



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 5**  
**Halifax Regional Council**  
**March 7, 2023**

**TO:** Mayor Savage Members of Halifax Regional Council

**SUBMITTED BY:** - Original Signed -  
Councillor Paul Russell, Chair, Audit and Finance Standing Committee

**DATE:** February 27, 2023

**SUBJECT:** **Third Quarter 2022/23 Financial Report**

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### **INFORMATION REPORT**

#### **ORIGIN**

February 23, 2023 meeting of Audit and Finance Standing Committee, Item 12.2.3.

#### **LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated February 15, 2023.

Administrative Order One, Respecting the Procedures of the Council Administrative Order, Schedule 2  
Audit and Finance Standing Committee Terms of Reference:

1.

(1) The purpose of the Audit and Finance Standing Committee is to provide advice to the Council on matters relating to audit and finance.

(2) The other purposes of the Committee are to:

(a) fulfill the requirements as outlined in Section 48 of the HRM Charter; and

(b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls.

### **BACKGROUND/ DISCUSSION**

The Audit and Finance Standing Committee received a staff recommendation report dated February 15, 2023 to consider the third quarter financial report for 2022/23, and approved the recommendation to forward the report to Halifax Regional Council for information.

For further information refer to the attached staff report dated February 15, 2023.

### **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated February 15, 2023.

### **RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated February 15, 2023.

### **COMMUNITY ENGAGEMENT**

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated February 15, 2023.

### **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated February 15, 2023.

### **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated February 15, 2023.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Annie Sherry, Legislative Assistant, Municipal Clerk's Office 902.943.8741

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P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 12.2.3**  
**Audit & Finance Standing Committee**  
**February 23, 2023**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** - Original Signed -

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Cathie O'Toole, Chief Administrative Officer

**DATE:** February 15, 2023

**SUBJECT:** **Third Quarter 2022/23 Financial Report**

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**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

## **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee:

1. Forward the Third Quarter 2022/23 Financial Report to Regional Council for their information; and
2. Approve the appointment of KPMG to be the External Auditors for the fiscal year ended March 31, 2023.

## **DISCUSSION**

### **Operating Statement:**

On December 31, 2022, HRM has projected a General Rate deficit of \$730,500.

The business units have a projected deficit of \$5.7M, partially offset by a surplus of \$4.9M in Fiscal Services.

The projected deficit in the business units is primarily due to significantly increased costs related to fuel price increases, as well as lower than expected building permit revenue, partially offset by decreased compensation and benefits costs and receipt of a COVID-recovery grant for Transit from the Government of Canada.

The projected surplus in Fiscal Services is primarily due to funds from the fiscal 2021/22 operating surplus being withdrawn from reserves to help cover off anticipated deficits within the business units, partially offset by a decrease in deed transfer tax due to decreased activity in the residential real estate market.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$2M of the \$3.1M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$50.7K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.2M. \$736K has been spent, against revenues of \$478K leaving a surplus of \$908K.

### **Reserves Statement:**

The reserve balances at December 31, 2022 are \$434.5M, with projected closing balance at March 31, 2023 of \$293.3M. Of this balance, \$26.2M remains uncommitted. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$53.1M at December 31, 2022.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the nine-month period ended December 31, 2022 actual expenditures in these projects were \$141.2M, and there is an additional projected spend \$160.2M on these projects in Fiscal 2022/23, resulting in a projected work in progress at year-end of \$372.8M.

**Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended December 31, 2022 there were \$4,118 of hospitality expenditures.

**Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

**FINANCIAL IMPLICATIONS**

Explained in the report.

**RISK CONSIDERATION**

No risks identified.

**COMMUNITY ENGAGEMENT**

No community engagement required.

**ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

**ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

**ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2023.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2022.
4. Report of Expenditures in the Councillors' District Activity Funds to December 31, 2022.
5. Report of Changes in the Recreation Area Rate Accounts to December 31, 2022.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2023.
7. Accounts Receivable as at December 31, 2022.
8. Capital Projection Summary Projected to March 31, 2023.
9. Quarterly Hospitality Expenses Summary, April 1, 2022 to December 31, 2022.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2022 to December 31, 2022.

A copy of this report can be obtained online at [halifax.ca](https://www.halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

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# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2023**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2022 to December 31, 2022

| Business Unit & Fiscal Services            | Budget        | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|--|---------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|----------------------|
| CAO  | 12,436,100    | 11,636,400         | 799,700                     | 10,037,839         | 86.3%                  | 1,598,561                  | 6,645,365            |
| Finance & Asset Management                 | 15,266,000    | 16,233,700         | (967,700)                   | 12,296,608         | 75.7%                  | 3,937,092                  | 10,391,164           |
| Fire & Emergency                           | 78,220,000    | 77,900,000         | 320,000                     | 57,767,878         | 74.2%                  | 20,132,122                 | 57,617,289           |
| Fiscal                                     | (529,566,400) | (534,519,200)      | 4,952,800                   | (215,138,360)      | 40.2%                  | (319,380,840)              | (602,734,225)        |
| Halifax Regional Police                    | 89,195,000    | 88,717,800         | 477,200                     | 65,119,914         | 73.4%                  | 23,597,886                 | 64,411,528           |
| Halifax Transit                            | 34,446,300    | 34,278,517         | 167,783                     | 44,293,753         | 129.2%                 | (10,015,236)               | 17,961,530           |
| Human Resources & Corporate Communications | 11,254,000    | 10,983,550         | 270,450                     | 7,959,259          | 72.5%                  | 3,024,291                  | 7,250,299            |
| Information Technology                     | 31,417,900    | 30,687,510         | 730,390                     | 22,801,837         | 74.3%                  | 7,885,673                  | 18,055,140           |
| Legal & Legislative Services               | 8,730,000     | 8,386,700          | 343,300                     | 5,952,524          | 71.0%                  | 2,434,176                  | 6,114,485            |
| Library                                    | 23,900,000    | 23,900,000         | -                           | 17,035,556         | 71.3%                  | 6,864,444                  | 15,436,555           |
| Office of the Auditor General              | 1,147,800     | 1,186,900          | (39,100)                    | 800,061            | 67.4%                  | 386,839                    | 741,853              |
| Outside Police BU (RCMP)                   | 32,303,000    | 32,945,500         | (642,500)                   | 18,026,424         | 54.7%                  | 14,919,076                 | 22,055,804           |
| Parks & Recreation                         | 34,145,900    | 35,263,500         | (1,117,600)                 | 28,246,058         | 80.1%                  | 7,017,442                  | 27,504,103           |
| Planning & Development                     | 11,868,400    | 12,040,060         | (171,660)                   | 8,401,875          | 69.8%                  | 3,638,185                  | 6,360,820            |
| Property, Fleet & Environment              | 44,211,500    | 46,867,300         | (2,655,800)                 | 32,456,598         | 69.3%                  | 14,410,702                 | 27,796,484           |
| Public Works                               | 101,024,500   | 104,222,264        | (3,197,764)                 | 62,313,092         | 59.8%                  | 41,909,172                 | 58,307,143           |
| <b>Total</b>                               | <b>-</b>      | <b>730,501</b>     | <b>(730,501)</b>            | <b>178,370,916</b> |                        | <b>(177,640,415)</b>       | <b>(256,084,663)</b> |



Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2022 to December 31, 2022

| Business Unit Revenue                      | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual   | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|--|----------------------|----------------------|-----------------------------|----------------------|------------------------|----------------------------|----------------------|
| CAO  | (3,152,800)          | (3,775,000)          | 622,200                     | (2,011,076)          | 53.3%                  | (1,763,924)                | (3,305,764)          |
| Finance & Asset Management                 | (4,206,630)          | (4,100,500)          | (106,130)                   | (2,276,886)          | 55.5%                  | (1,823,614)                | (2,694,926)          |
| Fire & Emergency                           | (252,700)            | (1,289,700)          | 1,037,000                   | (887,720)            | 68.8%                  | (401,980)                  | (838,257)            |
| Halifax Regional Police                    | (11,750,600)         | (12,173,700)         | 423,100                     | (9,501,033)          | 78.0%                  | (2,672,667)                | (9,181,089)          |
| Halifax Transit                            | (89,172,400)         | (97,951,276)         | 8,778,876                   | (50,003,466)         | 51.0%                  | (47,947,810)               | (70,687,522)         |
| Human Resources & Corporate Communications | (480,000)            | (107,000)            | (373,000)                   | (85,462)             | 79.9%                  | (21,538)                   | (79,643)             |
| Information Technology                     | (8,600)              | (8,100)              | (500)                       | (5,439)              | 67.1%                  | (2,661)                    | (23,335)             |
| Legal & Legislative Services               | (258,700)            | (262,100)            | 3,400                       | (197,212)            | 75.2%                  | (64,888)                   | (227,851)            |
| Library                                    | (5,886,300)          | (5,886,300)          | -                           | (4,342,819)          | 73.8%                  | (1,543,481)                | (4,207,588)          |
| Parks & Recreation                         | (16,093,700)         | (17,400,400)         | 1,306,700                   | (13,018,948)         | 74.8%                  | (4,381,452)                | (7,645,360)          |
| Planning & Development                     | (15,497,000)         | (9,224,000)          | (6,273,000)                 | (6,606,614)          | 71.6%                  | (2,617,386)                | (7,701,209)          |
| Property, Fleet & Environment              | (2,214,300)          | (2,396,200)          | 181,900                     | (1,712,183)          | 71.5%                  | (684,017)                  | (1,702,718)          |
| Public Works                               | (18,046,600)         | (18,222,700)         | 176,100                     | (11,635,413)         | 63.9%                  | (6,587,287)                | (9,685,865)          |
| <b>Total</b>                               | <b>(167,020,330)</b> | <b>(172,796,976)</b> | <b>5,776,646</b>            | <b>(102,284,270)</b> | <b>59.2%</b>           | <b>(70,512,706)</b>        | <b>(117,981,127)</b> |

| Fiscal Services Revenue                                 | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual   | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|---|----------------------|----------------------|-----------------------------|----------------------|------------------------|----------------------------|----------------------|
| Area Rates for Community, Private Organizations & Roads | (1,452,500)          | (1,452,500)          | -                           | (766,745)            | 52.8%                  | (685,755)                  | (1,299,902)          |
| Corrections Services                                    | (7,141,000)          | (7,141,000)          | -                           | (3,617,394)          | 50.7%                  | (3,523,606)                | (6,649,744)          |
| Deed Transfer   | (83,000,000)         | (76,000,000)         | (7,000,000)                 | (64,236,977)         | 84.5%                  | (11,763,023)               | (66,366,683)         |
| Fire Protection   | (8,425,000)          | (8,425,000)          | -                           | (4,760,042)          | 56.5%                  | (3,664,958)                | (7,797,315)          |
| Government Grants                                       | (3,981,000)          | (3,579,500)          | (401,500)                   | (3,579,525)          | 100.0%                 | 25                         | (3,582,103)          |
| Grants in Lieu  | (41,619,200)         | (42,497,900)         | 878,700                     | (42,077,355)         | 99.0%                  | (420,545)                  | (38,998,358)         |
| Insurance   | (500,000)            | (500,000)            | -                           | (68,270)             | 13.7%                  | (431,730)                  | (217,467)            |
| Investment, Interest and Misc. Revenue                  | (10,512,500)         | (12,104,600)         | 1,592,100                   | (9,460,338)          | 78.2%                  | (2,644,262)                | (3,674,419)          |
| Mandatory Education                                     | (160,946,100)        | (160,946,100)        | -                           | (78,256,087)         | 48.6%                  | (82,690,013)               | (156,011,501)        |
| Metro Housing Authority                                 | (4,943,700)          | (4,943,700)          | -                           | (2,503,978)          | 50.6%                  | (2,439,722)                | (4,603,692)          |
| Other Fiscal Services                                   | (265,000)            | (4,536,900)          | 4,271,900                   | (4,440,676)          | 97.9%                  | (96,224)                   | (13,696,379)         |
| Property Tax, Tax Agreements and HW Dividend            | (575,402,300)        | (577,989,400)        | 2,587,100                   | (295,232,179)        | 51.1%                  | (282,757,221)              | (538,861,458)        |
| Property Valuation Services                             | (7,141,000)          | (7,141,000)          | -                           | (3,342,482)          | 46.8%                  | (3,798,518)                | (7,161,168)          |
| Recoverable Debt  | (15,229,600)         | (12,706,400)         | (2,523,200)                 | (9,082,226)          | 71.5%                  | (3,624,174)                | (12,443,817)         |
| Stormwater Right of Way                                 | (3,922,000)          | (3,922,000)          | -                           | (1,334,978)          | 34.0%                  | (2,587,022)                | (996,849)            |
| Supplementary Education                                 | (14,356,000)         | (14,356,000)         | -                           | (6,031,098)          | 42.0%                  | (8,324,902)                | (14,653,278)         |
| <b>Total</b>  | <b>(938,836,900)</b> | <b>(938,242,000)</b> | <b>(594,900)</b>            | <b>(528,790,351)</b> | <b>56.4%</b>           | <b>(409,451,649)</b>       | <b>(877,014,133)</b> |

|                    |                        |                        |                  |                      |              |                      |                      |
|--------------------|------------------------|------------------------|------------------|----------------------|--------------|----------------------|----------------------|
| <b>Grand Total</b> | <b>(1,105,857,230)</b> | <b>(1,111,038,976)</b> | <b>5,181,746</b> | <b>(631,074,621)</b> | <b>57.8%</b> | <b>(479,964,355)</b> | <b>(994,995,260)</b> |
|--------------------|------------------------|------------------------|------------------|----------------------|--------------|----------------------|----------------------|

Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2022 to December 31, 2022

| Business Unit Expenses                     | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|--|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| CAO  | 15,588,900         | 15,411,400         | 177,500                     | 12,048,915         | 78.2%                  | 3,362,485                  | 9,951,130          |
| Finance & Asset Management                 | 19,472,630         | 20,334,200         | (861,570)                   | 14,573,493         | 71.7%                  | 5,760,707                  | 13,086,090         |
| Fire & Emergency                           | 78,472,700         | 79,189,700         | (717,000)                   | 58,655,598         | 74.1%                  | 20,534,102                 | 58,455,545         |
| Halifax Regional Police                    | 100,945,600        | 100,891,500        | 54,100                      | 74,620,948         | 74.0%                  | 26,270,552                 | 73,592,617         |
| Halifax Transit                            | 123,618,700        | 132,229,793        | (8,611,093)                 | 94,297,219         | 71.3%                  | 37,932,573                 | 88,649,052         |
| Human Resources & Corporate Communications | 11,734,000         | 11,090,550         | 643,450                     | 8,044,721          | 72.5%                  | 3,045,829                  | 7,329,942          |
| Information Technology                     | 31,426,500         | 30,695,610         | 730,890                     | 22,807,276         | 74.3%                  | 7,888,334                  | 18,078,476         |
| Legal & Legislative Services               | 8,988,700          | 8,648,800          | 339,900                     | 6,149,737          | 71.1%                  | 2,499,063                  | 6,342,337          |
| Library                                    | 29,786,300         | 29,786,300         | -                           | 21,378,375         | 71.8%                  | 8,407,925                  | 19,644,143         |
| Office of the Auditor General              | 1,147,800          | 1,186,900          | (39,100)                    | 800,061            | 67.4%                  | 386,839                    | 741,853            |
| Outside Police BU (RCMP)                   | 32,303,000         | 32,945,500         | (642,500)                   | 18,026,424         | 54.7%                  | 14,919,077                 | 22,055,804         |
| Parks & Recreation                         | 50,239,600         | 52,663,900         | (2,424,300)                 | 41,265,006         | 78.4%                  | 11,398,895                 | 35,149,462         |
| Planning & Development                     | 27,365,400         | 21,264,060         | 6,101,340                   | 15,008,489         | 70.6%                  | 6,255,571                  | 14,062,028         |
| Property, Fleet & Environment              | 46,425,800         | 49,263,500         | (2,837,700)                 | 34,168,781         | 69.4%                  | 15,094,719                 | 29,499,202         |
| Public Works                               | 119,071,100        | 122,444,964        | (3,373,864)                 | 73,948,505         | 60.4%                  | 48,496,459                 | 67,993,008         |
| <b>Total</b>                               | <b>696,586,730</b> | <b>708,046,677</b> | <b>(11,459,947)</b>         | <b>495,793,546</b> | <b>70.0%</b>           | <b>212,253,131</b>         | <b>464,630,689</b> |

