

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

Item No. 12.2.3 Audit & Finance Standing Committee February 23, 2023

TO: Chair and Members of Audit & Finance Standing Committee

SUBMITTED BY: - Original Signed -

Cathie O'Toole, Chief Administrative Officer

DATE: February 15, 2023

SUBJECT: Third Quarter 2022/23 Financial Report

ORIGIN

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

RECOMMENDATION

It is recommended that the Audit & Finance Standing Committee:

- 1. Forward the Third Quarter 2022/23 Financial Report to Regional Council for their information; and
- 2. Approve the appointment of KPMG to be the External Auditors for the fiscal year ended March 31, 2023.

DISCUSSION

Operating Statement:

On December 31, 2022, HRM has projected a General Rate deficit of \$730,500.

The business units have a projected deficit of \$5.7M, partially offset by a surplus of \$4.9M in Fiscal Services.

The projected deficit in the business units is primarily due to significantly increased costs related to fuel price increases, as well as lower than expected building permit revenue, partially offset by decreased compensation and benefits costs and receipt of a COVID-recovery grant for Transit from the Government of Canada.

The projected surplus in Fiscal Services is primarily due to funds from the fiscal 2021/22 operating surplus being withdrawn from reserves to help cover off anticipated deficits within the business units, partially offset by a decrease in deed transfer tax due to decreased activity in the residential real estate market.

A detailed explanation of variances by business unit is included in Attachment #2.

District Capital Funds:

The report of expenditures from Councillors' District Capital Funds is included as <u>Attachment #3</u> and shows that \$2M of the \$3.1M budget has been spent or committed.

District Activity Funds:

The report of expenditures from Councillors' District Activity Funds is included as <u>Attachment #4</u> and shows that \$50.7K of the \$72K budgeted has been committed or spent.

Recreation Area Rate Accounts:

The details of the Recreation Area Rate Accounts are in <u>Attachment #5.</u> These accounts began the year with a surplus of \$1.2M. \$736K has been spent, against revenues of \$478K leaving a surplus of \$908K.

Reserves Statement:

The reserve balances at December 31, 2022 are \$434.5M, with projected closing balance at March 31, 2023 of \$293.3M. Of this balance, \$26.2M remains uncommitted. The details are included in Attachment #6.

Aged Accounts Receivable:

The Aged Accounts Receivable schedule, included as <u>Attachment #7</u>, represents HRM's gross unconsolidated accounts receivable position which was \$53.1M at December 31, 2022.

Capital Projection Summary:

The Capital Projection Summary is included as <u>Attachment #8</u>. For the nine-month period ended December 31, 2022 actual expenditures in these projects were \$141.2M, and there is an additional projected spend \$160.2M on these projects in Fiscal 2022/23, resulting in a projected work in progress at year-end of \$372.8M.

Hospitality Expenses Summary:

The quarterly Hospitality Expenses Summary is included as <u>Attachment #9</u>. For the three-month period ended December 31, 2022 there were \$4,118 of hospitality expenditures.

Mayor, Councillors and CAO's Expenses:

The report, included as <u>Attachment #10</u>, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

FINANCIAL IMPLICATIONS

Explained in the report.

RISK CONSIDERATION

No risks identified.

COMMUNITY ENGAGEMENT

No community engagement required.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

ATTACHMENTS

- 1. Halifax Regional Municipality Operating Results Projected to March 31, 2023.
- 2. Explanations of Projected Operating Results.
- 3. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2022.
- 4. Report of Expenditures in the Councillors' District Activity Funds to December 31, 2022.
- 5. Report of Changes in the Recreation Area Rate Accounts to December 31, 2022.
- 6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2023.
- 7. Accounts Receivable as at December 31, 2022.
- 8. Capital Projection Summary Projected to March 31, 2023.
- 9. Quarterly Hospitality Expenses Summary, April 1, 2022 to December 31, 2022.
- 10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2022 to December 31, 2022.

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,

902.497.4260

Halifax Regional Municipality Operating Results Projected to March 31, 2023

Halifax Regional Municipality Operating Results For the Period from April 1, 2022 to December 31, 2022

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	12,436,100	11,636,400	799,700	10,037,839	86.3%	1,598,561	6,645,365
Finance & Asset Management	15,266,000	16,233,700	(967,700)	12,296,608	75.7%	3,937,092	10,391,164
Fire & Emergency	78,220,000	77,900,000	320,000	57,767,878	74.2%	20,132,122	57,617,289
Fiscal	(529,566,400)	(534,519,200)	4,952,800	(215,138,360)	40.2%	(319,380,840)	(602,734,225)
Halifax Regional Police	89,195,000	88,717,800	477,200	65,119,914	73.4%	23,597,886	64,411,528
Halifax Transit	34,446,300	34,278,517	167,783	44,293,753	129.2%	(10,015,236)	17,961,530
Human Resources & Corporate Communications	11,254,000	10,983,550	270,450	7,959,259	72.5%	3,024,291	7,250,299
Information Technology	31,417,900	30,687,510	730,390	22,801,837	74.3%	7,885,673	18,055,140
Legal & Legislative Services	8,730,000	8,386,700	343,300	5,952,524	71.0%	2,434,176	6,114,485
Library	23,900,000	23,900,000	-	17,035,556	71.3%	6,864,444	15,436,555
Office of the Auditor General	1,147,800	1,186,900	(39,100)	800,061	67.4%	386,839	741,853
Outside Police BU (RCMP)	32,303,000	32,945,500	(642,500)	18,026,424	54.7%	14,919,076	22,055,804
Parks & Recreation	34,145,900	35,263,500	(1,117,600)	28,246,058	80.1%	7,017,442	27,504,103
Planning & Development	11,868,400	12,040,060	(171,660)	8,401,875	69.8%	3,638,185	6,360,820
Property, Fleet & Environment	44,211,500	46,867,300	(2,655,800)	32,456,598	69.3%	14,410,702	27,796,484
Public Works	101,024,500	104,222,264	(3,197,764)	62,313,092	59.8%	41,909,172	58,307,143
Total	-	730,501	(730,501)	178,370,916		(177,640,415)	(256,084,663)

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,152,800)	(3,775,000)	622,200	(2,011,076)	53.3%	(1,763,924)	(3,305,764)
Finance & Asset Management	(4,206,630)	(4,100,500)	(106,130)	(2,276,886)	55.5%	(1,823,614)	(2,694,926)
Fire & Emergency	(252,700)	(1,289,700)	1,037,000	(887,720)	68.8%	(401,980)	(838,257)
Halifax Regional Police	(11,750,600)	(12,173,700)	423,100	(9,501,033)	78.0%	(2,672,667)	(9,181,089)
Halifax Transit	(89,172,400)	(97,951,276)	8,778,876	(50,003,466)	51.0%	(47,947,810)	(70,687,522)
Human Resources & Corporate Communications	(480,000)	(107,000)	(373,000)	(85,462)	79.9%	(21,538)	(79,643)
Information Technology	(8,600)	(8,100)	(500)	(5,439)	67.1%	(2,661)	(23,335)
Legal & Legislative Services	(258,700)	(262,100)	3,400	(197,212)	75.2%	(64,888)	(227,851)
Library	(5,886,300)	(5,886,300)	-	(4,342,819)	73.8%	(1,543,481)	(4,207,588)
Parks & Recreation	(16,093,700)	(17,400,400)	1,306,700	(13,018,948)	74.8%	(4,381,452)	(7,645,360)
Planning & Development	(15,497,000)	(9,224,000)	(6,273,000)	(6,606,614)	71.6%	(2,617,386)	(7,701,209)
Property, Fleet & Environment	(2,214,300)	(2,396,200)	181,900	(1,712,183)	71.5%	(684,017)	(1,702,718)
Public Works	(18,046,600)	(18,222,700)	176,100	(11,635,413)	63.9%	(6,587,287)	(9,685,865)
Total	(167,020,330)	(172,796,976)	5,776,646	(102,284,270)	59.2%	(70,512,706)	(117,981,127)

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,452,500)	(1,452,500)	-	(766,745)	52.8%	(685,755)	(1,299,902)
Corrections Services	(7,141,000)	(7,141,000)	-	(3,617,394)	50.7%	(3,523,606)	(6,649,744)
Deed Transfer	(83,000,000)	(76,000,000)	(7,000,000)	(64,236,977)	84.5%	(11,763,023)	(66,366,683)
Fire Protection	(8,425,000)	(8,425,000)	-	(4,760,042)	56.5%	(3,664,958)	(7,797,315)
Government Grants	(3,981,000)	(3,579,500)	(401,500)	(3,579,525)	100.0%	25	(3,582,103)
Grants in Lieu	(41,619,200)	(42,497,900)	878,700	(42,077,355)	99.0%	(420,545)	(38,998,358)
Insurance	(500,000)	(500,000)	-	(68,270)	13.7%	(431,730)	(217,467)
Investment, Interest and Misc. Revenue	(10,512,500)	(12,104,600)	1,592,100	(9,460,338)	78.2%	(2,644,262)	(3,674,419)
Mandatory Education	(160,946,100)	(160,946,100)	-	(78,256,087)	48.6%	(82,690,013)	(156,011,501)
Metro Housing Authority	(4,943,700)	(4,943,700)	-	(2,503,978)	50.6%	(2,439,722)	(4,603,692)
Other Fiscal Services	(265,000)	(4,536,900)	4,271,900	(4,440,676)	97.9%	(96,224)	(13,696,379)
Property Tax, Tax Agreements and HW Dividend	(575,402,300)	(577,989,400)	2,587,100	(295,232,179)	51.1%	(282,757,221)	(538,861,458)
Property Valuation Services	(7,141,000)	(7,141,000)	-	(3,342,482)	46.8%	(3,798,518)	(7,161,168)
Recoverable Debt	(15,229,600)	(12,706,400)	(2,523,200)	(9,082,226)	71.5%	(3,624,174)	(12,443,817)
Stormwater Right of Way	(3,922,000)	(3,922,000)	-	(1,334,978)	34.0%	(2,587,022)	(996,849)
Supplementary Education	(14,356,000)	(14,356,000)	-	(6,031,098)	42.0%	(8,324,902)	(14,653,278)
Total	(938,836,900)	(938,242,000)	(594,900)	(528,790,351)	56.4%	(409,451,649)	(877,014,133)
Grand Total	(1,105,857,230)	(1,111,038,976)	5,181,746	(631,074,621)	57.8%	(479,964,355)	(994,995,260)

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	15,588,900	15,411,400	177,500	12,048,915	78.2%	3,362,485	9,951,130
Finance & Asset Management	19,472,630	20,334,200	(861,570)	14,573,493	71.7%	5,760,707	13,086,090
Fire & Emergency	78,472,700	79,189,700	(717,000)	58,655,598	74.1%	20,534,102	58,455,545
Halifax Regional Police	100,945,600	100,891,500	54,100	74,620,948	74.0%	26,270,552	73,592,617
Halifax Transit	123,618,700	132,229,793	(8,611,093)	94,297,219	71.3%	37,932,573	88,649,052
Human Resources & Corporate Communications	11,734,000	11,090,550	643,450	8,044,721	72.5%	3,045,829	7,329,942
Information Technology	31,426,500	30,695,610	730,890	22,807,276	74.3%	7,888,334	18,078,476
Legal & Legislative Services	8,988,700	8,648,800	339,900	6,149,737	71.1%	2,499,063	6,342,337
Library	29,786,300	29,786,300	-	21,378,375	71.8%	8,407,925	19,644,143
Office of the Auditor General	1,147,800	1,186,900	(39,100)	800,061	67.4%	386,839	741,853
Outside Police BU (RCMP)	32,303,000	32,945,500	(642,500)	18,026,424	54.7%	14,919,077	22,055,804
Parks & Recreation	50,239,600	52,663,900	(2,424,300)	41,265,006	78.4%	11,398,895	35,149,462
Planning & Development	27,365,400	21,264,060	6,101,340	15,008,489	70.6%	6,255,571	14,062,028
Property, Fleet & Environment	46,425,800	49,263,500	(2,837,700)	34,168,781	69.4%	15,094,719	29,499,202
Public Works	119,071,100	122,444,964	(3,373,864)	73,948,505	60.4%	48,496,459	67,993,008
Total	696,586,730	708,046,677	(11,459,947)	495,793,546	70.0%	212,253,131	464,630,689

