1,504,000.00</b>	<b>3,216,131.19</b>	<b>1,067,014.23</b>	<b>875,593.82</b>	<b>1,942,608.05</b>	<b>1,273,523.14</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to September 30, 2023**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2023 to September 30, 2023**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	3,137.50	-	3,137.50	4,500.00	1,362.50
DISTRICT 2 - David Hendsbee	1,357.17	-	1,357.17	4,500.00	3,142.83
DISTRICT 3 - Becky Kent	1,315.00	-	1,315.00	4,500.00	3,185.00
DISTRICT 4 - Trish Purdy	1,075.00	-	1,075.00	4,500.00	3,425.00
DISTRICT 5 - Sam Austin	3,920.00	-	3,920.00	4,500.00	580.00
DISTRICT 6 - Tony Mancini	2,162.50	-	2,162.50	4,500.00	2,337.50
DISTRICT 7 - Waye Mason	3,451.75	-	3,451.75	4,500.00	1,048.25
DISTRICT 8 - Lindell Smith	3,850.00	-	3,850.00	4,500.00	650.00
DISTRICT 9 - Shawn Cleary	4,500.00	-	4,500.00	4,500.00	-
DISTRICT 10 -Kathryn Morse	2,770.00	-	2,770.00	4,500.00	1,730.00
DISTRICT 11 - Patti Cuttell	1,375.00	-	1,375.00	4,500.00	3,125.00
DISTRICT 12 - Iona Stoddard	3,915.00	-	3,915.00	4,500.00	585.00
DISTRICT 13 - Pam Lovelace	3,382.59	-	3,382.59	4,500.00	1,117.41
DISTRICT 14 - Lisa Blackburn	4,113.00	-	4,113.00	4,500.00	387.00
DISTRICT 15 - Paul Russell	1,225.00	-	1,225.00	4,500.00	3,275.00
DISTRICT 16 - Tim Outhit	2,696.00	-	2,696.00	4,500.00	1,804.00
<b>Total</b>	<b>44,245.51</b>	<b>-</b>	<b>44,245.51</b>	<b>72,000.00</b>	<b>27,754.49</b>



# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to September 30, 2023**

**Halifax Regional Municipality**  
**Continuity Schedule of Recreation Area Rated Accounts**  
**The 2nd Quarter ended September 30, 2023**

<b>Area Rated Recreation Account</b>	<b>Opening</b>	<b>Revenue</b>	<b>Expenditures</b>	<b>Current Year's</b>	<b>Accumulated</b>
	<b>Deficit (Surplus)</b> <b>April 1, 2023</b>	<b>April 1, 2023 to</b> <b>September 30, 2022</b>	<b>April 1, 2023 to</b> <b>September 30, 2023</b>	<b>Deficit (Surplus)</b> <b>April 1, 2023 to September 30, 2023</b>	<b>Deficit (Surplus)</b> <b>September 30, 2023</b>
Frame Subdivision Homeowners Association	45	(4,095)	4,095	-	45
Sackville Heights Elementary School	(191,968)	(344,528)	126,201	(218,327)	(410,295)
Glen Arbour Homeowners Association	-	(21,970)	-	(21,970)	(21,970)
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	-	-	-	-	-
Ketch Harbour Residents Association	362	(10,532)	-	(10,532)	(10,170)
Mineville Community Association	(76)	(11,200)	11,276	76	-
Three Brooks Homeowners Association	-	(10,080)	10,080	-	-
Haliburton Highbury Homeowners Association	(185,636)	(63,335)	63,300	(35)	(185,671)
Highland Park Ratepayers Association	(56,038)	(12,466)	-	(12,466)	(68,504)
Kingswood Ratepayers Association	(124,099)	(67,550)	-	(67,550)	(191,649)
Prospect Road & Area Recreation Association	(161,532)	(121,634)	125,453	3,819	(157,713)
Westwood Hills Residents Association	(136,909)	(35,700)	56,909	21,209	(115,700)
Musquodoboit Harbour	(568)	(14,723)	-	(14,723)	(15,291)
Hammonds Plains Common Rate	(140,524)	-	-	-	(140,524)
Grand Lake/Oakfield Community Centre	(68,517)	(32,398)	43,773	11,375	(57,142)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	-	(16,300)	-	(16,300)	(16,300)
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,169)	(6,180)	-	(6,180)	(12,349)
Waverley Sidewalk Area Rate	-	(35,595)	33,700	(1,895)	(1,895)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(4,985)	(260,223)	260,091	(132)	(5,117)
<b>Totals</b>	<b>(1,231,770)</b>	<b>(1,068,509)</b>	<b>734,878</b>	<b>(333,631)</b>	<b>(1,565,401)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2024**

Reserve Number	Reserve	Opening Balance April 1, 2023	Current Commitments	Pending Contribution	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27
<b>Risk Reserve</b>								
Q416	Operating Stabilization Reserve	11,334,065	(10,886,218.78)	39,959	487,805	495,605	503,505	511,605
<b>TOTAL RISK RESERVES:</b>		<b>11,334,065</b>	<b>(10,886,218.78)</b>	<b>39,959</b>	<b>487,805</b>	<b>495,605</b>	<b>503,505</b>	<b>511,605</b>
<b>Obligation Reserve</b>								
Q506	Landfill Closure Cost	9,046,838	(4,442,435)	51,709	4,656,112	4,263,212	3,841,712	3,391,112
Q511	Municipal Election Reserve	3,479,373	(1,155,947)	449,448	2,772,874	632,874	1,506,574	2,394,274
Q521	Convention Centre Reserve	6,462,659	(5,939,857)	4,295,116	4,817,917	4,765,417	4,712,117	4,658,017
Q536	Library Recapitalization Reserve	9,213,849	-	604,838	9,818,687	11,049,887	12,300,787	13,571,687
Q546	Multi-District Facilities Reserve	11,684,265	(10,939,999)	677,756	1,422,023	1,535,299	1,650,375	1,767,251
Q556	Solid Waste Facilities Reserve	22,155,726	(4,986,445)	1,661,126	18,830,407	20,239,107	24,088,407	27,034,107
Q566	Master Plan Reserve	2,422,677	-	19,397	2,442,074	2,481,174	2,520,874	2,561,174
Q616	Business/Industrial Parks Expansion	60,339,012	(50,082,791)	2,317,534	12,573,755	7,829,194	16,665,876	19,675,776
Q621	Community and Events Reserve	4,192,037	(3,524,215)	543,077	1,210,899	1,264,799	1,319,599	1,375,299
<b>TOTAL OBLIGATION RESERVE:</b>		<b>128,996,437</b>	<b>(81,071,689)</b>	<b>10,620,001</b>	<b>58,544,748</b>	<b>54,060,963</b>	<b>68,606,321</b>	<b>76,428,697</b>
<b>Opportunity Reserve</b>								
Q666	SI Capital	158,988,545	(43,667,371)	17,143,877	132,465,052	167,096,452	202,281,952	238,030,452
Q667	SI Operating Reserve	5,077,295	(640,000)	539,999	4,977,294	5,182,894	5,391,794	5,604,094
Q611	Parkland Development Reserve	10,962,291	(7,284,719)	153,525	3,831,097	4,146,397	4,466,697	4,792,197
Q626	Gas Tax Reserve	28,770,852	(38,540,619)	13,362,367	3,592,600	3,650,100	3,708,500	3,767,800
Q640	Density Bonus Reserve	7,446,086	(2,072,796)	49,947	5,423,237	5,510,037	5,598,237	5,687,837
Q421	Options Reserve	19,545,891	(11,988,821)	100,564	7,657,634	7,780,134	7,904,634	8,031,134
Q526	Capital Funds Reserve	77,085,043	(63,402,110)	349,716	14,032,649	10,176,354	7,201,345	4,694,443
<b>TOTAL OPPORTUNITY RESERVE:</b>		<b>307,876,004</b>	<b>(167,596,436)</b>	<b>31,699,995</b>	<b>171,979,564</b>	<b>203,542,369</b>	<b>236,553,159</b>	<b>270,607,957</b>

