



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 4**  
**Halifax Regional Council**  
**December 7, 2021**

**TO:** Mayor Savage and Members of Halifax Regional Council

**SUBMITTED BY:** - Original Signed -

\_\_\_\_\_  
Councillor Paul Russell, Chair, Audit and Finance Standing Committee

**DATE:** November 23, 2021

**SUBJECT:** **Second Quarter 2021/22 Financial Report**

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### **INFORMATION REPORT**

#### **ORIGIN**

November 17, 2021 meeting of the Audit and Finance Standing Committee, Item 12.2.2

MOVED by Mayor Savage, seconded by Councillor Cleary

THAT the Audit & Finance Standing Committee forward the Second Quarter 2021/22 Financial Report to Halifax Regional Council for their information.

MOTION PUT AND PASSED.

#### **LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

*Halifax Regional Municipality Charter, S.N.S., 2008, c. 39*

Subsection 35(2)(d)(i):

The Chief Administrative Officer may

(d) subject to policies adopted by Council

(i) make or authorize expenditures, and enter into contracts on behalf of the Municipality, for anything required for the Municipality where the amount of the expenditure is budgeted or within the amount determined by the Council by policy, and may delegate this authority to employees of the Municipality

Subsection 79A (1), subject to subsections (2) to (4):

The Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality

Subsection 93(1):

The Council shall make estimates of the sums that are required by the Municipality for the fiscal year

Halifax Regional Municipality policy on *Changes to Cost Sharing for Capital Projects* - Changes requiring Council approval.

Halifax Regional Municipality Administrative Order 2014-015 *Respecting Reserve Funding Strategies* - No reserve funds will be expended without the CAO's recommendation and Council approval.

### **BACKGROUND/DISCUSSION**

The Audit and Finance Standing Committee received a staff report dated November 8, 2021, at their November 17, 2021 meeting.

The Audit and Finance Standing Committee reviewed the staff report and approved a motion to forward the report to Halifax Regional Council for information.

For further information please refer to the attached staff report dated November 8, 2021.

### **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated November 8, 2021.

### **COMMUNITY ENGAGEMENT**

The agenda and reports of Audit and Finance Standing Committee are posted on Halifax.ca, and draft minutes of the meeting will be made available on Halifax.ca.

### **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated November 8, 2021.

### **ALTERNATIVES**

The Audit and Finance Standing Committee did not provide alternatives.

### **ATTACHMENTS**

Attachment 1 – Staff report dated November 8, 2021.

A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Annie Sherry, Legislative Assistant, Office of the Municipal Clerk. 902.943.8741

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P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Attachment 1**  
**Audit & Finance Standing Committee**  
**November 17, 2021**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** Original Signed  
\_\_\_\_\_  
Jerry Blackwood, Executive Director, Finance & Asset Management/CFO

Original Signed  
\_\_\_\_\_  
Jacques Dubé, Chief Administrative Officer

**DATE:** November 8, 2021

**SUBJECT:** Second Quarter 2021/22 Financial Report

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**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on

**RECOMMENDATION ON PAGE 2**

Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

## **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Second Quarter 2021/22 Financial Report to Regional Council for their information.

## **DISCUSSION**

### **Operating Statement:**

At September 30, 2021, HRM has projected a General Rate surplus of \$11,236,800.

The business units have a projected deficit of \$5.5M offset by a projected surplus of \$16.7M in Fiscal Services.

The projected deficit in the business units is primarily due to the expected retroactive payments required for the new RCMP collective agreement as well as increased fuel costs and the impact of price increases at the Otter Lake facility, offset by an increase in permit revenues largely due to increased permit volumes as well as savings in compensation and benefits. The surplus in Fiscal Services is the result of the delay in receiving the Fall Debenture money from the Province, which will result in budgeted principle and interest payments being delayed until the next fiscal year, as well as increased Deed Transfer Taxes which are offset by lower interest revenues and the increase in funding to support emergency housing.

A significant portion of the current year's surplus has been earmarked to offset budgetary pressures in the 2022/23 fiscal year's budget plan.

A detailed explanation of variances by business unit is included in Attachment #2.

### **District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.6M of the \$3.0M budget has been spent or committed.

### **District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$30.5K of the \$72K budgeted has been committed or spent.

### **Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.3M. \$680K has been spent, against revenues of \$885K, leaving a surplus of \$1.5M.

### **Reserves Statement:**

The reserve balances at September 30, 2021 are \$456.5M, with projected available funds at March 31, 2022 of \$305.2M. The details are included in Attachment #6.

### **Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$411.0M as at September 30, 2021.

### **Capital Projection Summary:**

The Capital Projection Summary is included as Attachment #8. For the six-month period ended September 30, 2021 actual expenditures in these projects were \$63.1M, and there is an additional

projected spend \$195.2M on these projects in Fiscal 2021/22, resulting in a projected carry-forward to 2022/23 of \$122.3M.

**Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended September 30, 2021 there were \$169 of hospitality expenditures as the COVID-19 pandemic has curtailed spending in this area.

**Mayor, Councillors and CAO's Expenses:**

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillor and CAO for the quarter.

**FINANCIAL IMPLICATIONS**

Explained in the report.

**RISK CONSIDERATION**

No risk considerations were identified.

**COMMUNITY ENGAGEMENT**

No community engagement was required.

**ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

**ALTERNATIVES**

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

**ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2022.
2. Explanations of Projected Operating Results
3. Report of Expenditures in the Councillors' District Capital Funds to September 30, 2021.
4. Report of Expenditures in the Councillors' District Activity Funds to September 30, 2021.
5. Report of Changes in the Recreation Area Rate Accounts to September 30, 2021.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2022.
7. Accounts Receivable as at September 30, 2021.
8. Capital Projection Summary Projected to March 31, 2022.

9. Quarterly Hospitality Expenses Summary, July 1, 2021 to September 30, 2021.

10. Mayor, Councillors' and CAO's Expense Summary, July 1, 2021 to September 30, 2021.

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A copy of this report can be obtained online at <http://www.halifax.ca/boardscom/SCfinance/index.php> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 902.490.4210, or Fax 902.490.4208.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, 902.497.4260

# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2022**



Halifax Regional Municipality  
 Operating Results  
 For the Period from April 1, 2021 to September 30, 2021

| Business Unit & Fiscal Services | Budget        | Current Projection  | Projected Surplus/(Deficit) | Current YTD Actual   | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|---------------------------------|---------------|---------------------|-----------------------------|----------------------|------------------------|----------------------------|----------------------|
| CAO                             | 10,003,200    | 10,279,900          | (276,700)                   | 4,050,767            | 39.4%                  | 6,229,133                  | 3,585,786            |
| Corporate & Customer Services   | 41,441,100    | 42,048,000          | (606,900)                   | 18,332,711           | 43.6%                  | 23,715,289                 | 16,529,812           |
| Finance & Asset Management      | 12,867,400    | 11,832,773          | 1,034,627                   | 5,274,185            | 44.6%                  | 6,558,588                  | 5,775,112            |
| Fire & Emergency                | 76,621,300    | 76,621,300          | -                           | 36,708,101           | 47.9%                  | 39,913,199                 | 34,055,182           |
| Fiscal                          | (511,830,500) | (528,518,700)       | 16,688,200                  | (632,556,616)        | 119.7%                 | 104,037,916                | (637,975,050)        |
| Halifax Regional Police         | 88,810,800    | 87,232,700          | 1,578,100                   | 42,388,822           | 48.6%                  | 44,843,878                 | 39,266,168           |
| Halifax Transit                 | 38,484,500    | 42,531,600          | (4,047,100)                 | (6,252,760)          | -14.7%                 | 48,784,360                 | (5,036,218)          |
| Legal & Legislative Services    | 8,700,000     | 8,634,260           | 65,740                      | 4,058,529            | 47.0%                  | 4,575,731                  | 3,738,515            |
| Library                         | 23,480,000    | 23,480,000          | -                           | 10,390,690           | 44.3%                  | 13,089,310                 | 9,429,594            |
| Office of the Auditor General   | 1,211,900     | 1,211,900           | -                           | 510,964              | 42.2%                  | 700,936                    | 457,927              |
| Outside Police BU (RCMP)        | 29,419,000    | 36,119,000          | (6,700,000)                 | 14,703,870           | 40.7%                  | 21,415,130                 | 13,927,074           |
| Parks & Recreation              | 33,129,300    | 33,686,600          | (557,300)                   | 14,361,462           | 42.6%                  | 19,325,138                 | 16,081,758           |
| People, Communications & IT     | 37,566,500    | 37,113,406          | 453,094                     | 17,503,409           | 47.2%                  | 19,609,997                 | 17,315,256           |
| Planning & Development          | 17,709,900    | 11,667,300          | 6,042,600                   | 3,770,308            | 32.3%                  | 7,896,992                  | 5,635,816            |
| Transportation & Public Works   | 92,385,600    | 94,823,200          | (2,437,600)                 | 35,163,568           | 37.1%                  | 59,659,632                 | 31,748,408           |
| <b>Total</b>                    | <b>-</b>      | <b>(11,236,761)</b> | <b>11,236,761</b>           | <b>(431,591,990)</b> |                        | <b>420,355,229</b>         | <b>(445,464,860)</b> |

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2021 to September 30, 2021

| Business Unit Revenue         | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual  | % Actual to Projection | Projected Budget Available | Prior YTD Actual    |
|-------------------------------|----------------------|----------------------|-----------------------------|---------------------|------------------------|----------------------------|---------------------|
| CAO                           | (3,206,200)          | (3,276,200)          | 70,000                      | (2,975,382)         | 90.8%                  | (300,818)                  | (3,128,464)         |
| Corporate & Customer Services | (2,484,300)          | (2,349,800)          | (134,500)                   | (1,091,411)         | 46.4%                  | (1,258,389)                | (1,240,845)         |
| Finance & Asset Management    | (3,452,700)          | (3,885,400)          | 432,700                     | (2,019,382)         | 52.0%                  | (1,866,018)                | (1,392,329)         |
| Fire & Emergency              | (252,700)            | (252,700)            | -                           | (530,366)           | 209.9%                 | 277,666                    | (176,882)           |
| Halifax Regional Police       | (10,631,400)         | (11,605,900)         | 974,500                     | (6,148,961)         | 53.0%                  | (5,456,939)                | (5,514,271)         |
| Halifax Transit               | (79,025,200)         | (79,837,100)         | 811,900                     | (63,062,329)        | 79.0%                  | (16,774,771)               | (54,970,072)        |
| Legal & Legislative Services  | (258,700)            | (271,700)            | 13,000                      | (168,552)           | 62.0%                  | (103,148)                  | (225,810)           |
| Library                       | (5,800,900)          | (5,760,900)          | (40,000)                    | (2,810,987)         | 48.8%                  | (2,949,913)                | (2,767,144)         |
| Parks & Recreation            | (9,888,500)          | (10,214,500)         | 326,000                     | (3,389,861)         | 33.2%                  | (6,824,639)                | (1,335,702)         |
| People, Communications & IT   | (1,318,100)          | (143,766)            | (1,174,334)                 | (73,434)            | 51.1%                  | (70,332)                   | (58,618)            |
| Planning & Development        | (7,733,600)          | (11,894,000)         | 4,160,400                   | (6,213,990)         | 52.2%                  | (5,680,010)                | (3,723,359)         |
| Transportation & Public Works | (17,680,200)         | (16,838,600)         | (841,600)                   | (6,490,678)         | 38.5%                  | (10,347,922)               | (6,867,713)         |
| <b>Total</b>                  | <b>(141,732,500)</b> | <b>(146,330,566)</b> | <b>4,598,066</b>            | <b>(94,975,335)</b> | <b>64.9%</b>           | <b>(51,355,231)</b>        | <b>(81,401,208)</b> |

| Fiscal Services Revenue                                 | Budget               | Current Projection   | Projected Surplus/(Deficit) | Current YTD Actual   | % Actual to Projection | Projected Budget Available | Prior YTD Actual     |
|---|----------------------|----------------------|-----------------------------|----------------------|------------------------|----------------------------|----------------------|
| Area Rates for Community, Private Organizations & Roads | (1,296,700)          | (1,296,700)          | -                           | (1,296,545)          | 100.0%                 | (155)                      | (1,241,727)          |
| Corrections Services                                    | (6,747,700)          | (6,597,100)          | (150,600)                   | (6,640,501)          | 100.7%                 | 43,401                     | (6,693,936)          |
| Deed Transfer   | (60,000,000)         | (75,000,000)         | 15,000,000                  | (45,409,414)         | 60.5%                  | (29,590,586)               | (24,973,135)         |
| Fire Protection   | (8,421,000)          | (7,807,000)          | (614,000)                   | (7,764,391)          | 99.5%                  | (42,609)                   | (8,102,591)          |
| Government Grants                                       | (3,481,000)          | (3,582,100)          | 101,100                     | (3,582,103)          | 100.0%                 | 3                          | (3,562,902)          |
| Grants in Lieu  | (39,295,800)         | (39,272,800)         | (23,000)                    | (39,506,196)         | 100.6%                 | 233,396                    | (43,167,499)         |
| Insurance   | (500,000)            | (500,000)            | -                           | (79,724)             | 15.9%                  | (420,276)                  | (153,266)            |
| Investment, Interest and Misc. Revenue                  | (5,290,000)          | (4,860,000)          | (430,000)                   | (2,237,648)          | 46.0%                  | (2,622,352)                | (2,788,789)          |
| Mandatory Education                                     | (154,549,400)        | (154,776,000)        | 226,600                     | (155,794,837)        | 100.7%                 | 1,018,837                  | (150,333,311)        |
| Metro Housing Authority                                 | (5,138,500)          | (4,567,200)          | (571,300)                   | (4,597,293)          | 100.7%                 | 30,093                     | (3,511,656)          |
| Other Fiscal Services                                   | (140,000)            | (736,300)            | 596,300                     | (664,588)            | 90.3%                  | (71,712)                   | (47,990)             |
| Property Tax, Tax Agreements and HW Dividend            | (540,935,300)        | (540,916,400)        | (18,900)                    | (538,747,413)        | 99.6%                  | (2,168,987)                | (525,085,513)        |
| Property Valuation Services                             | (7,320,900)          | (7,104,500)          | (216,400)                   | (7,151,214)          | 100.7%                 | 46,714                     | (7,265,459)          |
| Recoverable Debt  | (13,354,800)         | (16,917,000)         | 3,562,200                   | (10,273,560)         | 60.7%                  | (6,643,440)                | (18,299,678)         |
| Stormwater Right of Way                                 | (3,922,000)          | (3,922,000)          | -                           | (202,102)            | 5.2%                   | (3,719,898)                | (471,937)            |
| Supplementary Education                                 | (14,734,000)         | (14,734,000)         | -                           | (14,688,163)         | 99.7%                  | (45,837)                   | (14,792,914)         |
| <b>Total</b>  | <b>(865,127,100)</b> | <b>(882,589,100)</b> | <b>17,462,000</b>           | <b>(838,635,692)</b> | <b>95.0%</b>           | <b>(43,953,408)</b>        | <b>(810,492,302)</b> |

|                    |                        |                        |                   |                      |              |                     |                      |
|--------------------|------------------------|------------------------|-------------------|----------------------|--------------|---------------------|----------------------|
| <b>Grand Total</b> | <b>(1,006,859,600)</b> | <b>(1,028,919,666)</b> | <b>22,060,066</b> | <b>(933,611,027)</b> | <b>80.0%</b> | <b>(95,308,639)</b> | <b>(891,893,509)</b> |
|--------------------|------------------------|------------------------|-------------------|----------------------|--------------|---------------------|----------------------|

Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2021 to September 30, 2021

| Business Unit Expenses        | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|-------------------------------|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| CAO                           | 13,209,400         | 13,556,100         | (346,700)                   | 7,026,149          | 51.8%                  | 6,529,951                  | 6,714,249          |
| Corporate & Customer Services | 43,925,400         | 44,397,800         | (472,400)                   | 19,424,122         | 43.8%                  | 24,973,678                 | 17,770,657         |
| Finance & Asset Management    | 16,320,100         | 15,718,173         | 601,927                     | 7,293,567          | 46.4%                  | 8,424,606                  | 7,167,441          |
| Fire & Emergency              | 76,874,000         | 76,874,000         | -                           | 37,238,468         | 48.4%                  | 39,635,532                 | 34,232,064         |
| Halifax Regional Police       | 99,442,200         | 98,838,600         | 603,600                     | 48,537,783         | 49.1%                  | 50,300,817                 | 44,780,439         |
| Halifax Transit               | 117,509,700        | 122,368,700        | (4,859,000)                 | 56,809,569         | 46.4%                  | 65,559,131                 | 49,933,853         |
| Legal & Legislative Services  | 8,958,700          | 8,905,960          | 52,740                      | 4,227,082          | 47.5%                  | 4,678,878                  | 3,964,325          |
| Library                       | 29,280,900         | 29,240,900         | 40,000                      | 13,201,677         | 45.1%                  | 16,039,223                 | 12,196,738         |
| Office of the Auditor General | 1,211,900          | 1,211,900          | -                           | 510,964            | 42.2%                  | 700,936                    | 457,927            |
| Outside Police BU (RCMP)      | 29,419,000         | 36,119,000         | (6,700,000)                 | 14,703,870         | 40.7%                  | 21,415,131                 | 13,927,074         |
| Parks & Recreation            | 43,017,800         | 43,901,100         | (883,300)                   | 17,751,323         | 40.4%                  | 26,149,777                 | 17,417,459         |
| People, Communications & IT   | 38,884,600         | 37,257,172         | 1,627,428                   | 17,576,843         | 47.2%                  | 19,680,329                 | 17,373,874         |
| Planning & Development        | 25,443,500         | 23,561,300         | 1,882,200                   | 9,984,298          | 42.4%                  | 13,577,002                 | 9,359,175          |
| Transportation & Public Works | 110,065,800        | 111,661,800        | (1,596,000)                 | 41,654,247         | 37.3%                  | 70,007,553                 | 38,616,121         |
| <b>Total</b>                  | <b>653,563,000</b> | <b>663,612,505</b> | <b>(10,049,505)</b>         | <b>295,939,962</b> | <b>44.6%</b>           | <b>367,672,543</b>         | <b>273,911,397</b> |

| Fiscal Services Expenses                                | Budget             | Current Projection | Projected Surplus/(Deficit) | Current YTD Actual | % Actual to Projection | Projected Budget Available | Prior YTD Actual   |
|---|--------------------|--------------------|-----------------------------|--------------------|------------------------|----------------------------|--------------------|
| Area Rates for Community, Private Organizations & Roads | 1,296,700          | 1,296,700          | -                           | (287,997)          | -22.2%                 | 1,584,697                  | (627,850)          |
| Capital From Operating                                  | 52,577,000         | 52,577,000         | -                           | 52,576,350         | 100.0%                 | 650                        | 19,750,000         |
| Corrections Services                                    | 6,747,700          | 6,597,100          | 150,600                     | 3,336,722          | 50.6%                  | 3,260,378                  | 3,234,625          |
| District Activity Fund                                  | 72,000             | 72,000             | -                           | 23,882             | 33.2%                  | 48,118                     | 17,692             |
| Fire Protection   | 8,421,000          | 7,807,000          | 614,000                     | 5,801,374          | 74.3%                  | 2,005,626                  | (1,160,270)        |
| Grants & Tax Concessions                                | 7,391,000          | 7,391,000          | -                           | 965,061            | 13.1%                  | 6,425,939                  | 799,971            |
| Halifax Convention Centre                               | 7,565,000          | 7,565,000          | -                           | 3,776,111          | 49.9%                  | 3,788,889                  | 6,268,484          |
| Insurance   | 5,422,900          | 5,422,900          | -                           | 4,039,894          | 74.5%                  | 1,383,006                  | 4,407,176          |
| Internship & Other LTD, Retirement & Benefits           | 3,810,100          | 3,695,100          | 115,000                     | 536,028            | 14.5%                  | 3,159,072                  | 702,898            |
| Investment, Interest and Misc. Revenue                  | 560,000            | 980,000            | (420,000)                   | 426,941            | 43.6%                  | 553,059                    | 148,962            |
| Mandatory Education                                     | 154,549,400        | 154,776,000        | (226,600)                   | 77,240,471         | 49.9%                  | 77,535,529                 | 74,698,486         |
| Metro Housing Authority                                 | 5,138,500          | 4,567,200          | 571,300                     | 496,520            | 10.9%                  | 4,070,680                  | 128,779            |
| Other Fiscal Services                                   | 17,598,200         | 25,417,700         | (7,819,500)                 | 4,802,998          | 18.9%                  | 20,614,702                 | 1,103,947          |
| Property Tax, Tax Agreements and HW Dividend            | 3,836,000          | 3,836,000          | -                           | 1,854,075          | 48.3%                  | 1,981,925                  | -                  |
| Property Valuation Services                             | 7,320,900          | 7,104,500          | 216,400                     | 3,546,927          | 49.9%                  | 3,557,573                  | 5,319,991          |
| Recoverable Debt  | 13,354,800         | 16,917,000         | (3,562,200)                 | 5,063,044          | 29.9%                  | 11,853,956                 | 13,656,442         |
| Stormwater Right of Way                                 | 3,922,000          | 3,922,000          | -                           | 4,046,938          | 103.2%                 | (124,938)                  | 143,107            |
| Supplementary Education                                 | 14,734,000         | 14,734,000         | -                           | 7,213,614          | 49.0%                  | 7,520,386                  | 7,472,768          |
| Tax Supported Debt                                      | 36,009,000         | 26,421,800         | 9,587,200                   | 14,234,923         | 53.9%                  | 12,186,878                 | 20,264,841         |
| Transfers to (from) Reserves                            | (29,600)           | (29,600)           | -                           | 16,385,200         | -5535.4%               | (16,414,800)               | 16,187,200         |
| Valuation Allowance                                     | 3,000,000          | 3,000,000          | -                           | -                  | 0.0%                   | 3,000,000                  | -                  |
| <b>Total</b>  | <b>353,296,600</b> | <b>354,070,400</b> | <b>(773,800)</b>            | <b>206,079,076</b> | <b>58.2%</b>           | <b>147,991,324</b>         | <b>172,517,252</b> |

|                    |                      |                      |                     |                    |              |                    |                    |
|--------------------|----------------------|----------------------|---------------------|--------------------|--------------|--------------------|--------------------|
| <b>Grand Total</b> | <b>1,006,859,600</b> | <b>1,017,682,905</b> | <b>(10,823,305)</b> | <b>502,019,038</b> | <b>51.4%</b> | <b>515,663,867</b> | <b>446,428,649</b> |
|--------------------|----------------------|----------------------|---------------------|--------------------|--------------|--------------------|--------------------|

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2021**

| <b>VARIANCE ANALYSIS</b>                                   |  | <b>Net Surplus / (Deficit)</b> |
|--|--|--------------------------------|
| <b>Office of the Auditor General</b>                       | No changes.  | -                              |
| <b>Total Auditor General</b>                               |  | -                              |
| <b>CAO</b>   | Projected deficit in compensation and benefits due to two new Deputy CAO positions and support staff (\$400K). This is partially offset by savings as a result of vacant positions (\$168.7K).   | (231,300)                      |
|  | Projected deficit to contract a consultant to develop options for a sobering centre in HRM.  | (25,000)                       |
|  | Projected deficit due to mobile shower pilot program.  | (17,000)                       |
|  | Net impact of immaterial non-compensation adjustments.   | (3,400)                        |
| <b>Total CAO</b>   |  | <b>(276,700)</b>               |
| <b>Halifax Regional Fire &amp; Emergency</b>               | No changes.  | -                              |
| <b>Total Halifax Regional Fire &amp; Emergency</b>         |  | -                              |
| <b>Finance &amp; Asset Management</b>                      | Projected surplus in compensation and benefits primarily relates to vacant positions within payroll, accounting, performance excellence and financial policy and planning.   | 552,000                        |
|  | Projected surplus in tax certificate revenue due to strong residential real estate market.   | 600,000                        |
|  | Projected deficit in external salt revenue due to anticipated milder winter weather.   | (157,300)                      |
|  | Projected surplus in tax sale administration fees due to a higher number of tax sales planned for this year.   | 40,000                         |
|  | Net impact of immaterial non-compensation adjustments.   | (100)                          |
| <b>Total Finance &amp; Asset Management</b>                |  | <b>1,034,600</b>               |
| <b>People, Communications &amp; IT</b>                     | Projected surplus in compensation and benefits due to attrition and turnover for various positions primarily within IT, recovery of salary from capital project work and other position adjustments.   | 987,300                        |
|  | Projected deficit related to Microsoft licensing and subscription costs exceeding budget expectations.   | (520,200)                      |
|  | Projected deficit due to unbudgeted licensing costs for Zoom, recruitment costs for the Cyber Security Director and project management services related to infrastructure work; partially offset by savings for delay in implementing Kronos and deferral of the implementation of a testing tool until next fiscal.   | (137,100)                      |
|  | Projected surplus in corporate training as there have been fewer in-person training sessions due to COVID-19 and no external vendors requesting to deliver training.   | 40,000                         |
|  | Projected surplus in conferences, travel and training due to the leadership event not occurring this year and minimum uptake due to constraints of COVID-19.   | 66,900                         |
|  | Net impact of immaterial non-compensation adjustments.   | 16,200                         |
| <b>Total People, Communications &amp; IT</b>               |  | <b>453,100</b>                 |
| <b>Legal, Municipal Clerk &amp; External Affairs</b>       | Projected surplus due to multiple vacant positions expected to be filled before the end of the fiscal year partially offset by increased overtime costs for planning and support for virtual meetings and hybrid in-person meetings.   | 134,400                        |
|  | Projected deficit due to increased license fees for Quicklaw and Westlaw and increasing costs of print and electronic legal research tools.  | (29,400)                       |
|  | Projected deficit for anticipated consulting costs in Access & Privacy.  | (36,000)                       |
|  | Net impact of immaterial non-compensation adjustments.   | (3,300)                        |
| <b>Total Legal, Municipal Clerk &amp; External Affairs</b> |  | <b>65,700</b>                  |
| <b>Transportation &amp; Public Works</b>                   | Projected deficit in Fee Revenues as a result of free parking downtown, less tickets being issued as a result of reduced parking downtown, delayed implementation of \$10 fine increase per ticket, decrease in ICI revenue at composting and materials recycling facilities, offset by increased revenue based on revised conditions in commodities market. | (946,600)                      |
|  | Projected surplus in Other Revenue primarily due to increased revenue at the Materials Recycling Facility and higher than anticipated recoveries from developers for the installation of new streetlights.   | 105,000                        |
|  | Projected surplus in Compensation and Benefits due to net effect of absences, temporary vacancies and overstaffed positions.   | 151,400                        |
|  | Projected deficit in Office mainly due to COVID-19 office accommodations, partially offset by less supplies required due to staff working from home.   | (15,700)                       |
|  | Projected deficit in External Services primarily due to bi-weekly recycling collection savings for 9 months, inflation payments related to Otter Lake processing fees and impact of expected price increase from \$134.69 per tonne to \$170 per tonne at the Otter Lake facility for the period January 1, 2022 to March 31, 2022.                          | (1,469,000)                    |
|  | Projected deficit in Supplies due to increased spending on Uniforms and Clothing for new staff in Parking Services, and increased requirements for PPE and cleaning supplies due to COVID-19.  | (16,600)                       |
|  | Projected deficit in Materials mainly due to additional concrete and other works carried out during summer and fall.   | (33,300)                       |
|  | Projected surplus in Building Costs due to less graffiti and delivering service in-house as opposed to contracted out.   | 10,000                         |
|  | Projected deficit in Equipment & Communications mainly due to rental of 2 front loaders for Winter Operations and unanticipated repairs to data collection equipment.  | (37,500)                       |
|  | Projected deficit in Other Goods and Services primarily due to increased spending on the Merchant Validation program, advertising / promotion and coverage of HotSpot fees to promote downtown parking and increased advertising expenditure to promote change to bi-weekly recycling.   | (191,100)                      |
|  | Net impact of immaterial non-compensation adjustments.   | 5,800                          |
| <b>Total Transportation &amp; Public Works</b>             |  | <b>(2,437,600)</b>             |
| <b>Halifax Transit</b>                                     | Projected increase in compensation costs due to overtime and benefit increase, offset by reduced regular salaries and vacancy management   | (224,600)                      |
|  | Projected increase in area rate revenue  | 1,207,600                      |
|  | Projected decrease in fare revenue due to COVID-19 provincial restrictions.  | (484,400)                      |
|  | Projected increase in other revenue related to increase warranty and union recoveries.   | 88,700                         |
|  | Projected increase in vehicle expense due to increase in fuel cost, partially offset by reduced maintenance.   | (4,291,000)                    |
|  | Projected increase in equipment cost as a result of wash bay brush replacement.  | (77,500)                       |
|  | Projected increase in janitorial expense due to contract increases to incorporate cost of living.  | (67,500)                       |
|  | Projected increase in cleaning and personal protective equipment in response to COVID-19.  | (43,800)                       |
|  | Projected increase in ferry vehicle expense due to refit cost being greater than budgeted.   | (107,500)                      |
|  | Projected increase in cost of lubricants (\$20K); partially offset by projected decrease in externally sourced vehicle repair and maintenance.   | (50,000)                       |
|  | Projected net change of immaterial non-compensation adjustments.   | 2,900                          |
| <b>Total Halifax Transit</b>                               |  | <b>(4,047,100)</b>             |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2021**

| VARIANCE ANALYSIS                              |   | Net Surplus / (Deficit) |
|--|---|-------------------------|
| <b>Planning &amp; Development</b>              | Projected surplus in compensation and benefits due to vacancy savings as a result of new positions approved in the 2021/22 budget not being filled yet.   | 1,160,300               |
|  | Projected surplus in revenues due to large volume of permits and especially high value permits being issued. Likely the result of additional development rights being approved through centre plan.                                     | 4,085,400               |
|  | Projected surplus in recoveries from external parties due to provincial funding which will be used to pay for work done by the Clean Foundation.  | 75,000                  |
|  | Projected surplus in consulting due to the travel demand study carrying over into the next fiscal year offset by work done by the Clean Foundation that is funded by the province.  | 65,000                  |
|  | Projected deficit in other goods and services for miscellaneous non comp savings.   | (9,400)                 |
|  | Projected deficit in interdepartmental for sign shop expenses.  | (4,000)                 |
|  | Projected surplus in Heritage grants payouts due to the fact that the newly approved Old South and Schmidville incentive program is new and not well known.   | 547,000                 |
|  | Projected surplus in special projects due to lower than budgeted use of the Epass program due to COVID.   | 42,000                  |
|  | Projected surplus in research data acquisition due to StatsCan data not becoming available till next fiscal year.   | 40,000                  |
|  | Projected surplus in contract services due to lower than budgeted animal control costs.   | 41,300                  |
| <b>Total Planning &amp; Development</b>        |   | <b>6,042,600</b>        |
| <b>Parks &amp; Recreation</b>                  | Projected surplus in revenue due to estimate based on bookings, and summer programming grants.  | 572,400                 |
|  | Projected surplus in compensation and benefit due to decrease in stipend expense. This is partially offset by overtime from extra litter runs and field maintenance.  | 8,000                   |
|  | Projected deficit in office supplies due to public wifi cost and purchase of new cell phones.   | (18,300)                |
|  | Projected deficit in external services as a result of repairs on ageing infrastructures, security cost, increased district mowing expense and consulting fees on water dam safety.  | (363,900)               |
|  | Projected deficit in supplies due to unbudgeted costs for programming staff uniforms and other supplies.  | (18,400)                |
|  | Projected deficit in materials due to wood fibre purchased for playground surfaces, top up beds and Wanderer's ground maintenance.  | (72,600)                |
|  | Projected deficit in building cost due to electrical repairs and increase in electricity cost.  | (38,700)                |
|  | Projected deficit in equipment cost to cover new blower, replacement of field and gym equipment and other similar expenses.   | (104,800)               |
|  | Projected deficit in vehicle expenses due to increased requirement for vehicle rentals resulting from COVID - 19 restrictions.  | (63,300)                |
|  | Projected deficit in other goods and services mainly due to fencing repairs, local travel expense in keeping with COVID -19 guidelines and other expenses.  | (249,400)               |
|  | Projected deficit in interdepartmental to cover cost of additional printing and signages.   | (11,400)                |
|  | Projected surplus in Other Fiscal due to higher than budgeted transfer from Cemetery Trust Reserve.   | 20,000                  |
|  | Projected deficit in HRM 4Pad attributable to decrease in revenue and increase in office and building expenses.   | (177,000)               |
|  | Projected surplus in RBC Centre attributable to increase in revenue and decrease in contract service.   | 23,000                  |
|  | Net impact of immaterial non-compensation adjustments.  | (62,900)                |
| <b>Total Parks &amp; Recreation</b>            |   | <b>(557,300)</b>        |
| <b>Halifax Regional Police</b>                 | Projected surplus in WCB recoveries and fees from Criminal Record Checks.   | 653,100                 |
|  | Projected surplus due to attrition and turnover and reduction in court time partially offset by increased requirement for Overtime.   | 923,900                 |
|  | Projected deficit in Contract Services related to recruitment costs for a Chief Information Security Officer.   | (36,000)                |
|  | Projected deficit due to unforeseen legal settlements/costs.  | (69,600)                |
|  | Projected surplus due to increase in IES recoveries from Provincial Call-Taking Transfers partially offset by purchase of replacment of desk/console units.   | 16,800                  |
|  | Projected surplus due to increase in external Extra Duty jobs, as a result of easing up COVID pandemic related factors; more external events taking place.  | 87,000                  |
|  | Projected deficit due to decrease in Criminal Record Check Fee Revenue through HRP customer service counters.   | (100,000)               |
|  | Projected surplus due to decrease in Court Time due to no court appearances scheduled as a result of continuing COVID pandemic restrictions.  | 102,900                 |
| <b>Total Halifax Regional Police</b>           |   | <b>1,578,100</b>        |
| <b>Corporate &amp; Customer Services</b>       | Projected surplus in compensation and benefits due to vacancies & delay in hiring new Business Analyst.   | 405,200                 |
|  | Projected deficit in revenue primarily due leases with the termination of Springfield Hotels lease at Aerotech Park and various leases that were terminated in 20/21 which were not removed from total budgeted lease revenue in error. | (134,500)               |
|  | Projected deficit in External Services, primarily due to increased security for Surplus buildings and transfer of refrigeration maintenance contract for Sackville Sports Stadium from buildings Interiors expense.                     | (35,700)                |
|  | Projected Surplus in Materials, primarily as Propane usage is lower than anticipated.   | 81,300                  |
|  | Projected deficit in Supplies, mainly due to increase in Fleet Uniforms and Cintas ruling, plus protective equipment; offset by savings in other divisions.   | (23,400)                |
|  | Projected deficit in buildings Costs, primarily for Exterior buildings cost increases for material and supplies.  | (64,500)                |
|  | Projected deficit in Equip & Communications, mainly due to increase costs for mechanical equipment and small tools.   | (55,100)                |
|  | Projected deficit in Vehicle expense, due to increasing cost of Fuel.   | (788,900)               |
|  | Net impact of immaterial non-compensation adjustments.  | 8,700                   |
| <b>Total Corporate &amp; Customer Services</b> |   | <b>(606,900)</b>        |
| <b>Library</b>                                 | No changes  | -                       |
| <b>Total Library</b>                           |   | -                       |
| <b>Outside Police (RCMP)</b>                   | Projected deficit in outside policing for the estimated retroactive pay increase associated with union contract settlement.   | (6,700,000)             |
| <b>Total Outside Police (RCMP)</b>             |   | <b>(6,700,000)</b>      |
| <b>TOTAL BUSINESS UNIT VARIANCE</b>            |   | <b>(5,451,400)</b>      |

