



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 1**  
**Halifax Regional Council**  
**December 13, 2022**

**TO:** Mayor Savage Members of Halifax Regional Council

**SUBMITTED BY:** - Original Signed -  
Councillor Paul Russell, Chair, Audit and Finance Standing Committee

**DATE:** November 16, 2022

**SUBJECT:** **Second Quarter 2022-2023 Financial Report**

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### **INFORMATION REPORT**

#### **ORIGIN**

November 16, 2022 meeting of the Audit and Finance Standing Committee, Item 12.2.2.

#### **LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated November 10, 2022.

Administrative Order One, *Respecting the Procedures of the Council*, Audit and Finance Standing Committee Terms of Reference section 1:

1. (1) The purpose of the Audit and Finance Standing Committee is to provide advice to the Council on matters relating to audit and finance.
- (2) The other purposes of the Committee are to:
  - (a) fulfill the requirements as outlined in Section 48 of the HRM Charter; and
  - (b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls.

#### **BACKGROUND**

Audit and Finance Standing Committee received a staff recommendation report dated November 10, 2022 to consider the proposed Halifax Regional Municipality Financial Report on Second Quarter 2022/2023.

For further information refer to the attached staff report dated November 10, 2022.

## **DISCUSSION**

Audit and Finance Standing Committee considered the staff report dated November 10, 2022 and approved the recommendation to Halifax Regional Council as outlined in this report.

## **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated November 10, 2022

## **RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated November 10, 2022

## **COMMUNITY ENGAGEMENT**

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated November 10, 2022.

## **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated November 10, 2022.

## **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated November 10, 2022.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Eric Bowdridge, Legislative Assistant, Municipal Clerk's Office 902.579.7239

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P.O. Box 1749  
Halifax, Nova Scotia  
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**Attachment 1**  
**Item No. 12.2.2**  
**Audit & Finance Standing Committee**  
**November 16, 2022**

**TO:** Chair and Members of Audit & Finance Standing Committee

**-Original Signed-**

**SUBMITTED BY:** \_\_\_\_\_  
Jacques Dubé, Chief Administrative Officer

**DATE:** November 10, 2022

**SUBJECT:** **Second Quarter 2022/23 Financial Report**

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**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

**RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Second Quarter 2022/23

Financial Report to Regional Council for their information.

## **DISCUSSION**

### **Operating Statement:**

At September 30, 2022, HRM has projected a General Rate deficit of \$7,429,700.

The business units have a projected deficit of \$20.5M, partially offset by a projected surplus of \$13.1M in Fiscal Services.

The projected deficit in the business units is primarily due to significantly increased costs related to fuel price increases, as well as lower than expected building permit, encroachment and development permits and parking fee revenues. These deficits have been partially offset by a surplus in Fiscal Services as funds from the fiscal 2021/22 operating surplus were withdrawn from reserves to help cover off these deficits, while higher interest rates have resulted in an increase investment income.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.8M of the \$3.1M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$38.6K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.2M. \$502K has been spent, against revenues of \$475K leaving a surplus of \$1.1M.

### **Reserves Statement:**

The reserve balances at September 30, 2022 are \$462.6M, with projected closing balance at March 31, 2023 of \$284.6M. Of this balance, \$18.9M remains uncommitted. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$411.2M at September 30, 2022.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the six-month period ended September 30, 2022 actual expenditures in these projects were \$85.5M, and there is an additional projected spend \$226.3M on these projects in Fiscal 2022/23, resulting in a projected carry-forward to 2023/24 of \$288.1M.

### **Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended September 30, 2022 there were \$1,165 of hospitality expenditures.

### **Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillor and CAO for the quarter.

### **FINANCIAL IMPLICATIONS**

As detailed in the Discussion section

### **RISK CONSIDERATION**

No risks were identified.

### **COMMUNITY ENGAGEMENT**

No community engagement was required.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2023.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to September 30, 2022.
4. Report of Expenditures in the Councillors' District Activity Funds to September 30, 2022.
5. Report of Changes in the Recreation Area Rate Accounts to September 30, 2022.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2023.
7. Accounts Receivable as at September 30, 2022.
8. Capital Projection Summary Projected to March 31, 2023.
9. Quarterly Hospitality Expenses Summary, April 1, 2022 to September 30, 2022.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2022 to September 30, 2022.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

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# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2023**

Halifax Regional Municipality  
 Operating Results  
 For the Period from April 1, 2022 to September 30, 2022

| Business Unit & Fiscal Services            | Budget        | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|--|---------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|----------------------|
| CAO  | 12,436,100    | 12,098,200         | 337,900                     | 6,844,803          | 56.6%                  | 5,253,397                  | 4,050,767            |
| Finance & Asset Management                 | 15,266,000    | 16,085,100         | (819,100)                   | 8,874,730          | 55.2%                  | 7,210,370                  | 6,539,484            |
| Fire & Emergency                           | 78,220,000    | 78,327,300         | (107,300)                   | 35,980,584         | 45.9%                  | 42,346,716                 | 36,708,101           |
| Fiscal                                     | (529,566,400) | (542,644,900)      | 13,078,500                  | (236,661,729)      | 43.6%                  | (305,983,171)              | (632,556,616)        |
| Halifax Regional Police                    | 89,195,000    | 89,179,300         | 15,700                      | 42,744,617         | 47.9%                  | 46,434,683                 | 42,388,822           |
| Halifax Transit                            | 34,446,300    | 43,584,140         | (9,137,840)                 | 22,420,074         | 51.4%                  | 21,164,066                 | (6,252,760)          |
| Human Resources & Corporate Communications | 11,254,000    | 11,208,450         | 45,550                      | 5,388,080          | 48.1%                  | 5,820,370                  | 4,743,462            |
| Information Technology                     | 31,417,900    | 30,827,066         | 590,834                     | 14,996,769         | 48.6%                  | 15,830,297                 | 12,759,947           |
| Legal & Legislative Services               | 8,730,000     | 8,487,400          | 242,600                     | 3,937,099          | 46.4%                  | 4,550,301                  | 4,058,529            |
| Library                                    | 23,900,000    | 23,900,000         | -                           | 11,552,438         | 48.3%                  | 12,347,562                 | 10,390,690           |
| Office of the Auditor General              | 1,147,800     | 1,202,300          | (54,500)                    | 507,558            | 42.2%                  | 694,742                    | 510,964              |
| Outside Police BU (RCMP)                   | 32,303,000    | 32,945,500         | (642,500)                   | 9,790,049          | 29.7%                  | 23,155,451                 | 14,703,870           |
| Parks & Recreation                         | 34,145,900    | 36,706,700         | (2,560,800)                 | 20,408,448         | 55.6%                  | 16,298,252                 | 14,361,462           |
| Planning & Development                     | 11,868,400    | 15,157,460         | (3,289,060)                 | 5,341,425          | 35.2%                  | 9,816,035                  | 3,225,766            |
| Property, Fleet & Environment              | 44,211,500    | 46,431,550         | (2,220,050)                 | 20,733,161         | 44.7%                  | 25,698,389                 | 17,611,954           |
| Public Works                               | 101,024,500   | 103,934,100        | (2,909,600)                 | 37,071,079         | 35.7%                  | 66,863,021                 | 35,163,568           |
| <b>Total</b>                               | <b>-</b>      | <b>7,429,666</b>   | <b>(7,429,666)</b>          | <b>9,929,185</b>   |                        | <b>(2,499,519)</b>         | <b>(431,591,990)</b> |

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2022 to September 30, 2022

| Business Unit Revenue                      | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual  | % Actual to Projection | Projected Budget Available | Prior YTD Actual    |
|--|----------------------|----------------------|-----------------------------|---------------------|------------------------|----------------------------|---------------------|
| CAO  | (3,152,800)          | (3,699,400)          | 546,600                     | (1,725,156)         | 46.6%                  | (1,974,244)                | (2,975,382)         |
| Finance & Asset Management                 | (4,206,630)          | (4,408,030)          | 201,400                     | (720,716)           | 16.4%                  | (3,687,314)                | (2,019,636)         |
| Fire & Emergency                           | (252,700)            | (1,289,700)          | 1,037,000                   | (616,137)           | 47.8%                  | (673,563)                  | (530,366)           |
| Halifax Regional Police                    | (11,750,600)         | (11,898,800)         | 148,200                     | (6,219,703)         | 52.3%                  | (5,679,097)                | (6,148,961)         |
| Halifax Transit                            | (89,172,400)         | (89,257,200)         | 84,800                      | (41,116,270)        | 46.1%                  | (48,140,930)               | (63,062,329)        |
| Human Resources & Corporate Communications | (480,000)            | (100,000)            | (380,000)                   | (47,416)            | 47.4%                  | (52,584)                   | (56,740)            |
| Information Technology                     | (8,600)              | (8,100)              | (500)                       | 1,049               | -13.0%                 | (9,149)                    | (16,695)            |
| Legal & Legislative Services               | (258,700)            | (261,100)            | 2,400                       | (116,662)           | 44.7%                  | (144,438)                  | (168,552)           |
| Library                                    | (5,886,300)          | (5,886,300)          | -                           | (2,913,541)         | 49.5%                  | (2,972,759)                | (2,810,987)         |
| Parks & Recreation                         | (16,093,700)         | (17,472,500)         | 1,378,800                   | (7,126,089)         | 40.8%                  | (10,346,411)               | (3,389,861)         |
| Planning & Development                     | (15,497,000)         | (9,330,000)          | (6,167,000)                 | (4,571,117)         | 49.0%                  | (4,758,883)                | (6,138,990)         |
| Property, Fleet & Environment              | (2,214,300)          | (2,301,200)          | 86,900                      | (956,674)           | 41.6%                  | (1,344,526)                | (1,166,157)         |
| Public Works                               | (18,046,600)         | (17,355,100)         | (691,500)                   | (7,631,397)         | 44.0%                  | (9,723,703)                | (6,490,678)         |
| <b>Total</b>                               | <b>(167,020,330)</b> | <b>(163,267,430)</b> | <b>(3,752,900)</b>          | <b>(73,759,827)</b> | <b>45.2%</b>           | <b>(89,507,603)</b>        | <b>(94,975,335)</b> |

| Fiscal Services Revenue                                 | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual   | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|---|----------------------|----------------------|-----------------------------|----------------------|------------------------|----------------------------|----------------------|
| Area Rates for Community, Private Organizations & Roads | (1,452,500)          | (1,452,500)          | -                           | (798,210)            | 55.0%                  | (654,290)                  | (1,296,545)          |
| Corrections Services                                    | (7,141,000)          | (7,141,000)          | -                           | (3,575,138)          | 50.1%                  | (3,565,862)                | (6,640,501)          |
| Deed Transfer   | (83,000,000)         | (83,000,000)         | -                           | (45,942,774)         | 55.4%                  | (37,057,226)               | (45,409,414)         |
| Fire Protection   | (8,425,000)          | (8,425,000)          | -                           | (11,693,818)         | 138.8%                 | 3,268,818                  | (7,764,391)          |
| Government Grants                                       | (3,981,000)          | (3,579,500)          | (401,500)                   | (3,579,525)          | 100.0%                 | 25                         | (3,582,103)          |
| Grants in Lieu  | (41,619,200)         | (41,378,700)         | (240,500)                   | (17,033,922)         | 41.2%                  | (24,344,778)               | (39,506,196)         |
| Insurance   | (500,000)            | (500,000)            | -                           | (30,977)             | 6.2%                   | (469,023)                  | (79,724)             |
| Investment, Interest and Misc. Revenue                  | (10,512,500)         | (15,242,300)         | 4,729,800                   | (4,972,428)          | 32.6%                  | (10,269,872)               | (2,237,648)          |
| Mandatory Education                                     | (160,946,100)        | (160,946,100)        | -                           | (77,302,560)         | 48.0%                  | (83,643,540)               | (155,794,837)        |
| Metro Housing Authority                                 | (4,943,700)          | (4,943,700)          | -                           | (2,474,726)          | 50.1%                  | (2,468,974)                | (4,597,293)          |
| Other Fiscal Services                                   | (265,000)            | (4,536,900)          | 4,271,900                   | (4,385,891)          | 96.7%                  | (151,009)                  | (664,588)            |
| Property Tax, Tax Agreements and HW Dividend            | (575,402,300)        | (575,378,300)        | (24,000)                    | (283,200,546)        | 49.2%                  | (292,177,754)              | (538,747,413)        |
| Property Valuation Services                             | (7,141,000)          | (7,141,000)          | -                           | (3,300,137)          | 46.2%                  | (3,840,863)                | (7,151,214)          |
| Recoverable Debt  | (15,229,600)         | (15,305,600)         | 76,000                      | (169,591)            | 1.1%                   | (15,136,009)               | (10,273,560)         |
| Stormwater Right of Way                                 | (3,922,000)          | (3,922,000)          | -                           | 6,658                | -0.2%                  | (3,928,658)                | (202,102)            |
| Supplementary Education                                 | (14,356,000)         | (14,356,000)         | -                           | (5,925,126)          | 41.3%                  | (8,430,874)                | (14,688,163)         |
| <b>Total</b>  | <b>(938,836,900)</b> | <b>(947,248,600)</b> | <b>8,411,700</b>            | <b>(464,378,710)</b> | <b>49.0%</b>           | <b>(482,869,890)</b>       | <b>(838,635,692)</b> |

|                    |                        |                        |                  |                      |              |                      |                      |
|--------------------|------------------------|------------------------|------------------|----------------------|--------------|----------------------|----------------------|
| <b>Grand Total</b> | <b>(1,105,857,230)</b> | <b>(1,110,516,030)</b> | <b>4,658,800</b> | <b>(538,138,537)</b> | <b>47.1%</b> | <b>(572,377,493)</b> | <b>(933,611,027)</b> |
|--------------------|------------------------|------------------------|------------------|----------------------|--------------|----------------------|----------------------|



Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2022 to September 30, 2022

| Business Unit Expenses                     | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|--|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| CAO  | 15,588,900         | 15,797,600         | (208,700)                   | 8,569,960          | 54.2%                  | 7,227,640                  | 7,026,149          |
| Finance & Asset Management                 | 19,472,630         | 20,493,130         | (1,020,500)                 | 9,595,446          | 46.8%                  | 10,897,684                 | 8,559,120          |
| Fire & Emergency                           | 78,472,700         | 79,617,000         | (1,144,300)                 | 36,596,721         | 46.0%                  | 43,020,279                 | 37,238,468         |
| Halifax Regional Police                    | 100,945,600        | 101,078,100        | (132,500)                   | 48,964,320         | 48.4%                  | 52,113,780                 | 48,537,783         |
| Halifax Transit                            | 123,618,700        | 132,841,340        | (9,222,640)                 | 63,536,344         | 47.8%                  | 69,304,996                 | 56,809,569         |
| Human Resources & Corporate Communications | 11,734,000         | 11,308,450         | 425,550                     | 5,435,496          | 48.1%                  | 5,872,954                  | 4,800,202          |
| Information Technology                     | 31,426,500         | 30,835,166         | 591,334                     | 14,995,720         | 48.6%                  | 15,839,446                 | 12,776,641         |
| Legal & Legislative Services               | 8,988,700          | 8,748,500          | 240,200                     | 4,053,761          | 46.3%                  | 4,694,739                  | 4,227,082          |
| Library                                    | 29,786,300         | 29,786,300         | -                           | 14,465,979         | 48.6%                  | 15,320,321                 | 13,201,677         |
| Office of the Auditor General              | 1,147,800          | 1,202,300          | (54,500)                    | 507,558            | 42.2%                  | 694,742                    | 510,964            |
| Outside Police BU (RCMP)                   | 32,303,000         | 32,945,500         | (642,500)                   | 9,790,049          | 29.7%                  | 23,155,451                 | 14,703,870         |
| Parks & Recreation                         | 50,239,600         | 54,179,200         | (3,939,600)                 | 27,534,537         | 50.8%                  | 26,644,663                 | 17,751,323         |
| Planning & Development                     | 27,365,400         | 24,487,460         | 2,877,940                   | 9,912,542          | 40.5%                  | 14,574,918                 | 9,364,757          |
| Property, Fleet & Environment              | 46,425,800         | 48,732,750         | (2,306,950)                 | 21,689,835         | 44.5%                  | 27,042,915                 | 18,778,111         |
| Public Works                               | 119,071,100        | 121,289,200        | (2,218,100)                 | 44,702,476         | 36.9%                  | 76,586,724                 | 41,654,247         |
| <b>Total</b>                               | <b>696,586,730</b> | <b>713,341,997</b> | <b>(16,755,266)</b>         | <b>320,350,743</b> | <b>44.9%</b>           | <b>392,991,253</b>         | <b>295,939,962</b> |

| Fiscal Services Expenses                                | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|---|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| Area Rates for Community, Private Organizations & Roads | 1,452,500          | 1,452,500          | -                           | (281,379)          | -19.4%                 | 1,733,879                  | (287,997)          |
| Capital From Operating                                  | 65,922,000         | 65,922,000         | -                           | 65,919,650         | 100.0%                 | 2,350                      | 52,576,350         |
| Corrections Services                                    | 7,141,000          | 7,141,000          | -                           | 3,544,332          | 49.6%                  | 3,596,668                  | 3,336,722          |
| District Activity Fund                                  | 72,000             | 72,000             | -                           | 38,613             | 53.6%                  | 33,387                     | 23,882             |
| Fire Protection   | 8,425,000          | 8,425,000          | -                           | 5,764,033          | 68.4%                  | 2,660,967                  | 5,801,374          |
| Government Grants                                       | -                  | -                  | -                           | -                  | 0.0%                   | -                          | -                  |
| Grants & Tax Concessions                                | 7,991,000          | 8,195,900          | (204,900)                   | 1,289,024          | 15.7%                  | 6,906,876                  | 965,061            |
| Halifax Convention Centre                               | 7,240,000          | 7,240,000          | -                           | 3,141,279          | 43.4%                  | 4,098,721                  | 3,776,111          |
| Insurance   | 5,922,900          | 5,922,900          | -                           | 5,939,710          | 100.3%                 | (16,810)                   | 4,039,894          |
| Internship & Other LTD, Retirement & Benefits           | 4,320,000          | 4,235,300          | 84,700                      | 758,927            | 17.9%                  | 3,476,373                  | 536,028            |
| Investment, Interest and Misc. Revenue                  | 730,000            | 560,000            | 170,000                     | 215,032            | 38.4%                  | 344,968                    | 426,941            |
| Mandatory Education                                     | 160,946,100        | 160,946,100        | -                           | 79,906,186         | 49.6%                  | 81,039,914                 | 77,240,471         |
| Metro Housing Authority                                 | 4,943,700          | 4,943,700          | -                           | (4,083,908)        | -82.6%                 | 9,027,608                  | 496,520            |
| Other Fiscal Services                                   | 24,608,300         | 21,044,800         | 3,563,500                   | 1,391,356          | 6.6%                   | 19,653,444                 | 4,802,998          |
| Property Tax, Tax Agreements and HW Dividend            | 4,032,000          | 3,827,300          | 204,700                     | 1,861,420          | 48.6%                  | 1,965,880                  | 1,854,075          |
| Property Valuation Services                             | 7,141,000          | 7,141,000          | -                           | 3,697,463          | 51.8%                  | 3,443,537                  | 3,546,927          |
| Recoverable Debt  | 17,924,400         | 17,924,400         | -                           | 1,796,948          | 10.0%                  | 16,127,452                 | 5,063,044          |
| Stormwater Right of Way                                 | 3,922,000          | 3,922,000          | -                           | 4,106,452          | 104.7%                 | (184,452)                  | 4,046,938          |
| Supplementary Education                                 | 14,356,000         | 14,356,000         | -                           | 6,558,721          | 45.7%                  | 7,797,279                  | 7,213,614          |
| Tax Supported Debt                                      | 33,450,600         | 32,601,800         | 848,800                     | 27,143,121         | 83.3%                  | 5,458,679                  | 14,234,923         |
| Transfers to (from) Reserves                            | 25,730,000         | 25,730,000         | -                           | 19,010,000         | 73.9%                  | 6,720,000                  | 16,385,200         |
| Valuation Allowance                                     | 3,000,000          | 3,000,000          | -                           | -                  | 0.0%                   | 3,000,000                  | -                  |
| <b>Total</b>  | <b>409,270,500</b> | <b>404,603,700</b> | <b>4,666,800</b>            | <b>227,716,981</b> | <b>56.3%</b>           | <b>176,886,719</b>         | <b>206,079,076</b> |

|                    |                      |                      |                     |                    |              |                    |                    |
|--------------------|----------------------|----------------------|---------------------|--------------------|--------------|--------------------|--------------------|
| <b>Grand Total</b> | <b>1,105,857,230</b> | <b>1,117,945,697</b> | <b>(12,088,466)</b> | <b>548,067,725</b> | <b>50.6%</b> | <b>569,877,972</b> | <b>502,019,038</b> |
|--------------------|----------------------|----------------------|---------------------|--------------------|--------------|--------------------|--------------------|

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                             |  | Net Surplus / (Deficit) |
|---|--|-------------------------|
| Office of the Auditor General                               | Projected surplus in compensation and benefits due to vacancies.   | 51,700                  |
|   | Projected deficit in external services for IT security consulting and installation.  | (106,200)               |
| <b>Total Auditor General</b>                                |  | <b>(54,500)</b>         |
| CAO   | Increase in revenue for various grants including Building Safer Communities Fund, Immigration, Refugees and Citizenship Canada, French Language, other miscellaneous grants and a secondment to the Province.  | 546,600                 |
|   | Projected surplus in compensation and benefits due to various vacancies and a position transferred to Parks and Recreation (\$317.1K). This is partially offset by an overstaffed position due to a secondment to the Province (\$90K) and various positions hired to complete the work as set out in various grant contributions (\$214.9K).                      | 18,300                  |
|   | Increase in non-compensation costs to complete the work as set out in various grant contributions.   | (239,700)               |
|   | Projected surplus in Community Events primarily due to COVID-19 restrictions.  | 13,500                  |
|   | Net impact of immaterial non-compensation adjustments.   | (800)                   |
| <b>Total CAO</b>  |  | <b>337,900</b>          |
| Halifax Regional Fire & Emergency                           | Projected deficit in compensation due to increase in overtime and large vacancy management target in Operations (\$1.36M), partially offset by vacancies in Fire Prevention (\$1.21M) and Performance & Safety (\$69.6K).  | (77,600)                |
|   | Projected deficit due to new unbudgeted snow removal contract at station 42.   | (24,500)                |
|   | Net impact of immaterial non-compensation adjustments.   | (5,200)                 |
| <b>Total Halifax Regional Fire &amp;</b>                    |  | <b>(107,300)</b>        |
| Finance & Asset Management                                  | Projected surplus in revenue due to an increase in external salt sales (\$75K), this is partially offset by no longer preparing an estimate accrual for the credit card rebate, the reversal of existing accrual without preparing a new estimate for upcoming credit card rebate has resulted in a shortfall (\$20K).   | 55,000                  |
|   | Projected surplus in revenue due to a secondment to the Province.  | 146,400                 |
|   | Projected deficit in compensation and benefits is primarily due to 7 positions transferred from Halifax Regional Police to the Accounting and Financial Reporting division and a new Senior Financial Consultant to work with the HalifACT team.   | (733,800)               |
|   | Projected deficit in software and licenses due to unbudgeted cost of Bids and Tenders.   | (39,800)                |
|   | Projected deficit in contract services for temp agency costs to cover staff shortages at the MacKintosh depot (\$18K) and costs for moving inventory to the new location (\$29K).  | (47,000)                |
|   | Projected deficit due to increase in fuel cost to haul salt for winter season. Cost budgeted at \$87.95/ton vs expected revised actual of \$95.01/ton.   | (160,000)               |
|   | Projected deficit in training to cover commitments and additional plans.   | (10,000)                |
|   | Projected deficit due to equipment rental for a forklift at MacKintosh and purchase of material handling equipment for the new MacKintosh location.  | (22,000)                |
|   | Net impact of immaterial non-compensation adjustments.   | (7,900)                 |
|   | <b>Total Finance &amp; Asset Management</b>  |                         |
| Human Resources & Corporate Communications                  | Projected deficit in compensation and benefits primarily related to new positions created for Human Resources restructure and the creation of an Interoffice Courier position. Deficit is partially offset by reduction in contract services for cancellation of AC Logistics contract and savings due to turnover and delays in filling various vacant positions. | (16,000)                |
|   | Projected surplus in courier and postage due to cancellation of AC logistics contract, additional savings in Halifax Regional Fire & Emergency and Parks & Recreation.   | 18,900                  |
|   | Projected surplus in special projects to help offset shortfall in compensation and other increases in non-compensation adjustments.  | 64,800                  |
|   | Projected deficit in revenue due to external recoveries for print shop services expected to be lower than budgeted.  | (10,000)                |
|   | Projected deficit in contract services due to various contracts being higher than budgeted including Meltwater, Falcon social media management tool and Bang the Table.  | (12,700)                |
|   | Net impact of immaterial non-compensation adjustments.   | 600                     |
| <b>Total Human Resources &amp; Corporate Communications</b> |  | <b>45,600</b>           |
| Information Technology                                      | Projected surplus in compensation and benefits due to turnover and delays in filling positions due to recruitment challenges.  | 733,900                 |
|   | Projected deficit in computer equipment to purchase additional toughbooks outside of the planned annual equipment refresh.   | (100,000)               |
|   | Projected deficit to install proper shelving, physical security upgrades and supporting network connectivity for the equipment storage room.   | (30,900)                |
|   | Net impact of immaterial non-compensation adjustments.   | (12,200)                |
| <b>Total Information Technology</b>                         |  | <b>590,800</b>          |
| Legal & Legislative Services                                | Projected surplus due to turnover and delays in filling various vacant positions.  | 285,900                 |
|   | Projected deficit in external services for administrative temp costs to cover vacant positions and unbudgeted consulting costs.  | (33,500)                |
|   | Net impact of immaterial non-compensation adjustments.   | (9,800)                 |
| <b>Total Legal &amp; Legislative Services</b>               |  | <b>242,600</b>          |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS         |  | Net Surplus / (Deficit) |
|---|--|-------------------------|
| <b>Public Works</b>                     | Projected deficit in Fee Revenue of \$618K, due to higher than normal absences, changes in parking habits and short staffing (\$925K), offset by projected surplus in pay station based on actuals to date (\$157K), surplus in parking ticket revenue (\$100K) and increased permit revenue of \$50K.   | (618,000)               |
|   | Projected deficit in Other Revenue due to decreased revenue from cost recovery agreement with an other municipality, offset by receipt of Divert NS Funding for Literati dashboard.  | (73,500)                |
|   | Projected surplus in Compensation & Benefits due to vacancies  | 620,800                 |
|   | Projected deficit in Compensation & Benefits due to overtime incurred due to vacant positions (\$15K), and Hurricane Fiona (\$176K).   | (191,000)               |
|   | Projected deficit in External Services mainly due to a diesel escalation clause for collection contracts (\$1.2M), hurricane Fiona clean up (\$750K) - award of Winter Maintenance Contracts (\$586.8K), increase in CPI for Otter Lake(\$190K), higher than budgeted tonnage at Compost Facility Burnside (\$160K) and higher than budgeted volume of Household Special Waste collected (\$100K), offset by savings achieved in Maintenance Contracts (\$250K). | (2,711,300)             |
|   | Projected surplus in Materials, mainly due to labour shortages within the cement team resulting in lower than normal cement work being carried out.  | 76,300                  |
|   | Net impact of immaterial non-compensation adjustments.   | (12,900)                |
| <b>Total Public Works</b>               |  | <b>(2,909,600)</b>      |
| <b>Halifax Transit</b>                  | Projected increase in revenue due to higher external recoveries  | 82,500                  |
|   | Projected deficit in compensation due to higher overtime requirements and benefits offset partially by vacancies.  | (136,500)               |
|   | Projected deficit in fuel costs (diesel and gas) due to higher price.  | (8,873,400)             |
|   | Projected deficit in contract services due to security upgrades, increased janitorial contract costs and living wage for security services offset partially by timing of Accessible Taxi program start (no Q1 costs).  | (56,500)                |
|   | Projected surplus in supplies due to lower cleaning supplies/PP&E/uniforms offset partially by higher bridge tolls.  | 37,000                  |
|   | Project deficit in materials due to lubricant requirements.  | (65,000)                |
|   | Projected deficit in recruiting costs (new operator recruitment) and advertising offset partially by decrease in training costs.   | (99,400)                |
|   | Projected decrease in repairs and maintenance due to lower tire damage offset partially by an increase in repairs.   | 15,100                  |
|   | Projected deficit in building costs due to maintenance of aging buildings, pontoon repairs and auto-scrubber repairs at Ragged Lake Transit Centre.  | (126,900)               |
|   | Projected surplus in grants due to lower Rural Transit Funding Program (RFTP) expected kilometers.   | 100,000                 |
|   | Net impact of immaterial non-compensation adjustments.   | (14,700)                |
| <b>Total Halifax Transit</b>            |  | <b>(9,137,800)</b>      |
| <b>Planning &amp; Development</b>       | Projected surplus in compensation due to vacancy savings from new positions that were included in the budget process but have not yet been filled.   | 2,585,800               |
|   | Projected deficit of building permits due to the volumes of high value permits being lower than budgeted.  | (5,767,000)             |
|   | Projected deficit due to plumbing permits being lower than budgeted.   | (76,000)                |
|   | Projected surplus of planning applications due to higher than budgeted volumes to date.  | 94,000                  |
|   | Projected deficit in taxi license revenues due to the industry still rebounding from the pandemic.   | (38,000)                |
|   | Projected deficit in encroachment revenues due to less developments needing to encroach in the right-of-way.   | (250,000)               |
|   | Projected deficit in grade alteration revenue due to less developments needing grade alteration.   | (80,000)                |
|   | Projected deficit in vending licenses due to lower than budgeted volumes of licenses issued.   | (20,000)                |
|   | Projected deficit in development permit revenues due to a lower than budgeted volume of permits being applied for.   | (100,000)               |
|   | Projected surplus in other licenses and permits due to the fact that solar permit applications are now being collected under this account.   | 70,000                  |
|   | Projected deficit in office costs likely due to gearing up after the move to Duke Tower.   | (18,900)                |
|   | Projected deficit in consulting fees due to some studies being higher than expected.   | (47,600)                |
|   | Projected surplus in grant payments due to heritage grants having less applications than budgeted.   | 375,000                 |
|   | Projected deficit in vehicle rentals due to the need to rent vehicles to meet operational needs of the building inspectors while fleet is experiencing delays in procuring fleet vehicles.   | (80,000)                |
|   | Projected surplus in building interiors due to less than expected configurations needed after the move to Duke Tower.  | 16,000                  |
|   | Projected surplus in memberships due to the amount of staff vacancies.   | 15,000                  |
|   | Projected surplus in special projects due to lower costs associated with the move to Duke Tower.   | 32,500                  |
|   | Projected deficit in other miscellaneous non-comp costs.   | 100                     |
| <b>Total Planning &amp; Development</b> |  | <b>(3,289,100)</b>      |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                  |  | Net Surplus / (Deficit) |
|--|--|-------------------------|
| BUSINESS UNIT VARIANCE ANALYSIS                  |  | Net Surplus / (Deficit) |
| <b>Parks &amp; Recreation</b>                    | Projected surplus in revenue due mainly to federal and provincial grants for summer series and programs to offset community events expenses.   | 792,800                 |
|  | Projected deficit in compensation and benefits primarily due to an increase in requirement for casual staff wages.   | (1,293,500)             |
|  | Projected deficit in office supplies due to increased phone purchases, phone bills and other office expenses.  | (15,200)                |
|  | Projected deficit in external services due to repairs, mowing, monitoring and other contract works at Beazley, Point Pleasant Park and security costs.   | (732,300)               |
|  | Projected deficit in vehicle rentals due to significant increase in using other rental companies, frequent breakdown and recreation van costs.   | (325,100)               |
|  | Projected surplus in HRM 4Pad attributable to increase in revenue. This is partially offset by office, building, equipment and other goods & services costs.   | 18,500                  |
|  | Projected surplus in RBC Centre due to increase in revenue. This is partially offset by increase in office and building cost.  | 200,000                 |
|  | Projected surplus in other fiscal due to transfer fund from insurance for crematorium and to other goods and services to offset community events.  | 127,000                 |
|  | Projected deficit in materials due to paint for benches, increase in cribbing repairs and other expenses.  | (49,500)                |
|  | Projected deficit in equipment cost due to increased purchase of cans/bleachers for nationals, canoe 22 and an increase for extra litter barrels to replace old rusted barrels.  | (64,000)                |
|  | Projected deficit in other goods and services due mainly to summer events such as grand oasis, Dartmouth sunshine & other events, fencing and special projects. Federal and provincial event grants (identified above at approx. \$793k) helps offset this deficit.  | (1,099,500)             |
|  | Projected deficit in supplies due to increase in programming supplies.   | (68,700)                |
|  | Net impact of immaterial non-compensation adjustments.   | (51,300)                |
| <b>Total Parks &amp; Recreation</b>              |  | <b>(2,560,800)</b>      |
| <b>Halifax Regional Police</b>                   | Projected net increase in revenue due to increase in service fee revenue and external recoveries related to secondments and service contracts.   | 148,200                 |
|  | Projected net decrease in compensation due to increase in savings from attrition, turnover, delays in filling various vacant positions, transfer of staff to other business units and decrease in court costs; offset partially by increased overtime costs.   | 35,000                  |
|  | Projected net increase in external services due to increase in legal costs offset partially by decrease in other policing costs.   | (119,600)               |
|  | Projected net increase in buildings due to structural re-configurations in existing space.   | (46,000)                |
|  | Net impact of immaterial non-compensation adjustments.   | (1,900)                 |
| <b>Total Halifax Regional Police</b>             |  | <b>15,700</b>           |
| <b>Properties, Fleet &amp; Environment</b>       | Projected surplus in compensation and benefits, mainly due to HalifACT funding staff in other business units.  | 56,600                  |
|  | Projected surplus in lease revenue is partially offset by a reduction in parking revenue due to work from home policies.   | 86,900                  |
|  | Projected deficit in office expenses due to increased security costs and new cell phones.  | (31,400)                |
|  | Projected surplus in external services, mainly due to a reduction in property appraisals, surveys and consulting, and not as much required with current land sales.  | 350,300                 |
|  | Projected deficit in supplies & materials - due to requirement for air-respiration equip in garages, increased costs of petroleum based lubricants, and increased costs and demand for locksmith services.   | (25,400)                |
|  | Projected deficit in building costs due to rising costs of fuel and other materials, plus repairs to Alderney Library elevator, Alderney Gate & Ragged Lake Transit Centre. Unexpected repairs and paving at Halifax Police Dept, repairs at Oakwood House, Bedford Pool, Fairbanks Centre, Isleville City Centre multiple vandalism repairs at Chocolate Lake Washrooms, ice removal at Lebrun, FS7 sinkhole repair and Public Gardens fire damage. | (482,600)               |
|  | Projected deficit in equipment and communications - mainly in plumbing and heating with repairs at Captain Spry, Centennial, Halifax Commons Fountain, and Alderney Gate floor drain replacement. Also increased expenses at St. Andrews Centre and green sports field equipment funded from Halifax.  | (223,000)               |
|  | Projected deficit in vehicle expenses mainly due to rising fuel rates.   | (1,804,000)             |
|  | Projected deficit in other goods and services, increased travel and training for HalifACT and new staff; plus fencing requirements, as postponed over last few years.  | (57,300)                |
|  | Projected surplus in reserve transfers due to lower Business Park expenses and lower than anticipated water testing costs.   | (98,000)                |
|  | Net impact of immaterial non-compensation adjustments.   | 7,800                   |
| <b>Total Properties, Fleet &amp; Environment</b> |  | <b>(2,220,100)</b>      |
| <b>Library</b>                                   | No changes   | -                       |
| <b>Total Library</b>                             |  | -                       |
| <b>Outside Police BU (RCMP)</b>                  | Projected deficit due to budgeted amount being lower than actual cost as per the Provincial Department of Justice.   | (642,500)               |
| <b>Total Outside Police BU (RCMP)</b>            |  | <b>(642,500)</b>        |
| <b>TOTAL BUSINESS UNIT VARIANCE</b>              |  | <b>(20,508,200)</b>     |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2022**

