



Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

### **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Third Quarter 2021/22 Financial Report to Regional Council for their information.

### **DISCUSSION**

#### **Operating Statement:**

At December 31, 2021, HRM has projected a General Rate surplus of \$9,555,100.

The business units have a projected deficit of \$8.3M offset by a projected surplus of \$17.9M in Fiscal Services.

The projected deficit in the business units is primarily due to the expected retroactive payments required for the new RCMP collective agreement as well as decreased revenues in Transit and Summary Offence Tickets, largely due to Covid-19 impacts, increased fuel costs, the impact of price increases at the Otter Lake facility, and the funding of projected deficits in the Multi-District Facilities; offset by an increase in permit revenues largely due to increased permit volumes as well as savings in compensation and benefits and increased tax certificate revenues.

The surplus in Fiscal Services is the result of the delay in receiving the Fall Debenture money from the Province, which will result in budgeted principal and interest payments being delayed until the next fiscal year, as well as increased Deed Transfer Taxes and lower than expected appeals on property taxes. This is offset by the approved funding for emergency housing as well as lower interest revenues.

A significant portion of the current year's surplus has been earmarked to offset budgetary pressures in the 2022/23 fiscal year's budget plan.

A detailed explanation of variances by business unit is included in Attachment #2.

#### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.9M of the \$3.0M budget has been spent or committed.

#### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$39.8K of the \$72K budgeted has been committed or spent.

#### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.3M. \$779K has been spent, against revenues of \$888K, leaving a surplus of \$1.4M.

#### **Reserves Statement:**

The reserve balances at December 31, 2021 are \$424.2M, with projected available funds at March 31, 2022 of \$303.5M. The details are included in Attachment #6.

#### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$44.7M as at December 31, 2021.

**Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the nine-month period ended December 31, 2021 actual expenditures in these projects were \$147.1M, and there is an additional projected spend \$73.4M on these projects in Fiscal 2021/22, resulting in a projected carry-forward to 2022/23 of \$161.4M.

**Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended December 31, 2021 there were \$838 of hospitality expenditures as the COVID-19 pandemic has curtailed spending in this area.

**FINANCIAL IMPLICATIONS**

Detailed in the report.

**RISK CONSIDERATION**

No risk considerations were identified.

**COMMUNITY ENGAGEMENT**

No community engagement was required.

**ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

**ALTERNATIVES**

The Audit & Finance Standing Committee may choose not to approve the proposed recommendation.

**ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2022.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2021.
4. Report of Expenditures in the Councillors' District Activity Funds to December 31, 2021.
5. Report of Changes in the Recreation Area Rate Accounts to December 31, 2021.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2022.
7. Accounts Receivable as at December 31, 2021.
8. Capital Projection Summary Projected to March 31, 2022.

9. Quarterly Hospitality Expenses Summary, October 1, 2021 to December 31, 2021.
10. Mayor, Councillors' and CAO's Expense Summary, October 1, 2021 to December 31, 2021.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

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# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2022**

Halifax Regional Municipality  
 Operating Results  
 For the Period from April 1, 2021 to December 31, 2021

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	10,003,200	10,087,100	(83,900)	6,645,365	65.9%	3,441,735	5,780,826
Corporate & Customer Services	41,441,100	42,069,600	(628,500)	28,803,271	68.5%	13,266,329	26,158,863
Finance & Asset Management	12,867,400	11,570,840	1,296,560	8,517,923	73.6%	3,052,917	8,779,217
Fire & Emergency	76,621,300	76,773,000	(151,700)	57,617,289	75.0%	19,155,711	53,100,432
Fiscal	(511,830,500)	(529,724,100)	17,893,600	(602,734,225)	113.8%	73,010,125	(549,361,946)
Halifax Regional Police	88,810,800	87,567,500	1,243,300	64,411,528	73.6%	23,155,972	60,190,569
Halifax Transit	38,484,500	44,645,600	(6,161,100)	17,961,530	40.2%	26,684,070	16,522,777
Human Resources & Corporate Communications	10,722,100	10,319,160	402,940	7,250,299	70.3%	3,068,861	6,401,180
Information Technology	26,844,400	25,484,657	1,359,743	18,055,140	70.8%	7,429,517	16,949,862
Legal & Legislative Services	8,700,000	8,472,623	227,377	6,114,485	72.2%	2,358,138	6,470,657
Library	23,480,000	23,480,000	-	15,436,555	65.7%	8,043,445	14,305,145
Office of the Auditor General	1,211,900	1,211,900	-	741,853	61.2%	470,047	707,840
Outside Police BU (RCMP)	29,419,000	36,119,000	(6,700,000)	22,055,804	61.1%	14,063,196	20,890,611
Parks & Recreation	33,129,300	34,701,200	(1,571,900)	27,504,103	79.3%	7,197,097	21,544,214
Planning & Development	17,709,900	11,112,900	6,597,000	7,227,274	65.0%	3,885,626	7,950,978
Transportation & Public Works	92,385,600	96,553,900	(4,168,300)	58,307,143	60.4%	38,246,757	52,542,355
<b>Total</b>	<b>-</b>	<b>(9,555,120)</b>	<b>9,555,120</b>	<b>(256,084,663)</b>		<b>246,529,543</b>	<b>(231,066,420)</b>

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2021 to December 31, 2021

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,206,200)	(3,276,900)	70,700	(3,305,764)	100.9%	28,864	(3,357,369)
Corporate & Customer Services	(2,484,300)	(2,350,200)	(134,100)	(1,627,984)	69.3%	(722,216)	(1,702,764)
Finance & Asset Management	(3,452,700)	(4,102,400)	649,700	(2,694,661)	65.7%	(1,407,739)	(1,879,184)
Fire & Emergency	(252,700)	(810,800)	558,100	(838,257)	103.4%	27,457	(286,260)
Halifax Regional Police	(10,631,400)	(11,720,000)	1,088,600	(9,181,089)	78.3%	(2,538,911)	(8,313,717)
Halifax Transit	(79,025,200)	(76,731,800)	(2,293,400)	(70,687,522)	92.1%	(6,044,278)	(60,601,240)
Human Resources & Corporate Communications	(1,317,500)	(135,000)	(1,182,500)	(79,643)	59.0%	(55,357)	(79,224)
Information Technology	(600)	(24,266)	23,666	(23,335)	96.2%	(931)	(5,998)
Legal & Legislative Services	(258,700)	(290,800)	32,100	(227,851)	78.4%	(62,949)	(288,012)
Library	(5,800,900)	(5,760,900)	(40,000)	(4,207,588)	73.0%	(1,553,312)	(4,190,319)
Parks & Recreation	(9,888,500)	(10,812,100)	923,600	(7,645,360)	70.7%	(3,166,740)	(4,841,936)
Planning & Development	(7,733,600)	(11,784,000)	4,050,400	(7,776,209)	66.0%	(4,007,791)	(6,080,324)
Transportation & Public Works	(17,680,200)	(15,418,700)	(2,261,500)	(9,685,865)	62.8%	(5,732,835)	(9,272,011)
<b>Total</b>	<b>(141,732,500)</b>	<b>(143,217,866)</b>	<b>1,485,366</b>	<b>(117,981,127)</b>	<b>82.4%</b>	<b>(25,236,739)</b>	<b>(100,898,358)</b>

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,296,700)	(1,296,700)	-	(1,299,902)	100.2%	3,202	(1,244,650)
Corrections Services	(6,747,700)	(6,597,100)	(150,600)	(6,649,744)	100.8%	52,644	(6,709,690)
Deed Transfer	(60,000,000)	(77,000,000)	17,000,000	(66,366,683)	86.2%	(10,633,317)	(40,160,634)
Fire Protection	(8,421,000)	(7,807,000)	(614,000)	(7,797,315)	99.9%	(9,685)	(8,068,175)
Government Grants	(3,481,000)	(3,582,100)	101,100	(3,582,103)	100.0%	3	(49,654,829)
Grants in Lieu	(39,295,800)	(38,998,400)	(297,400)	(38,998,358)	100.0%	(42)	(39,909,384)
Insurance	(500,000)	(675,000)	175,000	(217,467)	32.2%	(457,533)	(219,434)
Investment, Interest and Misc. Revenue	(5,290,000)	(4,865,000)	(425,000)	(3,674,419)	75.5%	(1,190,581)	(5,081,469)
Mandatory Education	(154,549,400)	(154,776,000)	226,600	(156,011,501)	100.8%	1,235,501	(150,421,536)
Metro Housing Authority	(5,138,500)	(4,567,200)	(571,300)	(4,603,692)	100.8%	36,492	(3,512,447)
Other Fiscal Services	(140,000)	(13,735,300)	13,595,300	(13,696,379)	99.7%	(38,921)	(94,980)
Property Tax, Tax Agreements and HW Dividend	(540,935,300)	(543,279,900)	2,344,600	(538,861,458)	99.2%	(4,418,442)	(524,799,075)
Property Valuation Services	(7,320,900)	(7,104,500)	(216,400)	(7,161,168)	100.8%	56,668	(7,280,140)
Recoverable Debt	(13,354,800)	(16,639,700)	3,284,900	(12,443,817)	74.8%	(4,195,884)	(19,962,652)
Stormwater Right of Way	(3,922,000)	(3,922,000)	-	(996,849)	25.4%	(2,925,151)	(1,268,672)
Supplementary Education	(14,734,000)	(14,734,000)	-	(14,653,278)	99.5%	(80,722)	(14,740,470)
<b>Total</b>	<b>(865,127,100)</b>	<b>(899,579,900)</b>	<b>34,452,800</b>	<b>(877,014,133)</b>	<b>97.5%</b>	<b>(22,565,767)</b>	<b>(873,128,237)</b>

<b>Grand Total</b>	<b>(1,006,859,600)</b>	<b>(1,042,797,766)</b>	<b>35,938,166</b>	<b>(994,995,260)</b>	<b>89.9%</b>	<b>(47,802,506)</b>	<b>(974,026,595)</b>
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Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2021 to December 31, 2021