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,452,500	1,452,500	-	(43,457)	-3.0%	1,495,957	(173,542)
Capital From Operating	65,922,000	65,922,000	-	65,919,650	100.0%	2,350	52,576,350
Corrections Services	7,141,000	7,141,000	-	5,264,552	73.7%	1,876,448	5,044,915
District Activity Fund	72,000	72,000	-	50,745	70.5%	21,255	38,208
Fire Protection	8,425,000	8,425,000	-	5,784,533	68.7%	2,640,467	5,826,074
Government Grants	-	-	-	-	0.0%	-	-
Grants & Tax Concessions	7,991,000	8,190,700	(199,700)	7,415,507	90.5%	775,194	6,551,601
Halifax Convention Centre	7,240,000	7,240,000	-	4,951,279	68.4%	2,288,721	5,667,361
Insurance	5,922,900	6,322,900	(400,000)	5,214,395	82.5%	1,108,505	4,585,104
Internship & Other LTD, Retirement & Benefits	4,320,000	4,235,300	84,700	1,266,985	29.9%	2,968,315	907,440
Investment, Interest and Misc. Revenue	730,000	490,000	240,000	352,399	71.9%	137,601	592,450
Mandatory Education	160,946,100	160,946,100	-	120,353,434	74.8%	40,592,666	116,125,649
Metro Housing Authority	4,943,700	4,943,700	-	993,009	20.1%	3,950,691	502,695
Other Fiscal Services	24,608,300	22,438,300	2,170,000	1,978,526	8.8%	20,459,774	18,774,528
Property Tax, Tax Agreements and HW Dividend	4,032,000	3,827,300	204,700	3,827,350	100.0%	(50)	3,651,630
Property Valuation Services	7,141,000	7,141,000	-	5,522,037	77.3%	1,618,963	5,377,921
Recoverable Debt	17,924,400	15,325,200	2,599,200	9,559,238	62.4%	5,765,962	7,063,147
Stormwater Right of Way	3,922,000	3,922,000	-	4,106,452	104.7%	(184,452)	4,046,938
Supplementary Education	14,356,000	14,356,000	-	10,095,121	70.3%	4,260,879	10,776,539
Tax Supported Debt	33,450,600	32,601,800	848,800	32,525,237	99.8%	76,563	26,352,309
Transfers to (from) Reserves	25,730,000	25,730,000	-	28,515,000	110.8%	(2,785,000)	(22,200)
Valuation Allowance	3,000,000	3,000,000	-	-	0.0%	3,000,000	14,790
Total	409,270,500	403,722,800	5,547,700	313,651,991	77.7%	90,070,809	274,279,908
Grand Total	1,105,857,230	1,111,769,477	(5,912,247)	809,445,538	73.9%	302,323,940	738,910,597

Halifax Regional Municipality Explanations of Projected Operating Results

Frojected surplus in compensation and benefits due to vacancies. Frojected surplus in compensation and benefits due to vacancies. Frojected surplus in compensation and benefits due to vacancies. Frojected surplus in external services by IT security consultations and substitution. (11.1.20 Increase in revenue for various grants including Statisting State Communities Fund. Increase in revenue for various grants including Statisting State Communities Fund. Increase in Terremote for various grants including Statisting State Communities Fund. Increase in Terremote of Circentific Canada. Projected surplus in compensation and benefits due to various vacancies and a position transferred to Paria and Recreation (SST-264, This is partially offset by an overestified communities for the partial of the partial of the partial of the partial offset of the	BUSINESS UNIT VARIANCE ANALYS	IS	
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transferred to Parks and Recreation (\$812 AS). This is partially offset by an oversistifed position due to a secondment to the Province (\$80%) and avois positions have to a conclude the work as sed out in various grant contributions (\$157 AS). Projected surplus und to delays in the development of the AM-Black Recine Criards provided authority of the delays of the development of the AM-Black Recine Criards and partial provided authority of the delays of the development of the AM-Black Recine Criards and partial various of the set of the CVUD-19. Projected surplus in community even the primarity due to the defect of CCVUD-19. Projected surplus in conferences, out of from travel and local travel primarity due to the effects of CCVUD-19. Projected surplus in office costs, less spanding in office furniture/sequipment printing and office apoples community due to the effects of CCVUD-19. Projected surplus in office costs, less spanding in office furniture/sequipment printing and office apoples community due to the effects of CCVUD-19. Projected surplus due to the effects of CCVUD-19 and working from home. Projected surplus in compensation adjustments. Projected surplus in compensation adjustments. Projected surplus in compensation adjustments. Projected surplus in compensation analy due to the selection of irreducing and the project surplus in compensation analytic due to the selection. Projected displays in compensation manify due to vacancies in Fire Provention (\$2.10), Community Risk Reduction, Projected surplus in compensation and projects of \$3.00 (applied to the projects of \$3.00 (applied to the projects of \$3.00 (applied to the vacancies in training (\$6.5 KI) and a deletic in Operation of the vacancies in training (\$6.5 KI) and a deletic in Operation of the vacancies in training (\$6.5 KI) and a deletic in Operation of the selection of the vacancies in training (\$6.5 KI) and a deletic in operation of the projects of the pr		Province and other miscellaneous grants.	622,200
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affects of COVID-19. Projected surplus in office costs, less spending in office furniture/equipment, printing and office surplus primarily due to the effects of COVID-19 and working from home. Projected surplus due to Diversity & Inclusion unable to do community consultations due to lack of staffing support. Increase in non-compensation costs to complete the work as set out in the various grant contributions. Net impact of immaterial non-compensation adjustments. 25.000 Total CAD		program. Significant work and consultations related to the development of the administrative order and grants guidelines has taken longer than anticipated. Projected surplus in community events primarily due to the effects of COVID-19.	100,000 51,800
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lack of staffing support. 25,000 increase in non-compensation oosts to complete the work as set out in the various grant confributions. (367,100 Net impact of immaterial non-compensation adjustments. 21,000 Net impact of immaterial non-compensation mainly due to vacancies in Fire Prevention (\$2.1M), Community Risk Reduction, Professional Development & Logistics (137 6K), Logistics and Equipment (1112, 26) and Performance & Sately (\$21.4K) partially offset by increases in training (605.6K), and a deficit in Operations due to increased overtime and large vacancy management raterial (\$1.18M). Professional deficit due to increased purchase costs. (37.000 Professional deficit due to increased increases and purchase costs. (37.000 Professional deficit due to increased increases and purchase costs. (37.000 Professional deficit due to increased increases and purchase costs. (37.000 Professional deficit due to increased purchase of Emergency management advertising materials not budgeted first in supplies deficit due to purchase of Emergency management advertising materials not budgeted deficit due to unbudgeted aurchase of water for Emergency Operation Centre radio equipment. (38.000 Professional deficit due to unbudgeted maintenance for Emergency Operation Centre radio equipment.) (38.000 Professional deficit due to unbudgeted maintenance for Emergency Operation Centre radio equipment.) (38.000 Professional deficit due to unbudgeted maintenance for Emergency Operation Centre radio equipment.) (38.000 Professional Services of Immaterial Inon-compensation and benefits is primarily due to 70 pacificate fees due to cooling in the rate aleation market (\$2.000) and other miscellaneous revenues (\$2.500 Professional deficit in compensation and benefits is primarily due to 70 pacing d			26,200
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Total CAO Halifax Regional Fire & Emergency Projected surplus in compensation mainly due to vacancies in Fire Prevention (\$2.1M), Community Risk Reduction, Professional Development & Logistics (137.6K), Logistics and Equipment (11.12X) and Performance & Safety (\$21.4K) partially offset by increases in training (695.6K) and a deficit in Operations due to increased overtime and large vacancy management tranger (\$1.18M), Projected deficit due to increased FireSmat training and required training materials. Projected deficit due to increased FireSmat training and required training materials. Projected deficit due to increased FireSmat consulting and higher than anticipated cost for medical training. Projected deficit due to meals purchased for response to Hurricane Fiona. Projected deficit due to purchase of Emergency management advertising materials not budgeled for. Projected deficit due to unbudgeted purchase of Memergency management advertising materials not budgeted for. Projected deficit due to unbudgeted maintenance for Emergency Comfort Stations. Projected deficit due to unbudgeted maintenance for Emergency Operation Centre radio equipment. Net impact of immaterial non-compensation adjustments. 11.300 Total Halifax Regional Fire & Emergency Projected deficit in revenue primarily due to a decrease in tax certificate fees due to cooling in the real estate market (\$200K) and other miscellaneous revenues (\$52.5K). This is partially offset by an increase in revenue due to a secondment to the Province (\$14.64K). Projected deficit in compensation and benefits is primarily due to 7 positions transferred from Halifax Regional Police to the Accounting and Financial Reporting division, a new Senior Financial Consultant to work with the HalifACT team and lower than expected vacancies. Projected deficit in software and licenses due to unbudgeted ost of Bids and Tenders. Projected deficit in contract services for temp agency costs to cover staff shortages at the Mackinionsh depot of \$1.8K and antilax Regional Fine		contributions.	(367,100)
Halifax Regional Fire & Emergency Projected surplus in compensation mainly due to vacancies in Fire Prevention (\$2.1M). Community Risk Reduction, Professional Development & Logistics (37.6 K), Logistics and Equipment (111.2K) and Performance & Safety (\$121.4K) partially offset by increases in training (680.5K) and a deficit in Doparation stude to increased overtime and large vacancry management target (\$1.18M). Projected deficit is supplies due to increased purchase costs. Projected deficit due to increased FireSmart training and required training materials. Projected deficit due to increased FireSmart training and required training materials. Projected deficit due to increased FireSmart training and required training materials. Projected deficit due to increased FireSmart training and required training materials. Projected deficit due to increased fireSmart training and required training materials. Projected deficit due to meals purchased for response to Hurricane Firena. Projected deficit due to purchase of Emergency Amagement advertising materials not budgeted for. Projected deficit due to unbudgeted purchase of water for Emergency Comfort Stations. Projected deficit due to unbudgeted maintenance for Emergency Operation Centre radio aguinement. Net mysed of immaterial non-compensation adjustments. 11.300 Total Halifax Regional Fire & Emergency Finance & Asset Management Projected deficit in revenue primarily due to a decrease in tax certificate fees due to cooling in the real estate market (\$200K) and other miscellaneous revenues (\$52.5K). This is partially offset by an increase in revenue due to a secondment to the Province (\$146.4K). Projected deficit in compensation and benefits primarily due to a decrease in tax certificate fees due to cooling in the real estate market (\$200K) and other miscelaneous revenues (\$52.5K). This is partially offset by an increase in revenue due to a secondment to the Province (\$146.4K). Projected deficit in compensation and benefits primarily related to vacant positions and	Total CAO	пчес впраес от впинателая пол-сотпрензаціон абјизиненть.	799,700
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Finance & Asset Management Projected deficit in revenue primarily due to a decrease in tax certificate fees due to cooling in the real estate market (\$200K) and other miscellaneous revenues (\$52.5K). This is partially offset by an increase in revenue due to a secondment to the Province (\$146.4K). Projected deficit in compensation and benefits is primarily due to 7 positions transferred from Halifax Regional Police to the Accounting and Financial Reporting division, a new Senior Financial Consultant to work with the HalifACT team and lower than expected vacancies. Projected deficit in software and licenses due to unbudgeted cost of Bids and Tenders. (36,000) Projected deficit due to increase in fuel cost to haul salt for winter season. Cost budgeted at \$87.95 fon vs expected revised actual of \$91.39 fon. Net impact of immaterial non-compensation adjustments. Projected surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$13,90), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by previpe positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected deficit in contract services due to various contracts being higher than budgeted including Melivater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial no		equipment.	(8,000) 11,300
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Projected deficit in contract services for temp agency costs to cover staff shortages at the MacKintosh depot (\$18K) and costs for moving inventory to the new location (\$29K). (47,000 Projected deficit due to increase in fuel cost to haul salt for winter season. Cost budgeted at \$87.95/ton vs expected revised actual of \$91.39/ton. (50,000 Net impact of immaterial non-compensation adjustments. (43,900 Projected Surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9K), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6K) Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Repolected surplus resulting from increase in internal print job chargebacks (\$110.0K), which is offset by an increase in costs for paper and printing (\$97.5K). 12,500 Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial non-compensation adjustments. (14,300		from Halifax Regional Police to the Accounting and Financial Reporting division, a new Senior Financial Consultant to work with the HalifACT team and lower than expected	(772,500)
Mackintosh depot (\$18K) and costs for moving inventory to the new location (\$29K). Projected deficit due to increase in fuel cost to haul salt for winter season. Cost budgeted at \$87.95/nor vs expected revised actual of \$91.39/no. Net impact of immaterial non-compensation adjustments. (\$50,000 Net impact of immaterial non-compensation adjustments. (\$60,000 Net impact of immaterial non-compensation adjustments. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9k), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6k) Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5k). Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial non-compensation adjustments.		Projected deficit in software and licenses due to unbudgeted cost of Bids and Tenders.	(36,000)
at \$87.95/ton vs expected revised actual of \$91.39/ton. Net impact of immaterial non-compensation adjustments. 13,900 Total Finance & Asset Management Human Resources & Corporate Communications Projected surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9 kl), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6 kl) Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5 k). Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial non-compensation adjustments. (10,000)		MacKintosh depot (\$18K) and costs for moving inventory to the new location (\$29K).	(47,000)
Total Finance & Asset Management Human Resources & Corporate Communications Projected surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9K), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6K) Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus resulting from increase in internal print job chargebacks (\$110.0K), which is offset by an increase in costs for paper and printing (\$97.5K). Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial non-compensation adjustments. (10,000)		at \$87.95/ton vs expected revised actual of \$91.39/ton.	(50,000) 43,900
Human Resources & Corporate Communications Projected surplus in compensation and benefits primarily related to vacant positions and delays in filling positions. This is partially offset by new positions created in Human Resources, as well as a new Interoffice Courier position in Corporate Communications. Projected surplus in courier and postage due to cancellation of AC logistics contract (\$18.9 kl), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6 kl) Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus resulting from increase in internal print job chargebacks (\$110.0 k), which is offset by an increase in costs for paper and printing (\$97.5 k). Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. Net impact of immaterial non-compensation adjustments. (10,000)	Total Finance & Asset Management		(967,700)
(\$18.9k), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier (\$5.6k) 13,300 Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. 88,200 Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5k). 12,500 Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. (20,200 Projected deficit in corporate training due to increase in employees taking part in training opportunities. (10,000 Net impact of immaterial non-compensation adjustments. (14,300)	Human Resources & Corporate Communications	delays in filling positions. This is partially offset by new positions created in Human	201,000
Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments. Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5k). 12,500 Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. (10,000) Net impact of immaterial non-compensation adjustments.		(\$18.9k), additional savings in Halifax Regional Fire & Emergency and Parks & Recreation. This is partially offset by projected deficit for vehicle rental required for interoffice courier	13,300
Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which is offset by an increase in costs for paper and printing (\$97.5k). Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. (10,000) Net impact of immaterial non-compensation adjustments.		Projected surplus in special projects to help offset shortfall in compensation and other	88,200
including Meltwater, Konica, Falcon social media management tool and Bang the Table. Projected deficit in corporate training due to increase in employees taking part in training opportunities. (10,000 Net impact of immaterial non-compensation adjustments.		Projected surplus resulting from increase in internal print job chargebacks (\$110.0k), which	12,500
opportunities. (10,000 Net impact of immaterial non-compensation adjustments. (14,300		including Meltwater, Konica, Falcon social media management tool and Bang the Table.	(20,200
		opportunities.	(10,000) (14,300)
	Total Human Resources & Corporate		270,500