| Fiscal Services Expenses                                | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|---|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| Area Rates for Community, Private Organizations & Roads | 1,452,500          | 1,452,500          | -                           | (43,457)           | -3.0%                  | 1,495,957                  | (173,542)          |
| Capital From Operating                                  | 65,922,000         | 65,922,000         | -                           | 65,919,650         | 100.0%                 | 2,350                      | 52,576,350         |
| Corrections Services                                    | 7,141,000          | 7,141,000          | -                           | 5,264,552          | 73.7%                  | 1,876,448                  | 5,044,915          |
| District Activity Fund                                  | 72,000             | 72,000             | -                           | 50,745             | 70.5%                  | 21,255                     | 38,208             |
| Fire Protection   | 8,425,000          | 8,425,000          | -                           | 5,784,533          | 68.7%                  | 2,640,467                  | 5,826,074          |
| Government Grants                                       | -                  | -                  | -                           | -                  | 0.0%                   | -                          | -                  |
| Grants & Tax Concessions                                | 7,991,000          | 8,190,700          | (199,700)                   | 7,415,507          | 90.5%                  | 775,194                    | 6,551,601          |
| Halifax Convention Centre                               | 7,240,000          | 7,240,000          | -                           | 4,951,279          | 68.4%                  | 2,288,721                  | 5,667,361          |
| Insurance   | 5,922,900          | 6,322,900          | (400,000)                   | 5,214,395          | 82.5%                  | 1,108,505                  | 4,585,104          |
| Internship & Other LTD, Retirement & Benefits           | 4,320,000          | 4,235,300          | 84,700                      | 1,266,985          | 29.9%                  | 2,968,315                  | 907,440            |
| Investment, Interest and Misc. Revenue                  | 730,000            | 490,000            | 240,000                     | 352,399            | 71.9%                  | 137,601                    | 592,450            |
| Mandatory Education                                     | 160,946,100        | 160,946,100        | -                           | 120,353,434        | 74.8%                  | 40,592,666                 | 116,125,649        |
| Metro Housing Authority                                 | 4,943,700          | 4,943,700          | -                           | 993,009            | 20.1%                  | 3,950,691                  | 502,695            |
| Other Fiscal Services                                   | 24,608,300         | 22,438,300         | 2,170,000                   | 1,978,526          | 8.8%                   | 20,459,774                 | 18,774,528         |
| Property Tax, Tax Agreements and HW Dividend            | 4,032,000          | 3,827,300          | 204,700                     | 3,827,350          | 100.0%                 | (50)                       | 3,651,630          |
| Property Valuation Services                             | 7,141,000          | 7,141,000          | -                           | 5,522,037          | 77.3%                  | 1,618,963                  | 5,377,921          |
| Recoverable Debt  | 17,924,400         | 15,325,200         | 2,599,200                   | 9,559,238          | 62.4%                  | 5,765,962                  | 7,063,147          |
| Stormwater Right of Way                                 | 3,922,000          | 3,922,000          | -                           | 4,106,452          | 104.7%                 | (184,452)                  | 4,046,938          |
| Supplementary Education                                 | 14,356,000         | 14,356,000         | -                           | 10,095,121         | 70.3%                  | 4,260,879                  | 10,776,539         |
| Tax Supported Debt                                      | 33,450,600         | 32,601,800         | 848,800                     | 32,525,237         | 99.8%                  | 76,563                     | 26,352,309         |
| Transfers to (from) Reserves                            | 25,730,000         | 25,730,000         | -                           | 28,515,000         | 110.8%                 | (2,785,000)                | (22,200)           |
| Valuation Allowance                                     | 3,000,000          | 3,000,000          | -                           | -                  | 0.0%                   | 3,000,000                  | 14,790             |
| <b>Total</b>  | <b>409,270,500</b> | <b>403,722,800</b> | <b>5,547,700</b>            | <b>313,651,991</b> | <b>77.7%</b>           | <b>90,070,809</b>          | <b>274,279,908</b> |

|                    |                      |                      |                    |                    |              |                    |                    |
|--------------------|----------------------|----------------------|--------------------|--------------------|--------------|--------------------|--------------------|
| <b>Grand Total</b> | <b>1,105,857,230</b> | <b>1,111,769,477</b> | <b>(5,912,247)</b> | <b>809,445,538</b> | <b>73.9%</b> | <b>302,323,940</b> | <b>738,910,597</b> |
|--------------------|----------------------|----------------------|--------------------|--------------------|--------------|--------------------|--------------------|

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                       |  | Net Surplus / (Deficit) |
|---|--|-------------------------|
| <b>Office of the Auditor General</b>                  | Projected surplus in compensation and benefits due to vacancies.   | 65,100                  |
|   | Projected deficit in external services for IT security consulting and installation.  | (111,200)               |
|   | Net impact of immaterial non-compensation adjustments.   | 7,000                   |
| <b>Total Auditor General</b>                          |  | <b>(39,100)</b>         |
| <b>CAO</b>  | Increase in revenue for various grants including Building Safer Communities Fund, Immigration, Refugees and Citizenship Canada, French Language, a secondment to the Province and other miscellaneous grants.  | 622,200                 |
|   | Projected surplus in compensation and benefits due to various vacancies and a position transferred to Parks and Recreation (\$512.6K). This is partially offset by an overstaffed position due to a secondment to the Province (\$90K) and various positions hired to complete the work as set out in various grant contributions (\$157.3K).  | 265,300                 |
|   | Projected surplus due to delays in the development of the Anti-Black Racism Grants program. Significant work and consultations related to the development of the administrative order and grants guidelines has taken longer than anticipated.   | 100,000                 |
|   | Projected surplus in community events primarily due to the effects of COVID-19.  | 51,800                  |
|   | Projected surplus in conferences, out of town travel and local travel primarily due to the effects of COVID-19.  | 55,300                  |
|   | Projected surplus in office costs, less spending in office furniture/equipment, printing and office supplies primarily due to the effects of COVID-19 and working from home.   | 26,200                  |
|   | Projected surplus due to Diversity & Inclusion unable to do community consultations due to lack of staffing support.   | 25,000                  |
|   | Increase in non-compensation costs to complete the work as set out in the various grant contributions.   | (367,100)               |
|   | Net impact of immaterial non-compensation adjustments.   | 21,000                  |
|   | <b>Total CAO</b>   |                         |
| <b>Halifax Regional Fire &amp; Emergency</b>          | Projected surplus in compensation mainly due to vacancies in Fire Prevention (\$2.1M), Community Risk Reduction, Professional Development & Logistics (137.6K), Logistics and Equipment (111.2K) and Performance & Safety (\$121.4K) partially offset by increases in training (695.9K) and a deficit in Operations due to increased overtime and large vacancy management target (\$1.18M). | 600,300                 |
|   | Projected deficit in supplies due to increased purchase costs.   | (107,100)               |
|   | Projected deficit due to increased FireSmart training and required training materials.   | (37,000)                |
|   | Projected deficit due to new unbudgeted snow removal contract at station 42.   | (33,500)                |
|   | Projected deficit due to increased FireSmart consulting and higher than anticipated cost for medical training.   | (30,000)                |
|   | Projected deficit due to meals purchased for response to Hurricane Fiona.  | (31,000)                |
|   | Projected deficit due to purchase of Emergency management advertising materials not budgeted for.  | (25,000)                |
|   | Projected deficit due to unbudgeted purchase of water for Emergency Comfort Stations.  | (20,000)                |
|   | Projected deficit due to unbudgeted maintenance for Emergency Operation Centre radio equipment.  | (8,000)                 |
|   | Net impact of immaterial non-compensation adjustments.   | 11,300                  |
|   | <b>Total Halifax Regional Fire &amp; Emergency</b>   |                         |
| <b>Finance &amp; Asset Management</b>                 | Projected deficit in revenue primarily due to a decrease in tax certificate fees due to cooling in the real estate market (\$200K) and other miscellaneous revenues (\$52.5K). This is partially offset by an increase in revenue due to a secondment to the Province (\$146.4K).  | (106,100)               |
|   | Projected deficit in compensation and benefits is primarily due to 7 positions transferred from Halifax Regional Police to the Accounting and Financial Reporting division, a new Senior Financial Consultant to work with the HalFACT team and lower than expected vacancies.   | (772,500)               |
|   | Projected deficit in software and licenses due to unbudgeted cost of Bids and Tenders.   | (36,000)                |
|   | Projected deficit in contract services for temp agency costs to cover staff shortages at the MacKintosh depot (\$18K) and costs for moving inventory to the new location (\$29K).  | (47,000)                |
|   | Projected deficit due to increase in fuel cost to haul salt for winter season. Cost budgeted at \$87.95/ton vs expected revised actual of \$91.39/ton.   | (50,000)                |
|   | Net impact of immaterial non-compensation adjustments.   | 43,900                  |
|   | <b>Total Finance &amp; Asset Management</b>  |                         |
| <b>Human Resources &amp; Corporate Communications</b> | Projected surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications.   | 201,000                 |
|   | Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9k), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6k)  | 13,300                  |
|   | Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments.  | 88,200                  |
|   | Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5k).  | 12,500                  |
|   | Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table.  | (20,200)                |
|   | Projected deficit in corporate training due to increase in employees taking part in training opportunities.  | (10,000)                |
|   | Net impact of immaterial non-compensation adjustments.   | (14,300)                |
|   | <b>Total Human Resources &amp; Corporate Communications</b>  |                         |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS   |  | Net Surplus / (Deficit)  |                    |
|---|--|--|--------------------|
| <b>Information Technology</b>   | Projected surplus in compensation and benefits due to turnover and delays in filling positions due to recruitment challenges.  | 1,046,100  |                    |
|   | Projected surplus in computer software and hardware licenses related to some renewal costs being lower than budgeted, which is offset by licenses having increased in cost.  | 40,300   |                    |
|   | Projected surplus in consulting fees due to fewer than expected requirements for outside services.   | 70,000   |                    |
|   | Projected deficit in computer equipment due to the purchase of additional toughbooks outside of the planned annual equipment refresh, additional meeting room technology, as well as additional equipment needs at City Hall.  | (171,300)  |                    |
|   | Projected deficit to install proper shelving, physical security upgrades and supporting network connectivity for the equipment storage room.   | (24,500)   |                    |
|   | Projected deficit in courier and postage due to rising costs for shipping.   | (25,700)   |                    |
|   | Projected deficit in telephone primarily related to increases in the number of monthly mobility plans.   | (198,300)  |                    |
|   | Net impact of immaterial non-compensation adjustments.   | (6,200)  |                    |
| <b>Total Information Technology</b>   |  | <b>730,400</b>   |                    |
| <b>Legal &amp; Legislative Services</b>   | Projected surplus due to turnover and delays in filling various vacant positions.  | 356,900  |                    |
|   | Projected deficit in computer software due to increase in monthly charges for legal resource software.   | (10,800)   |                    |
|   | Net impact of immaterial non-compensation adjustments.   | (2,800)  |                    |
| <b>Total Legal &amp; Legislative Services</b>   |  | <b>343,300</b>   |                    |
| <b>Public Works</b>   | Projected deficit in fee revenue due to higher than normal absences, changes in parking habits and short staffing resulting in decreased parking ticket revenue (\$825K); partially offset by projected surplus in pay station revenue (\$407K), increased parking revenue at Metro Park (\$41.4K) and increased permit revenue (\$60K). | (316,600)  |                    |
|   | Projected surplus in diversion credit revenue based on information provided by Divert NS.  | 755,000  |                    |
|   | Projected deficit in recyclable market revenue due to weakening commodity market conditions.   | (300,000)  |                    |
|   | Projected surplus in compensation and benefits due to vacancies; partially offset by an increase in overtime due to vacant positions and hurricane Fiona.  | 1,111,600  |                    |
|   | Projected deficit in external services mainly due to a diesel escalation clause for solid waste collection contracts (\$1.4M), award of winter maintenance contracts (\$785.3K), increase in CPI for Otter Lake (\$190K), offset by savings achieved in maintenance contracts (\$252K).  | (2,197,800)  |                    |
|   | Projected deficit in external services due to hurricane Fiona cleanup costs including increased tonnages at compost facilities from doubling lawn and yard waste bundles, tub grinding and site clearing of 7 brush sites used to store debris following the hurricane.  | (2,040,000)  |                    |
|   | Projected deficit in supplies, small tools and materials including hardware, concrete and metal primarily due to increased volume of work related to traffic calming.  | (68,900)   |                    |
|   | Projected deficit in office furniture due to increased costs associated with moving into the new Mackintosh depot.   | (76,900)   |                    |
|   | Projected deficit in equipment mainly due to increased equipment rental costs to ensure snow and ice clearing obligations are met.   | (49,200)   |                    |
|   | Net impact of immaterial non-compensation adjustments.   | (15,000)   |                    |
|   | <b>Total Public Works</b>  |  | <b>(3,197,800)</b> |
|   | <b>Halifax Transit</b>   | Projected increase in revenue due to higher external recoveries offset slightly by lower fare revenue. | 123,000            |
| Projected surplus in grant revenue related to the \$8.66M COVID-recovery grant received from Government of Canada.  |  | 8,655,876  |                    |
| Projected surplus in compensation due to vacancies, offset partially by higher overtime requirements.   |  | 635,807  |                    |
| Projected deficit in fuel costs (diesel and gas) due to higher price.   |  | (8,746,900)  |                    |
| Projected deficit in contract services due to security upgrades, increased janitorial contract costs and living wage for security services offset partially by timing of Accessible Taxi program start (no Q1 costs). |  | (288,400)  |                    |
| Projected surplus in supplies due to lower cleaning supplies/PP&E/uniforms offset partially by higher bridge tolls.   |  | 52,300   |                    |
| Project deficit in materials due to lubricant requirements.   |  | (90,300)   |                    |
| Projected deficit in equipment due to increased requirements for projects.  |  | (67,300)   |                    |
| Projected deficit in recruiting costs (new operator recruitment) offset partially by lower advertising costs.   |  | (9,100)  |                    |
| Projected surplus in vehicle expense due to lower tire damage offset partially in repairs and maintenance due to increase in repair costs/needs.  |  | 256,500  |                    |
| Projected deficit in building costs due to maintenance of aging buildings, pontoon repairs and auto-scrubber repairs at Ragged Lake Transit Centre.   |  | (353,600)  |                    |
| Projected surplus in grants due to lower Rural Transit Funding Program (RFTP) expected kilometers.  |  | 100,000  |                    |
| Projected deficit in interdepartmental due to increased work on transit benches and higher printing costs.  |  | (91,100)   |                    |
| Net impact of immaterial non-compensation adjustments.  |  | (8,983)  |                    |
| <b>Total Halifax Transit</b>  |  |  | <b>167,800</b>     |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2022**

