



P.O. Box 1749
Halifax, Nova Scotia
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Item No. 12.2.2
Audit & Finance Standing Committee
November 17, 2021

TO: Chair and Members of Audit & Finance Standing Committee

SUBMITTED BY: Original Signed

Jerry Blackwood, Executive Director, Finance & Asset Management/CFO

Original Signed

Jacques Dubé, Chief Administrative Officer

DATE: November 8, 2021

SUBJECT: Second Quarter 2021/22 Financial Report

ORIGIN

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on

RECOMMENDATION ON PAGE 2

Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

RECOMMENDATION

It is recommended that the Audit & Finance Standing Committee forward the Second Quarter 2021/22 Financial Report to Regional Council for their information.

DISCUSSION

Operating Statement:

At September 30, 2021, HRM has projected a General Rate surplus of \$11,236,800.

The business units have a projected deficit of \$5.5M offset by a projected surplus of \$16.7M in Fiscal Services.

The projected deficit in the business units is primarily due to the expected retroactive payments required for the new RCMP collective agreement as well as increased fuel costs and the impact of price increases at the Otter Lake facility, offset by an increase in permit revenues largely due to increased permit volumes as well as savings in compensation and benefits. The surplus in Fiscal Services is the result of the delay in receiving the Fall Debenture money from the Province, which will result in budgeted principle and interest payments being delayed until the next fiscal year, as well as increased Deed Transfer Taxes which are offset by lower interest revenues and the increase in funding to support emergency housing.

A significant portion of the current year's surplus has been earmarked to offset budgetary pressures in the 2022/23 fiscal year's budget plan.

A detailed explanation of variances by business unit is included in Attachment #2.

District Capital Funds:

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.6M of the \$3.0M budget has been spent or committed.

District Activity Funds:

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$30.5K of the \$72K budgeted has been committed or spent.

Recreation Area Rate Accounts:

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.3M. \$680K has been spent, against revenues of \$885K, leaving a surplus of \$1.5M.

Reserves Statement:

The reserve balances at September 30, 2021 are \$456.5M, with projected available funds at March 31, 2022 of \$305.2M. The details are included in Attachment #6.

Aged Accounts Receivable:

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$411.0M as at September 30, 2021.

Capital Projection Summary:

The Capital Projection Summary is included as Attachment #8. For the six-month period ended September 30, 2021 actual expenditures in these projects were \$63.1M, and there is an additional

projected spend \$195.2M on these projects in Fiscal 2021/22, resulting in a projected carry-forward to 2022/23 of \$122.3M.

Hospitality Expenses Summary:

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended September 30, 2021 there were \$169 of hospitality expenditures as the COVID-19 pandemic has curtailed spending in this area.

Mayor, Councillors and CAO's Expenses:

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillor and CAO for the quarter.

FINANCIAL IMPLICATIONS

Explained in the report.

RISK CONSIDERATION

No risk considerations were identified.

COMMUNITY ENGAGEMENT

No community engagement was required.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

ATTACHMENTS

1. Halifax Regional Municipality Operating Results Projected to March 31, 2022.
2. Explanations of Projected Operating Results
3. Report of Expenditures in the Councillors' District Capital Funds to September 30, 2021.
4. Report of Expenditures in the Councillors' District Activity Funds to September 30, 2021.
5. Report of Changes in the Recreation Area Rate Accounts to September 30, 2021.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2022.
7. Accounts Receivable as at September 30, 2021.
8. Capital Projection Summary Projected to March 31, 2022.

9. Quarterly Hospitality Expenses Summary, July 1, 2021 to September 30, 2021.
10. Mayor, Councillors' and CAO's Expense Summary, July 1, 2021 to September 30, 2021.

A copy of this report can be obtained online at <http://www.halifax.ca/boardscom/SCfinance/index.php> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 902.490.4210, or Fax 902.490.4208.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, 902.497.4260

Attachment #1

**Halifax Regional Municipality
Operating Results Projected to March 31, 2022**

Halifax Regional Municipality
 Operating Results
 For the Period from April 1, 2021 to September 30, 2021

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	10,003,200	10,279,900	(276,700)	4,050,767	39.4%	6,229,133	3,585,786
Corporate & Customer Services	41,441,100	42,048,000	(606,900)	18,332,711	43.6%	23,715,289	16,529,812
Finance & Asset Management	12,867,400	11,832,773	1,034,627	5,274,185	44.6%	6,558,588	5,775,112
Fire & Emergency	76,621,300	76,621,300	-	36,708,101	47.9%	39,913,199	34,055,182
Fiscal	(511,830,500)	(528,518,700)	16,688,200	(632,556,616)	119.7%	104,037,916	(637,975,050)
Halifax Regional Police	88,810,800	87,232,700	1,578,100	42,388,822	48.6%	44,843,878	39,266,168
Halifax Transit	38,484,500	42,531,600	(4,047,100)	(6,252,760)	-14.7%	48,784,360	(5,036,218)
Legal & Legislative Services	8,700,000	8,634,260	65,740	4,058,529	47.0%	4,575,731	3,738,515
Library	23,480,000	23,480,000	-	10,390,690	44.3%	13,089,310	9,429,594
Office of the Auditor General	1,211,900	1,211,900	-	510,964	42.2%	700,936	457,927
Outside Police BU (RCMP)	29,419,000	36,119,000	(6,700,000)	14,703,870	40.7%	21,415,130	13,927,074
Parks & Recreation	33,129,300	33,686,600	(557,300)	14,361,462	42.6%	19,325,138	16,081,758
People, Communications & IT	37,566,500	37,113,406	453,094	17,503,409	47.2%	19,609,997	17,315,256
Planning & Development	17,709,900	11,667,300	6,042,600	3,770,308	32.3%	7,896,992	5,635,816
Transportation & Public Works	92,385,600	94,823,200	(2,437,600)	35,163,568	37.1%	59,659,632	31,748,408
Total	-	(11,236,761)	11,236,761	(431,591,990)		420,355,229	(445,464,860)

Halifax Regional Municipality
Operating Results - Revenue
For the Period from April 1, 2021 to September 30, 2021

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,206,200)	(3,276,200)	70,000	(2,975,382)	90.8%	(300,818)	(3,128,464)
Corporate & Customer Services	(2,484,300)	(2,349,800)	(134,500)	(1,091,411)	46.4%	(1,258,389)	(1,240,845)
Finance & Asset Management	(3,452,700)	(3,885,400)	432,700	(2,019,382)	52.0%	(1,866,018)	(1,392,329)
Fire & Emergency	(252,700)	(252,700)	-	(530,366)	209.9%	277,666	(176,882)
Halifax Regional Police	(10,631,400)	(11,605,900)	974,500	(6,148,961)	53.0%	(5,456,939)	(5,514,271)
Halifax Transit	(79,025,200)	(79,837,100)	811,900	(63,062,329)	79.0%	(16,774,771)	(54,970,072)
Legal & Legislative Services	(258,700)	(271,700)	13,000	(168,552)	62.0%	(103,148)	(225,810)
Library	(5,800,900)	(5,760,900)	(40,000)	(2,810,987)	48.8%	(2,949,913)	(2,767,144)
Parks & Recreation	(9,888,500)	(10,214,500)	326,000	(3,389,861)	33.2%	(6,824,639)	(1,335,702)
People, Communications & IT	(1,318,100)	(143,766)	(1,174,334)	(73,434)	51.1%	(70,332)	(58,618)
Planning & Development	(7,733,600)	(11,894,000)	4,160,400	(6,213,990)	52.2%	(5,680,010)	(3,723,359)
Transportation & Public Works	(17,680,200)	(16,838,600)	(841,600)	(6,490,678)	38.5%	(10,347,922)	(6,867,713)
Total	(141,732,500)	(146,330,566)	4,598,066	(94,975,335)	64.9%	(51,355,231)	(81,401,208)