BUSINESS UNIT VARIANCE ANALY		Net Surplus / (Deficit)
nformation Technology	Projected surplus in compensation and benefits due to turnover and delays in filling positions due to recruitment challenges.	1,046,100
	Projected surplus in computer software and hardware licenses related to some renewal costs being lower than budgeted, which is offset by licenses having increased in cost.	40,300
	Projected surplus in consulting fees due to fewer than expected requirements for outside services.	70,000
	Projected deficit in computer equipment due to the purchase of additional toughbooks outside of the planned annual equipment refresh, additional meeting room technology, as	
	well as additional equipment needs at City Hall. Projected deficit to install proper shelving, physical security upgrades and supporting	(171,300
	network connectivity for the equipment storage room. Projected deficit in courier and postage due to rising costs for shipping.	(24,500 (25,700
	Projected deficit in telephone primarily related to increases in the number of monthly mobility plans. Net impact of immaterial non-compensation adjustments.	(198,300 (6,200
Total Information Technology	The impact of immatorial non-componential adjustments.	730,400
egal & Legislative Services	Projected surplus due to turnover and delays in filling various vacant positions. Projected deficit in computer software due to increase in monthly charges for legal	356,900
	resource software. Net impact of immaterial non-compensation adjustments.	(10,800
Total Legal & Legislative Services		343,300
Public Works	Projected deficit in fee revenue due to higher than normal absences, changes in parking habits and short staffing resulting in decreased parking ticket revenue (\$825K); partially offset by projected surplus in pay station revenue (\$407K), increased parking revenue at Metro Park (\$41.4K) and increased permit revenue (\$60K).	(316,600
	Projected surplus in diversion credit revenue based on information provided by Divert NS.	755,000
	Projected deficit in recyclable market revenue due to weakening commodity market conditions.	(300,000
	Projected surplus in compensation and benefits due to vacancies; partially offset by an increase in overtime due to vacant positions and hurricane Fiona.	1,111,600
	Projected deficit in external services mainly due to a diesel escalation clause for solid waste collection contracts (\$1.4M), award of winter maintenance contracts (\$785.3K), increase in CPI for Otter Lake (\$190K), offset by savings achieved in maintenance	
	contracts (\$252K).	(2,197,800
	Projected deficit in external services due to hurricane Fiona cleanup costs including increased tonnages at compost facilities from doubling lawn and yard waste bundles, tub grinding and site clearing of 7 brush sites used to store debris following the hurricane.	(2,040,000
	Projected deficit in supplies, small tools and materials including hardware, concrete and metal primarily due to increased volume of work related to traffic calming.	(68,900
	Projected deficit in office furniture due to increased costs associated with moving into the new Mackintosh depot. Projected deficit in equipment mainly due to increased equipment rental costs to ensure	(76,900
	snow and ice clearing obligations are met. Net impact of immaterial non-compensation adjustments.	(49,200 (15,000
Total Public Works	The impact of immaterial non-compensation adjustments.	(3,197,800
Halifax Transit	Projected increase in revenue due to higher external recoveries offset slightly by lower fare revenue.	123,000
	Projected surplus in grant revenue related to the \$8.66M COVID-recovery grant received from Government of Canada.	8,655,876
	Projected surplus in compensation due to vacancies, offset partially by higher overtime requirements.	635,807
	Projected deficit in fuel costs (diesel and gas) due to higher price. Projected deficit in contract services due to security upgrades, increased janitorial contract costs and living wage for security services offset partially by timing of Accessible Taxi	(8,746,900
	program start (no Q1 costs). Projected surplus in supplies due to lower cleaning supplies/PP&E/uniforms offset partially	(288,400
	by higher bridge tolls. Project deficit in materials due to lubricant requirements.	52,300 (90,300
	Projected deficit in equipment due to increased requirements for projects. Projected deficit in recruiting costs (new operator recruitment) offset partially by lower	(67,300
	advertising costs. Projected surplus in vehicle expense due to lower tire damage offset partially in repairs and managements to the control of the control	(9,100
	maintenance due to increase in repair costs/needs. Projected deficit in building costs due to maintenance of aging buildings, pontoon repairs and auto-scrubber repairs at Ragged Lake Transit Centre.	256,500
	Projected surplus in grants due to lower Rural Transit Funding Program (RFTP) expected kilometers.	100,000
	Projected deficit in interdepartmental due to increased work on transit benches and higher printing costs.	(91,100
	Net impact of immaterial non-compensation adjustments.	(8,983

BUSINESS UNIT VARIANCE ANA		Net Surplus / (Deficit)
Planning & Development	Projected surplus in compensation due to vacancy savings from new positions that were	0.407.000
	included in the budget process but have not yet been filled. Projected deficit in building permits due to the volumes of high value permits being lower	3,137,200
	than budgeted. Projected deficit due to plumbing permits being lower than budgeted.	(5,767,000 (76,000
	Projected surplus of planning applications due to higher than budgeted volumes to date. Projected deficit in taxi license revenues due to the industry still rebounding from the	58,000
	pandemic. Projected deficit in encroachment revenues due to less developments needing to encroach	(38,000
	in the right-of-way.	(250,000
	Projected deficit in grade alteration revenue due to less developments needing grade alteration.	(80,000)
	Projected deficit in vending licenses due to lower than budgeted volumes of licenses	
	issued. Projected deficit in development permit revenues due to a lower than budgeted volume of	(20,000
	permits being applied for. Projected surplus in other licenses and permits due to the fact that solar permit applications	(200,000
	are now being collected under this account.	100,000
	Projected deficit in office costs likely due to gearing up after the move to Duke Tower.	(39,400
	Projected surplus in external services due to delays in Future Services Communities	(55).55
	studies and Suburban/Rural Studies offset partially by some other studies being higher than expected.	2,596,360
	Projected surplus in grant payments due to heritage grants having less applications than	
	budgeted. Projected deficit in vehicle rentals due to the need to rent vehicles to meet operational	375,000
	needs of the building inspectors while fleet is experiencing delays in procuring fleet vehicles.	(35,000
	Projected surplus in building interiors due to less than expected configurations needed	(35,000
	after the move to Duke Tower. Projected surplus in memberships due to the amount of staff vacancies.	16,000 11,000
	Projected surplus in memberships due to the amount of stain vacancies. Projected surplus in special projects due to lower costs associated with the move to Duke	11,000
	Tower.	46,500 (6.360
otal Planning & Development	Projected deficit in other miscellaneous non-comp costs.	(171,700
arks & Recreation	Projected surplus in revenue due mainly to federal and provincial grants for summer series, gifts for parks, increased programs and rentals estimates.	827,200
	Projected deficit in compensation and benefits primarily due to an increase in requirement	627,200
	for casual staff wages. This is partially offset by vacancy savings.	(754,500
	Projected deficit in office supplies due to phone purchases and other office expenses.	(20,500
	Projected deficit in external services due to repairs, mowing, monitoring other contract works and increased cost for port a potties and security costs.	(1,023,400
	Projected deficit in vehicle rentals due to significant increase in using other rental	
	companies, frequent breakdown and recreation van costs.	(380,800
	Projected deficit in HRM 4Pad attributable to office, building, equipment and other goods & services costs. This is partially offset by an increase in revenue.	(10,400
	Projected surplus in RBC Centre due to increase in revenue. This is partially offset by	
	increase in office and building cost.	140,800
	Projected surplus in interdepartmental due to transfer fund from insurance for crematorium and decrease in extra duty forecast.	115,000
	Projected deficit in materials due to paint for benches, increase in cribbing repairs and other expenses.	(115,900
	Projected deficit in equipment cost due to increased purchase of cans/bleachers for	(422,400
	nationals, canoe 22 and an increase for extra litter barrels to replace old rusted barrels.	(132,400
	Projected deficit in other goods and services due mainly to summer events such as Grand Oasis, Dartmouth Sunshine and other events, fencing and special projects. This is partially offset by federal and provincial event grants.	(951,200
	Projected deficit in supplies due to increase in programming supplies, unbudgeted bridge tolls and estimate to the end of the fiscal.	(90,600
	Projected deficit in building cost due to unbudgeted electricity cost for artificial fields and other locations and additional water charge for new splash pad.	(104,200
	Projected surplus in other fiscal due to the pausing of funding for Art Gallery of NS,	(104,200
	reduction in budgeted grant, unutilized accrual for 2021/22 Multi District Facilities, 4th quarter grants no longer required and other net adjustments.	1,439,300
	Net impact of miscellaneous non-compensation adjustments.	(56,000
Total Parks & Recreation		(1,117,600

For the Period Ending December 31, 2022 BUSINESS UNIT VARIANCE ANALYSIS							
BUSINESS UNIT VARIANCE		Net Surplus / (Deficit)					
ANALYSIS		Net Surplus / (Deficit					
Halifax Regional Police	Projected net increase in revenue due to increase in service fee revenue and external recoveries related to secondments and service contracts.	423,100					
	Projected net decrease in compensation due to increase in savings from attrition, turnover, delays in filling various vacant positions, transfer of staff to other business units and decrease in court costs; offset partially by increased overtime costs. Projected increase in office due to increase in purchasing of office supplies including electronic storage devices (CD's/DVD's, USB's, external drives) for investigations, rising	805,100					
	courier/postage costs and build/reconfigured office space. Projected net increase in external services due to increase in legal costs offset partially by	(109,200					
	decrease in other policing costs.	(442,400					
	Projected net increase in Supplies due to additional patrol supplies/equipment for new members at higher costs with contributing inflationary factors.	(270,70					
	Projected net increase in buildings due to structural re-configurations in existing space.	(85,000					
	Projected net decrease in equipment & communications due to prioritizing needs and offsetting additional costs in other areas.	282,500					
	Net increase in other goods and services related to increased travel and training costs as a result of escalating training requirements missed do to the 2-year long COVID-19 pandemic minimizing training/travel, offset by miscellaneous savings related to facility	(000 000					
	rentals. Increase in interdepartmental due to increase in extra duty jobs and increased rates for internal jobs related to HRM festivals/events.	(283,800 157,600					
Total Halifax Regional Police		477,200					
Properties, Fleet & Environment	Projected surplus in compensation and benefits, due to the delay in filling vacancies, and the transfer of two HalifACT positions to other Business Units.	455,026					
	Projected surplus in lease revenue is partially offset by a reduction in parking revenue due to work from home policies.	181,900					
	Projected deficit in office expenses due to increased security costs and new cell phones.	(18,050					
	Projected surplus in external services, mainly due to the ECC - Environment & Climate Change - Retrofit program for homeowners that is still under development. Also, other ECC planned initiatives underway but started later than originally anticipated or resourced by capital budget as nature of project was better understood.	1,153,200					
	Projected deficit in building costs due to rising costs of fuel, natural gas and other utilities, plus parts & repairs to Alderney Library elevator, Alderney Gate & Ragged Lake Transit Ctr. Unexpected repairs & paving at HFX Police Dept., repairs at Oakwood House, Bedford Pool, Fairbanks Ctr, Isleville City Centre multiple vandalism repairs at Chocolate Lake Washrooms, ice removal at Lebrun, FS7 sinkhole repair and Public Gardens fire damage. AED's (Heartfelt Response), Fire suppression repairs, smarter spaces fire escape, Sackville Sports Stadium Brinde Heater & Pump, flood repairs Bedford Pool, and code related repairs to elevators. Increased parts & repairs from Storm/Freeze.	(1,727,75(
	Projected deficit in Equip & Comm - mainly in Plumbing & Heating with repairs at Captain Spry, Centennial, Halifax Commons Fountain, Alderney Landing/Gate Heat pump replacement & repairs and Geothermal vault, exhaust fan replacements, Beaverbank Community Centre compressor repair, multiple mechanical issues, and Alderney Gate floor drain replacement. Also increased expenses at St. Andrews Ctr., and a transfer of Generator expenses from Contracts. Backflow preventor removal at Outdoor Washrooms and a variety of Pools/splash pads. Plus water monitoring equipment for ECC - Environment & Climate Change- transferred from Consulting. Increased plumbing repairs						
	from Storm/Freeze.	(785,200					
	Projected deficit in vehicle expenses mainly due to rising fuel rates. Projected deficit in reserve transfers due to lower Business Park expenses, lower than anticipated water testing costs, and Housing Grant.	(1,731,000					
	Net impact of immaterial non-compensation adjustments.	(9,626					
Total Properties, Fleet & Environm		(2,655,800					
Library Total Library	No changes						
Outside Police BU (RCMP)	Projected deficit due to budgeted amount being lower than actual cost as per the Provincial Department of Justice.	(642,500					
Total Outside Police BU (RCMP)	population of duotice.	(642,500					
TOTAL BUSINESS UNIT VARIANC	F	(5,683,300					