| <b>BUSINESS UNIT VARIANCE ANALYSIS</b>   |  | <b>Net Surplus / (Deficit)</b>   |                    |
|--|--|--|--------------------|
| <b>Planning &amp; Development</b>  | Projected surplus in compensation due to vacancy savings from new positions that were included in the budget process but have not yet been filled.   | 3,137,200  |                    |
|  | Projected deficit in building permits due to the volumes of high value permits being lower than budgeted.  | (5,767,000)  |                    |
|  | Projected deficit due to plumbing permits being lower than budgeted.   | (76,000)   |                    |
|  | Projected surplus of planning applications due to higher than budgeted volumes to date.  | 58,000   |                    |
|  | Projected deficit in taxi license revenues due to the industry still rebounding from the pandemic.   | (38,000)   |                    |
|  | Projected deficit in encroachment revenues due to less developments needing to encroach in the right-of-way.   | (250,000)  |                    |
|  | Projected deficit in grade alteration revenue due to less developments needing grade alteration.   | (80,000)   |                    |
|  | Projected deficit in vending licenses due to lower than budgeted volumes of licenses issued.   | (20,000)   |                    |
|  | Projected deficit in development permit revenues due to a lower than budgeted volume of permits being applied for.   | (200,000)  |                    |
|  | Projected surplus in other licenses and permits due to the fact that solar permit applications are now being collected under this account.   | 100,000  |                    |
|  | Projected deficit in office costs likely due to gearing up after the move to Duke Tower.   | (39,400)   |                    |
|  | Projected surplus in external services due to delays in Future Services Communities studies and Suburban/Rural Studies offset partially by some other studies being higher than expected.  | 2,596,360  |                    |
|  | Projected surplus in grant payments due to heritage grants having less applications than budgeted.   | 375,000  |                    |
|  | Projected deficit in vehicle rentals due to the need to rent vehicles to meet operational needs of the building inspectors while fleet is experiencing delays in procuring fleet vehicles. | (35,000)   |                    |
|  | Projected surplus in building interiors due to less than expected configurations needed after the move to Duke Tower.  | 16,000   |                    |
|  | Projected surplus in memberships due to the amount of staff vacancies.   | 11,000   |                    |
|  | Projected surplus in special projects due to lower costs associated with the move to Duke Tower.   | 46,500   |                    |
|  | Projected deficit in other miscellaneous non-comp costs.   | (6,360)  |                    |
|  | <b>Total Planning &amp; Development</b>  |  | <b>(171,700)</b>   |
|  | <b>Parks &amp; Recreation</b>  | Projected surplus in revenue due mainly to federal and provincial grants for summer series, gifts for parks, increased programs and rentals estimates. | 827,200            |
| Projected deficit in compensation and benefits primarily due to an increase in requirement for casual staff wages. This is partially offset by vacancy savings.  |  | (754,500)  |                    |
| Projected deficit in office supplies due to phone purchases and other office expenses.   |  | (20,500)   |                    |
| Projected deficit in external services due to repairs, mowing, monitoring other contract works and increased cost for port a potties and security costs.   |  | (1,023,400)  |                    |
| Projected deficit in vehicle rentals due to significant increase in using other rental companies, frequent breakdown and recreation van costs.   |  | (380,800)  |                    |
| Projected deficit in HRM 4Pad attributable to office, building, equipment and other goods & services costs. This is partially offset by an increase in revenue.  |  | (10,400)   |                    |
| Projected surplus in RBC Centre due to increase in revenue. This is partially offset by increase in office and building cost.  |  | 140,800  |                    |
| Projected surplus in interdepartmental due to transfer fund from insurance for crematorium and decrease in extra duty forecast.  |  | 115,000  |                    |
| Projected deficit in materials due to paint for benches, increase in cribbing repairs and other expenses.  |  | (115,900)  |                    |
| Projected deficit in equipment cost due to increased purchase of cans/bleachers for nationals, canoe 22 and an increase for extra litter barrels to replace old rusted barrels.  |  | (132,400)  |                    |
| Projected deficit in other goods and services due mainly to summer events such as Grand Oasis, Dartmouth Sunshine and other events, fencing and special projects. This is partially offset by federal and provincial event grants.             |  | (951,200)  |                    |
| Projected deficit in supplies due to increase in programming supplies, unbudgeted bridge tolls and estimate to the end of the fiscal.  |  | (90,600)   |                    |
| Projected deficit in building cost due to unbudgeted electricity cost for artificial fields and other locations and additional water charge for new splash pad.  |  | (104,200)  |                    |
| Projected surplus in other fiscal due to the pausing of funding for Art Gallery of NS, reduction in budgeted grant, unutilized accrual for 2021/22 Multi District Facilities, 4th quarter grants no longer required and other net adjustments. |  | 1,439,300  |                    |
| Net impact of miscellaneous non-compensation adjustments.  |  | (56,000)   |                    |
| <b>Total Parks &amp; Recreation</b>  |  |  | <b>(1,117,600)</b> |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                  |   | Net Surplus / (Deficit) |
|--|---|-------------------------|
| BUSINESS UNIT VARIANCE ANALYSIS                  |   | Net Surplus / (Deficit) |
| <b>Halifax Regional Police</b>                   | Projected net increase in revenue due to increase in service fee revenue and external recoveries related to secondments and service contracts.  | 423,100                 |
|  | Projected net decrease in compensation due to increase in savings from attrition, turnover, delays in filling various vacant positions, transfer of staff to other business units and decrease in court costs; offset partially by increased overtime costs.  | 805,100                 |
|  | Projected increase in office due to increase in purchasing of office supplies including electronic storage devices (CD's/DVD's, USB's, external drives) for investigations, rising courier/postage costs and build/reconfigured office space.   | (109,200)               |
|  | Projected net increase in external services due to increase in legal costs offset partially by decrease in other policing costs.  | (442,400)               |
|  | Projected net increase in Supplies due to additional patrol supplies/equipment for new members at higher costs with contributing inflationary factors.  | (270,700)               |
|  | Projected net increase in buildings due to structural re-configurations in existing space.  | (85,000)                |
|  | Projected net decrease in equipment & communications due to prioritizing needs and offsetting additional costs in other areas.  | 282,500                 |
|  | Net increase in other goods and services related to increased travel and training costs as a result of escalating training requirements missed do to the 2-year long COVID-19 pandemic minimizing training/travel, offset by miscellaneous savings related to facility rentals.   | (283,800)               |
|  | Increase in interdepartmental due to increase in extra duty jobs and increased rates for internal jobs related to HRM festivals/events.   | 157,600                 |
|  | <b>Total Halifax Regional Police</b>  |                         |
| <b>Properties, Fleet &amp; Environment</b>       | Projected surplus in compensation and benefits, due to the delay in filling vacancies, and the transfer of two HalifACT positions to other Business Units.  | 455,026                 |
|  | Projected surplus in lease revenue is partially offset by a reduction in parking revenue due to work from home policies.  | 181,900                 |
|  | Projected deficit in office expenses due to increased security costs and new cell phones.   | (18,050)                |
|  | Projected surplus in external services, mainly due to the ECC - Environment & Climate Change - Retrofit program for homeowners that is still under development. Also, other ECC planned initiatives underway but started later than originally anticipated or resourced by capital budget as nature of project was better understood.   | 1,153,200               |
|  | Projected deficit in building costs due to rising costs of fuel, natural gas and other utilities, plus parts & repairs to Alderney Library elevator, Alderney Gate & Ragged Lake Transit Ctr. Unexpected repairs & paving at HFX Police Dept., repairs at Oakwood House, Bedford Pool, Fairbanks Ctr, Isleville City Centre multiple vandalism repairs at Chocolate Lake Washrooms, ice removal at Lebrun, FS7 sinkhole repair and Public Gardens fire damage. AED's (Heartfelt Response), Fire suppression repairs, smarter spaces fire escape, Sackville Sports Stadium Brinde Heater & Pump, flood repairs Bedford Pool, and code related repairs to elevators. Increased parts & repairs from Storm/Freeze. | (1,727,750)             |
|  | Projected deficit in Equip & Comm - mainly in Plumbing & Heating with repairs at Captain Spry, Centennial, Halifax Commons Fountain, Alderney Landing/Gate Heat pump replacement & repairs and Geothermal vault, exhaust fan replacements, Beaverbank Community Centre compressor repair, multiple mechanical issues, and Alderney Gate floor drain replacement. Also increased expenses at St. Andrews Ctr., and a transfer of Generator expenses from Contracts. Backflow preventor removal at Outdoor Washrooms and a variety of Pools/splash pads. Plus water monitoring equipment for ECC - Environment & Climate Change- transferred from Consulting. Increased plumbing repairs from Storm/Freeze.       | (785,200)               |
|  | Projected deficit in vehicle expenses mainly due to rising fuel rates.  | (1,731,000)             |
|  | Projected deficit in reserve transfers due to lower Business Park expenses, lower than anticipated water testing costs, and Housing Grant.  | (174,300)               |
|  | (9,626)   |                         |
| <b>Total Properties, Fleet &amp; Environment</b> |   | <b>(2,655,800)</b>      |
| <b>Library</b>                                   | No changes  | -                       |
| <b>Total Library</b>                             |   | -                       |
| <b>Outside Police BU (RCMP)</b>                  | Projected deficit due to budgeted amount being lower than actual cost as per the Provincial Department of Justice.  | (642,500)               |
| <b>Total Outside Police BU (RCMP)</b>            |   | <b>(642,500)</b>        |
| <b>TOTAL BUSINESS UNIT VARIANCE</b>              |   | <b>(5,683,300)</b>      |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                          |   | Net Surplus / (Deficit) |
|--|---|-------------------------|
| <b>FISCAL SERVICES VARIANCE ANALYSIS</b>                 |   |                         |
| <b>Fiscal Services</b>                                   |   |                         |
|  | <b>Deed Transfer Tax</b> - Deed transfer taxes are expected to be below budget due to unanticipated decrease in activity in the residential real estate market.   | (7,000,000)             |
|  | <b>Government Grants</b> - The HST offset revenue from the Province was less than budgeted.   | (401,500)               |
|  | <b>Grants and Tax Concession</b> - Tax relief for non-profits is projected to be \$204,900 over budget due to several factors:<br>1. Increase in assessment values and municipal tax rates.<br>2. Concentration of government capital funding, notably in housing and also some large capital grants to local recreation facilities.<br>3. Inclusion of a couple of HRM leases that are high value urban lands (Wanderer's Lawn Bowls, St. Mary's Lawn Bowls).<br>This is partially offset by miscellaneous savings in the community grants program (\$5.2K). | (199,700)               |
|  | <b>Grants in Lieu</b> - Projected surplus primarily relates to increase in eligible Federal PILT properties (\$1.07M) and miscellaneous adjustments to various other PILT accounts (\$21.3K); partially offset by Provincial PILT accounts due to decrease in eligible properties (\$213K).   | 878,700                 |
|  | <b>Insurance</b> - Projected deficit due to anticipated increase in insurance claim settlements (\$300K) and increase in Independent adjuster fees due to internal staffing shortages, this coverage is partially offset in the insurance cost center in Legal and Legislative Services (\$100K).   | (400,000)               |
|  | <b>Internship &amp; Other LTD, Retirement &amp; Benefits</b> - Projected surplus due to vacant intern positions reducing the amount to transfer (\$90K); partially offset by increased costs for survivor pension tied to HRP contract (\$5.3K).  | 84,700                  |
|  | <b>Investment, Interest and Misc. Revenue</b> - Projected surplus in investment income is primarily due to higher interest rates than anticipated (\$4.535M), increase in SOT revenue due to trend to date (\$252.3K), decrease in bank charges (\$170K), increase in transfers from Trust for interest on tax sales (\$70K) and other miscellaneous items (\$54.8k). This is partially offset by a projected deficit in tax interest due to higher percentage of tax accounts being paid than was expected (\$3.25M).  | 1,832,100               |
|  | <b>Other Fiscal Services</b> - Projected surplus due to Options Reserve withdrawal to fund the 2022/23 operating pressures and shortfalls.  | 11,436,600              |
|  | <b>Other Fiscal Services</b> - Costs of the Housing Trust of Nova Scotia grant (\$455.5K), Emergency Housing funding carryforward (\$1,205,600), position for Policing Model project lead (\$150K), and procurement review carryforward (\$95K); partially offset by reducing spending in other areas to cover the increase in tax relief for non-profits (\$204.9K).   | (1,701,200)             |
|  | <b>Other Fiscal Services</b> - Projected deficit in compensation and benefits related to collective bargaining.   | (3,293,500)             |
|  | <b>Property Tax, Tax Agreements and HW Dividend</b> - Projected surplus relates to increase in tax revenue primarily related to current year appeals (\$2.605M), tax agreements higher than budgeted primarily Nova Scotia Power Inc. (\$255K) and property taxes paid to the Province for the Halifax Convention Centre being less than budgeted (\$204.8K). This is partially offset by Halifax Water's dividend lower than budgeted due to change in estimated rate base calculation (\$273K).   | 2,791,800               |
|  | <b>Recoverable Debt</b> - The interest related to the Fall River LIC is not required to cover offsetting debt interest so will become part of the general rate surplus instead of carrying forward to future years.   | 76,000                  |
|  | <b>Tax Supported Debt</b> - The debt interest costs for the spring debenture were less than anticipated.  | 848,800                 |
| <b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b> |   | <b>4,952,800</b>        |
| <b>GRAND TOTAL</b>                                       |   | <b>(\$730,500)</b>      |



# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to December 31, 2022**

## Summary Councillors' District Capital Funds

**April 1, 2022 to December 31, 2022**

|                                  | Total Budget        | Actual Expenditures | Commitments       | Total Actual Expenditures & Commitments | Available           |
|----------------------------------|---------------------|---------------------|-------------------|---|---------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 120,308.88          | 91,639.56           | 6,535.08          | 98,174.64                               | 22,134.24           |
| DISTRICT 2 - David Hendsbee      | 95,561.57           | 95,561.57           | 0.00              | 95,561.57                               | 0.00                |
| DISTRICT 3 - Becky Kent          | 158,535.59          | 63,751.03           | 48,664.58         | 112,415.61                              | 46,119.98           |
| DISTRICT 4 - Trish Purdy         | 175,555.21          | 59,897.08           | 4,345.27          | 64,242.35                               | 111,312.86          |
| DISTRICT 5 - Sam Austin          | 180,946.09          | 116,128.63          | 11,559.58         | 127,688.21                              | 53,257.88           |
| DISTRICT 6 - Tony Mancini        | 339,775.56          | 79,221.55           | 162,886.29        | 242,107.84                              | 97,667.72           |
| DISTRICT 7 - Wayne Mason         | 102,352.51          | 99,342.88           | 3,009.63          | 102,352.51                              | 0.00                |
| DISTRICT 8 - Lindell Smith       | 353,721.28          | 54,961.91           | 162,278.07        | 217,239.98                              | 136,481.30          |
| DISTRICT 9 - Shawn Cleary        | 213,952.68          | 70,419.98           | 38,401.00         | 108,820.98                              | 105,131.70          |
| DISTRICT 10 - Kathryn Morse      | 232,274.96          | 81,087.94           | 46,021.62         | 127,109.56                              | 105,165.40          |
| DISTRICT 11 - Patti Cuttell      | 150,296.90          | 49,263.22           | 19,800.62         | 69,063.84                               | 81,233.06           |
| DISTRICT 12 - Iona Stoddard      | 423,351.65          | 34,373.95           | 255,213.36        | 289,587.31                              | 133,764.34          |
| DISTRICT 13 - Pam Lovelace       | 140,135.89          | 74,297.36           | 30,229.43         | 104,526.79                              | 35,609.10           |
| DISTRICT 14 - Lisa Blackburn     | 112,623.03          | 103,794.18          | 250.00            | 104,044.18                              | 8,578.85            |
| DISTRICT 15 - Paul Russell       | 104,255.04          | 55,540.56           | 10,235.00         | 65,775.56                               | 38,479.48           |
| DISTRICT 16 - Tim Outhit         | 157,707.69          | 23,988.26           | 12,742.62         | 36,730.88                               | 120,976.81          |
| <b>Total</b>                     | <b>3,061,354.53</b> | <b>1,153,269.66</b> | <b>812,172.15</b> | <b>1,965,441.81</b>                     | <b>1,095,912.72</b> |

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to December 31, 2022**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2022 to December 31, 2022**

| <b>Orders</b>                    | <b>Actual Expenditures</b> | <b>Commitments</b> | <b>Total Actual Expenditures &amp; Commitments</b> | <b>Budget</b>    | <b>Available</b> |
|----------------------------------|----------------------------|--------------------|--|------------------|------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 4,500.00                   | -                  | 4,500.00   | 4,500.00         | -                |
| DISTRICT 2 - David Hendsbee      | 2,610.64                   | -                  | 2,610.64   | 4,500.00         | 1,889.36         |
| DISTRICT 3 - Becky Kent          | 4,075.00                   | -                  | 4,075.00   | 4,500.00         | 425.00           |
| DISTRICT 4 - Trish Purdy         | 3,768.00                   | -                  | 3,768.00   | 4,500.00         | 732.00           |
| DISTRICT 5 - Sam Austin          | 1,343.00                   | -                  | 1,343.00   | 4,500.00         | 3,157.00         |
| DISTRICT 6 - Tony Mancini        | 2,393.00                   | -                  | 2,393.00   | 4,500.00         | 2,107.00         |
| DISTRICT 7 - Waye Mason          | 2,570.00                   | -                  | 2,570.00   | 4,500.00         | 1,930.00         |
| DISTRICT 8 - Lindell Smith       | 3,400.00                   | -                  | 3,400.00   | 4,500.00         | 1,100.00         |
| DISTRICT 9 - Shawn Cleary        | 3,943.00                   | -                  | 3,943.00   | 4,500.00         | 557.00           |
| DISTRICT 10 -Kathryn Morse       | 4,270.00                   | -                  | 4,270.00   | 4,500.00         | 230.00           |
| DISTRICT 11 - Patti Cuttell      | 3,467.65                   | -                  | 3,467.65   | 4,500.00         | 1,032.35         |
| DISTRICT 12 - Iona Stoddard      | 1,418.00                   | -                  | 1,418.00   | 4,500.00         | 3,082.00         |
| DISTRICT 13 - Pam Lovelace       | 3,545.00                   | -                  | 3,545.00   | 4,500.00         | 955.00           |
| DISTRICT 14 - Lisa Blackburn     | 4,500.00                   | -                  | 4,500.00   | 4,500.00         | -                |
| DISTRICT 15 - Paul Russell       | 2,400.00                   | -                  | 2,400.00   | 4,500.00         | 2,100.00         |
| DISTRICT 16 - Tim Outhit         | 2,542.00                   | -                  | 2,542.00   | 4,500.00         | 1,958.00         |
|                                  |                            |                    |  |                  |                  |
| <b>Total</b>                     | <b>50,745.29</b>           | <b>-</b>           | <b>50,745.29</b>                                   | <b>72,000.00</b> | <b>21,254.71</b> |