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	13,209,400	13,364,000	(154,600)	9,951,130	74.5%	3,412,870	9,138,196
Corporate & Customer Services	43,925,400	44,419,800	(494,400)	30,431,254	68.5%	13,988,546	27,861,627
Finance & Asset Management	16,320,100	15,673,240	646,860	11,212,584	71.5%	4,460,657	10,658,401
Fire & Emergency	76,874,000	77,583,800	(709,800)	58,455,545	75.3%	19,128,255	53,386,693
Halifax Regional Police	99,442,200	99,287,500	154,700	73,592,617	74.1%	25,694,883	68,504,286
Halifax Transit	117,509,700	121,377,400	(3,867,700)	88,649,052	73.0%	32,728,348	77,124,016
Human Resources & Corporate Communications	12,039,600	10,454,160	1,585,440	7,329,942	70.1%	3,124,218	6,480,404
Information Technology	26,845,000	25,508,923	1,336,077	18,078,476	70.9%	7,430,447	16,955,860
Legal & Legislative Services	8,958,700	8,763,423	195,277	6,342,337	72.4%	2,421,086	6,758,669
Library	29,280,900	29,240,900	40,000	19,644,143	67.2%	9,596,757	18,495,464
Office of the Auditor General	1,211,900	1,211,900	-	741,853	61.2%	470,047	707,840
Outside Police BU (RCMP)	29,419,000	36,119,000	(6,700,000)	22,055,804	61.1%	14,063,196	20,890,611
Parks & Recreation	43,017,800	45,513,300	(2,495,500)	35,149,462	77.2%	10,363,838	26,386,150
Planning & Development	25,443,500	22,896,900	2,546,600	15,003,483	65.5%	7,893,417	14,031,303
Transportation & Public Works	110,065,800	111,972,600	(1,906,800)	67,993,008	60.7%	43,979,592	61,814,366
<b>Total</b>	<b>653,563,000</b>	<b>663,386,846</b>	<b>(9,823,846)</b>	<b>464,630,689</b>	<b>70.0%</b>	<b>198,756,157</b>	<b>419,193,886</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,296,700	1,296,700	-	(173,542)	-13.4%	1,470,242	(437,050)
Capital From Operating	52,577,000	52,577,000	-	52,576,350	100.0%	650	19,750,000
Corrections Services	6,747,700	6,597,100	150,600	5,044,915	76.5%	1,552,185	4,932,253
District Activity Fund	72,000	72,000	-	38,208	53.1%	33,792	23,592
Fire Protection	8,421,000	7,807,000	614,000	5,826,074	74.6%	1,980,926	6,200,590
Government Grants	-	-	-	-	0.0%	-	46,091,927
Grants & Tax Concessions	7,391,000	6,676,000	715,000	6,551,601	98.1%	124,399	5,701,759
Halifax Convention Centre	7,565,000	8,028,300	(463,300)	5,667,361	70.6%	2,360,939	5,298,000
Insurance	5,422,900	5,597,900	(175,000)	4,585,104	81.9%	1,012,796	4,848,128
Internship & Other LTD, Retirement & Benefits	3,810,100	3,660,100	150,000	907,440	24.8%	2,752,660	880,300
Investment, Interest and Misc. Revenue	560,000	875,000	(315,000)	592,450	67.7%	282,550	297,767
Mandatory Education	154,549,400	154,776,000	(226,600)	116,125,649	75.0%	38,650,351	112,292,536
Metro Housing Authority	5,138,500	4,567,200	571,300	502,695	11.0%	4,064,505	133,779
Other Fiscal Services	17,598,200	41,881,500	(24,283,300)	18,774,528	44.8%	23,106,972	4,249,858
Property Tax, Tax Agreements and HW Dividend	3,836,000	3,651,600	184,400	3,651,630	100.0%	(30)	1,919,722
Property Valuation Services	7,320,900	7,104,500	216,400	5,377,921	75.7%	1,726,579	5,325,491
Recoverable Debt	13,354,800	16,639,700	(3,284,900)	7,063,147	42.4%	9,576,553	17,085,227
Stormwater Right of Way	3,922,000	3,922,000	-	4,046,938	103.2%	(124,938)	3,978,119
Supplementary Education	14,734,000	14,734,000	-	10,776,539	73.1%	3,957,461	11,150,043
Tax Supported Debt	36,009,000	26,421,800	9,587,200	26,352,309	99.7%	69,491	38,340,204
Transfers to (from) Reserves	(29,600)	(29,600)	-	(22,200)	75.0%	(7,400)	33,880,800
Valuation Allowance	3,000,000	3,000,000	-	14,790	0.5%	2,985,210	1,823,245
<b>Total</b>	<b>353,296,600</b>	<b>369,855,800</b>	<b>(16,559,200)</b>	<b>274,279,908</b>	<b>74.2%</b>	<b>95,575,892</b>	<b>323,766,291</b>

<b>Grand Total</b>	<b>1,006,859,600</b>	<b>1,033,242,646</b>	<b>(26,383,046)</b>	<b>738,910,597</b>	<b>72.1%</b>	<b>294,332,049</b>	<b>742,960,177</b>
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# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2021**

<b>VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Office of the Auditor General</b>	No changes.	-
<b>Total Auditor General</b>		-
<b>CAO</b>	Projected deficit in compensation and benefits primarily due to two new Deputy CAO positions and support staff (\$338.6K). This is partially offset by savings as a result of vacant positions and other adjustments (\$51.9K).	(286,700)
	Projected deficit in non-compensation costs for set up and operating expenses for the two new DCAO offices.	(32,500)
	Projected deficit to contract a consultant to develop options for a sobering centre in HRM.	(25,000)
	Projected deficit due to mobile shower pilot program.	(20,000)
	Projected surplus related to the effects of COVID-19 restrictions and the inability to engage community in person has impacted many aspects of work.	115,200
	Projected surplus in Anti-Black Racism is due to work remaining to develop a detailed policy and procedures before proceeding with a grants program.	100,000
	Projected surplus in revenue due to recovery from the Province for a seconded position (\$28.5K) and increase in stipends (\$8K).	36,500
	Projected surplus in printing, the increase in costs for Councillor news letters was less than expected.	35,000
	Net impact of immaterial non-compensation adjustments.	(6,400)
<b>Total CAO</b>		<b>(83,900)</b>
<b>Halifax Regional Fire &amp; Emergency</b>	Projected deficit due to increased requirement for overtime and increase in training and development.	(601,300)
	Projected surplus due to decrease in training and Education and facilities rentals due to Covid-19 restrictions.	176,500
	Projected surplus due to decrease in uniforms partially offset buy increase in Personal Protective Equipment, medical and cleaning supplies related to Covid-19.	164,200
	Projected surplus due to decreases in travel, medical examinations, recruiting, advertising, training materials and meals due to Covid-19 restrictions.	71,900
	Projected deficit due to increase in snow removal, janitorial services, refuse Collection and security.	(73,500)
	Projected surplus due to decrease in building and equipment & communications expenses.	72,300
	Projected surplus due to decreases in printing and reduced requirement for office supplies due to Covid restrictions.	25,000
	Projected surplus due to reduction in equipment purchases.	24,700
	Net impact of immaterial non-compensation adjustments.	(11,500)
<b>Total Halifax Regional Fire &amp; Emergency</b>		<b>(151,700)</b>
<b>Finance &amp; Asset Management</b>	Projected surplus in compensation and benefits primarily relates to vacant positions within payroll, accounting, performance excellence and financial policy and planning.	632,300
	Projected surplus in tax certificate revenue due to strong residential real estate market.	750,000
	Projected deficit in external salt revenue due to anticipated milder winter weather.	(157,300)
	Projected surplus in tax sale administration fees due to a higher number of tax sales planned for this year.	75,000
	Net impact of immaterial non-compensation adjustments.	(3,400)
<b>Total Finance &amp; Asset Management</b>		<b>1,296,600</b>
<b>Human Resources &amp; Corporate Communications</b>	Projected surplus in compensation and benefits due to existing vacancies and turnover for various positions, this is partially offset by creation of Mail/Bindery Clerk and Public Affairs Advisor position which have offsetting surpluses in Information Technology and Corporate Customer Services Facilities division.	45,800
	Projected deficit in revenue (\$1.2M) is partially offset by a reduction in expected materials and printing costs (\$1.1M) due to Halifax Water bill printing delayed until next fiscal, budgeted recovery and additional expenses were based on an April 1, 2021 start date.	(81,500)
	Projected surplus in internal transfers due to an increase in printing projects and is partially offset by an increase in postage, printing and equipment cost maintenance within the print shop.	68,900
	Projected surplus in contract services due to no expected requirement for external resources within Marketing, new digital print engine and social media management tool contract cost lower than estimated and social media management tool contract not starting until January.	148,700
	Projected surplus in corporate training as there have been fewer in-person training sessions due to COVID-19 and no external vendors requesting to deliver training.	50,000
	Projected surplus in conferences, travel and training due to the leadership event not occurring this year and minimum uptake due to constraints of COVID-19.	92,300
	Projected surplus in special projects which was for unplanned marketing requests and to support other business units with major projects, with no current requests funds are not expected to be used this fiscal.	60,000
	Net impact of immaterial non-compensation adjustments.	18,700
<b>Total Human Resources &amp; Corporate Communications</b>		<b>402,900</b>
<b>Information Technology</b>	Projected surplus in compensation and benefits due to starting the fiscal year with a large number of vacant positions resulting from the hiring freeze prior year and experiencing significant turnover in year. Through planning efforts of the IT Leadership Team, there has been a significant effort to increase staff levels and many of the positions are expected to be filled before the end of the fiscal year.	1,515,400
	Projected deficit in contract services for unbudgeted project management services related to infrastructure work and Cybersecurity Director recruitment costs, partially offset by Gartner contract being lower than budgeted.	(52,200)
	Projected deficit in licenses and contracts primarily related to Microsoft and Adobe licensing costs exceeding total budget, partially offset by savings for HelpSystems Secure File Transfer Gateway and various other contracts being lower than budgeted, a testing tool purchase not expected to occur this fiscal year and delayed start of the Kronos contract until the 4th quarter.	(47,800)
	Projected deficit in telephone related to Telus and Bell Mobility contracts which have seen increases resulting from work from home and HRM Flex Program.	(20,900)
	Projected deficit in printing associated with an aging fleet and requirement to replace printers outside of contract to bring additional printers under managed print contract.	(20,000)
	Projected deficit for equipment purchases due to unbudgeted audio visual equipment for Halifax Hall and increased internal requirement.	(26,500)
	Net impact of immaterial non-compensation adjustments.	11,700
<b>Total Information Technology</b>		<b>1,359,700</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2021**

<b>VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Legal and Legislative Services</b>	Projected surplus due to multiple vacant positions primarily in Legal Services and Office of the Municipal Clerk divisions, partially offset by increased overtime costs for planning and support for virtual meetings and hybrid in-person meetings.	188,000
	Projected surplus in revenue due to recovery for prosecution work from the Province being higher than budgeted, higher volume of access requests and receipt of hold back portion of 20/21 Young Canada Works grant.	31,400
	Projected deficit due to increased license fees for Quicklaw and Westlaw and increasing costs of print and electronic legal research tools.	(29,400)
	Projected surplus due to reduced outside legal requirements in year and savings in prosecution services due to the most recent court shut down.	41,000
	Net impact of immaterial non-compensation adjustments.	(3,600)
<b>Total Legal and Legislative Services</b>		<b>227,400</b>
<b>Transportation &amp; Public Works</b>	Projected deficit in Fee Revenues as a result of a reduction in the estimated amount receivable provided by the Province of Nova Scotia due to delays in court proceedings and issuance of in-absence convictions, less parking tickets issued and less parking station revenue due to the ongoing effects of COVID-19, decrease in industrial, commercial and institutional sector revenue due to reduced tonnage, offset by increased commodity revenue.	(2,516,500)
	Projected surplus in Other Revenue primarily due to increased revenue at the Materials Recycling Facility and higher than anticipated recoveries from developers for the installation of new streetlights.	255,000
	Projected surplus in Compensation and Benefits due to net effect of absences, temporary vacancies and overstaffed positions.	52,100
	Projected deficit in Office mainly due to COVID-19 office accommodations, partially offset by less supplies required due to staff working from home.	(39,300)
	Projected deficit in External Services primarily due to inflation payments related to Otter Lake processing fees and impact of expected price increase from \$134.69 per tonne to \$170 per tonne at the Otter Lake facility for the period January 1, 2022 to March 31, 2022, increased costs due to increased residential tonnage forecasts, expenditure on consultant for parking supply and demand study and net effect of Road Operations contract expenditures, offset by bi-weekly recycling collection savings for 9 months.	(1,750,800)
	Projected deficit in Supplies due to increased spending on Uniforms and Clothing for new staff in Parking Services, and increased requirements for PPE and cleaning supplies due to the ongoing effects of COVID-19.	(33,200)
	Projected deficit in Materials mainly due to additional concrete and other works carried out during summer and fall.	33,300
	Projected surplus in Building Costs due to less graffiti and delivering service in-house as opposed to contracted out.	10,000
	Projected deficit in Equipment & Communications mainly due to rental of 2 front loaders for Winter Operations, unanticipated repairs to data collection equipment, and additional vehicle and equipment rentals due to the ongoing effects of COVID-19.	(67,000)
	Projected deficit in Vehicle Expense primarily resulting from increased vehicle rentals due to the ongoing effects of COVID-19.	(63,900)
	Projected deficit in Other Goods and Services primarily due to increased spending on the Merchant Validation program, advertising / promotion and coverage of HotSpot fees to promote downtown parking and increased advertising expenditure to promote change to bi-weekly recycling, offset by reduction in Metro Park expenditures trending lower than budgeted and savings in conferences and local travel due to the ongoing effects of COVID-19.	(79,200)
	Projected surplus in Interdepartmental due to net effect of recoveries for maintenance work done on Transit Benches and internal printing charges.	6,900
	Projected surplus in Other Fiscal due to lower amount of tickets being issued by Waterfront Development officers resulting in lower transfer to Reserve.	25,000
	Net impact of immaterial non-compensation adjustments.	(700)
<b>Total Transportation &amp; Public Works</b>		<b>(4,168,300)</b>
<b>Halifax Transit</b>	Projected increase in compensation costs due to overtime and benefit increase, offset by reduced regular salaries and vacancy management	(242,300)
	Projected increase in area rate revenue	1,207,600
	Projected decrease in fare revenue due to COVID-19 provincial restrictions.	(3,339,700)
	Projected decrease in other revenue related to decrease in advertising contracts	(161,300)
	Projected increase in vehicle expense due to increase in fuel cost, partially offset by reduced maintenance.	(3,472,500)
	Projected increase in equipment cost as a result of wash bay brush replacement.	(81,400)
	Projected increase in janitorial expense due to contract increases to incorporate cost of living.	(95,800)
	Projected increase in cleaning and personal protective equipment in response to COVID-19.	(26,300)
	Projected increase in ferry vehicle expense due to refit cost being greater than budgeted.	(107,500)
	Projected decrease in building costs based on trending of YTD usage	398,700
	Projected increase in cost of lubricants partially offset by projected decrease in externally sourced vehicle repair and maintenance.	(50,300)
	Projected decrease in insurance recovery and costs transferred	(86,700)
	Projected increase in advertising and promotion related to MFTP	(74,700)
	Projected net change of immaterial non-compensation adjustments.	(28,900)
<b>Total Halifax Transit</b>		<b>(6,161,100)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2021**