BUSINESS UNIT VARIANCE AN	ALYSIS	Net Surplus / (Deficit)
SISCAL SERVICES VARIANCE	ANALYSIS	(= 0)
iscal Services	Deed Transfer Tax - Deed transfer taxes are expected to be below budget due to	
	unanticipated decrease in activity in the residential real estate market.	(7,000,000
		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Government Grants - The HST offset revenue from the Province was less than budgeted.	(401,500
	Grants and Tax Concession - Tax relief for non-profits is projected to be \$204,900 over	
	budget due to several factors:	
	Increase in assessment values and municipal tax rates.	
	2. Concentration of government capital funding, notably in housing and also some large	
	capital grants to local recreation facilities. 3. Inclusion of a couple of HRM leases that are high value urban lands (Wanderer's Lawn	
	Bowls, St. Mary's Lawn Bowls).	
	This is partially offset by miscellaneous savings in the community grants program (\$5.2K).	(199,700
	Grants in Lieu - Projected surplus primarily relates to increase in eligible Federal PILT	
	properties (\$1.07M) and miscellaneous adjustments to various other PILT accounts	
	(\$21.3K); partially offset by Provincial PILT accounts due to decrease in eligible properties	070 700
	(\$213K). Insurance - Projected deficit due to anticipated increase in insurance claim settlements	878,700
	(\$300K) and increase in Independent adjuster fees due to internal staffing shortages, this	
	overage is partially offset in the insurance cost center in Legal and Legislative Services	
	(\$100K).	(400,000
	Internship & Other LTD, Retirement & Benefits - Projected surplus due to vacant intern	
	positions reducing the amount to transfer (\$90K); partially offset by increased costs for survivor pension tied to HRP contract (\$5.3K).	84.700
		04,700
	Investment, Interest and Misc. Revenue - Projected surplus in investment income is	
	primarily due to higher interest rates than anticipated (\$4.535M), increase in SOT revenue due to trend to date (\$252.3K), decrease in bank charges (\$170K), increase in transfers	
	from Trust for interest on tax sales (\$70K) and other miscellaneous items (\$54.8k). This is	
	partially offset by a projected deficit in tax interest due to higher percentage of tax accounts	
	being paid than was expected (\$3.25M).	1,832,100
	Other Fiscal Services - Projected surplus due to Options Reserve withdrawal to fund the	
	2022/23 operating pressures and shortfalls.	11,436,600
	Other Fiscal Services - Costs of the Housing Trust of Nova Scotia grant (\$455.5K),	
	Emergency Housing funding carryforward (\$1,205,600), position for Policing Model project	
	lead (\$150K), and procurement review carryforward (\$95K); partially offset by reducing	
	spending in other areas to cover the increase in tax relief for non-profits (\$204.9K).	(1,701,200
	Other Fiscal Services - Projected deficit in compensation and benefits related to collective bargaining.	(3,293,500
	Property Tax, Tax Agreements and HW Dividend - Projected surplus relates to increase	
	in tax revenue primarily related to current year appeals (\$2.605M), tax agreements higher	
	than budgeted primarily Nova Scotia Power Inc. (\$255K) and property taxes paid to the	
	Province for the Halifax Convention Centre being less than budgeted (\$204.8K). This is	
	partially offset by Halifax Water's dividend lower than budgeted due to change in estimated rate base calculation (\$273K).	2,791,800
	Recoverable Debt - The interest related to the Fall River LIC is not required to cover	2,191,000
	offsetting debt interest so will become part of the general rate surplus instead of carrying	
	forward to future years.	76,000
	Tax Supported Debt - The debt interest costs for the spring debenture were less than anticipated.	848,800
OTAL FISCAL SERVICES PRO		4,952,800
RAND TOTAL		(\$730,500

Report of Expenditures in the Councillors' District Capital Funds to December 31, 2022

Summary Councillors' District Capital Funds

April 1, 2022 to December 31, 2022

	Total Budget	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Available
DISTRICT 1 - Cathy Deagle-Gammon	120,308.88	91,639.56	6,535.08	98,174.64	22,134.24
DISTRICT 2 - David Hendsbee	95,561.57	95,561.57	0.00	95,561.57	0.00
DISTRICT 3 - Becky Kent	158,535.59	63,751.03	48,664.58	112,415.61	46,119.98
DISTRICT 4 - Trish Purdy	175,555.21	59,897.08	4,345.27	64,242.35	111,312.86
DISTRICT 5 - Sam Austin	180,946.09	116,128.63	11,559.58	127,688.21	53,257.88
DISTRICT 6 - Tony Mancini	339,775.56	79,221.55	162,886.29	242,107.84	97,667.72
DISTRICT 7 - Waye Mason	102,352.51	99,342.88	3,009.63	102,352.51	0.00
DISTRICT 8 - Lindell Smith	353,721.28	54,961.91	162,278.07	217,239.98	136,481.30
DISTRICT 9 - Shawn Cleary	213,952.68	70,419.98	38,401.00	108,820.98	105,131.70
DISTRICT 10 - Kathryn Morse	232,274.96	81,087.94	46,021.62	127,109.56	105,165.40
DISTRICT 11 - Patti Cuttell	150,296.90	49,263.22	19,800.62	69,063.84	81,233.06
DISTRICT 12 - Iona Stoddard	423,351.65	34,373.95	255,213.36	289,587.31	133,764.34
DISTRICT 13 - Pam Lovelace	140,135.89	74,297.36	30,229.43	104,526.79	35,609.10
DISTRICT 14 - Lisa Blackburn	112,623.03	103,794.18	250.00	104,044.18	8,578.85
DISTRICT 15 - Paul Russell	104,255.04	55,540.56	10,235.00	65,775.56	38,479.48
DISTRICT 16 - Tim Outhit	157,707.69	23,988.26	12,742.62	36,730.88	120,976.81
Total	3,061,354.53	1,153,269.66	812,172.15	1,965,441.81	1,095,912.72

Report of Expenditures in the Councillors' District Activity Funds to December 31, 2022

SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS April 1, 2022 to December 31, 2022

			Total Actual		
Orders	Actual Expenditures	Commitments	Expenditures &	Budget	Available
			Commitments		
DISTRICT 1 - Cathy Deagle-Gammon	4,500.00	-	4,500.00	4,500.00	-
DISTRICT 2 - David Hendsbee	2,610.64	-	2,610.64	4,500.00	1,889.36
DISTRICT 3 - Becky Kent	4,075.00	-	4,075.00	4,500.00	425.00
DISTRICT 4 - Trish Purdy	3,768.00	-	3,768.00	4,500.00	732.00
DISTRICT 5 - Sam Austin	1,343.00	-	1,343.00	4,500.00	3,157.00
DISTRICT 6 - Tony Mancini	2,393.00	-	2,393.00	4,500.00	2,107.00
DISTRICT 7 - Waye Mason	2,570.00	-	2,570.00	4,500.00	1,930.00
DISTRICT 8 - Lindell Smith	3,400.00	-	3,400.00	4,500.00	1,100.00
DISTRICT 9 - Shawn Cleary	3,943.00	-	3,943.00	4,500.00	557.00
DISTRICT 10 -Kathryn Morse	4,270.00	-	4,270.00	4,500.00	230.00
DISTRICT 11 - Patti Cuttell	3,467.65	-	3,467.65	4,500.00	1,032.35
DISTRICT 12 - Iona Stoddard	1,418.00	-	1,418.00	4,500.00	3,082.00
DISTRICT 13 - Pam Lovelace	3,545.00	-	3,545.00	4,500.00	955.00
DISTRICT 14 - Lisa Blackburn	4,500.00	-	4,500.00	4,500.00	-
DISTRICT 15 - Paul Russell	2,400.00	-	2,400.00	4,500.00	2,100.00
DISTRICT 16 - Tim Outhit	2,542.00	-	2,542.00	4,500.00	1,958.00
Total	50,745.29	-	50,745.29	72,000.00	21,254.71

Report of Changes in the Recreation Area Rate Accounts to December 31, 2022

According to the Accord	Opening Deficit (Surplus)	Revenue April 1, 2022 to	Expenditures April 1, 2022 to	Current Year's Deficit (Surplus)	Accumulated Deficit (Surplus)
Area Rated Recreation Account	April 1,2022	Dec 31, 2022	Dec 31, 2022	April 1, 2022 to Dec 31, 2022	Dec 31, 2022
Frame Subdivision Homeowners Association	-	(1,845)	3,780	1,935	1,935
Sackville Heights Elementary School	(126,999)	(156,202)	152,618	(3,584)	(130,583)
Glen Arbour Homeowners Association	-	(10,790)	21,580	10,790	10,790
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	-	-	-	-	-
Ketch Harbour Residents Association	133	(5,098)	10,727	5,629	5,762
Mineville Community Association	-	(5,600)	11,124	5,524	5,524
Three Brooks Homeowners Association	-	(5,940)	10,080	4,140	4,140
Haliburton Highbury Homeowners Association	(127,887)	(28,872)	-	(28,872)	(156,759)
Highland Park Ratepayers Association	(66,065)	(5,627)	21,290	15,663	(50,402)
Kingswood Ratepayers Association	(219,087)	(33,775)	126,000	92,225	(126,862)
Prospect Road & Area Recreation Association	(100,358)	(53,775)	56,805	3,030	(97,328)
Westwood Hills Residents Association	(121,252)	(21,875)	14,799	(7,076)	(128,328)
Musquodoboit Harbour	-	(6,421)	-	(6,421)	(6,421)
Hammonds Plains Common Rate	(199,254)	-	52,752	52,752	(146,502)
Grand Lake/Oakfield Community Centre	(43,136)	(14,139)	2,664	(11,475)	(54,611)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	-	(8,150)	16,300	8,150	8,150
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,139)	(3,120)	6,180	3,060	(3,079)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(738)	(116,752)	229,321	112,569	111,831
Totals	(1,165,937)	(477,981)	736,020	258,039	(907,898)

Halifax Regional Municipality Reserve Fund Balance Projected to March 31, 2023

Reserve		Opening	Current	Pending	Projected Closing	Projected	Projected	Projected	Projected
Number	Reserve	Balance	Commitments	Contribution	Balance 2022/23	Closing Balance	Closing Balance	_	Closing Balance
		1 1 11			, , , , , ,	2023/24	2024/25	2025/26	2026/27
Risk Rese									
Q416	Operating Stabilization Reserve	10,112,911	-	40,404	10,153,315	10,315,815	10,480,915	10,648,615	10,819,015
	TOTAL RISK RESERVES:	10,112,911	-	40,404	10,153,315	10,315,815	10,480,915	10,648,615	10,819,015
Obligatio	n Reserve								
Q506	Landfill Closure Cost	8,871,392	(1,314,488)	31,944	7,588,848	4,050,648	3,648,148	3,216,848	2,756,248
Q511	Municipal Election Reserve	2,784,244	(194,234)	198,606	2,788,617	2,517,517	373,417	1,243,017	2,126,517
Q521	Convention Centre Reserve	5,020,801	(3,635,586)	2,069,548	3,454,763	3,392,963	3,330,163	3,266,363	3,201,563
Q536	Library Recapitalization Reserve	8,163,706	-	275,762	8,439,468	9,648,568	10,877,068	12,125,168	13,393,268
Q546	Multi-District Facilities Reserve	10,308,008	(10,098,759)	299,384	508,634	208,110	301,986	397,362	494,238
Q556	Solid Waste Facilities Reserve	18,808,728	(4,246,703)	815,837	15,377,862	17,527,862	18,915,762	22,743,962	25,668,162
Q566	Master Plan Reserve	2,345,797	-	9,372	2,355,169	2,392,869	2,431,169	2,470,069	2,509,569
Q616	Business/Industrial Parks Expansion Reserve	71,840,981	(56,720,912)	8,697,074	23,817,143	17,797,443	(7,622,557)	(28,369,357)	(26,080,057)
Q621	Community and Events Reserve	3,399,871	(3,119,275)	672,084	952,680	1,010,552	1,061,252	1,112,752	1,165,052
	TOTAL OBLIGATION RESERVE:	131,543,529	(79,329,956)	13,069,611	65,283,184	58,546,532	33,316,408	18,206,184	25,234,560
Opportu	nity Reserve								
Q666	SI Capital	152,536,068	(2,934,351)	8,622,915	158,224,632	193,268,232	228,872,532	265,046,532	301,799,232
Q667	SI Operating Reserve	4,178,929	-	267,362	4,446,291	4,883,191	5,087,291	5,294,691	5,505,391
Q611	Parkland Development Reserve	9,135,908	(3,939,375)	26,013	5,222,546	5,560,146	5,903,146	6,251,646	6,605,646
Q626	Gas Tax Reserve	14,763,456	(14,242,130)	6,212,247	6,733,572	2,167,672	2,202,372	2,237,572	2,273,372
Q640	Density Bonus Reserve	4,949,238	(815,245)	17,603	4,151,596	3,709,996	3,769,396	3,829,696	3,890,996
Q421	Options Reserve	30,914,890	(20,033,008)	70,179	10,952,061	2,344,461	2,381,961	2,420,061	2,458,761
Q526	Capital Funds Reserve	76,341,255	(49,829,821)	1,643,536	28,154,970	26,299,121	24,491,349	11,406,666	2,469,764
	TOTAL OPPORTUNITY RESERVE:	292,819,745	(91,793,932)	16,859,855	217,885,669	238,232,820	272,708,048	296,486,865	325,003,163