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to December 31, 2022**

**Halifax Regional Municipality**  
**Continuity Schedule of Recreation Area Rated Accounts**  
**Third Quarter ended December 31, 2022**

| <b>Area Rated Recreation Account</b>                           | <b>Opening<br/>Deficit (Surplus)<br/>April 1, 2022</b> | <b>Revenue<br/>April 1, 2022 to<br/>Dec 31, 2022</b> | <b>Expenditures<br/>April 1, 2022 to<br/>Dec 31, 2022</b> | <b>Current Year's<br/>Deficit (Surplus)<br/>April 1, 2022 to Dec 31, 2022</b> | <b>Accumulated<br/>Deficit (Surplus)<br/>Dec 31, 2022</b> |
|--|--|--|---|---|---|
| Frame Subdivision Homeowners Association                       | -  | (1,845)  | 3,780   | 1,935   | 1,935   |
| Sackville Heights Elementary School                            | (126,999)  | (156,202)  | 152,618   | (3,584)   | (130,583)   |
| Glen Arbour Homeowners Association                             | -  | (10,790)   | 21,580  | 10,790  | 10,790  |
| White Hills Residents Association                              | -  | -  | -   | -   | -   |
| Lost Creek Community Association                               | (1,434)  | -  | -   | -   | (1,434)   |
| Waterstone Neighbourhood Association                           | -  | -  | -   | -   | -   |
| Ketch Harbour Residents Association                            | 133  | (5,098)  | 10,727  | 5,629   | 5,762   |
| Mineville Community Association                                | -  | (5,600)  | 11,124  | 5,524   | 5,524   |
| Three Brooks Homeowners Association                            | -  | (5,940)  | 10,080  | 4,140   | 4,140   |
| Haliburton Highbury Homeowners Association                     | (127,887)  | (28,872)   | -   | (28,872)  | (156,759)   |
| Highland Park Ratepayers Association                           | (66,065)   | (5,627)  | 21,290  | 15,663  | (50,402)  |
| Kingswood Ratepayers Association                               | (219,087)  | (33,775)   | 126,000   | 92,225  | (126,862)   |
| Prospect Road & Area Recreation Association                    | (100,358)  | (53,775)   | 56,805  | 3,030   | (97,328)  |
| Westwood Hills Residents Association                           | (121,252)  | (21,875)   | 14,799  | (7,076)   | (128,328)   |
| Musquodoboit Harbour   | -  | (6,421)  | -   | (6,421)   | (6,421)   |
| Hammonds Plains Common Rate                                    | (199,254)  | -  | 52,752  | 52,752  | (146,502)   |
| Grand Lake/Oakfield Community Centre                           | (43,136)   | (14,139)   | 2,664   | (11,475)  | (54,611)  |
| Maplewood Subdivision  | (153,721)  | -  | -   | -   | (153,721)   |
| Silversides Residents Association                              | -  | (8,150)  | 16,300  | 8,150   | 8,150   |
| Fox Hollow at St Margaret's Bay Village Homeowners Association | (6,139)  | (3,120)  | 6,180   | 3,060   | (3,079)   |
| Lakeview, Windsor Junction, Fall River Ratepayers Association  | (738)  | (116,752)  | 229,321   | 112,569   | 111,831   |
| <b>Totals</b>  | <b>(1,165,937)</b>                                     | <b>(477,981)</b>                                     | <b>736,020</b>  | <b>258,039</b>  | <b>(907,898)</b>  |

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2023**

| Reserve Number                    | Reserve                                     | Opening Balance    | Current Commitments | Pending Contribution | Projected Closing Balance 2022/23 | Projected Closing Balance 2023/24 | Projected Closing Balance 2024/25 | Projected Closing Balance 2025/26 | Projected Closing Balance 2026/27 |
|-----------------------------------|---|--------------------|---------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| <b>Risk Reserve</b>               |   |                    |                     |                      |                                   |                                   |                                   |                                   |                                   |
| Q416                              | Operating Stabilization Reserve             | 10,112,911         | -                   | 40,404               | 10,153,315                        | 10,315,815                        | 10,480,915                        | 10,648,615                        | 10,819,015                        |
| <b>TOTAL RISK RESERVES:</b>       |   | <b>10,112,911</b>  | <b>-</b>            | <b>40,404</b>        | <b>10,153,315</b>                 | <b>10,315,815</b>                 | <b>10,480,915</b>                 | <b>10,648,615</b>                 | <b>10,819,015</b>                 |
| <b>Obligation Reserve</b>         |   |                    |                     |                      |                                   |                                   |                                   |                                   |                                   |
| Q506                              | Landfill Closure Cost                       | 8,871,392          | (1,314,488)         | 31,944               | 7,588,848                         | 4,050,648                         | 3,648,148                         | 3,216,848                         | 2,756,248                         |
| Q511                              | Municipal Election Reserve                  | 2,784,244          | (194,234)           | 198,606              | 2,788,617                         | 2,517,517                         | 373,417                           | 1,243,017                         | 2,126,517                         |
| Q521                              | Convention Centre Reserve                   | 5,020,801          | (3,635,586)         | 2,069,548            | 3,454,763                         | 3,392,963                         | 3,330,163                         | 3,266,363                         | 3,201,563                         |
| Q536                              | Library Recapitalization Reserve            | 8,163,706          | -                   | 275,762              | 8,439,468                         | 9,648,568                         | 10,877,068                        | 12,125,168                        | 13,393,268                        |
| Q546                              | Multi-District Facilities Reserve           | 10,308,008         | (10,098,759)        | 299,384              | 508,634                           | 208,110                           | 301,986                           | 397,362                           | 494,238                           |
| Q556                              | Solid Waste Facilities Reserve              | 18,808,728         | (4,246,703)         | 815,837              | 15,377,862                        | 17,527,862                        | 18,915,762                        | 22,743,962                        | 25,668,162                        |
| Q566                              | Master Plan Reserve                         | 2,345,797          | -                   | 9,372                | 2,355,169                         | 2,392,869                         | 2,431,169                         | 2,470,069                         | 2,509,569                         |
| Q616                              | Business/Industrial Parks Expansion Reserve | 71,840,981         | (56,720,912)        | 8,697,074            | 23,817,143                        | 17,797,443                        | (7,622,557)                       | (28,369,357)                      | (26,080,057)                      |
| Q621                              | Community and Events Reserve                | 3,399,871          | (3,119,275)         | 672,084              | 952,680                           | 1,010,552                         | 1,061,252                         | 1,112,752                         | 1,165,052                         |
| <b>TOTAL OBLIGATION RESERVE:</b>  |   | <b>131,543,529</b> | <b>(79,329,956)</b> | <b>13,069,611</b>    | <b>65,283,184</b>                 | <b>58,546,532</b>                 | <b>33,316,408</b>                 | <b>18,206,184</b>                 | <b>25,234,560</b>                 |
| <b>Opportunity Reserve</b>        |   |                    |                     |                      |                                   |                                   |                                   |                                   |                                   |
| Q666                              | SI Capital                                  | 152,536,068        | (2,934,351)         | 8,622,915            | 158,224,632                       | 193,268,232                       | 228,872,532                       | 265,046,532                       | 301,799,232                       |
| Q667                              | SI Operating Reserve                        | 4,178,929          | -                   | 267,362              | 4,446,291                         | 4,883,191                         | 5,087,291                         | 5,294,691                         | 5,505,391                         |
| Q611                              | Parkland Development Reserve                | 9,135,908          | (3,939,375)         | 26,013               | 5,222,546                         | 5,560,146                         | 5,903,146                         | 6,251,646                         | 6,605,646                         |
| Q626                              | Gas Tax Reserve                             | 14,763,456         | (14,242,130)        | 6,212,247            | 6,733,572                         | 2,167,672                         | 2,202,372                         | 2,237,572                         | 2,273,372                         |
| Q640                              | Density Bonus Reserve                       | 4,949,238          | (815,245)           | 17,603               | 4,151,596                         | 3,709,996                         | 3,769,396                         | 3,829,696                         | 3,890,996                         |
| Q421                              | Options Reserve                             | 30,914,890         | (20,033,008)        | 70,179               | 10,952,061                        | 2,344,461                         | 2,381,961                         | 2,420,061                         | 2,458,761                         |
| Q526                              | Capital Funds Reserve                       | 76,341,255         | (49,829,821)        | 1,643,536            | 28,154,970                        | 26,299,121                        | 24,491,349                        | 11,406,666                        | 2,469,764                         |
| <b>TOTAL OPPORTUNITY RESERVE:</b> |   | <b>292,819,745</b> | <b>(91,793,932)</b> | <b>16,859,855</b>    | <b>217,885,669</b>                | <b>238,232,820</b>                | <b>272,708,048</b>                | <b>296,486,865</b>                | <b>325,003,163</b>                |

| Reserve Summary |                                   |                    |                      |                      |                                   |                                   |                                   |                                   |                                   |                    |                                       |
|-----------------|-----------------------------------|--------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------|---------------------------------------|
|                 | Reserve                           | Opening Balance    | Current Commitments  | Pending Contribution | Projected Closing Balance 2022/23 | Projected Closing Balance 2023/24 | Projected Closing Balance 2024/25 | Projected Closing Balance 2025/26 | Projected Closing Balance 2026/27 | Future Commitments | Projected Uncommitted (As of 2026/27) |
|                 | <b>TOTAL RISK RESERVES:</b>       | 10,112,911         | -                    | 40,404               | 10,153,315                        | 10,315,815                        | 10,480,915                        | 10,648,615                        | 10,819,015                        | -                  | 10,819,015                            |
|                 | <b>TOTAL OBLIGATION RESERVE:</b>  | 131,543,529        | (79,329,956)         | 13,069,611           | 65,283,184                        | 58,546,532                        | 33,316,408                        | 18,206,184                        | 25,234,560                        | 25,234,560         | -                                     |
|                 | <b>TOTAL OPPORTUNITY RESERVE:</b> | 292,819,745        | (91,793,932)         | 16,859,855           | 217,885,669                       | 238,232,820                       | 272,708,048                       | 296,486,865                       | 325,003,163                       | 309,577,996        | 15,425,167                            |
|                 | <b>TOTAL RESERVE</b>              | <b>434,476,185</b> | <b>(171,123,887)</b> | <b>29,969,870</b>    | <b>293,322,168</b>                | <b>307,095,167</b>                | <b>316,505,371</b>                | <b>325,341,664</b>                | <b>361,056,738</b>                | <b>334,812,556</b> | <b>26,244,182</b>                     |



# **Attachment #7**

**Aged Accounts Receivable as at December 31, 2022**

**Aged Accounts Receivable  
December 31, 2022**

**Property Taxes & Capital Charges**

|   | <b>Total</b>         | <b>0 - 1 Yrs</b>     | <b>1 - 2 Yrs</b>    | <b>2 - 3 Yrs</b>    | <b>3 - 4 Yrs</b>  | <b>4 + Yrs</b>      | <b>Interest</b>     |
|---|----------------------|----------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| Commercial Property Taxes                 | \$ 5,097,358         | 3,067,250            | 1,198,887           | 153,961             | 66,244            | 156,023             | \$ 454,993          |
| Residential Property Taxes                | \$ 12,696,935        | 5,016,881            | 3,224,811           | 899,019             | 350,765           | 1,759,619           | \$ 1,445,840        |
| Residential/Commercial Mix Property Taxes | \$ 2,006,286         | 1,739,686            | 146,276             | 30,528              | 15,747            | 14,548              | \$ 59,501           |
| Resource Property Taxes                   | \$ 814,100           | 78,633               | 84,667              | 52,204              | 36,853            | 330,443             | \$ 231,300          |
| <b>Total Property Taxes</b>               | <b>\$ 20,614,679</b> | <b>\$ 9,902,450</b>  | <b>\$ 4,654,641</b> | <b>\$ 1,135,712</b> | <b>\$ 469,609</b> | <b>\$ 2,260,633</b> | <b>\$ 2,191,634</b> |
| Total Local Improvement Charges           | \$ 12,567,090        | \$ 12,029,577        | \$ 127,093          | \$ 56,076           | \$ 40,599         | \$ 81,963           | \$ 231,783          |
| <b>Total Taxes &amp; Capital Charges</b>  | <b>\$ 33,181,769</b> | <b>\$ 21,932,027</b> | <b>\$ 4,781,734</b> | <b>\$ 1,191,788</b> | <b>\$ 510,208</b> | <b>\$ 2,342,596</b> | <b>\$ 2,423,417</b> |
| Payments-in-Lieu of Taxes (PILT)          | \$ 13,353,880        | \$13,353,880         | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                |
| <b>Total Property Taxes &amp; PILTS</b>   | <b>\$ 46,535,649</b> | <b>\$ 35,285,907</b> | <b>\$ 4,781,734</b> | <b>\$ 1,191,788</b> | <b>\$ 510,208</b> | <b>\$ 2,342,596</b> | <b>\$ 2,423,417</b> |

**General Revenue (Non-Lienable)**

|  | <b>Total</b>        | <b>0-30 Days</b>    | <b>31-60 Days</b>   | <b>61-90 Days</b>   | <b>91- 120 Days</b> | <b>120 + Days</b>   | <b>Interest</b>   |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| Miscellaneous Billings & Recoveries    | \$ 1,581,348        | \$ 6,150,419        | \$ (631,220)        | \$ (435,583)        | \$ 16,043           | \$ (3,588,632)      | \$ 70,321         |
| Rents                                  | \$ 290,883          | \$ 27,671           | \$ (18,831)         | \$ (26,311)         | \$ (18,105)         | \$ 274,637          | \$ 51,822         |
| Agencies, Boards & Commissions (ABC'S) | \$ 4,713,792        | \$ 276,081          | \$ (4,181)          | \$ -                | \$ -                | \$ 4,441,891        |                   |
| <b>Total</b>                           | <b>\$ 6,586,023</b> | <b>\$ 6,454,171</b> | <b>\$ (654,232)</b> | <b>\$ (461,894)</b> | <b>\$ (2,062)</b>   | <b>\$ 1,127,896</b> | <b>\$ 122,143</b> |

