



P.O. Box 1749  
Halifax, Nova Scotia  
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**Item No. 13.1.3**  
**Harbour East – Marine Drive Community Council**  
**June 9, 2022**

**TO:** Chair and Members of Harbour East – Marine Drive Community Council

***-Original Signed-***

**SUBMITTED BY:**

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Jacques Dubé, Chief Administrative Officer

**DATE:** May 25, 2022

**SUBJECT:** Burnside Business Improvement District

**ORIGIN**

Letter, dated May 24, 2022, advising that a Steering Committee, formed pursuant to By-Law B-700, had expressed its desire to form a Business Improvement District (BID) in Burnside.

**LEGISLATIVE AUTHORITY**

*Halifax Regional Municipality Charter*, S.N.S. 2008. c. 39, clause 70(1)(c), and subsection 70(2) Area Improvement and Promotion.

70 (1) The Municipality may...(c) identify and promote a business district as a place for retail and commercial activity;

(2) The Municipality may levy an area rate applicable only to the commercial property and business occupancy assessments in the area benefited by the expenditures in order to recover them.

*By-law B-700*, the *Business Improvement District By-Law* (By-law B-700), section 8, as follows:

8. The Community Council(s) responsible for the District(s) containing the whole or part of the proposed Business Improvement District shall, for the purposes of conducting an area rate vote and public meeting:

(a) approve, approve with amendment, or reject the proposed area rate, minimum levy, and maximum levy based on the budget and activity plan; and

(b) approve, approve with amendment, or reject the proposed Business Improvement District boundaries.

*Administrative Order Number 47*, the *Business Improvement District Administrative Order*.

## **RECOMMENDATION**

It is recommended that the Harbour East – Marine Drive Community Council:

1. Approve, for the purposes of conducting an area rate vote and public meeting pursuant to By-law B-700, the proposed Burnside Business Improvement District area rate, minimum levy, and maximum levy; and
2. Approve, for the purposes of conducting an area rate vote and public meeting pursuant to By-law B-700, the proposed Burnside Business Improvement District boundaries.

## **BACKGROUND**

### **By-law B-700, Respecting the Regulation of Business Improvement Districts**

By-law B-700 governs the formation, expansion, contraction and dissolution of Business Improvement Districts within HRM.<sup>1</sup> The By-law employs an Administrative Order mechanism to form a new Business Improvement District, amalgamate two or more Business Improvement Districts, or change the boundaries of an existing Business Improvement District.

Further to By-law B-700, BID formation must be: (1) initiated by a Steering Committee; (2) communicated to commercial property owners and business owners within the district's proposed boundary area; (3) approved, for the purposes of an BID formation vote, by one or more Community Councils; (4) voted on by commercial property owners and business owners within the proposed BID boundary area; and (5) approved by Regional Council.

## **DISCUSSION**

### **Part I – BID Boundary Formation Process**

#### **Steering Committee and Notice of Intent to Create BID**

By-law B-700 stipulates that a request to form a Business Improvement District must originate with a Steering Committee. For the purposes of a newly forming BID, a Steering Committee must include five or more members and must include commercial property owners and commercial tenants. Pursuant to By-law B-700, the Burnside Steering Committee wrote to notify HRM's Acting Chief Administrative Officer (CAO) and the Municipal Clerk of that committee's intention to proceed with the creation of a new Business Improvement District in Burnside (see Attachment 1).

#### **Community Council Role – Authority to Review**

By-law B-700 mandates that, prior to a public hearing being held or a BID formation vote being conducted, any proposed BID be reviewed by the Community Council(s) responsible for the District(s) containing the proposed Business Improvement District. In this case, the proposed business district lies entirely within the Harbour East – Marine Drive Community Council's jurisdiction.

#### **Community Council Role – Review of Area Rate, Minimum/Maximum Levy**

Where a Steering Committee, formed pursuant to By-Law B-700, has requested that a new Business Improvement District be formed, Community Council must review the proposed area rate, minimum levy,

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<sup>1</sup> A copy of By-law B-700 is available online at the following URL  
<https://www.halifax.ca/sites/default/files/documents/city-hall/legislation-by-laws/By-lawB-700.pdf>

and maximum levy (based on the budget and activity plan provided). Community Council may, for the purposes of conducting an area rate vote and public meeting, approve, approve with amendment, or reject the proposed area rate, minimum levy, and maximum levy.

### **Community Council Role – Review of Boundary**

Where a Steering Committee, formed pursuant to By-Law B-700, has requested that a new Business Improvement District be formed, Community Council is also required to consider the proposed geographic boundary. Community Council may, for the purposes of conducting an area rate vote and public meeting approve, approve with amendment, or reject the proposed Business Improvement District boundaries.

## **Part II – Proposed Business District Boundary and Levy**

### **Proposed Boundary**

As required by By-law B-700, the Steering Committee for the proposed Burnside BID has defined a geographic boundary for the business district (see Attachment 1 – page 4). The proposed Business Improvement District boundary is as follows: East from the end of Wright’s Cove on Windmill Road to Highway 111; Northwards from the former City of Lakes Business Park to the Logistics Park (Lamont Terrace bordering Dartmouth Crossing through to Hwy 118); From Wilkinson Avenue & Hwy 107; Southwards including Gloria McCluskey Avenue down to Pettipas Drive and all streets west of Akerley Blvd to Windmill Road termination. The proponents have also included Phase 13 of the Burnside expansion located North of Hwy 107, which will enable the Burnside BID to grow along with the Burnside Park. Assessment Account Numbers (AANs), Parcel Identification Numbers (PIDs) for commercial properties within the proposed boundary area are set out in Table 1 (see Attachment 2).

As required by By-law B-700, the proponents have generated a list of commercial tenants currently occupying commercial properties located within the proposed business district boundary. Business names and civic addresses for the impacted commercial tenants are as reflected in Table 2 (see Attachment 3).

### **BID-Led Consultation with Commercial Property Owners and Business Owners**

To satisfy By-law B-700’s consultation requirements, the proponents have consulted with stakeholders and have found support for forming a business district. The proponents hired a data collection company to survey/canvas all commercial tenants and commercial property owners within the proposed boundary (soliciting input on business challenges and the need for a BID). Canvassing was done in three phases. A summary of the issues raised during each engagement phase has been provided (see Attachment 1 – pages 6-11). Approximately 30% of survey-participants reported at least one concern that could benefit from BID led business-park-focused-advocacy.<sup>2</sup> The proponents have also developed a sponsorship and marketing/advertising campaign (see Attachment 1 – pages 19-27). Sponsors would provide the funding necessary to reach/educate Burnside businesses and commercial property owners and would demonstrate support for forming a Burnside BID.

### **Proposed Area Rate, Minimum Levy and Maximum Levy**

The Steering Committee has, for purposes of the desired business district formation, proposed an area rate, minimum levy and maximum levy. The proposed area rate, minimum levy and maximum levy are as follows:

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<sup>2</sup> Major concerns raised included employee access to public transportation, traffic management within the business park, employee recruitment, crime, power disruptions, and access to high-speed internet services.

Area Rate: 0.091 per \$100 of assessed commercial property value  
Minimum Levy: \$50  
Maximum Levy: \$3,000

### **Anticipated Levy Generated by Boundary Area**

Creation of a new Burnside business district will entail applying a Business Improvement District (BID) levy on all commercial properties within the proposed boundary area. The amount levied will be subject to Council's approval. Levies may change on an annual basis, such changes being subject to Council's discretion. All revenue accruing to HRM, through the collection of a BID levy, is disbursed to the BID (per the terms and conditions of a Business Improvement District Service Agreement). As such, the proposed BID formation would have no impact on HRM's operating budget.

A total of 690 commercial properties are currently located within the proposed business district area (see Attachment 2). Applying the proposed area rate, minimum levy and maximum levy to the properties within the proposed business district area would generate a BID levy of \$1,004,659 (per year). In compliance with By-law B-700, the Steering Committee for the proposed Burnside BID has provided an activity plan (see Attachment 1 – pages 12-14) and provisional budget (see Attachment 1 – page 15) based on the proposed BID boundary area, area rate, minimum levy and maximum levy.

### **Part III – Next Steps (If Boundary and Levy Rate are Approved by Community Council)**

#### **HRM Staff Led Public Meeting**

By-law B-700 specifies that, where Community Council gives its approval to proceed with the BID formation process, a public meeting must be held. The public meeting is conducted by HRM staff to give affected parties a chance to ask questions about the proposed business district formation and the voting process. Meeting attendees can publicly express either support for, or opposition to, the proposed BID.

#### **HRM Conducted BID Formation Vote**

By-law B-700 specifies that, where Community Council gives its approval to proceed with the BID creation process, a business district formation vote must be conducted. HRM would send area rate ballot packages to all commercial tenants and commercial property owners in the proposed Business Improvement District. Further to By-law B-700, the area rate ballot package must include an explanatory letter advising stakeholders of the implications of the prospective BID formation, an area rate ballot, and a map defining the proposed boundaries of the Business Improvement District.

#### **Ballot Count Results and Role of Council**

If a majority of the area rate ballots returned are marked in favour of forming a new BID in Burnside, the proposed BID is then reviewed by Regional Council. Further to By-law B-700, Regional Council may approve, approve with amendment or reject the proposed Burnside Business Improvement District boundary. If a majority of the ballots returned are marked against forming the BID, no Council review occurs. Regional Council may establish the proposed Burnside Business Improvement District by amending Administrative Order 47 to add the newly formed Burnside Business Improvement District to Schedule 1 of the AO.

#### **Service Agreement**

Once a BID has been established, Regional Council would direct staff to enter into a Service Agreement. This agreement would appoint an independent non-profit entity as a Business Improvement Association (BIA).

### **FINANCIAL IMPLICATIONS**

Pursuant to By-law B-700, the Municipality must provide notice of a BID-formation-related public meeting in a local newspaper at least seven (7) calendar days prior to the date the meeting shall be held. The Municipality must also provide notice of a BID-formation vote in a local newspaper at least fourteen (14) days prior to the return date specified on the ballot. Costs are anticipated to be in the \$600-\$900 range, per newspaper insertion. Insertion costs can be absorbed in the approved operating budget for E400 Intergovernmental Relations.

### **RISK CONSIDERATIONS**

There are minimal risks associated with the recommendations contained in this report. Adherence to By-law B-700 mitigates potential reputational risks associated with HRM's use of the property tax system to impose BID area rate levies.

### **COMMUNITY ENGAGEMENT**

Commercial property owners/business owners were engaged by the proponents to gauge support for forming a Business Improvement District in Burnside (see discussion section above for particulars). If Harbour East – Marine Drive Community Council gives its approval to proceed, a public meeting and a BID formation plebiscite vote will be conducted by HRM staff, pursuant to By-law B-700.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Harbour East – Marine Drive Community Council could, for the purposes of conducting an area rate vote and public meeting pursuant to By-law B-700, approve with amendment, or reject the proposed area rate, minimum levy, and maximum levy.
2. Harbour East – Marine Drive Community Council could, for the purposes of conducting an area rate vote and public meeting pursuant to By-law B-700, approve with amendment or reject the proposed Business Improvement District boundaries.

### **ATTACHMENTS**

- Attachment 1: Letter addressed to Chief Administrative Officer and Municipal Clerk from the Steering Committee for the proposed Burnside Business Improvement District
- Attachment 2: List of commercial properties within the proposed Burnside Business Improvement District boundary.
- Attachment 3: List of commercial tenants within the proposed Burnside Business Improvement District boundary.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Scott Sheffield, Government Relations & External Affairs, 902-490-3941

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## **ATTACHMENT 1**

Letter addressed to Chief Administrative Officer and Municipal Clerk from  
the Steering Committee for the proposed Burnside Business Improvement District



**PO Box 38015, Dartmouth, NS B3B 1X2**

Email: [inquire@greaterburnside.com](mailto:inquire@greaterburnside.com)

Website: [www.greaterburnside.com](http://www.greaterburnside.com)

Chief Administrative Office, Halifax Municipality  
Municipal Clerk, HRM  
City Hall  
1841 Argyle Street, Main Floor  
PO BOX 1749  
Halifax, N.S., B3J 3A5

May 24, 2022

Dear Mr. Jacques Dubé:

**Re: Burnside Business Park - Business Improvement District**

We are writing to advise you that the Steering Committee for the Greater Burnside Business Association ("GBBA") has voted to create a new Business Improvement District for the Burnside Business Park area. Burnside is the largest industrial park North of Boston and East of Montreal with nearly 1,300 businesses and more than 30,000 employees. It is a major economic driver for the Halifax Regional Municipality, and we strongly believe forming a BID will be instrumental in continued improvement and economic growth within the area.

A map outlining the proposed boundaries for the Burnside BID is included as Attachment 'A'. The proposed boundary includes East from the end of Wright's Cove on Windmill Road to Highway 111; Northwards from the former City of Lakes Business Park to the Logistics Park (Lamont Terrace bordering Dartmouth Crossing through to Hwy 118); From Wilkinson Avenue & Hwy 107; Southwards including Gloria McCluskey Avenue down to Pettipas Drive and all streets west of Akerley Blvd to Windmill Road termination. We have also included Phase 13 of the Burnside expansion located North of Hwy 107, which will enable the GBBA BID to grow along with the Burnside Park.

We have had a data collection company canvas all commercial tenants and property owners within the proposed boundary and survey them on their challenges and the need for a Business Improvement District. Through this canvassing, a complete and up to date voter registration list was created and is included as Attachment 'B'. Canvassing was done in three phases, and a summary of the issues raised during each phase is included as Attachment 'C'. A total of 281 businesses, or approximately 30%, reported at first instance at least one concern that could benefit from a BID and a greater voice for advocacy within the area.

Based on the data collected, the major concerns raised were employee access to public transportation, traffic management within the business park, employee recruitment, crime, power disruptions, and access to high-speed internet services. Utilizing this information, the Steering



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Committee has developed an area activity plan for the BID that we feel will support businesses and help to address these concerns. The framework and preliminary estimates for this area activity plan are included as Attachment 'D'.

We are proposing that the area rate levy be set at \$0.091 per every \$100 of assessed value, with a minimum levy of \$50, and a maximum levy of \$3,000. Our proposed first year operating budget is included as Attachment 'E'. We believe that the maximum levy being proposed will not overburden larger property owners and their tenants, particularly given that these larger properties are likely to see an increase in taxes with the new tax reform. The total revenue generated from the proposed levy will enable us to implement our area activity plan as a Business Improvement District, to provide much needed support for our businesses.

The GBBA is a registered not-for-profit entity that has been advocating for the businesses of Burnside since 2002. The Steering Committee has voted to move forward with using this existing entity for the formation of a BID. Community outreach and stakeholder engagement has begun through the delivery of printed rack cards to each business providing information on BID'S and the benefits of forming one for Burnside, promotion and raising awareness at GBBA events, and sharing of information on the GBBA website ([www.greaterburnside.com](http://www.greaterburnside.com)). We have also garnered support from all levels of government – municipal, provincial, and federal (letters of support are included as Attachment 'F'). A strategy plan for sponsorship and a marketing outreach campaign has been developed by the Steering Committee and the details on this are included as Attachment 'G'. We are actively acquiring sponsors to fund this campaign.

We respectfully request your support to hold a Business Improvement District area rate vote and a public meeting, and that Council approve a new Business Improvement District for Burnside.

Should you have any questions or concerns, please feel free to contact Amy Gibson Saab, Chair of the GBBA BID Steering Committee ([agibsonsaab@harbingerlaw.com](mailto:agibsonsaab@harbingerlaw.com), 902-446-8006).

Thank you for your consideration and we look forward to hearing from you.