Reserve Summary										
	Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2023/24	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Future Commitments	Projected Uncommitted (As of 2026/27)
	<b>TOTAL RISK RESERVES:</b>	11,334,065	(10,886,219)	39,959	487,805	495,605	503,505	511,605	-	511,605
	<b>TOTAL OBLIGATION RESERVE:</b>	128,996,437	(81,071,689)	10,620,001	58,544,748	54,060,963	68,606,321	76,428,697	76,428,697	-
	<b>TOTAL OPPORTUNITY RESERVE:</b>	307,876,004	(167,596,436)	31,699,995	171,979,564	203,542,369	236,553,159	270,607,957	247,402,347	23,205,610
	<b>TOTAL RESERVE</b>	<b>448,206,506</b>	<b>(259,554,343)</b>	<b>42,359,955</b>	<b>231,012,117</b>	<b>258,098,937</b>	<b>305,662,986</b>	<b>347,548,260</b>	<b>323,831,044</b>	<b>23,717,216</b>

# **Attachment #7**

**Aged Accounts Receivable as at September 30, 2023**

**Aged Accounts Receivable  
September 30, 2023**

	<b>Total</b>	<b>0 - 1 Yrs</b>	<b>1 - 2 Yrs</b>	<b>2 - 3 Yrs</b>	<b>3 - 4 Yrs</b>	<b>4 + Yrs</b>	<b>Interest</b>
<b><u>Property Taxes &amp; Capital Charges</u></b>							
Commercial Property Taxes	\$ 140,666,750	139,714,713	491,846	102,108	44,642	173,265	\$ 140,176
Residential Property Taxes	\$ 239,368,016	235,702,220	1,406,467	428,855	218,235	757,601	\$ 854,638
Residential/Commercial Mix Property Taxes	\$ 24,340,073	24,228,848	84,426	9,890	9,172	7,013	\$ 724
Resource Property Taxes	\$ 4,783,812	3,823,211	46,057	75,910	67,667	443,593	\$ 327,374
<b>Total Property Taxes</b>	<b>\$ 409,158,651</b>	<b>\$ 403,468,992</b>	<b>\$ 2,028,796</b>	<b>\$ 616,763</b>	<b>\$ 339,716</b>	<b>\$ 1,381,472</b>	<b>\$ 1,322,912</b>
Total Local Improvement Charges	\$ 11,694,382	\$ 11,217,566	\$ 102,705	\$ 44,110	\$ 32,822	\$81,050	\$ 216,129
<b>Total Taxes &amp; Capital Charges</b>	<b>\$ 420,853,033</b>	<b>\$ 414,686,558</b>	<b>\$ 2,131,501</b>	<b>\$ 660,873</b>	<b>\$ 372,538</b>	<b>\$ 1,462,522</b>	<b>\$ 1,539,041</b>
Payments-in-Lieu of Taxes (PILT)	\$ 30,729,634	\$ 30,730,947	\$ (1,419)	\$ -	\$ -	\$ -	\$ 106
<b>Total Property Taxes &amp; PILTS</b>	<b>\$ 451,582,667</b>	<b>\$ 445,417,505</b>	<b>\$ 2,130,082</b>	<b>\$ 660,873</b>	<b>\$ 372,538</b>	<b>\$ 1,462,522</b>	<b>\$ 1,539,147</b>
<b><u>General Revenue (Non-Lienable)</u></b>							
Miscellaneous Billings & Recoveries	\$ 4,047,832	\$ 2,059,205	\$ (357,348)	\$ (2,664,734)	\$ 771,891	\$ 4,162,268	\$ 76,549
Rents	\$ 155,509	\$ (22,408)	\$ (11,608)	\$ (6,159)	\$ (6,198)	\$ 154,491	\$ 47,390
Agencies, Boards & Commissions (ABC'S)	\$ 8,110,411	\$ 3,098,393	\$ 777,993	\$ 3,731,417	\$ 422,435	\$ 80,087	\$ 86
<b>Total</b>	<b>\$ 12,313,752</b>	<b>\$ 5,135,190</b>	<b>\$ 409,037</b>	<b>\$ 1,060,524</b>	<b>\$ 1,188,128</b>	<b>\$ 4,396,846</b>	<b>\$ 124,025</b>
<b>Total Aged Accounts Receivable, Sept 30, 2023</b>	<b><u>\$ 463,896,419</u></b>						

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2024**

**Capital Projection Summary**  
For the Second Quarter Ending September 30, 2023

Budget Category	Budget					Expenditures			Projections	
	Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25
<b>BUILDINGS/FACILITIES</b>	70,257,386	34,955,818	82,566,000	2,555,477	155,378,863	21,437,710	56,963,533	78,401,244	41,730,860	89,457,398
<b>BUSINESS/INDUSTRIAL PARKS</b>	41,184,454	15,149,326	6,000,000	-	47,184,454	10,326,353	7,018,316	17,344,669	15,500,000	16,764,702
<b>BUSINESS SYSTEMS</b>	38,045,037	6,761,443	6,745,000	(2,129,083)	42,660,954	2,827,533	7,818,590	10,646,122	11,598,731	25,848,113
<b>DISTRICT CAPITAL FUNDS</b>	1,712,131	942,901	1,504,000	-	3,216,131	964,358	897,253	1,861,611	897,253	1,354,520
<b>OUTDOOR RECREATION</b>	10,477,294	10,319,065	9,480,000	577,549	20,534,843	3,685,891	10,977,796	14,663,688	7,457,364	9,587,043
<b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>	78,355,054	113,200,547	121,770,000	8,347,355	208,472,409	38,443,413	75,304,997	113,748,411	79,622,769	180,174,917
<b>TRAFFIC &amp; STREETLIGHTS</b>	3,402,881	2,101,618	6,175,000	223,808	9,801,689	2,805,479	4,406,037	7,211,516	5,919,400	832,507
<b>VEHICLES, VESSELS &amp; EQUIPMENT</b>	118,651,401	110,450,268	73,014,000	2,150,000	193,815,401	5,005,574	107,048,058	112,053,632	21,229,305	126,421,164
<b>OTHER ASSETS</b>	15,023,292	15,816,055	26,082,000	(360,000)	40,745,292	4,928,219	12,553,037	17,481,256	7,048,038	26,382,706
<b>Grand Total</b>	<b>377,108,931</b>	<b>309,697,041</b>	<b>333,336,000</b>	<b>11,365,106</b>	<b>721,810,037</b>	<b>90,424,531</b>	<b>282,987,617</b>	<b>373,412,148</b>	<b>191,003,720</b>	<b>476,823,070</b>

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.