| BUSINESS UNIT VARIANCE ANALYSIS                          |  | Net Surplus / (Deficit) |
|--|--|-------------------------|
| <b>FISCAL SERVICES VARIANCE ANALYSIS</b>                 |  |                         |
| <b>Fiscal Services</b>                                   |  |                         |
|  | <b>Government Grants</b> - The HST offset revenue from the Province was less than budgeted.  | (401,500)               |
|  | <b>Grants and Tax Concession</b> - Tax relief for non-profits is projected to be over budget due to several factors:<br>1. Increase in assessment values and municipal tax rates.<br>2. Concentration of government capital funding, notably in housing and also some large capital grants to local recreation facilities.<br>3. Inclusion of a couple of HRM leases that are high value urban lands (Wanderer's Lawn Bowls, St. Mary's Lawn Bowls). | (204,900)               |
|  | <b>Grants in Lieu</b> - Deficit primarily related to Provincial PILT accounts due to decrease in eligible properties (\$213K) and miscellaneous adjustments to various other PILT accounts (\$27.5).   | (240,500)               |
|  | <b>Internship &amp; Other LTD, Retirement &amp; Benefits</b> - Projected surplus due to vacant internship positions reducing the amount to transfer (\$90K); partially offset by increased costs for survivor pension tied to HRP contract (\$5.3K).   | 84,700                  |
|  | <b>Investment, Interest and Misc. Revenue</b> - Projected surplus in investment income primarily due to higher interest rates than anticipated, (\$4.675M), a decrease in bank charges due to delay in technology deployment reducing credit card fees. (\$170K), and other miscellaneous revenues (\$54.8k).  | 4,899,800               |
|  | <b>Other Fiscal Services</b> - Projected surplus due to Options Reserve withdrawal to fund the 2022/23 operating pressures and shortfalls.   | 11,436,600              |
|  | <b>Other Fiscal Services</b> - Costs of the Housing Trust of Nova Scotia grant (\$455.5K), Emergency Housing funding carryforward (\$1,205,600), position for Policing Model project lead (\$150K), and procurement review carryforward (\$95K); partially offset by reducing spending in other areas to cover the increase in tax relief for non-profits (\$204.9K).  | (1,701,200)             |
|  | <b>Other Fiscal Services</b> - Projected deficit in compensation and benefits related to collective bargaining.  | (1,900,000)             |
|  | <b>Property Tax, Tax Agreements and HW Dividend</b> - Halifax Water's dividend lower than budgeted due to change in estimated rate base calculation (\$279K) and tax agreements higher than budgeted primarily Nova Scotia Power Inc. (\$255K); partially offset by property taxes paid to the Province for the Halifax Convention Centre being less than budgeted (\$204.7K).   | 180,700                 |
|  | <b>Recoverable Debt</b> - The interest related to the Fall River LIC is not required to cover offsetting debt interest so will become part of the general rate surplus instead of carrying forward to future years.  | 76,000                  |
|  | <b>Tax Supported Debt</b> - The debt interest costs for the spring debenture were less than anticipated.   | 848,800                 |
| <b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b> |  | <b>13,078,500</b>       |
| <b>GRAND TOTAL</b>                                       |  | <b>(\$7,429,700)</b>    |

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to September 30, 2022**

## Summary Councillors' District Capital Funds

**April 1, 2022 to September 30, 2022**

|                                  | Budget              | Actual Expenditures | Commitments       | Total Actual Expenditures & Commitments | Available           |
|----------------------------------|---------------------|---------------------|-------------------|---|---------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 120,308.88          | 65,859.56           | 462.82            | 66,322.38                               | 53,986.50           |
| DISTRICT 2 - David Hendsbee      | 95,561.57           | 84,844.99           | 0.00              | 84,844.99                               | 10,716.58           |
| DISTRICT 3 - Becky Kent          | 158,535.59          | 53,751.03           | 48,664.58         | 102,415.61                              | 56,119.98           |
| DISTRICT 4 - Trish Purdy         | 175,555.21          | 40,455.83           | 4,345.27          | 44,801.10                               | 130,754.11          |
| DISTRICT 5 - Sam Austin          | 180,946.09          | 87,488.98           | 21,466.75         | 108,955.73                              | 71,990.36           |
| DISTRICT 6 - Tony Mancini        | 339,775.56          | 38,742.21           | 182,066.48        | 220,808.69                              | 118,966.87          |
| DISTRICT 7 - Waye Mason          | 102,352.51          | 99,342.88           | 3,009.63          | 102,352.51                              | 0.00                |
| DISTRICT 8 - Lindell Smith       | 353,721.28          | 46,461.91           | 162,278.07        | 208,739.98                              | 144,981.30          |
| DISTRICT 9 - Shawn Cleary        | 213,952.68          | 64,719.98           | 38,401.00         | 103,120.98                              | 110,831.70          |
| DISTRICT 10 - Kathryn Morse      | 232,274.96          | 51,599.94           | 59,047.14         | 110,647.08                              | 121,627.88          |
| DISTRICT 11 - Patti Cuttell      | 150,296.90          | 39,836.47           | 19,800.62         | 59,637.09                               | 90,659.81           |
| DISTRICT 12 - Iona Stoddard      | 423,351.65          | 31,873.95           | 255,213.36        | 287,087.31                              | 136,264.34          |
| DISTRICT 13 - Pam Lovelace       | 140,135.89          | 71,797.36           | 30,000.00         | 101,797.36                              | 38,338.53           |
| DISTRICT 14 - Lisa Blackburn     | 112,623.03          | 91,994.49           | 250.00            | 92,244.49                               | 20,378.54           |
| DISTRICT 15 - Paul Russell       | 104,255.04          | 45,103.87           | 10,235.00         | 55,338.87                               | 48,916.17           |
| DISTRICT 16 - Tim Outhit         | 157,707.69          | 11,743.87           | 7,998.23          | 19,742.10                               | 137,965.59          |
| <b>Total</b>                     | <b>3,061,354.53</b> | <b>925,617.32</b>   | <b>843,238.95</b> | <b>1,768,856.27</b>                     | <b>1,292,498.26</b> |



# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to September 30, 2022**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2022 to September 30, 2022**

| <b>Orders</b>                    | <b>Actual Expenditures</b> | <b>Commitments</b> | <b>Total Actual Expenditures &amp; Commitments</b> | <b>Budget</b>    | <b>Available</b> |
|----------------------------------|----------------------------|--------------------|--|------------------|------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 2,875.00                   | -                  | 2,875.00   | 4,500.00         | 1,625.00         |
| DISTRICT 2 - David Hendsbee      | 2,110.64                   | -                  | 2,110.64   | 4,500.00         | 2,389.36         |
| DISTRICT 3 - Becky Kent          | 3,525.00                   | -                  | 3,525.00   | 4,500.00         | 975.00           |
| DISTRICT 4 - Trish Purdy         | 3,118.00                   | -                  | 3,118.00   | 4,500.00         | 1,382.00         |
| DISTRICT 5 - Sam Austin          | 1,343.00                   | -                  | 1,343.00   | 4,500.00         | 3,157.00         |
| DISTRICT 6 - Tony Mancini        | 1,193.00                   | -                  | 1,193.00   | 4,500.00         | 3,307.00         |
| DISTRICT 7 - Waye Mason          | 2,370.00                   | -                  | 2,370.00   | 4,500.00         | 2,130.00         |
| DISTRICT 8 - Lindell Smith       | 2,800.00                   | -                  | 2,800.00   | 4,500.00         | 1,700.00         |
| DISTRICT 9 - Shawn Cleary        | 2,643.00                   | -                  | 2,643.00   | 4,500.00         | 1,857.00         |
| DISTRICT 10 -Kathryn Morse       | 2,920.00                   | -                  | 2,920.00   | 4,500.00         | 1,580.00         |
| DISTRICT 11 - Patti Cuttell      | 2,767.65                   | -                  | 2,767.65   | 4,500.00         | 1,732.35         |
| DISTRICT 12 - Iona Stoddard      | 1,218.00                   | -                  | 1,218.00   | 4,500.00         | 3,282.00         |
| DISTRICT 13 - Pam Lovelace       | 2,595.00                   | -                  | 2,595.00   | 4,500.00         | 1,905.00         |
| DISTRICT 14 - Lisa Blackburn     | 4,193.00                   | -                  | 4,193.00   | 4,500.00         | 307.00           |
| DISTRICT 15 - Paul Russell       | 1,650.00                   | -                  | 1,650.00   | 4,500.00         | 2,850.00         |
| DISTRICT 16 - Tim Outhit         | 1,292.00                   | -                  | 1,292.00   | 4,500.00         | 3,208.00         |
|                                  |                            |                    |  |                  |                  |
| <b>Total</b>                     | <b>38,613.29</b>           | <b>-</b>           | <b>38,613.29</b>                                   | <b>72,000.00</b> | <b>33,386.71</b> |

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to September 30, 2022**

**Halifax Regional Municipality**  
**Continuity Schedule of Recreation Area Rated Accounts**  
**Second Quarter ended September 30, 2022**

| <b>Area Rated Recreation Account</b>                           | <b>Opening<br/>Deficit (Surplus)<br/>April 1, 2022</b> | <b>Revenue<br/>April 1, 2022 to<br/>Sept 30, 2022</b> | <b>Expenditures<br/>April 1, 2022 to<br/>Sept 30, 2022</b> | <b>Current Year's<br/>Deficit (Surplus)<br/>April 1, 2022 to Sept 30, 2022</b> | <b>Accumulated<br/>Deficit (Surplus)<br/>Sept 30, 2022</b> |
|--|--|---|--|--|--|
| Frame Subdivision Homeowners Association                       | -  | (1,845)   | 3,780  | 1,935  | 1,935  |
| Sackville Heights Elementary School                            | (126,999)  | (153,206)   | 94,568   | (58,638)   | (185,637)  |
| Glen Arbour Homeowners Association                             | -  | (10,790)  | 21,580   | 10,790   | 10,790   |
| White Hills Residents Association                              | -  | -   | -  | -  | -  |
| Lost Creek Community Association                               | (1,434)  | -   | -  | -  | (1,434)  |
| Waterstone Neighbourhood Association                           | -  | -   | -  | -  | -  |
| Ketch Harbour Residents Association                            | 133  | (5,631)   | 10,727   | 5,096  | 5,229  |
| Mineville Community Association                                | -  | (5,600)   | 11,124   | 5,524  | 5,524  |
| Three Brooks Homeowners Association                            | -  | (5,940)   | 10,080   | 4,140  | 4,140  |
| Haliburton Highbury Homeowners Association                     | (127,887)  | (28,872)  | -  | (28,872)   | (156,759)  |
| Highland Park Ratepayers Association                           | (66,065)   | (5,627)   | 21,290   | 15,663   | (50,402)   |
| Kingswood Ratepayers Association                               | (219,087)  | (33,775)  | 11,000   | (22,775)   | (241,862)  |
| Prospect Road & Area Recreation Association                    | (100,358)  | (53,782)  | 1,155  | (52,627)   | (152,985)  |
| Westwood Hills Residents Association                           | (121,252)  | (21,875)  | 9,635  | (12,240)   | (133,492)  |
| Musquodoboit Harbour   | -  | (6,425)   | -  | (6,425)  | (6,425)  |
| Hammonds Plains Common Rate                                    | (199,254)  | -   | 52,752   | 52,752   | (146,502)  |
| Grand Lake/Oakfield Community Centre                           | (43,136)   | (14,125)  | 2,639  | (11,486)   | (54,622)   |
| Maplewood Subdivision  | (153,721)  | -   | -  | -  | (153,721)  |
| Silversides Residents Association                              | -  | (8,150)   | 16,300   | 8,150  | 8,150  |
| Fox Hollow at St Margaret's Bay Village Homeowners Association | (6,139)  | (3,060)   | 6,180  | 3,120  | (3,019)  |
| Lakeview, Windsor Junction, Fall River Ratepayers Association  | (738)  | (116,750)   | 228,928  | 112,178  | 111,440  |
| <b>Totals</b>  | <b>(1,165,937)</b>                                     | <b>(475,453)</b>                                      | <b>501,738</b>   | <b>26,285</b>  | <b>(1,139,652)</b>   |