Reserve Summary													
	Reserve	Opening	Current	Pending	Projected Closing	Closing Ralance	Projected Closing Balance	Projected Closing Balance	Projected Closing Balance	Future	Projected Uncommited (As		
		Balance	Commitments	Contribution	Balance 2022/23	2023/24	2024/25	2025/26	2026/27	Commitments	of 2026/27)		
	TOTAL RISK RESERVES:	10,112,911	-	40,404	10,153,315	10,315,815	10,480,915	10,648,615	10,819,015	-	10,819,015		
	TOTAL OBLIGATION RESERVE:	131,543,529	(79,329,956)	13,069,611	65,283,184	58,546,532	33,316,408	18,206,184	25,234,560	25,234,560	-		
	TOTAL OPPORTUNITY RESERVE:	292,819,745	(91,793,932)	16,859,855	217,885,669	238,232,820	272,708,048	296,486,865	325,003,163	309,577,996	15,425,167		
	TOTAL RESERVE	434,476,185	(171,123,887)	29,969,870	293,322,168	307,095,167	316,505,371	325,341,664	361,056,738	334,812,556	26,244,182		

Aged Accounts Receivable as at December 31, 2022

Aged Accounts Receivable December 31, 2022

Property Taxes & Capital Charges									
Commercial Property Taxes	\$ 5,097,358		3,067,250	1,198,887	153,961		66,244	156,023	\$ 454,993
Residential Property Taxes	\$ 12,696,935		5,016,881	3,224,811	899,019		350,765	1,759,619	\$ 1,445,840
Residential/Commercial Mix Property Taxes	\$ 2,006,286		1,739,686	146,276	30,528		15,747	14,548	\$ 59,501
Resource Property Taxes	\$ 814,100		78,633	84,667	52,204		36,853	330,443	\$ 231,300
Total Property Taxes	\$ 20,614,679	\$	9,902,450	\$ 4,654,641	\$ 1,135,712	\$	469,609	\$ 2,260,633	\$ 2,191,634
Total Local Improvement Charges	\$ 12,567,090	\$	12,029,577	\$ 127,093	\$ 56,076	\$	40,599	\$ 81,963	\$ 231,783
Total Taxes & Capital Charges	\$ 33,181,769	\$	21,932,027	\$ 4,781,734	\$ 1,191,788	\$	510,208	\$ 2,342,596	\$ 2,423,417
Payments-in-Lieu of Taxes (PILT)	\$ 13,353,880		\$13,353,880	\$ -	\$ -	\$	-	\$ -	\$ -
Total Property Taxes & PILTS	\$ 46,535,649	\$	35,285,907	\$ 4,781,734	\$ 1,191,788	\$	510,208	\$ 2,342,596	\$ 2,423,417
	Total		0-30 Days	31-60 Days	61-90 Days	9	1- 120 Days	120 + Days	Interest
General Revenue (Non-Lienable)									
Miscellaneous Billings & Recoveries	\$ 1,581,348	\$	6,150,419	\$ (631,220)	\$ (435,583)	\$	16,043	\$ (3,588,632)	\$ 70,321
Rents	\$ 290,883	\$	27,671	\$ (18,831)	\$ (26,311)	\$	(18,105)	\$ 274,637	\$ 51,822
Agencies, Boards & Commissions (ABC'S)	\$ 4,713,792	\$	276,081	\$ (4,181)	\$ -	\$	-	\$ 4,441,891	
Total	\$ 6,586,023	\$	6,454,171	\$ (654,232)	\$ (461,894)	\$	(2,062)	\$ 1,127,896	\$ 122,143
Total Aged Accounts Receivable, December 31, 2022	\$ 53,121,672	- =							

0 - 1 Yrs

Total

1 - 2 Yrs

2 - 3 Yrs

3 - 4 Yrs

4 + Yrs

Interest

Halifax Regional Municipality Capital Projection Summary Projected to March 31, 2023

		Bud	lget			Expenditures		Proje	ctions
Budget Category	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	•	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24
BUILDINGS/FACILITIES	51,014,413	53,461,000	2,664,021	107,139,434	28,388,336	73,915,026	102,303,362	38,079,896	66,453,921
BUSINESS/INDUSTRIAL PARKS	40,763,897	29,250,000	485,783	70,499,680	13,706,173	23,858,000	37,564,172	13,706,173	56,772,152
BUSINESS SYSTEMS	33,183,137	16,324,000	(2,766,602)	46,740,535	13,274,454	10,208,652	23,483,106	13,380,086	32,536,942
DISTRICT CAPITAL FUNDS	1,557,355	1,504,000	-	3,061,355	1,153,270	812,172	1,965,442	1,965,442	1,095,913
OUTDOOR RECREATION	6,515,929	10,930,000	1,163,214	18,609,143	5,631,387	16,546,622	22,178,009	8,330,000	10,279,143
ROADS, ACTIVE TRANSPORTATION & BRIDGES	57,573,309	102,990,000	4,762,633	165,325,943	62,504,715	130,007,173	192,511,889	65,903,352	99,732,845
TRAFFIC & STREETLIGHTS	1,458,627	5,944,000	0	7,402,627	3,665,449	1,856,733	5,522,183	5,634,679	1,753,053
VEHICLES, VESSELS & EQUIPMENT	14,089,744	86,121,000	-	100,210,744	11,520,502	99,809,317	111,329,818	10,354,601	89,847,524
OTHER ASSETS	4,775,811	12,457,000	-	17,232,811	1,354,519	5,451,593	6,806,113	2,889,202	14,343,609
Grand Total	210,932,222	318,981,000	6,309,048	536,222,270	141,198,804	362,465,288	503,664,092	160,243,431	372,815,102

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

		Budget					Expenditure	es .			Projections	
BUILDINGS/FACILITIES	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	•		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Access-A-Bus Fueling Solution	CM200008	198,344	-	(45,618)	152,726	152,726	-	152,726	-	-	Project Closed	31-Mar-22
Accessibility - HRM Facilities	CB190006	635,784	500,000	-	1,135,784	312,414	506,357	818,770	387,414	748,370	0	On-Going Program
Alderney Gate Library Renos	CB210004	7,321	250,000	-	257,321	15,532	37	15,569	-	257,321	0	31-Mar-27
Alderney Gate Recapitalization	CB190007	724,458	650,000	-	1,374,458	472,228	252,769	724,997	747,228	627,230	0	On-Going Program
Bedford Outdoor Pool	CB210017	100,000	100,000	-	200,000	-	42,209	42,209	-	200,000	0	31-Mar-24
Beechville Lakeside Timberlea Rec Centre	CB210021	361,798	4,000,000	-	4,361,798	373,823	11,235,469	11,609,292	388,823	3,972,975	0	01-Sep-24
BMO Centre	CB200013	325,186	-	-	325,186	29,654	195,558	225,211	175,000	150,186	0	On-Going Program
Burnside Composting Facility Repairs	CW190005	1,577,218	-	-	1,577,218	158,002	493,980	651,983	711,883	865,335	Work-In-Progress-50%	28-Feb-24
Burnside Transit Centre Roof Repairs	CB000082	734,337	-	-	734,337	1,043	732,696	733,739	1,043	733,294	0	
Captain William Spry Renovations	CB000023	81,438	400,000	-	481,438	-	81,438	81,438	-	481,438	0	31-Mar-24
Central Liby Replacement-Spring Garden	CB000086	4,131	-	-	4,131	1,470	14	1,484	1,470	0	0	On-Going Program
Cole Harbour Place	CB000045	30,550	845,000	-	875,550	75,636	284,643	360,279	225,000	650,550	0	
Community Recreation Facilities Recap	CB210019	453,839	750,000	-	1,203,839	117,602	159,344	276,946	300,000	903,839	0	On-Going Program
Composting/Anaerobic Digestion Plant	CW190003	594,514	635,000	-	1,229,514	326,479	286,407	612,886	598,479	631,035	Work-In-Progress-75%	28-Feb-24
Corporate Accommodations	CB190011	2,262,382	2,925,000	-	5,187,382	1,269,677	3,897,040	5,166,718	1,794,667	3,392,715	0	On-Going Program
Corporate Accommodatons-Alderney Campus	CB000046	258,090	-	-	258,090	257,001	-	257,001	257,001	0	0	On-Going Program
Dartmouth North Community Centre Upgrade	CB000075	703,893	-	-	703,893	629,959	69,690	699,649	703,893	0	0	02-Feb-23
East Dartmouth CC Renovation	CB220001	-	200,000	-	200,000	-	-	-	-	200,000	0	
Emera Oval	CB180008	212,315	-	-	212,315	611	189,297	189,908	611	12,452	0	On-Going Program
EMO Projects	CB200002	625,083	450,000	-	1,075,083	8,624	601,361	609,985	225,000	850,083	0	On-Going Program
Energy Efficiency Initiatives	CB190008	5,946,995	4,420,000	-	10,366,995	473,151	16,030,705	16,503,855	1,500,000	6,866,995	0	On-Going Program
Environmental Remediation Building Demo	CB190009	283,267	400,000	-	683,267	459,003	205,144	664,147	575,000	108,267	0	On-Going Program
Eric Spicer	CB000069	1,005	-	-	1,005	-	929	929	-	(0)	0	
Ferry Terminal Pontoon Rehab	CM200002	250,629	250,000	-	500,629	52,902	138,376	191,278	50,000	450,629	0	On-Going Program
Findlay Community Centre Recap	CB200003	-	250,000	-	250,000	3,780	61,509	65,290	110,000	140,000	0	
Fire Station 2, University Ave. Recap.	CB000052	2,687,294	-	-	2,687,294	137	1,694,894	1,695,031	137	2,687,157	0	31-Dec-23
Fire Station Functional Improvements	CB000088	697,792	400,000	-	1,097,792	306,722	731,125	1,037,847	550,000	547,792	0	On-Going Program
Fire Station Land Acquisition	CB180006	203	-	-	203	-	-	-	-	0	0	On-Going Program
HRFE Headquarters & FS #8	CB200014	354,743	-	-	354,743	194,157	160,523	354,681	194,157	160,586	0	On-Going Program
Fort Needham Washrooms	CB210016	232,719	-	-	232,719	65,078	49,058	114,136	65,078	167,641	0	01-Jul-22
Fuel Systems Upgrade	CM000020	26,781	-	(26,781)	-	-	-	-	-	-	Project Closed	01-Mar-22
General Building Recapitalization	CB200006	774,865	800,000	-	1,574,865	731,321	540,715	1,272,035	925,000	649,865	0	On-Going Program
George Dixon Community Ctr Recap	CB200004	-	250,000	-	250,000	2,816	42,790	45,606	125,000	125,000	0	
Halifax Common Pool Reconstruction	CB210020	1,910,206	7,500,000	-	9,410,206	8,027,821	8,612,841	16,640,661	9,410,206	0	0	31-Dec-23
Halifax Ferry Terminal	CB000039	83,592	-	-	83,592	69,547	13,948	83,494	69,547	14,045	0	01-Sep-22
Halifax Forum Redevelopment	CB190013	1,771	-	-	1,771	-	1,770	1,770	-	1,771	0	01-Sep-27
Halifax North Memorial Public Library	CB190003	1,353,996	5,000,000	-	6,353,996	15,811	882,611	898,422	32,000	6,321,996	0	01-Mar-24
Heritage Facilities Recapitalization	CB220002	-	500,000	-	500,000	35,107	-	35,107	100,000	400,000	0	On-Going Program
HFX City Hall & Grand Parade Restoration	CB180003	128,909	-	-	128,909	6,041	42,308	48,349	20,000	108,909	0	On-Going Program
Horizon Recreation Centre	CB220003	-	200,000	-	200,000	2,333	29,474	31,807	25,000	175,000	0	
HRM Depot Upgrades	CB200015	510,542	300,000	-	810,542	184,042	304,807	488,849	275,000	535,542	0	On-Going Program
Hubbards Recreation Centre	CB000043	31,724	-	-	31,724	-	-	-	-	(0)	0	
Keshan Goodman Library Renovations	CB190010	2,240,296	1,000,000	2,765,310	6,005,606	1,127,470	4,496,073	5,623,543	2,500,000	3,505,606	0	01-Jun-23
LeBrun Centre	CB190001	125,352	-	-	125,352	2,878	122,439	125,317	2,878	122,474	0	01-Sep-22
Mackintosh Depot Replacement	CB000089	(937,029)	7,100,000	-	6,162,971	4,304,912	1,553,847	5,858,759	4,450,000	1,712,971	0	02-Feb-23
Materials Recovery Facility Repairs	CW200002	539,810	451,000	66,110	1,056,920	137,886	1	137,887	137,886	919,034	Work Complete	On-Going Program
Metro Park Upgrades	CB000073	230,699	-	-	230,699	96,381	130,006	226,388	115,000	115,699	0	On-Going Program
Multi-District Facilities Upgrades	CB200001	2,717,264	2,000,000	-	4,717,264	1,479,886	1,584,157	3,064,043	1,800,000	2,917,264	0	On-Going Program
Mumford Transit Terminal Replacement	CB220004	-	100,000	-	100,000	-	-	-	-	100,000	0	
Ragged Lake Composting Recapitalization	CW000009	1,265,067	-	(445,000)	820,067	11,670	-	11,670	51,670	768,397	Work-In-Progress-25%	28-Feb-24
New/Expanded Transit Centre	CB000017	978,771	-	-	978,771	14,663	8,343	23,005	-	978,771	0	01-Jan-26
Ragged Lake Transit Centre Expansion	CB000125	7,146,380	-	-	7,146,380	749,707	169,435	919,142	950,000	6,196,380	0	01-Apr-24
RBC Centre	CB200007	202,143	-	-	202,143	32,718	54,541	87,259	65,000	137,143	0	On-Going Program
Regional Library Facility Upgrades	CB200009	375,357	500,000	-	875,357	189,916	237,541	427,457	275,000	600,357	0	On-Going Program
Regional Park Washrooms	CB200010	2,514,492	600,000	-	3,114,492	2,183,005	933,152	3,116,157	2,700,000	414,492	0	On-Going Program
-	•	, , , , -	-,		-, ,			, .,		,	-	0 .0