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2021**

| VARIANCE ANALYSIS  |   | Net Surplus / (Deficit) |
|--|---|-------------------------|
| <b>FISCAL SERVICES VARIANCE ANALYSIS</b>                 |   |                         |
| <b>Fiscal Services</b>                                   | <b>Deed Transfer Tax</b> - Deed transfer taxes are expected to be above budget due to unanticipated activity in the real estate market.   | 15,000,000              |
|  | <b>Investment, Interest and Misc. Revenue</b> - Projected deficit in tax interest due to higher percentage of tax accounts being paid than was expected (\$1.2M), increase in credit card processing fees primarily due to new on-line planning portal for credit card payments (\$400K). This is partially offset by an increase in investment income due to higher cash balances and higher interest rates than anticipated (\$750K). | (850,000)               |
|  | <b>Other Fiscal</b> - Additional operational cost of capital costs became apparent after the budget was approved (\$2.8M), increase in collective bargaining costs (\$800K), and funding to support emergency housing (\$3.7M). This is partially offset by an increase in miscellaneous revenues (\$37.8K) and other immaterial non-compensation adjustments (\$39K).  | (7,223,200)             |
|  | <b>Tax Supported Debt</b> - Primarily due to the budgeted spring interest and fall principal payment for the 20B Fall Debenture not required this fiscal year due to the timing of the debt issuance. It is usually received in November but was delayed and not received until April.  | 9,587,200               |
|  | <b>Miscellaneous Adjustments</b> - HRM's portion of the Nova Scotia Power HST Offset received from the Province of Nova Scotia was higher than anticipated (\$101.1K), savings in the Internship Program due to delay in hiring (\$115K). This is partially offset by miscellaneous adjustments in Grants in Lieu and Property tax, Tax Agreements and Halifax Water Dividend (\$41.9K).  | 174,200                 |
| <b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b> |   | <b>16,688,200</b>       |
| <b>GRAND TOTAL</b>                                       |   | <b>\$11,236,800</b>     |

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to September 30, 2021**



## Summary Councillors' District Capital Funds

**April 1, 2021 to September 30, 2021**

|                                  | Budget              | Actual Expenditures | Commitments       | Total Actual Expenditures & Commitments | Available           |
|----------------------------------|---------------------|---------------------|-------------------|---|---------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 139,388.60          | 18,845.00           | -                 | 18,845.00                               | 120,543.60          |
| DISTRICT 2 - David Hendsbee      | 95,328.67           | 74,143.00           | 1,328.67          | 75,471.67                               | 19,857.00           |
| DISTRICT 3 - Becky Kent          | 102,779.88          | 22,637.68           | 24,106.00         | 46,743.68                               | 56,036.20           |
| DISTRICT 4 - Trish Purdy         | 321,686.44          | 231,524.90          | 4,071.77          | 235,596.67                              | 86,089.77           |
| DISTRICT 5 - Sam Austin          | 137,965.03          | 20,843.58           | 12,500.00         | 33,343.58                               | 104,621.44          |
| DISTRICT 6 - Tony Mancini        | 314,995.81          | 47,061.57           | 174,992.76        | 222,054.33                              | 92,941.48           |
| DISTRICT 7 - Waye Mason          | 206,520.00          | 133,334.16          | 25,416.70         | 158,750.86                              | 47,769.14           |
| DISTRICT 8 - Lindell Smith       | 319,175.59          | 33,321.43           | 160,486.09        | 193,807.52                              | 125,368.07          |
| DISTRICT 9 - Shawn Cleary        | 208,630.44          | 33,521.42           | 41,478.57         | 74,999.99                               | 133,630.45          |
| DISTRICT 10 - Kathryn Morse      | 226,256.92          | 69,082.86           | 43,969.51         | 113,052.37                              | 113,204.55          |
| DISTRICT 11 - Patti Cuttell      | 103,850.62          | 1,042.86            | 4,850.62          | 5,893.48                                | 97,957.14           |
| DISTRICT 12 - Iona Stoddard      | 345,261.92          | 2,000.00            | 214,841.98        | 216,841.98                              | 128,419.94          |
| DISTRICT 13 - Pam Lovelace       | 116,910.74          | 34,075.00           | 5,000.00          | 39,075.00                               | 77,835.74           |
| DISTRICT 14 - Lisa Blackburn     | 102,858.88          | 33,325.71           | 250.00            | 33,575.71                               | 69,283.17           |
| DISTRICT 15 - Paul Russell       | 102,623.70          | 50,598.06           | -                 | 50,598.06                               | 52,025.64           |
| DISTRICT 16 - Tim Outhit         | 121,934.65          | 26,102.55           | 7,998.23          | 34,100.78                               | 87,833.87           |
| <b>Total</b>                     | <b>2,966,167.89</b> | <b>831,459.78</b>   | <b>721,290.90</b> | <b>1,552,750.68</b>                     | <b>1,413,417.20</b> |

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to September 30, 2021**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2021 to September 30, 2021**

| <b>Orders</b>                    | <b>Actual Expenditures</b> | <b>Commitments</b> | <b>Total Actual Expenditures &amp; Commitments</b> | <b>Budget</b>    | <b>Available</b> |
|----------------------------------|----------------------------|--------------------|--|------------------|------------------|
| DISTRICT 1 - Cathy Deagle-Gammon | 2,800.00                   | -                  | 2,800.00   | 4,500.00         | 1,700.00         |
| DISTRICT 2 - David Hendsbee      | 2,450.00                   | -                  | 2,450.00   | 4,500.00         | 2,050.00         |
| DISTRICT 3 - Becky Kent          | 1,293.10                   | -                  | 1,293.10   | 4,500.00         | 3,206.90         |
| DISTRICT 4 - Trish Purdy         | 1,200.00                   | -                  | 1,200.00   | 4,500.00         | 3,300.00         |
| DISTRICT 5 - Sam Austin          | 1,350.00                   | -                  | 1,350.00   | 4,500.00         | 3,150.00         |
| DISTRICT 6 - Tony Mancini        | 200.00                     | 3,060.00           | 3,260.00   | 4,500.00         | 1,240.00         |
| DISTRICT 7 - Waye Mason          | 850.00                     | -                  | 850.00   | 4,500.00         | 3,650.00         |
| DISTRICT 8 - Lindell Smith       | 1,700.00                   | -                  | 1,700.00   | 4,500.00         | 2,800.00         |
| DISTRICT 9 - Shawn Cleary        | 1,740.00                   | -                  | 1,740.00   | 4,500.00         | 2,760.00         |
| DISTRICT 10 - Kathryn Morse      | 3,737.34                   | -                  | 3,737.34   | 4,500.00         | 762.66           |
| DISTRICT 11 - Patti Cuttell      | 1,050.00                   | -                  | 1,050.00   | 4,500.00         | 3,450.00         |
| DISTRICT 12 - Iona Stoddard      | 900.00                     | -                  | 900.00   | 4,500.00         | 3,600.00         |
| DISTRICT 13 - Pam Lovelace       | 1,250.00                   | -                  | 1,250.00   | 4,500.00         | 3,250.00         |
| DISTRICT 14 - Lisa Blackburn     | 1,600.00                   | -                  | 1,600.00   | 4,500.00         | 2,900.00         |
| DISTRICT 15 - Paul Russell       | 1,800.00                   | 2,000.00           | 3,800.00   | 4,500.00         | 700.00           |
| DISTRICT 16 - Tim Outhit         | 1,550.00                   | -                  | 1,550.00   | 4,500.00         | 2,950.00         |
|                                  |                            |                    |  |                  |                  |
| <b>Total</b>                     | <b>25,470.44</b>           | <b>5,060.00</b>    | <b>30,530.44</b>                                   | <b>72,000.00</b> | <b>41,469.56</b> |

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to September 30, 2021**

Halifax Regional Municipality  
Continuity Schedule of Recreation Area Rated Accounts  
Second Quarter ended September 30, 2021

| Area Rated Recreation Account                                  | Opening<br>Deficit (Surplus)<br>April 1, 2021 | Revenue<br>April 1, 2021 to<br>Sept 30, 2021 | Expenditures<br>April 1, 2021 to<br>Sept 30, 2021 | Current Year's<br>Deficit (Surplus)<br>April 1 to Sept 30, 2021 | Accumulated<br>Deficit (Surplus)<br>Sept 30, 2021 |
|--|---|--|---|---|---|
| Frame Subdivision Homeowners Association                       | (45)  | (3,780)                                      | 3,745   | (35)  | (80)  |
| Sackville Heights Elementary School                            | (106,308)                                     | (285,715)                                    | 68,235  | (217,480)   | (323,788)   |
| Glen Arbour Homeowners Association                             | (4,200)                                       | (21,515)                                     | 21,307  | (208)   | (4,408)   |
| White Hills Residents Association                              | -   | -  | -   | -   | -   |
| Lost Creek Community Association                               | (1,434)                                       | -  | -   | -   | (1,434)   |
| Waterstone Neighbourhood Association                           | (40,161)                                      | -  | 40,161  | 40,161  | 0.44  |
| Ketch Harbour Residents Association                            | 334   | (10,867)                                     | 10,600  | (267)   | 67  |
| Mineville Community Association                                | 228   | (11,200)                                     | 10,591  | (609)   | (381)   |
| Three Brooks Homeowners Association                            | -   | (9,600)                                      | 9,600   | -   | -   |
| Haliburton Highbury Homeowners Association                     | (172,278)                                     | (54,011)                                     | 54,000  | (11)  | (172,289)   |
| Highland Park Ratepayers Association                           | (66,008)                                      | (10,457)                                     | 10,400  | (57)  | (66,065)  |
| Kingswood Ratepayers Association                               | (322,536)                                     | (67,550)                                     | 120,998   | 53,448  | (269,088)   |
| Prospect Road & Area Recreation Association                    | (2,057)                                       | (98,459)                                     | 53  | (98,406)  | (100,463)   |
| Westwood Hills Residents Association                           | (103,962)                                     | (35,500)                                     | 10,724  | (24,776)  | (128,738)   |
| Musquodoboit Harbour   | (28)  | (11,805)                                     | 11,800  | (5)   | (33)  |
| Hammonds Plains Common Rate                                    | (277,106)                                     | -  | 63,349  | 63,349  | (213,757)   |
| Grand Lake/Oakfield Community Centre                           | (20,109)                                      | (25,794)                                     | 2,636   | (23,158)  | (43,267)  |
| Maplewood Subdivision  | (153,721)                                     | -  | -   | -   | (153,721)   |
| Silversides Residents Association                              | (6,221)                                       | (16,300)                                     | 22,500  | 6,200   | (21)  |
| Fox Hollow at St Margaret's Bay Village Homeowners Association | (6,159)                                       | (6,120)                                      | 6,200   | 80  | (6,079)   |
| Lakeview, Windsor Junction, Fall River Ratepayers Association  | (410)   | (216,812)                                    | 212,891   | (3,921)   | (4,331)   |
| <b>Totals</b>  | <b>(1,282,180)</b>                            | <b>(885,485)</b>                             | <b>679,790</b>                                    | <b>(205,695)</b>  | <b>(1,487,875)</b>                                |

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2022**

Halifax Regional Municipality  
Reserve Report  
As of September 30, 2021

Actuals 2021/22

2022/23

2023/24

2024/25

|                                       | SAP Actuals       | Pending Expenditures | Pending Contribution | Projected Net Available Balances 21/22 | Carry Forward     | Budget 22/23  | Interest       | Projected Available Budget Mar.31/2023 | Carry Forward     | Budget 23/24  | Interest       | Projected Available Budget Mar.31/2024 | Carry Forward     | Budget 24/25  | Interest       | Projected Available Budget Mar.31/2025 |
|---------------------------------------|-------------------|----------------------|----------------------|--|-------------------|---------------|----------------|--|-------------------|---------------|----------------|--|-------------------|---------------|----------------|--|
| <b>RISK RESERVES:</b>                 |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q406 Insurance and Risk Reserve       |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q406 Opening / Carry Forward Balance  | 4,293,368         |                      |                      |  | 4,341,498         | -             |                | -                                      | 4,410,998         | -             |                | -                                      | 4,481,598         | -             |                | -                                      |
| Q406 Ending Balance                   | 4,307,014         | -                    | 34,484               | 4,341,498                              | -                 | -             | 69,500         | 4,410,998                              | -                 | -             | 70,600         | 4,481,598                              | -                 | -             | 71,700         | 4,553,298                              |
| Q411 Police on the Job Injury Reserve |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q411 Opening / Carry Forward Balance  | 2,287,047         |                      |                      |  | 2,337,861         | -             |                | -                                      | 2,400,661         | -             |                | -                                      | 2,464,461         | -             |                | -                                      |
| Q411 Ending Balance                   | 2,306,833         | -                    | 31,028               | 2,337,861                              | -                 | 25,000        | 37,800         | 2,400,661                              | -                 | 25,000        | 38,800         | 2,464,461                              | -                 | 25,000        | 39,800         | 2,529,261                              |
| Q416 Operating Stabilization Reserve  |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q416 Opening / Carry Forward Balance  | 8,594,385         |                      |                      |  | 8,430,524         | -             |                | -                                      | 8,590,824         | -             |                | -                                      | 8,753,724         | -             |                | -                                      |
| Q416 Ending Balance                   | 8,492,332         | (129,200)            | 67,392               | 8,430,524                              | -                 | 25,000        | 135,300        | 8,590,824                              | -                 | 25,000        | 137,900        | 8,753,724                              | -                 | 25,000        | 140,500        | 8,919,224                              |
| Q421 General Contingency Reserve      |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q421 Opening / Carry Forward Balance  | 58,360,702        |                      |                      |  | 17,585,451        | -             |                | -                                      | 17,866,851        | -             |                | -                                      | 18,152,751        | -             |                | -                                      |
| Q421 Ending Balance                   | 57,826,385        | (42,008,309)         | 1,767,374            | 17,585,451                             | -                 | -             | 281,400        | 17,866,851                             | -                 | -             | 285,900        | 18,152,751                             | -                 | -             | 290,400        | 18,443,151                             |
| <b>TOTAL RISK RESERVES:</b>           | <b>72,932,564</b> | <b>(42,137,509)</b>  | <b>1,900,278</b>     | <b>32,695,334</b>                      | <b>32,695,334</b> | <b>50,000</b> | <b>524,000</b> | <b>33,269,334</b>                      | <b>33,269,334</b> | <b>50,000</b> | <b>533,200</b> | <b>33,852,534</b>                      | <b>33,852,534</b> | <b>50,000</b> | <b>542,400</b> | <b>34,444,934</b>                      |
| <b>OBLIGATION RESERVE</b>             |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q506 Landfill Closure Cost            |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q506 Opening / Carry Forward Balance  | 8,770,586         |                      |                      |  | 8,102,748         | -             |                | -                                      | 8,077,048         | -             |                | -                                      | 7,848,648         | -             |                | -                                      |
| Q506 Ending Balance                   | 8,763,787         | (729,184)            | 68,145               | 8,102,748                              | -                 | (152,900)     | 127,200        | 8,077,048                              | -                 | (352,000)     | 123,600        | 7,848,648                              | -                 | (552,000)     | 116,700        | 7,413,348                              |
| Q511 Municipal Election Reserve       |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q511 Opening / Carry Forward Balance  | 1,187,926         |                      |                      |  | 1,751,123         | -             |                | -                                      | 2,541,123         | -             |                | -                                      | 3,343,823         | -             |                | -                                      |
| Q511 Ending Balance                   | 2,411,848         | (1,056,286)          | 395,561              | 1,751,123                              | -                 | 750,000       | 40,000         | 2,541,123                              | -                 | 750,000       | 52,700         | 3,343,823                              | -                 | (2,250,000)   | 17,500         | 1,111,323                              |
| Q521 Convention Centre Reserve        |                   |                      |                      |  |                   |               |                |  |                   |               |                |  |                   |               |                |  |
| Q521 Opening / Carry Forward Balance  | 3,690,194         |                      |                      |  | 2,839,470         | -             |                | -                                      | 2,980,370         | -             |                | -                                      | 3,145,870         | -             |                | -                                      |
| Q521 Ending Balance                   | 5,344,796         | (6,876,857)          | 4,371,532            | 2,839,470                              | -                 | 94,000        | 46,900         | 2,980,370                              | -                 | 116,000       | 49,500         | 3,145,870                              | -                 | 116,000       | 52,200         | 3,314,070                              |