Respectfully,

GBBA Steering Committee:

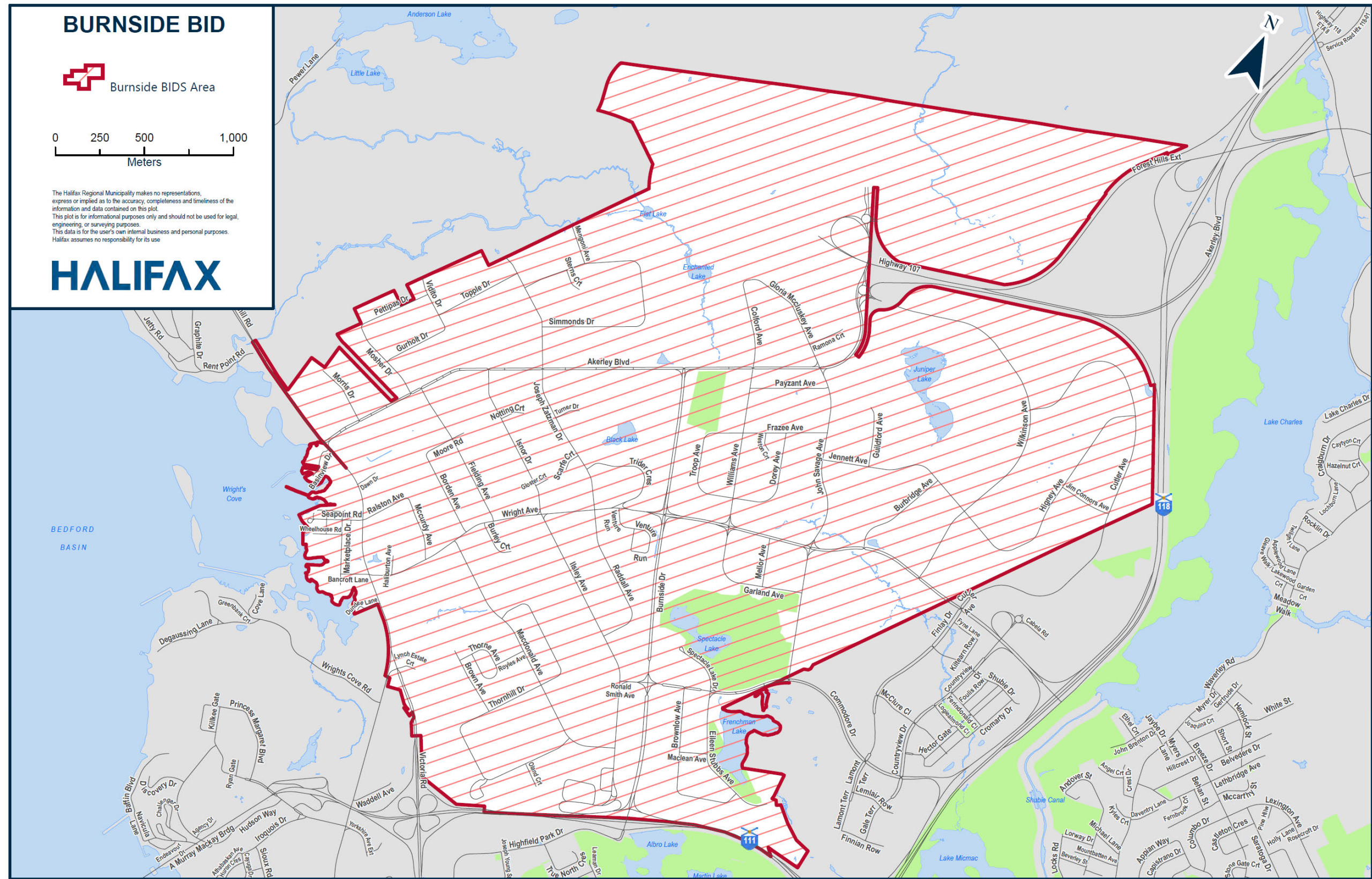
Amy Gibson Saab, Chair, *Harbinger Law*  
Jeff Boudreau, *Choice Properties REIT*  
Karen Decker, *ACCEL Physiotherapy*  
Sherry Kirwin, *Pattison Outdoor*  
Jude Sally, *Payzant Home Hardware*  
Andrew Allan, *Stevens Group of Companies*

Attachments:

Attachment A – Proposed Map of Burnside BID Area  
Attachment B – Voter Registration List for Proposed Boundary  
Attachment C – Stakeholder Engagement Summary

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Attachment D – Advocacy - Area Activity Plan  
Attachment E – Proposed Budget  
Attachment F – Letters of Support  
Attachment G – Strategic Plan & BID Marketing Campaign



Attachment 'B' – Voter Registration List for Proposed Boundary

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\* Attachment 'B' has been submitted electronically as an excel spreadsheet accompanying this letter

## Attachment 'C' – Stakeholder Engagement Summary

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### Stakeholder Engagement – Advocacy Issues Summary

The following observations were documented during canvassing of Burnside businesses and were collected in an anecdotal manner, but provide a good overall representation of the present issues within our Business Park.

#### Phase 1 of Data Collection: November - December 2021

<b>A – Nothing</b>	<b>B – Busses</b>	<b>C – Crime</b>
<b>E – Employment / hiring</b>	<b>I – Internet</b>	<b>T – Traffic</b>

#### **Overall Comments**

There is a need for clear, accurate, timely information! Companies want to know more about issues such as (1) the Bedford by-pass (2) new areas that are opening up (3) current & proposed tax rates (4) growth plans & locations in HRM. Many companies noted that they miss the Burnside News.

Other general comments included:

- Suggestions that the levy was merely collecting money to pay a third party in lieu of increased taxes, or increasing taxes, and based on past experience not confident on receiving anything in return.
- No advocacy for businesses with high square footage for warehouses / logistics compounds and how rates are calculated with Halifax Water.
- Disappointment with lack of response to concerns with HRM departments or consultation on changes made or needed.
- Belief that small to medium businesses do not get sufficient attention, as compared to large businesses.

#### **B – Busses**

Not meeting needs of an industrial & business park! Not all employees have their own vehicles; not all employees work an 8 – 4 shift. From a customer service point of view, this is not public transit! For the amount of businesses in the Burnside Park, service is inadequate.

Issues included:

- Access
  - Location of stops (board & exit) a problem
  - Lack of sidewalks
  - Lack of lighting
  - Stops not close enough to businesses
- Routing – lengthy / indirect / multi-bus; with walk still required.
  - Some suggestions of a direct link from a Park & Ride to service a specific area of Burnside at start/end of day.
  - Certain areas of the Burnside Park simply don't provide service for employees to bus to work.
- Bus schedules

## Attachment 'C' – Stakeholder Engagement Summary

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- Bus schedules do not match the hours of the daycare shifts.
- Some businesses have had to adjust shift times to accommodate the bus schedule.

### C – Crime

- Multiple reports of vandalism, break in & theft after hours (including to employees' cars during overnight or evening shifts)
  - Required installation of video surveillance & fencing.
- Request for increased patrols overnight

### E – Employment / Hiring

- Need for skilled, trained automotive technicians; carpenters; retail & office staff
- Non-Essential Businesses lost staff during COVID restrictions and have not regained them
- A “constant struggle” to get workers reported by warehousing companies
- Security service needs experienced applicants – already taking all graduates of Maritime Business College
- Company on Fielding Avenue tried NSCC for graduates / work terms. Now in partnership with Cole Harbour High School trades program

### I – Internet

- Issue is very old, very slow internet service
- Certain areas of the park are not served by any major service provider and result is either accepting insufficient internet service or extremely high costs

### T- Traffic

- Perception that Burnside traffic is not a priority for HRM – accidents, delays, and long lineups are a part of the daily routine
- Some streets in Burnside not designed for large trucks to navigate turns
- Street signage is too low and poorly placed for rig drivers
- As currently built, the new roundabout at the top of Akerley is not designed for big trucks.
- Longer turn lanes required for volume of traffic.
- Overall, comments regarding a need better traffic control
  - Heavy traffic affects deliveries (into and out) and service calls. Delays impact customer service and costs.
  - Mid-to-late afternoon deliveries severely impacted.
  - Certain areas are not sufficiently salted – particular impacts to trucks in an industrial park
- Repeated comments of lack of sidewalks
- Lane marking is faded/gone on major streets in Burnside – hazard for truck drivers not familiar with area

Phase 2 of Data Collection: February - March, 2022

A – Nothing	B – Busses	C – Crime
E – Employment / hiring	I – Internet	P – Power
S – Sidewalks & Lighting	T – Traffic	

**Overall Comments**

A very clear pattern is emerging in how inter-linked the issues are. Managers report that one issue frequently has a disruptive, secondary impact and that together there is an impact on cost of running a business. e.g., a power failure can close a business; if their employees use a day care facility on a different, affected grid, their work stops for the day.

Overall comments suggest a clear and present need for an Advocacy Office. For example, the power grid in Burnside Park must be more durable and reliable for competitiveness. Companies working together (such as with a BID) can make a call to action.

There is pushback from businesses who cannot take any further increase in tax burden.

There are businesses where the owner/manager's names were refused by office staff. There have also been several smaller businesses where staff have been abrupt and refused to talk.

**B – Busses**

- There are few shelters; none in the Raddall area. Years of observing employees (including employees with children) waiting in bad weather for a bus. Observed in multiple locations in Burnside
- Service for non-car employees is chronically inadequate!
- Employees are frequently late for work.
- Anecdotal remarks that businesses have lost clients due to lack of bussing (long walks, no sidewalks, inadequate lighting)
- Repeated suggestion to expand service to connect major stops with unserved streets e.g., a belt-line / short specific route – noted would be incredibly valuable to disabled commuters.

**C – Crime**

- Recent thefts, including from locked & fenced side yard.
- Illegal dumping on weekends.
- Businesses on Eileen Stubbs report the same cars parking all day long (including weekends) in business parking lot & along the street next to woodland – safety concerns for employees and customers.

**E – Employment / hiring**

- Repeated comments on difficulty finding trained workers in trades, warehouse workers, office workers – at least one comment of closure due to lack of staff.

### I - Internet

- Slow and inadequate for number of businesses in zone. Internet also goes down or flickers with power outages (overlapping concerns).
- Need better high-speed internet wiring – high costs from existing service providers to install.
- Some locations lack internet sufficient to support Zoom / Teams calls.

### P – Power

- Multiple reports of day-long power outages – machinery shut down and business must close. Impact on delivery to clients was noted, as well as impacts on projects/tests which require power to complete and thus may need to completely start over after an outage.
- Power is unstable, unreliable in some areas
- No power means that surveillance cameras may not function (overlapping problems)
- Power outages at daycares means employees must leave work for remainder of day – further disruptions to work.
- Power outages reported as significant disruption and cause of financial loss for their business. TEAM – loss of Time, Effort, Aggravation, and Money. Suggestions that the grid needs major upgrading.

### S – Sidewalks & Lighting

- Need sidewalks for bus commuters & noon hour exercise
- Burnside is inaccessible – especially the slope of the land without sidewalks for non-car employees & the disabled.
- Businesses report employees must walk from bus stop along streets with no sidewalks & inadequate lighting in all weather in all seasons. Pedestrians must climb snowbanks to avoid some vehicles.
- Lack of clearing sidewalks in a timely manner.
- Reported issues with insufficient crosswalks.

### T – Traffic

- Lack of synchronized lights causes lengthy delays, daily, for business.
  - In some cases, customers report not stopping due to delays in getting back into traffic due to how lights are timed.
- Deteriorated road conditions in some areas.
- Not enough plowing & salting during winter storms – dangerous driving & accidents with the result that traffic builds. Trucks & office staff have to wait! Cost to business.
- Forward-looking suggestion of Neighborhood Electric Vehicle program used in places / companies such as Apple, Google, Microsoft campuses, Los Angeles. Pay with credit card to drive; park & plus; leave for someone else (similar to scooters on Halifax waterfront).



Phase 3 of Data Collection: April, 2022

<b>A – Nothing</b>	<b>B – Busses</b>	<b>C – Crime</b>
<b>E – Employment / hiring</b>	<b>I – Internet</b>	<b>P – Power</b>
<b>S – Sidewalks &amp; Lighting</b>	<b>T – Traffic</b>	<b>M - Miscellaneous</b>

**Overall Comments**

The lack of bus service along Wilkinson, Higney and Cutler affects recruitment, employee retention, and employee health & wellness. The nearest stop is Wright Ave – Wilkinson which is 1-2 km from they are employed.

Traffic issues focus on the cost to businesses and employees of inadequate snow clearing & potholes; the speed and management of traffic; and the inadequate design of the roundabout at the top of Akerley.

Power outages are the dominant issue! They force the closure of business; the resetting and restarting of computer equipment, production machinery, and security systems; brownouts [power surges] destroy equipment and machinery resulting in significant loss of time, and cost of replacement.

**B – Busses**

Similar concerns as previously reported, related to difficulty in bus schedules that can bring employees to the Burnside Park (recruitment issue).

Specific issues included:

- Employees need bus service, but bus routes are not helpful to staff
- Length of time on bus (ex. 1.5 hour in one direction from Halifax)
- Large lots are being developed and employees will be hired – bus service should be anticipated & arranged now
- Many nearby companies post on their employment webpages “no bus service”
- Large businesses have received meetings with Halifax Transit and had some success to improving bus service for employees. (Note, the inverse is that small companies have not had success, and coming together as a group to advocate may be necessary.)
- Many employees have no car and have to take the bus - impact on readiness to work and retention for company.
- Bus service needed for customers
- No bus service impacts hiring for either day or night shifts. Unsafe for employees who get off work at 02:30! (overlapping concerns)

**C – Crime**

Similar concerns as previously reported, related to thefts and attempted thefts on lots

**E – Employment / hiring**

Similar concerns as previously reported, related to difficulty in recruiting employees of all types

### **I – Internet**

Similar concerns as previously reported, related to difficulty of getting sufficient internet service and also related to power outages. Many businesses in Burnside require access to high speed internet and that is not sufficiently available.

### **P – Power**

Similar concerns as previously reported, related to numerous power outages and lost work days. Some staff can work from home, but many businesses do not have that capability due to the type of work being done. Where services are being provided, customers or participants must also be sent home (including non-profit organizations in the Burnside Park). It was also noted, again, that losing power often leads to security systems being impacted (overlapping concerns). Some businesses require equipment to be reset (and sometimes is even destroyed), which requires expensive specialist services. Others have invested in expensive backup generator systems.

### **S – Sidewalks & Lighting**

Similar concerns as previously reported, relating to lack of sidewalks for travel to bus stops or exercise at lunch. Garbage was also noted as a concern. Comments on delayed snow clearing were also repeated.

### **T – Traffic**

Similar concerns as previously reported, related to roads not being sufficiently designed for big vehicles in an industrial park. There were also notes about lack of effective snow clearing and lack of maintenance on roads. Traffic control was also repeated.

### **M – Miscellaneous**

One business reported a smell from burning smell, particularly after cruise ships have been in port. Staff cannot walk outside for recreation.

### **Forward-looking suggestions:**

- Suggestion of a mini-van service be set up to meet employees for start / end of shift.
- Another business reported sending their busses out to pick up staff on storm days.

**Area Activity Plan:**

The objective of the GBBA Business Improvement District is to advocate for and support businesses operating within the Burnside Park. Based on stakeholder engagement and data collected from canvassing all commercial tenants and property owners within the proposed boundary the following area activity plan is being proposed.

1.	Events	Description	Estimated Costs
1.1	Shop Local Events	<ul style="list-style-type: none"> <li>Advertising and promotion of businesses in Burnside to raise awareness of products and services available to encourage local purchases</li> </ul>	\$30,000
1.2	Networking Events	<ul style="list-style-type: none"> <li>Education seminars, luncheons, and community events to promote business to business networking</li> </ul>	\$30,000
1.3	Burnside Garage Sale	<ul style="list-style-type: none"> <li>Signage, advertising and promotion of annual Burnside Garage Sale event</li> </ul>	\$20,000
1.4	Job Fair	<ul style="list-style-type: none"> <li>Host an annual or semi-annual job fair where local businesses can meet potential employees face to face</li> </ul>	\$15,000
1.5	Burnside Dining Events	<ul style="list-style-type: none"> <li>Promote dining local – Burnside Burger week / Take-out week or Take-out Fridays</li> </ul>	\$12,500

2.	Marketing	Description	Estimated Costs
2.1	Burnside Business Spotlight Podcast	<ul style="list-style-type: none"> <li>Run a bi-weekly podcast that features a different Burnside business each episode</li> </ul>	\$50,000
2.2	“Work in Burnside” Campaign	<ul style="list-style-type: none"> <li>Print and digital advertising during annual or semi-annual event</li> <li>Provide businesses with signage to direct job seekers to Burnside online job bank</li> </ul>	\$25,000

3.	Recreation	Description	Estimated Costs
3.1	Recreation Equipment Purchases	<ul style="list-style-type: none"> <li>Provide benches and garbage cans at or near bus stops and walking trails</li> <li>Provide picnic tables for businesses with grassy/treed areas and promote as being available for all nearby employees</li> </ul>	\$50,000

## Attachment 'D' – Advocacy – Area Activity Plan

3.2	Litter Clean-up Program	<ul style="list-style-type: none"> <li>Hire staff seasonally to do litter cleanup</li> <li>Or work with community services</li> </ul>	\$25,000
3.3	Community Recreation Map	<ul style="list-style-type: none"> <li>Print and provide a map to businesses within the BID that identifies public walking trails, waterfront access, picnic tables and recreation facilities (fields, parks, etc.) to inform employees on available outdoor spaces to use during breaks and lunch hours.</li> </ul>	\$2,500

4.	Research Activities	Description	Estimated Costs
4.1	Consultant for Internet & Power Concerns	<ul style="list-style-type: none"> <li>These issues are complex, so funding would go towards a qualified consultant to determine what is required</li> </ul>	\$45,000
4.2	Traffic Survey	<ul style="list-style-type: none"> <li>Utilize student/staff to survey BID area to gather information on current traffic concerns within in the park</li> </ul>	\$10,000
4.3	Transit Survey	<ul style="list-style-type: none"> <li>Utilize student/staff to consult BID on what transit improvements would help their business</li> </ul>	\$5,000

5.	Business Subsidies	Description	Estimated Costs
5.1	Business Security	<ul style="list-style-type: none"> <li>Provide grants to businesses requiring additional security such as installing new security systems on their properties that may tie into central monitoring system for Burnside Park</li> </ul>	\$70,000
5.2	Electrical Vehicle Charging	<ul style="list-style-type: none"> <li>Provide grants for businesses who wish to install Electric Vehicle Charging stations</li> </ul>	\$45,000
5.3	Internet Improvement	<ul style="list-style-type: none"> <li>Provide subsidy for businesses who need alternative internet solution or upgrades/improvements due to poor connectivity</li> </ul>	\$25,000

6.	Support Programs	Description	Estimated Costs
6.1	Transportation Support	<ul style="list-style-type: none"> <li>Issue:               <ul style="list-style-type: none"> <li>Current bus routes do not adequately serve all business within Burnside</li> </ul> </li> </ul>	\$200,000

Attachment 'D' – Advocacy – Area Activity Plan

		<ul style="list-style-type: none"> <li>○ Current bus schedules do not adequately align with employee work schedules</li> <li>• Possible Solutions:             <ul style="list-style-type: none"> <li>○ A dedicated Burnside Shuttle Service to transport employees from HRM safe transit links to work locations</li> <li>○ An on-call service to help employees and businesses that operate outside of normal business hours</li> </ul> </li> </ul>	
6.2	Prison Release Transportation	<ul style="list-style-type: none"> <li>• Issue:             <ul style="list-style-type: none"> <li>○ When persons are released from the Burnside jail they are not provided with any means of transportation</li> </ul> </li> <li>• Possible Solutions:             <ul style="list-style-type: none"> <li>○ Fund taxi chits and/or bus tickets</li> <li>•</li> </ul> </li> </ul>	\$5,000
6.3	Community Security	<ul style="list-style-type: none"> <li>• Issue:             <ul style="list-style-type: none"> <li>○ Crime is a major concern of many business owners</li> </ul> </li> <li>• Possible Solutions:             <ul style="list-style-type: none"> <li>○ Fund the supply, installation, and monitoring of six cameras at the main entrance/exit location in and out of the park</li> <li>○ Additional support for the Burnside Watch program to help reduce crime, which will require investment in training, vehicles, and finding volunteers</li> </ul> </li> </ul>	\$85,000
6.4	Online Job Bank	<ul style="list-style-type: none"> <li>• Provide a platform for employers and employees to use for posting and finding jobs located in Burnside</li> </ul>	\$10,000

**Preliminary First Year Operating Budget**

LEVY RATES	
Levy Rate	\$0.091 / \$100 of assessed value
Minimum Levy	\$50.00
Maximum Levy	\$3,000.00
REVENUE	
Area BID Levy	\$1,004,659
Government Grants	-
Event Sponsorship	-
Councillor Discretionary Fund	-
<b>TOTAL REVENUE</b>	<b><u><u>\$1,004,659</u></u></b>
EXPENSES	
<b>Advocacy</b>	
Events	\$107,500
Marketing	\$75,000
Recreation	\$77,500
Research Activities	\$60,000
Business Subsidies	\$140,000
Support Programs	\$300,000
<b>General &amp; Admin</b>	
Salaries & Wages	\$190,000
Rent	\$36,000
Office Supplies & Equip.	\$18,000
<b>TOTAL EXPENSES</b>	<b><u><u>\$1,004,000</u></u></b>



20 April 2022

To whom it may concern,

As Regional Councillor for Harbourview, Burnside and Dartmouth East I am pleased to submit this letter of support for the Greater Burnside Business Association's plan to create a Business Improvement District (BID).

