

# HALIFAX

## Development of the HRM Public Safety Strategy

BoPC Update

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# Today's Goal

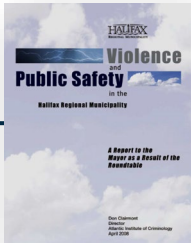
Background on Public Safety office

Provide an overview of the draft Strategy

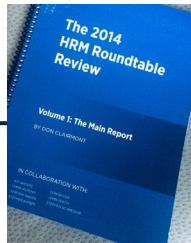
Discuss priorities, actions and impacts

# Key milestones

2006-2008 Mayor's RoundTable on Violence in the HRM

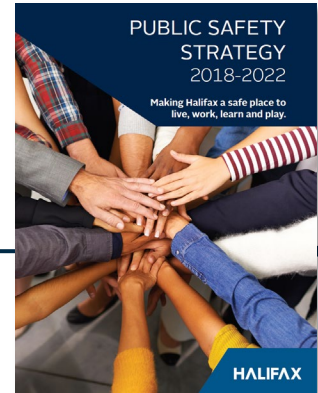


2018 Inaugural Public Safety Strategy (2018-2022)



2014 RoundTable Review

2022/23 Public Safety Strategy Renewal



# Public Safety Office's Role

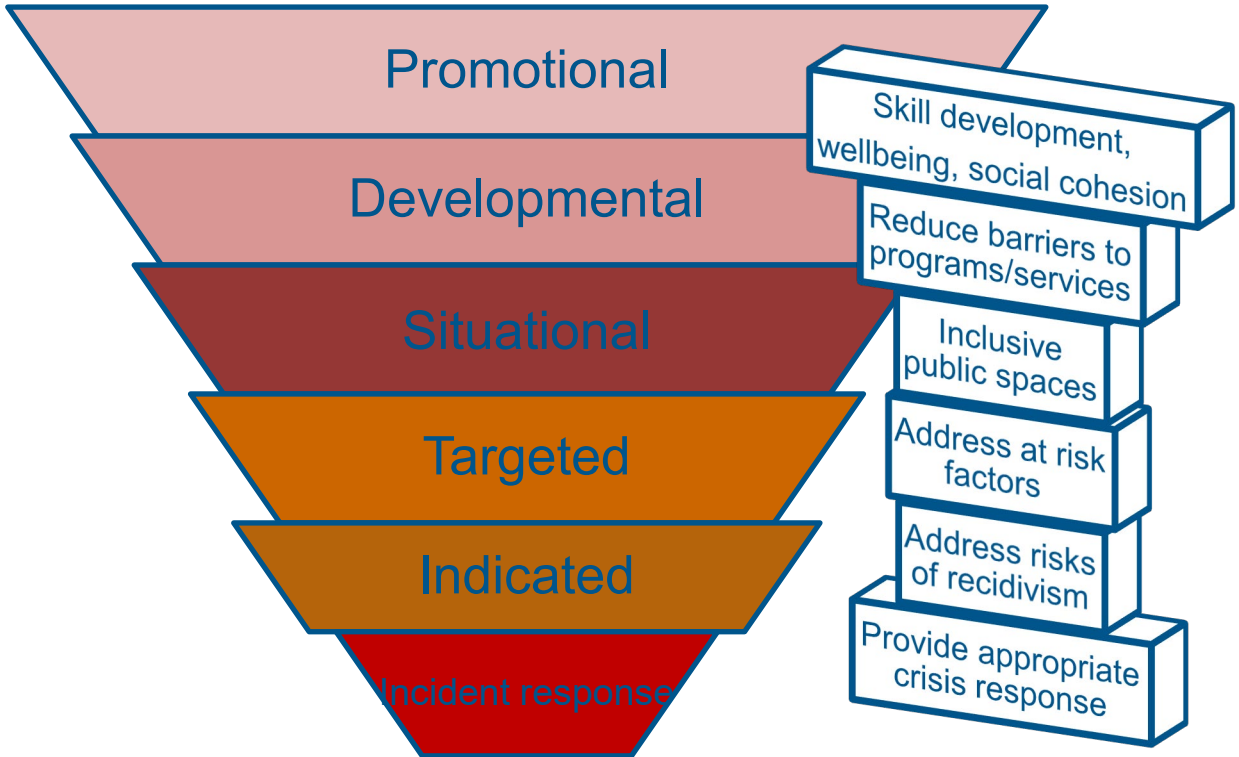
- Providing advice and informed evidence-based approaches to support community safety and wellbeing
- Working to further advance the goal of public safety
- Collaborating and partnering with internal and external organizations and communities
- Lead two programs (Community Mobilization Teams and Safe Cites and Safe Public Spaces)