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,296,700)	(1,296,700)	-	(1,296,545)	100.0%	(155)	(1,241,727)
Corrections Services	(6,747,700)	(6,597,100)	(150,600)	(6,640,501)	100.7%	43,401	(6,693,936)
Deed Transfer	(60,000,000)	(75,000,000)	15,000,000	(45,409,414)	60.5%	(29,590,586)	(24,973,135)
Fire Protection	(8,421,000)	(7,807,000)	(614,000)	(7,764,391)	99.5%	(42,609)	(8,102,591)
Government Grants	(3,481,000)	(3,582,100)	101,100	(3,582,103)	100.0%	3	(3,562,902)
Grants in Lieu	(39,295,800)	(39,272,800)	(23,000)	(39,506,196)	100.6%	233,396	(43,167,499)
Insurance	(500,000)	(500,000)	-	(79,724)	15.9%	(420,276)	(153,266)
Investment, Interest and Misc. Revenue	(5,290,000)	(4,860,000)	(430,000)	(2,237,648)	46.0%	(2,622,352)	(2,788,789)
Mandatory Education	(154,549,400)	(154,776,000)	226,600	(155,794,837)	100.7%	1,018,837	(150,333,311)
Metro Housing Authority	(5,138,500)	(4,567,200)	(571,300)	(4,597,293)	100.7%	30,093	(3,511,656)
Other Fiscal Services	(140,000)	(736,300)	596,300	(664,588)	90.3%	(71,712)	(47,990)
Property Tax, Tax Agreements and HW Dividend	(540,935,300)	(540,916,400)	(18,900)	(538,747,413)	99.6%	(2,168,987)	(525,085,513)
Property Valuation Services	(7,320,900)	(7,104,500)	(216,400)	(7,151,214)	100.7%	46,714	(7,265,459)
Recoverable Debt	(13,354,800)	(16,917,000)	3,562,200	(10,273,560)	60.7%	(6,643,440)	(18,299,678)
Stormwater Right of Way	(3,922,000)	(3,922,000)	-	(202,102)	5.2%	(3,719,898)	(471,937)
Supplementary Education	(14,734,000)	(14,734,000)	-	(14,688,163)	99.7%	(45,837)	(14,792,914)
Total	(865,127,100)	(882,589,100)	17,462,000	(838,635,692)	95.0%	(43,953,408)	(810,492,302)

Grand Total	(1,006,859,600)	(1,028,919,666)	22,060,066	(933,611,027)	80.0%	(95,308,639)	(891,893,509)
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Halifax Regional Municipality
Operating Results - Expenses
For the Period from April 1, 2021 to September 30, 2021

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	13,209,400	13,556,100	(346,700)	7,026,149	51.8%	6,529,951	6,714,249
Corporate & Customer Services	43,925,400	44,397,800	(472,400)	19,424,122	43.8%	24,973,678	17,770,657
Finance & Asset Management	16,320,100	15,718,173	601,927	7,293,567	46.4%	8,424,606	7,167,441
Fire & Emergency	76,874,000	76,874,000	-	37,238,468	48.4%	39,635,532	34,232,064
Halifax Regional Police	99,442,200	98,838,600	603,600	48,537,783	49.1%	50,300,817	44,780,439
Halifax Transit	117,509,700	122,368,700	(4,859,000)	56,809,569	46.4%	65,559,131	49,933,853
Legal & Legislative Services	8,958,700	8,905,960	52,740	4,227,082	47.5%	4,678,878	3,964,325
Library	29,280,900	29,240,900	40,000	13,201,677	45.1%	16,039,223	12,196,738
Office of the Auditor General	1,211,900	1,211,900	-	510,964	42.2%	700,936	457,927
Outside Police BU (RCMP)	29,419,000	36,119,000	(6,700,000)	14,703,870	40.7%	21,415,131	13,927,074
Parks & Recreation	43,017,800	43,901,100	(883,300)	17,751,323	40.4%	26,149,777	17,417,459
People, Communications & IT	38,884,600	37,257,172	1,627,428	17,576,843	47.2%	19,680,329	17,373,874
Planning & Development	25,443,500	23,561,300	1,882,200	9,984,298	42.4%	13,577,002	9,359,175
Transportation & Public Works	110,065,800	111,661,800	(1,596,000)	41,654,247	37.3%	70,007,553	38,616,121
Total	653,563,000	663,612,505	(10,049,505)	295,939,962	44.6%	367,672,543	273,911,397

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,296,700	1,296,700	-	(287,997)	-22.2%	1,584,697	(627,850)
Capital From Operating	52,577,000	52,577,000	-	52,576,350	100.0%	650	19,750,000
Corrections Services	6,747,700	6,597,100	150,600	3,336,722	50.6%	3,260,378	3,234,625
District Activity Fund	72,000	72,000	-	23,882	33.2%	48,118	17,692
Fire Protection	8,421,000	7,807,000	614,000	5,801,374	74.3%	2,005,626	(1,160,270)
Grants & Tax Concessions	7,391,000	7,391,000	-	965,061	13.1%	6,425,939	799,971
Halifax Convention Centre	7,565,000	7,565,000	-	3,776,111	49.9%	3,788,889	6,268,484
Insurance	5,422,900	5,422,900	-	4,039,894	74.5%	1,383,006	4,407,176
Internship & Other LTD, Retirement & Benefits	3,810,100	3,695,100	115,000	536,028	14.5%	3,159,072	702,898
Investment, Interest and Misc. Revenue	560,000	980,000	(420,000)	426,941	43.6%	553,059	148,962
Mandatory Education	154,549,400	154,776,000	(226,600)	77,240,471	49.9%	77,535,529	74,698,486
Metro Housing Authority	5,138,500	4,567,200	571,300	496,520	10.9%	4,070,680	128,779
Other Fiscal Services	17,598,200	25,417,700	(7,819,500)	4,802,998	18.9%	20,614,702	1,103,947
Property Tax, Tax Agreements and HW Dividend	3,836,000	3,836,000	-	1,854,075	48.3%	1,981,925	-
Property Valuation Services	7,320,900	7,104,500	216,400	3,546,927	49.9%	3,557,573	5,319,991
Recoverable Debt	13,354,800	16,917,000	(3,562,200)	5,063,044	29.9%	11,853,956	13,656,442
Stormwater Right of Way	3,922,000	3,922,000	-	4,046,938	103.2%	(124,938)	143,107
Supplementary Education	14,734,000	14,734,000	-	7,213,614	49.0%	7,520,386	7,472,768
Tax Supported Debt	36,009,000	26,421,800	9,587,200	14,234,923	53.9%	12,186,878	20,264,841
Transfers to (from) Reserves	(29,600)	(29,600)	-	16,385,200	-5535.4%	(16,414,800)	16,187,200
Valuation Allowance	3,000,000	3,000,000	-	-	0.0%	3,000,000	-
Total	353,296,600	354,070,400	(773,800)	206,079,076	58.2%	147,991,324	172,517,252

Grand Total	1,006,859,600	1,017,682,905	(10,823,305)	502,019,038	51.4%	515,663,867	446,428,649
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Attachment #2

**Halifax Regional Municipality
Explanations of Projected Operating Results**

HALIFAX REGIONAL MUNICIPALITY
Explanation of Projected Surplus/(Deficit)
For the Period Ending September 30, 2021