Burnside is the largest industrial park north of Boston and east of Montreal, with almost 2,000 enterprises and more than 30,000 employees. It is an essential economic driver for our municipality and province, providing almost 13% of the commercial tax revenue in the Halifax Regional Municipality.

A BID would allow the Burnside business community to come together, advocating for issues that are important to the business park and better equip them to host events, apply for funding, promote and market the area and much more.

As a valued member of this community, your support and participation in creating a steering committee would be greatly appreciated.

Please consider participating in this important initiative.

Sincerely,



Councillor Tony Mancini  
District 6, Harbourview – Burnside – Dartmouth East  
902-490-4050 (office) 902-292-4823 (cell)

**HALIFAX**

Halifax Regional Municipality  
PO Box 1749, Halifax, Nova Scotia  
Canada B3J 3A5

[halifax.ca](http://halifax.ca)

# DARREN FISHER

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Member of Parliament / Député  
Dartmouth - Cole Harbour

2022-04-27

To Whom It May Concern,

I am writing in support of the Greater Burnside Business Association (GBBA), and the wonderful work that they do to support the vibrant commercial area of Burnside, Nova Scotia.

Since 2002, the GBBA has helped support, promote, and advocate for businesses and organizations within the bustling Burnside Business Park, a fundamental economic driver of the Halifax Regional Municipality.

The value GBBA provides, is easily seen in their advocacy for local businesses and stakeholders throughout the area. Over the past 19 years, GBBA's incredible volunteers have managed to foster a strong sense of community spirit within a commercial area—no easy feat!

Whether advocating for more support for businesses, more park space, efficient roadways, or transit—the GBBA provides a strong and unified voice for stakeholders throughout Burnside. This advocacy ensures that clients and customers can better access the businesses throughout the commercial area, while providing a better experience. Their work also ensures that Burnside remains a desirable place of employment for so many.

As the Member of Parliament for Dartmouth-Cole Harbour, I wholeheartedly support this association and wonderful work they do. Should you have any questions, please do not hesitate to contact me at 902-462-6453.

Kind regards,



Darren Fisher, M.P.  
Dartmouth-Cole Harbour

82 Tacoma Drive, Suite 200, Dartmouth, NS B2W 3E5 - 902-462-6453



**SUSAN  
LEBLANC**  
MLA Dartmouth North

PHONE 902.463.6670  
FAX 902.463.6676  
EMAIL susanleblancMLA@bellaliant.com

OFFICE 260 Wyse Road, Suite 102  
Dartmouth, NS  
B3A 1N3

May 5, 2022

To Whom it May Concern:

I am writing in support of the Greater Burnside Business Association's plan to form a Business Improvement District, or BID.

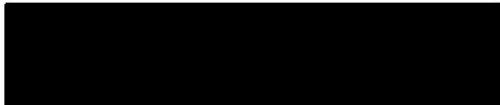
A BID is an area where business owners join together to promote and improve the economic vitality of the area. A BID provides an opportunity for businesses to promote their mutual goals of creating safe, attractive, and successful commercial area aimed at stimulating business.

Forming a BID provides businesses with more collective power to advocate for, or influence changes that would improve business for all members. Examples of successful BIDs in other parts of HRM are The Downtown Dartmouth Business Commission, the Downtown Halifax Business Commission, the Spryfield Business Association, and there are many others.

Burnside is a vibrant business district, with incredibly diverse businesses in terms of size, scope and service. There is so much to find and so much to offer those who do business in Burnside. A BID would help identify the ways to market, improve, and build Burnside.

I heartily support the move to forming a BID in Burnside.

Sincerely,



Susan Leblanc, MLA Dartmouth North

### Summary of Strategic Plan:

The Burnside BID Steering Committee recognizes that many business owners are unaware of what a Business Improvement District is, what it does, how it is funded, and how it can help the Burnside Park businesses. The BID Steering Committee strongly believes that the investment in the levy will not be burdensome for property and business owners, and that the value they receive from the BID will exceed their investment and lead to an increased value of businesses in Burnside. However, we also acknowledge that the cost is new to Burnside businesses and will require education to show the benefits a BID can provide.

To that end, we have developed an outreach campaign, which includes a sponsorship and marketing/advertising campaign included in this package. Current GBBA and BID Committee members are actively acquiring and continue to seek sponsors to fund this campaign, personally approaching individuals known to have expressed support of this initiative in the past. These sponsors will provide the funding necessary to reach business owners throughout Burnside, and also reflects active support by those sponsors for a Burnside BID.

An active, properly funded BID in Burnside will give property and business owners the programs, campaigns and advocacy described in our proposed area activity plan, and moreover means that Burnside businesses will join an active network of BID's in Halifax and throughout Canada. BID's in the past have received access to programs and funding by various levels of government and non-government entities, and until now Burnside businesses have missed out on these opportunities.

Our area activity plan targets the various types of businesses in Burnside and our strategy recognizes that we must address these various categories of concerns. For example, industrial businesses and manufacturers have challenges with crime and with recruiting employees – we have proposed security systems, additional support for Burnside Watch, shuttle services, job fairs and other marketing events to support these businesses. Retailers are seeking improved traffic, shop local events and promotions for Burnside retailers – these are included in our proposed area activity plan. Service providers also seek support local events and marketing support that features these conveniently located businesses – our shop local events and Burnside Business Spotlight Podcast, by way of example, are intended to invest in and support these types of businesses.

The sponsorship and marketing package is designed to specifically target businesses and property owners throughout Burnside, to reflect their concerns and to communicate how investing in a Burnside BID is an investment in their business.

**Sponsorship Package:**

The following slide deck has been created to engage with potential sponsors to support the BID Marketing Campaign:



## WHY SUPPORT THE FORMATION OF A BUSINESS IMPROVEMENT DISTRICT? (BID)

BID's support the economic vitality of an area, creating a better place to work promotes the growth of existing businesses and attracts new business to the area. The environment for finding good employees has become very competitive. The more services available makes your business more attractive to prospective employees. Improvements that are relevant to Burnside that a BID could support include:

- Shop local events, community involvement
- Marketing programs to entice new business and support existing
- Better public transportation or shuttle services
- Technology upgrades in older areas for improved internet access
- Crime reduction with increased patrols and improved security systems
- Green initiatives, ie: EV charging stations, green spaces
- Evacuation plans for safe and efficient management of exiting traffic in case of emergency
- Reduction of extensive and frequent power disruptions



## THE ROLE OF A BUSINESS IMPROVEMENT DISTRICT (BID)

BID's advocate for the mutual goals of businesses in the district.

They are...

- Your first point of contact for concerns or suggestions to improve Burnside
- Access to municipal and provincial incentive programs for support of business due to extenuating circumstances, such as a Pandemic.



## HOW A BUSINESS IMPROVEMENT DISTRICT (BID) WORKS

BID's fund their enhanced services over and above those provided by the municipality through minimal tax levies. The BID area rate levy will be similar to the common area maintenance fees found in shopping malls and office parks. This minimal levy will be calculated based on your business' property taxes and will be capped to ensure it isn't a hardship to operations.

The Levy will range between \$50 and \$3000 per year for Burnside Business.



## WHY WE NEED YOUR SPONSORSHIP

Getting the word out. An in-depth Marketing and Advertising campaign has been developed to inform the businesses in Burnside of the intent to transform the existing volunteer based GBBA into an Association that employs staff with the resources to support and make change. An effective BID can result in real physical and economic improvements in the area.

The sponsorship opportunities will provide the funds necessary to implement the campaign intended to build awareness of what a BID is and why it is good for Burnside.

A vote will follow. 50% +1 of returned ballots completed by eligible property owners and tenants will have to vote in favor for a BID to take effect.



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## MARKETING & ADVERTISING CAMPAIGN

The Awareness Campaign will combine a variety of Media to effectively reach the target demographic of business and property owners and managers in Burnside.

- 1) **PRINT** / Direct Mail to Burnside Businesses, Business Voice Magazine, window clings for Burnside Businesses to display at their location showing their support
- 2) **BILLBOARDS AND OFFICE ADVERTISING** / Static and digital billboards in the Burnside Park on Wright Ave, Akerley Blvd and Windmill Rd. Digital Elevator Advertising Screens in 10 office towers in HRM
- 3) **ONLINE DISPLAY ADVERTISING** / Programmatic Online Display Advertising targeting Mobile devices in the Park, allNovaScotia.com
- 4) **WEBSITES/SOCIAL MEDIA** (GBBA website, 9 Halifax Improvement Districts, City Councillors Social Media Support)
- 5) **RADIO**/ Stingray (Q104, The Breeze), Rogers City News



## SPONSOR PACKAGES

In exchange for Sponsorship, your Company's name/logo will be displayed as a supporter of the BID in various Media outlets as mentioned previously. The value of sponsorship and corresponding Media mentions as per the chart below

		BILLBOARDS	RADIO	ONLINE	WEBSITE
Platinum	\$2500	X	X	X	X
Gold	\$1000		X	X	X
Silver	\$500			X	X
Bronze	\$250				X



## ADVERTISING CAMPAIGN THEME

# LET'S MAKE A GREATER BURNSIDE

**Business Improvement District**

**greaterburnside.com**

### **BID Marketing Campaign:**

**Name of Campaign:** *Greater Burnside Business Association BID Awareness Campaign*

**Description of Campaign:** *The Volunteer run Greater Burnside Business Association requires the support of the business owners, property managers and tenants in the Burnside Park to form a Business Improvement District. Becoming a Business Improvement District will provide funding to the Association to support paid staff to advocate for the improvements to the Park.*

- *The Association's goal is to improve services, communication and community within Burnside in addition to marketing the park's retail and service sectors within HRM.*
- *Initiatives to promote the park outside the region as an attractive place to locate and grow business.*
- *Issues such as Transit, Security, Internet and Power Interruptions have been highlighted by local business as having a negative and costly effect to their business.*
- *The shared cost to Businesses by way of a yearly Levy is expected to be far less than the costs associated with some of the issues businesses now face.*

**Target Audience:** *The marketing and advertising campaign will target Burnside Area Business owners, employees and property owners to create awareness of the intent of a Business Improvement District and the benefits of becoming a BID.*

**Advertising Platforms:** *The Mixed Media campaign will include paid ad space on Exterior Digital Billboards, Elevator Screens in HRM Office Towers, Online Programmatic ads targeting mobile devices that have traveled within the Burnside Business Park, Online ads on Allnovascotia.com, Radio stations The Breeze, Q104 and City News, Chamber of Commerce Business Voice Magazine, Chronicle Herald Newspaper ads, and Direct Mail Brochures within Burnside.*

**Additional Marketing Pieces:** *Window Clings to be distributed to BID Supporters & Sponsors, GBBA Website main page link, links to GBBA website on 9 area BID websites and HRM City Councillor Newsletters and Social Media pages. Editorials and a Press Release will be distributed to various News Outlets (Rogers Radio, Saltwire, MBS Radio, Chronicle Herald, Allnovascotia.com, The Halifax Experience, etc)*

**Goals:** *To create awareness and educate the Burnside Park Businesses of what a Business Improvement District is and what benefits a BID can bring to make a "Greater Burnside"*

## Advertising Platforms

### Platform #1: *Digital Billboards*

- **Advertisement Type:** *Still Ad*
- **Description of Ad:** *A 10 second display in a 90-second ad loop on 5 10'x20' Digital Billboards located within the Burnside Business Park*
- **Timeline:** *June 13 – July 3, September 5 – October 2*
- **Budget:** *\$2500 Sponsorship package, \$5500*

### Platform #2: *Digital Office Elevator Screens*

- **Advertisement Type:** *Full Screen digital screen display*
- **Description of Ad:** *A 15-second video display ad in a 6-minute loop in Office Towers in HRM. Screens are located in all elevators in each of 10 buildings for a total of 40 screens*
- **Timeline:** *September 5 – October 2*
- **Budget:** *\$1752*

### Platform #3: *Programmatic Online Display Ad*

- **Advertisement Type:** *Online Display ad served on particular apps (ie: The Weather Network) targeted to mobile devices that have travelled within the Burnside Area*
- **Description of Ad:** *Banner & Big Box*
- **Timeline:** *September 12 – October 10*
- **Budget:** *\$2000*

### Platform #4: *Online Digital Display*

- **Advertisement Type:** *Online Display ad on Allnovascotia.com*
- **Description of Ad:** *Big Box – displayed on computer and mobile screens*
- **Timeline:** *September 5 – October 2*
- **Budget:** *\$1200*

### Platform #5A: *Radio - Stingray*

- **Advertisement Type:** *Audio*
- **Description of Ad:** *30 second ad spots on The Breeze and Q104*
- **Timeline:** *September 12 - 22*
- **Budget:** *\$3000*

### Platform #5B: *Radio - Rogers*

- **Advertisement Type:** *Audio*



## Attachment 'G' – Strategic Plan & BID Marketing Campaign

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- **Description of Ad:** *30 second ad spots on City News 95.7*
- **Timeline:** *September 5 – October 2*
- **Budget:** *\$2000*

### Platform #6: *Direct Mail - Brochure*

- **Advertisement Type:** *Brochure*
- **Description of Ad:** *1 page, double-sided*
- **Timeline:** *June 27*
- **Budget:** *\$3200*

### Platform #7: *Newspaper - Saltwire*

- **Advertisement Type:** *News Print*
- **Description of Ad:** *TBD*
- **Timeline:** *September 19*
- **Budget:** *TBD*

Attachment 'G' – Strategic Plan & BID Marketing Campaign



MARKETING & ADVERTISING TIME LINE

Advertiser : GREATER BURNSIDE BUSINESS ASSOCIATION  
 Campaign Dates: June 1 - October 16, 2022  
 Market: Halifax CMA

MEDIA / MARKETING MATERIAL	SUPPLIER	PRODUCT	# of Ads	# of Days	# of Weeks	Calendar														Standard Rate Total	Discount %	Media Cost	Gross CPM	Total Gross Impressions	Total ESTIMATED CIRCULATION	Production		
						June 2022				July 2022				August 2022				September 2022										
						6	13	20	27	4	11	18	25	1	8	15	22	29	5								12	19
OUT-OF-HOME / BILLBOARD	PATTISON	DIGITAL 10'X20'	5	21	3		X	X	X											\$6,750	100%	\$0	2.89	2,335,515	2,335,515	0		
OUT-OF-HOME / BILLBOARD	PATTISON	DIGITAL 10'X20'	5	28	4										X	X	X	X	\$9,000	39%	\$5,500	2.31	3,114,020	3,114,020	0			
OUT-OF-HOME / OFFICE	PATTISON	OFFICE ELEVATOR SCREEN	10	28	4										X	X	X	X	\$2,695	35%	\$1,752	6.99	250,678	-	0			
PROGRAMMATIC ONLINE DIGITAL DISPLAY	PATTISON	MOBILE ONLINE DISPLAY	TBD	28	4										X	X	X	X	\$2,000	0%	\$2,000			-	0			
ONLINE DIGITAL DISPLAY	ALLNOVASCOTIA.COM	BIG BOX ONLINE DISPLAY	1	20	3										X	X	X	X	\$1,200		\$1,200			11,500	0			
RADIO	STINGRAY	THE BREEZE / Q104	96	10	2										X	X			\$4,500	33%	\$3,000			-	0			
RADIO	ROGERS RADIO	NEWS 95.7	100	28	4										X	X	X	X	\$2,000		\$2,000			-	0			
RADIO	ROGERS RADIO	Todd Veinotte Show Interview	1	1											X				\$0		\$0			-	0			
PRINT	SALTWIRE	EDITORIAL	1	5											X				\$0		TBD			-	0			
PRINT	BUSINESS VOICE	Ad	1	1											X				TBD		TBD			-	0			
PRINT	BUSINESS VOICE / EDITORIAL	EDITORIAL	1	1											X				\$0		\$0			-	0			
ONLINE	ALLNOVASCOTIA.COM	EDITORIAL	1	1											X				\$0		\$0			-	0			
PRINT / BROCHURE	PRINTER / CANADA POST	DIRECT MAIL	TBD	N/A					X										\$3,200		\$3,200			-	0			
PRINT / WINDOW CLINGS	THE PRINTING HOUSE	HAND OUT 3"X3"	300	N/A		X	X	X	X	X	X	X	X	X					\$275		\$275			N/A	0			
WEBSITE	OTHER BUSINESS IMPROVEMENT DISTRICTS		9	70	10		X	X	X	X	X	X	X	X					\$0		\$0			-	0			
SOCIAL MEDIA / NEWSLETTERS	HRM COUNCILLORS		16	70	10		X	X	X	X	X	X	X	X					\$0		\$0			-	0			
PRESS RELEASE - VARIOUS OUTLETS	SALTWIRE, ALLNOVASCOTIA, NEWS 95.7 CHAMBER, HALIFAX EXPERIENCE			1											X				\$0		\$0			-	0			
			20																\$31,620		\$18,927				\$0.00			