<b>VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Planning &amp; Development</b>	Projected surplus in compensation and benefits due to vacancy savings as a result of new positions approved in the 2021/22 budget not being filled yet.	1,544,500
	Projected surplus in revenues due to large volume of permits and especially high value permits being issued. Likely the result of additional development rights being approved through centre plan.	3,987,400
	Projected surplus in recoveries from external parties due to provincial funding which will be used to pay for work done by the Clean Foundation.	63,000
	Projected surplus in consulting due to the travel demand study carrying over into the next fiscal year offset by work done by the Clean Foundation that is funded by the province.	241,100
	Projected deficit in other goods and services for miscellaneous non comp savings.	(14,600)
	Projected deficit in interdepartmental for sign shop expenses and print centre jobs.	(7,500)
	Projected surplus in Heritage grants payouts due to the fact that the newly approved Old South and Schmidville incentive program is new and not well known.	567,000
	Projected surplus in special projects due to lower than budgeted use of the Epass program due to COVID.	42,000
	Projected surplus in research data acquisition due to StatsCan data not becoming available till next fiscal year.	47,100
	Projected surplus in contract services due to lower than budgeted animal control costs and the Microbial testing of First Lake will be conducted next fiscal year.	197,400
	Projected deficit in Office costs due to new equipment need for upcoming move to Duke Tower.	(12,300)
	Projected surplus in Environmental Assessment cleanup which is a contingency for spills.	20,000
	Projected surplus in training and education due to the need to maintain a critical mass of staff in order to meet service standards.	53,700
	Projected deficit in reserve transfer due to the Microbial testing of First Lake will be conducted next fiscal year.	(150,000)
	Projected surplus in professional fees for third party reviews of phosphorous testing not being done till next fiscal year.	18,200
<b>Total Planning &amp; Development</b>		<b>6,597,000</b>
<b>Parks &amp; Recreation</b>	Projected surplus in revenue due to estimate based on bookings, summer programming grants, community event grants and adjustment to destination halifax estimate.	1,186,800
	Projected surplus in compensation and benefit due to decrease in stipend expense and casual wages. This is partially offset by overtime, vacation payout and increase in contract cost.	320,900
	Projected deficit in office supplies due to public wifi cost and purchase of new cell phones.	(18,900)
	Projected deficit in external services as a result of repairs on ageing infrastructures, security cost, increased district mowing expense and consulting fees on water dam safety. This is partially offset by decrease in compensation.	(485,400)
	Projected surplus in supplies due to decrease in personal protective equipment resulting from estimate to the end of fiscal. This is partially offset by increase in uniform & clothing and other recreation programming supplies.	57,400
	Projected deficit in materials due to wood fibre purchased for playground surfaces, top up beds and Wanderer's ground maintenance.	(86,500)
	Projected deficit in building cost due to electrical repairs and increase in electricity expenses.	(67,700)
	Projected deficit in equipment cost to cover new blower, replacement of field and gym equipment and other similar expenses.	(286,600)
	Projected deficit in vehicle expenses due to increased requirement for vehicle rentals resulting from COVID - 19 restrictions.	(87,400)
	Projected deficit in other goods and services mainly due to fencing repairs, local travel expense in keeping with COVID -19 guidelines and other expenses.	(132,400)
	Projected surplus in interdepartmental due to transfer from transit and sheet harbour for shrub bed maintenance.	28,200
	Projected surplus in Other Fiscal due to higher than budgeted transfer from Cemetery Trust Reserve.	23,000
	Projected deficit in HRM 4Pad attributable to decrease in revenue. This is partially offset by decrease in contract services and other fiscal.	(141,100)
	Projected deficit in RBC Centre attributable to decrease in revenue and increase in building cost.	(30,500)
	Projected deficit in other fiscal due to MDFs estimate to the end of fiscal. This includes Cole Harbour Place (\$200K), St. Margaret's Centre (\$130K), Zatzman's Complex (\$480K), Canada Games Centre (\$963K) and Centennial Pool (\$16K).	(1,789,000)
	Net impact of immaterial non-compensation adjustments.	(62,700)
<b>Total Parks &amp; Recreation</b>		<b>(1,571,900)</b>
<b>Halifax Regional Police</b>	Projected surplus in WCB recoveries and fees from Criminal Record Checks.	609,800
	Projected surplus due to attrition and turnover and partially offset by increased requirement for Overtime.	55,800
	Projected deficit in Contract Services related to recruitment costs for a Chief Information Security Officer.	(36,000)
	Projected deficit due to unforeseen legal settlements/costs.	(69,600)
	Projected surplus due to increase in IES recoveries from Provincial Call-Taking Transfers.	338,900
	Projected deficit due to increase in external Extra Duty jobs due to easing up COVID pandemic related factors; more external events taking place.	(166,800)
	Projected deficit due to decrease in Criminal Record Check Fee Revenue through HRP customer service counters.	(109,400)
	Projected surplus due to decrease in Court Time due to no court appearances scheduled due to continuing COVID pandemic restrictions.	305,300
	Projected surplus due to decrease in facilities rental costs.	105,700
	Projected surplus due to decrease in Outside Policing in the Chief's Office due to COVID pandemic factors.	75,000
	Projected deficit due to increase in uniform and operational patrol supplies/equipment costs partially offset by decreased equipment purchases.	(66,100)
	Projected surplus due to decrease in Out-of-Town Travel related to less travel for training, conferences, meetings and investigations due to the ongoing COVID 19 imposed travel restrictions.	96,000
	Projected surplus due to inflationary increases in miscellaneous service contract recoveries related to services provided to external policing agencies including the RCMP for prisoner care, phones & equipment, summons services.	42,800
	Projected surplus due to increase in overtime related recoveries from secondments to external agencies in the Operations Division.	67,500
	Net impact of immaterial non-compensation adjustments.	(5,600)
<b>Total Halifax Regional Police</b>		<b>1,243,300</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2021**

VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Corporate &amp; Customer Services</b>	Projected deficit in lease revenue primarily due to termination of Springfield Hotels lease at Aerotech Park and various leases at Bayne Street in Halifax which terminated in 20/21 which were not removed from total budgeted lease revenue in error.	(134,100)
	Projected surplus in compensation and benefits due to vacancies, monthly absences, and leaves, offset by overtime.	916,000
	Projected deficit in office expenditures due to furniture & fixtures, telephone expenses, software licenses and office supplies.	(36,810)
	Projected surplus in external services due to savings in consulting fees, property appraisal, property survey and contract services, mainly due to lower than expected spending in these areas.	65,470
	Projected surplus in supplies mainly due to savings in uniforms and cleaning supplies.	12,450
	Projected surplus in materials mainly due to hardware, lubricants, chemical, propane and paint savings	158,450
	Projected deficit in building costs mainly due to electrical, exterior building costs and safety systems cost increases (inflation mostly). Offset by savings in electricity, building interior, other	(552,600)
	Projected deficit in equipment mainly due to mechanical equipment offset by savings in plumbing heating and equipment purchase.	(346,850)
	Projected deficit in vehicle expense, due to increasing cost of Fuel - increased from \$0.57 to approx. \$0.90. Offset by savings in Vehicle R&M.	(742,565)
	Projected surplus in other goods and services mainly due to savings in other projects and training education expenses, advertising and promotion costs, membership dues and conferences expenses, education expenses, fencing, licenses, medical exams, books and meals.	91,735
	Projected surplus in inter-departmental mainly due to a credit of \$26K from police and fire for reimbursement of insurance premiums on vehicles.	40,420
	Projected surplus in other fiscal mainly due to a credit received by from fiscal for employees working in business parks.	(100,100)
<b>Total Corporate &amp; Customer Services</b>		<b>(628,500)</b>
<b>Library</b>	No changes	-
<b>Total Library</b>		-
<b>Outside Police (RCMP)</b>	Projected deficit in outside policing for the estimated retroactive pay increase associated with union contract settlement.	(6,700,000)
<b>Total Outside Police (RCMP)</b>		<b>(6,700,000)</b>
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(8,338,400)</b>

FISCAL SERVICES VARIANCE ANALYSIS		
<b>Fiscal Services</b>	<b>Deed Transfer Tax</b> - Deed transfer taxes are expected to be above budget due to unanticipated activity in the real estate market.	17,000,000
	<b>Grants &amp; Tax Concessions</b> - Projected surplus due to fewer applications received than was budgeted for tax relief for low income and non-profit organizations.	715,000
	<b>Halifax Convention Centre</b> - Increase in contribution for the Halifax Convention Centre due to their 2021/22 projected deficit due to the effects of COVID-19.	(463,300)
	<b>Investment, Interest and Misc. Revenue</b> - Projected deficit in tax interest due to higher percentage of tax accounts being paid than was expected (\$1.3M), increase in credit card processing fees primarily due to new on-line planning portal for credit card payments (\$300K). This is partially offset by an increase in investment income due to higher cash balances and higher interest rates than anticipated (\$750K) and other net miscellaneous revenues (\$110K).	(740,000)
	<b>Other Fiscal</b> - Additional operational cost of capital costs became apparent after the budget was approved (\$2.8M), funding to support emergency housing (\$4.9M), Scotiabank Centre's 2021/22 projected deficit (\$2.6M), increase in collective bargaining costs (\$800K), funding shortfall in Fall River Water Servicing project (\$780K). This is partially offset by a surplus in resource funding, the majority of positions will be filled in the 4th quarter of 2021/22 (\$930K) and other net miscellaneous savings (\$262K).	(10,688,000)
	<b>Property Tax, Tax Agreements and HW Dividend</b> - Projected surplus in tax revenue due to estimated reduction for current year appeals (\$2.4M) and increase in other net miscellaneous revenues (\$129K).	2,529,000
	<b>Tax Supported Debt</b> - Primarily due to the budgeted spring interest and fall principal payment for the 20B Fall Debenture not required this fiscal year due to the timing of the debt issuance. It is usually received in November but was delayed and not received until April.	9,587,200
	<b>Miscellaneous Adjustments</b> - HRM's portion of the Nova Scotia Power HST Offset received from the Province of Nova Scotia was higher than anticipated (\$101.1K), savings in the Internship Program due to delay in hiring (\$150K). This is partially offset by miscellaneous adjustments in Grants in Lieu (\$297.4K).	(46,300)
<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>		<b>17,893,600</b>
<b>GRAND TOTAL</b>		<b>\$9,555,200</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to December 31, 2021**