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|   | Actuals 2021/22 |                      |                      |  | 2022/23       |              |          |  | 2023/24       |              |          |  | 2024/25       |              |          |  |
|---|-----------------|----------------------|----------------------|--|---------------|--------------|----------|--|---------------|--------------|----------|--|---------------|--------------|----------|--|
|   | SAP Actuals     | Pending Expenditures | Pending Contribution | Projected Net Available Balances 21/22 | Carry Forward | Budget 22/23 | Interest | Projected Available Budget Mar.31/2023 | Carry Forward | Budget 23/24 | Interest | Projected Available Budget Mar.31/2024 | Carry Forward | Budget 24/25 | Interest | Projected Available Budget Mar.31/2025 |
| Q526 Capital Funds Reserve                              |                 |                      |                      |  |               |              |          |  |               |              |          |  |               |              |          |  |
| Q526 Opening / Carry Forward Balance                    | 61,833,559      |                      |                      |  | 24,546,077    | -            | -        | -                                      | 4,122,731     | -            | -        | -                                      | 80,781        | -            | -        | -                                      |
| In  | 641,781         |                      |                      |  |               |              | 64,900   |  |               |              | 1,300    |  |               |              | 2,100    |  |
| Out   | (8,322,048)     |                      |                      |  |               |              |          |  |               |              |          |  |               |              |          |  |
| Contribution  |                 |                      | 2,091,015            |  |               | 106,554      |          |  |               | 220,150      |          |  |               | 220,150      |          |  |
| R327 - Otter Lake Loan                                  |                 |                      |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Projected Sale of Land                                  |                 |                      |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| T127 - Tax Sale surplus from Trust                      |                 |                      |                      |  |               | 42,954       |          |  |               | 138,650      |          |  |               | 138,650      |          |  |
| A315 - WDCL   |                 |                      |                      |  |               | 62,100       |          |  |               | 60,000       |          |  |               | 60,000       |          |  |
| R855 - Mt. Hermon Cemetery                              |                 |                      |                      |  |               | 1,500        |          |  |               | 1,500        |          |  |               | 1,500        |          |  |
| M471 - Fiscal   |                 |                      |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| M555 - Parkade  |                 |                      |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| XXX - Bus. Case: Annually from Springfield Lake         |                 |                      |                      |  |               | -            |          |  |               | 20,000       |          |  |               | 20,000       |          |  |
| Operating Withdrawals                                   |                 | (151,927)            |                      |  |               | (172,800)    |          |  |               | (167,400)    |          |  |               | (167,400)    |          |  |
| W400 -Real Estate Cost                                  |                 | (142,127)            |                      |  |               | (162,500)    |          |  |               | (157,100)    |          |  |               | (157,100)    |          |  |
| A110 - Legal Cost for Real Estate                       |                 | (9,800)              |                      |  |               | (10,300)     |          |  |               | (10,300)     |          |  |               | (10,300)     |          |  |
| Capital Withdrawals                                     |                 | (31,546,303)         |                      |  |               | (20,422,000) |          |  |               | (4,096,000)  |          |  |               | -            |          |  |
| CM200001 - Access-A-Bus Replacement                     |                 | (1,070,000)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Build13 - Bedford Outdoor Pool                          |                 | (100,000)            |                      |  |               | (100,000)    |          |  |               | -            |          |  |               | -            |          |  |
| CTU01006 - Bedford West Road Oversizing                 |                 | (1,800,000)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CM200006 - Conventional Bus Replacement                 |                 | (871,500)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CM200007 - Ferry Overhaul and Capital Upgrades          |                 | (500,000)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CE200002 - Fire Fleet Replacement                       |                 | -                    |                      |  |               | (967,000)    |          |  |               | -            |          |  |               | -            |          |  |
| CB000052 - Fire Station 2, University Ave Recap         |                 | (1,000,000)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Build10 - Fort Needham Washrooms                        |                 | (593,367)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB180003 - Halifax City Hall/Grand Parade Restore       |                 | (93,610)             |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Vehicles1 - Municipal Fleet Expansion                   |                 | (1,000,000)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CE200001 - Municipal Fleet Replacement                  |                 | (741,985)            |                      |  |               | (430,000)    |          |  |               | (846,000)    |          |  |               | -            |          |  |
| CP200001 - Park Recapitalization                        |                 | (2,631,598)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Build8 - Sheet Harbour Fire Station                     |                 | (400,000)            |                      |  |               | (4,600,000)  |          |  |               | (500,000)    |          |  |               | -            |          |  |
| CB190008 - Energy Efficiency Initiatives                |                 | (2,731,929)          |                      |  |               | (2,000,000)  |          |  |               | (2,000,000)  |          |  |               | -            |          |  |
| CB200015 - HRM Depot Upgrades                           |                 | (839,811)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CM180008 - Moving Forward Together Plan                 |                 | (5,000,000)          |                      |  |               | (5,000,000)  |          |  |               | -            |          |  |               | -            |          |  |
| CB000087 - Wharf Recapitalization                       |                 | (2,063,966)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| C1990031 - Parking Technology                           |                 | (423,546)            |                      |  |               | (225,000)    |          |  |               | (750,000)    |          |  |               | -            |          |  |
| CT190006 - Road Safety Improvement                      |                 | -                    |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CM000010 West Bedford Park & Ride                       |                 | -                    |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB190009 - Environmental Monit. Site Work 101 Landfill  |                 | -                    |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB190009 - Environmental Remediation                    |                 | (344,249)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB190010 - Keshen Goodman Library Renovation            |                 | (354,253)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CM180005 - New Transit Technology                       |                 | (74,655)             |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB180006 - Fire Station Land Acquisition                |                 | (204)                |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CT200002 - Multy Modal Corridor: Bayers Road            |                 | (692,875)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB000089 - Mackintosh Depot Replacement                 |                 | (2,087,742)          |                      |  |               | (7,100,000)  |          |  |               | -            |          |  |               | -            |          |  |
| CT190009 - Integrated Mobility Program Land Acquisition |                 | (1,468,445)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| XXXXXXXX - Dartmouth New Museum                         |                 | (2,482,000)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB01161/CB190008 - Energy and Efficiency Projects       |                 | (115,178)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CB000069 - Eric Spicer Energy Upgrade                   |                 | (28,005)             |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CD000001 - Spring Garden Road Streetscapes              |                 | (1,714,996)          |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| CP210008 - Dartmouth Splash Pad                         |                 | (200,000)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| C1990002 - ServiceDesk System Replacement               |                 | (1,436)              |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| C1000004 - ICT Infrastructure Recapitalization          |                 | (120,953)            |                      |  |               | -            |          |  |               | -            |          |  |               | -            |          |  |
| Q526 Ending Balance                                     | 54,153,292      | (31,698,230)         | 2,091,015            | 24,546,077                             | -             | (20,488,246) | 64,900   | 4,122,731                              | -             | (4,043,250)  | 1,300    | 80,781                                 | -             | 52,750       | 2,100    | 135,631                                |
| Q531 Fleet Vehicles & Equipment Reserve                 |                 |                      |                      |  |               |              |          |  |               |              |          |  |               |              |          |  |
| Q531 Opening / Carry Forward Balance                    | 2,127,132       |                      |                      |  | 1,545,655     | -            | -        | -                                      | 1,596,755     | -            | -        | -                                      | 1,646,655     | -            | -        | -                                      |
| Q531 Ending Balance                                     | 2,205,628       | (675,230)            | 15,257               | 1,545,655                              | -             | 26,000       | 25,100   | 1,596,755                              | -             | 24,000       | 25,900   | 1,646,655                              | -             | 22,000       | 26,700   | 1,695,355                              |
| Q536 Library Recapitalization Reserve                   |                 |                      |                      |  |               |              |          |  |               |              |          |  |               |              |          |  |
| Q536 Opening / Carry Forward Balance                    | 6,296,023       |                      |                      |  | 7,322,249     | -            | -        | -                                      | 8,422,849     | -            | -        | -                                      | 9,561,449     | -            | -        | -                                      |
| Q536 Ending Balance                                     | 6,791,161       | -                    | 531,088              | 7,322,249                              | -             | 968,000      | 132,600  | 8,422,849                              | -             | 988,000      | 150,600  | 9,561,449                              | -             | 988,000      | 168,800  | 10,718,249                             |



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|  | Actuals 2021/22    |                      |                      |  | 2022/23           |                     |                |  | 2023/24           |                    |                |  | 2024/25           |                  |                |  |
|--|--------------------|----------------------|----------------------|--|-------------------|---------------------|----------------|--|-------------------|--------------------|----------------|--|-------------------|------------------|----------------|--|
|  | SAP Actuals        | Pending Expenditures | Pending Contribution | Projected Net Available Balances 21/22 | Carry Forward     | Budget 22/23        | Interest       | Projected Available Budget Mar.31/2023 | Carry Forward     | Budget 23/24       | Interest       | Projected Available Budget Mar.31/2024 | Carry Forward     | Budget 24/25     | Interest       | Projected Available Budget Mar.31/2025 |
| Q541 Building Recapitalization and Replacement Reserve |                    |                      |                      |  |                   |                     |                |  |                   |                    |                |  |                   |                  |                |  |
| Q541 Opening / Carry Forward Balance                   | 3,822,994          |                      |                      |  | 853,386           | -                   | -              | -                                      | 748,984           | -                  | -              | -                                      | 642,882           | -                | -              | -                                      |
| Q541 Ending Balance                                    | 1,669,717          | (830,404)            | 14,072               | 853,386                                | -                 | (116,202)           | 11,800         | 748,984                                | -                 | (116,202)          | 10,100         | 642,882                                | -                 | (116,202)        | 8,400          | 535,080                                |
| Q546 Multi-District Facilities Reserve                 |                    |                      |                      |  |                   |                     |                |  |                   |                    |                |  |                   |                  |                |  |
| Q546 Opening / Carry Forward Balance                   | 9,636,371          |                      |                      |  | 446,534           | -                   | -              | -                                      | 830,745           | -                  | -              | -                                      | 1,294,270         | -                | -              | -                                      |
| Q546 Ending Balance                                    | 9,711,445          | (9,953,677)          | 688,766              | 446,534                                | -                 | 371,111             | 13,100         | 830,745                                | -                 | 443,125            | 20,400         | 1,294,270                              | -                 | 443,125          | 27,800         | 1,765,195                              |
| Q551 Transit Capital Reserve                           |                    |                      |                      |  |                   |                     |                |  |                   |                    |                |  |                   |                  |                |  |
| Q551 Opening / Carry Forward Balance                   | 4,425,171          |                      |                      |  | 220,107           | -                   | -              | -                                      | 223,607           | -                  | -              | -                                      | 227,207           | -                | -              | -                                      |
| Q551 Ending Balance                                    | 2,568,118          | (2,358,060)          | 10,049               | 220,107                                | -                 | -                   | 3,500          | 223,607                                | -                 | -                  | 3,600          | 227,207                                | -                 | -                | 3,600          | 230,807                                |
| Q556 Solid Waste Facilities Reserve                    |                    |                      |                      |  |                   |                     |                |  |                   |                    |                |  |                   |                  |                |  |
| Q556 Opening / Carry Forward Balance                   | 16,177,573         |                      |                      |  | 11,075,181        | (1,097,600)         | -              | 9,977,581                              | 10,137,181        | (385,000)          | -              | 9,752,181                              | 9,908,181         | 505,000          | -              | 10,413,181                             |
| Q556 Ending Balance                                    | 17,072,764         | (6,112,432)          | 114,849              | 11,075,181                             | -                 | (1,097,600)         | 159,600        | 10,137,181                             | -                 | (385,000)          | 156,000        | 9,908,181                              | -                 | 505,000          | 166,600        | 10,579,781                             |
| <b>TOTAL OBLIGATION RESERVE:</b>                       | <b>110,692,556</b> | <b>(60,290,360)</b>  | <b>8,300,334</b>     | <b>58,702,529</b>                      | <b>58,702,529</b> | <b>(19,645,837)</b> | <b>624,700</b> | <b>39,681,392</b>                      | <b>39,681,392</b> | <b>(2,575,327)</b> | <b>593,700</b> | <b>37,699,765</b>                      | <b>37,699,765</b> | <b>(791,327)</b> | <b>590,400</b> | <b>37,498,838</b>                      |

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|   | Actuals 2021/22 |                      |                      |  | 2022/23       |              |           |  | 2023/24       |              |           |  | 2024/25       |              |           |  |
|---|-----------------|----------------------|----------------------|--|---------------|--------------|-----------|--|---------------|--------------|-----------|--|---------------|--------------|-----------|--|
|   | SAP Actuals     | Pending Expenditures | Pending Contribution | Projected Net Available Balances 21/22 | Carry Forward | Budget 22/23 | Interest  | Projected Available Budget Mar.31/2023 | Carry Forward | Budget 23/24 | Interest  | Projected Available Budget Mar.31/2024 | Carry Forward | Budget 24/25 | Interest  | Projected Available Budget Mar.31/2025 |
| <b>OPPORTUNITY RESERVE</b>                                |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q606 Strategic Capital Reserve                            |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q606 Opening / Carry Forward Balance                      | 90,038,960      |                      |                      |  | 73,961,435    | 13,300,000   | -         | -                                      | 88,657,635    | -            | -         | -                                      | 83,268,935    | -            | -         | -                                      |
| Q606 Ending Balance                                       | 93,857,831      | (25,576,021)         | 5,679,625            | 73,961,435                             | -             | 13,300,000   | 1,396,200 | 88,657,635                             | -             | (6,700,000)  | 1,311,300 | 83,268,935                             | -             | 27,700,000   | 1,775,500 | 112,744,435                            |
| <b>Parkland Development Reserve</b>                       |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q611 Opening / Carry Forward Balance                      | 7,106,123       |                      |                      |  | 6,514,774     | 250,000      | -         | -                                      | 6,872,974     | 250,000      | -         | -                                      | 7,236,974     | 250,000      | -         | -                                      |
| In  | 377,288         |                      |                      |  |               |              | 108,200   |  |               |              | 114,000   |  |               |              | 119,800   |  |
| Out   | (215,277)       |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Contribution  |                 |                      | 451,048              |  |               | 750,000      |           |  |               | 750,000      |           |  |               | 750,000      |           |  |
| 10% of assessed value of lots for parkland through subdiv |                 |                      |                      |  |               | 750,000      |           |  |               | 750,000      |           |  |               | 750,000      |           |  |
| Operating Withdrawals                                     |                 | -                    |                      |  |               | -            |           |  |               | -            |           |  |               | -            |           |  |
| Capital Withdrawals                                       |                 | (1,204,408)          |                      |  |               | (500,000)    |           |  |               | (500,000)    |           |  |               | (500,000)    |           |  |
| CP200004 - Park Land Acquisition                          |                 | (1,204,408)          |                      |  |               | (500,000)    |           |  |               | (500,000)    |           |  |               | (500,000)    |           |  |
| Q611 Ending Balance                                       | 7,268,134       | (1,204,408)          | 451,048              | 6,514,774                              | -             | 250,000      | 108,200   | 6,872,974                              | -             | 250,000      | 114,000   | 7,236,974                              | -             | 250,000      | 119,800   | 7,606,774                              |
| <b>Business/Industrial Parks Expansion Reserve</b>        |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q616 Opening / Carry Forward Balance                      | 56,806,527      |                      |                      |  | 41,659,136    | (255,300)    | -         | -                                      | 42,066,336    | (253,500)    | -         | -                                      | 42,481,836    | 2,746,500    | -         | -                                      |
| In  | 12,468,831      |                      |                      |  |               |              | 662,500   |  |               |              | 669,000   |  |               |              | 723,700   |  |
| Out   | (104,157)       |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Contribution  |                 |                      | 13,231,369           |  |               | 3,000,000    |           |  |               | 3,000,000    |           |  |               | 3,000,000    |           |  |
| Other lot sale  |                 |                      |                      |  |               | 3,000,000    |           |  |               | 3,000,000    |           |  |               | 3,000,000    |           |  |
| Operating Withdrawals                                     |                 | (237,114)            |                      |  |               | (255,300)    |           |  |               | (253,500)    |           |  |               | (253,500)    |           |  |
| W500 - Real Estate Cost                                   |                 | (37,114)             |                      |  |               | (55,300)     |           |  |               | (53,500)     |           |  |               | (53,500)     |           |  |
| W500 - Real Estate Salary Recovery                        |                 | (200,000)            |                      |  |               | (200,000)    |           |  |               | (200,000)    |           |  |               | (200,000)    |           |  |
| Capital Withdrawals                                       |                 | (40,506,319)         |                      |  |               | (3,000,000)  |           |  |               | (3,000,000)  |           |  |               | (3,000,000)  |           |  |
| CT000013 - Burnside Connection to Hwy 107                 |                 | -                    |                      |  |               | (3,000,000)  |           |  |               | (3,000,000)  |           |  |               | -            |           |  |
| CQ300741 - Burnside Phase 1-2-3-4-5 Development           |                 | (488,143)            |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ300742 - Aerotech Repositioning and Development         |                 | (58,804)             |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ300745 - Park Signs Renewal & Maintenance               |                 | (109,948)            |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000006 - Ragged Lake Development                        |                 | (520,824)            |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000007 - Aerotech Repositioning and Development         |                 | (73,645)             |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000008 - Burnside and City of the Lakes Development     |                 | (33,955,095)         |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000009 - Park Signs Renewal & Maintenance               |                 | (27,017)             |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000010 - Development Consulting                         |                 | (69,190)             |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000011 - Lot Inventory Repurchase                       |                 | (4,150,477)          |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| CQ000012 - Industrial Land Acquisition                    |                 | (1,053,176)          |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q616 Ending Balance                                       | 69,171,201      | (40,743,433)         | 13,231,369           | 41,659,136                             | -             | (255,300)    | 662,500   | 42,066,336                             | -             | (253,500)    | 669,000   | 42,481,836                             | -             | 2,746,500    | 723,700   | 45,952,036                             |
| <b>Community and Events Reserve</b>                       |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q621 Opening / Carry Forward Balance                      | 2,858,061       |                      |                      |  | 635,389       | 311,100      | -         | 946,489                                | 961,589       | (2,900)      | -         | 958,689                                | 973,989       | (2,900)      | -         | 971,089                                |
| Q621 Ending Balance                                       | 3,317,618       | (3,347,102)          | 664,873              | 635,389                                | -             | 311,100      | 15,100    | 961,589                                | -             | (2,900)      | 15,300    | 973,989                                | -             | (2,900)      | 15,500    | 986,589                                |
|   |                 | 3,347,102            |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| <b>Gas Tax Reserve</b>                                    |                 |                      |                      |  |               |              |           |  |               |              |           |  |               |              |           |  |
| Q626 Opening / Carry Forward Balance                      | 8,532,048       |                      |                      |  | 27,692,723    | -            | -         | 27,692,723                             | 28,135,823    | -            | -         | 28,135,823                             | 28,586,023    | -            | -         | 28,586,023                             |
| Q626 Ending Balance                                       | 21,691,667      | (33,339,497)         | 39,340,553           | 27,692,723                             | -             | -            | 443,100   | 28,135,823                             | -             | -            | 450,200   | 28,586,023                             | -             | -            | 457,400   | 29,043,423                             |