**DATES** Fall dates may be revised based on the date of the vote

**PROGRAMMATIC** Digital Online Ads targeted specifically to appear on ad serving apps on mobile devices that travelled in the geographic area of Burnside. (ie: The Weather Network)  
 Mobile devices must have location Services enabled in order to be targeted



## ATTACHMENT 2

List of commercial properties within the proposed Burnside  
Business Improvement District boundary

ANN	PID
00000752	40292203
00011878	40173155
00059811	40172876
00094161	00099093
00094633	40611964
00110531	00120147
00132063	00258327
00133086	00258673
00139165	40173122
00139378	40180242
00139823	40172595
00139858	40172611
00211311	40172884
00244112	00258533
00244422	00128306
00266019	00258319
00341614	00098947
00355453	00099002
00479128	00258715

00483583	00099085
00541753	00258731
00559601	00258368
00559628	40173270
00582379	00258764
00645605	00099374
00645885	00120089
00645893	00120113
00645907	00258483
00645915	00128330
00645923	00099242
00645931	00258434
00645958	00099234
00645966	00258384
00645974	00120055
00645982	00120105
00728861	40179764
00768081	41067463
00768103	00633917
00768162	00258509
00768189	40310955
00768235	00258491
00768251	40172942

00768294	41032459
00768308	40172736
00768324	00313874
00768375	40173148
00768405	40172801
00768413	00258293
00768456	00258418
00768464	40611881
00768553	00098855
00768596	40180325
00768618	40436867
00768634	41066267
00768731	40173098
00768758	40172843
00768766	00258475
00768774	40172983
00768804	40398216
00822914	00099440
00827118	40172967
00827827	40172892
00888761	00258772
00913219	00128314
01001051	00258376

01056506	00099192
01073702	00099267
01088963	40175978
01089307	00099630
01116428	00120261
01140612	00120121
01145673	40172934
01235079	00258624
01361708	41054107
01361716	41054099
01363158	40172744
01406698	00258707
01421174	40549909
01488902	40402521
01488929	00099150
01537741	00120238
01537776	40172702
01595881	00099176
01754521	40172637
01768743	00099226
01817418	00120188
01823361	41041765
01823426	00098988

01824694	40878951
01835009	40687303
01848453	00472548
01848534	00099275
01848542	00099317
01848569	00099325
01848577	00258392
01848585	40181851
01882554	00258756
01883747	00120196
01995871	40069635
02011271	40173163
02011298	40173171
02089173	00120154
02132028	00098970
02135264	00258780
02135701	00258335
02136899	41346545
02138751	40632705
02140071	00120212
02153149	00098939
02159139	00120097
02165104	00258442

02168197	00258525
02382113	00099127
02400553	00099044
02414651	00099671
02547759	40789133
02634937	41141847
02905027	00120170
02989794	40180267
02998939	00258749
03029093	40469082
03029107	00120071
03029123	00120063
03029379	40172918
03134202	40832115
03187519	00099481
03220648	40832123
03220672	00099622
03260348	40632713
03275728	00258723
03284336	40173262
03284484	00258400
03296423	00099069
03355616	00258640



03355624	00258657
03484866	00258590
03540057	40173007
03601498	00098962
03619788	00258350
03652394	40172579
03666514	00099713
03675971	41443284
03719448	41028069
03833178	00258566
03833542	00101774
03833771	00258699
03833798	00120295
03833828	00258608
03833836	00091108
03839737	00099697
03846806	40173049
03861201	00099333
03881695	00099309
03925676	40638819
04015371	00258343
04075625	00258459
04082907	00099184

04104145	40173130
04104625	40173296
04105508	00120204
04137981	40581852
04169905	00120162
04178777	00128322
04181743	00099135
04207254	00099978
04243234	41306507
04243242	00098921
04243269	41222449
04254368	40172751
04260457	00120139
04268814	00120014
04270967	00099168
04271777	41024951
04282035	41032467
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10865603

41480096

10871042

41483249

10895642

41489139

### ATTACHMENT 3

#### List of commercial tenants within the proposed Burnside Business Improvement District boundary

<b>Business Name</b>	<b>Address</b>	<b>Postal Code</b>
360Fit	4-170 Joseph Zatzman Dr	B3B 1L9
3D datacomm	14 Avery St	E3C 0E6
5.11 - Fundy Tactical	18-201 Brownlow Ave	B3B 1W2
A J Murphy Plumbing, Heating & Ventilation	19 Pettipas Dr	B3B 1K1
A W Chesterton Company Ltd	4-40 Thornhill Dr	B3B 1S1
A&A Roofing	1-13 Scarfe Crt	B3B 1W4
A&W	975 Wilkinson Ave	B3B 0M9
Abatement Technologies	121 Ilsley Ave	B3B 1S4
ABB Automation Inc	124-50 Eileen Stubbs Ave	B3B 0M7
Abell Pest Control Inc	8-48 Trider Cres	B3B 1W5
Able Electric Ltd	A-43 Fielding Ave	B3B 1E3
ABM Integrated Solutions	105-121 Ilsley Ave	B3B 1S4
Absolute Logistics	1A3-48 Trider Cres	B3B 1W5
AC Covert Distributors	390 Higney Ave	B3B 0L4
AC Logistics Canada	38 Borden Ave	B3B 1C8
Academy of Cosmetology	201-33 Thornhill Dr	B3B 1R9
Academy Towing	PO Box 8117	B3K 5L8
Acadia Marjam	61 Williams Ave	B3B 2E3
Acadian Seaplants Ltd	30 Brown Ave	B3B 1X8
Accel Physiotherapy & Sport Performance Centre	101-137 Venture Run	B3B 0L9
Access Acupuncture	100-11 Akerley Blvd	B3B 1V7
Acklands-Grainger Inc	210 John Savage Ave	B3B 0C9
Acme Sign & Graphics	4-25 Raddall Ave	B3B 1L4
Action Car and Truck Accessories	581 Wright Ave	B3B 0H6
Acuren	0-61 Raddall Ave	B3B 1T4
Added Touch Towing & Recovery Inc	95 Wright Ave	B3B 1H4
Adecco	101-111 Ilsley Ave	B3B 1S8
Adenco Distributors International	5-90 Raddall Ave	B3B 1T2
ADP	22-130 Eileen Stubbs Ave	B3B 2C4
ADT Security Services Canada Inc ( 75 Akerley)	105-202 Brownlow Ave	B3B 1TS
Advance Furniture Distribution	300-21 Topple Dr	B3B 1R2
Advanced Care Specialty Pharmacy	16-1000 Windmill Rd	B3B 1L7
Advanced Diesel and Automotive Repair	2-45 Borden Ave	B3B 1C7
Advanced Energy Management Ltd	103-60 Dorey Ave	B3B 0B1
Advanced Precision Machining & Fabrication	70 Thornhill Dr	B3B 1S3
Advantage Personnel	121-800 Windmill Rd	B3B 1L1
Adventurers Child Care Centre	100-50 Eileen Stubbs Ave	B3B 0M7

AFA Forest Products Inc	170 Thornhill Dr	B3B 1S3
AG White Technical Services	2-31 Raddall Ave	B3B 1L4
AGAT Laboratories Ltd	122-11 Morris Dr	B3B 1M2
AIM Recycling Dartmouth	60 Simmonds Dr	B3B 1P6
Ainsworth	B-131 Ilsley Ave	B3B 1T1
Air Liquide Canada Inc	180 Akerley Blvd	B3B 2B7
Air Sys Engineering Ltd	35-10 Morris Dr	B3B 1K8
AirQuest Mechanical Supply	2-10 Ilsley Ave	B3B 1L3
Alcolock Installation Centre	8-109 Ilsley Ave	B3B 1S8
Alderney Surveys Ltd	12 Dawn Dr	B3B 1H9
All East Mechanical	100-21 Williams Ave	B3B 1X3
All Therm Services	600-120 Troop Ave	B3B 1Z1
Allen Print	8-50 Akerley Blvd	B3B 1R8
Alloy Concepts Inc Precision CNC Machining	59 Guildford Ave	B3B 0H5
All-tech Environmental Services Ltd	162 Trider Cres	B3B 1R6
Alpha Chemical Ltd	1-191 Joseph Zatzman Dr	B3B 1M5
Alpha Chemical Ltd	40 Pettipas Dr	B3B 1K2
ALS Society of New Brunswick & Nova Scotia	1-1000 Windmill Rd	B3B 1L7
Altimax Courier	132 Trider Cres	B3B 1R6
Alto Solar Inc	101 Frazee Ave	B3B 1Z4
AlumaSafway Access & Industrial Solutions	40 Simmonds Dr	B3B 1R3
Alweather Windows & Doors	27 Troop Ave	B3B 2A7
AMCA Sales and Marketing	22-1000 Windmill Rd	B3B 1L7
Americold	635 Wilkinson Ave	B3B 0H4
AML Oceanographic	12-101 Ilsley Ave	B3B 1S8
AMPAK Distributing Inc	24 Borden Ave	B3B 1C8
AmSpec	35 Williams Ave	B3B 1X3
Anicom Signs Inc	134 Joseph Zatzman Dr	B3B 1M4
Anixter Halifax	H-86 Troop Ave	B3B 1Z1
APA Agencie Pelletier Agency	8-10 Morris Dr	B3B 1K8
Apex Industries	100 Millenium Blvd	E1E 2G8
Apple Auto Glass Ltd	A-41 Ilsley Ave	B3B 1L5
Appliance Cash & Carry	A-55 MacDonald Ave	B3B 1T9
Appliance Maritimes Sales and Service Ltd	A-55 MacDonald Ave	B3B 1T9
Applied Industrial	17-100 Wright Ave	B3B 1L2
Aqua Data Inc	9-50 Thornhill Dr	B3B 1S1
Aramark Canada Ltd	31-10 Morris Dr	B3B 1K8
ARCA Canada Inc	10-100 Wright Ave	B3B 1L2
Arctic Spas	160 Akerley Blvd	B3B 1Z5
Ariva Distribution Inc	F-105 Akerley Blvd	B3B 1R7
ARJO	106-50 Akerley Blvd	B3B 1R8
Armour Transportation Systems	80 Guildford Ave	B3B 0G3
Armstrong Communications	200-144 Ilsley Ave	B3B 1V1

Arrow Construction Products Ltd	50 Gervais Ct	E3C 1L4
Asbestos Abatement Ltd	L-19 Pettipas Dr	B3B 1K1
Assist-2-Sell	220-202 Brownlow Ave	B3B 1T5
Atlantic Alarm & Sound Inc	12-71 Ilsley Ave	B3B 1L5
Atlantic Business Interiors	30 Troop Ave	B3B 1Z1
Atlantic Cirque Ltd	30 Oland Crt	B3B 1V2
Atlantic Compressed Air Ltd	484 Edinburgh Dr	E1E 2L1
Atlantic Digital Reproductions	77 Burbridge Ave	B3B 0G6
Atlantic Electronics Ltd	200 Joseph Zatzman Dr	B3B 1N4
Atlantic Environmental Systems Inc	9-10 Morris Dr	B3B 1K8
Atlantic Flushing & Testing Inc	B-45 Raddall Ave	B3B 1L4
Atlantic Hardchrome Ltd	5 Notting Crt	B3B 1N2
Atlantic Metallurgical Consulting Ltd	106-11 Morris Dr	B3B 1M2
Atlantic Photo Supply	110-204 Brownlow Ave	B3B 1T5
Atlantic Roofers	1-89 Joseph Zatzman Dr	B3B 1N3
Atlantic Security Automation Partners Canada Inc	20-1000 Windmill Rd	B3B 1L7
Atlantic Shield Insurance & Financial Inc	205-800 Windmill Rd	B3B 1L1
Atlantic Stained Glass Studios	B-95 Akerley Blvd	B3B 1R7
Atlantic Tiltload Ltd	15 Notting Crt	B3B 1N2
Atlantic Vacuflo Ltd	174 Trider Cres	B3B 1R6
Atlantic Ventilation Cleaning Ltd	26-24 Simmonds Dr	B3B 1R3
Atlantic Windshield Distributors	16 Borden Ave	B3B 1C8
Atlantica Contractors	9 Ralston Ave	B3B 1H5
ATS Healthcare	14-122 Dorey Ave	B3B 0B1
Auto Locators	715 Windmill Rd	B3B 1C1
Auto One	704 Windmill Rd	B3B 1C2
Auto World	3-714 Windmill Rd	B3B 1C2
AutoLine Products Ltd Warehouse	357 Baig Blvd	E1E 1E1
Avery Weigh-Tronix Canada	26-10 Akerley Blvd	B3B 1J4
Avis / Budget Car & Truck Rental	6-16 Garland Ave	B3B 0A7
AVI-SPL	104-50 Eileen Stubbs Ave	B3B 0M7
Aviva Canada	100-10 Aviva Way	L6G 0G1
AW Leil	137 Joseph Zatzman Dr	B3B 1W1
Awareness Golf School	52-10 Akerley Blvd	B3B 1J4
Axios Construction	107 Joseph Zatzman Dr	B3B 1N3
B J Electric Motor & Control Ltd	114 Wright Ave	B3B 1R6
Babcock	56 Mosher Dr	B3B 1E6
Babylon Distributing Ltd	12-10 Akerley Blvd	B3B 1J4
BAE Systems	220 Laurier Ave West	K1P 5Z9
Baker Tilly	201-130 Eileen Stubbs Ave	B3B 2C4
Bancroft Automotive	11 Pettipas Dr	B3B 1K1
Bank of Nova Scotia (Scotiabank)	7-109 Ilsley Ave	B3B 1S8
Banks Cleaning and Maintenance	5A-170 Joseph Zatzman Dr	B3B 1L9

BATLX	101-2 Lombardy Lane	B2X 3E4
Battlefield Equipment Rentals	185 Akerley Blvd	B3B 2B1
Bayshore Pharmacy	920-202 Brownlow Ave	B3B 1T5
Bayview Trucks & Equipment Ltd	1 Morris Dr	B3B 1K7
BCL X-ray Canada Inc	1-31 Raddall Ave	B3B 1L4
BD Stevens Ltd. (BDS)	20 MacDonald Ave	B3B 1C5
BDI Canada Inc	3-43 Borden Ave	B3B 1C7
BDO Accountants & Advisors	120-230 Brownlow Ave	B3B 0G5
Beacon Building Products	47 Troop Ave	B3B 2A7
Beaumont & Co	210 Joseph Zatzman Dr	B3B 1P4
Beaumont Cabinets & Millwork	30 Simmonds Dr	B3B 1R3
Beautiful Baths	A-95 Akerley Blvd	B3B 1R7
Bebbington Industries	44 Wright Ave	B3B 1G6
Bee-Clean Building Maintenance	113-900 Windmill Rd	B3B 1P7
Belfor Halifax	15-51 Raddall Ave	B3B 1T6
Bella Marble & Granite Inc	2 Fielding Ave	B3B 1E1
BellAliant - warehouse	1505 Barrington St	B3J 3K5
Benjamin Moore & Co Ltd	18 Borden Ave	B3B 1C8
Berendsen Fluid Power Ltd	24-100 Wright Ave	B3B 1L2
Berg Chilling Systems	136-50 Eileen Stubbs Ave	B3B 0M7
Best Case Wholesale	80 Thornhill Dr	B3B 1S3
Best Western Plus Dartmouth Hotel & Suites	15 Spectacle Lake Dr	B3B 1X7
Big Dog Distribution	25-10 Morris Dr	B3B 1K8
Big Erics	171 John Savage Ave	B3B 0A8
Bin Doctor	97 Joseph Zatzman Dr	B3B 1N3
Bird Mechanical Ltd	5-50 Thornhill Dr	B3B 1S1
Bird Stairs	6374 Forrester St	B3K 2V5
Bird Stairs P & E	6374 Forrester St	B3K 2V5
Bissett Fasteners	63 Fawcett Rd	V3K 6V2
Black & McDonald	60 Cutler Ave	B3B 0J6
Blended Athletics	101-580 Wright Ave	B3B 0H8
Blindsources	F-95 Akerley Blvd	B3B 1R7
Blue Water Group	40 Topple Dr	B3B 1L6
Bluebird Self Storage	610 Wright Ave	B3B 0H8
Bluenose Roofing & Siding Ltd	11 Pettipas Dr	B3B 1K1
Blunden Construction Ltd	B-141 Joseph Zatzman Dr	B3B 1M7
BMO Bank of Montreal	100-111 Ilsley Ave	B3B 1S8
BMT	101-780 Windmill Rd	B3B 1T3
Boomer Technical Resources Ltd	34 Trider Cres	B3B 1R6
Boutilier's Auto & Repair Body Shop	N-P-19 Pettipas Dr	B3B 1K1
Boxes for Less	111-900 Windmill Rd	B3B 1P7
BP Mechanical	9-24 Simmonds Dr	B3B 1R3
Braemed Ltd	8-10 Thornhill Dr	B3B 1S1