VARIANCE ANALYSIS		Net Surplus / (Deficit)
Office of the Auditor General	No changes.	-
Total Auditor General		-
CAO	Projected deficit in compensation and benefits due to two new Deputy CAO positions and support staff (\$400K). This is partially offset by savings as a result of vacant positions (\$168.7K).	(231,300)
	Projected deficit to contract a consultant to develop options for a sobering centre in HRM.	(25,000)
	Projected deficit due to mobile shower pilot program.	(17,000)
	Net impact of immaterial non-compensation adjustments.	(3,400)
Total CAO		(276,700)
Halifax Regional Fire & Emergency	No changes.	-
Total Halifax Regional Fire & Emergency		-
Finance & Asset Management	Projected surplus in compensation and benefits primarily relates to vacant positions within payroll, accounting, performance excellence and financial policy and planning.	552,000
	Projected surplus in tax certificate revenue due to strong residential real estate market.	600,000
	Projected deficit in external salt revenue due to anticipated milder winter weather.	(157,300)
	Projected surplus in tax sale administration fees due to a higher number of tax sales planned for this year.	40,000
	Net impact of immaterial non-compensation adjustments.	(100)
Total Finance & Asset Management		1,034,600
People, Communications & IT	Projected surplus in compensation and benefits due to attrition and turnover for various positions primarily within IT, recovery of salary from capital project work and other position adjustments.	987,300
	Projected deficit related to Microsoft licensing and subscription costs exceeding budget expectations.	(520,200)
	Projected deficit due to unbudgeted licensing costs for Zoom, recruitment costs for the Cyber Security Director and project management services related to infrastructure work; partially offset by savings for delay in implementing Kronos and deferral of the implementation of a testing tool until next fiscal.	(137,100)
	Projected surplus in corporate training as there have been fewer in-person training sessions due to COVID-19 and no external vendors requesting to deliver training.	40,000
	Projected surplus in conferences, travel and training due to the leadership event not occurring this year and minimum uptake due to constraints of COVID-19.	66,900
	Net impact of immaterial non-compensation adjustments.	16,200
Total People, Communications & IT		453,100
Legal, Municipal Clerk & External Affairs	Projected surplus due to multiple vacant positions expected to be filled before the end of the fiscal year partially offset by increased overtime costs for planning and support for virtual meetings and hybrid in-person meetings.	134,400
	Projected deficit due to increased license fees for Quicklaw and Westlaw and increasing costs of print and electronic legal research tools.	(29,400)
	Projected deficit for anticipated consulting costs in Access & Privacy.	(36,000)
	Net impact of immaterial non-compensation adjustments.	(3,300)
Total Legal, Municipal Clerk & External Affairs		65,700
Transportation & Public Works	Projected deficit in Fee Revenues as a result of free parking downtown, less tickets being issued as a result of reduced parking downtown, delayed implementation of \$10 fine increase per ticket, decrease in ICI revenue at composting and materials recycling facilities, offset by increased revenue based on revised conditions in commodities market.	(946,600)
	Projected surplus in Other Revenue primarily due to increased revenue at the Materials Recycling Facility and higher than anticipated recoveries from developers for the installation of new streetlights.	105,000
	Projected surplus in Compensation and Benefits due to net effect of absences, temporary vacancies and overstaffed positions.	151,400
	Projected deficit in Office mainly due to COVID-19 office accommodations, partially offset by less supplies required due to staff working from home.	(15,700)
	Projected deficit in External Services primarily due to bi-weekly recycling collection savings for 9 months, inflation payments related to Otter Lake processing fees and impact of expected price increase from \$134.69 per tonne to \$170 per tonne at the Otter Lake facility for the period January 1, 2022 to March 31, 2022.	(1,469,000)
	Projected deficit in Supplies due to increased spending on Uniforms and Clothing for new staff in Parking Services, and increased requirements for PPE and cleaning supplies due to COVID-19.	(16,600)
	Projected deficit in Materials mainly due to additional concrete and other works carried out during summer and fall.	(33,300)
	Projected surplus in Building Costs due to less graffiti and delivering service in-house as opposed to contracted out.	10,000
	Projected deficit in Equipment & Communications mainly due to rental of 2 front loaders for Winter Operations and unanticipated repairs to data collection equipment.	(37,500)
	Projected deficit in Other Goods and Services primarily due to increased spending on the Merchant Validation program, advertising / promotion and coverage of HotSpot fees to promote downtown parking and increased advertising expenditure to promote change to bi-weekly recycling.	(191,100)
	Net impact of immaterial non-compensation adjustments.	5,800
Total Transportation & Public Works		(2,437,600)
Halifax Transit	Projected increase in compensation costs due to overtime and benefit increase, offset by reduced regular salaries and vacancy management	(224,600)
	Projected increase in area rate revenue	1,207,600
	Projected decrease in fare revenue due to COVID-19 provincial restrictions.	(484,400)
	Projected increase in other revenue related to increase warranty and union recoveries.	88,700
	Projected increase in vehicle expense due to increase in fuel cost, partially offset by reduced maintenance.	(4,291,000)
	Projected increase in equipment cost as a result of wash bay brush replacement.	(77,500)
	Projected increase in janitorial expense due to contract increases to incorporate cost of living.	(67,500)
	Projected increase in cleaning and personal protective equipment in response to COVID-19.	(43,800)
	Projected increase in ferry vehicle expense due to refit cost being greater than budgeted.	(107,500)
	Projected increase in cost of lubricants (\$20K); partially offset by projected decrease in externally sourced vehicle repair and maintenance.	(50,000)
	Projected net change of immaterial non-compensation adjustments.	2,900
Total Halifax Transit		(4,047,100)

HALIFAX REGIONAL MUNICIPALITY
Explanation of Projected Surplus/(Deficit)
For the Period Ending September 30, 2021

VARIANCE ANALYSIS		Net Surplus / (Deficit)
Planning & Development	Projected surplus in compensation and benefits due to vacancy savings as a result of new positions approved in the 2021/22 budget not being filled yet.	1,160,300
	Projected surplus in revenues due to large volume of permits and especially high value permits being issued. Likely the result of additional development rights being approved through centre plan.	4,085,400
	Projected surplus in recoveries from external parties due to provincial funding which will be used to pay for work done by the Clean Foundation.	75,000
	Projected surplus in consulting due to the travel demand study carrying over into the next fiscal year offset by work done by the Clean Foundation that is funded by the province.	65,000
	Projected deficit in other goods and services for miscellaneous non comp savings.	(9,400)
	Projected deficit in interdepartmental for sign shop expenses.	(4,000)
	Projected surplus in Heritage grants payouts due to the fact that the newly approved Old South and Schmidville incentive program is new and not well known.	547,000
	Projected surplus in special projects due to lower than budgeted use of the Epass program due to COVID.	42,000
	Projected surplus in research data acquisition due to StatsCan data not becoming available till next fiscal year.	40,000
	Projected surplus in contract services due to lower than budgeted animal control costs.	41,300
Total Planning & Development		6,042,600
Parks & Recreation	Projected surplus in revenue due to estimate based on bookings, and summer programming grants.	572,400
	Projected surplus in compensation and benefit due to decrease in stipend expense. This is partially offset by overtime from extra litter runs and field maintenance.	8,000
	Projected deficit in office supplies due to public wifi cost and purchase of new cell phones.	(18,300)
	Projected deficit in external services as a result of repairs on ageing infrastructures, security cost, increased district mowing expense and consulting fees on water dam safety.	(363,900)
	Projected deficit in supplies due to unbudgeted costs for programming staff uniforms and other supplies.	(18,400)
	Projected deficit in materials due to wood fibre purchased for playground surfaces, top up beds and Wanderer's ground maintenance.	(72,600)
	Projected deficit in building cost due to electrical repairs and increase in electricity cost.	(38,700)
	Projected deficit in equipment cost to cover new blower, replacement of field and gym equipment and other similar expenses.	(104,800)
	Projected deficit in vehicle expenses due to increased requirement for vehicle rentals resulting from COVID - 19 restrictions.	(63,300)
	Projected deficit in other goods and services mainly due to fencing repairs, local travel expense in keeping with COVID -19 guidelines and other expenses.	(249,400)
	Projected deficit in interdepartmental to cover cost of additional printing and signages.	(11,400)
	Projected surplus in Other Fiscal due to higher than budgeted transfer from Cemetery Trust Reserve.	20,000
	Projected deficit in HRM 4Pad attributable to decrease in revenue and increase in office and building expenses.	(177,000)
	Projected surplus in RBC Centre attributable to increase in revenue and decrease in contract service.	23,000
	Net impact of immaterial non-compensation adjustments.	(62,900)
Total Parks & Recreation		(557,300)
Halifax Regional Police	Projected surplus in WCB recoveries and fees from Criminal Record Checks.	653,100
	Projected surplus due to attrition and turnover and reduction in court time partially offset by increased requirement for Overtime.	923,900
	Projected deficit in Contract Services related to recruitment costs for a Chief Information Security Officer.	(36,000)
	Projected deficit due to unforeseen legal settlements/costs.	(69,600)
	Projected surplus due to increase in IES recoveries from Provincial Call-Taking Transfers partially offset by purchase of replacment of desk/console units.	16,800
	Projected surplus due to increase in external Extra Duty jobs, as a result of easing up COVID pandemic related factors; more external events taking place.	87,000
	Projected deficit due to decrease in Criminal Record Check Fee Revenue through HRP customer service counters.	(100,000)
	Projected surplus due to decrease in Court Time due to no court appearances scheduled as a result of continuing COVID pandemic restrictions.	102,900
Total Halifax Regional Police		1,578,100
Corporate & Customer Services	Projected surplus in compensation and benefits due to vacancies & delay in hiring new Business Analyst.	405,200
	Projected deficit in revenue primarily due leases with the termination of Springfield Hotels lease at Aerotech Park and various leases that were terminated in 20/21 which were not removed from total budgeted lease revenue in error.	(134,500)
	Projected deficit in External Services, primarily due to increased security for Surplus buildings and transfer of refrigeration maintenance contract for Sackville Sports Stadium from buildings Interiors expense.	(35,700)
	Projected Surplus in Materials, primarily as Propane usage is lower than anticipated.	81,300
	Projected deficit in Supplies, mainly due to increase in Fleet Uniforms and Cintas ruling, plus protective equipment; offset by savings in other divisions.	(23,400)
	Projected deficit in buildings Costs, primarily for Exterior buildings cost increases for material and supplies.	(64,500)
	Projected deficit in Equip & Communications, mainly due to increase costs for mechanical equipment and small tools.	(55,100)
	Projected deficit in Vehicle expense, due to increasing cost of Fuel.	(788,900)
	Net impact of immaterial non-compensation adjustments.	8,700
Total Corporate & Customer Services		(606,900)
Library	No changes	-
Total Library		-
Outside Police (RCMP)	Projected deficit in outside policing for the estimated retroactive pay increase associated with union contract settlement.	(6,700,000)
Total Outside Police (RCMP)		(6,700,000)
TOTAL BUSINESS UNIT VARIANCE		(5,451,400)