Halifax Regional Municipality  
Reserve Report  
As of September 30, 2021

Actuals 2021/22

2022/23

2023/24

2024/25

|  | Actuals 2021/22    |                      |                      |  | 2022/23            |                     |                  |  | 2023/24            |                    |                  |  | 2024/25            |                   |                  |  |
|--|--------------------|----------------------|----------------------|--|--------------------|---------------------|------------------|--|--------------------|--------------------|------------------|--|--------------------|-------------------|------------------|--|
|  | SAP Actuals        | Pending Expenditures | Pending Contribution | Projected Net Available Balances 21/22 | Carry Forward      | Budget 22/23        | Interest         | Projected Available Budget Mar.31/2023 | Carry Forward      | Budget 23/24       | Interest         | Projected Available Budget Mar.31/2024 | Carry Forward      | Budget 24/25      | Interest         | Projected Available Budget Mar.31/2025 |
| Q631 Debt Principal and Interest Repayment Reserve |                    |                      |                      |  |                    |                     |                  |  |                    |                    |                  |  |                    |                   |                  |  |
| Q631 Opening / Carry Forward Balance               | 66,099,836         |                      |                      |  | 60,790,226         | 11,435,847          | -                | -                                      | 73,381,673         | -                  | -                | -                                      | 86,891,076         | -                 | -                | -                                      |
| Q631 Ending Balance                                | 74,870,224         | (29,293,034)         | 15,213,036           | 60,790,226                             | -                  | 11,435,847          | 1,155,600        | 73,381,673                             | -                  | 12,304,097         | 1,205,306        | 86,891,076                             | -                  | 12,537,068        | 1,422,278        | 100,850,422                            |
| Q640 Density Bonus Reserve                         |                    |                      |                      |  |                    |                     |                  |  |                    |                    |                  |  |                    |                   |                  |  |
| Q640 Opening / Carry Forward Balance               | 2,295,253          |                      |                      |  | 2,553,590          | -                   | 40,855           | -                                      | 2,594,445          | -                  | 41,509           | -                                      | 2,635,954          | -                 | 42,173           | -                                      |
| Q640 Ending Balance                                | 2,732,445          | (200,000)            | 21,145               | 2,553,590                              | -                  | -                   | 40,855           | 2,594,445                              | -                  | -                  | 41,509           | 2,635,954                              | -                  | -                 | 42,173           | 2,678,127.75                           |
| <b>TOTAL OPPORTUNITY RESERVE:</b>                  | <b>272,909,120</b> | <b>(133,703,495)</b> | <b>74,601,649</b>    | <b>213,807,273</b>                     | <b>213,807,273</b> | <b>25,041,647</b>   | <b>3,821,555</b> | <b>242,670,476</b>                     | <b>242,670,476</b> | <b>5,597,697</b>   | <b>3,806,615</b> | <b>252,074,788</b>                     | <b>252,074,788</b> | <b>43,230,668</b> | <b>4,556,351</b> | <b>299,861,807</b>                     |
| <b>TOTAL RISK RESERVES:</b>                        | <b>72,932,564</b>  | <b>(42,137,509)</b>  | <b>1,900,278</b>     | <b>32,695,334</b>                      | <b>32,695,334</b>  | <b>50,000</b>       | <b>524,000</b>   | <b>33,269,334</b>                      | <b>33,269,334</b>  | <b>50,000</b>      | <b>533,200</b>   | <b>33,852,534</b>                      | <b>33,852,534</b>  | <b>50,000</b>     | <b>542,400</b>   | <b>34,444,934</b>                      |
| <b>TOTAL OBLIGATION RESERVE:</b>                   | <b>110,692,556</b> | <b>(60,290,360)</b>  | <b>8,300,334</b>     | <b>58,702,529</b>                      | <b>58,702,529</b>  | <b>(19,645,837)</b> | <b>624,700</b>   | <b>39,681,392</b>                      | <b>39,681,392</b>  | <b>(2,575,327)</b> | <b>593,700</b>   | <b>37,699,765</b>                      | <b>37,699,765</b>  | <b>(791,327)</b>  | <b>590,400</b>   | <b>37,498,838</b>                      |
| <b>TOTAL OPPORTUNITY RESERVE:</b>                  | <b>272,909,120</b> | <b>(133,703,495)</b> | <b>74,601,649</b>    | <b>213,807,273</b>                     | <b>213,807,273</b> | <b>25,041,647</b>   | <b>3,821,555</b> | <b>242,670,476</b>                     | <b>242,670,476</b> | <b>5,597,697</b>   | <b>3,806,615</b> | <b>252,074,788</b>                     | <b>252,074,788</b> | <b>43,230,668</b> | <b>4,556,351</b> | <b>299,861,807</b>                     |
| <b>TOTAL RESERVE</b>                               | <b>456,534,240</b> | <b>(236,131,364)</b> | <b>84,802,261</b>    | <b>305,205,136</b>                     | <b>305,205,136</b> | <b>5,445,810</b>    | <b>4,970,255</b> | <b>315,621,202</b>                     | <b>315,621,202</b> | <b>3,072,370</b>   | <b>4,933,515</b> | <b>323,627,087</b>                     | <b>323,627,087</b> | <b>42,489,341</b> | <b>5,689,151</b> | <b>371,805,579</b>                     |

# **Attachment #7**

**Aged Accounts Receivable as at September 30, 2021**

**Aged Accounts Receivable  
September 30, 2021**

**Property Taxes & Capital Charges**

|   | <b>Total</b>             | <b>0 - 1 Yrs</b>         | <b>1 - 2 Yrs</b>       | <b>2 - 3 Yrs</b>       | <b>3 - 4 Yrs</b>     | <b>4 + Yrs</b>         | <b>Interest</b>        | <b>Adj's/Pmts *</b>     |
|---|--------------------------|--------------------------|------------------------|------------------------|----------------------|------------------------|------------------------|-------------------------|
| Commercial Property Taxes                 | \$ 131,493,449.23        | \$ 129,878,267.95        | \$ 986,650.56          | \$ 213,853.71          | \$ 76,577.04         | \$ 127,793.58          | \$ 341,255.79          | -\$ 130,949.40          |
| Residential Property Taxes                | \$ 211,626,166.91        | \$ 204,605,497.23        | \$ 3,935,159.43        | \$ 1,431,984.23        | \$ 410,771.16        | \$ 1,467,918.83        | \$ 1,730,429.52        | -\$ 1,955,593.49        |
| Residential/Commercial Mix Property Taxes | \$ 20,487,202.92         | \$ 19,608,995.75         | \$ 623,091.60          | \$ 117,703.86          | \$ 48,489.19         | \$ 21,828.92           | \$ 139,990.80          | -\$ 72,897.20           |
| Resource Property Taxes                   | \$ 2,053,446.35          | \$ 1,364,303.38          | \$ 101,727.24          | \$ 60,327.17           | \$ 52,817.86         | \$ 304,245.65          | \$ 249,090.82          | -\$ 79,065.77           |
| <b>Total Property Taxes</b>               | <b>\$ 365,660,265.41</b> | <b>\$ 355,457,064.31</b> | <b>\$ 5,646,628.83</b> | <b>\$ 1,823,868.97</b> | <b>\$ 588,655.25</b> | <b>\$ 1,921,786.98</b> | <b>\$ 2,460,766.93</b> | <b>-\$ 2,238,505.86</b> |
| Total Local Improvement Charges           | \$ 12,713,453.80         | \$ 11,966,877.99         | \$ 155,283.57          | \$ 90,237.81           | \$ 58,649.57         | \$ 186,268.99          | \$ 262,154.29          | -\$ 6,018.42            |
| <b>Total Taxes &amp; Capital Charges</b>  | <b>\$ 378,373,719.21</b> | <b>\$ 367,423,942.30</b> | <b>\$ 5,801,912.40</b> | <b>\$ 1,914,106.78</b> | <b>\$ 647,304.82</b> | <b>\$ 2,108,055.97</b> | <b>\$ 2,722,921.22</b> | <b>-\$ 2,244,524.28</b> |
| Payments-in-Lieu of Taxes (PILT)          | \$ 24,946,966.00         | \$ 24,946,966.00         | \$ -                   | \$ -                   | \$ -                 | \$ -                   | \$ -                   | \$ -                    |
| <b>Total Property Taxes &amp; PILTS</b>   | <b>\$ 403,320,685.21</b> | <b>\$ 392,370,908.30</b> | <b>\$ 5,801,912.40</b> | <b>\$ 1,914,106.78</b> | <b>\$ 647,304.82</b> | <b>\$ 2,108,055.97</b> | <b>\$ 2,722,921.22</b> | <b>-\$ 2,244,524.28</b> |

**General Revenue (Non-Lienable)**

|  | <b>Total</b>           | <b>0-30 Days</b>       | <b>31-60 Days</b>    | <b>61-90 Days</b>    | <b>91- 120 Days</b>  | <b>120 + Days</b>      | <b>Interest</b>     | <b>Adj's/Pmts *</b>     |
|--|------------------------|------------------------|----------------------|----------------------|----------------------|------------------------|---------------------|-------------------------|
| Miscellaneous Billings & Recoveries    | -\$ 1,193,023.00       | \$ 3,609,226.00        | \$ 210,966.00        | \$ 133,221.00        | \$ 17,691.00         | \$ 329,097.00          | \$ 14,867.00        | -\$ 5,508,091.00        |
| Rents                                  | \$ 201,530.00          | \$ 20,536.00           | \$ 5,646.00          | \$ 5,555.00          | \$ 114,035.00        | \$ 174,215.00          | \$ 10,477.00        | -\$ 128,934.00          |
| Agencies, Boards & Commissions (ABC'S) | \$ 8,669,280.00        | \$ 588,500.00          | \$ 263,498.00        | \$ 649,562.00        | \$ 379,840.00        | \$ 6,807,439.00        | \$ 35.00            | -\$ 19,594.00           |
| <b>Total</b>                           | <b>\$ 7,677,787.00</b> | <b>\$ 4,218,262.00</b> | <b>\$ 480,110.00</b> | <b>\$ 788,338.00</b> | <b>\$ 511,566.00</b> | <b>\$ 7,310,751.00</b> | <b>\$ 25,379.00</b> | <b>-\$ 5,656,619.00</b> |