Brafasco	1-73 Williams Ave	B3B 2E3
Brenntag Canada Inc	A-105 Akerley Blvd	B3B 1R7
Brinks Canada Ltd	19 Ilsley Ave	B3B 1L5
Bro-Moc Print	46 Payzant Ave	B3B 1Z6
Bronswerk Alscott	120 Joseph Zatzman Dr	B3B 1M4
Bronswerk Marine	4050 Place de Java	J4Y 0C4
Bruce Sutherland Associates Ltd [boiler room specialties]	164 Akerley Blvd	B3B 1Z5
Brunswick Lift Rentals	56 Wright Ave	B3B 1H3
BTI Transport	11-10 Akerley Blvd	B3B 1J4
Budget Blinds	13-109 Ilsley Ave	B3B 1S8
Burgess Transfer & Storage Ltd	20 Oland Crt	B3B 1V2
Burnside Dental Centre	500-202 Brownlow Ave	B3B 1T5
Burnside Fiberglass Marine Supply	A-30 Simmonds Dr	B3B 1R3
Burnside Law	400-202 Brownlow Ave	B3B 1T5
Burnside Pizzeria	12A-109 Ilsley Ave	B3B 1S8
Burnside Recycling	66 Simmonds Dr	B3B 1P6
Burnside Sheet Metal Ltd	17-170 Joseph Zatzman Dr	B3B 1L9
Burnside Truck Centre (BTC)	870 Wilkinson Ave	B3B 0J4
Burnside Veterinary Hospital	520-202 Brownlow Ave	B3B 1T5
Burnside Windows & Doors	G-75 Akerley Blvd	B3B 1R7
Busy Bee Tools	4-340 Wright Ave	B3B 0B3
CAA	330 John Savage Ave	B3B 0L7
Cabco Communications Group	200-2 Ralston Ave	B3B 1X9
Cabinet Central	101-55 Akerley Blvd	B3B 1M3
Cabinetworks Ltd	U-75 Akerley Blvd	B3B 1R7
Cabot Shipping Supplies	106 Burbridge Ave	B3B 0G7
Canada Halifax Mission	155-202 Brownlow Ave	B3B 1T5
Canada Moving	12B-320 Wright Ave	B3B 0B3
Canadian Bearings Ltd	C-133 Ilsley Ave	B3B 1S9
Canadian Blood Services	1800 Alta Vista Dr	K1G 4J5
Canadian Coast Guard Auxiliary Maritime Region	103-900 Windmill Rd	B3B 1P7
Canadian Energy	101-110 Higney Ave	B3B 0N8
Canadian Linen and Uniform Service	41 Thornhill Dr	B3B 1R9
Canadian Maritime Engineering Ltd	90 Thornhill Dr	B3B 1S3
Canadian Red Cross	133 Troop Ave	B3B 2A7
Canadian Red Cross	133 Troop Ave	B3B 2A7
Canadian Springs	1200 Britannia Rd	L4W 4T5
CANDOUR Business Equipment	N-133 Ilsley Ave	B3B 1S9
CanPar Courier	495 Wilkinson Ave	B3B 0M6
Cansel	3900 North Fraser Way	V5J 5H6
Canwel Broadleaf	70 Simmonds Dr	B3B 1P6
Capital Safe & Lock	J-95 Akerley Blvd	B3B 1R7

CarbonCure Technologies Inc	42 Payzant Ave	B3B 1Z6
Carmichael Engineering Ltd	40-10 Morris Dr	B3B 1K8
Carquest Canada Inc	C-D-75 Akerley Blvd	B3B 1R7
Carson Exports	201-560 Windmill Rd	B3B 1B3
Carstar Collision & Glass Service	50 John Savage Ave	B3B 0H3
Carvery's Construction Ltd	6 Ralston Ave	B3B 1H7
Cassis & Associates Financial Services Inc	100-237 Brownlow Ave	B3B 2C6
CC Office Installation Ltd	11-10 Ilsley Ave	B3B 1L3
CentiMark Ltd	109 Simmonds Dr	B3B 1N7
Centura Atlantic	1-66 Wright Ave	B3B 1H3
Century Exteriors	105 Moffatt St	E7M 2H5
Ceratec Inc	414 Saint-Sacremont Ave	G1N 3Y3
Ceridian Canada Ltd	310-238 Brownlow Ave	B3B 1Y2
CFM	45 Gifford Rd	E2M 5K7
Cha Baa Thai Restaurant	S-100 Ilsley Ave	B3B 1L3
Chairs Ltd	7-10 Ilsley Ave	B3B 1L3
Chandler	A-14 Akerley Blvd	B3B 1J3
Cheese Curds	4-600 Windmill Rd	B3B 1B5
Cherubini Metal Works Ltd	570 Wilkinson Ave	B3B 0J4
Choice Health Centre	203-560 Windmill Rd	B3B 1B3
Christian Medical and Dental Association of Canada	7-1000 Windmill Rd	B3B 1L7
Christopher Robin's Learning Centre	11 Scarfe Crt	B3B 1W4
City of Lakes Business Centre	130-50 Eileen Stubbs Ave	B3B 0M7
CKG Group	70 MacDonald Ave	B3B 1V8
Claims Pro SCM	202-26 Akerley Blvd	B3B 0K4
Classic Freight Systems Ltd	50 Joseph Zatzman Dr	B3B 1N8
Clerisy Entertainment	200-11 Akerley Blvd	B3B 1V7
Cleve's Source for Sports	30 Thornhill Dr	B3B 1S1
Cleve's Source for Sports	30 Thornhill Dr	B3B 1S1
Clinical Logistics	5-101 Ilsley Ave	B3B 1S8
Cluett Insurance Brokers	629 Windmill Rd	B3B 1B6
CMS MacTech	357 Haliburton Rd	B0K 1H0
Coast Tire & Auto Service	116 Thornhill Dr	B3B 1S3
Coast Tire & Auto Service	693 Windmill Rd	B3B 1B7
Coastal Door & Frame Ltd	40-40 Raddall Ave	B3B 1T2
Coastal Drywall	2-150 Akerley Blvd	B3B 1Z5
Coastal Furniture Rentals	915-202 Brownlow Ave	B3B 1T5
Coastal Woodworkers Ltd	1-150 Akerley Blvd	B3B 1Z5
Coffee Tech Services	12-170 Joseph Zatzman Dr	B3B 1L9
Coldbrook Electric Supply Company	112A-11 Morris Dr	B3B 1M2
Cole Harbour Glass Ltd	110-75 Akerley Blvd	B3B 1R7
Colliers International (NS) Inc	610-202 Brownlow Ave	B3B 1T5
Comfort Foam & Fibre	6-10 Ilsley Ave	B3B 1L3

Compass Commercial Realty	290-3 Spectacle Lake Dr	B3B 1W8
Compass Health Brands	111-11 Morris Dr	B3B 1M2
Concentrix	202-134 Eileen Stubbs Ave	B3B 0A9
Concept Plastics Inc	5-31 Raddall Ave	B3B 1L4
Concord National Inc	55 Weston Crt	B3B 2C8
Construction Association of NS	103-134 Eileen Stubbs Ave	B3B 0A9
Construction Safety Nova Scotia	35 MacDonald Ave	B3B 1C6
Controls & Equipment	5-10 Thornhill Dr	B3B 1S1
Cooke Store Fixtures	420 Higney Ave	B3B 0L4
Cook's Classic Rebuilds	19-24 Simmonds Dr	B3B 1R3
Cooper Equipment Rentals	103-255 Longside Dr	L5W 0G7
Cora's	1-16 Garland Ave	B3B 0A7
Cornerstone Construction Products Ltd	88 Simmonds Dr	B3B 1P6
Corrosion Service Company Ltd	41-10 Akerley Blvd	B3B 1J4
Countertops & More	U-133 Ilsley Ave	B3B 1S9
Cousins Flooring Accessories Ltd	15 Isnor Dr	B3B 1M1
CP Distributors	B-3 Burley Crt	B3B 2A3
CR Lewis Transport Services Ltd	10 Vidito Dr	B3B 1P9
Crane Supply	58 Wright Ave	B3B 1H3
Crawford Adjusters Canada	120-237 Brownlow Ave	B3B 2C7
Creative Flooring Group	131 Thornhill Dr	B3B 1S2
Credifax Atlantic Ltd	300-800 Windmill Rd	B3B 1L1
Creek Construction	6-40 Thornhill Dr	B3B 1S1
Creighton Rock Drill Ltd	2-65 John Savage Ave	B3B 2C9
Crossroads C & I Distributors	280 Bellfield Rd	M9W 1H5
CTH Instruments Ltd	36-10 Akerley Blvd	B3B 1J4
CTS Container & Trailer Services Ltd	33 MacDonald Ave	B3B 1C6
Cumberland Paving & Contracting	8 Moore Rd	B3B 2J2
Cummins Eastern Canada LP	50 Simmonds Dr	B3B 1R3
CUPE/SCFP	271 Brownlow Ave	B3B 1S6
Cushman & Wakefield Asset Services	2-50 Garland Ave	B3B 0A3
Cyigna Labs	800-202 Brownlow Ave	B3B 1T5
D F Barry Group	12-7 Mellor Ave	B3B 0E8
DAC Industrial Engines	10 Payzant Ave	B3B 1Z6
Dallas Mercer Consulting	47 Beelin Rd	A1N 5G4
Dantra Specialty Products	31 Sterns Crt	B3B 1W7
Dan-X Recycling Ltd	64 Trider Cres	B3B 1R6
Dartmouth Metals	14 Dawn Dr	B3B 1H9
Dartmouth Petro-Pass	50 Isnor Dr	B3B 1K5
Dartmouth Plumbing & HVAC/R	10-15 Garland Ave	B3B 0A6
Dartmouth SPCA Thrift Store	7 Scarfe Ct	B3B 1W4
Dartmouth Waterworks	306 Cutler Ave	B3B 0J6
Dartmouth Yacht Club	697 Windmill Rd	B3B 1B7



DASC - Dartmouth Adult Services Centre	59 Dorey Ave	B3B 0B2
DASCO Equipment Ltd	60 Trider Cres	B3B 1R6
Datarite	30 Troop Ave	B3B 1Z1
Dave Horne Automotive	15 Borden Ave	B3B 1C8
Day & Ross Inc	10 Isnor Dr	B3B 1K5
DayNite Signs	57 Wright Ave	B3B 1H2
Daytona Freight Systems	19-1000 Windmill Rd	B3B 1L7
DCL Law	202-94 Garland Ave	B3B 0A7
Definite Food Services Ltd	7-10 Thornhill Dr	B3B 1S1
Deiter's Tool & Saw Service Ltd	10-109 Ilsley Ave	B3B 1S8
Delectable Desserts Inc	112-50 Eileen Stubbs Ave	B3B 0M7
Delta Hotels Dartmouth	240 Brownlow Ave	B3B 1X6
Deluxe Dry Cleaners	8-101 Ilsley Ave	B3B 1S8
Denny's Atlantic Detailing Products Ltd	6-10 Akerley Blvd	B3B 1L4
Dent Wizard	25 Mosher Dr	B3B 1E5
Design 1 Indoor Environmental Inspections	20B-780 Windmill Rd	B3B 1T3
Deteck Security Products	K-95 Akerley Blvd	B3B 1R7
DeWalt Factory Service	G-100 Ilsley Ave	B3B 1L3
DGI Supply	8-51 Raddall Ave	B3B 1T6
DHL	2-315 Wilkinson Ave	B3B 0M6
DI 5	2-26 Akerley Blvd	B3B 0K4
Diesel & Auto Electric Ltd	105 Simmonds Dr	B3B 1N7
Digital nGenuity Consulting Ltd	30 Frazee Ave	B3B 1X4
Direct2U Blinds & Awnings	5-10 Ilsley Ave	B3B 1L3
Doctors Nova Scotia	25 Spectacle Lake Dr	B3B 1X7
Dominion Biologicals Ltd	5 Isnor Dr	B3B 1M1
Domus Flooring and Stairs	5-170 Akerley Blvd	B3B 1Z5
Donald K Walker Funeral Directors	800-11 Akerley Blvd	B3B 1V7
Dooly's Dartmouth-Burnside	C-121 Ilsley Ave	B3B 1S4
DORA Construction Ltd	101-60 Dorey Ave	B3B 0B1
Doyle Sails Halifax	4-20 Wright Ave	B3B 1G6
Draeger Safety Canada Ltd	7A-10 Thornhill Dr	B3B 1S1
Drake International	205-560 Windmill Rd	B3B 1B3
Dramis Network Cabling (NS) Ltd	F-75 Akerley Blvd	B3B 1R7
Driscoll's Automotive Services	26 Bancroft Lane	B3B 1G3
Drive Products	A-141 Joseph Zatzman Dr	B3B 1M7
DSL Tires & Wheels	19 Isnor Dr	B3B 1M1
DSS Aviation	71 Wright Ave	B3B 1H4
DSS Marine Inc	71 Wright Ave	B3B 1H4
Dulux Paints	T-75 Akerley Blvd	B3B 1R7
DuraCast Hardscape Solutions	20 MacDonald Ave	B3B 1C5
Duron Atlantic Ltd	30 Thorne Ave	B3B 1Y5
E H Price	101-420 Higney Ave	B3B 0L4

e3 Office Furniture & Interiors Inc	R-61 Raddall Ave	B3B 1T4
East Coast Capital Inc	4-1000 Windmill Rd	B3B 1L7
East Coast Countertops Ltd	5-71 Ilsley Ave	B3B 1L5
East Coast International Trucks	100 Urquhart Ave	E1H 2R5
East Coast Mobile Medical Inc	1-101 Ilsley Ave	B3B 1S8
East Coast Specialty Hardwoods	53 Wright Ave	B3B 1G9
East Penn Canada	115-50 Akerley Blvd	B3B 1R8
East Port Properties Ltd	102-134 Eileen Stubbs Ave	B3B 0A9
Easter Seals	22 Fielding Ave	B3B 1E2
Eastern Building Cleaners Inc	1-25 Raddall Ave	B3B 1L4
Eastern Fence Erectors Ltd	145 Cutler Ave	B3B 0J5
Eastern Optical Laboratories Ltd	301-900 Windmill Rd	B3B 1P7
Eastern Valve & Control Specialties	58 Bremigens Blvd	A1L 4A3
Eaton	100-32 Troop Ave	B3B 1Z1
Ecclesiastical Insurance	201-100 Eileen Stubbs Ave	B3B 1Y6
Economical Insurance	310-238A Brownlow Ave	B3B 2B4
Efficiency Nova Scotia	300-230 Brownlow Ave	B3B 0G5
EHS Ambulance Billing	103-239 Brownlow Ave	B3B 2B2
Electrical Cable Supply Ltd	9-100 Wright Ave	B3B 1L2
Elegant Flooring - warehouse	226 Bedford Hwy	B3M 2K3
Elmsdale Landscaping Ltd	113 Elmsdale Rd	B2S 1K7
Elvis Garage Doors Ltd	PO Box 1381	B2N 5N2
EM Plastic & Electric Products Ltd	L-133 Ilsley Ave	B3B 1S9
Embracor Medical	101-121 Ilsley Ave	B3B 1S4
EMC Emergency Medical Care Inc	300-239 Brownlow Ave	B3B 2B2
EMCO Applied	4-45 Borden Ave	B3B 1C7
EMCO Dartmouth	90 Wright Ave	B3B 1P2
EMCO HVAC Nova Scotia	9-42B Borden Ave	B3B 1C8
EMS Water Systems	G-61 Raddall Ave	B3B 1T4
EMW Group Inc	60 Payzant Ave	B3B 1Z6
Enertrak Inc	108-121 Ilsley Ave	B3B 1S4
Engineered Air	54-10 Akerley Blvd	B3B 1J4
Englobe	97 Troop Ave	B3B 2A7
ENS Energy Network Services	10-51 Raddall Ave	B3B 1T6
Enterprise	1-209 Aerotech Dr	B2T 1K3
Enviroair Industries	7-60 Thornhill Dr	B3B 1S1
Eosense	2A-10 Thornhill Dr	B3B 1S1
Ergoworks Atlantic	1-714 Windmill Rd	B3B 1C2
Evergreen Electric & Energy	3-20 Wright Ave	B3B 1G6
Evolution Roofing	E-43 Fielding Ave	B3B 1E5
Exit Realty Metro	107-100 Venture Run	B3B 0H9
Expert Electrical & Alarm	30 Trider Cres	B3B 1R6
Express Employment Professionals	220-238A Brownlow Ave	B3B 2B4