**Capital Projection Summary**  
**For the Second Quarter Ending September 30, 2023**

BUILDINGS/FACILITIES	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Accessibility - HRM Facilities	CB190006	793,278	123,314	300,000	-	1,093,278	67,235	599,912	667,147	275,000	753,639	Work-In-Progress-50%	
Alderney Gate Library Renos	CB210004	241,789	37	-	-	241,789	-	68,417	68,417	68,417	173,372	Deferred	
Alderney Gate Recapitalization	CB190007	897,485	249,693	750,000	-	1,647,485	169,908	334,132	504,040	450,000	1,030,705	Work-In-Progress-50%	
Bedford Outdoor Pool	CB210017	157,791	-	-	-	157,791	-	-	-	50,000	107,791	Design-Planning	
Beechville Lakeside Timberlea Rec Centre	CB210021	3,956,388	342,444	-	-	3,956,388	-	11,203,882	11,203,882	1,500,000	2,456,388	Design-Planning	1/Aug/25
Burnside Composting Facility Repairs	CW190005	1,355,607	454,496	-	-	1,355,607	569,106	143,567	712,673	315,634	170,867	Work-In-Progress-50%	1/Jul/24
Burnside Transit Centre Roof Repairs	CB000082	733,294	8,494	-	-	733,294	-	732,696	732,696	-	-	Closing Out Project Account	
Burnside Transit Ctr Eco Rebuild-Design	CB230025	-	-	20,840,000	-	20,840,000	-	-	-	500,000	20,340,000	Design-Planning	1/Mar/28
Captain William Spry Renovations	CB000023	481,438	-	800,000	-	1,281,438	-	-	-	50,000	1,231,438	Design-Planning	
Central Liby Replacement-Spring Garden	CB000086	2,661	-	-	-	2,661	-	-	-	-	-	Closing Out Project Account	
Cole Harbour Place	CB000045	790,414	265,036	590,000	-	1,380,414	238,584	437,856	676,440	440,000	701,830	Work-In-Progress-50%	0/Jan/00
Community Recreation Facilities Recap	CB210019	1,019,566	143,564	750,000	-	1,769,566	122,062	461,103	583,165	650,000	1,002,510	Design-Planning	
Composting/Anaerobic Digestion Plant	CW190003	786,477	265,912	302,000	-	1,088,477	312,498	306,303	618,801	580,000	231,502	Work-In-Progress-50%	
Corporate Accommodations	CB190011	3,758,733	2,498,319	2,000,000	-	5,758,733	1,561,346	4,188,486	5,749,833	2,834,500	1,366,632	Work-In-Progress-50%	
Corporate Accommodatons-Alderney Campus	CB000046	1,090	-	-	(1,090)	(0)	-	-	-	-	-	Closed	
Dartmouth North Community Centre Upgrade	CB000075	73,726	70,420	-	-	73,726	5,139	68,486	73,625	68,485	-	Commissioning	23/Oct/23
Demolition of 1940 Gottingen Street	CB230026	-	-	2,500,000	-	2,500,000	302,077	1,042,362	1,344,440	900,000	200,000	Work-In-Progress-25%	31/Mar/24
East Dartmouth CC Renovation	CB220001	197,650	128,004	800,000	-	997,650	112,930	32,918	145,848	220,000	664,720	Design-Planning	31/Jul/24
Emera Oval	CB180008	211,704	12,452	-	-	211,704	188,500	-	188,500	-	-	Closing Out Project Account	
EMO Projects	CB200002	842,432	215,618	450,000	-	1,292,432	18,760	386,850	405,611	300,000	973,672	Design-Planning	
Energy Efficiency Initiatives	CB190008	7,303,901	6,051,232	4,250,000	11,974	11,565,875	3,401,487	13,096,602	16,498,089	3,039,387	5,125,000	Work-In-Progress-50%	
Environmental Remediation Building Demo	CB190009	201,373	528,717	400,000	-	601,373	183,531	83,685	267,216	250,000	167,842	Work-In-Progress-50%	
Eric Spicer	CB000069	1,005	-	-	(1,005)	(0)	-	-	-	-	-	Closed	
Ferry Terminal Pontoon Rehab	CM200002	413,555	124,428	-	-	413,555	86,418	65,073	151,491	335,605	-	Ordered	
Findlay Community Centre Recap	CB200003	244,694	130,266	-	-	244,694	177,577	51,798	229,374	68,630	-	Work-In-Progress-75%	
Fire Station 2, University Ave. Recap.	CB000052	2,687,156	97,410	-	-	2,687,156	12,634	1,773,666	1,786,301	10,000	2,664,522	Design-Planning	1/May/25
Fire Station Functional Improvements	CB000088	710,751	182,351	500,000	-	1,210,751	47,154	-	47,154	725,000	461,980	Work-In-Progress-50%	
Fire Station Land Acquisition	CB180006	203	-	-	(203)	0	-	-	-	-	-	Closed	
Fire Station Replacements	CB000065	31,494	9,907	-	-	31,494	-	9,907	9,907	-	31,494	Work-In-Progress-50%	
Fort Needham Washrooms	CB210016	78,954	22,297	-	-	78,954	210	29,711	29,921	3,500	-	Work Complete	
General Building Recapitalization	CB200006	860,570	500,829	1,400,000	-	2,260,570	268,986	1,896,886	2,165,872	1,379,162	650,000	Work-In-Progress-50%	
George Dixon Community Ctr Recap	CB200004	241,837	105,335	-	-	241,837	144,382	88,040	232,421	98,916	-	Work-In-Progress-50%	24/Mar/23
Halifax 4 Pad Arena	CB200013	210,934	134,219	250,000	-	460,934	90,191	77,502	167,693	250,000	120,743	Work-In-Progress-50%	
Halifax Common Pool Reconstruction	CB210020	(1,450,001)	5,797,818	7,900,000	2,000,000	8,449,999	6,099,152	216,155	6,315,307	175,000	2,182,769	Work-In-Progress-75%	
Halifax Ferry Terminal	CB000039	14,045	-	-	-	14,045	-	443	443	-	-	Closing Out Project Account	
Halifax Forum Redevelopment	CB190013	1,771	1,770	2,500,000	-	2,501,771	-	1,770	1,770	250,000	2,251,771	Design-Planning	22/Dec/23
Halifax North Memorial Public Library	CB190003	6,338,185	16,133	-	(1,175,000)	5,163,185	3,598	882,611	886,209	300,000	4,859,587	Design-Planning	
Heritage Facilities Recapitalization	CB220002	464,893	224,258	500,000	-	964,893	232,259	111,065	343,324	300,000	433,572	Design-Planning	
HFX City Hall & Grand Parade Restoration	CB180003	109,934	4,323	-	-	109,934	-	28,332	28,332	12,000	97,934	Deferred	
Horizon Recreation Centre	CB220003	197,667	29,474	-	-	197,667	17,898	189,676	207,574	189,676	-	Work-In-Progress-25%	23/Mar/23
HRM Depot Upgrades	CB200015	595,615	75,294	300,000	-	895,615	137,795	233,944	371,739	375,000	473,963	Design-Planning	
Hubbards Recreation Centre	CB000043	31,724	-	-	(31,724)	-	-	-	-	-	-	Closed	
Keshan Goodman Library Renovations	CB190010	4,494,427	4,278,031	-	1,175,000	5,669,427	2,229,647	2,629,320	4,858,967	3,449,999	-	Work-In-Progress-50%	24/Apr/23
LeBrun Centre	CB190001	122,027	15,582	-	-	122,027	15,582	106,408	121,991	74,141	32,303	Design-Planning	
Mackintosh Depot Replacement	CB000089	1,784,154	81,153	-	-	1,784,154	74,102	1,442,060	1,516,163	275,000	1,439,690	Commissioning	24/Mar/23
Materials Recovery Facility Repairs	CW200002	919,034	1	234,000	-	1,153,034	185,629	645,868	831,498	808,832	158,573	Work-In-Progress-75%	
Metro Park Upgrades	CB000073	116,835	-	200,000	-	316,835	28,400	-	28,400	35,000	253,435	Design-Planning	
Multi-District Facilities Upgrades	CB200001	3,114,989	963,680	2,275,000	-	5,389,989	291,671	5,109,865	5,401,536	2,250,000	2,928,312	Work-In-Progress-25%	
Mumford Transit Terminal Replacement	CB220004	100,000	26,453	-	-	100,000	10,770	63,090	73,860	63,000	37,000	Design-Planning	30/Jun/26
New Bedford West Fire Strn & HRFE HQ	CB200014	160,585	-	16,000,000	-	16,160,585	96	488,042	488,138	3,000,000	13,160,585	Design-Planning	26/Mar/23
New Organics Facility	CB230027	-	-	10,000,000	-	10,000,000	-	-	-	4,534,018	5,465,982	Design-Planning	
New/Expanded Transit Centre	CB000017	958,894	8,343	-	-	958,894	39,518	61,697	101,215	500,000	-	Design-Planning	
Organic Facilities Decommissioning	CB230029	-	-	200,000	-	200,000	1,603	76,753	78,357	151,753	48,247	Design-Planning	
Prospect Rd Community Centre Upgrades	CB230030	-	-	325,000	-	325,000	-	-	-	325,000	-	Design-Planning	
Ragged Lake Composting Recapitalization	CW000009	808,397	-	-	-	808,397	-	14,600	14,600	188,888	219,509	Work-In-Progress-50%	1/Jul/24
Ragged Lake Transit Centre Expansion	CB000125	6,364,658	6,311,955	-	-	6,364,658	2,247,606	75,028	2,322,634	4,118,185	-	Work-In-Progress-50%	1/Dec/24
RBC Centre	CB200007	163,187	5,413	200,000	-	363,187	49,471	119,523	168,994	216,556	135,000	Work-In-Progress-25%	
Regional Library Facility Upgrades	CB200009	677,089	92,091	600,000	-	1,277,089	32,450	196,774	229,225	244,638	1,000,000	Design-Planning	
Regional Park Washrooms	CB200010	551,214	1,207,683	1,000,000	300,000	1,851,214	662,343	877,323	1,539,666	600,000	529,918	Work-In-Progress-25%	
Roof Recapitalization	CB200005	1,156,974	332,484	900,000	-	2,056,974	281,310	890,404	1,171,715	850,000	926,683	Work-In-Progress-25%	
Sackville Sports Stadium	CB000060	1,741,817	231,391	750,000	-	2,491,817	25,971	223,929	249,900	225,000	2,243,342	Design-Planning	