HALIFAX REGIONAL MUNICIPALITY
Explanation of Projected Surplus/(Deficit)
For the Period Ending September 30, 2021

VARIANCE ANALYSIS		Net Surplus / (Deficit)
FISCAL SERVICES VARIANCE ANALYSIS		
Fiscal Services	Deed Transfer Tax - Deed transfer taxes are expected to be above budget due to unanticipated activity in the real estate market.	15,000,000
	Investment, Interest and Misc. Revenue - Projected deficit in tax interest due to higher percentage of tax accounts being paid than was expected (\$1.2M), increase in credit card processing fees primarily due to new on-line planning portal for credit card payments (\$400K). This is partially offset by an increase in investment income due to higher cash balances and higher interest rates than anticipated (\$750K).	(850,000)
	Other Fiscal - Additional operational cost of capital costs became apparent after the budget was approved (\$2.8M), increase in collective bargaining costs (\$800K), and funding to support emergency housing (\$3.7M). This is partially offset by an increase in miscellaneous revenues (\$37.8K) and other immaterial non-compensation adjustments (\$39K).	(7,223,200)
	Tax Supported Debt - Primarily due to the budgeted spring interest and fall principal payment for the 20B Fall Debenture not required this fiscal year due to the timing of the debt issuance. It is usually received in November but was delayed and not received until April.	9,587,200
	Miscellaneous Adjustments - HRM's portion of the Nova Scotia Power HST Offset received from the Province of Nova Scotia was higher than anticipated (\$101.1K), savings in the Internship Program due to delay in hiring (\$115K). This is partially offset by miscellaneous adjustments in Grants in Lieu and Property tax, Tax Agreements and Halifax Water Dividend (\$41.9K).	174,200
TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)		16,688,200
GRAND TOTAL		\$11,236,800

Attachment #3

**Report of Expenditures in the Councillors'
District Capital Funds to September 30, 2021**

Summary Councillors' District Capital Funds

April 1, 2021 to September 30, 2021

	Budget	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Available
DISTRICT 1 - Cathy Deagle-Gammon	139,388.60	18,845.00	-	18,845.00	120,543.60
DISTRICT 2 - David Hendsbee	95,328.67	74,143.00	1,328.67	75,471.67	19,857.00
DISTRICT 3 - Becky Kent	102,779.88	22,637.68	24,106.00	46,743.68	56,036.20
DISTRICT 4 - Trish Purdy	321,686.44	231,524.90	4,071.77	235,596.67	86,089.77
DISTRICT 5 - Sam Austin	137,965.03	20,843.58	12,500.00	33,343.58	104,621.44
DISTRICT 6 - Tony Mancini	314,995.81	47,061.57	174,992.76	222,054.33	92,941.48
DISTRICT 7 - Waye Mason	206,520.00	133,334.16	25,416.70	158,750.86	47,769.14
DISTRICT 8 - Lindell Smith	319,175.59	33,321.43	160,486.09	193,807.52	125,368.07
DISTRICT 9 - Shawn Cleary	208,630.44	33,521.42	41,478.57	74,999.99	133,630.45
DISTRICT 10 - Kathryn Morse	226,256.92	69,082.86	43,969.51	113,052.37	113,204.55
DISTRICT 11 - Patti Cuttell	103,850.62	1,042.86	4,850.62	5,893.48	97,957.14
DISTRICT 12 - Iona Stoddard	345,261.92	2,000.00	214,841.98	216,841.98	128,419.94
DISTRICT 13 - Pam Lovelace	116,910.74	34,075.00	5,000.00	39,075.00	77,835.74
DISTRICT 14 - Lisa Blackburn	102,858.88	33,325.71	250.00	33,575.71	69,283.17
DISTRICT 15 - Paul Russell	102,623.70	50,598.06	-	50,598.06	52,025.64
DISTRICT 16 - Tim Outhit	121,934.65	26,102.55	7,998.23	34,100.78	87,833.87
Total	2,966,167.89	831,459.78	721,290.90	1,552,750.68	1,413,417.20

Attachment #4

**Report of Expenditures in the Councillors'
District Activity Funds to September 30, 2021**

SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS**April 1, 2021 to September 30, 2021**

Orders	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Budget	Available
DISTRICT 1 - Cathy Deagle-Gammon	2,800.00	-	2,800.00	4,500.00	1,700.00
DISTRICT 2 - David Hendsbee	2,450.00	-	2,450.00	4,500.00	2,050.00
DISTRICT 3 - Becky Kent	1,293.10	-	1,293.10	4,500.00	3,206.90
DISTRICT 4 - Trish Purdy	1,200.00	-	1,200.00	4,500.00	3,300.00
DISTRICT 5 - Sam Austin	1,350.00	-	1,350.00	4,500.00	3,150.00
DISTRICT 6 - Tony Mancini	200.00	3,060.00	3,260.00	4,500.00	1,240.00
DISTRICT 7 - Waye Mason	850.00	-	850.00	4,500.00	3,650.00
DISTRICT 8 - Lindell Smith	1,700.00	-	1,700.00	4,500.00	2,800.00
DISTRICT 9 - Shawn Cleary	1,740.00	-	1,740.00	4,500.00	2,760.00
DISTRICT 10 - Kathryn Morse	3,737.34	-	3,737.34	4,500.00	762.66
DISTRICT 11 - Patti Cuttell	1,050.00	-	1,050.00	4,500.00	3,450.00
DISTRICT 12 - Iona Stoddard	900.00	-	900.00	4,500.00	3,600.00
DISTRICT 13 - Pam Lovelace	1,250.00	-	1,250.00	4,500.00	3,250.00
DISTRICT 14 - Lisa Blackburn	1,600.00	-	1,600.00	4,500.00	2,900.00
DISTRICT 15 - Paul Russell	1,800.00	2,000.00	3,800.00	4,500.00	700.00
DISTRICT 16 - Tim Outhit	1,550.00	-	1,550.00	4,500.00	2,950.00
Total	25,470.44	5,060.00	30,530.44	72,000.00	41,469.56