Express Shine Auto Detailing	704 Windmill Rd	B3B 1C2
Eye Catch Signs Ltd	10-55 Akerley Blvd	B3B 1M3
Fader Agencies	30 Topple Dr	B3B 1L6
Fairley & Stevens Ford	580 Windmill Rd	B3B 1B5
Farnell Packaging Ltd	30 Ilsley Ave	B3B 1L3
Fastenal Canada Company	41 Raddall Ave	B3B 1L4
Fastening House Atlantic	1 Moore Rd	B3B 1J1
Fastfrate	133 John Savage Ave	B3B 0A8
FBC	205-202 Brownlow Ave	B3B 1T5
FedEx	355 Wilkinson Ave	B3B 0M6
FedEx	20 Payzant Ave	B3B 1Z6
Feed Nova Scotia	67 Wright Ave	B3B 1H2
Fetch Inc	80 Joseph Zatzman Dr	B3B 1N8
Filtration Plus	1-90 Cutler Ave	B3B 0J6
First Canadian Title	2235 Sheridan Garden Dr	L6J 7Y5
First General Services (Halifax) Ltd	16-201 Brownlow Ave	B3B 1W2
First Rate Machining Ltd	3-31 Raddall Ave	B3B 1L4
Firstonsite Restoration	39 Gurholt Dr	B3B 1J8
Fitness Depot	16-75 Akerley Blvd	B3B 1R7
Fitz's Construction	7-48 Fielding Ave	B3B 1E4
Fivestar Bailiff & Civil Services	5A-48 Trider Cres	B3B 1G7
FIX.com	200-60 Dorey Ave	B3B 0B1
FixAuto Dartmouth	151 Joseph Zatzman Dr	B3B 1M7
Flag Emporium	95 Akerley Blvd	B3B 1R7
Fleet Brake Atlantic	A-81 Wright Ave	B3B 1H4
Flocor Inc	8-75 MacDonald Ave	B3B 1T8
Floors Plus	31 Sterns Crt	B3B 1W7
Floors Plus Outlet Store	31 Sterns Ct	B3B 1W7
Focus Logistics Ltd	1 Gurholt Dr	B3B 1J8
Food Equipment Plus	3-25 Raddall Ave	B3B 1L4
Ford Atlantic Training Centre	7-201 Brownlow Ave	B3B 1W2
Fossil Power Systems Inc	10 Mosher Dr	B3B 1N5
Founders Insurance Group	18-250 Brownlow Ave	B3B 1W9
Fracflow Consultants Inc	D-2 Fielding Ave	B3B 1E1
Fraser Crewe Chartered Accountants	200-580 Wright Ave	B3B 0H8
freshii	A-100 Ilsley Ave	B3B 1L3
Frontier Technologies	201-26 Akerley Blvd	B3B 1ET4
Full Throttle Power Sports	399 Cutler Ave	B3B 0J5
Fundy Textile & Design Ltd	17-201 Brownlow Ave	B3B 1W2
G T L Transportation	115 Trider Cres	B3B 1V6
G&R Chartered Professional Accountants	230-3 Spectacle Lake Dr	B3B 1W8
Gabadi Services Canada Inc	33-10 Akerley Blvd	B3B 1L4
Galaxy Battery	3-40 Thornhill Dr	B3B 1S1

Gardner Electric	4-10 Ilsley Ave	B3B 1L3
GasTops Service Centre	10-109 Williams Ave	B3B 2E3
GBS Technologies	105-202 Brownlow Ave	B3B 1T5
GDI Integrated Facility Services	A-131 Ilsley Ave	B3B 1T1
GE Marine Engines	12-201 Brownlow Ave	B3B 1W2
Gentek	100-120 Troop Ave	B3B 1Z1
Genuine Kitchens	38 Fielding Ave	B3B 1E4
Geoforce Group Limited	10-60 Thornhill Dr	B3B 1S1
Geo's Pizzeria	570-202 Brownlow Ave	B3B 1T5
Geoscience Research Centre	27-201 Brownlow Ave	B3B 1W2
GeoSpectrum Technologies Inc	51-10 Akerley Blvd	B3B 1J4
Get Air Trampoline Park	612 Windmill Rd	B3B 1B5
GH Factory Ltd	37 Fielding Ave	B3B 1E3
Global Firestop Services	113 Simmonds Dr	B3B 1N7
Golder Associates	26-201 Brownlow Ave	B3B 1W2
Goodfellow Inc	20 Vidito Dr	B3B 1P5
GoodLife Fitness - Regional Office	1-51 Raddall Ave	B3B 1T6
GoodLife Fitness Coed Club	565-202 Brownlow Ave	B3B 1T5
Grand & Toy	1-15 Garland Ave	B3B 0A6
Grand Finales Cafe and Catering	11-109 Ilsley Ave	B3B 1S8
Granit Design	11-50 Thornhill Dr	B3B 1S1
Grant Thornton Limited	506-6940 Mumford Rd	B3L 0B7
Graybar Canada Harris & Roome Supply Ltd	260 Brownlow Ave	B3B 1V9
Great Northern Recycling Inc	41 Gurholt Dr	B3B 1J8
Green For Life Environmental	20 Simmonds Dr	B3B 1R3
Greenfoot Energy Solutions	H-133 Ilsley Ave	B3B 1S9
Greytop Construction	10 Frazee Ave	B3B 1X4
Grimco Inc	3&4-55 Akerley Blvd	B3B 1M3
Guardian Transfer & Storage Inc	210 Joseph Zatzman Dr	B3B 1P4
Guildford Realty Ltd	21 McCurdy Ave	B3B 1C4
Guildfords Group of Companies	25 Guildford Ave	B3B 0H5
Guillevin International Co	L-61 Raddall Ave	B3B 1T4
Gunnebo	101-153 Loftus Rd	E1E 2N3
Guysborough Transfer Ltd	65 MacDonald Ave	B3B 1S5
Habaneros Modern Taco Bar	4-600 Windmill Rd	B3B 1B5
Habitat for Humanity ReStore	H-81 Wright Ave	B3B 1H4
Halifax Bread Factory	1C-800A Windmill Rd	B3B 1L1
Halifax Chamber of Commerce	100-32 Akerley Blvd	B3B 1N1
Halifax Kubota	100-580 Wright Ave	B3B 0H8
Halifax Regional Centre for Education	33 Spectacle Lake Dr	B3B 1X7
Hampidjan Canada Ltd	527-531 Conception Bay Highway	A0A 3X0
Happy Harry's Affordable Building Centre	46 Wright Ave	B3B 1G6

Harbinger Law Inc	201-130 Eileen Stubbs Ave	B3B 2C4
Harbour Metals	29 Pettipas Dr	B3B 1K1
Harris Rebar	150 Joseph Zatzman Dr	B3B 1P1
Haverstock Insurance Group	10B-780 Windmill Rd	B3B 1T3
Hazmasters	5-60 Thornhill Dr	B3B 1S1
Henrikson & Associates Inc	405-202 Brownlow Ave	B3B 1T5
Heritage Gas	200-238 Brownlow Ave	B3B 1Y2
Heritage Gas Construction & Operations Centre	1-50 Raddall Ave	B3B 1T2
HFX Intermodal & Ocean Freight	28 Borden Ave	B3B 1C8
Hilti Canada	N-75 Akerley Blvd	B3B 1R7
Himmelman Elastomers Ltd	45 Gloria McCluskey Ave	B3B 2Z3
Hinduja Global Solutions	11-250 Brownlow Ave	B3B 1W9
HiTech Communications	24 Maple Valley Rd	A2H 3C2
Hobart Food Equipment Group Canada	925-202 Brownlow Ave	B3B 1T5
Hockey Nova Scotia	259 Commodore Dr	B3B 0M1
Holiday Inn Express & Suites Halifax - Dartmouth	335 John Savage Ave	B3B 0J3
Honda Canada Training Centre	1-320 Wright Ave	B3B 0B3
Hose & Fittings Canada Inc	1-81 Ilsley Ave	B3B 1L5
Hot Shots Auto Refinishing	M-11 Pettipas Dr	B3B 1K1
Hoya Vision Care	15-201 Brownlow Ave	B3B 1W2
HRM Animal Redemption Centre (SPCA)	9-201 Brownlow Ave	B3B 1W2
HSE Integrated Ltd	C-95 Ilsley Ave	B3B 1L5
HUB Financial Dartmouth	201-110 Garland Ave	B3B 0A7
Humphreys Landscape and Construction Ltd	12 Fielding Ave	B3B 1E1
Hunter Tellier Belgrave Adamson LLP	24-260 Brownlow Ave	B3B 1V9
Hurricane Industrial Equipment	1-188 Joseph Zatzman Dr	B3B 1N4
Hussmann	13-109 Dorey Ave	B3B 0B2
IA Dealer Services - SAL Division	105-238 Brownlow Ave	B3B 1Y2
IG Wealth Management	104-238 Brownlow Ave	B3B 1Y2
IH Mathers	165 Burbridge Ave	B3B 0G6
IKEA	645 Cutler Ave	B3B 0M2
Imaginit Design Inc	115-202 Brownlow Ave	B3B 1T5
IMV	19-130 Eileen Stubbs Ave	B3B 2C4
Industrial Alliance Group & Pension Office	101-238 Brownlow Ave	B3B 1Y2
Inflector Environmental Services	105-11 Morris Dr	B3B 1M2
Innomar Pharmacy & Clinic	1-26 Akerley Blvd	B3B 0K4
Integrated Hydraulic and Industrial Services	25-24 Simmonds Dr	B3B 1R3
Intelcom	409 Higney Ave	B3B 0L5
intelivote systems inc	12-40 Thornhill Dr	B3B 1S1
International Assoc of Heat & Frost & Allied Workers [local 116]	28-10 Morris Dr	B3B 1K8
International Brotherhood of Teamsters	105-900 Windmill Rd	B3B 1P7
International Distribution Network Canada Ltd	39 Mosher Dr	B3B 1E5

International Paints	2-250 Brownlow Ave	B3B 1W9
International Union of Operating Engineers	415-202 Brownlow Ave	B3B 1T5
International Union of Operating Engineers	251 Brownlow Ave	B3B 2A9
InterTalk - Critical Information Systems	371 Cutler Ave	B3B 0J5
Inventive Construction Supplies	10 Trider Cres	B3B 1R6
Investment Planning Counsel of Canada	810-202 Brownlow Ave	B3B 1T5
InVogue Home Design	1-800A Windmill Rd	B3B 1L1
Iron Dog Mechanical Services	25 Guildford Ave	B3B 0H5
Iron Maple Constructors	33 Thornhill Dr	B3B 1R9
Irving Circle K	626 Windmill Rd	B3B 1B5
ISSA	3-100 Wright Ave	B3B 1L2
ISW Industrial Safety World Inc	11A-55 Akerley Blvd	B3B 1M3
ITAC Training & Conference Centre	18-250 Brownlow Ave	B3B 1W9
Ivan's Audio-Visual	150-204 Brownlow Ave	B3B 0M4
Janina's Café	225-202 Brownlow Ave	B3B 1T5
Jastram Technologies Ltd	22 Trider Cres	B3B 1R6
Javitech Atlantic Ltd	102-21 Williams Ave	B3B 1X3
Jentronics	15 Weston Crt	B3B 2C8
Jim Kimber Construction Inc	201-21 Williams Ave	B3B 1X3
JNP Enterprises Limited	18-1000 Windmill Rd	B3B 1L7
Joe Johnson Equipment	12-25 Ilsley Ave	B3B 1L5
Johnson Controls	G-600 Windmill Rd	B3B 1B5
Johnson Insurance	200-137 Venture Run	B3B 0L9
Johnston Equipment	3-15 Garland Ave	B3B 0A6
Jollytails	40 Joseph Zatzman Dr	B3B 1N8
K & D Pratt Group Inc	126 Glencoe Dr	A1N 4S9
K2 Fasteners	124-11 Morris Dr	B3B 1M2
Kal Tire	42 Isnor Dr	B3B 1W3
Kaycan Ltd	91 Wright Ave	B3B 1K6
KBI Door Services Ltd	78 Trider Cres	B3B 1R6
Kent Building Supplies	680 Cutler Ave	B3B 0N1
Kerr Controls Ltd	11 Williams Ave	B3B 1X3
Kiel Developments	815-202 Brownlow Ave	B3B 1T5
King-O-Matic	955 Pantera Dr	L4W 2T4
Kitchen Door Catering	100-110 Higney Ave	B3B 0N8
KKP Dartmouth	CC-131 Ilsley Ave	B3B 1T1
K-Line Construction Ltd	1-215 Beardsley Rd	E7M 4E1
Konecranes Canada Inc	111-50 Akerley Blvd	B3B 1R8
Kongsberg Maritime Ltd	261 Brownlow Ave	B3B 2B6
Konica Minolta Business Solutions	104-134 Eileen Stubbs Ave	B3B 0A9
Konrads	5-55 Akerley Blvd	B3B 1M3
KONSTANT	46 Mosher Dr	B3B 1E6
KP Glass & Aluminum Ltd	101-10 Thornhill Dr	B3B 1S1

L&M Highland Outfitters	5-170 Joseph Zatzman Dr	B3B 1L9
La Cie Canada Tire Inc	103-150 Colford Ave	B3B 0L8
Larkin Architectural Specialty Products	3-48 Trider Cres	B3B 1W5
Leather Coat Factory - Hide Co	S-121 Ilsley Ave	B3B 1S4
Legacy Cheer Atlantic	19 Pettipas Dr	B3B 1K1
Leica Geosystems Ltd	120-202 Brownlow Ave	B3B 1T5
Lennox Parts Plus	D-133 Ilsley Ave	B3B 1S9
Leon's Furniture Ltd	45 Gordon MacKay Rd	M9N 3X3
LFL Group	159 Higney Ave	B3B 0N9
Liberty CC Motorsports	1 Ralston Ave	B3B 1H5
Liftow Atlantic	110 Wright Ave	B3B 1R6
Linde Canada	40 Gurholt Dr	B3B 1J9
Lindsay Construction	105-134 Eileen Stubbs Ave	B3B 0A9
Little Luxuries Soapworks	1-196 Joseph Zatzman Dr	B3B 1N4
LKQ - Keystone Automotive	300-120 Troop Ave	B3B 1Z1
Lloyd's Register	200-237 Brownlow Ave	B3B 2C7
LOC Marine & Engineering Consultants	26-1000 Windmill Rd	B3B 1L7
LORAX Systems Inc	2-109 Ilsley Ave	B3B 1S8
Lumen	119-121 Ilsley Ave	B3B 1S4
Lyle Tilley Davidson	7-101 Ilsley Ave	B3B 1S8
Maaco Auto Painters and Body Works	315 Higney Ave	B3B 0L5
MacArthur's Quality Flowers & Plants	3-65 John Savage Ave	B3B 2C9
MacFarlands Industrial	34 Cutler Ave	B3B 0J6
MacFarlands Truck & Utility	34 Cutler Ave	B3B 0J6
Mackay Marine Electronics	16-7 Mellor Ave	B3B 0E8
Mackay's Truck Center	124 Lower Truro Rd	B2N 1B1
Mackie Moving Systems	30 Gurholt Dr	B3B 1J9
MacKinnon and Olding Ltd	8 Ralston Ave	B3B 1H7
Madsen Diesel & Turbine - Canada	141 Glencoe Dr	A1N 4S7
Magnacharge Battery	11-10 Ilsley Ave	B3B 1L3
Major Discount Muffler	704 Windmill Rd	B3B 1C8
Make-A-Wish Canada	125-202 Brownlow Ave	B3B 1T5
Makita Power Tools Canada Inc	145-204 Brownlow Ave	B3B 1T5
MAN PrimeServ	7 Isnor Dr	B3B 1M1
Maplewave	700-202 Brownlow Ave	B3B 1T5
Marco Maritimes Ltd	C-135 Ilsley Ave	B3B 1T1
Mari-Tech Scales & Food Equipment Inc	905-202 Brownlow Ave	B3B 1T5
Maritech Security Solutions	5-51 Raddall Ave	B3B 1T6
Maritime 2-Way Radio Ltd	A-95 Ilsley Ave	B3B 1L5
Maritime Beauty Supplies	18A-250 Brownlow Ave	B3B 1W9
Maritime Chroming & Anodizing Inc	2-20 Wright Ave	B3B 1G6
Maritime Coffee Service / Aquaviva	70 Thorne Ave	B3B 1Y5
Maritime Demolition Ltd	46 Fielding Ave	B3B 1E4

Maritime Dock and Door	6-50 Thornhill Dr	B3B 1S1
Maritime Drywall & Acoustical Ltd	118-50 Eileen Stubbs Ave	B3B 0M7
Maritime Hose Specialties	28-10 Akerley Blvd	B3B 1J4
Maritime Paper Products Ltd	25 Borden Ave	B3B 1C7
Maritime Permanent Roofing Ltd	105-101 Thornhill Dr	B3B 1S2
Maritime Travel	140-202 Brownlow Ave	B3B 1T5
Maritime Vehicle Providers Ltd	208 Joseph Zatzman Dr	B3B 1P4
Maritime-Ontario Freight Lines Ltd	91 Simmonds Dr	B3B 1N7
Master Air Conditioning	15-181 Joseph Zatzman Dr	B3B 1R5
Matheson Windows & Doors	61-10 Akerley Blvd	B3B 1J4
Mattatall Signs Ltd	80 Ilsley Ave	B3B 1L3
Mattress Mart Superstore	530-202 Brownlow Ave	B3B 1T5
Maxim Construction Inc	212-11 Morris Dr	B3B 1M2
Maxwell Paper Canada Inc	270 Front St	K8N 2Z2
MBW Courier Inc	150 Colford Ave	B3B 0L8
McAsphalt Industries Limited	8 Moore Rd	B3B 1L2
McBurney Pools & Spas	100 Frazee Ave	B3B 0A2
McDonald Packaging	3-21 McCurdy Ave	B3B 1C4
McDonald's Atlantic Regional Office	645 Windmill Rd	B3B 1B7
McDonald's Restaurant	645 Windmill Rd	B3B 1B7
McFadden's	500-120 Troop Ave	B3B 1Z1
MCK Kitchen & Bath	19 Akerley Blvd	B3B 1J7
McLennan Sales	111 Wright Ave	B3B 1K6
McLoughlan Supplies Ltd	180 Dorey Ave	B3B 0B1
McNally Construction Inc	M-100 Ilsley Ave	B3B 1L3
MCR Building Supplies	1-33 Thornhill Dr	B3B 1R9
MDA	60-1000 Windmill Rd	B3B 1L7
Meco Mitchelmore Engineering Company	14-109 Ilsley Ave	B3B 1S8
Medavie Blue Cross Individual Sales	644 Main St	E1C 8L3
Medavie Blue Cross Quick Pay	644 Main St	E1C 8L3
Medavie EMC Telehealth	300-239 Brownlow Ave	B3B 2B2
Medavie EMS	644 Main St	E1C 8L3
Medavie HealthEd EMS & Clinical Training Centre	644 Main St	E1C 8L3
Medical Mart Atlantic	2-65 John Savage Ave	B3B 2C9
Medigas Atlantic	102-50 Eileen Stubbs Ave	B3B 0M7
Messer	2-60 Raddall Ave	B3B 1T2
Metal Supermarkets	5-75 MacDonald Ave	B3B 1T8
Metals R Us	85 Gloria McCluskey Ave	B3B 2Z3
MetOcean Telematics	11 Thornhill Dr	B3B 1R9
Metrie	200 Akerley Blvd	B3B 1Z9
Metro Animal Emergency Clinic	32-201 Brownlow Ave	B3B 1W2
Metro Roofing	110-95 Akerley Blvd	B3B 1R7
Metro Self Storage Rental Office	138 Chain Lake Dr	B3S 1A2