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2023**

| Reserve Number                    | Reserve                                     | Opening Balance    | Current Commitments  | Pending Contribution | Projected Closing Balance 2022/23 | Projected Closing Balance 2023/24 | Projected Closing Balance 2024/25 | Projected Closing Balance 2025/26 |
|-----------------------------------|---|--------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| <b>Risk Reserve</b>               |   |                    |                      |                      |                                   |                                   |                                   |                                   |
| Q416                              | Operating Stabilization Reserve             | 10,024,882         | -                    | 80,265               | 10,105,147                        | 10,266,847                        | 10,431,147                        | 10,598,047                        |
| <b>TOTAL RISK RESERVES:</b>       |   | <b>10,024,882</b>  | <b>-</b>             | <b>80,265</b>        | <b>10,105,147</b>                 | <b>10,266,847</b>                 | <b>10,431,147</b>                 | <b>10,598,047</b>                 |
| <b>Obligation Reserve</b>         |   |                    |                      |                      |                                   |                                   |                                   |                                   |
| Q506                              | Landfill Closure Cost                       | 8,805,370          | (1,325,753)          | 64,316               | 7,543,934                         | 7,307,034                         | 7,269,534                         | 7,261,934                         |
| Q511                              | Municipal Election Reserve                  | 2,622,129          | (243,049)            | 396,610              | 2,775,690                         | 3,582,090                         | 1,353,390                         | 2,137,090                         |
| Q521                              | Convention Centre Reserve                   | 4,272,580          | (6,414,857)          | 4,130,844            | 1,988,567                         | 2,138,267                         | 2,290,367                         | 2,444,867                         |
| Q536                              | Library Recapitalization Reserve            | 7,851,552          | -                    | 550,127              | 8,401,679                         | 9,539,879                         | 10,696,279                        | 11,871,179                        |
| Q546                              | Multi-District Facilities Reserve           | 10,435,356         | (10,664,503)         | 668,951              | 439,803                           | 643,028                           | 341,553                           | 797,278                           |
| Q556                              | Solid Waste Facilities Reserve              | 17,846,445         | (4,981,522)          | 1,775,673            | 14,640,596                        | 13,778,596                        | 9,044,996                         | 2,813,296                         |
| Q566                              | Master Plan Reserve                         | 2,325,378          | -                    | 18,618               | 2,343,996                         | 2,381,496                         | 2,419,596                         | 2,458,296                         |
| Q616                              | Business/Industrial Parks Expansion Reserve | 70,717,212         | (59,388,237)         | 12,032,267           | 23,361,241                        | 22,461,441                        | (1,312,759)                       | 1,456,641                         |
| Q621                              | Community and Events Reserve                | 2,652,972          | (3,266,699)          | 1,546,455            | 932,728                           | 1,714,828                         | 1,739,328                         | 1,764,228                         |
| <b>TOTAL OBLIGATION RESERVE:</b>  |   | <b>127,528,992</b> | <b>(86,284,620)</b>  | <b>21,183,861</b>    | <b>62,428,233</b>                 | <b>63,546,658</b>                 | <b>33,842,283</b>                 | <b>33,004,808</b>                 |
| <b>Opportunity Reserve</b>        |   |                    |                      |                      |                                   |                                   |                                   |                                   |
| Q666                              | SI Capital                                  | 143,814,626        | (3,497,513)          | 17,209,792           | 157,526,905                       | 192,559,305                       | 228,152,205                       | 264,314,605                       |
| Q667                              | SI Operating Reserve                        | 23,777,943         | -                    | 692,713              | 24,470,656                        | 5,558,156                         | 6,663,056                         | 7,785,656                         |
| Q611                              | Parkland Development Reserve                | 8,873,916          | (3,939,738)          | 106,904              | 5,041,082                         | 5,375,782                         | 5,715,782                         | 6,061,282                         |
| Q626                              | Gas Tax Reserve                             | 45,649,478         | (52,069,028)         | 13,054,121           | 6,634,571                         | 2,067,171                         | 2,100,271                         | 2,133,871                         |
| Q640                              | Density Bonus Reserve                       | 4,227,652          | (815,245)            | 30,046               | 3,442,453                         | 3,497,553                         | 3,553,553                         | 3,610,453                         |
| Q421                              | Options Reserve                             | 27,626,674         | (21,991,596)         | 118,597              | 5,753,675                         | 5,845,775                         | 5,939,275                         | 6,034,275                         |
| Q526                              | Capital Funds Reserve                       | 71,040,736         | (63,559,542)         | 1,746,614            | 9,227,809                         | 2,360,857                         | 4,124,705                         | (7,394,947)                       |
| <b>TOTAL OPPORTUNITY RESERVE:</b> |   | <b>325,011,026</b> | <b>(145,872,662)</b> | <b>32,958,787</b>    | <b>212,097,151</b>                | <b>217,264,599</b>                | <b>256,248,847</b>                | <b>282,545,195</b>                |

| Reserve Summary                   |                    |                      |                      |                                   |                                   |                                   |                                   |                    |                       |
|-----------------------------------|--------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------|-----------------------|
| Reserve                           | Opening Balance    | Current Commitments  | Pending Contribution | Projected Closing Balance 2022/23 | Projected Closing Balance 2023/24 | Projected Closing Balance 2024/25 | Projected Closing Balance 2025/26 | Future Commitments | Projected Uncommitted |
| <b>TOTAL RISK RESERVES:</b>       | 10,024,882         | -                    | 80,265               | 10,105,147                        | 10,266,847                        | 10,431,147                        | 10,598,047                        | -                  | 10,598,047            |
| <b>TOTAL OBLIGATION RESERVE:</b>  | 127,528,992        | (86,284,620)         | 21,183,861           | 62,428,233                        | 63,546,658                        | 33,842,283                        | 33,004,808                        | 33,004,808         | -                     |
| <b>TOTAL OPPORTUNITY RESERVE:</b> | 325,011,026        | (145,872,662)        | 32,958,787           | 212,097,151                       | 217,264,599                       | 256,248,847                       | 282,545,195                       | 274,234,132        | 8,311,063             |
| <b>TOTAL RESERVE</b>              | <b>462,564,900</b> | <b>(232,157,282)</b> | <b>54,222,912</b>    | <b>284,630,530</b>                | <b>291,078,103</b>                | <b>300,522,276</b>                | <b>326,148,049</b>                | <b>307,238,940</b> | <b>18,909,110</b>     |

# **Attachment #7**

**Aged Accounts Receivable as at September 30, 2022**

**Aged Accounts Receivable  
September 30, 2022**

|  | <b>Total</b>             | <b>0 - 1 Yrs</b>         | <b>1 - 2 Yrs</b>       | <b>2 - 3 Yrs</b>       | <b>3 - 4 Yrs</b>     | <b>4 + Yrs</b>         | <b>Interest</b>        |
|--|--------------------------|--------------------------|------------------------|------------------------|----------------------|------------------------|------------------------|
| <b>Total Property Taxes</b>              | <b>\$ 387,696,032.98</b> | <b>\$ 378,710,816.18</b> | <b>\$ 3,263,757.16</b> | <b>\$ 940,544.61</b>   | <b>\$ 447,997.40</b> | <b>\$ 2,238,501.64</b> | <b>\$ 2,094,415.99</b> |
| Total Local Improvement Charges          | \$ 11,285,260.00         | \$ 10,758,788.00         | \$ 108,175.00          | \$ 62,483.00           | \$ 40,184.00         | \$ 92,164.00           | \$ 223,466.00          |
| <b>Total Taxes &amp; Capital Charges</b> | <b>\$ 398,981,292.98</b> | <b>\$ 389,469,604.18</b> | <b>\$ 3,371,932.16</b> | <b>\$ 1,003,027.61</b> | <b>\$ 488,181.40</b> | <b>\$ 2,330,665.64</b> | <b>\$ 2,317,881.99</b> |
| Payments-in-Lieu of Taxes (PILT)         | \$ 5,255,099.00          | \$ 5,255,086.00          |                        | \$ -                   | \$ -                 | \$ -                   | \$ 13.00               |
| <b>Total Property Taxes &amp; PILTS</b>  | <b>\$ 404,236,391.98</b> | <b>\$ 394,724,690.18</b> | <b>\$ 3,371,932.16</b> | <b>\$ 1,003,027.61</b> | <b>\$ 488,181.40</b> | <b>\$ 2,330,665.64</b> | <b>\$ 2,317,894.99</b> |

|  | <b>Total</b>           | <b>0-30 Days</b>       | <b>31-60 Days</b>    | <b>61-90 Days</b>        | <b>91- 120 Days</b>  | <b>120 + Days</b>      | <b>Interest</b>      |
|--|------------------------|------------------------|----------------------|--------------------------|----------------------|------------------------|----------------------|
| <b>General Revenue (Non-Lienable)</b>  |                        |                        |                      |                          |                      |                        |                      |
| Miscellaneous Billings & Recoveries    | \$ (1,613,685.45)      | \$ 814,174.33          | \$ 323,993.22        | \$ (3,858,088.00)        | \$ 105,067.00        | \$ 922,150.00          | \$ 79,018.00         |
| Rents                                  | \$ 532,430.00          | \$ 46,827.00           | \$ (11,634.00)       | \$ (87,063.00)           | \$ 159,015.00        | \$ 382,564.00          | \$ 42,721.00         |
| Agencies, Boards & Commissions (ABC'S) | \$ 8,073,372.00        | \$ 257,044.00          | \$ 17,099.00         | \$ (60,506.00)           | \$ 465,940.00        | \$ 7,393,795.00        | \$ -                 |
| <b>Total</b>                           | <b>\$ 6,992,116.55</b> | <b>\$ 1,118,045.33</b> | <b>\$ 329,458.22</b> | <b>\$ (4,005,657.00)</b> | <b>\$ 730,022.00</b> | <b>\$ 8,698,509.00</b> | <b>\$ 121,739.00</b> |

**Total Aged Accounts Receivable** \$ 411,228,508.53



# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2023**

**Capital Projection Summary**  
**For the First Quarter Ending September 30, 2022**

| Budget Category                                   | Budget                             |                    |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |
|---|------------------------------------|--------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|
|   | Budget Remaining at March 31, 2022 | Budget 2022/23     | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 |
| <b>BUILDINGS/FACILITIES</b>                       | 51,364,413                         | 53,461,000         | 3,115,310                       | 107,940,723                         | 19,289,153                | 37,514,644               | 56,803,797                       | 35,789,193                           | 52,369,044                              |
| <b>BUSINESS/INDUSTRIAL PARKS</b>                  | 40,763,897                         | 29,250,000         | 485,783                         | 70,499,680                          | 11,523,487                | 22,233,169               | 33,756,655                       | 11,523,487                           | 59,347,720                              |
| <b>BUSINESS SYSTEMS</b>                           | 33,183,137                         | 16,324,000         | (2,765,310)                     | 46,741,827                          | 9,276,799                 | 11,844,841               | 21,121,640                       | 18,074,988                           | 27,900,478                              |
| <b>DISTRICT CAPITAL FUNDS</b>                     | 1,557,355                          | 1,504,000          | -                               | 3,061,355                           | 925,617                   | 843,239                  | 1,768,856                        | 1,768,856                            | 1,292,498                               |
| <b>OUTDOOR RECREATION</b>                         | 6,803,072                          | 10,930,000         | 412,143                         | 18,145,215                          | 3,301,417                 | 9,222,847                | 12,524,264                       | 11,490,436                           | 6,654,778                               |
| <b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b> | 60,950,405                         | 102,990,000        | 3,776,199                       | 167,716,605                         | 34,346,162                | 145,510,399              | 179,856,561                      | 110,952,226                          | 53,805,558                              |
| <b>TRAFFIC &amp; STREETLIGHTS</b>                 | 1,458,626                          | 5,944,000          | -                               | 7,402,626                           | 254,468                   | 3,535,928                | 3,790,396                        | 5,941,000                            | 1,445,772                               |
| <b>VEHICLES, VESSELS &amp; EQUIPMENT</b>          | 14,089,744                         | 86,121,000         | -                               | 100,210,744                         | 5,550,971                 | 97,755,585               | 103,306,556                      | 22,852,044                           | 75,857,687                              |
| <b>OTHER ASSETS</b>                               | 4,775,811                          | 12,457,000         | 75,000                          | 17,307,811                          | 1,003,426                 | 3,696,988                | 4,700,414                        | 7,872,345                            | 9,435,466                               |
| <b>Grand Total</b>                                | <b>214,946,461</b>                 | <b>318,981,000</b> | <b>5,099,125</b>                | <b>539,026,586</b>                  | <b>85,471,499</b>         | <b>332,157,640</b>       | <b>417,629,139</b>               | <b>226,264,575</b>                   | <b>288,109,003</b>                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary  
For the First Quarter Ending September 30, 2022**