Sambro/Harrietsfield Fire Station	CB000079	30,242	2	-	30,242	-	-	-	-	-	-	Closing Out Project Account	
Scotiabank Centre	CB000028	203,438	203,438	-	203,438	8,657	194,781	203,438	-	194,782	Design-Planning		
Scotiabank Centre	CB200008	1,379,552	1,125,280	600,000	1,979,552	222,540	1,035,863	1,258,403	800,000	995,236	Work-In-Progress-25%		
Sheet Harbour Fire Station	CB210018	900,000	-	-	900,000	3,728	896,266	899,994	200,000	696,272	Design-Planning		26/Dec/23
Sheet Harbour Recreation Centre	CB000080	1,432,107	20,766	-	1,432,107	19,735	1,412,216	1,431,951	200,000	1,212,372	Design-Planning		26/Dec/23
South Peninsula School Gym Enhancements	CB000084	460,000	-	-	460,000	-	460,000	460,000	-	460,000	Commissioning		
St. Andrews Community Ctr. Renovation	CB000011	12,220	-	-	12,220	-	-	-	-	-	Closing Out Project Account		1/Aug/21
Traffic Services Facility	CB220023	4,500,000	-	-	4,500,000	-	-	-	500,000	4,000,000	Design-Planning		
Transit Facility Investment Strategy	CB000016	906,197	719,535	800,000	1,706,197	284,229	201,992	486,221	218,000	1,203,968	Design-Planning		
Transit Terminal Upgrade & Expansion	CB180126	1,170	926	-	1,170	-	926	926	-	-	Closing Out Project Account		
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-	(9,475)	-	-	-	-	-	-	Closed		
Wanderers Grounds Bengal Lancers Arena	CB230031	-	-	400,000	400,000	-	-	-	200,000	200,000	Design-Planning		
Wharf Recapitalization	CB000087	1,321,340	430,561	-	1,321,340	(153,082)	783,860	630,777	500,000	974,423	Design-Planning		
Woodside Ferry Terminal Upgrades	CB000042	108,454	84,109	287,000	395,454	301,241	90,409	391,650	90,410	-	Work Complete		
Wrights Cove Terminal	CR000007	28,786	1,663	-	28,786	1,663	1,663	3,327	11,600	15,523	Design-Planning		28/Jun/27
Youth Live Cart Storage Upgrades	CB220024	22,448	1,412	-	22,448	1,412	21,033	22,446	21,036	-	Work-In-Progress-75%		
Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	115,892	-	-	-	115,892	-	Closing Out Project Account		22/Dec/23
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>70,257,386</b>	<b>34,955,818</b>	<b>82,566,000</b>	<b>2,555,477</b>	<b>155,378,863</b>	<b>21,437,710</b>	<b>56,963,533</b>	<b>78,401,244</b>	<b>41,730,860</b>	<b>89,457,398</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
 For the Second Quarter Ending September 30, 2023

BUSINESS/INDUSTRIAL PARKS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	2,558,804	-	-	-	2,558,804	-	-	-	200,000	2,358,804		
Burnside and City of Lakes Development	CQ000008	13,354,861	12,159,336	-	-	13,354,861	8,761,390	4,275,919	13,037,309	-	-		
Burnside & City of Lakes Industrial Park	CQ220002	24,343,810	2,689,990	5,000,000	-	29,343,810	1,491,779	2,693,449	4,185,228	15,000,000	12,852,102	Pre-Tender	
Ragged Lake Business Park	CQ220003	926,979	300,000	1,000,000	-	1,926,979	73,184	48,948	122,131	300,000	1,553,796	Commissioning	
<b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>		<b>41,184,454</b>	<b>15,149,326</b>	<b>6,000,000</b>	<b>-</b>	<b>47,184,454</b>	<b>10,326,353</b>	<b>7,018,316</b>	<b>17,344,669</b>	<b>15,500,000</b>	<b>16,764,702</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