Metro Self-Storage	138 Chain Lake Dr	B3S 1A2
Metro Windows & Doors Ltd	6-90 Raddall Ave	B3B 1T2
Mezza Lebanese Kitchen	20-201 Brownlow Ave	B3B 1W2
Mezza Lebanese Kitchen Corporate Office	20-201 Brownlow Ave	B3B 1W2
MGM Automated Doors	7-10 Morris Dr	B3B 1K8
MGM Wealth	100-237 Brownlow Ave	B3B 2C6
MIDBEC (The House of a Million Parts)	109-900 Windmill Rd	B3B 1P7
Midland Courier	31 Simmonds Dr	B3B 1R4
Midland Transport	10 Simmonds Dr	B3B 1R3
Mighty Auto	76 Ilsley Ave	B3B 1L3
Miles T. Sweeney Ltd	24-260 Brownlow Ave	B3B 1V9
Mill Supply Ltd	201-32 Troop Ave	B3B 1Z1
Miller Tirecraft - Commercial	16 Ramona Crt	B3B 0P6
Miller Tirecraft Dartmouth	20 Ilsley Ave	B3B 1L3
Miller Waste Systems	8 Moore Rd	B3B 1J2
Miller Waste Systems	8 Moore Rd	B3B 2J2
Mills Protective Coatings Ltd	84 Simmonds Dr	B3B 1P6
Milneco Ltd	34 Marr Rd	E2E 5X8
Milwaukee Electric Tool Ltd	102-50 Akerley Blvd	B3B 1R8
Minuteman Press	60 Williams Ave	B3B 0A1
Mircom Engineered Systems	136-50 Eileen Stubbs Ave	B3B 0M7
Mitten Building Products	20 Gurholt Dr	B3B 1J9
MJM Energy	2-84 Thornhill Dr	B3B 1S3
MNP Debt	100-100 Venture Run	B3B 0H9
MNP LLP	200-100 Venture Run	B3B 0H9
Mobia Technology Innovations	100-130 Eileen Stubbs Ave	B3B 2C4
Mobia Technology Innovations	100-100 Eileen Stubbs Ave	B3B 1Y6
Modu-loc Fence Rentals Ltd	B-35 MacDonald Ave	B3B 1C6
Molen Renewable Energy Specialists	13-24 Simmonds Dr	B3B 1R3
Monarch Enterprises Limited	11-75 MacDonald Ave	B3B 1T8
Monidex Distribution International Inc	10700 rue Colbert	H1J 2H8
MOOG Components Group	77 Frazee Ave	B3B 1Z4
Moore & Cormier Foundation Forming	18 Trider Cres	B3B 1R6
Moosehead Cold Beer Store	656 Windmill Rd	B3B 1B8
Mother Hubbard's Kitchens	555-202 Brownlow Ave	B3B 1T5
Motion Industries	104-50 Akerley Blvd	B3B 1R8
Mr. Electric of Halifax	1A-64 Trider Cres	B3B 1R6
MSI & Medavie	644 Main St	E1C 8L3
Multiglass Insulation Ltd	20 Gurholt Dr	B3B 1J9
Murphy Gear	105-580 Wright Ave	B3B 0H8
Muscular Dystrophy Canada	120-50 Eileen Stubbs Ave	B3B 0M7
N D Graphics	23-10 Morris Dr	B3B 1K8
NAB Automotive Service & Repair Ltd	1-80 Raddall Ave	B3B 1T7

National Energy Equipment	1 Royles Ave	B3B 2A6
National Passenger Services	51 Frazee Ave	B3B 1Z4
National Tire Distributors	100-656 Windmill Rd	B3B 1B8
Nature's Way Canada	4-15 Garland Ave	B3B 0A6
Navigator Publishing	197 Majors Path	A1A 5B5
NDR Auto Solutions	9-40 Thornhill Dr	B3B 1S1
Neocon International Inc	35 Akerley Blvd	B3B 1J7
New Leaf Café	22 Fielding Ave	B3B 1E2
Newfoundland Club	40 Wright Ave	B3B 1G6
Newman Electric	40 Gloster Crt	B3B 1X9
Next Sales & Marketing Inc	100-204 Brownlow Ave	B3B 0M4
Noble Grape	80 Thornhill Rd	B3B 1S3
North Fringe Industrial Technologies Atlantic Inc	2-710 Windmill Rd	B3B 1C2
Northeast Equipment Ltd	135 Joseph Zatzman Dr	B3B 1W1
NorthEast Truck & Trailer	45 Isnor Dr	B3B 1N6
Northeastern Protection Service Inc	130-202 Brownlow Ave	B3B 1T5
Northwood Homecare Ltd	1 South-130 Eileen Stubbs Ave	B3B 2C4
Nospell Roofing & Waterproofing Ltd	107 Joseph Zatzman Dr	B3B 1N3
Nova Auction House	101-101 Thornhill Dr	B3B 1S2
Nova Cold Storage	635 Wilkinson Ave	B3B 0H4
Nova Communications	104-89 Cutler Ave	B3B 0J5
Nova Countertop	6 Trider Cres	B3B 1R6
Nova Doors & Windows Ltd	46 Williams Ave	B3B 2B3
Nova Imprint Business Solutions	10-10 Akerley Blvd	B3B 1J4
Nova Physiotherapy	560-202 Brownlow Ave	B3B 1T5
Nova Scotia Government & General Employees Union	255 John Savage Ave	B3B 0J3
Nova Scotia Nurses Union	150 Garland Ave	B3B 0A7
Nova Scotia Real Estate Appraisers Association	225-800 Windmill Rd	B3B 1L1
Nova Scotia SPCA	7 Scarfe Crt	B3B 1W4
Nova Scotia SPCA Metro Shelter	5 Scarfe Crt	B3B 1W4
Nova Scotia Teachers Union	320-202 Brownlow Ave	B3B 1T5
Nova Tactical	600 Windmill Rd	B3B 1B5
Nova Tile & Marble Ltd Commercial Division	92 Thornhill Dr	B3B 1S3
Nova Truck Centres Dartmouth	670 Wilkinson Ave	B3B 0J4
Novate Engineering Solutions	107-2-900 Windmill Rd	B3B 1P7
NS Construction Labour Relations Association	1-260 Brownlow Ave	B3B 1V9
NS Radiator & Heat Exchange Ltd	6-31 Raddall Ave	B3B 1L4
NS Road Builders Association	217-11 Thornhill Dr	B3B 1R9
NS School Insurance Program	100-238A Brownlow Ave	B3B 2B4
NSSBA / NSELC	395-3 Spectacle Lake Dr	B3B 1W8
Nutri-Lawn	101-101 Thornhill Dr	B3B 1S2
O'Boyle Law	10-1000 Windmill Rd	B3B 1L7

Oceanside Equipment Ltd	181 Joseph Zatzman Dr	B3B 1R5
Office Interiors Group	200-2 Ralston Ave	B3B 1H7
OK Tire Auto Service	13 Wright Ave	B3B 1G5
Old Port Pub & Grill	900 Windmill Rd	B3B 1P7
Olympia Tile International Inc	55 Akerley Blvd	B3B 1M3
Omnitech Incorporated	1-10 Akerley Blvd	B3B 1J4
On Side Restoration	200-50 Troop Ave	B3B 1Z1
One Stop Financial Solutions Inc	100-800 Windmill Rd	B3B 1L1
O'Regans Vehicle Processing Centre	60 Baker Dr	B2W 6L4
Orkin Canada	2-50 Thornhill Dr	B3B 1S1
OTC Insurance Brokers Inc	P-133 Ilsley Ave	B3B 1S9
Otis Canada Ltd	7-51 Raddall Ave	B3B 1T6
Outcast Foods	21-201 Brownlow Ave	B3B 1W2
Outdoor Fit exercise systems	4-50 Thornhill Dr	B3B 1S1
Outfront Media Inc	90 Trider Cres	B3B 1R6
Overhead Door of Nova Scotia	101-420 Higney Ave	B3B 0L4
Padgett Business Services	303-800 Windmill Rd	B3B 1L1
Paint Shop Burnside	545-202 Brownlow Ave	B3B 1T5
Panavision Canada	5-192 Joseph Zatzman Dr	B3B 1N4
Paper Plus	4-81 Ilsley Ave	B3B 1L5
Park Place Investments	64 Trider Cres	B3B 1R6
Parker Plumbing & Heating	7-50 Thornhill Dr	B3B 1S1
Parkland Fuel Corporation	30 Oland Crt	B3B 1V2
ParsGlass Ltd	110-50 Akerley Blvd	B3B 1R8
Parsons Hydraulics Inc	7-55 Akerley Blvd	B3B 1M3
Parts for Trucks Inc	15 MacDonald Ave	B3B 1C6
Parts for Trucks Service Centre	52 Wright Ave	B3B 1G7
Passione Flooring & Interiors	64 Burbridge Ave	B3B 0G7
Patterson Dental/Dentaire Canada Inc	11-320 Wright Ave	B3B 0B3
Pattison Outdoor Advertising	100-240 Jennett Ave	B3B 0G9
Paul Davis Restoration Inc	76 Thorne Ave	B3B 1Y5
Pavestone Creations	17-24 Simmonds Dr	B3B 1R3
Payzant Home Building Centre	40 Wright Ave	B3B 1G6
PCL Constructors Canada Inc	300-111 Ilsley Ave	B3B 1S8
PENSKE	100 Thornhill Dr	B3B 1S3
Peppereka	200 Wright Ave	B3B 0H8
Pepsi Co Warehouse	230 Bluewater Rd	B4B 1G9
Perfect Pass Control Systems	14 Trider Cres	B3B 1R6
Pet Science	2-73 Williams Ave	B3B 2E3
Peterbilt Atlantic	69 Gloria McCluskey Ave	B3B 2Z3
Peter's Place - Brain Injury Recovery Centre	615 Windmill Rd	B3B 1B6
Petromax	A-16 Fielding Ave	B3B 1E1
PF Collins International Trade Solutions	22-10 Morris Dr	B3B 1K8

Pharmachoice	102-238A Brownlow Ave	B3B 2B4
Pharmacy Association of NS (PANS)	210-238A Brownlow Ave	B3B 2B4
Phoenix Petroleum Ltd	42 Fielding Ave	B3B 1E4
Piedmont Plastics	8-20 Akerley Blvd	B3B 1J3
Pinaud Drywall	1-150 Akerley Blvd	B3B 1Z5
Pinchin Ltd	42 Dorey Ave	B3B 0B1
Pineapple Bytes	11-7 Mellor Ave	B3B 0E8
Pinnacle Agencies Ltd	78 Glengrove Rd	E1A 5X5
Pioneer Metal Worx	20 Fielding Ave	B3B 1E1
Pita Pit	15 Cuddy Ln	B3B 0L1
Plant Care	11 Queens Court	B4N 0G4
Playful Paws Inc	1-60 Thornhill Dr	B3B 1S1
PMC Energy Performance	100-900 Windmill Rd	B3B 1P7
Pocketpills	2-170 Joseph Zatzman Dr	B3B 1L9
PODS Moving & Storage	65 Gloria McCluskey Ave	B3B 2Z3
Polaron Solartech	115A-75 Akerley Blvd	B3B 1R7
Polymershapes	115-101 Thornhill Dr	B3B 1S2
Poly-Mor Canada	U-49 Pettipas Dr	B3B 1K1
Polytech Products Ltd	41 Williams Ave	B3B 2E3
Pop-A-Lock	6-48 Trider Cres	B3B 1W5
Power & Tel of Canada Ltd	1-1141 King Rd	L7T 0B4
Precise Design Engineering Solutions	10A-75 MacDonald Ave	B3B 1T8
Precision BioLogic Inc	140 Eileen Stubbs Ave	B3B 0A9
Precision Garage Door Services	10-48 Trider Cres	B3B 1W5
Precision Hydraulics	95 Joseph Zatzman Dr	B3B 1N3
Precision Powder Coating Inc	2-24 Simmonds Dr	B3B 1R3
Premiere Suites	19-250 Brownlow Ave	B3B 1W9
Premiere Van Lines	31 John Savage Ave	B3B 2C9
Preston Phipps	910-202 Brownlow Ave	B3B 1T5
Prime Fasteners Maritime Ltd	A-86 Troop Ave	B3B 1Z1
Princess Auto	210 Wright Ave	B3B 0H8
Pro Cycle Limited	360 Higney Ave	B3B 0L4
Pro Kontrol	23-100 Wright Ave	B3B 1L2
Pro Tech Sanitation	344 Grandview Ave	E2J 4N1
ProActive Health & Performance Centre	26 Akerley Blvd	B3B 0K4
Proax Technologies Ltd	17-109 Ilsley Ave	B3B 1S8
Process & Steam Specialties	3-45 Borden Ave	B3B 1C7
Progressive Cabinets & Millwork	7 Moore Rd	B3B 1J1
ProInsul Ltd	30-10 Akerley Blvd	B3B 1J4
Propeller Brewing Company	617 Windmill Rd	B3B 1B6
Property Buddies	PO Box 44250	B4A 3Z8
Property Valuation Services Corp	200-238A Brownlow Ave	B3B 2B4
Prosol Distribution	LM-105 Akerley Blvd	B3B 1R7

ProTech Building Safety Systems	45-10 Akerley Blvd	B3B 1J4
Provincial Woodworkers Ltd	23 Gloster Crt	B3B 1X9
Pumps Plus Ltd	400-14 Akerley Blvd	B3B 1J3
Purolator Courier Ltd	210 Joseph Zatzman Dr	B3B 1P4
Purolator Courier Ltd	38 Isnor Dr	B3B 1W3
Pylon Electronics	31 Trider Cres	B3B 1V6
Quality Concrete	20 MacDonald Ave	B3B 1C5
Quality Concrete Office	20 MacDonald Ave	B3B 1C5
Quinn Electric Professionals	U-11 Pettipas Dr	B3B 1K1
R & D Crane	570 Wilkinson Ave	B3B 0J4
R & M Rubber Stamp	7-10 Akerley Blvd	B3B 1J4
Radio Holland Canada Ltd	118-11 Morris Dr	B3B 1M2
RAE Industrial Electronics Ltd	103-11 Morris Dr	B3B 1M2
Rainbow International Restoration	1-50 Thornhill Dr	B3B 1S1
Rainbow Net & Rigging Ltd	49 Trider Cres	B3B 1V6
Ray's Lebanese Cuisine	101-75 Akerley Blvd	B3B 1R7
RBC Business Centre	300-202 Brownlow Ave	B3B 1T5
RBC Centre	259 Commodore Dr	B3B 0M1
RBC Royal Bank	200-202 Brownlow Ave	B3B 1T5
ReconExpress	3-617 Windmill Rd	B3B 1B6
Reeves Wealth Management Inc	100-237 Brownlow Ave	B3B 2C6
REF TEK Systems Inc	1-75 MacDonald Ave	B3B 1T8
Refrigerant Services Inc	15 Williams Ave	B3B 1X3
Regional Medical Products Ltd	3-109 Ilsley Ave	B3B 1S8
Regional Residential Services Society	A-133 Ilsley Ave	B3B 1S9
Reliable Parts Ltd	85 North Bend St	V3K 6N1
Rendan Fabricators	673 Wilkinson Ave	B3B 0H4
Retrospekt	107A-900 Windmill Rd	B3B 1P7
Richards Packaging Ltd	7-320 Wright Ave	B3B 0B3
Richelieu	109-150 Colford Ave	B3B 0L8
Rideout Tool & Machine Inc	1-170 Akerley Blvd	B3B 1S9
Ridgeback Basement Systems	M-30 Simmonds Dr	B3B 1R3
Right Way Auto Financing & Brokerage Ltd	102-900 Windmill Rd	B3B 1P7
Rio Import & Export Ltd	11 Sterns Crt	B3B 1W7
Ritchie's Flooring	211 John Savage Ave	B3B 0A8
RKO Steel Ltd	161 Thornhill Dr	B3B 1S2
Robbins Lumber Distribution Company	2-76 Williams Ave	B3B 2E3
Robert Bury & Co	30 Williams Ave	B3B 2E2
Rockingham Electric Ltd	A-10 Frazee Ave	B3B 1X4
Rodney Enterprises Ltd	20 Raddall Ave	B3B 1T2
Rods Machine Shop Ltd	114 Wright Ave	B3B 1R6
Rondeau's Refrigeration	120 Joseph Zatzman Dr	B3B 1M4
Royal Building Solutions	1-109 Williams Ave	B3B 2E3