## Summary Councillors' District Capital Funds

**April 1, 2021 to March 31, 2022**

	Budget	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Available
DISTRICT 1 - Cathy Deagle-Gammon	139,388.60	70,752.62	7,906.69	78,659.31	60,729.29
DISTRICT 2 - David Hendsbee	95,328.67	93,249.99	1,328.67	94,578.66	750.01
DISTRICT 3 - Becky Kent	102,779.88	30,897.18	32,000.00	62,897.18	39,882.70
DISTRICT 4 - Trish Purdy	321,686.44	239,614.12	19,830.45	259,444.57	62,241.87
DISTRICT 5 - Sam Austin	137,965.03	44,433.99	51,043.96	95,477.95	42,487.07
DISTRICT 6 - Tony Mancini	314,995.81	48,536.93	182,067.76	230,604.69	84,391.12
DISTRICT 7 - Waye Mason	206,520.00	148,167.49	58,352.51	206,520.00	0.00
DISTRICT 8 - Lindell Smith	319,175.59	55,937.21	165,529.70	221,466.91	97,708.68
DISTRICT 9 - Shawn Cleary	208,630.44	55,949.17	41,478.57	97,427.74	111,202.70
DISTRICT 10 - Kathryn Morse	226,256.92	85,082.86	43,969.51	129,052.37	97,204.55
DISTRICT 11 - Patti Cuttell	103,850.62	22,707.97	6,100.62	28,808.59	75,042.03
DISTRICT 12 - Iona Stoddard	345,261.92	8,493.16	214,841.98	223,335.14	121,926.78
DISTRICT 13 - Pam Lovelace	116,910.74	37,425.00	5,000.00	42,425.00	74,485.74
DISTRICT 14 - Lisa Blackburn	102,858.88	45,666.49	4,262.93	49,929.42	52,929.46
DISTRICT 15 - Paul Russell	102,623.70	53,973.06	0.00	53,973.06	48,650.64
DISTRICT 16 - Tim Outhit	121,934.65	41,240.15	18,787.17	60,027.32	61,907.33
<b>Total</b>	<b>2,966,167.89</b>	<b>1,082,127.39</b>	<b>852,500.52</b>	<b>1,934,627.91</b>	<b>1,031,539.97</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to December 31, 2021**



**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2021 to December 31, 2021**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	3,580.00	-	3,580.00	4,500.00	920.00
DISTRICT 2 - David Hendsbee	2,550.00	-	2,550.00	4,500.00	1,950.00
DISTRICT 3 - Becky Kent	2,393.10	-	2,393.10	4,500.00	2,106.90
DISTRICT 4 - Trish Purdy	2,575.00	-	2,575.00	4,500.00	1,925.00
DISTRICT 5 - Sam Austin	1,875.00	-	1,875.00	4,500.00	2,625.00
DISTRICT 6 - Tony Mancini	1,225.00	-	1,225.00	4,500.00	3,275.00
DISTRICT 7 - Waye Mason	2,100.00	-	2,100.00	4,500.00	2,400.00
DISTRICT 8 - Lindell Smith	2,200.00	-	2,200.00	4,500.00	2,300.00
DISTRICT 9 - Shawn Cleary	3,867.00	-	3,867.00	4,500.00	633.00
DISTRICT 10 -Kathryn Morse	4,300.00	-	4,300.00	4,500.00	200.00
DISTRICT 11 - Patti Cuttell	2,322.88	-	2,322.88	4,500.00	2,177.12
DISTRICT 12 - Iona Stoddard	2,127.91	-	2,127.91	4,500.00	2,372.09
DISTRICT 13 - Pam Lovelace	1,500.00	-	1,500.00	4,500.00	3,000.00
DISTRICT 14 - Lisa Blackburn	3,090.00	-	3,090.00	4,500.00	1,410.00
DISTRICT 15 - Paul Russell	1,890.00	-	1,890.00	4,500.00	2,610.00
DISTRICT 16 - Tim Outhit	2,200.00	-	2,200.00	4,500.00	2,300.00
<b>Total</b>	<b>39,795.89</b>	<b>-</b>	<b>39,795.89</b>	<b>72,000.00</b>	<b>32,204.11</b>

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to December 31, 2021**

Halifax Regional Municipality  
Continuity Schedule of Recreation Area Rated Accounts  
Third Quarter ended December 31, 2021

Area Rated Recreation Account	Opening Deficit (Surplus) April 1, 2021	Revenue April 1, 2021 to Dec 31, 2021	Expenditures April 1, 2021 to Dec 31, 2021	Current Year's Deficit (Surplus) April 1 to Dec 31, 2021	Accumulated Deficit (Surplus) Dec 31, 2021
Frame Subdivision Homeowners Association	(45)	(3,780)	3,745	(35)	(80)
Sackville Heights Elementary School	(106,308)	(288,611)	152,252	(136,359)	(242,667)
Glen Arbour Homeowners Association	(4,200)	(21,515)	25,715	4,200	-
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	(40,161)	-	40,161	40,161	-
Ketch Harbour Residents Association	334	(10,801)	10,600	(201)	133
Mineville Community Association	228	(11,200)	10,591	(609)	(381)
Three Brooks Homeowners Association	-	(9,600)	9,600	-	-
Haliburton Highbury Homeowners Association	(172,278)	(54,011)	54,000	(11)	(172,289)
Highland Park Ratepayers Association	(66,008)	(10,457)	10,400	(57)	(66,065)
Kingswood Ratepayers Association	(322,536)	(67,550)	120,998	53,448	(269,088)
Prospect Road & Area Recreation Association	(2,057)	(98,456)	106	(98,350)	(100,407)
Westwood Hills Residents Association	(103,962)	(35,500)	16,989	(18,511)	(122,473)
Musquodoboit Harbour	(28)	(11,805)	11,800	(5)	(33)
Hammonds Plains Common Rate	(277,106)	-	67,361	67,361	(209,745)
Grand Lake/Oakfield Community Centre	(20,109)	(25,808)	2,689	(23,119)	(43,228)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	(6,221)	(16,300)	22,500	6,200	(21)
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,159)	(6,180)	6,200	20	(6,139)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(410)	(216,815)	213,212	(3,603)	(4,013)
<b>Totals</b>	<b>(1,282,180)</b>	<b>(888,389)</b>	<b>778,919</b>	<b>(109,470)</b>	<b>(1,391,650)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2022**

Halifax Regional Municipality  
Reserve Report  
As of December 31, 2021

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
<b>RISK RESERVES:</b>																
Q406 Insurance and Risk Reserve																
Q406 Opening / Carry Forward Balance																
Q406 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Q411 Police on the Job Injury Reserve																
Q411 Opening / Carry Forward Balance																
Q411 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Q416 Operating Stabilization Reserve																
Q416 Opening / Carry Forward Balance	15,174,800				9,947,307	-	-	-	10,106,507	-	-	-	10,268,207	-	-	-
Q416 Ending Balance	9,965,995	(64,600)	45,912.00	9,947,307	-	-	159,200	10,106,507.15	-	-	161,700	10,268,207	-	-	164,300	10,432,507
<b>TOTAL RISK RESERVES:</b>	<b>9,965,995</b>	<b>(64,600)</b>	<b>45,912</b>	<b>9,947,307</b>	<b>9,947,307</b>	<b>-</b>	<b>159,200</b>	<b>10,106,507</b>	<b>10,106,507</b>	<b>-</b>	<b>161,700</b>	<b>10,268,207</b>	<b>10,268,207</b>	<b>-</b>	<b>164,300</b>	<b>10,432,507</b>
<b>OBLIGATION RESERVE</b>																
Q506 Landfill Closure Cost																
Q506 Opening / Carry Forward Balance	8,770,586				8,084,157	-	-	-	7,522,757	-	-	-	7,285,457	-	-	-
Q506 Ending Balance	8,780,079	(729,184)	33,262	8,084,157	-	(679,900)	118,500	7,522,757	-	(352,000)	114,700	7,285,457	-	(152,000)	114,100	7,247,557
Q511 Municipal Election Reserve																
Q511 Opening / Carry Forward Balance	1,187,926				2,084,480	-	-	-	2,879,880	-	-	-	3,687,980	-	-	-
Q511 Ending Balance	2,102,088	(213,863)	196,255	2,084,480	-	750,000	45,400	2,879,880	-	750,000	58,100	3,687,980	-	(2,250,000)	23,000	1,460,980
Q521 Convention Centre Reserve																
Q521 Opening / Carry Forward Balance	3,690,194				2,826,290	-	-	-	2,033,490	-	-	2,033,490	2,183,890	-	-	2,183,890
Q521 Ending Balance	6,176,935	(5,531,786)	2,181,141	2,826,290	-	(824,800)	32,000	2,033,490	-	116,000	34,400	2,183,890	-	116,000	36,800	2,336,690
Q526 Capital Funds Reserve																
Q526 Opening / Carry Forward Balance	138,308,692				28,347,972	-	-	-	9,994,824	-	-	-	11,222,072	-	-	-
Q526 Ending Balance	74,834,443	(57,773,939)	11,287,468	28,347,972	-	(18,510,548)	157,400	9,994,824	-	1,050,548	176,700	11,222,072	-	1,698,548	206,700	13,127,320
Q531 Fleet Vehicles & Equipment Reserve																
Q531 Opening / Carry Forward Balance																
Q531 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Q536 Library Recapitalization Reserve																
Q536 Opening / Carry Forward Balance	6,296,023				7,307,343	-	-	-	8,409,743	-	-	-	9,548,143	-	-	-
Q536 Ending Balance	7,041,329	-	266,014	7,307,343	-	970,000	132,400	8,409,743	-	988,000	150,400	9,548,143	-	988,000	168,600	10,704,743
Q541 Building Recapitalization and Replacement Reserve																
Q541 Opening / Carry Forward Balance																
Q541 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Q546 Multi-District Facilities Reserve																
Q546 Opening / Carry Forward Balance	9,636,371				617,815	-	-	-	(463,374)	-	-	-	(274,549)	-	-	-
Q546 Ending Balance	10,253,353	(9,942,266)	306,728	617,815	-	(1,073,889)	(7,300)	(463,374)	-	193,125	(4,300)	(274,549)	-	(306,875)	(9,300)	(590,724)
Q551 Transit Capital Reserve																
Q551 Opening / Carry Forward Balance																
Q551 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Q556 Solid Waste Facilities Reserve																
Q556 Opening / Carry Forward Balance	16,177,573				11,355,861	2,264,000	-	13,619,861	13,837,761	(1,079,000)	-	12,758,761	12,962,861	(4,875,000)	-	8,087,861
Q556 Ending Balance	16,092,337	(4,788,022)	51,546	11,355,861	-	2,264,000	217,900	13,837,761	-	(1,079,000)	204,100	12,962,861	-	(4,875,000)	129,400	8,217,261
<b>TOTAL OBLIGATION RESERVE:</b>	<b>125,280,564</b>	<b>(78,979,060)</b>	<b>14,322,414</b>	<b>60,623,919</b>	<b>60,623,919</b>	<b>(17,105,137)</b>	<b>696,300</b>	<b>44,215,082</b>	<b>44,215,082</b>	<b>1,666,673</b>	<b>734,100</b>	<b>46,615,855</b>	<b>46,615,855</b>	<b>(4,781,327)</b>	<b>669,300</b>	<b>42,503,828</b>