		Budget					Expenditure	es	Projections			
BUILDINGS/FACILITIES	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Roof Recapitalization	CB200005	436,229	900,000	1	1,336,229	168,304	1,165,310	1,333,615	450,000	886,229	0	On-Going Program
Sackville Sports Stadium	CB000060	253,608	1,500,000	1	1,753,608	11,791	233,396	245,187	60,000	1,693,608	0	On-Going Program
Sambro/Harrietsfield Fire Station	CB000079	48,598	-	1	48,598	9,985	38,491	48,477	9,985	2	0	31-Mar-23
Scotiabank Centre	CB200008	1,172,265	1,300,000	-	2,472,265	841,309	1,490,163	2,331,473	1,325,000	1,147,265	0	On-Going Program
Sheet Harbour Fire Station	CB210018	400,000	500,000	-	900,000	-	-	-	-	900,000	0	26-Nov-26
Sheet Harbour Rec Centre	CB000080	1,181,955	285,000	1	1,466,955	17,140	10,712,156	10,729,296	40,000	1,426,955	0	26-Nov-26
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	1	30,571	-	27,783	27,783	-	(0)	0	On-Going Program
South Peninsula School Gym Enhancements	CB000084	460,000	-	-	460,000	-	460,000	460,000	-	460,000	0	
St Paul's Church Wall Restoration	CR000008	10,187	-	-	10,187	-	-	-	-	0	0	
St. Andrews Community Ctr. Renovation	CB000011	57,762	-	-	57,762	45,542	12,220	57,762	45,542	0	Work Complete	
Traffic Services Facility	CB220023	-	4,500,000	1	4,500,000	-	-	-	-	4,500,000	0	
Transit Facility Investment Strategy	CB000016	884,446	650,000	-	1,534,446	262,245	745,850	1,008,095	-	1,534,446	0	On-Going Program
Transit Terminal Upgrade & Expansion	CB180126	1,988		,	1,988	818	926	1,744	-	1,988	0	
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-	-	9,475	-	857	857	-	0	0	
Wharf Recapitalization	CB000087	2,206,036	-	-	2,206,036	771,893	709,231	1,481,124	1,000,000	1,206,036	0	On-Going Program
Woodside Ferry Terminal Upgrades	CB000042	569,759	-	350,000	919,759	742,512	114,781	857,293	1,200,000	(280,241)	0	01-Dec-22
Wrights Cove Terminal	CR000007	30,450	-	1	30,450	1,663	1,663	3,327	-	30,450	0	
Youth Live Cart Storage Upgrades	CB220024	-	100,000	-	100,000	72,495	6,469	78,964	79,000	21,000	0	On-Going Program
Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	115,892	-	75,234	75,234	-	(0)	0	31-Mar-23
TOTAL BUILDINGS/FACILITIES		51,014,413	53,461,000	2,664,021	107,139,434	28,388,336	73,915,026	102,303,362	38,079,896	66,453,921		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

		Budget					Expenditure	S			Projections	
BUSINESS/INDUSTRIAL PARKS	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Spending to	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	-	2,500,000	-	2,500,000	-	-	-	-	2,500,000	0	
Aerotech Development	CQ000007	73,645	-	58,804	132,449		1,812	1,812		111,094	0	
Burnside & City of Lakes Industrial Park	CQ220002	-	26,250,000	-	26,250,000	480,350	3,162,735	3,643,085	480,350	25,769,650	0	01-Sep-23
Burnside and City of Lakes Development	CQ000008	31,430,701	-	-	31,430,701	13,225,823	17,880,368	31,106,190	13,225,823	18,204,878	0	
Burnside Phase 1-2-3-4-5 Development	CQ300741	488,142	-	-	488,142	-		-	-	488,142	0	
Business Parks Sign Renewal & Maint.	CQ000009	27,017	-	-	27,017	-	837	837	-	27,017	0	
Development Consulting	CQ000010	69,190	-	-	69,190	-	-	-	-	69,190	0	
Industrial Land Acquisition	CQ000012	4,391,926	-	-	4,391,926	-	4,732	4,732	-	4,391,926	0	
Lot Grading:Burnside & Bayers Lake	CQ200409	22,852	-	-	22,852	-		-	-	22,852	0	
Lot Inventory Repurchase	CQ000011	4,150,476	-	-	4,150,476	-	2,507,270	2,507,270	-	4,150,476	0	
Park Sign Renewal & Maintenance	CQ300745	109,948	-	-	109,948	-	246	246	-	109,948	0	
Ragged Lake Business Park	CQ220003	-	500,000	426,979	926,979	-	300,000	300,000	-	926,979	0	
TOTAL BUSINESS/INDUSTRIAL PARKS		40,763,897	29,250,000	485,783	70,499,680	13,706,173	23,858,000	37,564,172	13,706,173	56,772,152		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

		Budget					Expenditure	s			Projections	
BUSINESS SYSTEMS	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Digital Services	CI000001	265,435	250,000	-	515,435	33,372	12,978	46,349	225,000	290,435	Work-In-Progress-75%	On-Going Program
2020 Municipal Election-eVoting	CI190002	212,745		-	212,745	23,464	32,745	56,209	-	(0)	Work Complete	31-Jul-22
Access & Privacy Project	CI210011	152,000		-	152,000	70,087	71,399	141,486	80,087	71,913	Work-In-Progress-75%	01-Oct-22
Application Recapitalization	CI190009	337,295	220,000	-	557,295	138,828	70,815	209,643	228,643	271,357	Work-In-Progress-75%	On-Going Program
Business Intelligence Program	CI190010	219,387	334,000	-	553,387	180,340	99,072	279,411	380,000	173,387	Work-In-Progress-75%	On-Going Program
Contact Center Telephony Solution	CI990017	83,383	-	-	83,383	-	25,737	25,737	-	57,383	Work Complete	Q4 2022
Corporate Scheduling	CI210019	1,205,024	820,000	-	2,025,024	6,841	1,605,003	1,611,844	330,139	1,694,885	Design-Planning	01-Dec-24
Council Chamber's Technology Upgrade	CI990019	8,554	-	-	8,554	-	3,518	3,518	-	-	Work Complete	On-Going Program
CRM Software Replacement	CI990020	650,092	-	-	650,092	-	-	-	-	650,092	Deferred	31-Mar-27
Cyber Security	CI200005	925,806	-	-	925,806	605,820	80,470	686,289	686,289	239,517	Work-In-Progress-75%	00-Jan-00
Data Management and Process Review	CI990021	1,292	-	(1,292)	(0)	-	-	-	-	(1,292)	0	31-Mar-22
E-Agenda Software	CI220001	-	200,000	-	200,000	-	-	-	-	200,000	Design-Planning	01-Dec-23
Enterprise Content Management Program	CI990018	1,402,560	400,000	58,704	1,861,264	278,662	1,164,727	1,443,388	640,000	1,221,264	Design-Planning	01-Apr-25
Finance & HR Optimization	CI200002	10,596,906	10,000,000	(2,765,310)	17,831,596	5,855,747	3,368,212	9,223,959	5,873,747	11,957,849	0	01-Mar-24
Fixed Route Planning, Scheduling, & Oper	CM210013	3,253,601	-	-	3,253,601	648,984	406,749	1,055,733	-	3,253,601	0	
Fleet SAP Interface Upgrades	CI190003	410,000	595,000	_	1,005,000	040,304	400,745	1,033,733		1,005,000	0	31-Mar-24
HRFE AVL Devices	CI190003	140,780	-	_	140,780	25,040	_	25,040	25,040	115,740	Work-In-Progress-75%	31-Mar-23
HRFE Dispatch Project	CI990027	274,426	_	-	274,426	23,040	_	25,040	23,040	274,426	Work-In-Progress-50%	31-Mar-24
HRFE FDM Review/Enhance	CI210012	50,000	150,000	-	200,000	_	_			200,000	On Hold	unknown
HRFE Fire Department Management Review	CI990028	32,841	130,000	-	32,841		_		_	32,841	On Hold	Unknown
HRFE Intelligent Dispatching	CI190005	25,000	100,000	-	125,000				_	125,000	Work-In-Progress-25%	31-Mar-25
HRFE Station Alerting	CI210013	375,000	450.000	-	825,000		312.858	312.858		825,000	Work-In-Progress-25%	31-Mar-25
HRP Cybersecurity Program	CI200006	83,824	430,000	-	83,824	31,465	0	31,465	-	83,824	Work-III-Progress-25%	31-IVId1-23
	CI210017	459,000	-	-	459,000	457,972	-	457,972		459,000	0	
HRP Digital Communications Intercept System HRP Interview Room Recording System	CI210017 CI210018	235,000	-	-	235,000	13,261	169,717	182,978	-	235,000	0	
9 /	CI210018	235,000		-	350,000	13,201	109,/1/	102,970	-	350,000	0	
HRP Intranet Refresh	CI220002 CI990023	056.245	350,000	-	856,245	213,765	11,263	225,028	263,765	,	0	25-Mar-25
HRP Records Management System Optimization		856,245	-	-			,	,	263,765	592,480	Work-In-Progress-50%	25-Mar-25
HRP Security Monitoring Video Surveillance	CI210016	47,362			47,362	26,654	11,184	37,838	340,000	47,362	0	
ICT Business Tools	CI200004	450,565	300,000	-	750,565	117,888	303,148	421,036	318,000	432,565	0	On-Going Program
ICT Infrastructure Recap	CI200003	1,592,406	500,000	-	2,092,406	1,870,639	16,867	1,887,506	1,887,506	204,900	Work-In-Progress-75%	On-Going Program
Identity & Access Management	CI210014	250,000	350,000	-	600,000	-	- 440.670	-	-	600,000	On Hold	01-Mar-25
IT Service Management	CI200001	460,533	-	-	460,533	26,072	148,678	174,750	174,750	285,783	Work-In-Progress-75%	On-Going Program
iVos Implementation	CI190006	360,713	110,000	-	470,713	20,991	33,146	54,137	20,991	449,722	On Hold	On-Going Program
Municipal Archives Storage	CI210015	200,000	-		200,000	-	-	-	-	200,000	Deferred	01-Dec-23
Office 365 Migration	CI190007	58,704	-	(58,704)	•	-	-	-	-	-	0	
Paratransit Technology	CM210012	808,874	-	-	808,874	429,655	-	429,655	-	808,874	0	
Parking Technology	CI990031	248,038	225,000	-	473,038	1,073	60,699	61,772	61,772	411,266	Work-In-Progress-75%	01-Mar-24
Permitting Licensing & Compliance Solution	CI990013	2,079,989	650,000	-	2,729,989	1,333,806	904,130	2,237,936	1,892,368	320,000	Work-In-Progress-75%	01-Mar-23
Public WiFi	CI000021	142,722	100,000	-	242,722	-	20,662	20,662	-	242,722	0	TBD
Recreation Services Software	CI000005	312,066	-	-	312,066	168,754	59,326	228,081	228,081	83,985	Work Complete	01-Mar-23
Road Disruption Mgmt Solution	CI190008	189,847	220,000	-	409,847	23,908	107,117	131,025	23,908	385,939	Work-In-Progress-25%	31-Mar-25
Situational Awareness	CI990035	60,071	-	-	60,071	-	691	691	40,000	20,071	Work-In-Progress-75%	31-Jan-23
Source Management	CI000016	42,354	-	-	42,354	31,208	10,220	41,428	-	42,354	0	30-Oct-22
Transit Fare Management	CM210011	2,121,430	-	-	2,121,430	-	521,430	521,430	-	2,121,430	0	
Transit Recording Solution Upgrade	CM210014	142,572	-	-	142,572	35,208	33,322	68,530	-	142,572	0	
Transit Technology Program	CM210010	1,358,695	-	-	1,358,695	604,952	542,770	1,147,722	-	1,358,695	0	
TOTAL BUSINESS SYSTEMS		33,183,137	16,324,000	(2,766,602)	46,740,535	13,274,454	10,208,652	23,483,106	13,380,086	32,536,942		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