BUSINESS SYSTEMS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
2020 Municipal Election-eVoting	CI190002	187,143	30,607		(181,668)	5,475	5,475	-	5,475	-	-	Closed	
Access & Privacy Project	CI210011	77,978	67,464			77,978	-	67,464	67,464	77,978	-	Work-In-Progress-75%	23/Dec/23
Application Recapitalization	CI190009	388,409	126,230	200,000		588,409	102,796	133,810	236,607	150,000	335,613	Work-In-Progress-75%	
Business Intelligence Program	CI190010	307,458	99,072	300,000		607,458	198,743	29,101	227,844	261,179	159,000	Work-In-Progress-75%	
Contact Center Telephony Solution	CI990017	83,383	25,737			83,383		25,737	25,737			Work Complete	
Corporate Scheduling	CI210019	1,844,741	1,451,325	700,000		2,544,741	380,961	1,539,099	1,920,060	1,191,353	1,015,660	Design-Planning	
Council Chamber's Technology Upgrade	CI990019	8,554	3,518			8,554		3,518	3,518			Work Complete	19/Feb/23
CRM Software Replacement	CI990020	5,750,092				5,750,092				75,000	5,675,092	Deferred	
Cyber Security	CI200005	246,780	7,264	175,000		421,780	45,104		45,104	376,677		Work-In-Progress-75%	
Digital Services	CI000001	469,679	79,591	250,000		719,679	96,075	78,733	174,808	488,152	145,435	Work-In-Progress-75%	
E-Agenda Software	CI220001	200,000				200,000				200,000			24/Dec/23
Enterprise Content Management Program	CI990018	1,522,132	1,145,637			1,522,132	355,672	703,103	1,058,776	420,000	752,624	Work-In-Progress-50%	31/Dec/23
Finance & HR Business Foundations	CI200002	11,813,974	287,817		(2,000,000)	9,813,974	69,798	1,589,926	1,659,724	369,000	9,375,176	Design-Planning	06/2026
Fixed Route Planning, Scheduling, & Oper	CM210013	2,604,617	406,749			2,604,617	308,641	664,901	973,542	1,300,000	995,976	Work-In-Progress-50%	25/Mar/23
Fleet SAP Interface Upgrades	CI190003	1,005,000				1,005,000						Cancelled	
GIS Service Management	CI230002			100,000		100,000				65,000	35,000	Work-In-Progress-75%	
HRFE AVL Devices	CI190004	115,740				115,740	4,589	7,091	11,680	6,611	104,540	Work-In-Progress-75%	23/Dec/23
HRFE Dispatch Project	CI990027	274,426				274,426					274,426		24/Mar/23
HRFE FDM Review/Enhance	CI210012	200,000				200,000				200,000		On Hold	31/Mar/23
HRFE Fire Department Management Review	CI990028	32,841				32,841					32,841		
HRFE Intelligent Dispatching	CI190005	125,000				125,000					125,000	On Hold	31/Mar/24
HRFE Power & Backhaul Upgrades	CI210020	559,374			52,585	611,959		552,148	552,148				
HRFE Station Alerting	CI210013	818,686	312,858	800,000		1,618,686		312,858	312,858	1,476,250	142,436	Design-Planning	25/Mar/23
HRP Cybersecurity Program	CI200006	52,359	0			52,359					52,359	Work-In-Progress-75%	
HRP Digital Communications Intercept Sys	CI210017	1,028				1,028						Work Complete	1/Aug/22
HRP Interview Room Recording System	CI210018	121,231	69,931			121,231	20,779	48,430	69,209	100,452		Work-In-Progress-75%	1/Mar/24
HRP Intranet Refresh	CI220002	350,000				350,000						Commissioning	TBD
HRP Records Management System Optimizati	CI990023	738,945	11,263			738,945		11,263	11,263	738,945			25/Mar/23
HRP Security Monitoring Video Surveillan	CI210016	10,899	1,375	20,000		30,899	3,342	1,375	4,717		127,558	Work-In-Progress-50%	1/Mar/24
ICT Business Tools	CI200004	535,947	371,548	500,000		1,035,947	83,209	447,992	531,201	620,000	338,753	Work-In-Progress-50%	
ICT Infrastructure Recap	CI200003	221,436	16,867	450,000		671,436	36,305	204,053	240,359	385,130	250,000	Work-In-Progress-75%	
Identity & Access Management	CI210014	600,000		250,000		850,000					850,000	Deferred	TBD
IT Service Management	CI200001	434,462	148,678	100,000		534,462		151,286	151,286	150,000	235,783	Work-In-Progress-75%	
Municipal Archives Storage	CI210015	200,000				200,000				200,000			
Paratransit Technology	CM210012	379,219				379,219				300,000	79,219	Work-In-Progress-50%	24/Jun/23
Parking Technology	CI990031	471,965	62,962	400,000		871,965	55,449	171,501	226,950	450,000	366,516	Design-Planning	30/Aug/23
Permitting, Licensing, Compliance (PLC)	CI990013	1,363,472	871,223		(559,234)	804,238	483,569	188,323	671,892	100,000	88,320	Work Complete	30/Jun/23
Permitting, Licensing, Compliance (PLC) Phase 2	CI230005				559,234	559,234	18,302	540,931	559,234	274,000	285,234	Work-In-Progress-25%	30/Jun/23
Public WiFi	CI000021	242,722	20,662			242,722		20,662	20,662	100,000	142,722	On Hold	
Recreation Services Software	CI000005	124,540	20,226			124,540		20,226	20,226			Work Complete	
Recreation Software Transition	CI230001		141,793	2,500,000		2,500,000	117,794	93,649	211,443	674,421	1,707,785	Work-In-Progress-25%	25/Jun/23
Risk Management Information System	CI190006	449,722	33,146			449,722		33,146	33,146		449,722	On Hold	31/Mar/24
Road Disruption Mgmt Solution	CI190008	325,162	46,339			325,162	46,339		46,339		278,822	Work-In-Progress-25%	25/Mar/23
Situational Awareness	CI990035	60,071	49,966			60,071		49,966	49,966	50,000	10,071	Work-In-Progress-75%	
Source Management	CI000016	11,147	10,220			11,147		10,220	10,220	10,700		Work-In-Progress-75%	1/Mar/24
Transit Fare Management	CM210011	2,121,430	521,430			2,121,430				705,000	1,416,430	Work-In-Progress-25%	25/Mar/23
Transit Recording Solution Upgrade	CM210014	107,364	33,322			107,364	33,005	317	33,322			Work Complete	
Transit Technology Program	CM210010	485,911	286,624			485,911	361,586	117,759	479,345	82,883		Work-In-Progress-75%	24/Mar/23
<b>TOTAL BUSINESS SYSTEMS</b>		<b>38,045,037</b>	<b>6,761,443</b>	<b>6,745,000</b>	<b>(2,129,083)</b>	<b>42,660,954</b>	<b>2,827,533</b>	<b>7,818,590</b>	<b>10,646,122</b>	<b>11,598,731</b>	<b>25,848,113</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

DISTRICT CAPITAL FUNDS	Project Number	Budget					Expenditures			Projections		
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status
District 1 Project Funds	CCV02601, CCV02701	14,113	463	94,000	-	108,113	72,851	13,964	86,815	13,964	21,298	Work-In-Progress-50%
District 2 Project Funds	CCV02602, CCV02702	-	-	94,000	-	94,000	87,223	5,000	92,223	5,000	1,777	Work-In-Progress-50%
District 3 Project Funds	CCV02603, CCV02703	61,062	30,449	94,000	-	155,062	78,568	32,069	110,637	32,069	44,424	Work-In-Progress-50%
District 4 Project Funds	CCV02604, CCV02704	110,671	9,216	94,000	-	204,671	46,063	26,484	72,548	26,484	132,123	Work-In-Progress-50%
District 5 Project Funds	CCV02605, CCV02705	43,484	11,560	94,000	-	137,484	22,446	51,519	73,965	51,519	63,519	Work-In-Progress-50%
District 6 Project Funds	CCV02606, CCV02706	236,221	152,986	94,000	-	330,221	100,795	62,914	163,710	62,914	166,511	Work-In-Progress-50%
District 7 Project Funds	CCV02607, CCV02707	3,010	3,010	94,000	-	97,010	93,380	3,010	96,390	3,010	620	Work-In-Progress-50%
District 8 Project Funds	CCV02608, CCV02708	291,759	197,759	94,000	-	385,759	116,120	169,278	285,398	169,278	100,361	Work-In-Progress-50%
District 9 Project Funds	CCV02609, CCV02709	135,433	41,433	94,000	-	229,433	48,619	53,484	102,104	53,484	127,329	Work-In-Progress-50%
District 10 Project Funds	CCV02610, CCV02710	138,197	115,792	94,000	-	232,197	42,158	104,703	146,861	104,703	85,336	Work-In-Progress-50%
District 11 Project Funds	CCV02611, CCV02711	98,534	21,631	94,000	-	192,534	30,635	46,787	77,422	46,787	115,112	Work-In-Progress-50%
District 12 Project Funds	CCV02612, CCV02712	378,339	321,494	94,000	-	472,339	43,586	165,946	209,532	165,946	262,807	Work-In-Progress-50%
District 13 Project Funds	CCV02613, CCV02713	54,303	6,223	94,000	-	148,303	81,702	31,257	112,959	31,257	35,344	Work-In-Progress-50%
District 14 Project Funds	CCV02614, CCV02714	4,829	250	94,000	-	98,829	55,094	3,748	58,842	3,748	39,987	Work-In-Progress-50%
District 15 Project Funds	CCV02615, CCV02715	29,408	10,235	94,000	-	123,408	25,510	11,235	36,745	11,235	86,663	Work-In-Progress-50%
District 16 Project Funds	CCV02616, CCV02716	112,770	20,402	94,000	-	206,770	19,606	115,855	135,462	115,855	71,309	Work-In-Progress-50%
<b>TOTAL DISTRICT CAPITAL FUNDS</b>		<b>1,712,131</b>	<b>942,901</b>	<b>1,504,000</b>	<b>-</b>	<b>3,216,131</b>	<b>964,358</b>	<b>897,253</b>	<b>1,861,611</b>	<b>897,253</b>	<b>1,354,520</b>	