Royal Canadian Legion Command	61 Gloria McCluskey Ave	B3B 2Z3
Royal LePage Atlantic	100-610 Wright Ave	B3B 0H8
Royal Nova Scotia International Tattoo Society	6-10 Morris Dr	B3B 1K8
RoyNat Capital	103-238A Brownlow Ave	B3B 2B4
RSA Canada	301-137 Venture Run	B3B 0L9
Rust Check	51 Williams Ave	B3B 2E3
Ryder Truck Canada Ltd	80 MacDonald Ave	B3B 1V8
Ryson Construction Ltd	U1-100 Ilsley Ave	B3B 1L3
Saab Microwave Canada Ltd	108-50 Eileen Stubbs Ave	B3B 0M7
Safety Express	20 Gurholt Dr	B3B 1J9
Safety First-SFC Ltd	116 Thorne Ave	B3B 1Z2
Safety Source Fire Inc	4-121 Ilsley Ave	B3B 1S4
Salon Resource Group	10 Thorne Ave	B3B 1Y5
Sameday Worldwide	10 Isnor Dr	B3B 1K5
Samuel, Son & Co Ltd	5 Burley Crt	B3B 2A3
Sancton Group Inc	220 Cutler Ave	B3B 0J6
Sani Engineering Ltd	79 Thorne Ave	B3B 0A4
Saputo Foodservice	55 Thornhill Dr	B3B 1R9
Saputo Foodservice	55 Thornhill Dr	B3B 1R9
Sasco Products Ltd	3-10 Ilsley Ave	B3B 1L3
Scarlett House Food Group Inc	24-201 Brownlow Ave	B3B 1W2
SCI White Glove	101-11 Morris Dr	B3B 1M2
Scotia Cheerleading	1-21 McCurdy Ave	B3B 1C4
Scotia Insulations Ltd	20 Borden Ave	B3B 1C8
Scotia Law	203-239 Brownlow Ave	B3B 2B2
Scotia Metal Products	C-188 Joseph Zatzman Dr	B3B 1N4
Scotia Tech Fluid Services Ltd	9-50 Thornhill Dr	B3B 1S1
Scottish Rite Learning Centre for Children	37-10 Morris Dr	B3B 1K8
Scouts Canada - Nova Scotia Council	84 Thorne Ave	B3B 1Y5
Seaboard Transport Group	721 Wilkinson Ave	B3B 0H4
Seagate Construction Inc	114-11 Morris Dr	B3B 1M2
Seagulf Marine Industries Ltd	38 Payzant Ave	B3B 1Z6
SeaGull Cabinets	11-60 Thornhill Dr	B3B 1S1
Seamasters Marine Services	100 Marketplace Dr	B3B 0M8
Select Ceramic Tile Centre Inc	2 Fielding Ave	B3B 1E1
Sentry Self Storage	B-3 Burley Crt	B3B 2A3
ServiceMaster Restore	90 Simmonds Dr	B3B 1P6
Shaw Brick	5 Ralston Ave	B3B 1H5
Shell	975 Wilkinson Ave	B3B 0M9
Sherwin Williams (Automotive Finishes) Refinish Centre	M-121 Ilsley Ave	B3B 1S4
Sherwin-Williams Commercial Paint Store	E-81 Wright Ave	B3B 1H4
Shine Factory Burnside	5A-170 Joseph Zatzman Dr	B3B 1L9

Shine Werks Automotive Detailing	N-121 Ilsley Ave	B3B 1S4
Shines Energy	14-192 Joseph Zatzman Dr	B3B 1N4
Shnier	8-130 John Savage Ave	B3B 1M6
Shoreline Packaging (NS) Inc	800 Conception Bay Highway	A1X 3T7
Shred-it	45 Wright Ave	B3B 1G9
Shupe & Company	605-202 Brownlow Ave	B3B 1T5
Signature Supplements	144-50 Eileen Stubbs Ave	B3B 0M7
Simply Urns	700-11 Akerley Blvd	B3B 1V7
Site 2020 Inc	24 Akerley Blvd	B3B 1J3
Sitech	7-81 Ilsley Ave	B3B 1L5
Skills Canada - Nova Scotia	6-800A Windmill Rd	B3B 1L1
Skylark Security & Communications	B-140 Thorne Ave	B3B 1Z2
Sleep Country Warehouse	130 John Savage Ave	B3B 0C9
Smitco Flooring Ltd	105 Joseph Zatzman Dr	B3B 1N3
Smokey's Restaurant	G-81 Wright Ave	B3B 1H4
SNC- Lavalin	130 John Savage Ave	B3B 0C9
SNT Solutions Inc	32 Topple Dr	B3B 1L6
Snyder Sales Group	26-10 Morris Dr	B3B 1K8
Sojourn Signs	130 Thorne Ave	B3B 1Z2
Soprema	1000, avenue de l'Aviation	E1A 9A3
Source Atlantic	14-14 Akerley Blvd	B3B 1J3
Source Atlantic	100 Raddall Ave	B3B 1T2
South Asian Mart	K-100 Ilsley Ave	B3B 1L3
South Lake Construction Services Ltd	103-780 Windmill Rd	B3B 1T3
Southland Transportation	11 Frazee Ave	B3B 1Z4
Southwest Business Products Ltd	4-48 Trider Cres	B3B 1W5
Spar Marine Ltd	48 Fielding Ave	B3B 1E4
Spark Power	4 MacDonald Ave	B3B 1C5
Spartan Fitness	3-26 Bancroft Lane	B3B 1G3
Spartan Industrial Marine	120 Thornhill Dr	B3B 1S3
Spectra Premium Industries Inc	34-10 Morris Dr	B3B 1K8
Sperry Marine	3-51 Raddall Ave	B3B 1T6
Spicers	11-340 Wright Ave	B3B 0B3
Spindrift Brewing Company	21 Frazee Ave	B3B 1Z4
Spindrift Brewing Store	21 Frazee Ave	B3B 1Z4
Stanpro Lighting Systems Inc	135-202 Brownlow Ave	B3B 1T5
Starbucks - Windmill	11 Cuddy Ln	B3B 0L1
Starfish Demolition & Service	2-1000 Windmill Rd	B3B 1L7
Steele Advantage Financing	692 Windmill Rd	B3B 2A5
Steele Volkswagen	8 Basinview Dr	B3B 1G4
Stellar Industrial Sales Ltd	94 Simmonds Dr	B3B 1P6
Stericycle	45 Wright Ave	B3B 1G9
Stonhard	40-10 Akerley Blvd	B3B 1J4

Stor-It Systems	F-30 Simmonds Dr	B3B 1R3
Strictly Hydraulics Ltd	167 Trider Cres	B3B 1V6
Strongco Equipment	55 Isnor Dr	B3B 1N6
Strum Engineering Associates Ltd	80 Eileen Stubbs Ave	B3B 1Y6
Student Transportation of Canada	285 Higney Ave	B3B 0N9
Subway	26 Bancroft Lane	B3B 1G3
Subway	102-259 Commodore Dr	B3B 0M1
Subway	T-U-100 Ilsley Ave	B3B 1L3
Sun Chemical Ltd	G-133 Ilsley Ave	B3B 1S9
Sun Life Financial	150-237 Brownlow Ave	B3B 2C6
Sunsel	433 Cutler Ave	B3B 0J5
Sunshine Renewable Energy	107-50 Akerley Blvd	B3B 1R8
Supercity Office Systems	41 Sterns Crt	B3B 1W7
Superior Solutions	851 Progress Ct	L6L 6K1
Surplus Furniture & Mattress Warehouse	21 Akerley Blvd	B3B 1J7
Sustainable Housing	1-84 Thornhill Dr	B3B 1S3
Sustainable Marine Energy	95 Simmonds Dr	B3B 1N7
Swish Clean It Centre	1-340 Wright Ave	B3B 0B3
Symmetry Wellness Centre / Sound Chiropractic	9-71 Ilsley Ave	B3B 1L5
Taiga Building Products	120 Ilsley Ave	B3B 1S7
Tall City Telecom Solutions Inc	305-204 Cayer St	V3K 5B1
Tandy Leather Factory	107-H-75 Akerley Blvd	B3B 1R7
Target Food Brokers Inc	40 John Savage Ave	B3B 2E6
Tartan Interiors Ltd	196 Joseph Zatzman Dr	B3B 1N4
TD Canada Trust (Burnside ATM machines)	90 Gale Ter	B3B 0B7
TechNova (SCETTNS)	310-202 Brownlow Ave	B3B 1T5
techsploration	5A-800A Windmill Rd	B3B 1L1
telecon	9-51 Raddall Ave	B3B 1T6
Terminix Canada	155-204 Brownlow Ave	B3B 0M4
Terrapure Environmental	11 Brown Ave	B3B 1Z7
tfi Food Equipment	15-109 Ilsley Ave	B3B 1S8
TForce Logistics	38 Borden Ave	B3B 1C8
The Accounting House Inc	E-133 Ilsley Ave	B3B 1S9
The Bark Side Pet Supplies	101A-900 Windmill Rd	B3B 1P7
The Curling Store	3-80 Raddall Ave	B3B 1T7
The Fire Place	31 Gloster Crt	B3B 1X9
The Grow-op Shop	10 Akerley Blvd	B3B 1J4
The Kids Fun Factory	580 Wright Ave	B3B 0H8
The Printing House Ltd	600-11 Akerley Blvd	B3B 1V7
The Salvation Army Thrift Store	2 Overlea Blvd	M4H 1P4
The Stevens Company	109-101 Thornhill Dr	B3B 1S3
Thermo Dynamics Ltd	101 Frazee Ave	B3B 1Z4
Think Imaging Solutions / Sharp	20-250 Brownlow Ave	B3B 1W9



Thompson's Moving & Storage	51 Thornhill Dr	B3B 1R9
Three Bears Smoke and Deli	104-111 Ilsley Ave	B3B 1S8
Tim Hortons	15 Akerley Blvd	B3B 1J6
Tim Hortons	975 Wilkinson Ave	B3B 0M9
Tim Hortons	621 Windmill Rd	B3B 1B6
Tim Hortons	106 Ilsley Ave	B3B 1S8
Titan Construction Services	44 Fielding Ave	B3B 1E4
TJ Engineering Inspection Services Ltd	36 Frazee Ave	B3B 1X4
TMSI Ltd	107 Burbridge Ave	B3B 0G6
TNG	200-240 Jennett Ave	B3B 0G9
Toolway	2 Royles Ave	B3B 2E5
Top Construction Ltd	1B-48 Trider Cres	B3B 1W5
Toromont Cat	175 Akerley Blvd	B3B 3Z6
Torpedo Ray's Scuba Adventures	625 Windmill Rd	B3B 1B6
Torrox International Ltd	9 Notting Crt	B3B 1N2
Total Fall Protection	4-51 Raddall Ave	B3B 1T6
Total Power	420 Higney Ave	B3B 0L4
Totally Raw Pet Food	50 Thorne Ave	B3B 1Y5
Totally Raw Pet Food Retail Store	112-50 Akerley Blvd	B3B 1R8
Totten Group Insurance	201-110 Garland Ave	B3B 0E8
Tour Tech East Ltd	41 Akerley Blvd	B3B 1J7
Toyota Canada Inc	130 Thornhill Dr	B3B 1S3
Traction	377 Edinburg Dr	E1E 4A6
TrafficTech Inc	320-238A Brownlow Ave	B3B 2B4
Trane Atlantic	4-250 Brownlow Ave	B3B 1W9
Trane Supply - Dartmouth	700-120 Troop Ave	B3B 1Z1
Transbec Warehouse	47 Fielding Ave	B3B 1E3
Transport Training Centre	1-9 Pettipas Dr	B3B 1K1
Travana Networks	1A-48 Trider Cres	B3B 1W5
Travelers Canada	300-100 Venture Run	B3B 0H9
TRC Hydraulics Inc	7 Mosher Dr	B3B 1E5
Trebley Warehousing Ltd	10 Vidito Dr	B3B 1P9
Trident Pump & Filtration Ltd	5-40 Thornhill Dr	B3B 1S1
Trim-Line	21 Raddall Ave	B3B 1L4
TriNav Marine Brokerage	197 Majors Path	A1A 5B5
Troy Life & Fire Safety Ltd	13-340 Wright Ave	B3B 0B3
True North Fabrication	10-55 Akerley Blvd	B3B 1M3
True North Seafood Company	390 Higney Ave	B3B 0L4
Truefoam Ltd	11 Mosher Dr	B3B 1L8
TTL Supply Ltd	78 Burbridge Ave	B3B 0G7
Turner & Stacey Fire Protection	PO Box 38102	B3B 1X2
Twenty Degrees Ltd	11-24 Simmonds Dr	B3B 1R3
Twin City Engravers	3A-121 Ilsley Ave	B3B 1S4

Twin City Management Ltd	A-19 Pettipas Dr	B3B 1K1
Twin City Painting	4-90 Raddall Ave	B3B 1T2
Two Men and a Truck	210 Joseph Zatzman Dr	B3B 1N4
Ultimate Bathroom Renovations	5-20 Wright Ave	B3B 1G6
Ultimate Home Comfort	15 Wright Ave	B3B 1G8
Ultramar	640 Windmill Rd	B3B 1B8
Ultramar Pipeline	30 Oland Crt	B3B 1V2
Uniform Works	105-89 Cutler Ave	B3B 0J5
Unimax Tire	A-15 Fielding Ave	B3B 1C9
United DFC	4-75 MacDonald Ave	B3B 1T8
United Rentals	37 Payzant Ave	B3B 2E1
United Sign	21 Raddall Ave	B3B 1L4
Universal Power Solutions Inc	6-320 Wright Ave	B3B 0B3
UPS Customer Counter	100 Simmonds Dr	B3B 1N9
Upstreet BBQ Brewhouse	612 Windmill Rd	B3B 1B5
Urbanbutter	120 Thorne Ave	B3B 1Z2
Value Sales Ltd	723 Windmill Rd	B3B 1C1
Van Houtte Coffee Services	4-100 Wright Ave	B3B 1L2
Van-Go Delivery Ltd	K-49 Pettipas Dr	B3B 1K1
Vapor Junkie	170 Joseph Zatzman Dr	B3B 1L9
Vast-Auto Distribution	28 Topple Dr	B3B 0H2
Veggie Plus	4-81 Ilsley Ave	B3B 1L5
Velocity Machining & Welding Inc	110 Thorne Ave	B3B 1Z2
Velocity Machining & Welding Inc	152 Dorey Ave	B3B 0B1
Vending Products of Canada	5-130 John Savage Ave	B3B 0C9
Verge Technologies	19-10 Morris Dr	B3B 1K8
Veritiv	110 Simmonds Dr	B3B 1N9
Vern Paul Insurance	120-800 Windmill Rd	B3B 1L1
VersaCold Logistics Canada Inc	11 Simmonds Dr	B3B 1R4
VersaCold Logistics Canada Inc	20 Pettipas Dr	B3B 1K2
Viking Fire Protection Inc	78 Trider Cres	B3B 1R6
Vintage Mouldings Manufacturing	8-71 Ilsley Ave	B3B 1L5
Vinyl FX	5-26 Bancroft Lane	B3B 1G3
Vision 33	207-11 Morris Dr	B3B 1M2
VitalAire	7-109 Williams Ave	B3B 2E3
VitalSine	303-900 Windmill Rd	B3B 1P7
Volcano Construction Services Ltd	36 Fielding Ave	B3B 1E4
VSI Worldwide	4-45 Borden Ave	B3B 1C7
W&O Supply Canada	S-133 Ilsley Ave	B3B 1S9
Wacky's Flooring Clearance Centre	141 Thornhill Dr	B3B 1S1
Wainbee Ltd	9-10 Thornhill Dr	B3B 1S1
Wajax Industrial Components	PO Box 11790 Dept 26	H3C 0C4
Wajax Industries Ltd	151 Thornhill Dr	B3B 1S2

Wajax Power Systems	70 Raddall Ave	B3B 1T7
Wartsila Canada Inc	3-90 Cutler Ave	B3B 0J6
Wawanesa Mutual Insurance Company	941 Wilkinson Ave	B3B 0H6
Welding Aids Atlantic	110-900 Windmill Rd	B3B 1P7
Weldpro Ltd	1 Weston Crt	B3B 2C8
Well Engineered	114-121 Ilsley Ave	B3B 1S4
Wendy's	106 Ilsley Ave	B3B 1S8
WESCO Distribution Canada Inc	100-144 Ilsley Ave	B3B 1V1
Westatlantic Tech Corp	43 Fielding Ave	B3B 1E3
Western Logistics Inc	119-101 Thornhill Dr	B3B 1S2
Westland Insurance	4-201 Brownlow Ave	B3B 1W2
Westlund Industrial Supply	47 Mosher Dr	B3B 1E5
Westpier	577 Elm St	L3K 4P5
White LeBlanc Wealth Planners	204-239 Brownlow Ave	B3B 2B2
White Rock Construction Ltd	10-50 Thornhill Dr	B3B 1S1
WHS Enterprises Ltd	43-10 Akerley Blvd	B3B 1J4
Wild Ilsley Insurance & Financial Services Ltd	101-100 Venture Run	B3B 0H9
William F White International Inc	1-315 Wilkinson Ave	B3B 0M6
Willowbrae Child Care Academy	201-94 Garland Ave	B3B 0A7
Willowbrae Child Care Academy Corporate Offices	201-94 Garland Ave	B3B 0A7
Willscot	11 Raddall Ave	B3B 1L4
Wilson Equipment	66 Atlantic Central Dr	B6L 2A3
Wilson's Security	135-204 Brownlow Ave	B3B 0M4
Windows Plus Home Improvements Inc	E-95 Akerley Blvd	B3B 1R7
Wingenback Inc	27-10 Morris Dr	B3B 1K8
WinMar	9 Isnor Dr	B3B 1M1
Wire Rope Industries Ltd	70 Akerley Blvd	B3B 1R1
Wood Wyant	27 Fielding Ave	B3B 1C9
Wood/AMEC Foster Wheeler	300-50 Troop Ave	B3B 1Z1
Work Authority	G-95 Akerley Blvd	B3B 1R7
Worldpac	1 Gurholt Dr	B3B 1J8
Worldsource Financial Management	100-237 Brownlow Ave	B3B 2C6
WSP Canada	1 Spectacle Lake Dr	B3B 1X7
Xeos Technologies Inc	36 Tople Dr	B3B 1L6
XL Electric Ltd	118 Cutler Ave	B3B 0J6
Xtra Document Solutions	E-61 Raddall Ave	B3B 1T4
YACRO-Metro	6 Thurston St	B5A 4K5
Yorkland Controls (Environmental Solutions)	40 Fielding Ave	B3B 1E4
Zinck Computer Group Ltd	C-131 Ilsley Ave	B3B 1T1