		Budget					Expenditure	s	Proje	ections
DISTRICT CAPITAL FUNDS	Project Numl	Budget er Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24
District 1 Project Funds	CCV02501, CCV0260	26,309	94,000	-	120,309	91,640	6,535	98,175	98,175	22,134
District 2 Project Funds	CCV02502, CCV0260	1,562	94,000	-	95,562	95,562	=	95,562	95,562	=
District 3 Project Funds	CCV02503, CCV0260	64,536	94,000	-	158,536	63,751	48,665	112,416	112,416	46,120
District 4 Project Funds	CCV02504, CCV0260	81,555	94,000	-	175,555	59,897	4,345	64,242	64,242	111,313
District 5 Project Funds	CCV02505, CCV0260	86,946	94,000	-	180,946	116,129	11,560	127,688	127,688	53,258
District 6 Project Funds	CCV02506, CCV0260	245,776	94,000	-	339,776	79,222	162,886	242,108	242,108	97,668
District 7 Project Funds	CCV02507, CCV0260	8,353	94,000	-	102,353	99,343	3,010	102,353	102,353	-
District 8 Project Funds	CCV02508, CCV0260	259,721	94,000	-	353,721	54,962	162,278	217,240	217,240	136,481
District 9 Project Funds	CCV02509, CCV0260	119,953	94,000	-	213,953	70,420	38,401	108,821	108,821	105,132
District 10 Project Funds	CCV02510, CCV0261	138,275	94,000	-	232,275	81,088	46,022	127,110	127,110	105,165
District 11 Project Funds	CCV02511, CCV0261	56,297	94,000	-	150,297	49,263	19,801	69,064	69,064	81,233
District 12 Project Funds	CCV02512, CCV0261	329,352	94,000	-	423,352	34,374	255,213	289,587	289,587	133,764
District 13 Project Funds	CCV02513, CCV0261	46,136	94,000	-	140,136	74,297	30,229	104,527	104,527	35,609
District 14 Project Funds	CCV02514, CCV0261	18,623	94,000	-	112,623	103,794	250	104,044	104,044	8,579
District 15 Project Funds	CCV02515, CCV0261	10,255	94,000	-	104,255	55,541	10,235	65,776	65,776	38,479
District 16 Project Funds	CCV02516, CCV0261	63,708	94,000	-	157,708	23,988	12,743	36,731	36,731	120,977
TOTAL DISTRICT CAPITAL FUNDS		1,557,355	1,504,000	-	3,061,355	1,153,270	812,172	1,965,442	1,965,442	1,095,913

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			Budget			Expenditure	s			Projections		
OUTDOOR RECREATION	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Beazley Field Complex	CP000018	19,367	-	-	19,367	13,922	5,444	19,366	-	19,367	0	
Cemetery Upgrades	CP000020	3,956	650,000	-	653,956	5,871	423,297	429,168	203,000	450,956	Work-In-Progress-50%	01-Jul-23
District 11 Community Integration Fund	CW200001	25,000	-	-	25,000	-	-	-	-	25,000	0	31-Mar-24
Halifax Common Upgrades	CP200002	64,249	-	-	64,249	16,246	35,161	51,407	23,000	41,249	Work-In-Progress-50%	01-Jul-23
Off-Leash Dog Parks	CP200007	31,961	900,000	-	931,961	11,740	907,217	918,957	20,000	911,961	Design-Planning	01-Jul-23
Park Development - New	CP210013	79,332	790,000	100,000	969,332	300,117	1,319,215	1,619,332	480,000	489,332	Work-In-Progress-50%	01-Jul-23
Park Land Acquisition	CP200004	1,140,335	500,000	-	1,640,335	29,118	15,299	44,417		1,640,335	0	On-Going Program
Park Recapitalization	CP200001	3,087,712	6,090,000	923,187	10,100,898	3,565,139	11,735,398	15,300,537	6,350,000	3,750,898	Work-In-Progress-50%	On-Going Program
Peace & Friendship Park Improvements	CP000011	87,912	250,000	-	337,912	271	251,043	251,314	-	337,912	Public Consultation	31-Oct-23
Recreational Trails	CP190002	672,716	325,000	-	997,716	386,979	605,000	991,979	285,000	712,716	Work-In-Progress-75%	01-Sep-23
Regional/Wilderness Park Development	CP000014	72,765	1,000,000	140,027	1,212,792	489,446	472,312	961,759	80,000	1,132,792	Work-In-Progress-75%	01-Sep-23
Shoreline Improvements/Water Access	CP180002	421,288	425,000	-	846,288	39,241	741,240	780,482	80,000	766,288	Design-Planning	01-Dec-23
Splash Pads	CP210008	809,338	-	-	809,338	773,296	35,996	809,292	809,000	338	Work Complete	01-Nov-22
TOTAL OUTDOOR RECREATION		6,515,929	10,930,000	1,163,214	18,609,143	5,631,387	16,546,622	22,178,009	8,330,000	10,279,143		

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	ĺ	Budget					Expenditure	s			Projections	
ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	2,447,513	4,400,000	1,305,245	8,152,758	2,348,185	4,926,572	7,274,757	3,481,502	4,671,256	Work-In-Progress-75%	On-Going Program
Active Transportation	CR180001	1,691,118	-	(1,305,245)	385,873	84,739	298,318	383,058	383,058	2,816	Closing Out Project Account	
Barrington Street & Active Transportation	CT190007	661,048	-	-	661,048	-	-	-	-	661,048	Work Complete	
Bedford West Road Oversizing	CTU01006	4,307,708	3,250,000	2,465,715	10,023,423	3,794,878	6,228,221	10,023,100		10,023,423	Work-In-Progress-25%	
Bridges	CR180003	372,880	-	-	372,880	237,944	29,908	267,853	267,853	105,027	Closing Out Project Account	
Bridges	CR200003	1,790,063	3,000,000	-	4,790,063	2,347,643	969,989	3,317,632	2,974,748	1,815,314	Work-In-Progress-75%	On-Going Program
Burnside Connection to Highway 107	CT000013	-	4,000,000	-	4,000,000	-	-	-	-	4,000,000	0	31-Dec-23
Bus Stop Improvements	CM190002	194,230	1,000,000	-	1,194,230	489,894	347,274	837,169	-	1,194,230	0	On-Going Program
Cogswell Interchange Redevelopment	CT000007	9,374,089	16,030,000	-	25,404,089	14,357,294	82,622,733	96,980,027	-	25,404,089	0	01-Mar-26
Downtown Dart Infrastructure Renewal	CT190003	400,537	9,000,000	(2,465,715)	6,934,822	-	34,688	34,688	-	6,934,822	0	
Downtown Streetscapes - Argyle/Grafton	CD000002	205,439	-	-	205,439	13,363	5,485	18,848	19,000	186,439	0	
Downtown Streetscapes-Spring Garden Road	CD000001	2,388,194	_	-	2,388,194	1,175,841	812,192	1,988,033	1,408,000	980,194	0	
Herring Cove Road	CT190005	500,000	_	(500,000)	-	-	-	-	,,	500,000	Design-Planning	15-Dec-30
Rapid Transit Strategy Project Planning	CM000018	554,535	_	-	554,535	-	36,500	36,500	-	554,535	0	
IMP Land Acquisition	CT190009	4,070,772	5,000,000	-	9,070,772	1,642,332	1,099,286	2,741,617	362,000	8,708,772	Land Acquisition	On-Going Program
Multi Modal Corridor: Bedford Highway	CT190008	168.097	-	-	168.097	42,841	283	43,124	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	168.097	Design-Planning	15-Dec-30
Multi Modal Corridor: Bayers Rd	CT200002	732,485	-	-	732,485	59,163	136,294	195,457	10,000	722,485	Land Acquisition	01-Dec-24
Multi Modal Corridor: Dutch Village Rd	CT200003	189,428	-	-	189,428	37,280	57,694	94,974	100,000	89,428	Design-Planning	15-Dec-24
Multi Modal Corridor: Robie & Young St	CT200006	600,531	_	(300,246)	300,284	16,099	284,167	300,266	100,000	600,531	Design-Planning	01-Dec-26
Multi Modal Corridor: Studies/Design	CT220001	-	500,000	1,000,264	1,500,264	61,573	678,226	739,799	160,000	840,264	Design-Planning	On-Going Program
Multi Modal Corridor: Windmill Rd	CT200005	200,000	300,000	(200,000)	1,500,204	01,575		733,733	100,000	040,204	Design-Planning	01-Dec-26
New Paving Streets-HRM Owned Roads	CR180006	359,314	_	(200,000)	359,314	_	-	_	359,314	0	Work Complete	On-Going Program
New Paving Subdivision Streets-Province	CR180007	1,300,128		_	1,300,128	140,912		140,912	1,300,128	0	Work Complete	On-Going Program
New Paving Subdivisions-Provincial Roads	CR210007	804,000	1.350.000	_	2,154,000	140,312	285.814	285,814	2,154,000	-	Work Complete	On-Going Program
Non-Accepted Streets Land Title Search	CR210007	394,973	1,330,000	_	394,973	5,783	203,014	5,783	394,973	0	Work-In-Progress-50%	On-Going Program
North Park Corridor Improvements	CT000001	3,821		-	3,821	3,763	-	3,763	334,373	-	Closing Out Project Account	On-Going Program
Other Related Road Works	CR200001	2,188,438	2,000,000	-	4,188,438	2,223,510	621,088	2,844,598	2,522,509	1,665,929	Work-In-Progress-75%	On-Going Program
Other Road Related Works	CR200004 CR180004	253,805	2,000,000	-	253,805	11,776	47,327	59,103	59,103	194,702	Closing Out Project Account	00-Jan-00
Port Wallace Roadway Oversizing	CT220002	253,805	200,000	-	200,000	9,557	16,024	25,581	59,103	200,000		01-Dec-26
, ,		200 205		-	,					,	Design-Planning	
Portland Street	CT190002	208,295	-	-	208,295	5,810	52,485	58,295	0.045	208,295	Design-Planning	15-Dec-30
Railway Crossing Improvements	CT000015	220,968	450,000	-	220,968	-	- 42.444	- 42.444	9,815	211,153	Work Complete	On-Going Program
Rainnie/Brunswick Complete Streets	CR210010	99,739	150,000	- 22.744	249,739		12,441	12,441	12,500	237,000	Design-Planning	15-Dec-24
Regional Centre AAA Bikeways	CR200007	1,138,939	6,695,000	22,744	7,856,683	604,824	3,644,468	4,249,292	3,922,788	3,933,895	Work-In-Progress-75%	On-Going Program
Road Operations & Construction-Repair	CR180005 CR200005	29,105 87,122		-	29,105	40.054	29,101	29,101 51,171	-	29,105 87,122	Closing Out Project Account	On Calan Da
Road Ops & Construction - State of Good				-	87,122	40,054	11,117	51,1/1	-	,	Closing Out Project Account	On-Going Program
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	235,671	-	-	-		249,739	Design-Planning	45.5
Shearwater Connector - IMP	CT000016	50,910		(64.222)	50,910	-	154	154		50,910	Design-Planning	15-Dec-30
Sidewalk Renewals	CR180002	64,228		(64,228)	(0)		4.740.5			(0)	Closing Out Project Account	00-Jan-00
Sidewalk Renewals	CR200002	1,003,753	2,000,000	64,228	3,067,981	1,186,335	1,740,211	2,926,546	2,518,930	549,051	Work-In-Progress-75%	On-Going Program
Street Recapitalization	CR000009	1,744,980		4 700 07:	1,744,980	3,505		3,505	3,505	1,741,475	Closing Out Project Account	
Street Recapitalization	CR200006	11,441,525	41,000,000	4,739,871	57,181,396	29,970,487	23,697,952	53,668,439	42,848,626	14,332,770	Work-In-Progress-75%	On-Going Program
Streetscape Renewal	CT200007	50,000	50,000	-	100,000	37,082	21,013	58,095	59,000	41,000	0	On-Going Program
Streetscaping	CT190001	365,452	400,000	-	765,452	21,530	168,245	189,776	212,000	553,452	0	On-Going Program
Tactical Urbanism	CT200008	320,038	300,000	-	620,038	178,747	204,796	383,543	360,000	260,038	0	On-Going Program
Transit Priority Measures	CM000009	421,862	-	-	421,862	46,405	-	46,405	-	421,862	0	On-Going Program
West Bedford Park & Ride	CM200009	2,191,585	-	-	2,191,585	1,183,175	512,416	1,695,591	-	2,191,585	0	01-Jan-23
Windsor Street Exchange	CT190010	1,745,990	2,665,000	-	4,410,990	126,152	374,692	500,844	-	4,410,990	0	
TOTALS ROADS, ACTIVE TRANSPORTATION & BRIDGES		57,573,309	102,990,000	4,762,633	165,325,943	62,504,715	130,007,173	192,511,889	65,903,352	99,732,845		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