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

OUTDOOR RECREATION	Project Number	Budget					Expenditures			Projections				
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date	
Beazley Field Complex	CP000018	5,445	-	-	-	5,445	-	-	-	-	-	-	Closing Out Project Account	
Cemetery Upgrades	CP000020	463,741	248,843	500,000	-	963,741	236,723	521,599	758,322	227,018	500,000	Design-Planning		
District 11 Community Integration Fund	CW200001	25,000	-	-	-	25,000	-	-	-	-	25,000	Public Consultation	25/Mar/23	
Halifax Common Upgrades	CP200002	48,003	35,161	-	-	48,003	1,214	33,947	35,161	11,789	35,000	Commissioning		
Off-Leash Dog Parks	CP200007	917,296	917,234	50,000	(404,112)	563,184	563,184	-	563,184	50,000	61	Closed		
Park Development - New	CP210013	515,810	958,738	1,475,000	404,112	2,394,922	182,212	1,539,754	1,721,966	1,012,710	1,200,000	Work-In-Progress-25%		
Park Land Acquisition	CP200004	1,596,982	5,788	500,000	-	2,096,982	100,000	5,788	105,788	100,000	1,896,982	Land Acquisition		
Park Recapitalization	CP200001	4,615,766	7,221,109	6,750,000	-	11,365,766	2,426,556	7,192,829	9,619,385	5,074,483	4,000,000	Work-In-Progress-50%		
Peace & Friendship Park Improvements	CP000011	337,641	1,043	-	-	337,641	-	251,043	251,043	77,641	260,000	Public Consultation	25/Mar/23	
Recreational Trails	CP190002	453,588	195,364	105,000	-	558,588	118,488	258,179	376,667	115,100	325,000	Work-In-Progress-25%		
Regional /Wilderness Park Development	CP000014	695,922	99,750	-	577,595	1,273,517	27,501	597,116	624,618	511,016	735,000	Design-Planning		
Shoreline Improvements/Water Access	CP180002	802,055	636,036	100,000	-	902,055	30,013	577,541	607,554	277,607	610,000	Work-In-Progress-25%		
Splash Pads	CP210008	46	-	-	(46)	(0)	-	-	-	-	-	Closed		
<b>TOTAL OUTDOOR RECREATION</b>		<b>10,477,294</b>	<b>10,319,065</b>	<b>9,480,000</b>	<b>577,549</b>	<b>20,534,843</b>	<b>3,685,891</b>	<b>10,977,796</b>	<b>14,663,688</b>	<b>7,457,364</b>	<b>9,587,043</b>			

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	4,332,548	-	5,100,000	281,623	9,714,171	1,739,307	4,928,572	6,667,879	4,649,257	3,567,186	Work-In-Progress-50%	
Active Transportation Strategic Projects	CR180001	281,623	45,905	-	(281,623)	0	-	-	-	-	-	Closed	
Barrington Street & Active Transportation	CT190007	661,048	-	-	-	661,048	-	-	-	-	-	Work Complete	
Bedford Highway	CT190008	125,256	283	-	-	125,256	5,767	2,024	7,791	7,200	109,919	Design-Planning	1/Dec/32
Bedford West Road Oversizing	CTU01006	6,228,545	6,208,221	-	-	6,228,545	-	6,208,221	6,208,221	6,228,545	-	Commissioning	27/Dec/23
Bridges	CR180003	130,521	20,835	-	(127,955)	2,565	-	-	-	-	-	Closed	
Bridges	CR200003	2,343,770	673,988	4,000,000	127,955	6,471,726	226,340	1,793,106	2,019,445	1,745,563	4,535,438	Work-In-Progress-50%	
Burnside Connection to Highway 107	CT000013	4,000,000	-	4,000,000	-	8,000,000	-	-	-	-	8,000,000	-	
Bus Stop Accessibility/Improvements	CM190002	573,016	222,150	500,000	-	1,073,016	88,221	366,751	454,972	160,000	843,478	Design-Planning	
Cogswell Interchange Redevelopment	CT000007	2,152,030	76,837,612	35,600,000	-	37,752,030	16,147,484	8,465,128	24,612,613	20,393,300	53,065,824	Work-In-Progress-25%	25/Dec/23
Downtown Dartmouth Infra Renewal	CT190003	6,934,822	34,688	-	(750,000)	6,184,822	-	436,194	436,194	-	-	-	
IMP Land Acquisition	CT190009	7,244,995	771,676	16,400,000	-	23,644,995	270,034	386,058	656,092	3,565,000	19,809,961	Land Acquisition	30/Dec/23
Multi Modal Corridor: Bayers Rd	CT200002	606,862	20,776	-	-	606,862	5,900	14,876	20,776	3,000	597,962	Land Acquisition	25/Dec/23
Multi Modal Corridor: Dutch Vil	CT200003	143,727	57,694	1,000,000	-	1,143,727	5,481	58,273	63,755	42,000	1,096,245	Design-Planning	24/Dec/23
Multi Modal Corridor: Portland Street	CT190002	202,485	52,485	-	-	202,485	-	52,485	52,485	120,000	82,485	Design-Planning	30/Dec/23
Multi Modal Corridor: Robie & Young St	CT200006	284,167	284,167	-	-	284,167	24,716	259,451	284,167	-	-	Design-Planning	30/Dec/23
Multi Modal Corridor: Studies/Design	CT220001	1,406,326	1,092,779	640,000	-	2,046,326	165,761	698,636	864,397	615,000	1,265,565	-	
New Paving Streets-HRM Owned Roads	CR180006	359,314	-	-	-	359,314	-	-	-	-	359,314	Work Complete	
New Paving Subdivisions-Provincial Roads	CR210007	3,015,151	-	1,000,000	(1,765,000)	2,250,151	120,923	275,000	395,923	375,000	625,000	Work-In-Progress-75%	
Non-Accepted Streets Land Title Search	CR210012	389,190	-	-	-	389,190	-	-	-	389,190	-	Design-Planning	
Other Related Road Works	CR200004	1,712,672	497,689	2,750,000	229,153	4,691,825	155,422	1,733,845	1,889,267	1,753,269	2,786,150	Work-In-Progress-50%	
Other Road Related Works	CR180004	242,029	43,204	-	(229,153)	12,876	12,876	-	12,876	-	-	Closed	
Port Wallace Roadway Oversizing	CT220002	182,496	8,077	500,000	-	682,496	6,813	1,264	8,077	-	675,683	Design-Planning	26/Dec/23
Rainnie/Brunswick Complete Streets	CR210010	249,739	12,441	-	-	249,739	12,441	-	12,441	-	237,298	Design-Planning	
Rapid Transit Strategy Project Planning	CM000018	554,535	36,500	-	-	554,535	44,322	-	44,322	260,214	250,000	Design-Planning	
Regional Centre AAA Bikeways	CR200007	5,004,650	1,673,618	2,500,000	-	7,504,650	694,818	1,239,418	1,934,235	1,273,473	5,551,363	Work-In-Progress-50%	
Road Oversizing - Bedford South CCC	CTX01126	235,671	-	-	-	235,671	-	-	-	-	-	-	
Ross Road Re-alignment	CT000012	-	300,000	-	-	300,000	6,726	4,485	11,211	293,274	-	Design-Planning	27/Dec/23
Shearwater Connector	CT000016	50,910	154	-	-	50,910	-	154	154	-	50,910	Design-Planning	30/Dec/23
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	-	30,571	-	-	-	-	-	-	
Sidewalk Renewals	CR200002	1,346,239	753,276	2,000,000	-	3,346,239	543,665	1,368,600	1,912,265	946,045	1,903,316	Work-In-Progress-50%	
St Paul's Church Wall Restoration	CR000008	10,187	-	-	-	10,187	-	-	-	-	-	-	
Street Recapitalization	CR200006	19,318,129	21,853,720	42,830,000	10,112,355	72,260,483	17,124,203	42,925,819	60,050,021	34,794,447	22,838,961	Work-In-Progress-50%	
Streetscape Renewal	CT200007	62,425	21,013	50,000	-	112,425	35,961	-	35,961	25,000	51,464	-	
Streetscapes - Argyle/Grafton	CD000002	192,076	1,485	-	(150,000)	42,076	1,485	8,041	9,526	40,591	-	Work Complete	24/Mar/23
Streetscapes-Spring Garden Road	CD000001	1,235,749	800,204	400,000	900,000	2,135,749	595,402	1,171,739	1,767,141	900,000	640,347	Commissioning	25/Dec/23
Streetscaping	CT190001	597,055	164,909	-	-	997,055	10,422	13,478	23,900	150,000	836,634	Pre-Tender	
Tactical Urbanism	CT200008	280,968	99,091	300,000	-	580,968	76,231	39,035	115,266	220,000	284,737	-	
Transit Priority Measures	CM000009	375,458	-	-	-	375,458	6,371	265,000	271,371	-	369,087	Design-Planning	
West Bedford Park & Ride	CM200009	1,004,446	517,540	-	-	1,004,446	8,858	508,682	517,540	510,000	-	Work Complete	23/Nov/23
Windsor Street Exchange	CT190010	4,253,652	394,369	1,900,000	-	6,153,652	304,900	2,080,662	2,385,562	163,400	49,740,590	Design-Planning	27/Dec/23
<b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>78,355,054</b>	<b>113,200,547</b>	<b>121,770,000</b>	<b>8,347,355</b>	<b>208,472,409</b>	<b>38,443,413</b>	<b>75,304,997</b>	<b>113,748,411</b>	<b>79,622,769</b>	<b>180,174,917</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