Attachment #5

**Report of Changes in the Recreation Area Rate Accounts
to September 30, 2021**

Halifax Regional Municipality
Continuity Schedule of Recreation Area Rated Accounts
Second Quarter ended September 30, 2021

Area Rated Recreation Account	Opening Deficit (Surplus) April 1, 2021	Revenue April 1, 2021 to Sept 30, 2021	Expenditures April 1, 2021 to Sept 30, 2021	Current Year's Deficit (Surplus) April 1 to Sept 30, 2021	Accumulated Deficit (Surplus) Sept 30, 2021
Frame Subdivision Homeowners Association	(45)	(3,780)	3,745	(35)	(80)
Sackville Heights Elementary School	(106,308)	(285,715)	68,235	(217,480)	(323,788)
Glen Arbour Homeowners Association	(4,200)	(21,515)	21,307	(208)	(4,408)
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	(40,161)	-	40,161	40,161	0.44
Ketch Harbour Residents Association	334	(10,867)	10,600	(267)	67
Mineville Community Association	228	(11,200)	10,591	(609)	(381)
Three Brooks Homeowners Association	-	(9,600)	9,600	-	-
Haliburton Highbury Homeowners Association	(172,278)	(54,011)	54,000	(11)	(172,289)
Highland Park Ratepayers Association	(66,008)	(10,457)	10,400	(57)	(66,065)
Kingswood Ratepayers Association	(322,536)	(67,550)	120,998	53,448	(269,088)
Prospect Road & Area Recreation Association	(2,057)	(98,459)	53	(98,406)	(100,463)
Westwood Hills Residents Association	(103,962)	(35,500)	10,724	(24,776)	(128,738)
Musquodoboit Harbour	(28)	(11,805)	11,800	(5)	(33)
Hammonds Plains Common Rate	(277,106)	-	63,349	63,349	(213,757)
Grand Lake/Oakfield Community Centre	(20,109)	(25,794)	2,636	(23,158)	(43,267)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	(6,221)	(16,300)	22,500	6,200	(21)
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,159)	(6,120)	6,200	80	(6,079)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(410)	(216,812)	212,891	(3,921)	(4,331)
Totals	(1,282,180)	(885,485)	679,790	(205,695)	(1,487,875)

Attachment #6

**Halifax Regional Municipality Reserve Fund Balance
Projected to March 31, 2022**

Halifax Regional Municipality
Reserve Report
As of September 30, 2021

Actuals 2021/22

2022/23

2023/24

2024/25

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
RISK RESERVES:																
Q406 Insurance and Risk Reserve																
Q406 Opening / Carry Forward Balance	4,293,368				4,341,498	-	-		4,410,998	-	-		4,481,598	-	-	
Q406 Ending Balance	4,307,014	-	34,484	4,341,498	-	-	69,500	4,410,998	-	-	70,600	4,481,598	-	-	71,700	4,553,298
Q411 Police on the Job Injury Reserve																
Q411 Opening / Carry Forward Balance	2,287,047				2,337,861	-	-		2,400,661	-	-		2,464,461	-	-	
Q411 Ending Balance	2,306,833	-	31,028	2,337,861	-	25,000	37,800	2,400,661	-	25,000	38,800	2,464,461	-	25,000	39,800	2,529,261
Q416 Operating Stabilization Reserve																
Q416 Opening / Carry Forward Balance	8,594,385				8,430,524	-	-		8,590,824	-	-		8,753,724	-	-	
Q416 Ending Balance	8,492,332	(129,200)	67,392	8,430,524	-	25,000	135,300	8,590,824	-	25,000	137,900	8,753,724	-	25,000	140,500	8,919,224
Q421 General Contingency Reserve																
Q421 Opening / Carry Forward Balance	58,360,702				17,585,451	-	-		17,866,851	-	-		18,152,751	-	-	
Q421 Ending Balance	57,826,385	(42,008,309)	1,767,374	17,585,451	-	-	281,400	17,866,851	-	-	285,900	18,152,751	-	-	290,400	18,443,151
TOTAL RISK RESERVES:	72,932,564	(42,137,509)	1,900,278	32,695,334	32,695,334	50,000	524,000	33,269,334	33,269,334	50,000	533,200	33,852,534	33,852,534	50,000	542,400	34,444,934
OBLIGATION RESERVE																
Q506 Landfill Closure Cost																
Q506 Opening / Carry Forward Balance	8,770,586				8,102,748	-	-		8,077,048	-	-		7,848,648	-	-	
Q506 Ending Balance	8,763,787	(729,184)	68,145	8,102,748	-	(152,900)	127,200	8,077,048	-	(352,000)	123,600	7,848,648	-	(552,000)	116,700	7,413,348
Q511 Municipal Election Reserve																
Q511 Opening / Carry Forward Balance	1,187,926				1,751,123	-	-		2,541,123	-	-		3,343,823	-	-	
Q511 Ending Balance	2,411,848	(1,056,286)	395,561	1,751,123	-	750,000	40,000	2,541,123	-	750,000	52,700	3,343,823	-	(2,250,000)	17,500	1,111,323
Q521 Convention Centre Reserve																
Q521 Opening / Carry Forward Balance	3,690,194				2,839,470	-	-		2,980,370	-	-	2,980,370	3,145,870	-	-	3,145,870
Q521 Ending Balance	5,344,796	(6,876,857)	4,371,532	2,839,470	-	94,000	46,900	2,980,370	-	116,000	49,500	3,145,870	-	116,000	52,200	3,314,070

Halifax Regional Municipality
Reserve Report
As of September 30, 2021

Actuals 2021/22

2022/23

2023/24

2024/25

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
Q526 Capital Funds Reserve																
Q526 Opening / Carry Forward Balance	61,833,559				24,546,077	-	-	-	4,122,731	-	-	-	80,781	-	-	-
In	641,781						64,900				1,300					
Out	(8,322,048)															
Contribution			2,091,015			106,554				220,150				220,150		
R327 - Otter Lake Loan						-				-				-		
Projected Sale of Land						-				-				-		
T127 - Tax Sale surplus from Trust						42,954				138,650				138,650		
A315 - WDCL						62,100				60,000				60,000		
R855 - Mt. Hermon Cemetery						1,500				1,500				1,500		
M471 - Fiscal						-				-				-		
M555 - Parkade						-				-				-		
XXX - Bus. Case: Annually from Springfield Lake						-				20,000				20,000		
Operating Withdrawals		(151,927)				(172,800)				(167,400)				(167,400)		
W400 -Real Estate Cost		(142,127)				(162,500)				(157,100)				(157,100)		
A110 - Legal Cost for Real Estate		(9,800)				(10,300)				(10,300)				(10,300)		
Capital Withdrawals		(31,546,303)				(20,422,000)				(4,096,000)				-		
CM200001 - Access-A-Bus Replacement		(1,070,000)				-				-				-		
Build13 - Bedford Outdoor Pool		(100,000)				(100,000)				-				-		
CTU01006 - Bedford West Road Oversizing		(1,800,000)				-				-				-		
CM200006 - Conventional Bus Replacement		(871,500)				-				-				-		
CM200007 - Ferry Overhaul and Capital Upgrades		(500,000)				-				-				-		
CE200002 - Fire Fleet Replacement		-				(967,000)				-				-		
CB000052 - Fire Station 2, University Ave Recap		(1,000,000)				-				-				-		
Build10 - Fort Needham Washrooms		(593,367)				-				-				-		
CB180003 - Halifax City Hall/Grand Parade Restore		(93,610)				-				-				-		
Vehicles1 - Municipal Fleet Expansion		(1,000,000)				-				-				-		
CE200001 - Municipal Fleet Replacement		(741,985)				(430,000)				(846,000)				-		
CP200001 - Park Recapitalization		(2,631,598)				-				-				-		
Build8 - Sheet Harbour Fire Station		(400,000)				(4,600,000)				(500,000)				-		
CB190008 - Energy Efficiency Initiatives		(2,731,929)				(2,000,000)				(2,000,000)				-		
CB200015 - HRM Depot Upgrades		(839,811)				-				-				-		
CM180008 - Moving Forward Together Plan		(5,000,000)				(5,000,000)				-				-		
CB000087 - Wharf Recapitalization		(2,063,966)				-				-				-		
C1990031 - Parking Technology		(423,546)				(225,000)				(750,000)				-		
CT190006 - Road Safety Improvement		-				-				-				-		
CM000010 West Bedford Park & Ride		-				-				-				-		
CB190009 - Environmental Monit. Site Work 101 Landfill		-				-				-				-		
CB190009 - Environmental Remediation		(344,249)				-				-				-		
CB190010 - Keshen Goodman Library Renovation		(354,253)				-				-				-		
CM180005 - New Transit Technology		(74,655)				-				-				-		
CB180006 - Fire Station Land Acquisition		(204)				-				-				-		
CT200002 - Multy Modal Corridor: Bayers Road		(692,875)				-				-				-		
CB000089 - Mackintosh Depot Replacement		(2,087,742)				(7,100,000)				-				-		
CT190009 - Integrated Mobility Program Land Acquisition		(1,468,445)				-				-				-		
XXXXXXXX - Dartmouth New Museum		(2,482,000)				-				-				-		
CB01161/CB190008 - Energy and Efficiency Projects		(115,178)				-				-				-		
CB000069 - Eric Spicer Energy Upgrade		(28,005)				-				-				-		
CD000001 - Spring Garden Road Streetscapes		(1,714,996)				-				-				-		
CP210008 - Dartmouth Splash Pad		(200,000)				-				-				-		
C1990002 - ServiceDesk System Replacement		(1,436)				-				-				-		
C1000004 - ICT Infrastructure Recapitalization		(120,953)				-				-				-		
Q526 Ending Balance	54,153,292	(31,698,230)	2,091,015	24,546,077	-	(20,488,246)	64,900	4,122,731	-	(4,043,250)	1,300	80,781	-	52,750	2,100	135,631
Q531 Fleet Vehicles & Equipment Reserve																
Q531 Opening / Carry Forward Balance	2,127,132				1,545,655	-	-	-	1,596,755	-	-	-	1,646,655	-	-	-
Q531 Ending Balance	2,205,628	(675,230)	15,257	1,545,655	-	26,000	25,100	1,596,755	-	24,000	25,900	1,646,655	-	22,000	26,700	1,695,355
Q536 Library Recapitalization Reserve																
Q536 Opening / Carry Forward Balance	6,296,023				7,322,249	-	-	-	8,422,849	-	-	-	9,561,449	-	-	-
Q536 Ending Balance	6,791,161	-	531,088	7,322,249	-	968,000	132,600	8,422,849	-	988,000	150,600	9,561,449	-	988,000	168,800	10,718,249