**Total Aged Accounts Receivable, December 31, 2022**

**\$ 53,121,672**

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2023**

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| Budget Category                                   | Budget                             |                    |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |
|---|------------------------------------|--------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|
|   | Budget Remaining at March 31, 2022 | Budget 2022/23     | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 |
| <b>BUILDINGS/FACILITIES</b>                       | 51,014,413                         | 53,461,000         | 2,664,021                       | 107,139,434                        | 28,388,336                | 73,915,026               | 102,303,362                      | 38,079,896                           | 66,453,921                              |
| <b>BUSINESS/INDUSTRIAL PARKS</b>                  | 40,763,897                         | 29,250,000         | 485,783                         | 70,499,680                         | 13,706,173                | 23,858,000               | 37,564,172                       | 13,706,173                           | 56,772,152                              |
| <b>BUSINESS SYSTEMS</b>                           | 33,183,137                         | 16,324,000         | (2,766,602)                     | 46,740,535                         | 13,274,454                | 10,208,652               | 23,483,106                       | 13,380,086                           | 32,536,942                              |
| <b>DISTRICT CAPITAL FUNDS</b>                     | 1,557,355                          | 1,504,000          | -                               | 3,061,355                          | 1,153,270                 | 812,172                  | 1,965,442                        | 1,965,442                            | 1,095,913                               |
| <b>OUTDOOR RECREATION</b>                         | 6,515,929                          | 10,930,000         | 1,163,214                       | 18,609,143                         | 5,631,387                 | 16,546,622               | 22,178,009                       | 8,330,000                            | 10,279,143                              |
| <b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b> | 57,573,309                         | 102,990,000        | 4,762,633                       | 165,325,943                        | 62,504,715                | 130,007,173              | 192,511,889                      | 65,903,352                           | 99,732,845                              |
| <b>TRAFFIC &amp; STREETLIGHTS</b>                 | 1,458,627                          | 5,944,000          | 0                               | 7,402,627                          | 3,665,449                 | 1,856,733                | 5,522,183                        | 5,634,679                            | 1,753,053                               |
| <b>VEHICLES, VESSELS &amp; EQUIPMENT</b>          | 14,089,744                         | 86,121,000         | -                               | 100,210,744                        | 11,520,502                | 99,809,317               | 111,329,818                      | 10,354,601                           | 89,847,524                              |
| <b>OTHER ASSETS</b>                               | 4,775,811                          | 12,457,000         | -                               | 17,232,811                         | 1,354,519                 | 5,451,593                | 6,806,113                        | 2,889,202                            | 14,343,609                              |
| <b>Grand Total</b>                                | <b>210,932,222</b>                 | <b>318,981,000</b> | <b>6,309,048</b>                | <b>536,222,270</b>                 | <b>141,198,804</b>        | <b>362,465,288</b>       | <b>503,664,092</b>               | <b>160,243,431</b>                   | <b>372,815,102</b>                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| BUILDINGS/FACILITIES                     | Project Number | Budget                             |                |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|--|----------------|------------------------------------|----------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23 | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Access-A-Bus Fueling Solution            | CM200008       | 198,344                            | -              | (45,618)                        | 152,726                            | 152,726                   | -                        | 152,726                          | -                                    | -                                       | Project Closed       | 31-Mar-22                         |
| Accessibility - HRM Facilities           | CB190006       | 635,784                            | 500,000        | -                               | 1,135,784                          | 312,414                   | 506,357                  | 818,770                          | 387,414                              | 748,370                                 | 0                    | On-Going Program                  |
| Alderney Gate Library Renos              | CB210004       | 7,321                              | 250,000        | -                               | 257,321                            | 15,532                    | 37                       | 15,569                           | -                                    | 257,321                                 | 0                    | 31-Mar-27                         |
| Alderney Gate Recapitalization           | CB190007       | 724,458                            | 650,000        | -                               | 1,374,458                          | 472,228                   | 252,769                  | 724,997                          | 747,228                              | 627,230                                 | 0                    | On-Going Program                  |
| Bedford Outdoor Pool                     | CB210017       | 100,000                            | 100,000        | -                               | 200,000                            | -                         | 42,209                   | 42,209                           | -                                    | 200,000                                 | 0                    | 31-Mar-24                         |
| Beechville Lakeside Timberlea Rec Centre | CB210021       | 361,798                            | 4,000,000      | -                               | 4,361,798                          | 373,823                   | 11,235,469               | 11,609,292                       | 388,823                              | 3,972,975                               | 0                    | 01-Sep-24                         |
| BMO Centre                               | CB200013       | 325,186                            | -              | -                               | 325,186                            | 29,654                    | 195,558                  | 225,211                          | 175,000                              | 150,186                                 | 0                    | On-Going Program                  |
| Burnside Composting Facility Repairs     | CW190005       | 1,577,218                          | -              | -                               | 1,577,218                          | 158,002                   | 493,980                  | 651,983                          | 711,883                              | 865,335                                 | Work-in-Progress-50% | 28-Feb-24                         |
| Burnside Transit Centre Roof Repairs     | CB000082       | 734,337                            | -              | -                               | 734,337                            | 1,043                     | 732,696                  | 733,739                          | 1,043                                | 733,294                                 | 0                    | 0                                 |
| Captain William Spry Renovations         | CB000023       | 81,438                             | 400,000        | -                               | 481,438                            | -                         | 81,438                   | 81,438                           | -                                    | 481,438                                 | 0                    | 31-Mar-24                         |
| Central Liby Replacement-Spring Garden   | CB000086       | 4,131                              | -              | -                               | 4,131                              | 1,470                     | 14                       | 1,484                            | 1,470                                | 0                                       | 0                    | On-Going Program                  |
| Cole Harbour Place                       | CB000045       | 30,550                             | 845,000        | -                               | 875,550                            | 75,636                    | 284,643                  | 360,279                          | 225,000                              | 650,550                                 | 0                    | 0                                 |
| Community Recreation Facilities Recap    | CB210019       | 453,839                            | 750,000        | -                               | 1,203,839                          | 117,602                   | 159,344                  | 276,946                          | 300,000                              | 903,839                                 | 0                    | On-Going Program                  |
| Composting/Anaerobic Digestion Plant     | CW190003       | 594,514                            | 635,000        | -                               | 1,229,514                          | 326,479                   | 286,407                  | 612,886                          | 598,479                              | 631,035                                 | Work-in-Progress-75% | 28-Feb-24                         |
| Corporate Accommodations                 | CB190011       | 2,262,382                          | 2,925,000      | -                               | 5,187,382                          | 1,269,677                 | 3,897,040                | 5,166,718                        | 1,794,667                            | 3,392,715                               | 0                    | On-Going Program                  |
| Corporate Accommodatons-Alderney Campus  | CB000046       | 258,090                            | -              | -                               | 258,090                            | 257,001                   | -                        | 257,001                          | 257,001                              | 0                                       | 0                    | On-Going Program                  |
| Dartmouth North Community Centre Upgrade | CB000075       | 703,893                            | -              | -                               | 703,893                            | 629,959                   | 69,690                   | 699,649                          | 703,893                              | 0                                       | 0                    | 02-Feb-23                         |
| East Dartmouth CC Renovation             | CB220001       | -                                  | 200,000        | -                               | 200,000                            | -                         | -                        | -                                | -                                    | 200,000                                 | 0                    | 0                                 |
| Emera Oval                               | CB180008       | 212,315                            | -              | -                               | 212,315                            | 611                       | 189,297                  | 189,908                          | 611                                  | 12,452                                  | 0                    | On-Going Program                  |
| EMO Projects                             | CB200002       | 625,083                            | 450,000        | -                               | 1,075,083                          | 8,624                     | 601,361                  | 609,985                          | 225,000                              | 850,083                                 | 0                    | On-Going Program                  |
| Energy Efficiency Initiatives            | CB190008       | 5,946,995                          | 4,420,000      | -                               | 10,366,995                         | 473,151                   | 16,030,705               | 16,503,855                       | 1,500,000                            | 6,866,995                               | 0                    | On-Going Program                  |
| Environmental Remediation Building Demo  | CB190009       | 283,267                            | 400,000        | -                               | 683,267                            | 459,003                   | 205,144                  | 664,147                          | 575,000                              | 108,267                                 | 0                    | On-Going Program                  |
| Eric Spicer                              | CB000069       | 1,005                              | -              | -                               | 1,005                              | -                         | 929                      | 929                              | -                                    | (0)                                     | 0                    | 0                                 |
| Ferry Terminal Pontoon Rehab             | CM200002       | 250,629                            | 250,000        | -                               | 500,629                            | 52,902                    | 138,376                  | 191,278                          | 50,000                               | 450,629                                 | 0                    | On-Going Program                  |
| Findlay Community Centre Recap           | CB200003       | -                                  | 250,000        | -                               | 250,000                            | 3,780                     | 61,509                   | 65,290                           | 110,000                              | 140,000                                 | 0                    | 0                                 |
| Fire Station 2, University Ave. Recap.   | CB000052       | 2,687,294                          | -              | -                               | 2,687,294                          | 137                       | 1,694,894                | 1,695,031                        | 137                                  | 2,687,157                               | 0                    | 31-Dec-23                         |
| Fire Station Functional Improvements     | CB000088       | 697,792                            | 400,000        | -                               | 1,097,792                          | 306,722                   | 731,125                  | 1,037,847                        | 550,000                              | 547,792                                 | 0                    | On-Going Program                  |
| Fire Station Land Acquisition            | CB180006       | 203                                | -              | -                               | 203                                | -                         | -                        | -                                | -                                    | 0                                       | 0                    | On-Going Program                  |
| HRFE Headquarters & FS #8                | CB200014       | 354,743                            | -              | -                               | 354,743                            | 194,157                   | 160,523                  | 354,681                          | 194,157                              | 160,586                                 | 0                    | On-Going Program                  |
| Fort Needham Washrooms                   | CB210016       | 232,719                            | -              | -                               | 232,719                            | 65,078                    | 49,058                   | 114,136                          | 65,078                               | 167,641                                 | 0                    | 01-Jul-22                         |
| Fuel Systems Upgrade                     | CM000020       | 26,781                             | -              | (26,781)                        | -                                  | -                         | -                        | -                                | -                                    | -                                       | Project Closed       | 01-Mar-22                         |
| General Building Recapitalization        | CB200006       | 774,865                            | 800,000        | -                               | 1,574,865                          | 731,321                   | 540,715                  | 1,272,035                        | 925,000                              | 649,865                                 | 0                    | On-Going Program                  |
| George Dixon Community Ctr Recap         | CB200004       | -                                  | 250,000        | -                               | 250,000                            | 2,816                     | 42,790                   | 45,606                           | 125,000                              | 125,000                                 | 0                    | 0                                 |
| Halifax Common Pool Reconstruction       | CB210020       | 1,910,206                          | 7,500,000      | -                               | 9,410,206                          | 8,027,821                 | 8,612,841                | 16,640,661                       | 9,410,206                            | 0                                       | 0                    | 31-Dec-23                         |
| Halifax Ferry Terminal                   | CB000039       | 83,592                             | -              | -                               | 83,592                             | 69,547                    | 13,948                   | 83,494                           | 69,547                               | 14,045                                  | 0                    | 01-Sep-22                         |
| Halifax Forum Redevelopment              | CB190013       | 1,771                              | -              | -                               | 1,771                              | -                         | 1,770                    | 1,770                            | -                                    | 1,771                                   | 0                    | 01-Sep-27                         |
| Halifax North Memorial Public Library    | CB190003       | 1,353,996                          | 5,000,000      | -                               | 6,353,996                          | 15,811                    | 882,611                  | 898,422                          | 32,000                               | 6,321,996                               | 0                    | 01-Mar-24                         |
| Heritage Facilities Recapitalization     | CB220002       | -                                  | 500,000        | -                               | 500,000                            | 35,107                    | -                        | 35,107                           | 100,000                              | 400,000                                 | 0                    | On-Going Program                  |
| HFX City Hall & Grand Parade Restoration | CB180003       | 128,909                            | -              | -                               | 128,909                            | 6,041                     | 42,308                   | 48,349                           | 20,000                               | 108,909                                 | 0                    | On-Going Program                  |
| Horizon Recreation Centre                | CB220003       | -                                  | 200,000        | -                               | 200,000                            | 2,333                     | 29,474                   | 31,807                           | 25,000                               | 175,000                                 | 0                    | 0                                 |
| HRM Depot Upgrades                       | CB200015       | 510,542                            | 300,000        | -                               | 810,542                            | 184,042                   | 304,807                  | 488,849                          | 275,000                              | 535,542                                 | 0                    | On-Going Program                  |
| Hubbards Recreation Centre               | CB000043       | 31,724                             | -              | -                               | 31,724                             | -                         | -                        | -                                | -                                    | (0)                                     | 0                    | 0                                 |
| Keshan Goodman Library Renovations       | CB190010       | 2,240,296                          | 1,000,000      | 2,765,310                       | 6,005,606                          | 1,127,470                 | 4,496,073                | 5,623,543                        | 2,500,000                            | 3,505,606                               | 0                    | 01-Jun-23                         |
| LeBrun Centre                            | CB190001       | 125,352                            | -              | -                               | 125,352                            | 2,878                     | 122,439                  | 125,317                          | 2,878                                | 122,474                                 | 0                    | 01-Sep-27                         |
| Mackintosh Depot Replacement             | CB000089       | (937,029)                          | 7,100,000      | -                               | 6,162,971                          | 4,304,912                 | 1,553,847                | 5,858,759                        | 4,450,000                            | 1,712,971                               | 0                    | 02-Feb-23                         |
| Materials Recovery Facility Repairs      | CW200002       | 539,810                            | 451,000        | 66,110                          | 1,056,920                          | 137,886                   | 1                        | 137,887                          | 137,886                              | 919,034                                 | Work Complete        | On-Going Program                  |
| Metro Park Upgrades                      | CB000073       | 230,699                            | -              | -                               | 230,699                            | 96,381                    | 130,006                  | 226,388                          | 115,000                              | 115,699                                 | 0                    | On-Going Program                  |
| Multi-District Facilities Upgrades       | CB200001       | 2,717,264                          | 2,000,000      | -                               | 4,717,264                          | 1,479,886                 | 1,584,157                | 3,064,043                        | 1,800,000                            | 2,917,264                               | 0                    | On-Going Program                  |
| Mumford Transit Terminal Replacement     | CB220004       | -                                  | 100,000        | -                               | 100,000                            | -                         | -                        | -                                | -                                    | 100,000                                 | 0                    | 0                                 |
| Ragged Lake Composting Recapitalization  | CW000009       | 1,265,067                          | -              | (445,000)                       | 820,067                            | 11,670                    | -                        | 11,670                           | 51,670                               | 768,397                                 | Work-in-Progress-25% | 28-Feb-24                         |
| New/Expanded Transit Centre              | CB000017       | 978,771                            | -              | -                               | 978,771                            | 14,663                    | 8,343                    | 23,005                           | -                                    | 978,771                                 | 0                    | 01-Jan-26                         |
| Ragged Lake Transit Centre Expansion     | CB000125       | 7,146,380                          | -              | -                               | 7,146,380                          | 749,707                   | 169,435                  | 919,142                          | 950,000                              | 6,196,380                               | 0                    | 01-Apr-24                         |
| RBC Centre                               | CB200007       | 202,143                            | -              | -                               | 202,143                            | 32,718                    | 54,541                   | 87,259                           | 65,000                               | 137,143                                 | 0                    | On-Going Program                  |
| Regional Library Facility Upgrades       | CB200009       | 375,357                            | 500,000        | -                               | 875,357                            | 189,916                   | 237,541                  | 427,457                          | 275,000                              | 600,357                                 | 0                    | On-Going Program                  |
| Regional Park Washrooms                  | CB200010       | 2,514,492                          | 600,000        | -                               | 3,114,492                          | 2,183,005                 | 933,152                  | 3,116,157                        | 2,700,000                            | 414,492                                 | 0                    | On-Going Program                  |