# Public Safety Strategy Renewal

- In 2021, Regional Council directed the Public Safety Office (PSO) to develop a new Public Safety Strategy (Strategy) and reimagine public safety in HRM
- PSO was directed to **respond to the recent calls to broaden the spectrum of response** and move towards community-led public safety
- The new draft Strategy builds on the work of the first Public Safety Strategy, which helped provide a wide-ranging framework for the municipality to act on
- The actions do not include direct discussion of core policing and fire services, yet the municipality has a key role in maintaining these functions

# Spectrum of Public Safety Ecosystem



# Draft Strategy Approach



## Review

Review existing reports, frameworks & recommendations



## Draft Strategy

Refine based on priorities and develop a draft Strategy



## Consult/Inform

Consult with business units, police, Councillors, public, and stakeholders



## Approval

Seek Council approval of final draft and budget

# **Draft Principals and Action Areas**



# Guiding Principles

The draft Strategy is founded in four key principles that will be applied to the actions within the Strategy and guide implementation of the new initiatives



**Actionable**



**Equitable**



**Intersectional**



**Sustainable**

# Strategic Priorities



Draft Strategy grounded in 7 key strategic priorities that emerged from consultations

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1. Provide expert advice to promote public safety across municipal programs and services
2. Create safer and more inclusive spaces
3. Promote healing from trauma
4. Enhance supports for people experiencing homelessness
5. Broaden the spectrum of emergency and crisis response
6. Reduce harms associated with alcohol and drugs
7. Build infrastructure for a collective impact approach to Public Safety

# Action Areas



3 key action areas and 13 initiatives

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## Community Safety Leadership

1. Enhance Community Mobilization Teams
2. Enhance Safe Cities and Safe Public Spaces Program
3. Advance Indigenous-Led Community Safety
4. Establish public safety training capacity
5. Enhance research and advisory capacity
6. Promote investment in municipal infrastructure that supports community safety

## Priorities

1, 3

1, 2, 3, 7

2, 3, 5

1, 7

1, 2

# Action Areas



3 key action areas and 13 initiatives

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## Alternative Responses to Social Issues and Harms

6. Develop a Community Crisis Response Service Model for the Municipality
7. Establish a drug and alcohol policy working group
8. Establish a sobering centre in HRM
9. Establish an outreach and transportation service
10. Enhance supports for youth trauma and violence prevention

## Priorities

4, 5

1, 2, 3, 4, 7

2, 4, 5, 6

2, 4, 5, 6

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# Action Areas



3 key action areas and 13 initiatives

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## Collective Impact Approach to Public Safety

11. Establish new management and administrative supports for the PSO
12. Establish new advisory and collaboration structures and processes
13. Assess existing HRM programs and services for migration to the new structure

## Priorities

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1, 7

1, 7

# Impacts



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PSO will measure impacts of strategic actions against four categories of impacts



**Community safety and wellbeing:** Healthy, safe, and more resilient communities are created through new and expanded services



**Harm reduction and prevention:** Harms across the community are reduced and prevented as people received equitable access to supports & services



**Ecosystem development:** The public safety ecosystem thrives as appropriate infrastructure is developed and grounded collective impact approach with community



**Reduced justice system pressures:** By connecting people to the right services at the right time, the burden on police response in the municipality is lessened

# Public Safety Strategy Timeline

Year 0 (to April 2023): Prepare

Begin preparation for plan and build stage, including:

- Establish internal advisory committee
- Develop key roles and job descriptions
- Discuss corporate alignments and budget

Year 1 (2023-24): Plan and Build

Begin planning for establishment of municipal division, including:

- Hire Core Staff
- Migrate PSO business and establish community advisory mechanisms

Year 2 (2024-25): Implement

Execute against plan and establish new initiatives

Year 3 (2025-26): Review

Operate new initiatives and begin required review processes, including:  
Review structure and mandate

Identify any other services for possible migration into the division

Years 4+: Stabilize

Expand/refine initiatives as needed