Halifax Regional Municipality
Reserve Report
As of September 30, 2021

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
Q541 Building Recapitalization and Replacement Reserve																
Q541 Opening / Carry Forward Balance	3,822,994				853,386	-	-	-	748,984	-	-	-	642,882	-	-	-
Q541 Ending Balance	1,669,717	(830,404)	14,072	853,386	-	(116,202)	11,800	748,984	-	(116,202)	10,100	642,882	-	(116,202)	8,400	535,080
Q546 Multi-District Facilities Reserve																
Q546 Opening / Carry Forward Balance	9,636,371				446,534	-	-	-	830,745	-	-	-	1,294,270	-	-	-
Q546 Ending Balance	9,711,445	(9,953,677)	688,766	446,534	-	371,111	13,100	830,745	-	443,125	20,400	1,294,270	-	443,125	27,800	1,765,195
Q551 Transit Capital Reserve																
Q551 Opening / Carry Forward Balance	4,425,171				220,107	-	-	-	223,607	-	-	-	227,207	-	-	-
Q551 Ending Balance	2,568,118	(2,358,060)	10,049	220,107	-	-	3,500	223,607	-	-	3,600	227,207	-	-	3,600	230,807
Q556 Solid Waste Facilities Reserve																
Q556 Opening / Carry Forward Balance	16,177,573				11,075,181	(1,097,600)	-	9,977,581	10,137,181	(385,000)	-	9,752,181	9,908,181	505,000	-	10,413,181
Q556 Ending Balance	17,072,764	(6,112,432)	114,849	11,075,181	-	(1,097,600)	159,600	10,137,181	-	(385,000)	156,000	9,908,181	-	505,000	166,600	10,579,781
TOTAL OBLIGATION RESERVE:	110,692,556	(60,290,360)	8,300,334	58,702,529	58,702,529	(19,645,837)	624,700	39,681,392	39,681,392	(2,575,327)	593,700	37,699,765	37,699,765	(791,327)	590,400	37,498,838

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Actuals 2021/22

2022/23

2023/24

2024/25

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
OPPORTUNITY RESERVE																
Q606 Strategic Capital Reserve																
Q606 Opening / Carry Forward Balance	90,038,960				73,961,435	13,300,000	-	-	88,657,635	-	-	-	83,268,935	-	-	-
Q606 Ending Balance	93,857,831	(25,576,021)	5,679,625	73,961,435	-	13,300,000	1,396,200	88,657,635	-	(6,700,000)	1,311,300	83,268,935	-	27,700,000	1,775,500	112,744,435
Parkland Development Reserve																
Q611 Opening / Carry Forward Balance	7,106,123				6,514,774	250,000	-	-	6,872,974	250,000	-	-	7,236,974	250,000	-	-
Q611 In	377,288						108,200				114,000				119,800	
Q611 Out	(215,277)															
Q611 Contribution			451,048			750,000				750,000				750,000		
Q611 10% of assessed value of lots for parkland through subdiv						750,000				750,000				750,000		
Q611 Operating Withdrawals		-				-				-				-		
Q611 Capital Withdrawals		(1,204,408)				(500,000)				(500,000)				(500,000)		
Q611 CP200004 - Park Land Acquisition		(1,204,408)				(500,000)				(500,000)				(500,000)		
Q611 Ending Balance	7,268,134	(1,204,408)	451,048	6,514,774	-	250,000	108,200	6,872,974	-	250,000	114,000	7,236,974	-	250,000	119,800	7,606,774
Business/Industrial Parks Expansion Reserve																
Q616 Opening / Carry Forward Balance	56,806,527				41,659,136	(255,300)	-	-	42,066,336	(253,500)	-	-	42,481,836	2,746,500	-	-
Q616 In	12,468,831						662,500				669,000				723,700	
Q616 Out	(104,157)															
Q616 Contribution			13,231,369			3,000,000				3,000,000				3,000,000		
Q616 Other lot sale						3,000,000				3,000,000				3,000,000		
Q616 Operating Withdrawals		(237,114)				(255,300)				(253,500)				(253,500)		
Q616 W500 - Real Estate Cost		(37,114)				(55,300)				(53,500)				(53,500)		
Q616 W500 - Real Estate Salary Recovery		(200,000)				(200,000)				(200,000)				(200,000)		
Q616 Capital Withdrawals		(40,506,319)				(3,000,000)				(3,000,000)				(3,000,000)		
Q616 CT000013 - Burnside Connection to Hwy 107		-				(3,000,000)				(3,000,000)				-		
Q616 CQ300741 - Burnside Phase 1-2-3-4-5 Development		(488,143)														
Q616 CQ300742 - Aerotech Repositioning and Development		(58,804)														
Q616 CQ300745 - Park Signs Renewal & Maintenance		(109,948)														
Q616 CQ000006 - Ragged Lake Development		(520,824)														
Q616 CQ000007 - Aerotech Repositioning and Development		(73,645)														
Q616 CQ000008 - Burnside and City of the Lakes Development		(33,955,095)														
Q616 CQ000009 - Park Signs Renewal & Maintenance		(27,017)														
Q616 CQ000010 - Development Consulting		(69,190)														
Q616 CQ000011 - Lot Inventory Repurchase		(4,150,477)														
Q616 CQ000012 - Industrial Land Acquisition		(1,053,176)														
Q616 Ending Balance	69,171,201	(40,743,433)	13,231,369	41,659,136	-	(255,300)	662,500	42,066,336	-	(253,500)	669,000	42,481,836	-	2,746,500	723,700	45,952,036
Community and Events Reserve																
Q621 Opening / Carry Forward Balance	2,858,061				635,389	311,100	-	946,489	961,589	(2,900)	-	958,689	973,989	(2,900)	-	971,089
Q621 Ending Balance	3,317,618	(3,347,102)	664,873	635,389	-	311,100	15,100	961,589	-	(2,900)	15,300	973,989	-	(2,900)	15,500	986,589
		3,347,102														
Gas Tax Reserve																
Q626 Opening / Carry Forward Balance	8,532,048				27,692,723	-	-	27,692,723	28,135,823	-	-	28,135,823	28,586,023	-	-	28,586,023
Q626 Ending Balance	21,691,667	(33,339,497)	39,340,553	27,692,723	-	-	443,100	28,135,823	-	-	450,200	28,586,023	-	-	457,400	29,043,423