**Total Aged Accounts Receivable**

**\$ 410,998,472.21**

\* Adj's/Pmts are primarily tax prepayments and prepaid site inspection fees

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2022**

**Capital Projection Summary**  
**For the Quarter Ending September 30, 2021**

| Budget Category                                   | Budget                             |                    |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |
|---|------------------------------------|--------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|
|   | Budget Remaining at March 31, 2021 | Budget 2021/22     | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 |
| <b>BUILDINGS/FACILITIES</b>                       | 49,995,026                         | 34,811,000         | 1,389,104                       | 86,195,130                          | 19,430,837                | 43,338,414               | 62,769,250                       | 32,893,700                           | 33,870,593                         |
| <b>BUSINESS SYSTEMS</b>                           | 35,226,888                         | 19,637,350         | -                               | 54,864,238                          | 4,674,473                 | 10,476,015               | 15,150,488                       | 31,587,120                           | 18,602,645                         |
| <b>DISTRICT CAPITAL FUNDS</b>                     | 1,462,168                          | 1,504,000          | -                               | 2,966,168                           | 831,460                   | 721,291                  | 1,552,751                        | 800,000                              | 1,334,708                          |
| <b>OUTDOOR RECREATION</b>                         | 1,927,614                          | 10,010,000         | 854,973                         | 12,792,587                          | 2,192,125                 | 3,353,727                | 5,545,853                        | 6,742,870                            | 3,857,592                          |
| <b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b> | 53,500,485                         | 61,334,000         | 38,943,438                      | 153,777,922                         | 22,463,349                | 30,095,250               | 52,558,599                       | 77,518,728                           | 53,795,846                         |
| <b>TRAFFIC &amp; STREETLIGHTS</b>                 | 1,337,438                          | 3,712,000          | 385,000                         | 5,434,438                           | 1,298,650                 | 1,436,685                | 2,735,335                        | 3,880,000                            | 255,788                            |
| <b>VEHICLES, VESSELS &amp; EQUIPMENT</b>          | 14,416,767                         | 42,549,500         | -                               | 56,966,267                          | 11,636,517                | 29,288,269               | 40,924,786                       | 39,597,407                           | 5,732,343                          |
| <b>OTHER ASSETS</b>                               | 3,248,021                          | 4,355,000          | -                               | 7,603,021                           | 589,980                   | 313,998                  | 903,977                          | 2,190,361                            | 4,822,680                          |
| <b>Grand Total</b>                                | <b>161,114,406</b>                 | <b>177,912,850</b> | <b>41,572,514</b>               | <b>380,599,770</b>                  | <b>63,117,390</b>         | <b>119,023,650</b>       | <b>182,141,040</b>               | <b>195,210,186</b>                   | <b>122,272,195</b>                 |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| BUILDINGS/FACILITIES  | Project Number | Budget                             |                |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                             |
|---|----------------|------------------------------------|----------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|-----------------------------|
|   |                | Budget Remaining at March 31, 2021 | Budget 2021/22 | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status              |
| Access-A-Bus Fueling Solution - BTC                         | CM200008       | 200,000                            | -              | -                               | 200,000                             | -                         | 139,649                  | 139,649                          | 200,000                              | -                                  | Work-in-Progress-50%        |
| Accessibility - HRM Facilities                              | CB190006       | 368,631                            | 450,000        | -                               | 818,631                             | 62,355                    | 260,199                  | 322,554                          | 390,000                              | 366,276                            | Design-Planning             |
| Alderney Gate Library Renos                                 | CB210004       | -                                  | 250,000        | -                               | 250,000                             | 54,426                    | 25,045                   | 79,471                           | 195,574                              | (0)                                | Design-Planning             |
| Alderney Gate Recapitalization                              | CB190007       | 1,190,916                          | 650,000        | -                               | 1,840,916                           | 187,933                   | 87,416                   | 275,349                          | 1,450,000                            | 202,983                            | Design-Planning             |
| Beechville Lakeside Timberlea Recreation Centre Recap       | CB210021       | -                                  | 500,000        | -                               | 500,000                             | 6,004                     | 939                      | 6,943                            | 450,000                              | 43,996                             | Design-Planning             |
| BMO Centre  | CB200013       | 88,435                             | 250,000        | -                               | 338,435                             | 13,250                    | 83,497                   | 96,747                           | 100,000                              | 225,186                            | Work-in-Progress-25%        |
| Burnside Composting Facility Repairs                        | CW190005       | 859,870                            | 301,000        | 539,000                         | 1,699,870                           | 45,585                    | 44,051                   | 89,636                           | 345,240                              | 1,309,045                          | Work-in-Progress-25%        |
| Burnside Transit Centre Roof Repairs                        | CB000082       | 944,326                            | -              | -                               | 944,326                             | 111,028                   | 831,657                  | 942,685                          | 91,324                               | 741,974                            | Commissioning               |
| Captain William Spry Renovations                            | CB000023       | 81,438                             | -              | -                               | 81,438                              | -                         | 81,438                   | 81,438                           | 10,000                               | 71,438                             | Design-Planning             |
| Central Liby Replacement-Spring Garden                      | CB000086       | 10,508                             | -              | -                               | 10,508                              | 6,377                     | 1,484                    | 7,861                            | -                                    | 4,131                              | Work Complete               |
| Cole Harbour Place  | CB000045       | 244,584                            | 165,000        | -                               | 409,584                             | 269,793                   | 63,820                   | 333,613                          | 125,000                              | 14,791                             | Work-in-Progress-25%        |
| Community Recreation Facilities Recap                       | CB210019       | -                                  | 500,000        | -                               | 500,000                             | 4,703                     | 30,890                   | 35,593                           | 290,000                              | 205,297                            | Design-Planning             |
| Composting/Anaerobic Digestion (AD) Plant                   | CW190003       | 1,269,600                          | -              | -                               | 1,269,600                           | 300,494                   | 283,846                  | 584,340                          | 547,000                              | 422,106                            | Work-in-Progress-25%        |
| Corporate Accommodations                                    | CB190011       | 2,330,187                          | 2,500,000      | -                               | 4,830,187                           | 1,491,486                 | 933,851                  | 2,425,337                        | 2,200,000                            | 1,138,700                          | Work-in-Progress-50%        |
| Corporate Accommodations - Alderney                         | CB000046       | 258,090                            | -              | -                               | 258,090                             | -                         | 34                       | 34                               | 200,000                              | 58,090                             | Design-Planning             |
| Dartmouth North Community Centre                            | CB000075       | 501,243                            | 500,000        | -                               | 1,001,243                           | 8,386                     | 17,163                   | 25,549                           | 750,000                              | 242,857                            | Design-Planning             |
| Emera Oval  | CB180008       | 237,280                            | -              | -                               | 237,280                             | 14,536                    | 219,311                  | 233,847                          | -                                    | 222,744                            | Closing out Project Account |
| EMO Projects  | CB200002       | 229,193                            | 450,000        | -                               | 679,193                             | 45,639                    | 412,674                  | 458,314                          | 500,000                              | 133,553                            | Design-Planning             |
| Energy Efficiency Initiatives                               | CB190008       | 1,046,012                          | 2,000,000      | -                               | 3,046,012                           | 294,847                   | 421,651                  | 716,498                          | 1,551,165                            | 1,200,000                          | Design-Planning             |
| Environmental Remediation/Bldg. Demo                        | CB190009       | 458,749                            | -              | -                               | 458,749                             | 114,500                   | 177,437                  | 291,937                          | 153,000                              | 191,249                            | Work-in-Progress-25%        |
| Eric Spicer   | CB000069       | 28,005                             | -              | -                               | 28,005                              | -                         | 27,929                   | 27,929                           | 28,005                               | (0)                                | Project Status              |
| Ferry Terminal Pontoon Rehab                                | CM200002       | 26,989                             | 250,000        | -                               | 276,989                             | 5,318                     | 39,556                   | 44,874                           | 180,000                              | 91,670                             | Work-in-Progress-25%        |
| Fire Station 2, University Ave Recap                        | CB000052       | 1,796,612                          | 1,000,000      | -                               | 2,796,612                           | 71,583                    | 1,715,708                | 1,787,291                        | 130,000                              | 2,595,029                          | Work-in-Progress-75%        |
| Fire Station Functional Improvements                        | CB000088       | 884,439                            | 400,000        | -                               | 1,284,439                           | 206,995                   | 569,548                  | 776,544                          | 475,000                              | 602,444                            | Work-in-Progress-25%        |
| Fire Station Land Acquisition                               | CB180006       | 203                                | -              | -                               | 203                                 | -                         | 202                      | 202                              | -                                    | 203                                | Project Status              |
| Fort Needham Washrooms                                      | CB210016       | (1,683)                            | 875,000        | -                               | 873,317                             | 279,950                   | 447,368                  | 727,318                          | 400,000                              | 193,367                            | Work-in-Progress-25%        |
| Fuel Systems Upgrade  | CM000020       | 26,781                             | -              | -                               | 26,781                              | -                         | 7,836                    | 7,836                            | -                                    | 26,781                             | Work Complete               |
| General Building Recapitalization                           | CB200006       | 800,173                            | 700,000        | -                               | 1,500,173                           | 502,101                   | 571,144                  | 1,073,245                        | 925,000                              | 73,071                             | Work-in-Progress-25%        |
| Gordon R. Snow Community Centre Renos                       | CB200011       | 82,387                             | -              | -                               | 82,387                              | 82,387                    | -                        | 82,387                           | -                                    | 0                                  | Work Complete               |
| Halifax City Hall/Grand Parade Restore                      | CB180003       | 48,510                             | 150,000        | -                               | 198,510                             | 16,214                    | 72,681                   | 88,895                           | 85,000                               | 97,296                             | Project Status              |
| Halifax Common Pool Reconstruction                          | CB210020       | 924,000                            | 900,000        | -                               | 1,824,000                           | 45                        | -                        | 45                               | 450,000                              | 1,373,955                          | Design-Planning             |
| Halifax Ferry Terminal                                      | CB000039       | 288,324                            | -              | (200,000)                       | 88,324                              | 3,142                     | 84,715                   | 87,856                           | 75,000                               | 10,182                             | Work Complete               |
| Halifax Forum Redevelopment (Strategic Initiative)          | CB190013       | 221,337                            | -              | -                               | 221,337                             | 215,620                   | 3,270                    | 218,890                          | 5,717                                | (0)                                | Commissioning               |
| Halifax North Memorial Public Library                       | CB190003       | 916,920                            | 500,000        | -                               | 1,416,920                           | 45,683                    | 886,178                  | 931,861                          | 20,000                               | 1,351,237                          | Design-Planning             |
| HRFE Headquarters & FS #8                                   | CB200014       | 1,034,983                          | -              | -                               | 1,034,983                           | 190,328                   | 455,968                  | 646,296                          | 169,264                              | 675,391                            | Design-Planning             |
| HRM Depot Upgrades  | CB200015       | 1,309,576                          | 200,000        | -                               | 1,509,576                           | 448,258                   | 698,855                  | 1,147,113                        | 225,000                              | 836,318                            | Work-in-Progress-50%        |
| Hubbards Recreation Centre                                  | CB000043       | 31,724                             | -              | -                               | 31,724                              | -                         | -                        | -                                | -                                    | 31,724                             | Project Status              |
| Keshen Goodman Library Renovations                          | CB190010       | 2,396,087                          | -              | -                               | 2,396,087                           | 41,835                    | 2,331,380                | 2,373,215                        | 560,480                              | 1,793,773                          | Design-Planning             |
| LeBrun Centre Renovations                                   | CB190001       | 234,202                            | -              | -                               | 234,202                             | 78,663                    | 155,504                  | 234,167                          | 18,000                               | 137,539                            | Work-in-Progress-75%        |
| Library Masterplan Implementation                           | CB000077       | 46,461                             | -              | -                               | 46,461                              | 35,307                    | 11,154                   | 46,461                           | 11,154                               | 0                                  | Design-Planning             |
| Mackintosh Depot Replacement                                | CB000089       | 8,495,712                          | 4,500,000      | -                               | 12,995,712                          | 6,490,302                 | 2,907,658                | 9,397,961                        | 6,505,410                            | (0)                                | Work-in-Progress-25%        |
| Materials Recovery Facility Repairs                         | CW200002       | 209,810                            | 330,000        | -                               | 539,810                             | -                         | -                        | -                                | 403,658                              | 136,152                            | Work-in-Progress-25%        |
| Metropark Upgrades  | CB000073       | 304,239                            | -              | -                               | 304,239                             | 17,911                    | 282,016                  | 299,927                          | 45,000                               | 241,328                            | Work-in-Progress-25%        |
| Miller Composting Purchase                                  | CB210022       | -                                  | 1,100,000      | -                               | 1,100,000                           | 979,689                   | -                        | 979,689                          | -                                    | 120,311                            | Work Complete               |
| Multi-District Facilities-Upgrades                          | CB200001       | 1,825,333                          | 1,875,000      | -                               | 3,700,333                           | 608,129                   | 2,823,254                | 3,431,382                        | 726,500                              | 2,365,705                          | Work-in-Progress-25%        |
| Mumford Terminal Replacement                                | CB000014       | 933                                | -              | -                               | 933                                 | 933                       | -                        | 933                              | -                                    | 0                                  | Design-Planning             |
| New/Expanded Transit Centre                                 | CB000017       | 2,848,904                          | -              | -                               | 2,848,904                           | 1,870,134                 | 3,129                    | 1,873,262                        | 200,000                              | 778,771                            | Land acquisition            |
| Ragged Lake Composting Recapitalization                     | CW000009       | 995,067                            | 270,000        | -                               | 1,265,067                           | -                         | -                        | -                                | 220,000                              | 1,045,067                          | Design-Planning             |
| Ragged Lake Transit Centre Expansion (Strategic Initiative) | CB000125       | 5,223,552                          | 2,000,000      | -                               | 7,223,552                           | 77,172                    | 10,151,188               | 10,228,360                       | 600,000                              | 6,546,380                          | Design-Planning             |
| RBC Centre  | CB200007       | 265,744                            | 150,000        | -                               | 415,744                             | 198,166                   | 65,895                   | 264,061                          | 150,000                              | 67,578                             | Work-in-Progress-75%        |
| Regional Library Facility Upgrades                          | CB200009       | 534,887                            | 500,000        | -                               | 1,034,887                           | 506,662                   | 474,269                  | 980,931                          | 260,225                              | 268,000                            | Work-in-Progress-25%        |
| Regional Park Washrooms                                     | CB200010       | 522,027                            | 1,475,000      | 639,621                         | 2,636,648                           | 22,299                    | 907                      | 23,206                           | 1,250,000                            | 1,364,349                          | Work-in-Progress-25%        |
| Roof Recapitalization                                       | CB200005       | 94,646                             | 900,000        | -                               | 994,646                             | 17,318                    | 714,388                  | 731,706                          | 700,000                              | 277,327                            | Work-in-Progress-25%        |
| Sackville Sports Stadium                                    | CB000060       | 128,420                            | 150,000        | -                               | 278,420                             | 21,875                    | 127,894                  | 149,769                          | -                                    | 256,545                            | On hold                     |
| Sambro/Harrietsfield Fire Station                           | CB000079       | 83,276                             | -              | -                               | 83,276                              | 11,640                    | 71,503                   | 83,143                           | 30,000                               | 41,636                             | Closing out Project Account |
| Scotiabank Centre   | CB200008       | 861,395                            | 1,400,000      | 210,483                         | 2,471,878                           | 277,076                   | 1,337,886                | 1,614,962                        | 1,400,000                            | 794,802                            | Work-in-Progress-25%        |
| Sheet Harbour Fire Station                                  | CB210018       | -                                  | 400,000        | -                               | 400,000                             | -                         | -                        | -                                | 100,000                              | 300,000                            | Design-Planning             |