| BUILDINGS/FACILITIES                     | Project Number | Budget                             |                |                                 |                                     | Expenditures              |                          |                                  | Projections                          |  |                             |                                   |
|--|----------------|------------------------------------|----------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|--|-----------------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23 | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Projected into 2023/24 | Project Status              | Estimated Project Completion Date |
| Access-A-Bus Fueling Solution            | CM200008       | 198,344                            | -              | -                               | 198,344                             | 152,726                   | -                        | 152,726                          | 152,726                              | (0)                                      | Closing Out Project Account | 31-Mar-22                         |
| Accessibility - HRM Facilities           | CB190006       | 635,784                            | 500,000        | -                               | 1,135,784                           | 311,050                   | 58,651                   | 369,700                          | 500,000                              | 324,735                                  | Work-In-Progress-25%        | On-Going Program                  |
| Alderney Gate Library Renos              | CB210004       | 7,321                              | 250,000        | -                               | 257,321                             | 15,532                    | 37                       | 15,569                           | 50,000                               | 191,789                                  | Design-Planning             | 31-Mar-27                         |
| Alderney Gate Recapitalization           | CB190007       | 724,458                            | 650,000        | -                               | 1,374,458                           | 240,849                   | 436,568                  | 677,417                          | 1,133,609                            | -  | Work-In-Progress-75%        | On-Going Program                  |
| Bedford Outdoor Pool                     | CB210017       | 100,000                            | 100,000        | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                                  | Public Consultation         | 31-Mar-24                         |
| Beechville Lakeside Timberlea Rec Centre | CB210021       | 361,798                            | 4,000,000      | -                               | 4,361,798                           | 309,552                   | 458,707                  | 768,259                          | 500,000                              | 3,552,246                                | Design-Planning             | 01-Sep-24                         |
| BMO Centre                               | CB200013       | 325,186                            | -              | -                               | 325,186                             | 7,496                     | -                        | 7,496                            | 125,000                              | 192,690                                  | Work-In-Progress-25%        | On-Going Program                  |
| Burnside Composting Facility Repairs     | CW190005       | 1,577,218                          | -              | -                               | 1,577,218                           | 67,420                    | 584,563                  | 651,983                          | 830,000                              | 747,218                                  | Work-In-Progress-50%        | 28-Feb-24                         |
| Burnside Transit Centre Roof Repairs     | CB000082       | 734,337                            | -              | -                               | 734,337                             | 1,043                     | 8,494                    | 9,537                            | -                                    | 733,294                                  | -                           | -                                 |
| Captain William Spry Renovations         | CB000023       | 81,438                             | 400,000        | -                               | 481,438                             | -                         | -                        | -                                | 150,000                              | 331,438                                  | Design-Planning             | 31-Mar-24                         |
| Central Liby Replacement-Spring Garden   | CB000086       | 4,131                              | -              | -                               | 4,131                               | 1,470                     | 14                       | 1,484                            | -                                    | 4,131                                    | -                           | On-Going Program                  |
| Cole Harbour Place                       | CB000045       | 30,550                             | 845,000        | -                               | 875,550                             | 61,251                    | 70,726                   | 131,977                          | 125,000                              | 689,298                                  | Work-In-Progress-25%        | -                                 |
| Community Recreation Facilities Recap    | CB210019       | 453,839                            | 750,000        | -                               | 1,203,839                           | 69,571                    | 51,882                   | 121,452                          | 450,000                              | 684,268                                  | Work-In-Progress-25%        | On-Going Program                  |
| Composting/Anaerobic Digestion Plant     | CW190003       | 594,514                            | 635,000        | -                               | 1,229,514                           | 201,615                   | 372,905                  | 574,519                          | 739,000                              | 490,514                                  | Work-In-Progress-50%        | 28-Feb-24                         |
| Corporate Accommodations                 | CB190011       | 2,262,382                          | 2,925,000      | -                               | 5,187,382                           | 894,629                   | 2,521,995                | 3,416,624                        | 2,740,000                            | 2,447,382                                | Work-In-Progress-25%        | On-Going Program                  |
| Corporate Accommodatons-Alderney Campus  | CB000046       | 258,090                            | -              | -                               | 258,090                             | 257,001                   | 820                      | 257,820                          | -                                    | (0)                                      | Closing Out Project Account | On-Going Program                  |
| Dartmouth North Community Centre Upgrade | CB000075       | 703,893                            | -              | -                               | 703,893                             | 629,818                   | 69,690                   | 699,508                          | 74,075                               | (0)                                      | Work-In-Progress-75%        | 02-Feb-23                         |
| East Dartmouth CC Renovation             | CB220001       | -                                  | 200,000        | -                               | 200,000                             | -                         | -                        | -                                | 20,000                               | 180,000                                  | Design-Planning             | -                                 |
| Emera Oval                               | CB180008       | 212,315                            | -              | -                               | 212,315                             | 611                       | 25,693                   | 26,304                           | -                                    | 211,704                                  | Work Complete               | On-Going Program                  |
| EMO Projects                             | CB200002       | 625,083                            | 450,000        | -                               | 1,075,083                           | 3,697                     | 429,118                  | 432,815                          | 275,000                              | 796,386                                  | Work-In-Progress-50%        | On-Going Program                  |
| Energy Efficiency Initiatives            | CB190008       | 5,946,995                          | 4,420,000      | -                               | 10,366,995                          | 209,086                   | 6,953,980                | 7,163,066                        | 6,500,000                            | 1,657,909                                | Work-In-Progress-50%        | On-Going Program                  |
| Environmental Remediation Building Demo  | CB190009       | 283,267                            | 400,000        | -                               | 683,267                             | 168,877                   | 511,930                  | 680,807                          | 450,000                              | 64,390                                   | Work-In-Progress-50%        | On-Going Program                  |
| Eric Spicer                              | CB000069       | 1,005                              | -              | -                               | 1,005                               | -                         | -                        | -                                | -                                    | 1,005                                    | Closing Out Project Account | -                                 |
| Ferry Terminal Pontoon Rehab             | CM200002       | 250,629                            | 250,000        | -                               | 500,629                             | 37,538                    | 81,577                   | 119,114                          | 202,100                              | 298,529                                  | -                           | On-Going Program                  |
| Findlay Community Centre Recap           | CB200003       | -                                  | 250,000        | -                               | 250,000                             | -                         | 29,826                   | 29,826                           | 250,000                              | -  | Design-Planning             | -                                 |
| Fire Station 2, University Ave. Recap.   | CB000052       | 2,687,294                          | -              | -                               | 2,687,294                           | 137                       | 97,410                   | 97,547                           | 30,000                               | 2,657,156                                | Design-Planning             | 31-Dec-23                         |
| Fire Station Functional Improvements     | CB000088       | 697,792                            | 400,000        | -                               | 1,097,792                           | 46,411                    | 485,919                  | 532,330                          | 700,000                              | 351,381                                  | Work-In-Progress-50%        | On-Going Program                  |
| Fire Station Land Acquisition            | CB180006       | 203                                | -              | -                               | 203                                 | -                         | -                        | -                                | -                                    | 203                                      | -                           | On-Going Program                  |
| HRFE Headquarters & FS #8                | CB200014       | 354,743                            | -              | -                               | 354,743                             | 9,816                     | -                        | 9,816                            | 184,295                              | 160,632                                  | Design-Planning             | On-Going Program                  |
| Fort Needham Washrooms                   | CB210016       | 232,719                            | -              | -                               | 232,719                             | 63,784                    | 35,022                   | 98,806                           | 24,000                               | 0  | Work Complete               | 01-Jul-22                         |
| Fuel Systems Upgrade                     | CM000020       | 26,781                             | -              | -                               | 26,781                              | -                         | 7,836                    | 7,836                            | -                                    | -  | Closing Out Project Account | 01-Mar-22                         |
| General Building Recapitalization        | CB200006       | 774,865                            | 800,000        | -                               | 1,574,865                           | 581,815                   | 377,586                  | 959,400                          | 225,000                              | 768,050                                  | Work-In-Progress-50%        | On-Going Program                  |
| George Dixon Community Ctr Recap         | CB200004       | -                                  | 250,000        | -                               | 250,000                             | -                         | 29,826                   | 29,826                           | 250,000                              | -  | Design-Planning             | -                                 |
| Gordon R Snow Community Centre           | CB200011       | 0                                  | -              | -                               | 0                                   | -                         | -                        | -                                | -                                    | 0  | Closing Out Project Account | -                                 |
| Halifax Common Pool Reconstruction       | CB210020       | 1,910,206                          | 7,500,000      | -                               | 9,410,206                           | 5,567,530                 | 11,045,322               | 16,612,852                       | 3,842,676                            | 0  | Work-In-Progress-25%        | 31-Dec-23                         |
| Halifax Ferry Terminal                   | CB000039       | 83,592                             | -              | -                               | 83,592                              | 11,859                    | 57,271                   | 69,129                           | 73,000                               | (0)                                      | Commissioning               | 01-Sep-22                         |
| Halifax Forum Redevelopment              | CB190013       | 1,771                              | -              | -                               | 1,771                               | -                         | 1,770                    | 1,770                            | -                                    | 1,771                                    | Deferred                    | 01-Sep-27                         |
| Halifax North Memorial Public Library    | CB190003       | 1,353,996                          | 5,000,000      | -                               | 6,353,996                           | 15,811                    | 12,535                   | 28,346                           | 100,000                              | 6,238,185                                | On Hold                     | 01-Mar-24                         |
| Heritage Facilities Recapitalization     | CB220002       | -                                  | 500,000        | -                               | 500,000                             | -                         | -                        | -                                | 100,000                              | 400,000                                  | Work-In-Progress-25%        | On-Going Program                  |
| HFX City Hall & Grand Parade Restoration | CB180003       | 128,909                            | -              | -                               | 128,909                             | -                         | 50,755                   | 50,755                           | 25,000                               | 103,909                                  | Work-In-Progress-25%        | On-Going Program                  |
| Horizon Recreation Centre                | CB220003       | -                                  | 200,000        | -                               | 200,000                             | -                         | 31,807                   | 31,807                           | 200,000                              | -  | Design-Planning             | -                                 |
| HRM Depot Upgrades                       | CB200015       | 510,542                            | 300,000        | -                               | 810,542                             | 46,721                    | 131,175                  | 177,897                          | 263,000                              | 500,821                                  | Design-Planning             | On-Going Program                  |
| Hubbards Recreation Centre               | CB000043       | 31,724                             | -              | -                               | 31,724                              | -                         | -                        | -                                | -                                    | (0)                                      | Closing Out Project Account | -                                 |
| Keshan Goodman Library Renovations       | CB190010       | 2,240,296                          | 1,000,000      | 2,765,310                       | 6,005,606                           | 174,155                   | 5,382,190                | 5,556,344                        | 3,500,000                            | 2,331,452                                | Work-In-Progress-25%        | 01-Jun-23                         |
| LeBrun Centre                            | CB190001       | 125,352                            | -              | -                               | 125,352                             | -                         | 2,878                    | 2,878                            | 50,000                               | 75,352                                   | Work Complete               | 01-Sep-22                         |
| Mackintosh Depot Replacement             | CB000089       | (937,029)                          | 7,100,000      | -                               | 6,162,971                           | 3,503,321                 | 729,728                  | 4,233,049                        | -                                    | 2,659,650                                | Work-In-Progress-75%        | 02-Feb-23                         |
| Materials Recovery Facility Repairs      | CW200002       | 539,810                            | 451,000        | -                               | 990,810                             | 137,886                   | 1                        | 137,887                          | 444,000                              | 546,810                                  | Work-In-Progress-50%        | On-Going Program                  |
| Metro Park Upgrades                      | CB000073       | 230,699                            | -              | -                               | 230,699                             | 40,705                    | -                        | 40,705                           | 141,000                              | 48,994                                   | Work-In-Progress-75%        | On-Going Program                  |
| Multi-District Facilities Upgrades       | CB200001       | 2,717,264                          | 2,000,000      | -                               | 4,717,264                           | 1,136,589                 | 885,249                  | 2,021,837                        | 808,000                              | 2,772,675                                | Work-In-Progress-50%        | On-Going Program                  |
| Mumford Transit Terminal Replacement     | CB220004       | -                                  | 100,000        | -                               | 100,000                             | -                         | -                        | -                                | 100,000                              | -  | Design-Planning             | -                                 |
| Ragged Lake Composting Recapitalization  | CW000009       | 1,265,067                          | -              | -                               | 1,265,067                           | 11,670                    | -                        | 11,670                           | 142,000                              | 1,123,067                                | Work-In-Progress-25%        | 28-Feb-24                         |
| New/Expanded Transit Centre              | CB000017       | 978,771                            | -              | -                               | 978,771                             | -                         | 17,791                   | 17,791                           | -                                    | (0)                                      | -                           | 01-Jan-26                         |
| Ragged Lake Transit Centre Expansion     | CB000125       | 7,146,380                          | -              | -                               | 7,146,380                           | 526,190                   | 924,467                  | 1,450,657                        | 2,500,000                            | 4,646,380                                | Design-Planning             | 01-Apr-24                         |
| RBC Centre                               | CB200007       | 202,143                            | -              | -                               | 202,143                             | 10,654                    | 12,982                   | 23,636                           | 80,000                               | 111,489                                  | Work-In-Progress-25%        | On-Going Program                  |
| Regional Library Facility Upgrades       | CB200009       | 375,357                            | 500,000        | -                               | 875,357                             | 169,595                   | 86,948                   | 256,543                          | 140,000                              | 565,761                                  | Work-In-Progress-50%        | On-Going Program                  |
| Regional Park Washrooms                  | CB200010       | 2,514,492                          | 600,000        | -                               | 3,114,492                           | 1,187,480                 | 1,501,591                | 2,689,070                        | 1,515,000                            | 412,013                                  | Work-In-Progress-50%        | On-Going Program                  |
| Roof Recapitalization                    | CB200005       | 436,229                            | 900,000        | -                               | 1,336,229                           | 74,191                    | 242,839                  | 317,030                          | 550,000                              | 712,038                                  | Work-In-Progress-50%        | On-Going Program                  |

| BUILDINGS/FACILITIES                    | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|---|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Sackville Sports Stadium                | CB000060       | 253,608                            | 1,500,000         | -                               | 1,753,608                           | 11,791                    | 211,491                  | 223,282                          | -                                    | 1,741,817                               | On Hold                     | On-Going Program                  |
| Sambro/Harrietsfield Fire Station       | CB000079       | 48,598                             | -                 | -                               | 48,598                              | 9,985                     | 2                        | 9,987                            | 20,000                               | 18,612                                  | Work Complete               | 31-Mar-23                         |
| Scotiabank Centre                       | CB200008       | 1,172,265                          | 1,300,000         | -                               | 2,472,265                           | 399,317                   | 775,147                  | 1,174,463                        | 1,550,000                            | 522,949                                 | Work-In-Progress-25%        | On-Going Program                  |
| Sheet Harbour Fire Station              | CB210018       | 400,000                            | 500,000           | -                               | 900,000                             | -                         | -                        | -                                | -                                    | 900,000                                 | Land Acquisition            | 26-Nov-26                         |
| Sheet Harbour Rec Centre                | CB000080       | 1,466,955                          | -                 | -                               | 1,466,955                           | 3,233                     | 40,276                   | 43,508                           | -                                    | 1,463,723                               | Land Acquisition            | 26-Nov-26                         |
| Shubenacadie Canal Greenway Trail       | CDG00493       | 30,571                             | -                 | -                               | 30,571                              | -                         | -                        | -                                | -                                    | 30,571                                  | Closing Out Project Account | On-Going Program                  |
| South Peninsula School Gym Enhancements | CB000084       | 460,000                            | -                 | -                               | 460,000                             | -                         | -                        | -                                | -                                    | 460,000                                 |                             |                                   |
| St Paul's Church Wall Restoration       | CR000008       | 10,187                             | -                 | -                               | 10,187                              | -                         | -                        | -                                | -                                    | 10,187                                  | Closing Out Project Account |                                   |
| St. Andrews Community Ctr. Renovation   | CB000011       | 57,762                             | -                 | -                               | 57,762                              | 45,542                    | 12,220                   | 57,762                           | -                                    | 12,220                                  | Work Complete               |                                   |
| Traffic Services Facility               | CB220023       | -                                  | 4,500,000         | -                               | 4,500,000                           | -                         | -                        | -                                | 100,000                              | 4,400,000                               | Design-Planning             |                                   |
| Transit Facility Investment Strategy    | CB000016       | 884,446                            | 650,000           | -                               | 1,534,446                           | 258,721                   | 760,738                  | 1,019,459                        | 1,100,000                            | 434,446                                 | Work-In-Progress-25%        | On-Going Program                  |
| Transit Terminal Upgrade & Expansion    | CB180126       | 1,988                              | -                 | -                               | 1,988                               | -                         | 926                      | 926                              | 712                                  | (0)                                     | Closing Out Project Account |                                   |
| Upper Sackville Rec. Ctr Facility       | CB000061       | (275,525)                          | 285,000           | -                               | 9,475                               | -                         | -                        | -                                | -                                    | 9,475                                   | Closing Out Project Account |                                   |
| Wharf Recapitalization                  | CB000087       | 2,206,036                          | -                 | -                               | 2,206,036                           | 733,651                   | 280,322                  | 1,013,973                        | 500,000                              | 972,385                                 | Work-In-Progress-75%        | On-Going Program                  |
| Woodside Ferry Terminal Upgrades        | CB000042       | 919,759                            | -                 | 350,000                         | 1,269,759                           | 560,779                   | 292,459                  | 853,237                          | 1,200,000                            | 69,759                                  | Commissioning               | 01-Dec-22                         |
| Wrights Cove Terminal                   | CR000007       | 30,450                             | -                 | -                               | 30,450                              | 845                       | 2,482                    | 3,327                            | -                                    | 30,450                                  | Design-Planning             |                                   |
| Youth Live Cart Storage Upgrades        | CB220024       | -                                  | 100,000           | -                               | 100,000                             | 72,495                    | -                        | 72,495                           | -                                    | 27,505                                  | Work-In-Progress-75%        | On-Going Program                  |
| Zatzman Sportsplex Revitalization       | CB000006       | 115,892                            | -                 | -                               | 115,892                             | -                         | -                        | -                                | -                                    | (0)                                     | Work Complete               | 31-Mar-23                         |
| <b>TOTAL BUILDINGS/FACILITIES</b>       |                | <b>51,364,413</b>                  | <b>53,461,000</b> | <b>3,115,310</b>                | <b>107,940,723</b>                  | <b>19,289,153</b>         | <b>37,514,644</b>        | <b>56,803,797</b>                | <b>35,789,193</b>                    | <b>52,369,044</b>                       |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the First Quarter Ending September 30, 2022