| BUILDINGS/FACILITIES                    | Project Number | Budget                             |                   |                                 | Expenditures                       |                           |                          | Projections                      |                                      |   |                |                                   |
|---|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status | Estimated Project Completion Date |
| Roof Recapitalization                   | CB200005       | 436,229                            | 900,000           | -                               | 1,336,229                          | 168,304                   | 1,165,310                | 1,333,615                        | 450,000                              | 886,229                                 | 0              | On-Going Program                  |
| Sackville Sports Stadium                | CB000060       | 253,608                            | 1,500,000         | -                               | 1,753,608                          | 11,791                    | 233,396                  | 245,187                          | 60,000                               | 1,693,608                               | 0              | On-Going Program                  |
| Sambro/Harrietsfield Fire Station       | CB000079       | 48,598                             | -                 | -                               | 48,598                             | 9,985                     | 38,491                   | 48,477                           | 9,985                                | 2                                       | 0              | 31-Mar-23                         |
| Scotiabank Centre                       | CB200008       | 1,172,265                          | 1,300,000         | -                               | 2,472,265                          | 841,309                   | 1,490,163                | 2,331,473                        | 1,325,000                            | 1,147,265                               | 0              | On-Going Program                  |
| Sheet Harbour Fire Station              | CB210018       | 400,000                            | 500,000           | -                               | 900,000                            | -                         | -                        | -                                | -                                    | 900,000                                 | 0              | 26-Nov-26                         |
| Sheet Harbour Rec Centre                | CB000080       | 1,181,955                          | 285,000           | -                               | 1,466,955                          | 17,140                    | 10,712,156               | 10,729,296                       | 40,000                               | 1,426,955                               | 0              | 26-Nov-26                         |
| Shubenacadie Canal Greenway Trail       | CDG00493       | 30,571                             | -                 | -                               | 30,571                             | -                         | 27,783                   | 27,783                           | -                                    | (0)                                     | 0              | On-Going Program                  |
| South Peninsula School Gym Enhancements | CB000084       | 460,000                            | -                 | -                               | 460,000                            | -                         | 460,000                  | 460,000                          | -                                    | 460,000                                 | 0              |                                   |
| St Paul's Church Wall Restoration       | CR000008       | 10,187                             | -                 | -                               | 10,187                             | -                         | -                        | -                                | -                                    | 0                                       | 0              |                                   |
| St. Andrews Community Ctr. Renovation   | CB000011       | 57,762                             | -                 | -                               | 57,762                             | 45,542                    | 12,220                   | 57,762                           | 45,542                               | 0                                       | Work Complete  |                                   |
| Traffic Services Facility               | CB220023       | -                                  | 4,500,000         | -                               | 4,500,000                          | -                         | -                        | -                                | -                                    | 4,500,000                               | 0              |                                   |
| Transit Facility Investment Strategy    | CB000016       | 884,446                            | 650,000           | -                               | 1,534,446                          | 262,245                   | 745,850                  | 1,008,095                        | -                                    | 1,534,446                               | 0              | On-Going Program                  |
| Transit Terminal Upgrade & Expansion    | CB180126       | 1,988                              | -                 | -                               | 1,988                              | 818                       | 926                      | 1,744                            | -                                    | 1,988                                   | 0              |                                   |
| Upper Sackville Rec. Ctr Facility       | CB000061       | 9,475                              | -                 | -                               | 9,475                              | -                         | 857                      | 857                              | -                                    | 0                                       | 0              |                                   |
| Wharf Recapitalization                  | CB000087       | 2,206,036                          | -                 | -                               | 2,206,036                          | 771,893                   | 709,231                  | 1,481,124                        | 1,000,000                            | 1,206,036                               | 0              | On-Going Program                  |
| Woodside Ferry Terminal Upgrades        | CB000042       | 569,759                            | -                 | 350,000                         | 919,759                            | 742,512                   | 114,781                  | 857,293                          | 1,200,000                            | (280,241)                               | 0              | 01-Dec-22                         |
| Wrights Cove Terminal                   | CR000007       | 30,450                             | -                 | -                               | 30,450                             | 1,663                     | 1,663                    | 3,327                            | -                                    | 30,450                                  | 0              |                                   |
| Youth Live Cart Storage Upgrades        | CB220024       | -                                  | 100,000           | -                               | 100,000                            | 72,495                    | 6,469                    | 78,964                           | 79,000                               | 21,000                                  | 0              | On-Going Program                  |
| Zatzman Sportsplex Revitalization       | CB000006       | 115,892                            | -                 | -                               | 115,892                            | -                         | 75,234                   | 75,234                           | -                                    | (0)                                     | 0              | 31-Mar-23                         |
| <b>TOTAL BUILDINGS/FACILITIES</b>       |                | <b>51,014,413</b>                  | <b>53,461,000</b> | <b>2,664,021</b>                | <b>107,139,434</b>                 | <b>28,388,336</b>         | <b>73,915,026</b>        | <b>102,303,362</b>               | <b>38,079,896</b>                    | <b>66,453,921</b>                       |                |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| BUSINESS/INDUSTRIAL PARKS                | Project Number | Budget                             |                   |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status | Estimated Project Completion Date |
| Aerotech Business Park                   | CQ220001       | -                                  | 2,500,000         | -                               | 2,500,000                          | -                         | -                        | -                                | -                                    | 2,500,000                               | 0              |                                   |
| Aerotech Development                     | CQ000007       | 73,645                             | -                 | 58,804                          | 132,449                            | -                         | 1,812                    | 1,812                            | -                                    | 111,094                                 | 0              |                                   |
| Burnside & City of Lakes Industrial Park | CQ220002       | -                                  | 26,250,000        | -                               | 26,250,000                         | 480,350                   | 3,162,735                | 3,643,085                        | 480,350                              | 25,769,650                              | 0              | 01-Sep-23                         |
| Burnside and City of Lakes Development   | CQ000008       | 31,430,701                         | -                 | -                               | 31,430,701                         | 13,225,823                | 17,880,368               | 31,106,190                       | 13,225,823                           | 18,204,878                              | 0              |                                   |
| Burnside Phase 1-2-3-4-5 Development     | CQ300741       | 488,142                            | -                 | -                               | 488,142                            | -                         | -                        | -                                | -                                    | 488,142                                 | 0              |                                   |
| Business Parks Sign Renewal & Maint.     | CQ000009       | 27,017                             | -                 | -                               | 27,017                             | -                         | 837                      | 837                              | -                                    | 27,017                                  | 0              |                                   |
| Development Consulting                   | CQ000010       | 69,190                             | -                 | -                               | 69,190                             | -                         | -                        | -                                | -                                    | 69,190                                  | 0              |                                   |
| Industrial Land Acquisition              | CQ000012       | 4,391,926                          | -                 | -                               | 4,391,926                          | -                         | 4,732                    | 4,732                            | -                                    | 4,391,926                               | 0              |                                   |
| Lot Grading:Burnside & Bayers Lake       | CQ200409       | 22,852                             | -                 | -                               | 22,852                             | -                         | -                        | -                                | -                                    | 22,852                                  | 0              |                                   |
| Lot Inventory Repurchase                 | CQ000011       | 4,150,476                          | -                 | -                               | 4,150,476                          | -                         | 2,507,270                | 2,507,270                        | -                                    | 4,150,476                               | 0              |                                   |
| Park Sign Renewal & Maintenance          | CQ300745       | 109,948                            | -                 | -                               | 109,948                            | -                         | 246                      | 246                              | -                                    | 109,948                                 | 0              |                                   |
| Ragged Lake Business Park                | CQ220003       | -                                  | 500,000           | 426,979                         | 926,979                            | -                         | 300,000                  | 300,000                          | -                                    | 926,979                                 | 0              |                                   |
| <b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>   |                | <b>40,763,897</b>                  | <b>29,250,000</b> | <b>485,783</b>                  | <b>70,499,680</b>                  | <b>13,706,173</b>         | <b>23,858,000</b>        | <b>37,564,172</b>                | <b>13,706,173</b>                    | <b>56,772,152</b>                       |                |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| BUSINESS SYSTEMS                            | Project Number | Budget                             |                   |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|---|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Digital Services                            | CI000001       | 265,435                            | 250,000           | -                               | 515,435                            | 33,372                    | 12,978                   | 46,349                           | 225,000                              | 290,435                                 | Work-In-Progress-75% | On-Going Program                  |
| 2020 Municipal Election-eVoting             | CI190002       | 212,745                            | -                 | -                               | 212,745                            | 23,464                    | 32,745                   | 56,209                           | -                                    | (0)                                     | Work Complete        | 31-Jul-22                         |
| Access & Privacy Project                    | CI210011       | 152,000                            | -                 | -                               | 152,000                            | 70,087                    | 71,399                   | 141,486                          | 80,087                               | 71,913                                  | Work-In-Progress-75% | 01-Oct-22                         |
| Application Recapitalization                | CI190009       | 337,295                            | 220,000           | -                               | 557,295                            | 138,828                   | 70,815                   | 209,643                          | 228,643                              | 271,357                                 | Work-In-Progress-75% | On-Going Program                  |
| Business Intelligence Program               | CI190010       | 219,387                            | 334,000           | -                               | 553,387                            | 180,340                   | 99,072                   | 279,411                          | 380,000                              | 173,387                                 | Work-In-Progress-75% | On-Going Program                  |
| Contact Center Telephony Solution           | CI990017       | 83,383                             | -                 | -                               | 83,383                             | -                         | 25,737                   | 25,737                           | -                                    | 57,383                                  | Work Complete        | Q4 2022                           |
| Corporate Scheduling                        | CI210019       | 1,205,024                          | 820,000           | -                               | 2,025,024                          | 6,841                     | 1,605,003                | 1,611,844                        | 330,139                              | 1,694,885                               | Design-Planning      | 01-Dec-24                         |
| Council Chamber's Technology Upgrade        | CI990019       | 8,554                              | -                 | -                               | 8,554                              | -                         | 3,518                    | 3,518                            | -                                    | -                                       | Work Complete        | On-Going Program                  |
| CRM Software Replacement                    | CI990020       | 650,092                            | -                 | -                               | 650,092                            | -                         | -                        | -                                | -                                    | 650,092                                 | Deferred             | 31-Mar-27                         |
| Cyber Security                              | CI200005       | 925,806                            | -                 | -                               | 925,806                            | 605,820                   | 80,470                   | 686,289                          | 686,289                              | 239,517                                 | Work-In-Progress-75% | 00-Jan-00                         |
| Data Management and Process Review          | CI990021       | 1,292                              | -                 | (1,292)                         | (0)                                | -                         | -                        | -                                | -                                    | (1,292)                                 | 0                    | 31-Mar-22                         |
| E-Agenda Software                           | CI220001       | -                                  | 200,000           | -                               | 200,000                            | -                         | -                        | -                                | -                                    | 200,000                                 | Design-Planning      | 01-Dec-23                         |
| Enterprise Content Management Program       | CI990018       | 1,402,560                          | 400,000           | 58,704                          | 1,861,264                          | 278,662                   | 1,164,727                | 1,443,388                        | 640,000                              | 1,221,264                               | Design-Planning      | 01-Apr-25                         |
| Finance & HR Optimization                   | CI200002       | 10,596,906                         | 10,000,000        | (2,765,310)                     | 17,831,596                         | 5,855,747                 | 3,368,212                | 9,223,959                        | 5,873,747                            | 11,957,849                              | 0                    | 01-Mar-24                         |
| Fixed Route Planning, Scheduling, & Oper    | CM210013       | 3,253,601                          | -                 | -                               | 3,253,601                          | 648,984                   | 406,749                  | 1,055,733                        | -                                    | 3,253,601                               | 0                    | 0                                 |
| Fleet SAP Interface Upgrades                | CI190003       | 410,000                            | 595,000           | -                               | 1,005,000                          | -                         | -                        | -                                | -                                    | 1,005,000                               | 0                    | 31-Mar-24                         |
| HRFE AVL Devices                            | CI190004       | 140,780                            | -                 | -                               | 140,780                            | 25,040                    | -                        | 25,040                           | 25,040                               | 115,740                                 | Work-In-Progress-75% | 31-Mar-23                         |
| HRFE Dispatch Project                       | CI990027       | 274,426                            | -                 | -                               | 274,426                            | -                         | -                        | -                                | -                                    | 274,426                                 | Work-In-Progress-50% | 31-Mar-24                         |
| HRFE FDM Review/Enhance                     | CI210012       | 50,000                             | 150,000           | -                               | 200,000                            | -                         | -                        | -                                | -                                    | 200,000                                 | On Hold              | unknown                           |
| HRFE Fire Department Management Review      | CI990028       | 32,841                             | -                 | -                               | 32,841                             | -                         | -                        | -                                | -                                    | 32,841                                  | On Hold              | Unknown                           |
| HRFE Intelligent Dispatching                | CI190005       | 25,000                             | 100,000           | -                               | 125,000                            | -                         | -                        | -                                | -                                    | 125,000                                 | Work-In-Progress-25% | 31-Mar-25                         |
| HRFE Station Alerting                       | CI210013       | 375,000                            | 450,000           | -                               | 825,000                            | -                         | 312,858                  | 312,858                          | -                                    | 825,000                                 | Work-In-Progress-25% | 31-Mar-25                         |
| HRP Cybersecurity Program                   | CI200006       | 83,824                             | -                 | -                               | 83,824                             | 31,465                    | 0                        | 31,465                           | -                                    | 83,824                                  | 0                    | 0                                 |
| HRP Digital Communications Intercept System | CI210017       | 459,000                            | -                 | -                               | 459,000                            | 457,972                   | -                        | 457,972                          | -                                    | 459,000                                 | 0                    | 0                                 |
| HRP Interview Room Recording System         | CI210018       | 235,000                            | -                 | -                               | 235,000                            | 13,261                    | 169,717                  | 182,978                          | -                                    | 235,000                                 | 0                    | 0                                 |
| HRP Intranet Refresh                        | CI220002       | -                                  | 350,000           | -                               | 350,000                            | -                         | -                        | -                                | -                                    | 350,000                                 | 0                    | 0                                 |
| HRP Records Management System Optimization  | CI990023       | 856,245                            | -                 | -                               | 856,245                            | 213,765                   | 11,263                   | 225,028                          | 263,765                              | 592,480                                 | Work-In-Progress-50% | 25-Mar-25                         |
| HRP Security Monitoring Video Surveillance  | CI210016       | 47,362                             | -                 | -                               | 47,362                             | 26,654                    | 11,184                   | 37,838                           | -                                    | 47,362                                  | 0                    | 0                                 |
| ICT Business Tools                          | CI200004       | 450,565                            | 300,000           | -                               | 750,565                            | 117,888                   | 303,148                  | 421,036                          | 318,000                              | 432,565                                 | 0                    | On-Going Program                  |
| ICT Infrastructure Recap                    | CI200003       | 1,592,406                          | 500,000           | -                               | 2,092,406                          | 1,870,639                 | 16,867                   | 1,887,506                        | 1,887,506                            | 204,900                                 | Work-In-Progress-75% | On-Going Program                  |
| Identity & Access Management                | CI210014       | 250,000                            | 350,000           | -                               | 600,000                            | -                         | -                        | -                                | -                                    | 600,000                                 | On Hold              | 01-Mar-25                         |
| IT Service Management                       | CI200001       | 460,533                            | -                 | -                               | 460,533                            | 26,072                    | 148,678                  | 174,750                          | 174,750                              | 285,783                                 | Work-In-Progress-75% | On-Going Program                  |
| iVos Implementation                         | CI190006       | 360,713                            | 110,000           | -                               | 470,713                            | 20,991                    | 33,146                   | 54,137                           | 20,991                               | 449,722                                 | On Hold              | On-Going Program                  |
| Municipal Archives Storage                  | CI210015       | 200,000                            | -                 | -                               | 200,000                            | -                         | -                        | -                                | -                                    | 200,000                                 | Deferred             | 01-Dec-23                         |
| Office 365 Migration                        | CI190007       | 58,704                             | -                 | (58,704)                        | -                                  | -                         | -                        | -                                | -                                    | -                                       | 0                    | 0                                 |
| Paratransit Technology                      | CM210012       | 808,874                            | -                 | -                               | 808,874                            | 429,655                   | -                        | 429,655                          | -                                    | 808,874                                 | 0                    | 0                                 |
| Parking Technology                          | CI990031       | 248,038                            | 225,000           | -                               | 473,038                            | 1,073                     | 60,699                   | 61,772                           | 61,772                               | 411,266                                 | Work-In-Progress-75% | 01-Mar-24                         |
| Permitting Licensing & Compliance Solution  | CI990013       | 2,079,989                          | 650,000           | -                               | 2,729,989                          | 1,333,806                 | 904,130                  | 2,237,936                        | 1,892,368                            | 320,000                                 | Work-In-Progress-75% | 01-Mar-23                         |
| Public WiFi                                 | CI000021       | 142,722                            | 100,000           | -                               | 242,722                            | -                         | 20,662                   | 20,662                           | -                                    | 242,722                                 | 0                    | TBD                               |
| Recreation Services Software                | CI000005       | 312,066                            | -                 | -                               | 312,066                            | 168,754                   | 59,326                   | 228,081                          | 228,081                              | 83,985                                  | Work Complete        | 01-Mar-23                         |
| Road Disruption Mgmt Solution               | CI190008       | 189,847                            | 220,000           | -                               | 409,847                            | 23,908                    | 107,117                  | 131,025                          | 23,908                               | 385,939                                 | Work-In-Progress-25% | 31-Mar-25                         |
| Situational Awareness                       | CI990035       | 60,071                             | -                 | -                               | 60,071                             | -                         | 691                      | 691                              | 40,000                               | 20,071                                  | Work-In-Progress-75% | 31-Jan-23                         |
| Source Management                           | CI000016       | 42,354                             | -                 | -                               | 42,354                             | 31,208                    | 10,220                   | 41,428                           | -                                    | 42,354                                  | 0                    | 30-Oct-22                         |
| Transit Fare Management                     | CM210011       | 2,121,430                          | -                 | -                               | 2,121,430                          | -                         | 521,430                  | 521,430                          | -                                    | 2,121,430                               | 0                    | 0                                 |
| Transit Recording Solution Upgrade          | CM210014       | 142,572                            | -                 | -                               | 142,572                            | 35,208                    | 33,322                   | 68,530                           | -                                    | 142,572                                 | 0                    | 0                                 |
| Transit Technology Program                  | CM210010       | 1,358,695                          | -                 | -                               | 1,358,695                          | 604,952                   | 542,770                  | 1,147,722                        | -                                    | 1,358,695                               | 0                    | 0                                 |
| <b>TOTAL BUSINESS SYSTEMS</b>               |                | <b>33,183,137</b>                  | <b>16,324,000</b> | <b>(2,766,602)</b>              | <b>46,740,535</b>                  | <b>13,274,454</b>         | <b>10,208,652</b>        | <b>23,483,106</b>                | <b>13,380,086</b>                    | <b>32,536,942</b>                       |                      |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