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	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
Q631 Debt Principal and Interest Repayment Reserve																
Q631 Opening / Carry Forward Balance	66,099,836				60,790,226	11,435,847	-	-	73,381,673	-	-	-	86,891,076	-	-	-
Q631 Ending Balance	74,870,224	(29,293,034)	15,213,036	60,790,226	-	11,435,847	1,155,600	73,381,673	-	12,304,097	1,205,306	86,891,076	-	12,537,068	1,422,278	100,850,422
Q640 Density Bonus Reserve																
Q640 Opening / Carry Forward Balance	2,295,253				2,553,590	-	40,855	-	2,594,445	-	41,509	-	2,635,954	-	42,173	-
Q640 Ending Balance	2,732,445	(200,000)	21,145	2,553,590	-	-	40,855	2,594,445	-	-	41,509	2,635,954	-	-	42,173	2,678,127.75
TOTAL OPPORTUNITY RESERVE:	272,909,120	(133,703,495)	74,601,649	213,807,273	213,807,273	25,041,647	3,821,555	242,670,476	242,670,476	5,597,697	3,806,615	252,074,788	252,074,788	43,230,668	4,556,351	299,861,807
TOTAL RISK RESERVES:	72,932,564	(42,137,509)	1,900,278	32,695,334	32,695,334	50,000	524,000	33,269,334	33,269,334	50,000	533,200	33,852,534	33,852,534	50,000	542,400	34,444,934
TOTAL OBLIGATION RESERVE:	110,692,556	(60,290,360)	8,300,334	58,702,529	58,702,529	(19,645,837)	624,700	39,681,392	39,681,392	(2,575,327)	593,700	37,699,765	37,699,765	(791,327)	590,400	37,498,838
TOTAL OPPORTUNITY RESERVE:	272,909,120	(133,703,495)	74,601,649	213,807,273	213,807,273	25,041,647	3,821,555	242,670,476	242,670,476	5,597,697	3,806,615	252,074,788	252,074,788	43,230,668	4,556,351	299,861,807
TOTAL RESERVE	456,534,240	(236,131,364)	84,802,261	305,205,136	305,205,136	5,445,810	4,970,255	315,621,202	315,621,202	3,072,370	4,933,515	323,627,087	323,627,087	42,489,341	5,689,151	371,805,579

Attachment #7

Aged Accounts Receivable as at September 30, 2021

**Aged Accounts Receivable
September 30, 2021**

Property Taxes & Capital Charges

	Total	0 - 1 Yrs	1 - 2 Yrs	2 - 3 Yrs	3 - 4 Yrs	4 + Yrs	Interest	Adj's/Pmts *
Commercial Property Taxes	\$ 131,493,449.23	\$ 129,878,267.95	\$ 986,650.56	\$ 213,853.71	\$ 76,577.04	\$ 127,793.58	\$ 341,255.79	-\$ 130,949.40
Residential Property Taxes	\$ 211,626,166.91	\$ 204,605,497.23	\$ 3,935,159.43	\$ 1,431,984.23	\$ 410,771.16	\$ 1,467,918.83	\$ 1,730,429.52	-\$ 1,955,593.49
Residential/Commercial Mix Property Taxes	\$ 20,487,202.92	\$ 19,608,995.75	\$ 623,091.60	\$ 117,703.86	\$ 48,489.19	\$ 21,828.92	\$ 139,990.80	-\$ 72,897.20
Resource Property Taxes	\$ 2,053,446.35	\$ 1,364,303.38	\$ 101,727.24	\$ 60,327.17	\$ 52,817.86	\$ 304,245.65	\$ 249,090.82	-\$ 79,065.77
Total Property Taxes	\$ 365,660,265.41	\$ 355,457,064.31	\$ 5,646,628.83	\$ 1,823,868.97	\$ 588,655.25	\$ 1,921,786.98	\$ 2,460,766.93	-\$ 2,238,505.86
Total Local Improvement Charges	\$ 12,713,453.80	\$ 11,966,877.99	\$ 155,283.57	\$ 90,237.81	\$ 58,649.57	\$ 186,268.99	\$ 262,154.29	-\$ 6,018.42
Total Taxes & Capital Charges	\$ 378,373,719.21	\$ 367,423,942.30	\$ 5,801,912.40	\$ 1,914,106.78	\$ 647,304.82	\$ 2,108,055.97	\$ 2,722,921.22	-\$ 2,244,524.28
Payments-in-Lieu of Taxes (PILT)	\$ 24,946,966.00	\$ 24,946,966.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Property Taxes & PILTS	\$ 403,320,685.21	\$ 392,370,908.30	\$ 5,801,912.40	\$ 1,914,106.78	\$ 647,304.82	\$ 2,108,055.97	\$ 2,722,921.22	-\$ 2,244,524.28

General Revenue (Non-Lienable)

	Total	0-30 Days	31-60 Days	61-90 Days	91- 120 Days	120 + Days	Interest	Adj's/Pmts *
Miscellaneous Billings & Recoveries	-\$ 1,193,023.00	\$ 3,609,226.00	\$ 210,966.00	\$ 133,221.00	\$ 17,691.00	\$ 329,097.00	\$ 14,867.00	-\$ 5,508,091.00
Rents	\$ 201,530.00	\$ 20,536.00	\$ 5,646.00	\$ 5,555.00	\$ 114,035.00	\$ 174,215.00	\$ 10,477.00	-\$ 128,934.00
Agencies, Boards & Commissions (ABC'S)	\$ 8,669,280.00	\$ 588,500.00	\$ 263,498.00	\$ 649,562.00	\$ 379,840.00	\$ 6,807,439.00	\$ 35.00	-\$ 19,594.00
Total	\$ 7,677,787.00	\$ 4,218,262.00	\$ 480,110.00	\$ 788,338.00	\$ 511,566.00	\$ 7,310,751.00	\$ 25,379.00	-\$ 5,656,619.00

Total Aged Accounts Receivable

\$ 410,998,472.21

* Adj's/Pmts are primarily tax prepayments and prepaid site inspection fees

Attachment #8

**Halifax Regional Municipality Capital Projection Summary
Projected to March 31, 2022**

Capital Projection Summary
For the Quarter Ending September 30, 2021

Budget Category	Budget				Expenditures			Projections	
	Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23
BUILDINGS/FACILITIES	49,995,026	34,811,000	1,389,104	86,195,130	19,430,837	43,338,414	62,769,250	32,893,700	33,870,593
BUSINESS SYSTEMS	35,226,888	19,637,350	-	54,864,238	4,674,473	10,476,015	15,150,488	31,587,120	18,602,645
DISTRICT CAPITAL FUNDS	1,462,168	1,504,000	-	2,966,168	831,460	721,291	1,552,751	800,000	1,334,708
OUTDOOR RECREATION	1,927,614	10,010,000	854,973	12,792,587	2,192,125	3,353,727	5,545,853	6,742,870	3,857,592
ROADS, ACTIVE TRANSPORTATION & BRIDGES	53,500,485	61,334,000	38,943,438	153,777,922	22,463,349	30,095,250	52,558,599	77,518,728	53,795,846
TRAFFIC & STREETLIGHTS	1,337,438	3,712,000	385,000	5,434,438	1,298,650	1,436,685	2,735,335	3,880,000	255,788
VEHICLES, VESSELS & EQUIPMENT	14,416,767	42,549,500	-	56,966,267	11,636,517	29,288,269	40,924,786	39,597,407	5,732,343
OTHER ASSETS	3,248,021	4,355,000	-	7,603,021	589,980	313,998	903,977	2,190,361	4,822,680
Grand Total	161,114,406	177,912,850	41,572,514	380,599,770	63,117,390	119,023,650	182,141,040	195,210,186	122,272,195