| BUSINESS/INDUSTRIAL PARKS                | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status | Estimated Project Completion Date |
| Aerotech Business Park                   | CQ220001       | -                                  | 2,500,000         | 58,804                          | 2,558,804                           | -                         | -                        | -                                | -                                    | 2,558,804                               |                |                                   |
| Aerotech Development                     | CQ000007       | 73,645                             | -                 | -                               | 73,645                              | -                         | 1,812                    | 1,812                            | -                                    | 52,290                                  |                |                                   |
| Burnside & City of Lakes Industrial Park | CQ220002       | -                                  | 26,250,000        | -                               | 26,250,000                          | 480,350                   | 3,162,735                | 3,643,085                        | 480,350                              | 26,250,000                              |                | 01-Sep-23                         |
| Burnside and City of Lakes Development   | CQ000008       | 31,430,701                         | -                 | -                               | 31,430,701                          | 11,043,137                | 19,062,806               | 30,105,943                       | 11,043,137                           | 20,305,912                              |                |                                   |
| Burnside Phase 1-2-3-4-5 Development     | CQ300741       | 488,142                            | -                 | -                               | 488,142                             | -                         | -                        | -                                | -                                    | 488,142                                 |                |                                   |
| Business Parks Sign Renewal & Maint.     | CQ000009       | 27,017                             | -                 | -                               | 27,017                              | -                         | 837                      | 837                              | -                                    | 26,180                                  |                |                                   |
| Development Consulting                   | CQ000010       | 69,190                             | -                 | -                               | 69,190                              | -                         | -                        | -                                | -                                    | 69,190                                  |                |                                   |
| Industrial Land Acquisition              | CQ000012       | 4,391,926                          | -                 | -                               | 4,391,926                           | -                         | 4,732                    | 4,732                            | -                                    | 4,387,194                               |                |                                   |
| Lot Grading: Burnside & Bayers Lake      | CQ200409       | 22,852                             | -                 | -                               | 22,852                              | -                         | -                        | -                                | -                                    | 22,852                                  |                |                                   |
| Lot Inventory Repurchase                 | CQ000011       | 4,150,476                          | -                 | -                               | 4,150,476                           | -                         | -                        | -                                | -                                    | 4,150,476                               |                |                                   |
| Park Sign Renewal & Maintenance          | CQ300745       | 109,948                            | -                 | -                               | 109,948                             | -                         | 246                      | 246                              | -                                    | 109,702                                 |                |                                   |
| Ragged Lake Business Park                | CQ220003       | -                                  | 500,000           | 426,979                         | 926,979                             | -                         | -                        | -                                | -                                    | 926,979                                 |                |                                   |
| <b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>   |                | <b>40,763,897</b>                  | <b>29,250,000</b> | <b>485,783</b>                  | <b>70,499,680</b>                   | <b>11,523,487</b>         | <b>22,233,169</b>        | <b>33,756,655</b>                | <b>11,523,487</b>                    | <b>59,347,720</b>                       |                |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the First Quarter Ending September 30, 2022**

| BUSINESS SYSTEMS                            | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|---|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Digital Services                            | CI000001       | 265,435                            | 250,000           | -                               | 515,435                             | -                         | 7,373                    | 7,373                            | 444,000                              | 71,435                                  | Work-In-Progress-50%        | On-Going Program                  |
| 2020 Municipal Election-eVoting             | CI190002       | 212,745                            | -                 | -                               | 212,745                             | 23,464                    | 32,745                   | 56,209                           | 25,000                               | -                                       | Closing Out Project Account | 31-Jul-22                         |
| Access & Privacy Project                    | CI210011       | 152,000                            | -                 | -                               | 152,000                             | 51,071                    | 90,415                   | 141,486                          | 152,000                              | -                                       | Work-In-Progress-75%        | 01-Nov-22                         |
| Application Recapitalization                | CI190009       | 337,295                            | 220,000           | -                               | 557,295                             | 123,439                   | 87,483                   | 210,922                          | 400,000                              | 157,295                                 | Work-In-Progress-50%        | On-Going Program                  |
| Business Intelligence Program               | CI190010       | 219,387                            | 334,000           | -                               | 553,387                             | 117,645                   | -                        | 117,645                          | 545,000                              | 8,387                                   | Work-In-Progress-50%        | On-Going Program                  |
| Contact Center Telephony Solution           | CI990017       | 83,383                             | -                 | -                               | 83,383                              | -                         | 27,176                   | 27,176                           | -                                    | 83,383                                  | -                           | Q4 2022                           |
| Corporate Scheduling                        | CI210019       | 1,205,024                          | 820,000           | -                               | 2,025,024                           | -                         | 1,758,262                | 1,758,262                        | -                                    | 2,025,024                               | Design-Planning             | 01-Apr-24                         |
| Council Chamber's Technology Upgrade        | CI990019       | 8,554                              | -                 | -                               | 8,554                               | -                         | 3,518                    | 3,518                            | -                                    | -                                       | Closing Out Project Account | -                                 |
| CRM Software Replacement                    | CI990020       | 650,092                            | -                 | -                               | 650,092                             | -                         | -                        | -                                | 100,000                              | 550,092                                 | Deferred                    | 31-Mar-27                         |
| Cyber Security                              | CI200005       | 925,806                            | -                 | -                               | 925,806                             | 521,726                   | 164,563                  | 686,289                          | 874,170                              | 51,636                                  | Work-In-Progress-50%        | On-Going Program                  |
| Data Management and Process Review          | CI990021       | 1,292                              | -                 | -                               | 1,292                               | -                         | -                        | -                                | -                                    | (0)                                     | Work Complete               | 31-Mar-22                         |
| E-Agenda Software                           | CI220001       | -                                  | 200,000           | -                               | 200,000                             | -                         | -                        | -                                | 200,000                              | -                                       | Design-Planning             | 01-Jun-23                         |
| Enterprise Content Management Program       | CI990018       | 1,402,560                          | 400,000           | 58,704                          | 1,861,264                           | 65,759                    | 742,907                  | 808,666                          | 500,000                              | 1,361,264                               | Design-Planning             | 01-Apr-24                         |
| Finance & HR Optimization                   | CI200002       | 10,596,906                         | 10,000,000        | (2,765,310)                     | 17,831,596                          | 5,377,428                 | 2,764,183                | 8,141,611                        | 4,571,783                            | 13,259,813                              | Work-In-Progress-50%        | 01-Jul-25                         |
| Fixed Route Planning, Scheduling, & Oper    | CM210013       | 3,253,601                          | -                 | -                               | 3,253,601                           | 349,122                   | 706,610                  | 1,055,733                        | 600,000                              | 2,653,601                               | -                           | -                                 |
| Fleet SAP Interface Upgrades                | CI190003       | 410,000                            | 595,000           | -                               | 1,005,000                           | -                         | -                        | -                                | -                                    | 1,005,000                               | -                           | 31-Mar-24                         |
| HRFE AVL Devices                            | CI190004       | 140,780                            | -                 | -                               | 140,780                             | 19,788                    | 14,283                   | 34,072                           | 24,295                               | 116,485                                 | Work-In-Progress-75%        | 31-Mar-24                         |
| HRFE Dispatch Project                       | CI990027       | 274,426                            | -                 | -                               | 274,426                             | -                         | -                        | -                                | 100,000                              | 174,426                                 | Work-In-Progress-50%        | 31-Mar-24                         |
| HRFE FDM Review/Enhance                     | CI210012       | 50,000                             | 150,000           | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                                 | On Hold                     | 31-Mar-24                         |
| HRFE Fire Department Management Review      | CI990028       | 32,841                             | -                 | -                               | 32,841                              | -                         | -                        | -                                | -                                    | 32,841                                  | On Hold                     | Unknown                           |
| HRFE Intelligent Dispatching                | CI190005       | 25,000                             | 100,000           | -                               | 125,000                             | -                         | -                        | -                                | 125,000                              | -                                       | Work-In-Progress-25%        | 31-Mar-25                         |
| HRFE Station Alerting                       | CI210013       | 375,000                            | 450,000           | -                               | 825,000                             | -                         | 312,858                  | 312,858                          | 712,858                              | 112,142                                 | Work-In-Progress-25%        | 31-Mar-25                         |
| HRP Cybersecurity Program                   | CI200006       | 83,824                             | -                 | -                               | 83,824                              | 21,287                    | 10,178                   | 31,465                           | 83,824                               | (0)                                     | Work-In-Progress-75%        | -                                 |
| HRP Digital Communications Intercept System | CI210017       | 459,000                            | -                 | -                               | 459,000                             | 457,972                   | -                        | 457,972                          | 457,972                              | 1,028                                   | Work Complete               | -                                 |
| HRP Interview Room Recording System         | CI210018       | 235,000                            | -                 | -                               | 235,000                             | 11,627                    | 175,637                  | 187,264                          | 235,000                              | -                                       | Work-In-Progress-50%        | -                                 |
| HRP Intranet Refresh                        | CI220002       | -                                  | 350,000           | -                               | 350,000                             | -                         | -                        | -                                | -                                    | 350,000                                 | Design-Planning             | 31-Mar-24                         |
| HRP Records Management System Optimization  | CI990023       | 856,245                            | -                 | -                               | 856,245                             | 118,365                   | 189,310                  | 307,674                          | 320,000                              | 536,245                                 | Work-In-Progress-50%        | 25-Mar-25                         |
| HRP Security Monitoring Video Surveillance  | CI210016       | 47,362                             | -                 | -                               | 47,362                              | 24,501                    | 13,337                   | 37,838                           | 137,361                              | (89,999)                                | Work-In-Progress-50%        | -                                 |
| ICT Business Tools                          | CI200004       | 450,565                            | 300,000           | -                               | 750,565                             | 22,241                    | 398,794                  | 421,036                          | 658,241                              | 92,324                                  | Work-In-Progress-50%        | On-Going Program                  |
| ICT Infrastructure Recap                    | CI200003       | 1,592,406                          | 500,000           | -                               | 2,092,406                           | 475,505                   | 1,416,366                | 1,891,872                        | 1,886,950                            | 205,456                                 | Work-In-Progress-50%        | On-Going Program                  |
| Identity & Access Management                | CI210014       | 250,000                            | 350,000           | -                               | 600,000                             | -                         | -                        | -                                | 100,000                              | 500,000                                 | Design-Planning             | 01-Mar-25                         |
| IT Service Management                       | CI200001       | 460,533                            | -                 | -                               | 460,533                             | 26,072                    | 148,678                  | 174,750                          | 400,000                              | 60,533                                  | Work-In-Progress-50%        | On-Going Program                  |
| iVos Implementation                         | CI190006       | 360,713                            | 110,000           | -                               | 470,713                             | 20,991                    | 33,146                   | 54,137                           | 54,136                               | 416,577                                 | -                           | TBD                               |
| Municipal Archives Storage                  | CI210015       | 200,000                            | -                 | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                                 | -                           | 01-Dec-23                         |
| Office 365 Migration                        | CI190007       | 58,704                             | -                 | (58,704)                        | -                                   | -                         | -                        | -                                | -                                    | -                                       | Closing Out Project Account | -                                 |
| Paratransit Technology                      | CM210012       | 808,874                            | -                 | -                               | 808,874                             | 8,874                     | 405,736                  | 414,610                          | 400,000                              | 408,874                                 | -                           | -                                 |
| Parking Technology                          | CI990031       | 248,038                            | 225,000           | -                               | 473,038                             | 547                       | 271,388                  | 271,935                          | 271,388                              | 201,650                                 | -                           | 01-Dec-23                         |
| Permitting Licensing & Compliance Solution  | CI990013       | 2,079,989                          | 650,000           | -                               | 2,729,989                           | 715,496                   | 1,083,976                | 1,799,472                        | 2,161,219                            | 0                                       | Work-In-Progress-75%        | 01-Mar-23                         |
| Public WiFi                                 | CI000021       | 142,722                            | 100,000           | -                               | 242,722                             | -                         | 20,662                   | 20,662                           | -                                    | 242,722                                 | On Hold                     | TBD                               |
| Recreation Services Software                | CI000005       | 312,066                            | -                 | -                               | 312,066                             | 133,089                   | 94,992                   | 228,081                          | 206,400                              | 105,666                                 | -                           | 30-Nov-22                         |
| Road Disruption Mgmt Solution               | CI190008       | 189,847                            | 220,000           | -                               | 409,847                             | -                         | 131,025                  | 131,025                          | 148,320                              | 261,527                                 | Work-In-Progress-50%        | 31-Mar-25                         |
| Situational Awareness                       | CI990035       | 60,071                             | -                 | -                               | 60,071                              | -                         | 691                      | 691                              | 60,071                               | 0                                       | Work-In-Progress-75%        | 31-Mar-23                         |
| Source Management                           | CI000016       | 42,354                             | -                 | -                               | 42,354                              | 31,208                    | 10,220                   | 41,428                           | 40,000                               | 2,354                                   | -                           | 30-Oct-22                         |
| Transit Fare Management                     | CM210011       | 2,121,430                          | -                 | -                               | 2,121,430                           | -                         | 521,430                  | 521,430                          | 200,000                              | 1,921,430                               | -                           | -                                 |
| Transit Recording Solution Upgrade          | CM210014       | 142,572                            | -                 | -                               | 142,572                             | 34,569                    | 33,322                   | 67,891                           | 80,000                               | 62,572                                  | -                           | -                                 |
| Transit Technology Program                  | CM210010       | 1,358,695                          | -                 | -                               | 1,358,695                           | 525,012                   | 173,576                  | 698,588                          | 800,000                              | 558,695                                 | -                           | -                                 |
| <b>TOTAL BUSINESS SYSTEMS</b>               |                | <b>33,183,137</b>                  | <b>16,324,000</b> | <b>(2,765,310)</b>              | <b>46,741,827</b>                   | <b>9,276,799</b>          | <b>11,844,841</b>        | <b>21,121,640</b>                | <b>18,074,988</b>                    | <b>27,900,478</b>                       |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary**  
For the First Quarter Ending September 30, 2022