**Capital Projection Summary**  
**For the Third Quarter Ending December 31, 2022**

| DISTRICT CAPITAL FUNDS              | Project            | Number | Budget                             |                  |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |
|-------------------------------------|--------------------|--------|------------------------------------|------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|
|                                     |                    |        | Budget Remaining at March 31, 2022 | Budget 2022/23   | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 |
| District 1 Project Funds            | CCV02501, CCV02601 |        | 26,309                             | 94,000           | -                               | 120,309                            | 91,640                    | 6,535                    | 98,175                           | 98,175                               | 22,134                                  |
| District 2 Project Funds            | CCV02502, CCV02602 |        | 1,562                              | 94,000           | -                               | 95,562                             | 95,562                    | -                        | 95,562                           | 95,562                               | -                                       |
| District 3 Project Funds            | CCV02503, CCV02603 |        | 64,536                             | 94,000           | -                               | 158,536                            | 63,751                    | 48,665                   | 112,416                          | 112,416                              | 46,120                                  |
| District 4 Project Funds            | CCV02504, CCV02604 |        | 81,555                             | 94,000           | -                               | 175,555                            | 59,897                    | 4,345                    | 64,242                           | 64,242                               | 111,313                                 |
| District 5 Project Funds            | CCV02505, CCV02605 |        | 86,946                             | 94,000           | -                               | 180,946                            | 116,129                   | 11,560                   | 127,688                          | 127,688                              | 53,258                                  |
| District 6 Project Funds            | CCV02506, CCV02606 |        | 245,776                            | 94,000           | -                               | 339,776                            | 79,222                    | 162,886                  | 242,108                          | 242,108                              | 97,668                                  |
| District 7 Project Funds            | CCV02507, CCV02607 |        | 8,353                              | 94,000           | -                               | 102,353                            | 99,343                    | 3,010                    | 102,353                          | 102,353                              | -                                       |
| District 8 Project Funds            | CCV02508, CCV02608 |        | 259,721                            | 94,000           | -                               | 353,721                            | 54,962                    | 162,278                  | 217,240                          | 217,240                              | 136,481                                 |
| District 9 Project Funds            | CCV02509, CCV02609 |        | 119,953                            | 94,000           | -                               | 213,953                            | 70,420                    | 38,401                   | 108,821                          | 108,821                              | 105,132                                 |
| District 10 Project Funds           | CCV02510, CCV02610 |        | 138,275                            | 94,000           | -                               | 232,275                            | 81,088                    | 46,022                   | 127,110                          | 127,110                              | 105,165                                 |
| District 11 Project Funds           | CCV02511, CCV02611 |        | 56,297                             | 94,000           | -                               | 150,297                            | 49,263                    | 19,801                   | 69,064                           | 69,064                               | 81,233                                  |
| District 12 Project Funds           | CCV02512, CCV02612 |        | 329,352                            | 94,000           | -                               | 423,352                            | 34,374                    | 255,213                  | 289,587                          | 289,587                              | 133,764                                 |
| District 13 Project Funds           | CCV02513, CCV02613 |        | 46,136                             | 94,000           | -                               | 140,136                            | 74,297                    | 30,229                   | 104,527                          | 104,527                              | 35,609                                  |
| District 14 Project Funds           | CCV02514, CCV02614 |        | 18,623                             | 94,000           | -                               | 112,623                            | 103,794                   | 250                      | 104,044                          | 104,044                              | 8,579                                   |
| District 15 Project Funds           | CCV02515, CCV02615 |        | 10,255                             | 94,000           | -                               | 104,255                            | 55,541                    | 10,235                   | 65,776                           | 65,776                               | 38,479                                  |
| District 16 Project Funds           | CCV02516, CCV02616 |        | 63,708                             | 94,000           | -                               | 157,708                            | 23,988                    | 12,743                   | 36,731                           | 36,731                               | 120,977                                 |
| <b>TOTAL DISTRICT CAPITAL FUNDS</b> |                    |        | <b>1,557,355</b>                   | <b>1,504,000</b> | <b>-</b>                        | <b>3,061,355</b>                   | <b>1,153,270</b>          | <b>812,172</b>           | <b>1,965,442</b>                 | <b>1,965,442</b>                     | <b>1,095,913</b>                        |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| OUTDOOR RECREATION                     | Project Number | Budget                             |                   |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Beazley Field Complex                  | CP000018       | 19,367                             | -                 | -                               | 19,367                             | 13,922                    | 5,444                    | 19,366                           | -                                    | 19,367                                  | 0                    |                                   |
| Cemetery Upgrades                      | CP000020       | 3,956                              | 650,000           | -                               | 653,956                            | 5,871                     | 423,297                  | 429,168                          | 203,000                              | 450,956                                 | Work-In-Progress-50% | 01-Jul-23                         |
| District 11 Community Integration Fund | CW200001       | 25,000                             | -                 | -                               | 25,000                             | -                         | -                        | -                                | -                                    | 25,000                                  | 0                    | 31-Mar-24                         |
| Halifax Common Upgrades                | CP200002       | 64,249                             | -                 | -                               | 64,249                             | 16,246                    | 35,161                   | 51,407                           | 23,000                               | 41,249                                  | Work-In-Progress-50% | 01-Jul-23                         |
| Off-Leash Dog Parks                    | CP200007       | 31,961                             | 900,000           | -                               | 931,961                            | 11,740                    | 907,217                  | 918,957                          | 20,000                               | 911,961                                 | Design-Planning      | 01-Jul-23                         |
| Park Development - New                 | CP210013       | 79,332                             | 790,000           | 100,000                         | 969,332                            | 300,117                   | 1,319,215                | 1,619,332                        | 480,000                              | 489,332                                 | Work-In-Progress-50% | 01-Jul-23                         |
| Park Land Acquisition                  | CP200004       | 1,140,335                          | 500,000           | -                               | 1,640,335                          | 29,118                    | 15,299                   | 44,417                           | -                                    | 1,640,335                               | 0                    | On-Going Program                  |
| Park Recapitalization                  | CP200001       | 3,087,712                          | 6,090,000         | 923,187                         | 10,100,898                         | 3,565,139                 | 11,735,398               | 15,300,537                       | 6,350,000                            | 3,750,898                               | Work-In-Progress-50% | On-Going Program                  |
| Peace & Friendship Park Improvements   | CP000011       | 87,912                             | 250,000           | -                               | 337,912                            | 271                       | 251,043                  | 251,314                          | -                                    | 337,912                                 | Public Consultation  | 31-Oct-23                         |
| Recreational Trails                    | CP190002       | 672,716                            | 325,000           | -                               | 997,716                            | 386,979                   | 605,000                  | 991,979                          | 285,000                              | 712,716                                 | Work-In-Progress-75% | 01-Sep-23                         |
| Regional/Wilderness Park Development   | CP000014       | 72,765                             | 1,000,000         | 140,027                         | 1,212,792                          | 489,446                   | 472,312                  | 961,759                          | 80,000                               | 1,132,792                               | Work-In-Progress-75% | 01-Sep-23                         |
| Shoreline Improvements/Water Access    | CP180002       | 421,288                            | 425,000           | -                               | 846,288                            | 39,241                    | 741,240                  | 780,482                          | 80,000                               | 766,288                                 | Design-Planning      | 01-Dec-23                         |
| Splash Pads                            | CP210008       | 809,338                            | -                 | -                               | 809,338                            | 773,296                   | 35,996                   | 809,292                          | 809,000                              | 338                                     | Work Complete        | 01-Nov-22                         |
| <b>TOTAL OUTDOOR RECREATION</b>        |                | <b>6,515,929</b>                   | <b>10,930,000</b> | <b>1,163,214</b>                | <b>18,609,143</b>                  | <b>5,631,387</b>          | <b>16,546,622</b>        | <b>22,178,009</b>                | <b>8,330,000</b>                     | <b>10,279,143</b>                       |                      |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| ROADS, ACTIVE TRANSPORTATION & BRIDGES                   | Project Number | Budget                             |                    |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |                  |
|--|----------------|------------------------------------|--------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23     | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |                  |
| Active Transportation                                    | CR200001       | 2,447,513                          | 4,400,000          | 1,305,245                       | 8,152,758                          | 2,348,185                 | 4,926,572                | 7,274,757                        | 3,481,502                            | 4,671,256                               | Work-in-Progress-75%        | On-Going Program                  |                  |
| Active Transportation                                    | CR180001       | 1,691,118                          | -                  | (1,305,245)                     | 385,873                            | 84,739                    | 298,318                  | 383,058                          | 383,058                              | 2,816                                   | Closing Out Project Account |                                   |                  |
| Barrington Street & Active Transportation                | CT190007       | 661,048                            | -                  | -                               | 661,048                            | -                         | -                        | -                                | -                                    | 661,048                                 | Work Complete               |                                   |                  |
| Bedford West Road Oversizing                             | CTU01006       | 4,307,708                          | 3,250,000          | 2,465,715                       | 10,023,423                         | 3,794,878                 | 6,228,221                | 10,023,100                       | -                                    | 10,023,423                              | Work-In-Progress-25%        |                                   |                  |
| Bridges  | CR180003       | 372,880                            | -                  | -                               | 372,880                            | 237,944                   | 29,908                   | 267,853                          | 267,853                              | 105,027                                 | Closing Out Project Account |                                   |                  |
| Bridges  | CR200003       | 1,790,063                          | 3,000,000          | -                               | 4,790,063                          | 2,347,643                 | 969,989                  | 3,317,632                        | 2,974,748                            | 1,815,314                               | Work-In-Progress-75%        | On-Going Program                  |                  |
| Burnside Connection to Highway 107                       | CT000013       | -                                  | 4,000,000          | -                               | 4,000,000                          | -                         | -                        | -                                | -                                    | 4,000,000                               | 0                           | 31-Dec-23                         |                  |
| Bus Stop Improvements                                    | CM190002       | 194,230                            | 1,000,000          | -                               | 1,194,230                          | 489,894                   | 347,274                  | 837,169                          | -                                    | 1,194,230                               | 0                           | On-Going Program                  |                  |
| Cogswell Interchange Redevelopment                       | CT000007       | 9,374,089                          | 16,030,000         | -                               | 25,404,089                         | 14,357,294                | 82,622,733               | 96,980,027                       | -                                    | 25,404,089                              | 0                           | 01-Mar-26                         |                  |
| Downtown Dart Infrastructure Renewal                     | CT190003       | 400,537                            | 9,000,000          | (2,465,715)                     | 6,934,822                          | -                         | 34,688                   | 34,688                           | -                                    | 6,934,822                               | 0                           |                                   |                  |
| Downtown Streetscapes - Argyle/Grafton                   | CD000002       | 205,439                            | -                  | -                               | 205,439                            | 13,363                    | 5,485                    | 18,848                           | 19,000                               | 186,439                                 | 0                           |                                   |                  |
| Downtown Streetscapes-Spring Garden Road                 | CD000001       | 2,388,194                          | -                  | -                               | 2,388,194                          | 1,175,841                 | 812,192                  | 1,988,033                        | 1,408,000                            | 980,194                                 | 0                           |                                   |                  |
| Herring Cove Road  | CT190005       | 500,000                            | -                  | (500,000)                       | -                                  | -                         | -                        | -                                | -                                    | 500,000                                 | Design-Planning             | 15-Dec-30                         |                  |
| Rapid Transit Strategy Project Planning                  | CM000018       | 554,535                            | -                  | -                               | 554,535                            | -                         | 36,500                   | 36,500                           | -                                    | 554,535                                 | 0                           |                                   |                  |
| IMP Land Acquisition                                     | CT190009       | 4,070,772                          | 5,000,000          | -                               | 9,070,772                          | 1,642,332                 | 1,099,286                | 2,741,617                        | 362,000                              | 8,708,772                               | Land Acquisition            | On-Going Program                  |                  |
| Multi Modal Corridor: Bedford Highway                    | CT190008       | 168,097                            | -                  | -                               | 168,097                            | 42,841                    | 283                      | 43,124                           | -                                    | 168,097                                 | Design-Planning             | 15-Dec-30                         |                  |
| Multi Modal Corridor: Bayers Rd                          | CT200002       | 732,485                            | -                  | -                               | 732,485                            | 59,163                    | 136,294                  | 195,457                          | 10,000                               | 722,485                                 | Land Acquisition            | 01-Dec-24                         |                  |
| Multi Modal Corridor: Dutch Village Rd                   | CT200003       | 189,428                            | -                  | -                               | 189,428                            | 37,280                    | 57,694                   | 94,974                           | 100,000                              | 89,428                                  | Design-Planning             | 15-Dec-24                         |                  |
| Multi Modal Corridor: Robie & Young St                   | CT200006       | 600,531                            | -                  | (300,246)                       | 300,284                            | 16,099                    | 284,167                  | 300,266                          | -                                    | 600,531                                 | Design-Planning             | 01-Dec-26                         |                  |
| Multi Modal Corridor: Studies/Design                     | CT220001       | -                                  | 500,000            | 1,000,264                       | 1,500,264                          | 61,573                    | 678,226                  | 739,799                          | 160,000                              | 840,264                                 | Design-Planning             | On-Going Program                  |                  |
| Multi Modal Corridor: Windmill Rd                        | CT200005       | 200,000                            | -                  | (200,000)                       | -                                  | -                         | -                        | -                                | -                                    | -                                       | Design-Planning             | 01-Dec-26                         |                  |
| New Paving Streets-HRM Owned Roads                       | CR180006       | 359,314                            | -                  | -                               | 359,314                            | -                         | -                        | -                                | 359,314                              | 0                                       | Work Complete               | On-Going Program                  |                  |
| New Paving Subdivision Streets-Province                  | CR180007       | 1,300,128                          | -                  | -                               | 1,300,128                          | 140,912                   | -                        | 140,912                          | -                                    | 1,300,128                               | 0                           | Work Complete                     | On-Going Program |
| New Paving Subdivisions-Provincial Roads                 | CR210007       | 804,000                            | 1,350,000          | -                               | 2,154,000                          | -                         | 285,814                  | 285,814                          | 2,154,000                            | 0                                       | Work Complete               | On-Going Program                  |                  |
| Non-Accepted Streets Land Title Search                   | CR210012       | 394,973                            | -                  | -                               | 394,973                            | 5,783                     | -                        | 5,783                            | 394,973                              | 0                                       | Work-In-Progress-50%        | On-Going Program                  |                  |
| North Park Corridor Improvements                         | CT000001       | 3,821                              | -                  | -                               | 3,821                              | -                         | -                        | -                                | -                                    | -                                       | Closing Out Project Account |                                   |                  |
| Other Related Road Works                                 | CR200004       | 2,188,438                          | 2,000,000          | -                               | 4,188,438                          | 2,223,510                 | 621,088                  | 2,844,598                        | 2,522,509                            | 1,665,929                               | Work-In-Progress-75%        | On-Going Program                  |                  |
| Other Road Related Works                                 | CR180004       | 253,805                            | -                  | -                               | 253,805                            | 11,776                    | 47,327                   | 59,103                           | 59,103                               | 194,702                                 | Closing Out Project Account | 00-Jan-00                         |                  |
| Port Wallace Roadway Oversizing                          | CT220002       | -                                  | 200,000            | -                               | 200,000                            | 9,557                     | 16,024                   | 25,581                           | -                                    | 200,000                                 | Design-Planning             | 01-Dec-26                         |                  |
| Portland Street  | CT190002       | 208,295                            | -                  | -                               | 208,295                            | 5,810                     | 52,485                   | 58,295                           | -                                    | 208,295                                 | Design-Planning             | 15-Dec-30                         |                  |
| Railway Crossing Improvements                            | CT000015       | 220,968                            | -                  | -                               | 220,968                            | -                         | -                        | -                                | 9,815                                | 211,153                                 | Work Complete               | On-Going Program                  |                  |
| Rainnie/Brunswick Complete Streets                       | CR210010       | 99,739                             | 150,000            | -                               | 249,739                            | -                         | 12,441                   | 12,441                           | 12,500                               | 237,000                                 | Design-Planning             | 15-Dec-24                         |                  |
| Regional Centre AAA Bikeways                             | CR200007       | 1,138,939                          | 6,695,000          | 22,744                          | 7,856,683                          | 604,824                   | 3,644,468                | 4,249,292                        | 3,922,788                            | 3,933,895                               | Work-In-Progress-75%        | On-Going Program                  |                  |
| Road Operations & Construction-Repair                    | CR180005       | 29,105                             | -                  | -                               | 29,105                             | -                         | 29,101                   | 29,101                           | -                                    | 29,105                                  | Closing Out Project Account |                                   |                  |
| Road Ops & Construction - State of Good                  | CR200005       | 87,122                             | -                  | -                               | 87,122                             | 40,054                    | 11,117                   | 51,171                           | -                                    | 87,122                                  | Closing Out Project Account | On-Going Program                  |                  |
| Road Oversizing -Bedford South CCC                       | CTX01126       | 235,671                            | -                  | -                               | 235,671                            | -                         | -                        | -                                | -                                    | 249,739                                 | Design-Planning             |                                   |                  |
| Shearwater Connector - IMP                               | CT000016       | 50,910                             | -                  | -                               | 50,910                             | -                         | 154                      | 154                              | -                                    | 50,910                                  | Design-Planning             | 15-Dec-30                         |                  |
| Sidewalk Renewals  | CR180002       | 64,228                             | -                  | (64,228)                        | (0)                                | -                         | -                        | -                                | -                                    | (0)                                     | Closing Out Project Account | 00-Jan-00                         |                  |
| Sidewalk Renewals  | CR200002       | 1,003,753                          | 2,000,000          | 64,228                          | 3,067,981                          | 1,186,335                 | 1,740,211                | 2,926,546                        | 2,518,930                            | 549,051                                 | Work-In-Progress-75%        | On-Going Program                  |                  |
| Street Recapitalization                                  | CR000009       | 1,744,980                          | -                  | -                               | 1,744,980                          | 3,505                     | -                        | 3,505                            | 3,505                                | 1,741,475                               | Closing Out Project Account |                                   |                  |
| Street Recapitalization                                  | CR200006       | 11,441,525                         | 41,000,000         | 4,739,871                       | 57,181,396                         | 29,970,487                | 23,697,952               | 53,668,439                       | 42,848,626                           | 14,332,770                              | Work-In-Progress-75%        | On-Going Program                  |                  |
| Streetscape Renewal                                      | CT200007       | 50,000                             | 50,000             | -                               | 100,000                            | 37,082                    | 21,013                   | 58,095                           | 59,000                               | 41,000                                  | 0                           | On-Going Program                  |                  |
| Streetscaping  | CT190001       | 365,452                            | 400,000            | -                               | 765,452                            | 21,530                    | 168,245                  | 189,776                          | 212,000                              | 553,452                                 | 0                           | On-Going Program                  |                  |
| Tactical Urbanism  | CT200008       | 320,038                            | 300,000            | -                               | 620,038                            | 178,747                   | 204,796                  | 383,543                          | 360,000                              | 260,038                                 | 0                           | On-Going Program                  |                  |
| Transit Priority Measures                                | CM000009       | 421,862                            | -                  | -                               | 421,862                            | 46,405                    | -                        | 46,405                           | -                                    | 421,862                                 | 0                           | On-Going Program                  |                  |
| West Bedford Park & Ride                                 | CM200009       | 2,191,585                          | -                  | -                               | 2,191,585                          | 1,183,175                 | 512,416                  | 1,695,591                        | -                                    | 2,191,585                               | 0                           | 01-Jan-23                         |                  |
| Windsor Street Exchange                                  | CT190010       | 1,745,990                          | 2,665,000          | -                               | 4,410,990                          | 126,152                   | 374,692                  | 500,844                          | -                                    | 4,410,990                               | 0                           |                                   |                  |
| <b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b> |                | <b>57,573,309</b>                  | <b>102,990,000</b> | <b>4,762,633</b>                | <b>165,325,943</b>                 | <b>62,504,715</b>         | <b>130,007,173</b>       | <b>192,511,889</b>               | <b>65,903,352</b>                    | <b>99,732,845</b>                       |                             |                                   |                  |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| TRAFFIC & STREETLIGHTS                  | Project Number | Budget                             |                  |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|---|----------------|------------------------------------|------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23   | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Controller Cabinet & Detection          | CT200004       | 363,833                            | 370,000          | -                               | 733,833                            | 341,879                   | 86,785                   | 428,665                          | 653,800                              | 80,033                                  | Ordered                     | On-Going Program                  |
| Destination Signage Program             | CTR00904       | 171,287                            | -                | -                               | 171,287                            | 29,920                    | 7,249                    | 37,169                           | 29,919                               | 141,368                                 | Work-In-Progress-75%        | On-Going Program                  |
| Opticom Signalization System            | CT190004       | 72,841                             | 74,000           | -                               | 146,841                            | -                         | -                        | -                                | -                                    | 146,841                                 | 0                           | On-Going Program                  |
| Road Safety Improvement Program         | CT190006       | 550,747                            | 4,700,000        | 45,471                          | 5,296,218                          | 3,293,650                 | 1,497,805                | 4,791,454                        | 4,550,000                            | 746,218                                 | Work-In-Progress-85%        | On-Going Program                  |
| Street Lighting                         | CT180001       | 15,854                             | -                | -                               | 15,854                             | -                         | 14,895                   | 14,895                           | 960                                  | -                                       | Closing Out Project Account | On-Going Program                  |
| Street Lighting                         | CT200001       | 238,575                            | 250,000          | -                               | 488,575                            | -                         | 250,000                  | 250,000                          | 400,000                              | 88,575                                  | Ordered                     | On-Going Program                  |
| Traffic Signal Installation             | CT180007       | 43,338                             | -                | (43,338)                        | -                                  | -                         | -                        | -                                | -                                    | -                                       | Closing Out Project Account | On-Going Program                  |
| Traffic Signal Rehabilitation           | CT180002       | 2,134                              | -                | (2,134)                         | (0)                                | -                         | -                        | -                                | -                                    | -                                       | Closing Out Project Account | On-Going Program                  |
| Traffic Signal Re-Lamping Program       | CT180003       | 18                                 | 550,000          | -                               | 550,018                            | -                         | -                        | -                                | -                                    | 550,018                                 | Design-Planning             | On-Going Program                  |
| <b>TOTAL TRAFFIC &amp; STREETLIGHTS</b> |                | <b>1,458,627</b>                   | <b>5,944,000</b> | <b>0</b>                        | <b>7,402,627</b>                   | <b>3,665,449</b>          | <b>1,856,733</b>         | <b>5,522,183</b>                 | <b>5,634,679</b>                     | <b>1,753,053</b>                        |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| VEHICLES, VESSELS & EQUIPMENT                  | Project Number | Budget                             |                   |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Access-A-Bus Replacement                       | CM200001       | 21,286                             | 1,385,000         | -                               | 1,406,286                          | 4,517                     | -                        | 4,517                            | -                                    | 1,406,286                               | 0                    | On-Going Program                  |
| Bus Maintenance Equipment Replacement          | CM200005       | 464,209                            | 360,000           | -                               | 824,209                            | 10,323                    | 385,735                  | 396,058                          | -                                    | 824,209                                 | 0                    | On-Going Program                  |
| Conventional Bus Replacement                   | CM200006       | 1,021,683                          | -                 | -                               | 1,021,683                          | -                         | -                        | -                                | -                                    | 1,021,683                               | 0                    | On-Going Program                  |
| Electric Bus Procurement - Phase 1             | CV210011       | 900,000                            | 63,413,000        | -                               | 64,313,000                         | 11,032                    | 84,160,601               | 84,171,633                       | -                                    | 64,313,000                              | 0                    | 31-Mar-24                         |
| Ferry and Terminal Security Capital Upgr       | CV210007       | 72,928                             | 125,000           | -                               | 197,928                            | 30,634                    | 8,041                    | 38,675                           | 30,000                               | 167,928                                 | 0                    | On-Going Program                  |
| Ferry Overhaul and Capital Upgrades            | CM200007       | 186,723                            | 400,000           | -                               | 586,723                            | 344,270                   | 86,381                   | 430,651                          | 150,000                              | 436,723                                 | 0                    | On-Going Program                  |
| Fire Fleet Expansion                           | CV220015       | -                                  | 650,000           | -                               | 650,000                            | 131,896                   | 155,425                  | 287,321                          | 275,000                              | 375,000                                 | 0                    | On-Going Program                  |
| Fire Fleet Replacement                         | CE200002       | 3,958,114                          | 4,380,000         | -                               | 8,338,114                          | 820,698                   | 6,622,179                | 7,442,878                        | 2,458,000                            | 5,880,114                               | 0                    | On-Going Program                  |
| Fire Services Equipment Replacement            | CE180004       | 4,768                              | -                 | -                               | 4,768                              | -                         | -                        | -                                | -                                    | 4,768                                   | 0                    | On-Going Program                  |
| Fire Services Equipment Replacement            | CE200004       | 145,735                            | 1,000,000         | -                               | 1,145,735                          | 384,012                   | 560,782                  | 944,794                          | 1,145,735                            | (0)                                     | Work-In-Progress-75% | On-Going Program                  |
| Fire Services Water Supply                     | CE190001       | 122,551                            | 96,000            | -                               | 218,551                            | 9,253                     | 16,967                   | 26,220                           | -                                    | 218,551                                 | -                    | On-Going Program                  |
| Fire/Rescue Boat Replacement                   | CE190006       | 10,687                             | -                 | -                               | 10,687                             | 7,373                     | 1,428                    | 8,801                            | -                                    | 10,687                                  | 0                    | On-Going Program                  |
| Heavy Urban Search & Rescue Equipment          | CE200005       | 225,125                            | 470,000           | -                               | 695,125                            | -                         | -                        | -                                | -                                    | 695,125                                 | 0                    | On-Going Program                  |
| HRP IES Console/Desk Unit Refresh              | CE220001       | -                                  | 270,000           | -                               | 270,000                            | -                         | 258,900                  | 258,900                          | -                                    | 270,000                                 | 0                    | 31-Mar-26                         |
| Ice Resurfacer Replacement                     | CE190005       | 5,291                              | 150,000           | -                               | 155,291                            | -                         | 148,909                  | 148,909                          | 149,000                              | 6,291                                   | 0                    | On-Going Program                  |
| MFTP Implementation Bus Expansion              | CM180008       | 580,923                            | 5,350,000         | -                               | 5,930,923                          | 3,818,260                 | 1,586,111                | 5,404,370                        | -                                    | 5,930,923                               | 0                    | 01-Oct-23                         |
| Mid-Life Bus Rebuild                           | CM200004       | 4,539                              | 1,360,000         | -                               | 1,364,539                          | 673,309                   | -                        | 673,309                          | -                                    | 1,359,287                               | 0                    | On-Going Program                  |
| Mill Cove Ferry Service                        | CV210013       | 1,634,607                          | -                 | -                               | 1,634,607                          | 917,062                   | 227,761                  | 1,144,823                        | -                                    | 1,634,607                               | 0                    | 01-Dec-26                         |
| Municipal Fleet Expansion                      | CV210001       | 1,569,975                          | 1,100,000         | -                               | 2,669,975                          | 1,353,854                 | 463,778                  | 1,817,632                        | 1,695,000                            | 974,975                                 | 0                    | On-Going Program                  |
| Municipal Fleet Replacement                    | CE200001       | 1,645,387                          | 3,170,000         | -                               | 4,815,387                          | 1,843,271                 | 2,810,092                | 4,653,363                        | 2,830,000                            | 1,985,387                               | 0                    | On-Going Program                  |
| New/Replacement Green Carts                    | CW190001       | 178,311                            | 562,000           | -                               | 740,311                            | 344,370                   | 199,630                  | 544,000                          | 605,100                              | 135,211                                 | Work-In-Progress-75% | On-Going Program                  |
| Police Fleet Replacement                       | CE200003       | 264,935                            | 900,000           | -                               | 1,164,935                          | 69,598                    | 1,215,429                | 1,285,027                        | 600,000                              | 564,935                                 | 0                    | On-Going Program                  |
| Police Services Replacement Equipment          | CE190002       | 248,756                            | 500,000           | -                               | 748,756                            | 279,537                   | 250,457                  | 529,994                          | -                                    | 748,756                                 | 0                    | On-Going Program                  |
| Rural Depots                                   | CW200003       | 406,887                            | -                 | -                               | 406,887                            | 416,148                   | -                        | 416,148                          | 416,148                              | (9,261)                                 | Work Complete        | On-Going Program                  |
| Transit Security                               | CM180006       | 3,985                              | -                 | -                               | 3,985                              | 3,367                     | -                        | 3,367                            | 618                                  | -                                       | 0                    | On-Going Program                  |
| Transit Strategies/Studies                     | CV210014       | 200,000                            | -                 | -                               | 200,000                            | -                         | 200,000                  | 200,000                          | -                                    | 200,000                                 | 0                    | On-Going Program                  |
| Transit Strategy                               | CMU01095       | 65,325                             | -                 | -                               | 65,325                             | -                         | -                        | -                                | -                                    | 65,325                                  | 0                    | On-Going Program                  |
| Transit Support Vehicle Expansions             | CV220016       | -                                  | 280,000           | -                               | 280,000                            | -                         | 252,782                  | 252,782                          | -                                    | 280,000                                 | 0                    | On-Going Program                  |
| Transit Support Vehicle Replacement            | CM200003       | 147,014                            | 200,000           | -                               | 347,014                            | 47,720                    | 197,926                  | 245,646                          | -                                    | 347,014                                 | 0                    | On-Going Program                  |
| <b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b> |                | <b>14,089,744</b>                  | <b>86,121,000</b> | <b>-</b>                        | <b>100,210,744</b>                 | <b>11,520,502</b>         | <b>99,809,317</b>        | <b>111,329,818</b>               | <b>10,354,601</b>                    | <b>89,847,524</b>                       |                      |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Third Quarter Ending December 31, 2022**