Halifax Regional Municipality  
Reserve Report  
As of December 31, 2021

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
<b>OPPORTUNITY RESERVE</b>																
Q666 SI Capital (was Q606)																
Q666 Opening / Carry Forward Balance	90,038,960				118,204,719	31,000,000	-	-	151,592,019	-	-	-	180,433,519	-	-	-
Q666 Ending Balance	132,999,026	(17,784,984)	2,990,678	118,204,719	-	31,000,000	2,387,300	151,592,019	-	26,000,000	2,841,500	180,433,519	-	26,000,000	3,302,900	209,736,419
<b>Parkland Development Reserve</b>																
Q611 Opening / Carry Forward Balance	7,106,123				6,500,735	250,000	-	-	6,858,735	250,000	-	-	7,222,435	250,000	-	-
Q611 Ending Balance	7,638,505	(1,183,582)	45,811	6,500,735	-	250,000	108,000	6,858,735	-	250,000	113,700	7,222,435	-	250,000	119,600	7,592,035
<b>Business/Industrial Parks Expansion Reserve</b>																
Q616 Opening / Carry Forward Balance	56,806,527				41,523,278	(305,300)	-	-	41,877,478	(253,500)	-	-	42,289,978	2,746,500	-	-
Q616 Ending Balance	69,508,990	(39,482,579)	11,496,867	41,523,278	-	(305,300)	659,500	41,877,478	-	(253,500)	666,000	42,289,978	-	2,746,500	720,600	45,757,078
<b>Community and Events Reserve</b>																
Q621 Opening / Carry Forward Balance	2,858,061				632,059	601,435	-	1,233,494	1,253,194	755,100	-	2,008,294	2,040,394	(2,900)	-	2,037,494
Q621 Ending Balance	3,911,827	(3,463,517)	183,749	632,059	-	601,435	19,700	1,253,194	-	755,100	32,100	2,040,394	-	(2,900)	32,600	2,070,094
<b>Gas Tax Reserve</b>																
Q626 Opening / Carry Forward Balance	8,532,048				27,626,836	(21,010,000)	-	6,616,836	6,722,736	(4,600,000)	-	2,122,736	2,156,736	-	-	2,156,736
Q626 Ending Balance	19,930,229	(6,090,595)	13,787,202	27,626,836	-	(21,010,000)	105,900	6,722,736	-	(4,600,000)	34,000	2,156,736	-	-	34,500	2,191,236
<b>Debt Principal and Interest Repayment Reserve</b>																
Q631 Opening / Carry Forward Balance	-				-	-	-	-	-	-	-	-	-	-	-	-
Q631 Ending Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Density Bonus Reserve</b>																
Q640 Opening / Carry Forward Balance	2,295,253				3,565,089	-	57,039	-	3,622,128	-	57,952	-	3,680,081	-	58,879	-
Q640 Ending Balance	3,750,637	(200,000)	14,452	3,565,089	-	-	57,039	3,622,128	-	-	57,952	3,680,081	-	-	58,879	3,738,960
<b>SI Operating Reserve</b>																
Q667 Opening / Carry Forward Balance	-				28,111,869	-	385,788	-	24,497,657	-	87,961	-	5,585,617	-	105,368	-
Q667 Ending Balance	-	-	-	-	-	(4,000,000)	385,788	24,497,657	-	(19,000,000)	87,961	5,585,617	-	1,000,000	105,368	6,690,985
<b>General Contingency Reserve</b>																
Q421 Opening / Carry Forward Balance	58,360,702				6,816,472	-	-	-	6,925,572	-	-	-	7,036,372	-	-	-
Q421 Ending Balance	23,255,074	(17,189,319)	750,717	6,816,472	-	-	109,100	6,925,572	-	-	110,800	7,036,372	-	-	112,600	7,148,972
<b>TOTAL OPPORTUNITY RESERVE:</b>																
	288,994,287	(85,394,576)	29,381,345	232,981,056	232,981,056	6,536,135	3,832,327	243,349,519	243,349,519	3,151,600	3,944,013	250,445,131	250,445,131	29,993,600	4,487,047	284,925,778
<b>TOTAL RISK RESERVES:</b>																
	9,965,995	(64,600)	45,912	9,947,307	9,947,307	-	159,200	10,106,507	10,106,507	-	161,700	10,268,207	10,268,207	-	164,300	10,432,507
<b>TOTAL OBLIGATION RESERVE:</b>																
	125,280,564	(78,979,060)	14,322,414	60,623,919	60,623,919	(17,105,137)	696,300	44,215,082	44,215,082	1,666,673	734,100	46,615,855	46,615,855	(4,781,327)	669,300	42,503,828
<b>TOTAL OPPORTUNITY RESERVE:</b>																
	288,994,287	(85,394,576)	29,381,345	232,981,056	232,981,056	6,536,135	3,832,327	243,349,519	243,349,519	3,151,600	3,944,013	250,445,131	250,445,131	29,993,600	4,487,047	284,925,778
<b>TOTAL RESERVE</b>																
	424,240,846	(164,438,236)	43,749,672	303,552,282	303,552,282	(10,569,002)	4,687,827	297,671,108	297,671,108	4,818,273	4,839,813	307,329,193	307,329,193	25,212,273	5,320,647	337,862,113

# **Attachment #7**

**Aged Accounts Receivable as at December 31, 2021**

**Aged Accounts Receivable  
December 31, 2021**

	<b>Total</b>	<b>0 - 1 Yrs</b>	<b>1 - 2 Yrs</b>	<b>2 - 3 Yrs</b>	<b>3 - 4 Yrs</b>	<b>4 + Yrs</b>	<b>Interest</b>	<b>Adj's/Pmts *</b>
<b>Property Taxes &amp; Capital Charges</b>								
Commercial Property Taxes	\$ 4,663,127	\$ 7,260,144	\$ 902,769	\$ 289,463	\$ 85,237	\$ 137,629	\$ 375,294	\$ (4,387,409)
Residential Property Taxes	\$ 11,855,600	\$ 17,942,679	\$ 3,394,882	\$ 1,409,330	\$ 514,457	\$ 1,481,386	\$ 1,404,050	\$ (14,291,184)
Residential/Commercial Mix Property Taxes	\$ 1,397,189	\$ 1,442,754	\$ 421,369	\$ 89,581	\$ 45,703	\$ 10,956	\$ 95,117	\$ (708,291)
Resource Property Taxes	\$ 1,075,151	\$ 420,416	\$ 91,909	\$ 64,199	\$ 46,422	\$ 329,598	\$ 247,678	\$ (125,071)
<b>Total Property Taxes</b>	<b>\$ 18,991,067</b>	<b>\$ 27,065,993</b>	<b>\$ 4,810,929</b>	<b>\$ 1,852,573</b>	<b>\$ 691,819</b>	<b>\$ 1,959,569</b>	<b>\$ 2,122,139</b>	<b>\$ (19,511,955)</b>
Total Local Improvement Charges	\$ 12,599,302	\$ 11,913,657	\$ 120,019	\$ 75,947	\$ 54,689	\$ 179,664	\$ 258,355	\$ (3,029)
<b>Total Taxes &amp; Capital Charges</b>	<b>\$ 31,590,369</b>	<b>\$ 38,979,650</b>	<b>\$ 4,930,948</b>	<b>\$ 1,928,520</b>	<b>\$ 746,508</b>	<b>\$ 2,139,233</b>	<b>\$ 2,380,494</b>	<b>\$ (19,514,984)</b>
Payments-in-Lieu of Taxes (PILT)	\$ 9,166,228	\$ 9,253,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (86,806)
<b>Total Property Taxes &amp; PILTS</b>	<b>\$ 40,756,597</b>	<b>\$ 48,232,684</b>	<b>\$ 4,930,948</b>	<b>\$ 1,928,520</b>	<b>\$ 746,508</b>	<b>\$ 2,139,233</b>	<b>\$ 2,380,494</b>	<b>\$ (19,601,790)</b>
<b>General Revenue (Non-Lienable)</b>								
Miscellaneous Billings & Recoveries	\$ (370,990)	\$ 3,627,774	\$ 333,391	\$ 446,605	\$ 3,938	\$ 217,853	\$ 18,752	\$ (5,019,303)
Rents	\$ 182,599	\$ 22,547	\$ 5,555	\$ 5,555	\$ 1,122	\$ 287,322	\$ 17,235	\$ (156,738)
Agencies, Boards & Commissions (ABC'S)	\$ 4,119,079	\$ 243,148	\$ 809,497	\$ 448,212	\$ 372,905	\$ 2,341,172	\$ 422	\$ (96,277)
<b>Total</b>	<b>\$ 3,930,688</b>	<b>\$ 3,893,468</b>	<b>\$ 1,148,444</b>	<b>\$ 900,372</b>	<b>\$ 377,965</b>	<b>\$ 2,846,347</b>	<b>\$ 36,408</b>	<b>\$ (5,272,318)</b>
<b>Total Aged Accounts Receivable, December 31, 2021</b>	<b>\$ 44,687,285</b>							

\* Adj's/Pmts are primarily tax prepayments and prepaid site inspection fees



# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2022**

**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

Budget Category	Budget				Expenditures			Projections	
	Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23
<b>BUILDINGS/FACILITIES</b>	49,995,026	34,811,000	2,806,928	87,612,954	28,129,963	91,980,629	120,110,592	13,411,036	46,071,955
<b>BUSINESS SYSTEMS</b>	35,226,888	19,637,350	(535,239)	54,328,999	14,815,630	20,067,512	34,883,142	11,311,816	28,201,553
<b>DISTRICT CAPITAL FUNDS</b>	1,462,168	1,504,000	-	2,966,168	1,082,127	852,501	1,934,628	332,000	1,552,040
<b>OUTDOOR RECREATION</b>	1,927,614	10,010,000	1,138,357	13,075,971	5,352,756	6,203,094	11,555,850	1,975,000	5,748,215
<b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>	53,500,485	61,334,000	39,085,926	153,920,411	55,751,025	140,849,848	196,600,873	32,799,703	65,369,683
<b>TRAFFIC &amp; STREETLIGHTS</b>	1,404,085	3,712,000	385,000	5,501,085	2,469,153	2,639,200	5,108,353	1,575,800	1,456,132
<b>VEHICLES, VESSELS &amp; EQUIPMENT</b>	14,416,767	42,549,500	-	56,966,267	37,258,878	246,752,731	284,011,609	11,138,517	8,568,871
<b>OTHER ASSETS</b>	3,248,021	4,355,000	-	7,603,021	2,279,836	1,008,884	3,288,719	863,000	4,460,185
<b>Grand Total</b>	<b>161,181,053</b>	<b>177,912,850</b>	<b>42,880,972</b>	<b>381,974,875</b>	<b>147,139,369</b>	<b>510,354,397</b>	<b>657,493,766</b>	<b>73,406,873</b>	<b>161,428,635</b>