		Budget Expenditures					Projections					
TRAFFIC & STREETLIGHTS	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	363,833	370,000	-	733,833	341,879	86,785	428,665	653,800	80,033	Ordered	On-Going Program
Destination Signage Program	CTR00904	171,287	-	-	171,287	29,920	7,249	37,169	29,919	141,368	Work-In-Progress-75%	On-Going Program
Opticom Signalization System	CT190004	72,841	74,000	-	146,841	-	-	-	-	146,841	0	On-Going Program
Road Safety Improvement Program	CT190006	550,747	4,700,000	45,471	5,296,218	3,293,650	1,497,805	4,791,454	4,550,000	746,218	Work-In-Progress-85%	On-Going Program
Street Lighting	CT180001	15,854	-	-	15,854	-	14,895	14,895	960	-	Closing Out Project Account	On-Going Program
Street Lighting	CT200001	238,575	250,000	-	488,575	-	250,000	250,000	400,000	88,575	Ordered	On-Going Program
Traffic Signal Installation	CT180007	43,338	-	(43,338)	-	-	-	-	-	-	Closing Out Project Account	On-Going Program
Traffic Signal Rehabilitation	CT180002	2,134	-	(2,134)	(0)	-	-	-	-	-	Closing Out Project Account	On-Going Program
Traffic Signal Re-Lamping Program	CT180003	18	550,000	-	550,018	-	-	-	-	550,018	Design-Planning	On-Going Program
TOTAL TRAFFIC & STREETLIGHTS		1,458,627	5,944,000	0	7,402,627	3,665,449	1,856,733	5,522,183	5,634,679	1,753,053		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

				Budget			Expenditure	is .	Projections			
VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022			YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Access-A-Bus Replacement	CM200001	21,286	1,385,000	-	1,406,286	4,517	-	4,517	-	1,406,286	0	On-Going Program
Bus Maintenance Equipment Replacement	CM200005	464,209	360,000	-	824,209	10,323	385,735	396,058	-	824,209	0	On-Going Program
Conventional Bus Replacement	CM200006	1,021,683		-	1,021,683	-	-	-	-	1,021,683	0	On-Going Program
Electric Bus Procurement - Phase 1	CV210011	900,000	63,413,000	-	64,313,000	11,032	84,160,601	84,171,633	-	64,313,000	0	31-Mar-24
Ferry and Terminal Security Capital Upgr	CV210007	72,928	125,000	-	197,928	30,634	8,041	38,675	30,000	167,928	0	On-Going Program
Ferry Overhaul and Capital Upgrades	CM200007	186,723	400,000	-	586,723	344,270	86,381	430,651	150,000	436,723	0	On-Going Program
Fire Fleet Expansion	CV220015	-	650,000	-	650,000	131,896	155,425	287,321	275,000	375,000	0	On-Going Program
Fire Fleet Replacement	CE200002	3,958,114	4,380,000	-	8,338,114	820,698	6,622,179	7,442,878	2,458,000	5,880,114	0	On-Going Program
Fire Services Equipment Replacement	CE180004	4,768	-	-	4,768	-	-	-	-	4,768	0	On-Going Program
Fire Services Equipment Replacement	CE200004	145,735	1,000,000	-	1,145,735	384,012	560,782	944,794	1,145,735	(0)	Work-In-Progress-75%	On-Going Program
Fire Services Water Supply	CE190001	122,551	96,000	-	218,551	9,253	16,967	26,220	-	218,551		On-Going Program
Fire/Rescue Boat Replacement	CE190006	10,687	-	-	10,687	7,373	1,428	8,801	-	10,687	0	
Heavy Urban Search & Rescue Equipment	CE200005	225,125	470,000	-	695,125	-	-	-	-	695,125	0	On-Going Program
HRP IES Console/Desk Unit Refresh	CE220001	-	270,000	-	270,000	-	258,900	258,900	-	270,000	0	31-Mar-26
Ice Resurfacer Replacement	CE190005	5,291	150,000	-	155,291	-	148,909	148,909	149,000	6,291	0	On-Going Program
MFTP Implementation Bus Expansion	CM180008	580,923	5,350,000	-	5,930,923	3,818,260	1,586,111	5,404,370	-	5,930,923	0	01-Oct-23
Mid-Life Bus Rebuild	CM200004	4,539	1,360,000	-	1,364,539	673,309	-	673,309	-	1,359,287	0	On-Going Program
Mill Cove Ferry Service	CV210013	1,634,607	-	-	1,634,607	917,062	227,761	1,144,823	-	1,634,607	0	01-Dec-26
Municipal Fleet Expansion	CV210001	1,569,975	1,100,000	-	2,669,975	1,353,854	463,778	1,817,632	1,695,000	974,975	0	On-Going Program
Municipal Fleet Replacement	CE200001	1,645,387	3,170,000	-	4,815,387	1,843,271	2,810,092	4,653,363	2,830,000	1,985,387	0	On-Going Program
New/Replacement Green Carts	CW190001	178,311	562,000	-	740,311	344,370	199,630	544,000	605,100	135,211	Work-In-Progress-75%	On-Going Program
Police Fleet Replacement	CE200003	264,935	900,000	-	1,164,935	69,598	1,215,429	1,285,027	600,000	564,935	0	On-Going Program
Police Services Replacement Equipment	CE190002	248,756	500,000	-	748,756	279,537	250,457	529,994	-	748,756	0	On-Going Program
Rural Depots	CW200003	406,887	-	-	406,887	416,148	-	416,148	416,148	(9,261)	Work Complete	On-Going Program
Transit Security	CM180006	3,985	-	-	3,985	3,367		3,367	618	-	0	On-Going Program
Transit Strategies/Studies	CV210014	200,000	-	-	200,000	-	200,000	200,000	-	200,000	0	On-Going Program
Transit Strategy	CMU01095	65,325	-	-	65,325	-	-	-	-	65,325	0	On-Going Program
Transit Support Vehicle Expansions	CV220016	-	280,000	-	280,000	-	252,782	252,782	-	280,000	0	On-Going Program
Transit Support Vehicle Replacement	CM200003	147,014	200,000	-	347,014	47,720	197,926	245,646	-	347,014	0	On-Going Program
TOTAL VEHICLES, VESSELS & EQUIPMENT		14,089,744	86,121,000	-	100,210,744	11,520,502	99,809,317	111,329,818	10,354,601	89,847,524		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

				Budget			Expenditure	s	Projections			
OTHER ASSETS	Project Number	Budget Remaining at March 31, 2022	Budget 2022/23	Budget Increases/ (Decreases)**	Budget Available December 31, 2022	Year-to-Date Expenditures		YTD Expenditures and Commitments	Projected Spending to March 31, 2023	Projected Work to Progress into 2023/24	Project Status	Estimated Project Completion Date
Cultural Spaces	CP190001	322,135	250,000	-	572,135	49,718	273,826	323,545		572,135	0	On-Going Program
Dredging of Siltation Pond	CWU01092	360,000	-	-	360,000	-	-	-	-	360,000	Closing Out Project Account	On-Going Program
Environmental Monitoring 101 Landfill	CW190004	351,208	657,000	-	1,008,208	61,273	123,129	184,402	333,402	674,806	Work-In-Progress-25%	On-Going Program
HalifACT Climate Action Plan	CB200012											31-Mar-30
HalifACT-Municipal Bldg Retrofits	CZ230100		2,810,000	-	2,810,000	-	995,007	995,007	325,000	2,485,000	Work-In-Progress-25%	On-Going Program
HalifACT-Public Charging Infrastructure	CZ230200		1,050,000	-	1,050,000	2,820	36,547	39,367	50,000	1,000,000	Design-Planning	On-Going Program
HalifACT-Fleet Electrification	CZ230300		3,500,000	-	3,500,000	70,171	2,721,156	2,791,327	145,000	3,355,000	Work-In-Progress-25%	On-Going Program
HalifACT -Shore Rd Resilience Improvements	CZ230400		100,000	-	100,000	22,399	67,336	89,735	99,350	650	Work-In-Progress-25%	On-Going Program
HalifACT -Flood Mitigation - Fall River, Dartmouth	CZ230500		102,000	-	102,000	-	41,443	41,443	101,450	550	Work-In-Progress-25%	On-Going Program
HalifACT-Other Critical Infrastructure	CZ230600		600,000	-	600,000	106,971	513,495	620,466	340,000	260,000	Design-Planning	On-Going Program
HalifACT-Small Projects	CZ230700	1,774,347	1,798,000	-	3,572,347	341,019	664,958	1,005,977	705,000	2,867,347	Work-In-Progress-25%	On-Going Program
HRM Public Art Commissions	CDG01135	14,307	-	-	14,307	-	11,732	11,732	-	14,307	0	On-Going Program
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	1,115	-	-	-	-	1,115	0	On-Going Program
Storm Sewer Upgrades	CR000001	9	-	-	9	-	9	9	-	9	Work Complete	On-Going Program
Urban Forestry Plan Implementation	CR210011	52,689	1,590,000	-	1,642,689	700,148	2,955	703,103	790,000	852,689	0	On-Going Program
Wastewater Oversizing	CT200009	1,900,000	-	-	1,900,000	-	-	-	-	1,900,000	0	On-Going Program
TOTAL OTHER ASSETS		4,775,811	12,457,000	-	17,232,811	1,354,519	5,451,593	6,806,113	2,889,202	14,343,609		

^{**} Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Hospitality Expenses Summary April 1, 2022 to December 31, 2022

Hospitality Expenses October - December 2022

Date	Courtesy Visit or Reception	Item(s)	Total	YTD Total
5-Oct-2	2 Purchase of mugs for National Municipal RIMS Conference meeting	Mugs	\$ 187.49	
1-Oct-2	2 Catering for National Municipal RIMS Conference meeting	Catering	\$ 463.81	
	Visiting dignitaries	9 HRM Books	\$ 161.73	
4-Nov-2	2 Dalhousie Climate Series	Catering	\$ 785.81	
25-Nov-2	2 Dalhousie Climate Series	Catering	\$ 1,584.00	
2-Dec-2	2 Dalhousie Climate Series	Catering	\$ 522.55	
7-Dec-2	22 Bedford Days event committee	Lunch	\$ 231.00	
29-Dec-2	2 Commons Peer Jury	Lunch	\$ 181.67	
Total			\$ 4,118.06	\$ 5,322.15

Mayor, Councillors and CAO's Expense Summary April 1, 2022 to December 31, 2022

Expenses for Reportable Individuals October - December 2022

		Out of Town	Development/	Meals & Other Miscellaneous		
Name	Local Travel	Travel	Training	Expenses	Total	YTD Total
Mayor Mike Savage	802	2,487	-	1,024	4,313	11,027
Councillor Cathy Deagle-Gammon	1,266	-	236	-	1,502	4,116
Councillor David Hendsbee	2,042	-	236	-	2,278	7,748
Councillor Becky Kent	655	-	236	-	892	1,870
Councillor Trish Purdy	-	-	236	-	236	3,245
Deputy Mayor Sam Austin	-	-	236	-	236	3,685
Councillor Tony Mancini	868	-	236	17	1,122	1,122
Councillor Waye Mason	-	350	236	-	586	745
Councillor Lindell Smith	222	612	236	-	1,070	4,001
Councillor Shawn Cleary	-	-	236	-	236	236
Councillor Kathryn Morse	-	-	236	-	236	236
Councillor Patty Cuttell	-	-	236	-	236	4,043
Councillor Iona Stoddard	-	-	236	-	236	2,989
Councillor Pam Lovelace	1,408	-	236	-	1,644	9,657
Councillor Lisa Blackburn	925	-	236	-	1,162	3,266
Councillor Paul Russell	864	-	236	-	1,100	4,769
Councillor Tim Outhit	-	-	236	-	236	236
CAO Jacques Dubé	110	-	-	136	246	7,246
Total	9,161	3,448	3,781	1,177	17,568	70,238

Conference fees:

NSFM Fall Conference, discounted amount of \$236 per Councillor