TRAFFIC & STREETLIGHTS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	311,261	160,078	350,000	-	661,261	52,646	174,276	226,922	610,500	15,500	Ordered	
Destination Signage Program	CTR00904	141,367	7,249	-	-	141,367	-	7,249	7,249	-	-		
Opticom Signalization System	CT190004	146,841	-	75,000	-	221,841	64,109	-	64,109	-	-		
Railway Crossing Improvements	CT000015	211,153	-	-	-	211,153	-	-	-	-	211,153	Design-Planning	
Road Safety Improvement Program	CT190006	1,537,812	1,458,350	5,500,000	223,808	7,261,619	2,327,691	3,994,171	6,321,862	4,455,500	500,000	Work-In-Progress-50%	
Street Lighting	CT180001	15,854	14,895	-	(15,854)	0	-	-	-	-	15,854	Closing Out Project Account	
Street Lighting	CT200001	488,575	461,047	250,000	15,854	754,429	361,033	230,342	591,375	303,400	90,000	Ordered	
Traffic Signal Re-Lamping Program	CT180003	550,018	-	-	-	550,018	-	-	-	550,000	-	Design-Planning	
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>3,402,881</b>	<b>2,101,618</b>	<b>6,175,000</b>	<b>223,808</b>	<b>9,801,689</b>	<b>2,805,479</b>	<b>4,406,037</b>	<b>7,211,516</b>	<b>5,919,400</b>	<b>832,507</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Access-A-Bus Replacement	CM200001	1,401,770	-	1,800,000	-	3,201,770	-	-	-	3,201,770	-	Pre-Tender	
Bus Maintenance Equipment Replacement	CM200005	505,433	77,283	200,000	-	705,433	186,464	196,891	383,355	416,832	102,137	Ordered	
Conventional Bus Replacements	CM200006	37,324,226	-	-	(1,021,683)	36,302,543	-	-	-	-	-	Closing Out Project Account	
Electric Bus Procurement	CV210011	64,195,805	93,931,533	40,687,000	-	104,882,805	245,325	88,947,099	89,192,424	6,000,000	98,663,633	Design-Planning	
Ferry and Terminal Security Capital Upgr	CV210007	117,249	4,130	-	-	117,249	3,361	-	3,361	20,000	-		
Ferry Overhaul and Capital Upgrades	CM200007	201,562	140,851	450,000	-	651,562	418,831	172,156	590,987	20,000	212,730		
Fire Fleet Expansion	CV220015	477,258	111,463	-	-	477,258	85,862	237,418	323,280	106,000	1,410,000	Ordered	
Fire Fleet Replacement	CE200002	5,861,004	10,106,878	7,000,000	-	12,861,004	171,483	6,116,731	6,288,214	640,000	12,040,000	Ordered	
Fire Services Equipment Replacement	CE180004	4,768	-	-	-	4,768	2,593	-	2,593	-	-		
Fire Services Equipment Replacement	CE200004	130,816	208,521	6,000,000	(4,800,000)	1,330,816	293,986	405,237	699,224	490,000	-	Work-In-Progress-50%	
Fire Services Water Supply	CE190001	164,963	5,400	100,000	-	264,963	30,822	79,236	110,058	-	-		
Fire/Rescue Boat Replacement	CE190006	3,314	1,428	-	-	3,314	-	1,428	1,428	-	-		
Flood 2023 Vehicles/Equipment	CN230001	-	-	-	2,150,000	2,150,000	-	-	-	-	2,150,000	Pre-Tender	1/Apr/23
Heavy Urban Search & Rescue Equipment	CE200005	358,374	68,275	480,000	-	838,374	64,534	9,249	73,783	-	-		
HRFE Breathing Apparatus	CE230001	-	-	-	4,800,000	4,800,000	-	-	-	-	-	Design-Planning	
HRP IES Console/Desk Unit Refresh	CE220001	270,000	258,900	270,000	-	540,000	-	160,097	160,097	175,000	-	Work-In-Progress-25%	
Ice Resurfacers Replacement	CE190005	6,382	-	180,000	-	186,382	-	176,660	176,660	176,600	9,782	Ordered	
Mid-Life Bus Rebuild	CM200004	9,387	-	2,000,000	-	2,009,387	555,224	-	555,224	1,339,591	379,664	Work-In-Progress-25%	
Mill Cove Ferry Service	CV210013	984,867	124,659	5,000,000	-	5,984,867	93,643	240,506	334,149	300,000	5,591,224		1/Mar/28
Moving Forward Together Plan Implement.	CM180008	1,253,687	-	-	-	1,253,687	31	1,014,711	1,014,743	-	1,253,687	Pre-Tender	1/Mar/25
Municipal Fleet Expansion	CV210001	1,154,975	370,303	-	-	1,154,975	242,024	430,023	672,047	500,000	412,000	Ordered	
Municipal Fleet Replacement	CE200001	2,283,795	3,122,642	2,500,000	-	4,783,795	1,505,037	2,831,962	4,336,999	1,154,000	2,124,000	Ordered	
New/Replacement Green Carts	CW190001	273,827	138,573	462,000	-	735,827	122,114	138,573	260,688	572,114	102,656	Work-In-Progress-50%	
Operator Safety Barriers	CV230001	-	-	2,685,000	1,021,683	3,706,683	-	3,352,677	3,352,677	2,684,998	1,021,685	Ordered	24/Mar/23
Police Fleet Replacement	CE200003	601,487	993,338	1,000,000	-	1,601,487	575,686	1,360,989	1,936,675	1,136,000	290,000	Ordered	
Police Services Replacement Equipment	CE190002	283,604	135,384	500,000	-	783,604	206,654	471,386	678,039	668,558	-	Work-In-Progress-75%	
Rural Depots	CW200003	1	-	865,000	-	865,001	-	-	-	815,001	50,000	Pre-Tender	
Salt Scale Solution	CI230003	-	-	600,000	-	600,000	-	182,501	182,501	200,000	400,000	Pre-Tender	24/Sep/23
Transit Security	CM180006	618	-	-	-	618	-	-	-	-	-		
Transit Strategies/Studies	CV210014	200,000	200,000	-	-	200,000	5,475	76,546	82,021	76,546	123,454	Work-In-Progress-25%	
Transit Strategy	CMU01095	65,325	-	-	-	65,325	-	-	-	65,325	-	Design-Planning	1/Mar/25
Transit Support Vehicle Expansions	CV220016	280,000	252,782	55,000	-	335,000	65,475	240,013	305,488	185,013	84,512	Work-In-Progress-25%	
Transit Support Vehicle Replacement	CM200003	236,907	197,926	180,000	-	416,907	130,950	205,968	336,918	285,957	-	On Hold	
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>118,651,401</b>	<b>110,450,268</b>	<b>73,014,000</b>	<b>2,150,000</b>	<b>193,815,401</b>	<b>5,005,574</b>	<b>107,048,058</b>	<b>112,053,632</b>	<b>21,229,305</b>	<b>126,421,164</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2023