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Access-A-Bus Fueling Solution - BTC	CM200008	200,000	-	-	200,000	-	139,649	139,649	200,000	-	Work-in-Progress-50%	31-Mar-22
Accessibility - HRM Facilities	CB190006	368,631	450,000	-	818,631	176,012	642,441	818,453	25,000	617,618	Work-in-Progress-50%	Ongoing Program
Alderney Gate Library Renos	CB210004	-	250,000	-	250,000	147,285	102,715	250,000	102,715	(0)	Work-in-Progress-50%	31-Mar-22
Alderney Gate Recapitalization	CB190007	1,190,916	650,000	-	1,840,916	325,334	1,099,068	1,424,402	750,000	765,582	Work-in-Progress-50%	31-Jul-22
Beechville Lakeside Timberlea Recreation Centre Recap	CB210021	-	500,000	-	500,000	110,335	11,639,665	11,750,000	15,000	374,665	Design-Planning	01-Sep-24
BMO Centre	CB200013	88,435	250,000	-	338,435	13,250	83,497	96,747	50,000	275,186	Design-Planning	Ongoing Program
Burnside Composting Facility Repairs	CW190005	859,870	301,000	539,000	1,699,870	99,614	10,103	109,717	263,850	1,336,407	Work-in-Progress-25%	01-Oct-23
Burnside Transit Centre Roof Repairs	CB000082	944,326	-	-	944,326	164,348	779,380	943,727	10,000	769,978	Commissioning	
Captain William Spry Renovations	CB000023	81,438	-	-	81,438	-	81,438	81,438	10,000	71,438	Design-Planning	31-Mar-24
Central Liby Replacement-Spring Garden	CB000086	10,508	-	-	10,508	6,377	1,484	7,861	-	4,131	Closing out Project Account	
Cole Harbour Place	CB000045	244,584	165,000	-	409,584	302,242	95,562	397,805	90,000	17,342	Work-in-Progress-50%	
Community Recreation Facilities Recap	CB210019	-	500,000	-	500,000	31,840	22,769	54,609	50,000	418,160	Work-in-Progress-25%	Ongoing Program
Composting/Anaerobic Digestion (AD) Plant	CW190003	1,269,600	-	-	1,269,600	399,503	336,911	736,414	386,911	482,186	Work-in-Progress-50%	01-Oct-23
Corporate Accommodations	CB190011	2,330,187	2,500,000	-	4,830,187	1,586,363	3,235,656	4,822,019	1,600,000	1,643,823	Work-in-Progress-75%	Ongoing Program
Corporate Accommodations - Alderney	CB000046	258,090	-	-	258,090	-	257,854	257,854	200,000	58,090	Work-in-Progress-50%	30-May-22
Dartmouth North Community Centre	CB000075	501,243	500,000	-	1,001,243	11,824	915,586	927,409	480,000	509,419	Work-in-Progress-25%	01-Nov-22
Emera Oval	CB180008	237,280	-	-	237,280	19,750	208,882	228,633	-	217,530	Design-Planning	31-Mar-23
EMO Projects	CB200002	229,193	450,000	-	679,193	50,000	605,820	655,821	25,000	604,192	Work-in-Progress-25%	01-Apr-24
Energy Efficiency Initiatives	CB190008	1,046,012	2,000,000	-	3,046,012	398,735	2,425,161	2,823,896	800,000	1,847,277	Work-in-Progress-25%	Ongoing Program
Environmental Remediation/Bldg. Demo	CB190009	458,749	-	-	458,749	152,784	305,914	458,698	20,000	285,965	Design-Planning	Ongoing Program
Eric Spicer	CB000069	28,005	-	-	28,005	-	27,929	(0)	28,005	(0)	Work-in-Progress-75%	
Ferry Terminal Pontoon Rehab	CM200002	26,989	250,000	-	276,989	12,779	47,980	60,759	50,000	214,210	Work-in-Progress-50%	Ongoing Program
Fire Station 2, University Ave Recap	CB000052	1,796,612	1,000,000	-	2,796,612	95,407	1,708,805	1,804,212	25,000	2,676,205	Design-Planning	01-Apr-23
Fire Station Functional Improvements	CB000088	884,439	400,000	-	1,284,439	370,084	912,821	1,282,904	350,000	564,356	Work-in-Progress-25%	Ongoing Program
Fire Station Land Acquisition	CB180006	203	-	-	203	-	202	202	-	203	Work Complete	
Fort Needham Washrooms	CB210016	(1,683)	875,000	-	873,317	516,911	241,713	758,624	155,000	201,406	Work-in-Progress-75%	01-Jul-22
Fuel Systems Upgrade	CM000020	26,781	-	-	26,781	-	7,836	7,836	-	26,781	Work Complete	
General Building Recapitalization	CB200006	800,173	700,000	-	1,500,173	567,796	1,435,457	2,003,254	700,000	232,376	Design-Planning	Ongoing Program
Gordon R. Snow Community Centre Renos	CB200011	82,387	-	-	82,387	-	-	82,387	-	0	Closing out Project Account	
Halifax City Hall/Grand Parade Restore	CB180003	48,510	150,000	-	198,510	67,010	28,644	95,654	30,000	101,500	Design-Planning	Ongoing Program
Halifax Common Pool Reconstruction	CB210020	924,000	900,000	1,538,135	3,362,135	45	15,862,125	15,862,170	300,000	3,062,090	Design-Planning	31-Dec-23
Halifax Ferry Terminal	CB000039	288,324	-	(200,000)	88,324	3,142	84,855	87,997	8,000	77,182	Work-in-Progress-50%	
Halifax Forum Redevelopment (Strategic Initiative)	CB190013	221,337	-	-	221,337	216,620	2,270	218,890	4,717	(0)	Public consultation	01-Sep-27
Halifax North Memorial Public Library	CB190003	916,920	500,000	-	1,416,920	59,900	886,178	946,077	10,000	1,347,020	Public consultation	01-Mar-24
HRFE Headquarters & FS #8	CB200014	1,034,983	-	-	1,034,983	328,867	706,024	1,034,891	75,000	631,116	Design-Planning	
HRM Depot Upgrades	CB200015	1,309,576	200,000	-	1,509,576	829,773	549,792	1,379,565	100,000	579,803	Work-in-Progress-25%	Ongoing Program
Hubbards Recreation Centre	CB000043	31,724	-	-	31,724	-	-	-	-	31,724	Closing out Project Account	
Keshen Goodman Library Renovations	CB190010	2,396,087	-	-	2,396,087	92,268	2,303,577	2,395,845	25,000	2,278,820	Design-Planning	01-Jun-23
LeBrun Centre Renovations	CB190001	234,202	-	-	234,202	95,971	138,195	234,167	25,000	113,320	Work-in-Progress-50%	01-Sep-22
Library Masterplan Implementation	CB000077	46,461	-	-	46,461	46,461	-	46,461	-	0	Public consultation	
Mackintosh Depot Replacement	CB000089	8,495,712	4,500,000	-	12,995,712	10,627,118	9,171,352	19,798,469	2,368,595	(0)	Work-in-Progress-50%	02-Feb-23
Materials Recovery Facility Repairs	CW200002	209,810	330,000	-	539,810	-	137,887	137,887	139,290	400,520	Work-in-Progress-50%	Ongoing Program
Metropark Upgrades	CB000073	304,239	-	-	304,239	31,278	368,250	299,927	25,000	247,961	Work-in-Progress-25%	Ongoing Program
Miller Composting Purchase	CB210022	-	1,100,000	(120,311)	979,689	979,689	-	979,689	-	0	Closing out Project Account	
Multi-District Facilities-Upgrades	CB200001	1,825,333	1,875,000	-	3,700,333	697,130	3,003,197	3,700,327	137,498	2,865,705		Ongoing Program
Mumford Terminal Replacement	CB000014	933	-	-	933	933	-	933	-	0		
New/Expanded Transit Centre	CB000017	2,848,904	-	-	2,848,904	1,870,134	3,129	1,873,262	3,129	975,642	Land acquisition	01-Jan-26
Ragged Lake Composting Recapitalization	CW000009	995,067	270,000	-	1,265,067	-	2,651	2,651	59,500	1,205,567	Work-in-Progress-25%	01-Oct-23
Ragged Lake Transit Centre Expansion (Strategic Initiative)	CB000125	5,223,552	2,000,000	-	7,223,552	77,172	10,151,188	10,228,360	100,000	7,046,380	Design-Planning	01-Apr-23
RBC Centre	CB200007	265,744	150,000	-	415,744	203,361	61,900	265,261	15,000	197,383	Design-Planning	Ongoing Program
Regional Library Facility Upgrades	CB200009	534,887	500,000	-	1,034,887	631,429	400,627	1,032,056	75,000	328,458	Design-Planning	Ongoing Program
Regional Park Washrooms	CB200010	522,027	1,475,000	639,621	2,636,648	40,686	2,481,178	2,521,864	25,000	2,570,962	Work-in-Progress-25%	Ongoing Program
Roof Recapitalization	CB200005	94,646	900,000	-	994,646	331,402	662,035	993,437	275,000	388,244	Work-in-Progress-50%	Ongoing Program
Sackville Sports Stadium	CB000060	128,420	150,000	-	278,420	21,875	136,434	158,309	-	256,545	On hold	01-Sep-23
Sambro/Harrietsfield Fire Station	CB000079	83,276	-	-	83,276	17,154	65,989	83,143	30,000	36,122	Closing out Project Account	
Scotiabank Centre	CB200008	861,395	1,400,000	210,483	2,471,878	559,365	2,123,024	2,682,390	350,000	1,562,513	Work-in-Progress-25%	Ongoing Program
Sheet Harbour Fire Station	CB210018	-	400,000	-	400,000	-	-	-	-	400,000	Design-Planning	
Sheet Harbour Recreation Centre	CB000080	541,060	700,000	-	1,241,060	56,780	10,734,281	10,791,060	25,000	1,159,281	Land acquisition	01-Apr-24
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	30,571	-	27,783	27,783	-	30,571		

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
South Peninsula School Gym Enhance	CB000084	460,000	-	-	460,000	-	460,000	460,000	460,000	-	Work Complete	
St Paul's Church Wall Restoration	CR000008	10,187	-	-	10,187	-	-	-	-	10,187		
St. Andrews Community Ctr. Renovation	CB000011	89,795	-	-	89,795	20,199	67,402	87,601	-	69,596	Work Complete	
Transit Facility Investment Strategy	CB000016	943,066	120,000	-	1,063,066	142,181	368,232	510,413	40,000	880,886	Work-in-Progress-25%	Ongoing Program
Transit Strategy	CMU01095	70,980	-	-	70,980	5,655	-	5,655	-	65,325	Work Complete	
Transit Terminal Upgrade & Expansion	CB180126	4,079	-	-	4,079	2,092	926	3,017	-	1,988	Closing out Project Account	
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-	-	9,475	-	857	857	-	9,475	Work-in-Progress-50%	
Wharf Recapitalization	CB000087	626,100	3,000,000	-	3,626,100	247,807	1,972,303	2,220,111	600,000	2,778,292	Work-in-Progress-50%	01-Jul-22
Woodside Ferry Terminal Upgrade	CB000042	3,174,268	2,450,000	200,000	5,824,268	4,105,442	1,662,479	5,767,921	1,718,826	(0)	Work-in-Progress-75%	01-Apr-22
Wrights Cove Terminal	CR000007	30,450	-	-	30,450	-	1,663	1,663	-	30,450	On hold	
Zatzman Sportsplex Revitalization	CB000006	195,956	-	-	195,956	80,064	81,503	161,567	-	115,892	Design-Planning	31-Mar-23
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>49,995,026</b>	<b>34,811,000</b>	<b>2,806,928</b>	<b>87,612,954</b>	<b>28,129,963</b>	<b>91,980,629</b>	<b>120,110,592</b>	<b>13,411,036</b>	<b>46,071,955</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
2020 Municipal Election-eVoting	CI190002	213,863	-	-	213,863	-	32,745	32,745	24,000	189,863	Work Complete	
Access & Privacy Project	CI210011	152,000	-	-	152,000	-	61,737	61,737	152,000	-	Work-in-Progress-25%	01-Apr-22
Application Recapitalization	CI190009	301,122	250,000	-	551,122	212,499	82,451	294,951	110,627	227,996	Work-in-Progress-75%	Ongoing Program
Business Intelligence Program	CI190010	126,815	334,000	-	460,815	181,975	-	181,975	80,000	198,840	Work-in-Progress-75%	Ongoing Program
Contact Center Telephony Solution	CI990017	83,383	-	-	83,383	-	27,176	27,176	-	83,383	Deferred	Q4 2022
Council Chamber's Technology Upgrade	CI990019	8,554	-	-	8,554	-	3,518	3,518	8,554	(0)	Work Complete	
CRM Software Replacement	CI990020	650,092	-	-	650,092	-	-	-	-	650,092	Deferred	31-Mar-27
Cyber Security	CI200005	615,073	550,000	-	1,165,073	67,688	208,032	275,720	70,000	1,027,384	Work-in-Progress-75%	Ongoing Program
Data Management and Process Review	CI990021	147,293	-	-	147,293	87,600	58,400	146,000	59,693	(0)	Work-in-Progress-75%	31-Mar-22
Digital Services	CI000001	207,025	210,000	-	417,025	27,114	127,677	154,791	177,000	212,911	Work-in-Progress-75%	Ongoing Program
Enterprise Content & Records Mgmt.	CI990018	826,516	800,000	-	1,626,516	175,872	575,800	751,672	160,000	1,290,643	Design-Planning	01-Jan-24
Finance & HR Business Transformation	CI200002	14,792,324	10,770,000	-	25,562,324	10,614,253	14,285,477	24,899,730	6,376,496	8,571,574	Work-in-Progress-50%	01-Mar-24
Corporate Scheduling	CI210019	-	1,220,000	-	1,220,000	14,976	250,905	265,881	-	1,205,024	Design-Planning	31-Dec-23
Fleet SAP Interface Upgrades	CI190003	-	410,000	-	410,000	-	-	-	-	410,000	Design-Planning	31-Mar-24
HRFE AVL Devices	CI190004	224,959	-	-	224,959	46,480	49,871	96,351	140,000	38,479	Work-in-Progress-25%	31-Mar-22
HRFE Dispatch Projects	CI990027	274,426	-	-	274,426	-	-	-	-	274,426	Work-in-Progress-25%	31-Mar-24
HRFE FDM Review/Enhance	CI210012	-	50,000	-	50,000	-	-	-	-	50,000	Work-in-Progress-75%	31-Mar-25
HRFE Intelligent Dispatching	CI190005	(3,754)	300,000	(275,000)	21,246	(3,754)	-	(3,754)	-	25,000	Deferred	31-Dec-22
HRFE Station Alerting	CI210013	-	100,000	275,000	375,000	-	-	-	-	375,000	Design-Planning	31-Mar-25
HRP Cybersecurity	CI200006	260,230	-	-	260,230	154,162	38,186	192,348	106,068	0	Work-in-Progress-75%	
HRP Digital Communications Intercept Systems Upgrade	CI210017	-	459,000	-	459,000	-	-	-	-	459,000	Work-in-Progress-75%	
HRP Interview Room Recording System	CI210018	-	235,000	-	235,000	-	140,786	140,786	235,000	-	Work-in-Progress-75%	
HRP Records Mgmt. Optimization	CI990023	919,895	80,000	-	999,895	67,979	295,129	363,108	357,000	574,917	Work-in-Progress-50%	31-Mar-24
HRP Security Monitoring Video Surveillance	CI210016	-	182,000	-	182,000	52,409	118,510	170,919	219,891	(90,300)	Work-in-Progress-75%	
ICT Business Tools	CI200004	237,431	346,350	-	583,781	107,429	105,947	213,376	250,000	226,352	Work-in-Progress-75%	Ongoing Program
ICT Infrastructure Recap	CI200003	1,076,112	950,000	-	2,026,112	242,914	32,430	275,344	909,139	874,059	Work-in-Progress-75%	Ongoing Program
Identity & Access Management	CI210014	-	250,000	-	250,000	-	-	-	-	250,000	Design-Planning	01-Mar-25
IT Service Management	CI200001	74,533	386,000	-	460,533	-	21,710	21,710	48,721	411,812	Work-in-Progress-75%	Ongoing Program
LIDAR Data Acquisition	CI000020	696,018	-	(535,239)	160,779	-	-	-	-	160,779		
Municipal Archives Storage	CI210015	-	200,000	-	200,000	-	-	-	-	200,000	Design-Planning	01-Dec-23
New Transit Technology	CM180005	8,888,786	-	-	8,888,786	793,305	1,106,381	1,899,685	-	8,095,481		
Office 365 Migration	CI190007	58,704	-	-	58,704	-	-	-	-	58,704	Deferred	
Parking Technology	CI990031	888,520	-	-	888,520	618,690	230,200	848,889	230,200	39,630	Work-in-Progress-75%	01-Dec-23
Permitting, Licensing, Compliance (PLC)	CI990013	2,331,351	1,325,000	-	3,656,351	1,296,421	1,684,425	2,980,847	722,495	1,637,434	Work-in-Progress-50%	31-Mar-23
Public WiFi	CI000021	196,437	-	-	196,437	-	74,377	74,377	-	196,437	Design-Planning	01-Dec-23
Recreation Services Software	CI000005	508,760	-	-	508,760	56,994	366,712	423,707	271,766	180,000	Work-in-Progress-50%	20-Jun-22
Risk Management Information System	CI190006	131,337	230,000	-	361,337	624	-	624	45,000	315,713	Work-in-Progress-50%	TBD
Road Disruption Management Solution	CI190008	189,847	-	-	189,847	-	-	-	-	189,847	Work-in-Progress-25%	31-Mar-24
Situational Awareness	CI990035	60,071	-	-	60,071	-	691	691	10,000	50,071	Work-in-Progress-75%	Q3 2022
Source Management	CI000016	89,166	-	-	89,166	-	88,238	88,238	89,166	(0)	Work-in-Progress-75%	31-Mar-22
<b>TOTAL BUSINESS SYSTEMS</b>		<b>35,226,888</b>	<b>19,637,350</b>	<b>(535,239)</b>	<b>54,328,999</b>	<b>14,815,630</b>	<b>20,067,512</b>	<b>34,883,142</b>	<b>11,311,816</b>	<b>28,201,553</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary**  
For the Quarter Ending December 31, 2021