| BUILDINGS/FACILITIES                  | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                      |
|---------------------------------------|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|----------------------|
|                                       |                | Budget Remaining at March 31, 2021 | Budget 2021/22    | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status       |
| Sheet Harbour Recreation Centre       | CB000080       | 541,060                            | 700,000           | -                               | 1,241,060                           | 48,275                    | 10,742,786               | 10,791,060                       | 175,000                              | 1,017,786                          | Land acquisition     |
| Shubenacadie Canal Greenway Trail     | CDG00493       | 30,571                             | -                 | -                               | 30,571                              | -                         | 27,783                   | 27,783                           | -                                    | 30,571                             | Project Status       |
| South Peninsula School Gym Enhance    | CB000084       | 460,000                            | -                 | -                               | 460,000                             | -                         | 460,000                  | 460,000                          | 460,000                              | -                                  | Work Complete        |
| St Paul's Church Wall Restoration     | CR000008       | 10,187                             | -                 | -                               | 10,187                              | -                         | 2,806                    | 2,806                            | -                                    | 10,187                             | Project Status       |
| St. Andrews Community Ctr. Renovation | CB000011       | 89,795                             | -                 | -                               | 89,795                              | 20,199                    | 57,823                   | 78,022                           | -                                    | 69,596                             | Work Complete        |
| Transit Facility Investment Strategy  | CB000016       | 943,066                            | 120,000           | -                               | 1,063,066                           | 46,057                    | 50,198                   | 96,255                           | 225,000                              | 792,009                            | Work-in-Progress-25% |
| Transit Strategy                      | CMU01095       | 70,980                             | -                 | -                               | 70,980                              | 5,655                     | -                        | 5,655                            | -                                    | 65,325                             | Project Status       |
| Transit Terminal Upgrade & Expansion  | CB180126       | 4,079                              | -                 | -                               | 4,079                               | 2,092                     | -                        | 2,092                            | -                                    | 1,988                              | Project Status       |
| Upper Sackville Rec. Ctr Facility     | CB000061       | 9,475                              | -                 | -                               | 9,475                               | -                         | 857                      | 857                              | -                                    | 9,475                              | Project Status       |
| Wharf Recapitalization                | CB000087       | 626,100                            | 3,000,000         | -                               | 3,626,100                           | 62,134                    | 432,417                  | 494,550                          | 2,900,000                            | 663,966                            | Work-in-Progress-25% |
| Woodside Ferry Terminal Upgrade       | CB000042       | 3,174,268                          | 2,450,000         | 200,000                         | 5,824,268                           | 2,812,284                 | 328,275                  | 3,140,559                        | 3,211,984                            | (200,000)                          | Work-in-Progress-50% |
| Wrights Cove Terminal                 | CR000007       | 30,450                             | -                 | -                               | 30,450                              | -                         | -                        | -                                | 25,000                               | 5,450                              | Deferred             |
| Zatzman Sportsplex Revitalization     | CB000006       | 195,956                            | -                 | -                               | 195,956                             | 80,064                    | 80,435                   | 160,499                          | -                                    | 115,892                            | Design-Planning      |
| <b>TOTAL BUILDINGS/FACILITIES</b>     |                | <b>49,995,026</b>                  | <b>34,811,000</b> | <b>1,389,104</b>                | <b>86,195,130</b>                   | <b>19,430,837</b>         | <b>43,338,414</b>        | <b>62,769,250</b>                | <b>32,893,700</b>                    | <b>33,870,593</b>                  |                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| BUSINESS SYSTEMS                                     | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                      |
|--|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|----------------------|
|  |                | Budget Remaining at March 31, 2021 | Budget 2021/22    | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status       |
| 2020 Municipal Election-eVoting                      | CI190002       | 213,863                            | -                 | -                               | 213,863                             | -                         | 32,745                   | 32,745                           | -                                    | 213,863                            | Work Complete        |
| Access & Privacy Project                             | CI210011       | 152,000                            | -                 | -                               | 152,000                             | -                         | -                        | -                                | 152,000                              | -                                  | Design-Planning      |
| Application Recapitalization                         | CI190009       | 301,122                            | 250,000           | -                               | 551,122                             | 16,118                    | 377                      | 16,495                           | 475,000                              | 60,004                             | Work-in-Progress-25% |
| Business Intelligence Program                        | CI190010       | 126,815                            | 334,000           | -                               | 460,815                             | 103,014                   | -                        | 103,014                          | 349,237                              | 8,564                              | Work-in-Progress-50% |
| Contact Center Telephony Solution                    | CI990017       | 83,383                             | -                 | -                               | 83,383                              | -                         | 26,761                   | 26,761                           | 40,000                               | 43,383                             | On hold              |
| Council Chamber's Technology Upgrade                 | CI990019       | 8,554                              | -                 | -                               | 8,554                               | -                         | 3,518                    | 3,518                            | -                                    | 8,554                              | Work Complete        |
| CRM Software Replacement                             | CI990020       | 650,092                            | -                 | -                               | 650,092                             | -                         | -                        | -                                | -                                    | 650,092                            | On hold              |
| Cyber Security                                       | CI200005       | 615,073                            | 550,000           | -                               | 1,165,073                           | 63,494                    | -                        | 63,494                           | 509,145                              | 592,434                            | Project Status       |
| Data Management and Process Review                   | CI990021       | 147,293                            | -                 | -                               | 147,293                             | -                         | -                        | -                                | 147,293                              | (0)                                | Work-in-Progress-50% |
| Digital Services                                     | CI000001       | 207,025                            | 210,000           | -                               | 417,025                             | -                         | 23,391                   | 23,391                           | 373,391                              | 43,634                             | Work-in-Progress-50% |
| Enterprise Content & Records Mgmt.                   | CI990018       | 826,516                            | 800,000           | -                               | 1,626,516                           | 140,911                   | -                        | 140,911                          | 940,000                              | 545,604                            | Design-Planning      |
| Finance & HR Business Transformation                 | CI200002       | 14,792,324                         | 10,770,000        | -                               | 25,562,324                          | 2,216,344                 | 6,689,692                | 8,906,036                        | 21,523,700                           | 1,822,280                          | Work-in-Progress-25% |
| Corporate Scheduling                                 | CI210019       | -                                  | 1,220,000         | -                               | 1,220,000                           | 14,976                    | -                        | 14,976                           | 900,000                              | 305,024                            | Project Status       |
| Fleet SAP Interface Upgrades                         | CI190003       | -                                  | 410,000           | -                               | 410,000                             | -                         | -                        | -                                | -                                    | 410,000                            | Project Status       |
| HRFE AVL Devices                                     | CI190004       | 224,959                            | -                 | -                               | 224,959                             | 31,620                    | 12,172                   | 43,791                           | 193,340                              | (0)                                | Work-in-Progress-25% |
| HRFE Dispatch Projects                               | CI990027       | 274,426                            | -                 | -                               | 274,426                             | -                         | -                        | -                                | 45,000                               | 229,426                            | Work-in-Progress-25% |
| HRFE FDM Review/Enhance                              | CI210012       | -                                  | 50,000            | -                               | 50,000                              | -                         | -                        | -                                | 82,841                               | (32,841)                           | Work-in-Progress-75% |
| HRFE Intelligent Dispatching                         | CI190005       | (3,754)                            | 300,000           | (275,000)                       | 21,246                              | (3,754)                   | -                        | (3,754)                          | 25,000                               | -                                  | On hold              |
| HRFE Station Alerting                                | CI210013       | -                                  | 100,000           | 275,000                         | 375,000                             | -                         | -                        | -                                | 40,000                               | 335,000                            | Design-Planning      |
| HRP Cybersecurity                                    | CI200006       | 260,230                            | -                 | -                               | 260,230                             | 145,994                   | 7,832                    | 153,826                          | 50,000                               | 64,236                             | Project Status       |
| HRP Digital Communications Intercept Systems Upgrade | CI210017       | -                                  | 459,000           | -                               | 459,000                             | -                         | -                        | -                                | -                                    | 459,000                            | Project Status       |
| HRP Interview Room Recording System                  | CI210018       | -                                  | 235,000           | -                               | 235,000                             | -                         | 140,786                  | 140,786                          | 235,000                              | -                                  | Project Status       |
| HRP Records Mgmt. Optimization                       | CI990023       | 919,895                            | 80,000            | -                               | 999,895                             | 33,462                    | 83,429                   | 116,891                          | 559,574                              | 406,859                            | Work-in-Progress-50% |
| HRP Security Monitoring Video Surveillance           | CI210016       | -                                  | 182,000           | -                               | 182,000                             | -                         | 91,259                   | 91,259                           | 92,300                               | 89,700                             | Project Status       |
| ICT Business Tools                                   | CI200004       | 237,431                            | 346,350           | -                               | 583,781                             | 68,061                    | 82,848                   | 150,908                          | 292,800                              | 222,920                            | Project Status       |
| ICT Infrastructure Recap                             | CI200003       | 1,076,112                          | 950,000           | -                               | 2,026,112                           | 242,914                   | 3,210                    | 246,124                          | 1,283,198                            | 500,000                            | Project Status       |
| Identity & Access Management                         | CI210014       | -                                  | 250,000           | -                               | 250,000                             | -                         | -                        | -                                | 50,000                               | 200,000                            | Design-Planning      |
| IT Service Management                                | CI200001       | 74,533                             | 386,000           | -                               | 460,533                             | -                         | -                        | -                                | 150,225                              | 310,308                            | Work-in-Progress-25% |
| LIDAR Data Acquisition                               | CI000020       | 696,018                            | -                 | -                               | 696,018                             | -                         | -                        | -                                | -                                    | 696,018                            | Project Status       |
| Municipal Archives Storage                           | CI210015       | -                                  | 200,000           | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                            | Deferred             |
| New Transit Technology                               | CM180005       | 8,888,786                          | -                 | -                               | 8,888,786                           | 555,817                   | 1,115,931                | 1,671,747                        | -                                    | 8,332,969                          | Project Status       |
| Office 365 Migration                                 | CI190007       | 58,704                             | -                 | -                               | 58,704                              | -                         | -                        | -                                | 58,704                               | (0)                                | Project Status       |
| Parking Technology                                   | CI990031       | 888,520                            | -                 | -                               | 888,520                             | 463,960                   | 391,673                  | 855,633                          | 391,673                              | 32,886                             | Work Complete        |
| Permitting, Licensing, Compliance (PLC)              | CI990013       | 2,331,351                          | 1,325,000         | -                               | 3,656,351                           | 568,720                   | 1,582,520                | 2,151,240                        | 1,991,972                            | 1,095,658                          | Project Status       |
| Public WiFi  | CI000021       | 196,437                            | -                 | -                               | 196,437                             | -                         | 74,377                   | 74,377                           | -                                    | 196,437                            | Project Status       |
| Recreation Services Software                         | CI000005       | 508,760                            | -                 | -                               | 508,760                             | 12,198                    | 24,568                   | 36,766                           | 246,562                              | 250,000                            | Design-Planning      |
| Risk Management Information System                   | CI190006       | 131,337                            | 230,000           | -                               | 361,337                             | 624                       | -                        | 624                              | 179,999                              | 180,714                            | Work-in-Progress-25% |
| Road Disruption Management Solution                  | CI190008       | 189,847                            | -                 | -                               | 189,847                             | -                         | -                        | -                                | 90,000                               | 99,847                             | Work-in-Progress-25% |
| Situational Awareness                                | CI990035       | 60,071                             | -                 | -                               | 60,071                              | -                         | 691                      | 691                              | 30,000                               | 30,071                             | Project Status       |
| Source Management                                    | CI000016       | 89,166                             | -                 | -                               | 89,166                              | -                         | 88,238                   | 88,238                           | 89,166                               | (0)                                | Project Status       |
| <b>TOTAL BUSINESS SYSTEMS</b>                        |                | <b>35,226,888</b>                  | <b>19,637,350</b> | <b>-</b>                        | <b>54,864,238</b>                   | <b>4,674,473</b>          | <b>10,476,015</b>        | <b>15,150,488</b>                | <b>31,587,120</b>                    | <b>18,602,645</b>                  |                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| DISTRICT CAPITAL FUNDS              | Project Number | Budget                             |                  |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |
|-------------------------------------|----------------|------------------------------------|------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|
|                                     |                | Budget Remaining at March 31, 2021 | Budget 2021/22   | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 |
| District 1 Project Funds            | CCV02501       | 45,389                             | 94,000           | -                               | 139,389                             | 18,845                    | -                        | 18,845                           | 25,000                               | 95,544                             |
| District 2 Project Funds            | CCV02502       | 1,329                              | 94,000           | -                               | 95,329                              | 74,143                    | 1,329                    | 75,472                           | 20,000                               | 1,186                              |
| District 3 Project Funds            | CCV02503       | 8,780                              | 94,000           | -                               | 102,780                             | 22,638                    | 24,106                   | 46,744                           | 25,000                               | 55,142                             |
| District 4 Project Funds            | CCV02504       | 227,686                            | 94,000           | -                               | 321,686                             | 231,525                   | 4,072                    | 235,597                          | 50,000                               | 40,162                             |
| District 5 Project Funds            | CCV02505       | 43,965                             | 94,000           | -                               | 137,965                             | 20,844                    | 12,500                   | 33,344                           | 25,000                               | 92,121                             |
| District 6 Project Funds            | CCV02506       | 220,996                            | 94,000           | -                               | 314,996                             | 47,062                    | 174,993                  | 222,054                          | 120,000                              | 147,934                            |
| District 7 Project Funds            | CCV02507       | 112,520                            | 94,000           | -                               | 206,520                             | 133,334                   | 25,417                   | 158,751                          | 50,000                               | 23,186                             |
| District 8 Project Funds            | CCV02508       | 225,176                            | 94,000           | -                               | 319,176                             | 33,321                    | 160,486                  | 193,808                          | 110,000                              | 175,854                            |
| District 9 Project Funds            | CCV02509       | 114,630                            | 94,000           | -                               | 208,630                             | 33,521                    | 41,479                   | 75,000                           | 25,000                               | 150,109                            |
| District 10 Project Funds           | CCV02510       | 132,257                            | 94,000           | -                               | 226,257                             | 69,083                    | 43,970                   | 113,052                          | 50,000                               | 107,174                            |
| District 11 Project Funds           | CCV02511       | 9,851                              | 94,000           | -                               | 103,851                             | 1,043                     | 4,851                    | 5,893                            | 25,000                               | 77,808                             |
| District 12 Project Funds           | CCV02512       | 251,262                            | 94,000           | -                               | 345,262                             | 2,000                     | 214,842                  | 216,842                          | 150,000                              | 193,262                            |
| District 13 Project Funds           | CCV02513       | 22,911                             | 94,000           | -                               | 116,911                             | 34,075                    | 5,000                    | 39,075                           | 25,000                               | 57,836                             |
| District 14 Project Funds           | CCV02514       | 8,859                              | 94,000           | -                               | 102,859                             | 33,326                    | 250                      | 33,576                           | 25,000                               | 44,533                             |
| District 15 Project Funds           | CCV02515       | 8,624                              | 94,000           | -                               | 102,624                             | 50,598                    | -                        | 50,598                           | 50,000                               | 2,026                              |
| District 16 Project Funds           | CCV02416       | 27,935                             | 94,000           | -                               | 121,935                             | 26,103                    | 7,998                    | 34,101                           | 25,000                               | 70,832                             |
| <b>TOTAL DISTRICT CAPITAL FUNDS</b> |                | <b>1,462,168</b>                   | <b>1,504,000</b> | <b>-</b>                        | <b>2,966,168</b>                    | <b>831,460</b>            | <b>721,291</b>           | <b>1,552,751</b>                 | <b>800,000</b>                       | <b>1,334,708</b>                   |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| OUTDOOR RECREATION                      | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                             |
|---|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|-----------------------------|
|   |                | Budget Remaining at March 31, 2021 | Budget 2021/22    | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status              |
| Beazley Park                            | CP000018       | 90,573                             | -                 | -                               | 90,573                              | 62,292                    | -                        | 62,292                           | -                                    | 28,281                             | Project Status              |
| Bedford Outdoor Pool                    | CB210017       | -                                  | 100,000           | -                               | 100,000                             | -                         | -                        | -                                | 100,000                              | -                                  | Design-Planning             |
| Cemetery Upgrades                       | CP000020       | 3,956                              | -                 | -                               | 3,956                               | -                         | -                        | -                                | -                                    | 3,956                              | Design-Planning             |
| District 11 Community Integration Fund  | CW200001       | 25,000                             | -                 | -                               | 25,000                              | -                         | -                        | -                                | -                                    | 25,000                             | On hold                     |
| Fort Needham Master Plan Implementation | CP000012       | (53,040)                           | -                 | -                               | (53,040)                            | 8,971                     | 7,710                    | 16,681                           | -                                    | (62,011)                           | Project Status              |
| Halifax Common Upgrades                 | CP200002       | 196,900                            | -                 | -                               | 196,900                             | 125,974                   | 41,636                   | 167,611                          | 33,896                               | 37,030                             | Commissioning               |
| Off-Leash Dog Parks                     | CP200007       | 35,890                             | -                 | -                               | 35,890                              | -                         | 15,315                   | 15,315                           | 11,000                               | 24,890                             | Design-Planning             |
| Park Development-New                    | CP210013       | 0                                  | 175,000           | 12,297                          | 187,297                             | 8,776                     | -                        | 8,776                            | 166,224                              | 12,297                             | Work-in-Progress-25%        |
| Park Land Acquisition                   | CP200004       | 169,684                            | 500,000           | -                               | 669,684                             | 215,277                   | 26,510                   | 241,786                          | -                                    | 454,408                            | Project Status              |
| Park Recapitalization                   | CP200001       | 743,531                            | 7,940,000         | 543,795                         | 9,227,325                           | 1,626,077                 | 3,103,295                | 4,729,372                        | 5,864,208                            | 1,737,040                          | Work-in-Progress-75%        |
| Peace and Friendship Park Improvements  | CP000011       | 98,239                             | -                 | -                               | 98,239                              | 10,327                    | -                        | 10,327                           | 1,042                                | 86,870                             | Commissioning               |
| Recreational Trails                     | CP190002       | 222,259                            | 640,000           | -                               | 862,259                             | 134,432                   | 60,953                   | 195,385                          | 77,694                               | 650,133                            | Work-in-Progress-25%        |
| Regional /Wilderness Park Development   | CP000014       | 50,747                             | 25,000            | -                               | 75,747                              | -                         | -                        | -                                | 25,000                               | 50,747                             | Design-Planning             |
| Shoreline Improvements/Water Access     | CP180002       | 332,756                            | 130,000           | -                               | 462,756                             | -                         | 98,308                   | 98,308                           | 113,806                              | 348,950                            | Work-in-Progress-50%        |
| Splash Pads                             | CP210008       | -                                  | 500,000           | 310,000                         | 810,000                             | -                         | -                        | -                                | 350,000                              | 460,000                            | Work-in-Progress-25%        |
| Sports/Ball Fields/Courts-New           | CP180005       | 11,119                             | -                 | (11,119)                        | (0)                                 | -                         | -                        | -                                | -                                    | (0)                                | Closing out Project Account |
| <b>TOTAL OUTDOOR RECREATION</b>         |                | <b>1,927,614</b>                   | <b>10,010,000</b> | <b>854,973</b>                  | <b>12,792,587</b>                   | <b>2,192,125</b>          | <b>3,353,727</b>         | <b>5,545,853</b>                 | <b>6,742,870</b>                     | <b>3,857,592</b>                   |                             |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| ROADS, ACTIVE TRANSPORTATION & BRIDGES                                  | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                             |
|---|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|-----------------------------|
|   |                | Budget Remaining at March 31, 2021 | Budget 2021/22    | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status              |
| Active Transportation - Strategic Projects (Strategic Initiative)       | CR200001       | 797,005                            | 3,300,000         | -                               | 4,097,005                           | 538,688                   | 1,080,124                | 1,618,812                        | 1,799,314                            | 1,759,004                          | Work-in-Progress-75%        |
| Barrington Street & Active Transportation                               | CT190007       | 661,048                            | -                 | -                               | 661,048                             | -                         | -                        | -                                | -                                    | 661,048                            | Work Complete               |
| Bedford West Road Oversizing  | CTU01006       | 407,708                            | 3,900,000         | -                               | 4,307,708                           | -                         | 20,029                   | 20,029                           | 3,900,000                            | 407,708                            | Project Status              |
| Bus Stop Accessibility/Improvements                                     | CM190002       | 151,458                            | 300,000           | -                               | 451,458                             | 82,827                    | 89,866                   | 172,693                          | 400,000                              | (31,368)                           | Project Status              |
| Cogswell Interchange Redevelopment (Strategic Initiative)               | CT000007       | 14,530,826                         | -                 | 27,531,946                      | 42,062,772                          | 187,997                   | 156,489                  | 344,486                          | 11,000,000                           | 30,874,775                         | Project Status              |
| Downtown Dartmouth Infrastructure Renewal                               | CT190003       | 517,507                            | -                 | -                               | 517,507                             | 116,970                   | 17,434                   | 134,404                          | -                                    | 400,537                            | Project Status              |
| IMP Land Acquisition  | CT190009       | 2,204,596                          | 3,000,000         | -                               | 5,204,596                           | 102                       | 27,323                   | 27,424                           | 4,104,494                            | 1,100,000                          | Project Status              |
| MacDonald Bridge Bikeway Connection                                     | CT000010       | 534,170                            | -                 | (534,170)                       | (0)                                 | -                         | -                        | -                                | -                                    | (0)                                | Closing out Project Account |
| Major Strategic Multi Modal Corridor: Bayers Road                       | CT200002       | 740,711                            | 2,700,000         | -                               | 3,440,711                           | 1,895,638                 | 1,542,162                | 3,437,800                        | 2,237,948                            | (692,875)                          | Project Status              |
| Major Strategic Multi Modal Corridor: Bedford Highway                   | CT190008       | 250,000                            | -                 | -                               | 250,000                             | 81,903                    | -                        | 81,903                           | 160,000                              | 8,097                              | Project Status              |
| Major Strategic Multi Modal Corridor: Dutch Village Rc                  | CT200003       | 50,000                             | 250,000           | -                               | 300,000                             | 9,935                     | -                        | 9,935                            | 400,000                              | (109,935)                          | Project Status              |
| Major Strategic Multi Modal Corridor: Herring Cove Roac                 | CT190005       | 250,000                            | 250,000           | -                               | 500,000                             | -                         | -                        | -                                | 125,000                              | 375,000                            | Project Status              |
| Major Strategic Multi Modal Corridor: Portland Street                   | CT190002       | 129,267                            | 150,000           | -                               | 279,267                             | 30,294                    | 98,973                   | 129,267                          | 129,711                              | 119,262                            | Project Status              |
| Major Strategic Multi Modal Corridor: Robie St & Young St               | CT200006       | 413,532                            | 300,000           | -                               | 713,532                             | 64,703                    | 348,565                  | 413,268                          | 300,000                              | 348,829                            | Project Status              |
| Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd | CT200005       | 100,000                            | 100,000           | -                               | 200,000                             | -                         | -                        | -                                | -                                    | 200,000                            | Project Status              |
| New Paving Streets - HRM Roads  | CR180006       | 372,776                            | -                 | -                               | 372,776                             | 13,462                    | -                        | 13,462                           | -                                    | 359,314                            | Work Complete               |
| New Paving Subdivisions - Provincial Roads                              | CR210007       | -                                  | 804,000           | -                               | 804,000                             | -                         | -                        | -                                | 804,000                              | -                                  | Work-in-Progress-75%        |
| Non-Accepted Roads Land Title Search                                    | CR210012       | -                                  | 400,000           | -                               | 400,000                             | -                         | -                        | -                                | 200,000                              | 200,000                            | Work-in-Progress-25%        |
| North Park Corridor Improvements  | CT000001       | 3,821                              | -                 | -                               | 3,821                               | -                         | -                        | -                                | -                                    | 3,821                              | Work Complete               |
| Other Road Related Works  | CR200004       | 1,806,663                          | 1,800,000         | -                               | 3,606,663                           | 96,128                    | 809,888                  | 906,017                          | 1,321,423                            | 2,189,112                          | Work-in-Progress-75%        |
| Railway Crossing Improvements   | CT000015       | 238,294                            | -                 | -                               | 238,294                             | 15,685                    | 174                      | 15,859                           | -                                    | 222,610                            | Work Complete               |
| Rainnie/Brunswick Complete Streets                                      | CR210010       | -                                  | 100,000           | -                               | 100,000                             | -                         | -                        | -                                | -                                    | 100,000                            | Project Status              |
| Rapid Transit Strategy Project Planning                                 | CM000018       | 568,571                            | -                 | -                               | 568,571                             | 391                       | -                        | 391                              | 425,000                              | 143,180                            | Project Status              |
| Regional Centre AAA Bikeways  | CR200007       | 4,273,732                          | 1,350,000         | -                               | 5,623,732                           | 1,761,101                 | 1,871,271                | 3,632,373                        | 3,639,494                            | 223,137                            | Work-in-Progress-75%        |
| Road Ops & Construction - State of Good Repair                          | CR200005       | 76,608                             | 3,680,000         | (385,000)                       | 3,371,608                           | 1,268,261                 | 156,900                  | 1,425,161                        | 2,085,000                            | 18,347                             | Work-in-Progress-75%        |
| Road Oversizing -Bedford South CCC                                      | CTX01126       | 235,671                            | -                 | -                               | 235,671                             | -                         | -                        | -                                | -                                    | 235,671                            | Project Status              |
| Shearwater Connector  | CT000016       | 50,910                             | -                 | -                               | 50,910                              | -                         | 154                      | 154                              | -                                    | 50,910                             | Project Status              |
| Sidewalk Renewals   | CR200002       | 759,204                            | 1,975,000         | -                               | 2,734,204                           | 1,207,366                 | 606,587                  | 1,813,953                        | 1,054,174                            | 472,664                            | Work-in-Progress-75%        |
| Street Recapitalization   | CR200006       | 8,694,012                          | 29,350,000        | 8,286,497                       | 46,330,509                          | 10,717,597                | 18,728,944               | 29,446,541                       | 29,660,261                           | 5,952,651                          | Work-in-Progress-75%        |
| Streetscape Renewal   | CT200007       | -                                  | 50,000            | 534,170                         | 584,170                             | -                         | -                        | -                                | 25,000                               | 559,170                            | Project Status              |
| Streetscapes - Argyle/Grafton   | CD000002       | 444,448                            | -                 | -                               | 444,448                             | 1,364                     | -                        | 1,364                            | 262,000                              | 181,084                            | Project Status              |
| Streetscapes - Spring Garden Rd   | CD000001       | 9,268,346                          | 800,000           | 2,729,705                       | 12,798,051                          | 3,014,057                 | 126,314                  | 3,140,372                        | 6,700,000                            | 3,083,994                          | Project Status              |
| Streetscaping   | CT190001       | 165,858                            | 325,000           | -                               | 490,858                             | 70,520                    | 88,069                   | 158,589                          | 30,000                               | 390,338                            | Project Status              |
| Tactical Urbanism   | CT200008       | 180,426                            | 350,000           | -                               | 530,426                             | 161,446                   | 94,457                   | 255,903                          | 89,000                               | 279,980                            | Project Status              |
| Transit Priority Measures   | CM000009       | 429,244                            | -                 | -                               | 429,244                             | 7,572                     | 258,485                  | 266,056                          | 50,000                               | 371,672                            | Project Status              |
| West Bedford Park & Ride  | CM200009       | 27,403                             | 4,100,000         | 780,289                         | 4,907,692                           | 325,920                   | 902,536                  | 1,228,457                        | 4,100,000                            | 481,771                            | Project Status              |
| Windsor Street Exchange (Strategic Initiative)                          | CT190010       | 2,161,033                          | -                 | -                               | 2,161,033                           | 109,861                   | 5,423                    | 115,284                          | -                                    | 2,051,172                          | Project Status              |
| Bridges   | CR200003       | 2,005,637                          | 2,000,000         | -                               | 4,005,637                           | 683,561                   | 3,065,083                | 3,748,644                        | 2,516,908                            | 805,168                            | Work-in-Progress-75%        |
| <b>TOTALS ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>                |                | <b>53,500,485</b>                  | <b>61,334,000</b> | <b>38,943,438</b>               | <b>153,777,922</b>                  | <b>22,463,349</b>         | <b>30,095,250</b>        | <b>52,558,599</b>                | <b>77,518,728</b>                    | <b>53,795,846</b>                  |                             |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary**  
**For the Quarter Ending September 30, 2021**