| OTHER ASSETS                                       | Project Number | Budget                             |                   |                                 |                                    | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available December 31, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Cultural Spaces                                    | CP190001       | 322,135                            | 250,000           | -                               | 572,135                            | 49,718                    | 273,826                  | 323,545                          | -                                    | 572,135                                 | 0                           | On-Going Program                  |
| Dredging of Siltation Pond                         | CWU01092       | 360,000                            | -                 | -                               | 360,000                            | -                         | -                        | -                                | -                                    | 360,000                                 | Closing Out Project Account | On-Going Program                  |
| Environmental Monitoring 101 Landfill              | CW190004       | 351,208                            | 657,000           | -                               | 1,008,208                          | 61,273                    | 123,129                  | 184,402                          | 333,402                              | 674,806                                 | Work-In-Progress-25%        | On-Going Program                  |
| HalifACT Climate Action Plan                       | CB200012       |                                    |                   |                                 |                                    |                           |                          |                                  |                                      |   |                             | 31-Mar-30                         |
| HalifACT-Municipal Bldg Retrofits                  | CZ230100       |                                    | 2,810,000         | -                               | 2,810,000                          | -                         | 995,007                  | 995,007                          | 325,000                              | 2,485,000                               | Work-In-Progress-25%        | On-Going Program                  |
| HalifACT-Public Charging Infrastructure            | CZ230200       |                                    | 1,050,000         | -                               | 1,050,000                          | 2,820                     | 36,547                   | 39,367                           | 50,000                               | 1,000,000                               | Design-Planning             | On-Going Program                  |
| HalifACT-Fleet Electrification                     | CZ230300       |                                    | 3,500,000         | -                               | 3,500,000                          | 70,171                    | 2,721,156                | 2,791,327                        | 145,000                              | 3,355,000                               | Work-In-Progress-25%        | On-Going Program                  |
| HalifACT -Shore Rd Resilience Improvements         | CZ230400       |                                    | 100,000           | -                               | 100,000                            | 22,399                    | 67,336                   | 89,735                           | 99,350                               | 650                                     | Work-In-Progress-25%        | On-Going Program                  |
| HalifACT -Flood Mitigation - Fall River, Dartmouth | CZ230500       |                                    | 102,000           | -                               | 102,000                            | -                         | 41,443                   | 41,443                           | 101,450                              | 550                                     | Work-In-Progress-25%        | On-Going Program                  |
| HalifACT-Other Critical Infrastructure             | CZ230600       |                                    | 600,000           | -                               | 600,000                            | 106,971                   | 513,495                  | 620,466                          | 340,000                              | 260,000                                 | Design-Planning             | On-Going Program                  |
| HalifACT-Small Projects                            | CZ230700       | 1,774,347                          | 1,798,000         | -                               | 3,572,347                          | 341,019                   | 664,958                  | 1,005,977                        | 705,000                              | 2,867,347                               | Work-In-Progress-25%        | On-Going Program                  |
| HRM Public Art Commissions                         | CDG01135       | 14,307                             | -                 | -                               | 14,307                             | -                         | 11,732                   | 11,732                           | -                                    | 14,307                                  | 0                           | On-Going Program                  |
| Sandy Lake Wastewater Oversizing                   | CSX01346       | 1,115                              | -                 | -                               | 1,115                              | -                         | -                        | -                                | -                                    | 1,115                                   | 0                           | On-Going Program                  |
| Storm Sewer Upgrades                               | CR000001       | 9                                  | -                 | -                               | 9                                  | -                         | 9                        | 9                                | -                                    | 9                                       | Work Complete               | On-Going Program                  |
| Urban Forestry Plan Implementation                 | CR210011       | 52,689                             | 1,590,000         | -                               | 1,642,689                          | 700,148                   | 2,955                    | 703,103                          | 790,000                              | 852,689                                 | 0                           | On-Going Program                  |
| Wastewater Oversizing                              | CT200009       | 1,900,000                          | -                 | -                               | 1,900,000                          | -                         | -                        | -                                | -                                    | 1,900,000                               | 0                           | On-Going Program                  |
| <b>TOTAL OTHER ASSETS</b>                          |                | <b>4,775,811</b>                   | <b>12,457,000</b> | <b>-</b>                        | <b>17,232,811</b>                  | <b>1,354,519</b>          | <b>5,451,593</b>         | <b>6,806,113</b>                 | <b>2,889,202</b>                     | <b>14,343,609</b>                       |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
April 1, 2022 to December 31, 2022**





# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
April 1, 2022 to December 31, 2022**

## Expenses for Reportable Individuals October - December 2022

| Name                           | Local Travel | Out of Town Travel | Development/ Training | Meals & Other Miscellaneous Expenses | Total         | YTD Total     |
|--------------------------------|--------------|--------------------|-----------------------|--------------------------------------|---------------|---------------|
| Mayor Mike Savage              | 802          | 2,487              | -                     | 1,024                                | 4,313         | 11,027        |
| Councillor Cathy Deagle-Gammon | 1,266        | -                  | 236                   | -                                    | 1,502         | 4,116         |
| Councillor David Hendsbee      | 2,042        | -                  | 236                   | -                                    | 2,278         | 7,748         |
| Councillor Becky Kent          | 655          | -                  | 236                   | -                                    | 892           | 1,870         |
| Councillor Trish Purdy         | -            | -                  | 236                   | -                                    | 236           | 3,245         |
| Deputy Mayor Sam Austin        | -            | -                  | 236                   | -                                    | 236           | 3,685         |
| Councillor Tony Mancini        | 868          | -                  | 236                   | 17                                   | 1,122         | 1,122         |
| Councillor Waye Mason          | -            | 350                | 236                   | -                                    | 586           | 745           |
| Councillor Lindell Smith       | 222          | 612                | 236                   | -                                    | 1,070         | 4,001         |
| Councillor Shawn Cleary        | -            | -                  | 236                   | -                                    | 236           | 236           |
| Councillor Kathryn Morse       | -            | -                  | 236                   | -                                    | 236           | 236           |
| Councillor Patty Cuttell       | -            | -                  | 236                   | -                                    | 236           | 4,043         |
| Councillor Iona Stoddard       | -            | -                  | 236                   | -                                    | 236           | 2,989         |
| Councillor Pam Lovelace        | 1,408        | -                  | 236                   | -                                    | 1,644         | 9,657         |
| Councillor Lisa Blackburn      | 925          | -                  | 236                   | -                                    | 1,162         | 3,266         |
| Councillor Paul Russell        | 864          | -                  | 236                   | -                                    | 1,100         | 4,769         |
| Councillor Tim Outhit          | -            | -                  | 236                   | -                                    | 236           | 236           |
| CAO Jacques Dubé               | 110          | -                  | -                     | 136                                  | 246           | 7,246         |
| <b>Total</b>                   | <b>9,161</b> | <b>3,448</b>       | <b>3,781</b>          | <b>1,177</b>                         | <b>17,568</b> | <b>70,238</b> |

Conference fees:

NSFM Fall Conference, discounted amount of \$236 per Councillor