OTHER ASSETS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2023	Commitments at March 31, 2023	Budget 2023/24	Budget Increases/ (Decreases)**	Budget Available Sep 30, 2023	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2024	Projected Work to Progress into 2024/25	Project Status	Estimated Project Completion Date
Cultural Assets	CP190001	520,682	272,728	250,000	-	770,682	162,880	130,496	293,375	133,000	450,000	Work-In-Progress-25%	
Dredging of Siltation Pond	CWU01092	360,000	-	-	(360,000)	-	-	-	-	-	-	Cancelled	
Environmental Monitoring 101 Landfill	CW190004	946,935	198,999	3,572,000	-	4,518,935	96,017	121,678	217,695	988,413	3,434,506	Work-In-Progress-25%	
HalifACT-Critical Infrastructure Project	CZ230600	188,846	308,523	2,660,000	-	2,848,846	111,894	108,918	220,812	266,052	2,470,900	Design-Planning	
HalifACT-Fleet Electrification	CZ230300	3,411,696	3,047,126	3,175,000	-	6,586,696	1,783,704	2,811,441	4,595,145	736,808	4,075,000	Design-Planning	
HalifACT-Flood Mitigation:Fall River	CZ230500	168,887	94,963	-	-	168,887	93,399	-	93,399	-	-	Closing Out Project Account	SEP-23
HalifACT-Municipal Building Retrofits	CZ230100	2,753,535	3,788,546	10,700,000	(240,000)	13,213,535	1,227,775	1,240,844	2,468,619	1,814,803	10,193,900	Design-Planning	
HalifACT-Public Charging Infrastructure	CZ230200	2,040,051	5,649,095	1,800,000	-	3,840,051	5,814	5,642,571	5,648,386	1,005,836	2,828,400	Design-Planning	
HalifACT-Shore Rd Resilience Improvement	CZ230400	166,740	62,159	340,000	240,000	746,740	6,069	730,002	736,071	364,971	375,700	Design-Planning	
HalifACT-Small Projects Bundle	CZ230700	1,660,281	705,428	2,000,000	-	3,660,281	499,826	754,949	1,254,775	635,154	2,530,300	Design-Planning	
HRM Public Art Commissions	CDG01135	14,307	11,732	-	-	14,307	4,849	6,883	11,732	6,883	-	Work-In-Progress-75%	
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	-	1,115	-	-	-	-	-	-	
Storm Sewer Upgrades	CR000001	9	9	-	-	9	-	9	9	-	-	Work Complete	
Urban Forestry Plan Implementation	CR210011	890,206	1,676,746	835,000	-	1,725,206	935,991	1,005,245	1,941,236	1,096,118	24,000	Work-In-Progress-75%	
Wastewater Oversizing	CT200009	1,900,000	-	750,000	-	2,650,000	-	-	-	-	-	-	
<b>TOTAL OTHER ASSETS</b>		<b>15,023,292</b>	<b>15,816,055</b>	<b>26,082,000</b>	<b>(360,000)</b>	<b>40,745,292</b>	<b>4,928,219</b>	<b>12,553,037</b>	<b>17,481,256</b>	<b>7,048,038</b>	<b>26,382,706</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
April 1, 2023 to September 30, 2023**

### Hospitality Expenses July - Sept 2023

Date	Courtesy Visit or Reception	Item(s)	Total	YTD Total
7/17/2023	PM Justin Trudeau	Refreshments	70	
9/8/2023	Fleet Week	Catering	2,424	
9/20/2023	HalifACT Watershed meeting	Refreshments	216	
9/24/2023	International Students	Catering/Entertainment	17,129	
	Visiting dignitaries	6 HRM Books	113	
7/31/2023	Urban Design Awards	Hotel Expense	789	
8/8/2023	Urban Design Awards	Jury Expense	245	
8/14/2023	Urban Design Awards	Jury Expense	887	
Total			21,874	26,631

Note: the International students event had \$15K worth of sponsorships from RBC, NSP and Bell

Hospitality expenses are:

Expenses incurred while hosting individuals from outside the municipal government for reasons of diplomacy, protocol, business development or promotional advocacy.

Examples include: gifts, receptions, ceremonies, conferences, performances or other group events.

# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
April 1, 2023 to September 30, 2023**

## Expenses for Reportable Individuals July - September 2023

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Mike Savage	905	659	-	1,346	2,911	8,310
Councillor Cathy Deagle-Gammon	1,571	-	-	-	1,571	3,706
Councillor David Hendsbee	-	-	-	-	-	1,637
Councillor Becky Kent	281	-	-	-	281	1,372
Councillor Trish Purdy	-	-	-	-	-	2,946
Deputy Mayor Sam Austin	-	-	-	-	-	2,845
Councillor Tony Mancini	359	-	-	-	359	4,249
Councillor Waye Mason	-	-	-	-	-	3,958
Councillor Lindell Smith	-	-	-	-	-	-
Councillor Shawn Cleary	-	-	-	-	-	2,850
Councillor Kathryn Morse	-	2,000	-	-	2,000	4,130
Councillor Patty Cuttell	535	637	-	-	1,173	4,123
Councillor Iona Stoddard	-	410	-	-	410	410
Councillor Pam Lovelace	1,716	1,681	-	-	3,397	12,364
Councillor Lisa Blackburn	764	-	-	-	764	1,145
Councillor Paul Russell	576	-	-	-	576	2,162
Councillor Tim Outhit	-	-	-	-	-	-
CAO Cathie O'Toole	226	1,169	43	249	1,686	6,857
<b>Total</b>	<b>6,933</b>	<b>6,557</b>	<b>43</b>	<b>1,595</b>	<b>15,128</b>	<b>63,063</b>