DISTRICT CAPITAL FUNDS	Project Number	Budget				Expenditures			Projections	
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23
District 1 Project Funds	CCV02501	45,389	94,000	-	139,389	70,753	7,907	78,659	24,000	44,636
District 2 Project Funds	CCV02502	1,329	94,000	-	95,329	93,250	1,329	94,579	2,000	79
District 3 Project Funds	CCV02503	8,780	94,000	-	102,780	30,897	32,000	62,897	10,000	61,883
District 4 Project Funds	CCV02504	227,686	94,000	-	321,686	239,614	19,830	259,445	80,000	2,072
District 5 Project Funds	CCV02505	43,965	94,000	-	137,965	44,434	51,044	95,478	15,000	78,531
District 6 Project Funds	CCV02506	220,996	94,000	-	314,996	48,537	182,068	230,605	16,000	250,459
District 7 Project Funds	CCV02507	112,520	94,000	-	206,520	148,167	58,353	206,520	49,000	9,353
District 8 Project Funds	CCV02508	225,176	94,000	-	319,176	55,937	165,530	221,467	19,000	244,238
District 9 Project Funds	CCV02509	114,630	94,000	-	208,630	55,949	41,479	97,428	19,000	133,681
District 10 Project Funds	CCV02510	132,257	94,000	-	226,257	85,083	43,970	129,052	28,000	113,174
District 11 Project Funds	CCV02511	9,851	94,000	-	103,851	22,708	6,101	28,809	8,000	73,143
District 12 Project Funds	CCV02512	251,262	94,000	-	345,262	8,493	214,842	223,335	3,000	333,769
District 13 Project Funds	CCV02513	22,911	94,000	-	116,911	37,425	5,000	42,425	12,000	67,486
District 14 Project Funds	CCV02514	8,859	94,000	-	102,859	45,666	4,263	49,929	15,000	42,192
District 15 Project Funds	CCV02515	8,624	94,000	-	102,624	53,973	-	53,973	18,000	30,651
District 16 Project Funds	CCV02416	27,935	94,000	-	121,935	41,240	18,787	60,027	14,000	66,695
<b>TOTAL DISTRICT CAPITAL FUNDS</b>		<b>1,462,168</b>	<b>1,504,000</b>	<b>-</b>	<b>2,966,168</b>	<b>1,082,127</b>	<b>852,501</b>	<b>1,934,628</b>	<b>332,000</b>	<b>1,552,040</b>

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**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Beazley Park	CP000018	90,573	-	-	90,573	63,538	35,009	98,547	-	27,035		
Bedford Outdoor Pool	CB210017	-	100,000	-	100,000	-	-	-	100,000	-	Design-Planning	31-Mar-22
Cemetery Upgrades	CP000020	3,956	-	-	3,956	-	-	-	-	3,956	Design-Planning	Ongoing Program
District 11 Community Integration Fund	CW200001	25,000	-	-	25,000	-	-	-	-	25,000	Public consultation	31-Mar-23
Fort Needham Master Plan Implementation	CP000012	(53,040)	-	-	(53,040)	15,721	960	16,681	-	(68,761)		
Halifax Common Upgrades	CP200002	196,900	-	-	196,900	125,974	48,857	174,832	30,000	40,926	Commissioning	Ongoing Program
Off-Leash Dog Parks	CP200007	35,890	-	-	35,890	-	22,886	22,886	11,000	24,890	Design-Planning	Ongoing Program
Park Development-New	CP210013	0	175,000	12,297	187,297	8,776	130,619	139,394	75,000	103,521	Work-in-Progress-25%	Ongoing Program
Park Land Acquisition	CP200004	169,684	500,000	750,000	1,419,684	236,103	5,684	241,786	-	1,183,582		Ongoing Program
Park Recapitalization	CP200001	743,531	7,940,000	77,179	8,760,709	4,757,886	4,091,791	8,849,677	1,450,000	2,552,824	Work-in-Progress-75%	Ongoing Program
Peace and Friendship Park Improvements	CP000011	98,239	-	-	98,239	10,327	1,043	11,370	1,000	86,912	Commissioning	31-Mar-23
Recreational Trails	CP190002	222,259	640,000	-	862,259	134,432	687,519	821,951	73,000	654,827	Work-in-Progress-50%	Ongoing Program
Regional /Wilderness Park Development	CP000014	50,747	25,000	-	75,747	-	25,000	25,000	25,000	50,747	Design-Planning	Ongoing Program
Shoreline Improvements/Water Access	CP180002	332,756	130,000	-	462,756	-	378,291	378,291	110,000	352,756	Work-in-Progress-50%	Ongoing Program
Splash Pads	CP210008	-	500,000	310,000	810,000	-	775,436	775,436	100,000	710,000	Work-in-Progress-25%	Ongoing Program
Sports/Ball Fields/Courts-New	CP180005	11,119	-	(11,119)	(0)	-	-	-	-	(0)	Closing out Project Account	
<b>TOTAL OUTDOOR RECREATION</b>		<b>1,927,614</b>	<b>10,010,000</b>	<b>1,138,357</b>	<b>13,075,971</b>	<b>5,352,756</b>	<b>6,203,094</b>	<b>11,555,850</b>	<b>1,975,000</b>	<b>5,748,215</b>		

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**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Active Transportation - Strategic Projects (Strategic Initiative)	CR200001	797,005	3,300,000	-	4,097,005	1,484,319	1,940,476	3,424,794	661,622	1,951,064	Work-in-Progress-75%	Ongoing Program
Barrington Street & Active Transportation	CT190007	661,048	-	-	661,048	-	-	-	-	661,048	Work Complete	
Bedford West Road Oversizing	CTU01006	407,708	3,900,000	-	4,307,708	-	3,920,342	3,920,342	3,920,342	387,367	Work-in-Progress-75%	Ongoing Program
Bus Stop Accessibility/Improvements	CM190002	151,458	300,000	-	451,458	208,739	53,515	262,254	26,000	216,719	Commissioning	Ongoing Program
Cogswell Interchange Redevelopment (Strategic Initiative)	CT000007	14,530,826	-	27,531,946	42,062,772	2,403,291	95,395,222	97,798,513	2,738,490	36,920,990	Work-in-Progress-25%	01-Sep-25
Downtown Dartmouth Infrastructure Renewal	CT190003	517,507	-	-	517,507	116,970	17,434	134,404	-	400,537		
IMP Land Acquisition	CT190009	2,204,596	3,000,000	-	5,204,596	130,045	58,653	188,699	2,000,000	3,074,550	Land acquisition	
MacDonald Bridge Bikeway Connection	CT000010	534,170	-	(534,170)	(0)	-	-	-	-	(0)	Closing out Project Account	
Major Strategic Multi Modal Corridor: Bayers Road	CT200002	740,711	2,700,000	-	3,440,711	3,105,827	948,056	4,053,883	210,000	124,884	Work-in-Progress-50%	01-Dec-23
Major Strategic Multi Modal Corridor: Bedford Highway	CT190008	250,000	-	-	250,000	81,903	43,124	125,026	80,000	88,097	Design-Planning	15-Dec-30
Major Strategic Multi Modal Corridor: Dutch Village Rd	CT200003	50,000	250,000	-	300,000	31,277	154,455	185,732	60,000	208,723	Design-Planning	15-Dec-24
Major Strategic Multi Modal Corridor: Herring Cove Road	CT190005	250,000	250,000	-	500,000	-	-	-	-	500,000	Design-Planning	15-Dec-30
Major Strategic Multi Modal Corridor: Portland Street	CT190002	129,267	150,000	-	279,267	56,265	73,002	129,267	80,000	143,002	Design-Planning	15-Dec-30
Major Strategic Multi Modal Corridor: Robie St & Young St	CT200006	413,532	300,000	-	713,532	113,002	300,266	413,268	-	600,531	Design-Planning	01-Dec-26
Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd)	CT200005	100,000	100,000	-	200,000	-	-	-	-	200,000	Design-Planning	01-Dec-26
New Paving Streets - HRM Roads	CR180006	372,776	-	-	372,776	13,462	-	13,462	-	359,314	Work Complete	Ongoing Program
New Paving Subdivisions - Provincial Roads	CR210007	-	804,000	-	804,000	-	-	-	804,000	-	Work-in-Progress-75%	Ongoing Program
Non-Accepted Roads Land Title Search	CR210012	-	400,000	-	400,000	-	-	-	-	400,000	Design-Planning	Ongoing Program
North Park Corridor Improvements	CT000001	3,821	-	-	3,821	-	-	-	-	3,821	Work Complete	
Other Road Related Works	CR200004	1,806,663	1,800,000	53,701	3,660,364	1,077,736	2,034,106	3,111,842	532,482	2,050,146	Work-in-Progress-75%	Ongoing Program
Railway Crossing Improvements	CT000015	238,294	-	-	238,294	17,326	-	17,326	-	220,968	Work Complete	
Rainnie/Brunswick Complete Streets	CR210010	-	100,000	-	100,000	261	-	261	-	99,739	Design-Planning	15-Dec-24
Rapid Transit Strategy Project Planning	CM000018	568,571	-	-	568,571	10,391	3,645	14,036	50,000	508,180	Design-Planning	
Regional Centre AAA Bikeways	CR200007	4,273,732	1,350,000	-	5,623,732	3,686,374	2,060,511	5,746,885	1,737,629	199,729	Work-in-Progress-75%	Ongoing Program
Road Ops & Construction - State of Good Repair	CR200005	76,608	3,680,000	(385,000)	3,371,608	2,508,313	849,517	3,357,831	850,000	13,295	Work-in-Progress-75%	
Road Oversizing - Bedford South CCC	CTX01126	235,671	-	-	235,671	-	-	-	-	235,671		
Shearwater Connector	CT000016	50,910	-	-	50,910	-	154	154	-	50,910	On hold	15-Dec-30
Sidewalk Renewals	CR200002	759,204	1,975,000	-	2,734,204	2,059,635	496,541	2,556,176	90,250	584,319	Work Complete	Ongoing Program
Street Recapitalization	CR200006	8,694,012	29,350,000	8,375,285	46,419,297	26,753,602	20,586,269	47,339,870	13,673,476	5,992,219	Work-in-Progress-75%	Ongoing Program
Streetscape Renewal	CT200007	-	50,000	534,170	584,170	-	22,943	22,943	-	584,170	Work-in-Progress-25%	Ongoing Program
Streetscapes - Argyle/Grafton	CD000002	444,448	-	-	444,448	239,009	193,095	432,104	-	205,439	Work-in-Progress-75%	
Streetscapes - Spring Garden Rd	CD000001	9,268,346	800,000	2,729,705	12,798,051	7,742,928	5,758,289	13,501,217	2,300,000	2,755,123	Work-in-Progress-75%	
Streetscaping	CT190001	165,858	325,000	-	490,858	108,887	62,898	171,784	40,000	341,971	Work-in-Progress-75%	Ongoing Program
Tactical Urbanism	CT200008	180,426	350,000	-	530,426	245,892	10,011	255,903	-	284,534	Design-Planning	Ongoing Program
Transit Priority Measures	CM000009	429,244	-	-	429,244	7,381	-	7,381	50,000	371,862	Design-Planning	Ongoing Program
West Bedford Park & Ride	CM200009	27,403	4,100,000	780,289	4,907,692	975,681	3,576,964	4,552,645	2,500,000	1,432,011	Work-in-Progress-75%	
Windsor Street Exchange (Strategic Initiative)	CT190010	2,161,033	-	-	2,161,033	169,699	249,870	419,569	-	1,991,334		
Bridges	CR200003	2,005,637	2,000,000	-	4,005,637	2,402,811	2,040,490	4,443,301	395,412	1,207,414	Work-in-Progress-75%	Ongoing Program
<b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>53,500,485</b>	<b>61,334,000</b>	<b>39,085,926</b>	<b>153,920,411</b>	<b>55,751,025</b>	<b>140,849,848</b>	<b>196,600,873</b>	<b>32,799,703</b>	<b>65,369,683</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Capital Projection Summary  
For the Quarter Ending December 31, 2021

TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Street Lighting	CT200001	77,699	250,000	-	327,699	71,392	35,335	106,727	20,300	236,007	Work-in-Progress-50%	Ongoing Program
Controller Cabinet & Detection	CT200004	152,829	350,000	-	502,829	127,020	109,841	236,861	110,000	265,809	Work-in-Progress-50%	Ongoing Program
Destination Signage Program	CTR00904	171,287	-	-	171,287	-	-	-	-	171,287	Design-Planning	Ongoing Program
Opticom Signalization	CT190004	841	72,000	-	72,841	-	-	-	-	72,841		Ongoing Program
Road Safety Improvement	CT190006	719,763	3,040,000	600,000	4,359,763	2,247,313	2,494,024	4,741,337	1,445,500	666,950	Work-in-Progress-75%	Ongoing Program
Traffic Signal Installation	CT180007	66,647	-	-	66,647	23,409	-	23,409	-	43,238	Closing out Project Account	Ongoing Program
Traffic Signal Re-lamping	CT180003	215,018	-	(215,000)	18	19	-	19	-	-	Design-Planning	Ongoing Program
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>1,404,085</b>	<b>3,712,000</b>	<b>385,000</b>	<b>5,501,085</b>	<b>2,469,153</b>	<b>2,639,200</b>	<b>5,108,353</b>	<b>1,575,800</b>	<b>1,456,132</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Bus Maintenance Equipment Replacement	CM200005	419,187	390,000	-	809,187	14,131	344,174	358,304	750,000	45,056	Work-in-Progress-25%	Ongoing Program
Fire Services Equipment Replacement	CE200004	808,882	1,000,000	-	1,808,882	1,056,953	178,353	1,235,306	562,698	189,231	Work-in-Progress-75%	Ongoing Program
Fire Services Water Supply	CE190001	63,070	93,000	-	156,070	32,394	2,858	35,253	60,000	63,675	Work-in-Progress-25%	Ongoing Program
Heavy Urban Search & Rescue Equipment	CE200005	(54,845)	460,000	-	405,155	12,785	-	12,785	172,000	220,370	Work-in-Progress-50%	Ongoing Program
Ice Resurfacer Replacement	CE190005	149,919	125,000	-	274,919	269,628	-	269,628	-	5,291	Work Complete	Ongoing Program
New/Replacement Green Carts	CW190001	64,900	410,000	-	474,900	261,549	203,775	465,324	203,775	9,576	Work-in-Progress-75%	Ongoing Program
Police Services Equipment Replacement	CE190002	231,838	500,000	-	731,838	371,594	182,765	554,359	360,244	0	Work-in-Progress-75%	Ongoing Program
Rural Depots	CW200003	340,000	-	-	340,000	-	301,024	301,024	340,000	-	Work-in-Progress-25%	Ongoing Program
Access-A-Bus Replacement	CM200001	1,375,008	1,370,000	-	2,745,008	1,603,354	1,104,406	2,707,760	1,141,654	(0)	Work-in-Progress-50%	Ongoing Program
Conventional Bus Replacement	CM200006	902,202	16,765,000	-	17,667,202	16,645,519	429,372	17,074,891	429,372	592,311	Commissioning	31-Mar-22
Electric Bus Procurement (Strategic Initiative)	CV210011	-	900,000	-	900,000	-	95,905,000	95,905,000	-	900,000	Design-Planning	31-Mar-24
Fire Fleet Replacement	CE200002	5,338,815	3,850,000	-	9,188,815	4,971,149	3,911,502	8,882,651	2,321,733	1,895,933	Work-in-Progress-75%	Ongoing Program
Mid-Life Bus Rebuild	CM200004	-	685,000	-	685,000	512,325	-	512,325	172,675	0	Work-in-Progress-75%	Ongoing Program
Moving Forward Together Plan Implementation	CM180008	512,874	8,000,000	-	8,512,874	7,921,576	5,360,374	13,281,951	-	591,298	Work-in-Progress-75%	
Municipal Fleet Expansion	CV210001	-	1,669,000	-	1,669,000	281,647	1,374,593	1,656,241	566,108	821,245	Work-in-Progress-75%	
Municipal Fleet Replacement	CE200001	2,383,336	2,460,000	-	4,843,336	2,191,464	2,563,933	4,755,397	1,180,721	1,471,151	Work-in-Progress-75%	Ongoing Program
Police Fleet Replacement	CE200003	1,309,057	45,000	-	1,354,057	287,924	1,057,700	1,345,624	872,070	194,063	Work-in-Progress-75%	Ongoing Program
Transit Strategies/Studies	CV210014	-	200,000	-	200,000	-	-	-	-	200,000	Design-Planning	Ongoing Program
Transit Support Vehicle Replacement	CM200003	110,000	120,000	-	230,000	82,986	119,253	202,238	56,865	90,149	Work-in-Progress-75%	Ongoing Program
Ferry and Terminal Security Capital Upgrades	CV210007	-	107,500	-	107,500	124,480	-	124,480	70,000	(86,980)	Work-in-Progress-75%	Ongoing Program
Ferry Overhaul and Capital Upgrades	CM200007	64,139	500,000	-	564,139	22,226	420,865	443,091	478,602	63,311	Work-in-Progress-75%	Ongoing Program
Fire/Rescue Boat Replacement	CE190006	398,387	-	-	398,387	383,836	12,666	396,501	-	14,551		
Mill Cove Ferry Service (Strategic Initiative)	CV210013	-	2,900,000	-	2,900,000	211,359	133,280,118	133,491,476	1,400,000	1,288,641	Work-in-Progress-25%	
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>14,416,767</b>	<b>42,549,500</b>	<b>-</b>	<b>56,966,267</b>	<b>37,258,878</b>	<b>246,752,731</b>	<b>284,011,609</b>	<b>11,138,517</b>	<b>8,568,871</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending December 31, 2021**

OTHER ASSETS	Project Number	Budget				Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available December 31, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Work to Progress into 2022/23	Project Status	Estimated Project Completion Date
Cultural Assets	CP190001	419,646	-	-	419,646	78,737	19,450	98,187	50,000	290,908	Work-in-Progress-25%	Ongoing Program
HRM Public Art Commissions	CDG01135	49,504	-	-	49,504	29,252	17,676	46,929	-	20,252		Ongoing Program
Environmental Monitoring Site Work 101 Landfil	CW190004	401,818	40,000	-	441,818	45,647	194,243	239,890	53,000	343,171	Work-in-Progress-75%	Ongoing Program
HalifACT 2050 - Climate Action Plan (Strategic Initiative)	CB200012	887,059	2,000,000	-	2,887,059	680,013	740,993	1,421,006	760,000	1,447,046	Work-in-Progress-50%	
Dredging of Siltation Pond	CWU01092	360,000	-	-	360,000	-	-	-	-	360,000	On hold	01-Oct-22
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	1,115	-	-	-	-	1,115		
Wastewater Oversizing	CT200009	900,000	1,000,000	-	1,900,000	-	-	-	-	1,900,000		Ongoing Program
Storm Sewer Upgrades	CR000001	228,879	-	-	228,879	228,870	9	228,879	-	9	Work Complete	
Urban Forestry Masterplan Implementation	CR210011	-	1,315,000	-	1,315,000	1,217,317	36,512	1,253,829	-	97,683		Ongoing Program
<b>TOTAL OTHER ASSETS</b>		<b>3,248,021</b>	<b>4,355,000</b>	<b>-</b>	<b>7,603,021</b>	<b>2,279,836</b>	<b>1,008,884</b>	<b>3,288,719</b>	<b>863,000</b>	<b>4,460,185</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
October 1, 2021 to December 31, 2021**

## Hospitality Expenses October - December 2021

Date	Courtesy Visit or Reception	Item(s)	Total	YTD Total
12/2/2021	Newcomers Guide to Halifax launch	Catering	838	838
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
				-
Total			838	1,008

Hospitality expenses are:

Expenses incurred while hosting individuals from outside the municipal government for reasons of diplomacy, protocol, business development or promotional advocacy.

Examples include: gifts, receptions, ceremonies, conferences, performances or other group events.

# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
October 1, 2021 to December 31, 2021**

## Expenses for Reportable Individuals October - December 2021

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Mike Savage	-	1,716	-	536	2,252	3,738
Councillor Cathy Deagle-Gammon	1,353	-	365	-	1,718	2,161
Councillor David Hendsbee	-	-	-	-	-	1,093
Councillor Becky Kent	-	-	365	-	-	-
Councillor Trish Purdy	-	-	-	-	-	-
Councillor Sam Austin	-	-	-	-	-	-
Councillor Tony Mancini	231	-	-	-	231	231
Councillor Waye Mason	-	-	365	-	365	365
Councillor Lindell Smith	52	1,559	365	-	1,976	2,597
Councillor Shawn Cleary	-	-	-	-	-	-
Councillor Kathryn Morse	-	-	-	-	-	-
Councillor Patty Cuttell	136	-	365	-	501	737
Councillor Iona Stoddard	-	-	-	-	-	621
Councillor Pam Lovelace	488	-	365	-	853	2,160
Councillor Lisa Blackburn	1,070	-	-	-	1,070	1,370
Councillor Paul Russell	528	-	365	-	893	893
Deputy Mayor Tim Outhit	-	-	-	-	-	-
CAO Jacques Dubé	71	-	-	2,163	2,234	2,454
<b>Total</b>	<b>3,928</b>	<b>3,275</b>	<b>2,555</b>	<b>2,699</b>	<b>12,092</b>	<b>18,421</b>

Conference fees:

NSFM Virtual Conference (November 3 & 4, 2021) - \$365 (Net HST Included)