| DISTRICT CAPITAL FUNDS              | Project            | Number | Budget                             |                  |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |
|-------------------------------------|--------------------|--------|------------------------------------|------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|
|                                     |                    |        | Budget Remaining at March 31, 2022 | Budget 2022/23   | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 |
| District 1 Project Funds            | CCV02501, CCV02601 |        | 26,309                             | 94,000           | -                               | 120,309                             | 65,860                    | 463                      | 66,322                           | 66,322                               | 53,987                                  |
| District 2 Project Funds            | CCV02502, CCV02602 |        | 1,562                              | 94,000           | -                               | 95,562                              | 84,845                    | -                        | 84,845                           | 84,845                               | 10,717                                  |
| District 3 Project Funds            | CCV02503, CCV02603 |        | 64,536                             | 94,000           | -                               | 158,536                             | 53,751                    | 48,665                   | 102,416                          | 102,416                              | 56,120                                  |
| District 4 Project Funds            | CCV02504, CCV02604 |        | 81,555                             | 94,000           | -                               | 175,555                             | 40,456                    | 4,345                    | 44,801                           | 44,801                               | 130,754                                 |
| District 5 Project Funds            | CCV02505, CCV02605 |        | 86,946                             | 94,000           | -                               | 180,946                             | 87,489                    | 21,467                   | 108,956                          | 108,956                              | 71,990                                  |
| District 6 Project Funds            | CCV02506, CCV02606 |        | 245,776                            | 94,000           | -                               | 339,776                             | 38,742                    | 182,066                  | 220,809                          | 220,809                              | 118,967                                 |
| District 7 Project Funds            | CCV02507, CCV02607 |        | 8,353                              | 94,000           | -                               | 102,353                             | 99,343                    | 3,010                    | 102,353                          | 102,353                              | -                                       |
| District 8 Project Funds            | CCV02508, CCV02608 |        | 259,721                            | 94,000           | -                               | 353,721                             | 46,462                    | 162,278                  | 208,740                          | 208,740                              | 144,981                                 |
| District 9 Project Funds            | CCV02509, CCV02609 |        | 119,953                            | 94,000           | -                               | 213,953                             | 64,720                    | 38,401                   | 103,121                          | 103,121                              | 110,832                                 |
| District 10 Project Funds           | CCV02510, CCV02610 |        | 138,275                            | 94,000           | -                               | 232,275                             | 51,600                    | 59,047                   | 110,647                          | 110,647                              | 121,628                                 |
| District 11 Project Funds           | CCV02511, CCV02611 |        | 56,297                             | 94,000           | -                               | 150,297                             | 39,836                    | 19,801                   | 59,637                           | 59,637                               | 90,660                                  |
| District 12 Project Funds           | CCV02512, CCV02612 |        | 329,352                            | 94,000           | -                               | 423,352                             | 31,874                    | 255,213                  | 287,087                          | 287,087                              | 136,264                                 |
| District 13 Project Funds           | CCV02513, CCV02613 |        | 46,136                             | 94,000           | -                               | 140,136                             | 71,797                    | 30,000                   | 101,797                          | 101,797                              | 38,339                                  |
| District 14 Project Funds           | CCV02514, CCV02614 |        | 18,623                             | 94,000           | -                               | 112,623                             | 91,994                    | 250                      | 92,244                           | 92,244                               | 20,379                                  |
| District 15 Project Funds           | CCV02515, CCV02615 |        | 10,255                             | 94,000           | -                               | 104,255                             | 45,104                    | 10,235                   | 55,339                           | 55,339                               | 48,916                                  |
| District 16 Project Funds           | CCV02516, CCV02616 |        | 63,708                             | 94,000           | -                               | 157,708                             | 11,744                    | 7,998                    | 19,742                           | 19,742                               | 137,966                                 |
| <b>TOTAL DISTRICT CAPITAL FUNDS</b> |                    |        | <b>1,557,355</b>                   | <b>1,504,000</b> | <b>-</b>                        | <b>3,061,355</b>                    | <b>925,617</b>            | <b>843,239</b>           | <b>1,768,856</b>                 | <b>1,768,856</b>                     | <b>1,292,498</b>                        |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the First Quarter Ending September 30, 2022**

| OUTDOOR RECREATION                     | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Beazley Field Complex                  | CP000018       | 19,367                             | -                 | -                               | 19,367                              | -                         | 19,366                   | 19,366                           | -                                    | 19,367                                  |                      |                                   |
| Cemetery Upgrades                      | CP000020       | 3,956                              | 650,000           | -                               | 653,956                             | 3,436                     | 650,000                  | 653,436                          | 8,436                                | 645,519                                 | Design-Planning      | 01-Jul-23                         |
| District 11 Community Integration Fund | CW200001       | 25,000                             | -                 | -                               | 25,000                              | -                         | -                        | -                                | 10,000                               | 15,000                                  | Public Consultation  | 31-Mar-24                         |
| Halifax Common Upgrades                | CP200002       | 64,249                             | -                 | -                               | 64,249                              | 7,397                     | 14,010                   | 21,407                           | 50,000                               | 14,249                                  | Work-In-Progress-50% | 01-Jul-23                         |
| Off-Leash Dog Parks                    | CP200007       | 31,961                             | 900,000           | -                               | 931,961                             | 4,938                     | 914,019                  | 918,957                          | 24,000                               | 907,961                                 | Design-Planning      | 01-Jul-23                         |
| Park Development - New                 | CP210013       | 79,332                             | 790,000           | -                               | 869,332                             | 7,578                     | 790,502                  | 798,080                          | 578,000                              | 291,332                                 | Work-In-Progress-25% | 01-Jul-23                         |
| Park Land Acquisition                  | CP200004       | 1,140,335                          | 500,000           | -                               | 1,640,335                           | 28,755                    | 4,349                    | 33,104                           | -                                    | 1,640,335                               | Land Acquisition     | On-Going Program                  |
| Park Recapitalization                  | CP200001       | 3,374,854                          | 6,090,000         | 412,143                         | 9,876,997                           | 2,200,371                 | 5,732,573                | 7,932,944                        | 7,650,000                            | 2,226,997                               | Work-In-Progress-25% | On-Going Program                  |
| Peace & Friendship Park Improvements   | CP000011       | 87,912                             | 250,000           | -                               | 337,912                             | 271                       | 1,043                    | 1,314                            | 170,000                              | 167,912                                 | Public Consultation  | 31-Oct-23                         |
| Recreational Trails                    | CP190002       | 672,716                            | 325,000           | -                               | 997,716                             | 272,841                   | 413,619                  | 686,460                          | 1,165,000                            | (167,284)                               | Design-Planning      | 01-Sep-23                         |
| Regional/Wilderness Park Development   | CP000014       | 72,765                             | 1,000,000         | -                               | 1,072,765                           | 34,999                    | 535,831                  | 570,830                          | 945,000                              | 127,765                                 | Work-In-Progress-25% | 01-Sep-23                         |
| Shoreline Improvements/Water Access    | CP180002       | 421,288                            | 425,000           | -                               | 846,288                             | 18,366                    | 87,035                   | 105,401                          | 81,000                               | 765,288                                 | Design-Planning      | 01-Dec-23                         |
| Splash Pads                            | CP210008       | 809,338                            | -                 | -                               | 809,338                             | 722,463                   | 60,500                   | 782,964                          | 809,000                              | 338                                     | Commissioning        | 01-Nov-22                         |
| <b>TOTAL OUTDOOR RECREATION</b>        |                | <b>6,803,072</b>                   | <b>10,930,000</b> | <b>412,143</b>                  | <b>18,145,215</b>                   | <b>3,301,417</b>          | <b>9,222,847</b>         | <b>12,524,264</b>                | <b>11,490,436</b>                    | <b>6,654,778</b>                        |                      |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



**Capital Projection Summary  
For the First Quarter Ending September 30, 2022**

| ROADS, ACTIVE TRANSPORTATION & BRIDGES                   | Project Number | Budget                             |                |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                              |                                   |
|--|----------------|------------------------------------|----------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|------------------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23 | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status               | Estimated Project Completion Date |
| Active Transportation                                    | CR200001       | 4,138,631                          | 4,400,000      | -                               | 8,538,631                           | 806,797                   | 4,830,494                | 5,637,291                        | 3,233,879                            | 5,304,752                               | Work-In-Progress-50%         | On-Going Program                  |
| Barrington Street & Active Transportation                | CT190007       | 661,048                            | -              | -                               | 661,048                             | -                         | -                        | -                                | -                                    | 661,048                                 | Work Complete                |                                   |
| Bedford West Road Oversizing                             | CTU01006       | 4,307,708                          | 3,250,000      | -                               | 7,557,708                           | 3,794,878                 | 3,253,934                | 7,048,813                        | 3,340,000                            | 4,217,708                               | Design-Planning              |                                   |
| Bridges  | CR200003       | 2,162,943                          | 3,000,000      | -                               | 5,162,943                           | 1,342,107                 | 1,387,283                | 2,729,389                        | 3,242,095                            | 1,920,848                               | Work-In-Progress-75%         | On-Going Program                  |
| Burnside Connection to Highway 107                       | CT000013       | -                                  | 4,000,000      | -                               | 4,000,000                           | -                         | -                        | -                                | -                                    | 4,000,000                               |                              | 31-Dec-23                         |
| Bus Stop Improvements                                    | CM190002       | 194,230                            | 1,000,000      | -                               | 1,194,230                           | 33,332                    | 751,335                  | 784,667                          | 800,000                              | 394,230                                 | Work-In-Progress-50%         | On-Going Program                  |
| Cogswell Interchange Redevelopment                       | CT000007       | 9,374,089                          | 16,030,000     | -                               | 25,404,089                          | 10,106,571                | 85,707,132               | 95,813,703                       | 41,507,095                           | (16,103,006)                            | Work-In-Progress-25%         | 01-Mar-26                         |
| Downtown Dart Infrastructure Renewal                     | CT190003       | 400,537                            | 9,000,000      | -                               | 9,400,537                           | -                         | 34,688                   | 34,688                           | 1,000,000                            | 6,195,537                               |                              |                                   |
| Downtown Streetscapes - Argyle/Grafton                   | CD000002       | 205,439                            | -              | -                               | 205,439                             | -                         | 14,848                   | 14,848                           | 205,000                              | 439                                     | Design-Planning              |                                   |
| Downtown Streetscapes-Spring Garden Road                 | CD000001       | 2,388,194                          | -              | -                               | 2,388,194                           | 626,042                   | 1,371,604                | 1,997,645                        | 1,800,000                            | 588,194                                 | Work-In-Progress-75%         |                                   |
| Herring Cove Road  | CT190005       | 500,000                            | -              | -                               | 500,000                             | -                         | -                        | -                                | -                                    | 500,000                                 | Design-Planning              | 15-Dec-30                         |
| Rapid Transit Strategy Project Planning                  | CM000018       | 554,535                            | -              | -                               | 554,535                             | -                         | -                        | -                                | 30,000                               | 524,535                                 | Design-Planning              |                                   |
| IMP Land Acquisition                                     | CT190009       | 4,070,772                          | 5,000,000      | -                               | 9,070,772                           | 1,346,101                 | 521,992                  | 1,868,093                        | 1,500,000                            | 6,820,772                               | Land Acquisition             | On-Going Program                  |
| Multi Modal Corridor: Bedford Highway                    | CT190008       | 168,097                            | -              | -                               | 168,097                             | 11,240                    | 31,884                   | 43,124                           | 73,000                               | 95,097                                  | Design-Planning              | 15-Dec-30                         |
| Multi Modal Corridor: Bayers Rd                          | CT200002       | 732,485                            | -              | -                               | 732,485                             | 56,961                    | 111,092                  | 168,052                          | 201,000                              | 531,485                                 | Land Acquisition             | 01-Dec-24                         |
| Multi Modal Corridor: Dutch Village Rd                   | CT200003       | 189,428                            | -              | -                               | 189,428                             | 22,422                    | 72,553                   | 94,974                           | 189,428                              | (0)                                     | Design-Planning              | 15-Dec-24                         |
| Multi Modal Corridor: Robie & Young St                   | CT200006       | 600,531                            | -              | -                               | 600,531                             | -                         | 300,266                  | 300,266                          | 125,000                              | 475,531                                 | Design-Planning              | 01-Dec-26                         |
| Multi Modal Corridor: Studies/Design                     | CT220001       | -                                  | 500,000        | -                               | 500,000                             | 12,916                    | 485,665                  | 498,581                          | 300,000                              | 200,000                                 | Design-Planning              | On-Going Program                  |
| Multi Modal Corridor: Windmill Rd                        | CT200005       | 200,000                            | -              | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                                 | Design-Planning              | 01-Dec-26                         |
| New Paving Streets-HRM Owned Roads                       | CR180006       | 359,314                            | -              | -                               | 359,314                             | -                         | -                        | -                                | -                                    | 359,314                                 | Work Complete                | On-Going Program                  |
| New Paving Subdivision Streets-Province                  | CR180007       | 1,300,128                          | -              | -                               | 1,300,128                           | 140,912                   | -                        | 140,912                          | -                                    | 1,300,128                               | Work Complete                | On-Going Program                  |
| New Paving Subdivisions-Provincial Roads                 | CR210007       | 804,000                            | 1,350,000      | -                               | 2,154,000                           | -                         | -                        | -                                | -                                    | 2,154,000                               | Work-In-Progress-75%         | On-Going Program                  |
| Non-Accepted Streets Land Title Search                   | CR210012       | 394,973                            | -              | -                               | 394,973                             | 5,783                     | -                        | 5,783                            | 394,973                              | 0                                       | Work-In-Progress-50%         | On-Going Program                  |
| North Park Corridor Improvements                         | CT000001       | 3,821                              | -              | -                               | 3,821                               | -                         | -                        | -                                | -                                    | -                                       | Closing Out Project Account  |                                   |
| Other Related Road Works                                 | CR200004       | 2,442,243                          | 2,000,000      | -                               | 4,442,243                           | 1,593,996                 | 1,072,854                | 2,666,850                        | 2,674,672                            | 1,767,570                               |                              | On-Going Program                  |
| Port Wallace Roadway Oversizing                          | CT220002       | -                                  | 200,000        | -                               | 200,000                             | 9,557                     | 16,024                   | 25,581                           | 76,000                               | 124,000                                 | Design-Planning              | 01-Dec-26                         |
| Portland Street  | CT190002       | 208,295                            | -              | -                               | 208,295                             | 5,810                     | 52,485                   | 58,295                           | 108,000                              | 100,295                                 | Design-Planning              | 15-Dec-30                         |
| Railway Crossing Improvements                            | CT000015       | 220,968                            | -              | -                               | 220,968                             | -                         | -                        | -                                | 5,000                                | 215,968                                 | Work Complete                | On-Going Program                  |
| Rainnie/Brunswick Complete Streets                       | CR210010       | 99,739                             | 150,000        | -                               | 249,739                             | -                         | -                        | -                                | 50,000                               | 199,739                                 | Design-Planning              | 15-Dec-24                         |
| Regional Centre AAA Bikeways                             | CR200007       | 1,138,939                          | 6,695,000      | 22,744                          | 7,856,683                           | 353,317                   | 3,571,046                | 3,924,362                        | 3,877,114                            | 3,979,569                               | Work-In-Progress-75%         | On-Going Program                  |
| Road Ops & Construction - State of Good                  | CR200005       | 116,227                            | -              | -                               | 116,227                             | 40,054                    | 5,480                    | 45,534                           | 29,105                               | 87,122                                  | Transfer to Operating Budget | On-Going Program                  |
| Road Oversizing -Bedford South CCC                       | CTX01126       | 235,671                            | -              | -                               | 235,671                             | -                         | -                        | -                                | -                                    | 235,671                                 |                              |                                   |
| Shearwater Connector - IMP                               | CT000016       | 50,910                             | -              | -                               | 50,910                              | -                         | 154                      | 154                              | -                                    | 50,910                                  |                              | 15-Dec-30                         |
| Sidewalk Renewals  | CR200002       | 1,067,981                          | 2,000,000      | -                               | 3,067,981                           | 514,580                   | 2,236,736                | 2,751,315                        | 2,467,500                            | 600,481                                 | Work-In-Progress-75%         | On-Going Program                  |
| Street Recapitalization                                  | CR200006       | 16,563,602                         | 41,000,000     | 3,753,455                       | 61,317,057                          | 12,168,468                | 38,498,491               | 50,666,959                       | 41,631,864                           | 19,685,193                              | Work-In-Progress-75%         | On-Going Program                  |
| Streetscape Renewal                                      | CT200007       | 50,000                             | 50,000         | -                               | 100,000                             | 11,749                    | 22,429                   | 34,178                           | 100,000                              | -                                       |                              | On-Going Program                  |
| Streetscaping  | CT190001       | 365,452                            | 400,000        | -                               | 765,452                             | 21,530                    | 168,245                  | 189,776                          | 120,000                              | 645,452                                 |                              | On-Going Program                  |
| Tactical Urbanism  | CT200008       | 320,038                            | 300,000        | -                               | 620,038                             | 76,530                    | 307,012                  | 383,543                          | 90,000                               | 530,038                                 |                              | On-Going Program                  |
| Transit Priority Measures                                | CM000009       | 421,862                            | -              | -                               | 421,862                             | 1,228                     | 47,743                   | 48,970                           | 46,500                               | 375,362                                 | Design-Planning              | On-Going Program                  |
| West Bedford Park & Ride                                 | CM200009       | 2,191,585                          | -              | -                               | 2,191,585                           | 1,168,832                 | 522,458                  | 1,691,290                        | 1,700,000                            | 491,585                                 | Commissioning                | 01-Jan-23                         |
| Windsor Street Exchange                                  | CT190010       | 1,745,990                          | 2,665,000      | -                               | 4,410,990                           | 74,449                    | 114,474                  | 188,923                          | 35,000                               | 4,375,990                               |                              |                                   |
| <b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b> |                | <b>60,950,405</b>                  | <b>#####</b>   | <b>3,776,199</b>                | <b>167,716,605</b>                  | <b>34,346,162</b>         | <b>145,510,399</b>       | <b>179,856,561</b>               | <b>110,952,226</b>                   | <b>53,805,558</b>                       |                              |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary**  
For the First Quarter Ending September 30, 2022