| TRAFFIC & STREETLIGHTS                  | Project Number | Budget                             |                  |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                      |
|---|----------------|------------------------------------|------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|----------------------|
|   |                | Budget Remaining at March 31, 2021 | Budget 2021/22   | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status       |
| Street Lighting                         | CT200001       | 77,699                             | 250,000          | -                               | 327,699                             | 71,392                    | 41,431                   | 112,823                          | 175,000                              | 81,307                             | Work-in-Progress-25% |
| Controller Cabinet & Detection          | CT200004       | 152,829                            | 350,000          | -                               | 502,829                             | 5,631                     | 224,759                  | 230,390                          | 450,000                              | 47,198                             | Work-in-Progress-50% |
| Destination Signage Program             | CTR00904       | 171,287                            | -                | -                               | 171,287                             | -                         | -                        | -                                | -                                    | 171,287                            | Design-Planning      |
| Opticom Signalization                   | CT190004       | 841                                | 72,000           | -                               | 72,841                              | -                         | -                        | -                                | 120,000                              | (47,159)                           | Project Status       |
| Road Safety Improvement                 | CT190006       | 719,763                            | 3,040,000        | 600,000                         | 4,359,763                           | 1,221,607                 | 1,170,496                | 2,392,103                        | 3,135,000                            | 3,156                              | Work-in-Progress-50% |
| Traffic Signal Re-lamping               | CT180003       | 215,018                            | -                | (215,000)                       | 18                                  | 19                        | -                        | 19                               | -                                    | (1)                                | Design-Planning      |
| <b>TOTAL TRAFFIC &amp; STREETLIGHTS</b> |                | <b>1,337,438</b>                   | <b>3,712,000</b> | <b>385,000</b>                  | <b>5,434,438</b>                    | <b>1,298,650</b>          | <b>1,436,685</b>         | <b>2,735,335</b>                 | <b>3,880,000</b>                     | <b>255,788</b>                     |                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary  
For the Quarter Ending September 30, 2021**

| VEHICLES, VESSELS & EQUIPMENT                   | Project Number | Budget                             |                   |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                      |
|---|----------------|------------------------------------|-------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|----------------------|
|   |                | Budget Remaining at March 31, 2021 | Budget 2021/22    | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status       |
| Bus Maintenance Equipment Replacement           | CM200005       | 419,187                            | 390,000           | -                               | 809,187                             | 14,131                    | -                        | 14,131                           | 725,000                              | 70,056                             | Design-Planning      |
| Fire Services Equipment Replacement             | CE200004       | 808,882                            | 1,000,000         | -                               | 1,808,882                           | 761,130                   | 383,784                  | 1,144,915                        | 878,999                              | 168,752                            | Project Status       |
| Fire Services Water Supply                      | CE190001       | 63,070                             | 93,000            | -                               | 156,070                             | 16,840                    | 1,220                    | 18,060                           | 170,000                              | (30,770)                           | Project Status       |
| Heavy Urban Search & Rescue Equipment           | CE200005       | (54,845)                           | 460,000           | -                               | 405,155                             | 12,785                    | -                        | 12,785                           | 780,000                              | (387,630)                          | Project Status       |
| Ice Resurfacer Replacement                      | CE190005       | 149,919                            | 125,000           | -                               | 274,919                             | 269,628                   | -                        | 269,628                          | -                                    | 5,291                              | Work Complete        |
| New/Replacement Green Carts                     | CW190001       | 64,900                             | 410,000           | -                               | 474,900                             | 130,670                   | 101,887                  | 232,558                          | 340,702                              | 3,528                              | Work-in-Progress-50% |
| Police Services Equipment Replacement           | CE190002       | 231,838                            | 500,000           | -                               | 731,838                             | 338,055                   | 22,800                   | 360,855                          | 285,229                              | 108,554                            | Project Status       |
| Rural Depots                                    | CW200003       | 340,000                            | -                 | -                               | 340,000                             | -                         | 301,024                  | 301,024                          | 191,000                              | 149,000                            | Design-Planning      |
| Access-A-Bus Replacement                        | CM200001       | 1,375,008                          | 1,370,000         | -                               | 2,745,008                           | 1,603,354                 | -                        | 1,603,354                        | -                                    | 1,141,654                          | Design-Planning      |
| Conventional Bus Replacement                    | CM200006       | 902,202                            | 16,765,000        | -                               | 17,667,202                          | 162,658                   | 16,298,228               | 16,460,886                       | 16,950,000                           | 554,544                            | Work-in-Progress-50% |
| Electric Bus Procurement (Strategic Initiative) | CV210011       | -                                  | 900,000           | -                               | 900,000                             | -                         | -                        | -                                | 900,000                              | -                                  | Design-Planning      |
| Fire Fleet Replacement                          | CE200002       | 5,338,815                          | 3,850,000         | -                               | 9,188,815                           | 4,948,816                 | 1,688,779                | 6,637,595                        | 2,689,999                            | 1,550,000                          | Work-in-Progress-75% |
| Mid-Life Bus Rebuild                            | CM200004       | -                                  | 685,000           | -                               | 685,000                             | 380,237                   | -                        | 380,237                          | 304,763                              | -                                  | Work-in-Progress-50% |
| Moving Forward Together Plan Implementation     | CM180008       | 512,874                            | 8,000,000         | -                               | 8,512,874                           | -                         | 7,806,933                | 7,806,933                        | 8,512,874                            | (0)                                | Project Status       |
| Municipal Fleet Expansion                       | CV210001       | -                                  | 1,669,000         | -                               | 1,669,000                           | -                         | 578,139                  | 578,139                          | 846,043                              | 822,957                            | Work-in-Progress-75% |
| Municipal Fleet Replacement                     | CE200001       | 2,383,336                          | 2,460,000         | -                               | 4,843,336                           | 2,191,464                 | 1,148,853                | 3,340,317                        | 1,437,501                            | 1,214,371                          | Work-in-Progress-75% |
| Police Fleet Replacement                        | CE200003       | 1,309,057                          | 45,000            | -                               | 1,354,057                           | 276,696                   | 543,820                  | 820,516                          | 883,297                              | 194,063                            | Work-in-Progress-75% |
| Transit Strategies/Studies                      | CV210014       | -                                  | 200,000           | -                               | 200,000                             | -                         | -                        | -                                | 200,000                              | -                                  | Project Status       |
| Transit Support Vehicle Replacement             | CM200003       | 110,000                            | 120,000           | -                               | 230,000                             | 82,986                    | 137,651                  | 220,636                          | -                                    | 147,014                            | Work-in-Progress-25% |
| Ferry and Terminal Security Capital Upgrades    | CV210007       | -                                  | 107,500           | -                               | 107,500                             | 67,906                    | -                        | 67,906                           | 102,000                              | (62,406)                           | Project Status       |
| Ferry Overhaul and Capital Upgrades             | CM200007       | 64,139                             | 500,000           | -                               | 564,139                             | -                         | 89,314                   | 89,314                           | 500,000                              | 64,139                             | Project Status       |
| Fire/Rescue Boat Replacement                    | CE190006       | 398,387                            | -                 | -                               | 398,387                             | 379,162                   | 1,428                    | 380,590                          | -                                    | 19,225                             | Project Status       |
| Mill Cove Ferry Service (Strategic Initiative)  | CV210013       | -                                  | 2,900,000         | -                               | 2,900,000                           | -                         | 184,408                  | 184,408                          | 2,900,000                            | -                                  | Project Status       |
| <b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>  |                | <b>14,416,767</b>                  | <b>42,549,500</b> | <b>-</b>                        | <b>56,966,267</b>                   | <b>11,636,517</b>         | <b>29,288,269</b>        | <b>40,924,786</b>                | <b>39,597,407</b>                    | <b>5,732,343</b>                   |                      |

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**Capital Projection Summary**  
For the Quarter Ending September 30, 2021

| OTHER ASSETS   | Project Number | Budget                             |                  |                                 |                                     | Expenditures              |                          |                                  | Projections                          |                                    |                      |
|--|----------------|------------------------------------|------------------|---------------------------------|-------------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------------|------------------------------------|----------------------|
|  |                | Budget Remaining at March 31, 2021 | Budget 2021/22   | Budget Increases/ (Decreases)** | Budget Available September 30, 2021 | Year-to-Date Expenditures | Year-to-Date Commitments | YTD Expenditures and Commitments | Projected Spending to March 31, 2022 | Projected Carry Forward to 2022/23 | Project Status       |
| Cultural Assets  | CP190001       | 419,646                            | -                | -                               | 419,646                             | 77,280                    | 16,786                   | 94,066                           | 75,000                               | 267,365                            | Work-in-Progress-25% |
| HRM Public Art Commissions                                 | CDG01135       | 49,504                             | -                | -                               | 49,504                              | 25,342                    | 21,587                   | 46,929                           | 35,425                               | (11,263)                           | Work-in-Progress-75% |
| Environmental Monitoring Site Work 101 Landfil             | CW190004       | 401,818                            | 40,000           | -                               | 441,818                             | 34,634                    | 14,379                   | 49,013                           | 65,000                               | 342,183                            | Design-Planning      |
| HalifACT 2050 - Climate Action Plan (Strategic Initiative) | CB200012       | 887,059                            | 2,000,000        | -                               | 2,887,059                           | 312,660                   | 32,367                   | 345,027                          | 840,000                              | 1,734,400                          | Work-in-Progress-25% |
| Dredging of Siltation Pond                                 | CWU01092       | 360,000                            | -                | -                               | 360,000                             | -                         | -                        | -                                | -                                    | 360,000                            | On hold              |
| Sandy Lake Wastewater Oversizing                           | CSX01346       | 1,115                              | -                | -                               | 1,115                               | -                         | -                        | -                                | -                                    | 1,115                              | Project Status       |
| Wastewater Oversizing                                      | CT200009       | 900,000                            | 1,000,000        | -                               | 1,900,000                           | -                         | -                        | -                                | -                                    | 1,900,000                          | Project Status       |
| Storm Sewer Upgrades                                       | CR000001       | 228,879                            | -                | -                               | 228,879                             | -                         | 228,879                  | 228,879                          | -                                    | 228,879                            | Work Complete        |
| Urban Forestry Masterplan Implementation                   | CR210011       | -                                  | 1,315,000        | -                               | 1,315,000                           | 140,064                   | -                        | 140,064                          | 1,174,936                            | 0                                  | Work-in-Progress-50% |
| <b>TOTAL OTHER ASSETS</b>                                  |                | <b>3,248,021</b>                   | <b>4,355,000</b> | <b>-</b>                        | <b>7,603,021</b>                    | <b>589,980</b>            | <b>313,998</b>           | <b>903,977</b>                   | <b>2,190,361</b>                     | <b>4,822,680</b>                   |                      |

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



# **Attachment #9**

**Hospitality Expenses Summary  
July 1, 2021 to September 30, 2021**

**Hospitality Expenses July - September 2021**

| Date              | Courtesy Visit or Reception | Item(s)                       | Total |
|-------------------|-----------------------------|-------------------------------|-------|
| August 25, 2021   | Peer Jury Refreshment       |                               | 26    |
| October 5-8, 2021 | AMA Conference              | Africville Books and T-Shirts | 143   |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
|                   |                             |                               |       |
| Total             |                             |                               | 169   |

Hospitality expenses are:  
Expenses incurred while hosting individuals from outside the municipal government for reasons of diplomacy, protocol, business development or promotional advocacy.  
Examples include: gifts, receptions, ceremonies, conferences, performances or other group events.

# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
July 1, 2021 to September 30, 2021**

## Expenses for Reportable Individuals July - September 2021

| Name                           | Local Travel | Out of Town<br>Travel | Development/<br>Training | Meals & Other<br>Miscellaneous<br>Expenses | Total        | YTD Total    |
|--------------------------------|--------------|-----------------------|--------------------------|--|--------------|--------------|
| Mayor Mike Savage              | -            | -                     | -                        | 877  | 877          | 1,647        |
| Councillor Cathy Deagle-Gammon | 194          | -                     | -                        | -  | 194          | 443          |
| Councillor David Hendsbee      | -            | -                     | -                        | -  | -            | 1,093        |
| Councillor Becky Kent          | -            | -                     | -                        | -  | -            | -            |
| Councillor Trish Purdy         | -            | -                     | -                        | -  | -            | -            |
| Councillor Sam Austin          | -            | -                     | -                        | -  | -            | -            |
| Councillor Tony Mancini        | -            | -                     | -                        | -  | -            | -            |
| Councillor Wayne Mason         | -            | -                     | -                        | -  | -            | -            |
| Councillor Lindell Smith       | -            | -                     | -                        | -  | -            | 621          |
| Councillor Shawn Cleary        | -            | -                     | -                        | -  | -            | -            |
| Councillor Kathryn Morse       | -            | -                     | -                        | -  | -            | -            |
| Councillor Patty Cuttell       | 118          | -                     | -                        | -  | 118          | 237          |
| Councillor Iona Stoddard       | -            | -                     | -                        | -  | -            | 621          |
| Councillor Pam Lovelace        | 521          | -                     | -                        | -  | 521          | 1,308        |
| Councillor Lisa Blackburn      | 300          | -                     | -                        | -  | 300          | 300          |
| Councillor Paul Russell        | -            | -                     | -                        | -  | -            | -            |
| Deputy Mayor Tim Outhit        | -            | -                     | -                        | -  | -            | -            |
| CAO Jacques Dubé               | -            | -                     | -                        | 220  | 220          | 220          |
| <b>Total</b>                   | <b>1,133</b> | <b>-</b>              | <b>-</b>                 | <b>1,096</b>                               | <b>2,230</b> | <b>6,488</b> |