| TRAFFIC & STREETLIGHTS                  | Project Number | Budget                             |                  |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|---|----------------|------------------------------------|------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|   |                | Budget Remaining at March 31, 2022 | Budget 2022/23   | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Controller Cabinet & Detection          | CT200004       | 363,833                            | 370,000          | -                               | 733,833                             | -                         | 291,081                  | 291,081                          | 654,000                              | 79,833                                  | Ordered                     | On-Going Program                  |
| Destination Signage Program             | CTR00904       | 171,287                            | -                | -                               | 171,287                             | 5,439                     | 31,730                   | 37,169                           | 37,000                               | 134,287                                 | Work-In-Progress-50%        | On-Going Program                  |
| Opticom Signalization System            | CT190004       | 72,841                             | 74,000           | -                               | 146,841                             | -                         | -                        | -                                | -                                    | 146,841                                 |                             | On-Going Program                  |
| Road Safety Improvement Program         | CT190006       | 550,747                            | 4,700,000        | -                               | 5,250,747                           | 249,029                   | 3,198,222                | 3,447,251                        | 4,850,000                            | 400,747                                 | Work-In-Progress-50%        | On-Going Program                  |
| Street Lighting                         | CT200001       | 254,429                            | 250,000          | -                               | 504,429                             | -                         | 14,895                   | 14,895                           | 400,000                              | 88,575                                  | Design-Planning             | On-Going Program                  |
| Traffic Signal Installation             | CT180007       | 43,338                             | -                | -                               | 43,338                              | -                         | -                        | -                                | -                                    | 43,338                                  | Closing Out Project Account | On-Going Program                  |
| Traffic Signal Rehabilitation           | CT180002       | 2,134                              | -                | -                               | 2,134                               | -                         | -                        | -                                | -                                    | 2,134                                   | Closing Out Project Account | On-Going Program                  |
| Traffic Signal Re-Lamping Program       | CT180003       | 18                                 | 550,000          | -                               | 550,018                             | -                         | -                        | -                                | -                                    | 550,018                                 | Design-Planning             | On-Going Program                  |
| <b>TOTAL TRAFFIC &amp; STREETLIGHTS</b> |                | <b>1,458,626</b>                   | <b>5,944,000</b> | <b>-</b>                        | <b>7,402,626</b>                    | <b>254,468</b>            | <b>3,535,928</b>         | <b>3,790,396</b>                 | <b>5,941,000</b>                     | <b>1,445,772</b>                        |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the First Quarter Ending September 30, 2022

| VEHICLES, VESSELS & EQUIPMENT                  | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                             |                                   |
|--|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|-----------------------------|-----------------------------------|
|  |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status              | Estimated Project Completion Date |
| Access-A-Bus Replacement                       | CM200001       | 21,286                             | 1,385,000         | -                               | 1,406,286                           | 4,517                     | -                        | 4,517                            | -                                    | 1,406,286                               | Design-Planning             | On-Going Program                  |
| Bus Maintenance Equipment Replacement          | CM200005       | 464,209                            | 360,000           | -                               | 824,209                             | 9,390                     | 299,879                  | 309,269                          | 659,000                              | 165,209                                 | Work-In-Progress-50%        | On-Going Program                  |
| Conventional Bus Replacement                   | CM200006       | 1,021,683                          | -                 | -                               | 1,021,683                           | 1,296                     | 33,783                   | 35,080                           | -                                    | -                                       | Closing Out Project Account | On-Going Program                  |
| Electric Bus Procurement - Phase 1             | CV210011       | 900,000                            | 63,413,000        | -                               | 64,313,000                          | -                         | 78,141,500               | 78,141,500                       | 1,200,000                            | 63,113,000                              | Design-Planning             | 31-Mar-24                         |
| Ferry and Terminal Security Capital Upgr       | CV210007       | 76,913                             | 125,000           | -                               | 201,913                             | 4,968                     | 10                       | 4,978                            | 93,000                               | 104,928                                 |                             | On-Going Program                  |
| Ferry Overhaul and Capital Upgrades            | CM200007       | 186,723                            | 400,000           | -                               | 586,723                             | 338,407                   | 92,034                   | 430,441                          | 530,000                              | 56,723                                  |                             | On-Going Program                  |
| Fire Fleet Expansion                           | CV220015       | -                                  | 650,000           | -                               | 650,000                             | -                         | 235,826                  | 235,826                          | -                                    | 650,000                                 | Work-In-Progress-25%        | On-Going Program                  |
| Fire Fleet Replacement                         | CE200002       | 3,958,114                          | 4,380,000         | -                               | 8,338,114                           | 278,763                   | 7,130,694                | 7,409,457                        | 2,211,558                            | 6,126,556                               | Work-In-Progress-75%        | On-Going Program                  |
| Fire Services Equipment Replacement            | CE200004       | 150,503                            | 1,000,000         | -                               | 1,150,503                           | 318,166                   | 412,899                  | 731,065                          | 1,145,735                            | (0)                                     | Work-In-Progress-50%        | On-Going Program                  |
| Fire Services Water Supply                     | CE190001       | 122,551                            | 96,000            | -                               | 218,551                             | 6,646                     | 12,787                   | 19,433                           | 110,000                              | 8,551                                   | Work-In-Progress-50%        | On-Going Program                  |
| Fire/Rescue Boat Replacement                   | CE190006       | 10,687                             | -                 | -                               | 10,687                              | 7,373                     | 1,428                    | 8,801                            | -                                    | 10,687                                  | Closing Out Project Account |                                   |
| Heavy Urban Search & Rescue Equipment          | CE200005       | 225,125                            | 470,000           | -                               | 695,125                             | 170,000                   | -                        | 170,000                          | 320,000                              | 75,125                                  | Work-In-Progress-50%        | On-Going Program                  |
| HRP IES Console/Desk Unit Refresh              | CE220001       | -                                  | 270,000           | -                               | 270,000                             | -                         | -                        | -                                | 270,000                              | -                                       | Work-In-Progress-25%        | 31-Mar-26                         |
| Ice Resurfacer Replacement                     | CE190005       | 5,291                              | 150,000           | -                               | 155,291                             | -                         | 148,909                  | 148,909                          | 148,900                              | 6,391                                   | Work-In-Progress-75%        | On-Going Program                  |
| MFTP Implementation Bus Expansion              | CM180008       | 580,923                            | 5,350,000         | -                               | 5,930,923                           | 51,976                    | 4,622,866                | 4,674,842                        | 5,660,000                            | 270,923                                 | Work-In-Progress-75%        | 01-Oct-23                         |
| Mid-Life Bus Rebuild                           | CM200004       | 4,539                              | 1,360,000         | -                               | 1,364,539                           | 673,309                   | -                        | 673,309                          | 1,359,287                            | 0                                       | Work-In-Progress-50%        | On-Going Program                  |
| Mill Cove Ferry Service                        | CV210013       | 1,634,607                          | -                 | -                               | 1,634,607                           | 684,745                   | 457,805                  | 1,142,550                        | 1,200,000                            | 434,607                                 | Design-Planning             | 01-Dec-26                         |
| Municipal Fleet Expansion                      | CV210001       | 1,569,975                          | 1,100,000         | -                               | 2,669,975                           | 642,991                   | 994,937                  | 1,637,928                        | 1,535,927                            | 1,134,047                               | Work-In-Progress-50%        | On-Going Program                  |
| Municipal Fleet Replacement                    | CE200001       | 1,645,387                          | 3,170,000         | -                               | 4,815,387                           | 1,232,103                 | 3,341,764                | 4,573,867                        | 3,476,329                            | 1,339,059                               | Work-In-Progress-75%        | On-Going Program                  |
| New/Replacement Green Carts                    | CW190001       | 178,311                            | 562,000           | -                               | 740,311                             | 283,312                   | 260,688                  | 544,000                          | 607,000                              | 133,311                                 | Work-In-Progress-75%        | On-Going Program                  |
| Police Fleet Replacement                       | CE200003       | 264,935                            | 900,000           | -                               | 1,164,935                           | 61,349                    | 1,057,588                | 1,118,936                        | 731,844                              | 433,091                                 | Work-In-Progress-75%        | On-Going Program                  |
| Police Services Replacement Equipment          | CE190002       | 248,756                            | 500,000           | -                               | 748,756                             | 259,648                   | 103,724                  | 363,372                          | 748,756                              | (0)                                     | Work-In-Progress-50%        | On-Going Program                  |
| Rural Depots                                   | CW200003       | 406,887                            | -                 | -                               | 406,887                             | 429,231                   | 768                      | 430,000                          | 429,000                              | (22,113)                                | Work Complete               | On-Going Program                  |
| Transit Strategies/Studies                     | CV210014       | 265,325                            | -                 | -                               | 265,325                             | -                         | -                        | -                                | 50,000                               | 150,000                                 | Design-Planning             | On-Going Program                  |
| Transit Support Vehicle Expansions             | CV220016       | -                                  | 280,000           | -                               | 280,000                             | -                         | 207,769                  | 207,769                          | 75,000                               | 205,000                                 | Ordered                     | On-Going Program                  |
| Transit Support Vehicle Replacement            | CM200003       | 147,014                            | 200,000           | -                               | 347,014                             | 92,782                    | 197,926                  | 290,709                          | 290,708                              | 56,306                                  | Ordered                     | On-Going Program                  |
| <b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b> |                | <b>14,089,744</b>                  | <b>86,121,000</b> | <b>-</b>                        | <b>100,210,744</b>                  | <b>5,550,971</b>          | <b>97,755,585</b>        | <b>103,306,556</b>               | <b>22,852,044</b>                    | <b>75,857,687</b>                       |                             |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the First Quarter Ending September 30, 2022

| OTHER ASSETS                          | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |   |                      |                                   |
|---------------------------------------|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|---|----------------------|-----------------------------------|
|                                       |                | Budget Remaining at March 31, 2022 | Budget 2022/23    | Budget Increases/ (Decreases)** | Budget Available September 30, 2022 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2023 | Projected Work to Progress into 2023/24 | Project Status       | Estimated Project Completion Date |
| Cultural Spaces                       | CP190001       | 322,135                            | 250,000           | -                               | 572,135                             | 35,948                    | 51,920                   | 87,868                           | 454,000                              | 118,135                                 | Work-In-Progress-25% | On-Going Program                  |
| Dredging of Siltation Pond            | CWU01092       | 360,000                            | -                 | -                               | 360,000                             | -                         | -                        | -                                | -                                    | 360,000                                 | Deferred             | On-Going Program                  |
| Environmental Monitoring 101 Landfill | CW190004       | 351,208                            | 657,000           | -                               | 1,008,208                           | 50,008                    | 134,394                  | 184,402                          | 610,000                              | 398,208                                 | Work-In-Progress-25% | On-Going Program                  |
| HalifACT Climate Action Plan          | CB200012       | 1,774,347                          | 9,960,000         | 75,000                          | 11,809,347                          | 249,947                   | 3,495,978                | 3,745,924                        | 3,956,097                            | 7,853,250                               | Work-In-Progress-25% | 31-Mar-30                         |
| HRM Public Art Commissions            | CDG01135       | 14,307                             | -                 | -                               | 14,307                              | -                         | 11,732                   | 11,732                           | 28,614                               | (14,307)                                |                      | On-Going Program                  |
| Sandy Lake Wastewater Oversizing      | CSX01346       | 1,115                              | -                 | -                               | 1,115                               | -                         | -                        | -                                | -                                    | 1,115                                   |                      | On-Going Program                  |
| Storm Sewer Upgrades                  | CR000001       | 9                                  | -                 | -                               | 9                                   | -                         | 9                        | 9                                | -                                    | 9                                       | Work Complete        | On-Going Program                  |
| Urban Forestry Plan Implementation    | CR210011       | 52,689                             | 1,590,000         | -                               | 1,642,689                           | 667,523                   | 2,955                    | 670,478                          | 923,634                              | 719,055                                 | Work-In-Progress-75% | On-Going Program                  |
| Wastewater Oversizing                 | CT200009       | 1,900,000                          | -                 | -                               | 1,900,000                           | -                         | -                        | -                                | 1,900,000                            | -                                       |                      | On-Going Program                  |
| <b>TOTAL OTHER ASSETS</b>             |                | <b>4,775,811</b>                   | <b>12,457,000</b> | <b>75,000</b>                   | <b>17,307,811</b>                   | <b>1,003,426</b>          | <b>3,696,988</b>         | <b>4,700,414</b>                 | <b>7,872,345</b>                     | <b>9,435,466</b>                        |                      |                                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
April 1, 2022 to September 30, 2022**



# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
April 1, 2022 to September 30, 2022**

## Expenses for Reportable Individuals July - September 2022

| Name                           | Local Travel  | Out of Town Travel | Development/ Training | Meals & Other Miscellaneous Expenses | Total         | YTD Total     |
|--------------------------------|---------------|--------------------|-----------------------|--------------------------------------|---------------|---------------|
| Mayor Mike Savage              | 782           | -                  | -                     | 438                                  | 1,221         | 6,714         |
| Councillor Cathy Deagle-Gammon | 1,492         | -                  | -                     | -                                    | 1,492         | 2,614         |
| Councillor David Hendsbee      | 4,723         | -                  | -                     | -                                    | 4,723         | 5,469         |
| Councillor Becky Kent          | -             | -                  | 422                   | -                                    | 422           | 979           |
| Councillor Trish Purdy         | -             | 144                | -                     | -                                    | 144           | 3,009         |
| Councillor Sam Austin          | -             | 1,472              | -                     | -                                    | 1,472         | 3,449         |
| Councillor Tony Mancini        | -             | -                  | -                     | -                                    | -             | -             |
| Councillor Waye Mason          | -             | -                  | -                     | -                                    | -             | 159           |
| Councillor Lindell Smith       | -             | -                  | -                     | -                                    | -             | 2,932         |
| Councillor Shawn Cleary        | -             | -                  | -                     | -                                    | -             | -             |
| Councillor Kathryn Morse       | -             | -                  | -                     | -                                    | -             | -             |
| Councillor Patty Cuttell       | 1,254         | 453                | -                     | -                                    | 1,707         | 3,807         |
| Councillor Iona Stoddard       | -             | 144                | -                     | -                                    | 144           | 2,753         |
| Deputy Mayor Pam Lovelace      | 1,085         | 2,301              | 422                   | -                                    | 3,807         | 8,013         |
| Councillor Lisa Blackburn      | 1,523         | -                  | -                     | -                                    | 1,523         | 2,104         |
| Councillor Paul Russell        | 391           | 144                | 422                   | -                                    | 956           | 3,670         |
| Councillor Tim Outhit          | -             | -                  | -                     | -                                    | -             | -             |
| CAO Jacques Dubé               | -             | 4,659              | -                     | 99                                   | 4,758         | 7,000         |
| <b>Total</b>                   | <b>11,250</b> | <b>9,317</b>       | <b>1,265</b>          | <b>537</b>                           | <b>22,369</b> | <b>52,671</b> |

Conference fees:

NSFM Spring Conference, \$422 per Councillor