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary
For the Quarter Ending September 30, 2021**

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Access-A-Bus Fueling Solution - BTC	CM200008	200,000	-	-	200,000	-	139,649	139,649	200,000	-	Work-in-Progress-50%
Accessibility - HRM Facilities	CB190006	368,631	450,000	-	818,631	62,355	260,199	322,554	390,000	366,276	Design-Planning
Alderney Gate Library Renos	CB210004	-	250,000	-	250,000	54,426	25,045	79,471	195,574	(0)	Design-Planning
Alderney Gate Recapitalization	CB190007	1,190,916	650,000	-	1,840,916	187,933	87,416	275,349	1,450,000	202,983	Design-Planning
Beechville Lakeside Timberlea Recreation Centre Recap	CB210021	-	500,000	-	500,000	6,004	939	6,943	450,000	43,996	Design-Planning
BMO Centre	CB200013	88,435	250,000	-	338,435	13,250	83,497	96,747	100,000	225,186	Work-in-Progress-25%
Burnside Composting Facility Repairs	CW190005	859,870	301,000	539,000	1,699,870	45,585	44,051	89,636	345,240	1,309,045	Work-in-Progress-25%
Burnside Transit Centre Roof Repairs	CB000082	944,326	-	-	944,326	111,028	831,657	942,685	91,324	741,974	Commissioning
Captain William Spry Renovations	CB000023	81,438	-	-	81,438	-	81,438	81,438	10,000	71,438	Design-Planning
Central Liby Replacement-Spring Garden	CB000086	10,508	-	-	10,508	6,377	1,484	7,861	-	4,131	Work Complete
Cole Harbour Place	CB000045	244,584	165,000	-	409,584	269,793	63,820	333,613	125,000	14,791	Work-in-Progress-25%
Community Recreation Facilities Recap	CB210019	-	500,000	-	500,000	4,703	30,890	35,593	290,000	205,297	Design-Planning
Composting/Anaerobic Digestion (AD) Plant	CW190003	1,269,600	-	-	1,269,600	300,494	283,846	584,340	547,000	422,106	Work-in-Progress-25%
Corporate Accommodations	CB190011	2,330,187	2,500,000	-	4,830,187	1,491,486	933,851	2,425,337	2,200,000	1,138,700	Work-in-Progress-50%
Corporate Accommodations - Alderney	CB000046	258,090	-	-	258,090	-	34	34	200,000	58,090	Design-Planning
Dartmouth North Community Centre	CB000075	501,243	500,000	-	1,001,243	8,386	17,163	25,549	750,000	242,857	Design-Planning
Emera Oval	CB180008	237,280	-	-	237,280	14,536	219,311	233,847	-	222,744	Closing out Project Account
EMO Projects	CB200002	229,193	450,000	-	679,193	45,639	412,674	458,314	500,000	133,553	Design-Planning
Energy Efficiency Initiatives	CB190008	1,046,012	2,000,000	-	3,046,012	294,847	421,651	716,498	1,551,165	1,200,000	Design-Planning
Environmental Remediation/Bldg. Demo	CB190009	458,749	-	-	458,749	114,500	177,437	291,937	153,000	191,249	Work-in-Progress-25%
Eric Spicer	CB000069	28,005	-	-	28,005	-	27,929	27,929	28,005	(0)	Project Status
Ferry Terminal Pontoon Rehab	CM200002	26,989	250,000	-	276,989	5,318	39,556	44,874	180,000	91,670	Work-in-Progress-25%
Fire Station 2, University Ave Recap	CB000052	1,796,612	1,000,000	-	2,796,612	71,583	1,715,708	1,787,291	130,000	2,595,029	Work-in-Progress-75%
Fire Station Functional Improvements	CB000088	884,439	400,000	-	1,284,439	206,995	569,548	776,544	475,000	602,444	Work-in-Progress-25%
Fire Station Land Acquisition	CB180006	203	-	-	203	-	202	202	-	203	Project Status
Fort Needham Washrooms	CB210016	(1,683)	875,000	-	873,317	279,950	447,368	727,318	400,000	193,367	Work-in-Progress-25%
Fuel Systems Upgrade	CM000020	26,781	-	-	26,781	-	7,836	7,836	-	26,781	Work Complete
General Building Recapitalization	CB200006	800,173	700,000	-	1,500,173	502,101	571,144	1,073,245	925,000	73,071	Work-in-Progress-25%
Gordon R. Snow Community Centre Renos	CB200011	82,387	-	-	82,387	82,387	-	82,387	-	0	Work Complete
Halifax City Hall/Grand Parade Restore	CB180003	48,510	150,000	-	198,510	16,214	72,681	88,895	85,000	97,296	Project Status
Halifax Common Pool Reconstruction	CB210020	924,000	900,000	-	1,824,000	45	-	45	450,000	1,373,955	Design-Planning
Halifax Ferry Terminal	CB000039	288,324	-	(200,000)	88,324	3,142	84,715	87,856	75,000	10,182	Work Complete
Halifax Forum Redevelopment (Strategic Initiative)	CB190013	221,337	-	-	221,337	215,620	3,270	218,890	5,717	(0)	Commissioning
Halifax North Memorial Public Library	CB190003	916,920	500,000	-	1,416,920	45,683	886,178	931,861	20,000	1,351,237	Design-Planning
HRFE Headquarters & FS #8	CB200014	1,034,983	-	-	1,034,983	190,328	455,968	646,296	169,264	675,391	Design-Planning
HRM Depot Upgrades	CB200015	1,309,576	200,000	-	1,509,576	448,258	698,855	1,147,113	225,000	836,318	Work-in-Progress-50%
Hubbards Recreation Centre	CB000043	31,724	-	-	31,724	-	-	-	-	31,724	Project Status
Keshen Goodman Library Renovations	CB190010	2,396,087	-	-	2,396,087	41,835	2,331,380	2,373,215	560,480	1,793,773	Design-Planning
LeBrun Centre Renovations	CB190001	234,202	-	-	234,202	78,663	155,504	234,167	18,000	137,539	Work-in-Progress-75%
Library Masterplan Implementation	CB000077	46,461	-	-	46,461	35,307	11,154	46,461	11,154	0	Design-Planning
Mackintosh Depot Replacement	CB000089	8,495,712	4,500,000	-	12,995,712	6,490,302	2,907,658	9,397,961	6,505,410	(0)	Work-in-Progress-25%
Materials Recovery Facility Repairs	CW200002	209,810	330,000	-	539,810	-	-	-	403,658	136,152	Work-in-Progress-25%
Metropark Upgrades	CB000073	304,239	-	-	304,239	17,911	282,016	299,927	45,000	241,328	Work-in-Progress-25%
Miller Composting Purchase	CB210022	-	1,100,000	-	1,100,000	979,689	-	979,689	-	120,311	Work Complete
Multi-District Facilities-Upgrades	CB200001	1,825,333	1,875,000	-	3,700,333	608,129	2,823,254	3,431,382	726,500	2,365,705	Work-in-Progress-25%
Mumford Terminal Replacement	CB000014	933	-	-	933	933	-	933	-	0	Design-Planning
New/Expanded Transit Centre	CB000017	2,848,904	-	-	2,848,904	1,870,134	3,129	1,873,262	200,000	778,771	Land acquisition
Ragged Lake Composting Recapitalization	CW000009	995,067	270,000	-	1,265,067	-	-	-	220,000	1,045,067	Design-Planning
Ragged Lake Transit Centre Expansion (Strategic Initiative)	CB000125	5,223,552	2,000,000	-	7,223,552	77,172	10,151,188	10,228,360	600,000	6,546,380	Design-Planning
RBC Centre	CB200007	265,744	150,000	-	415,744	198,166	65,895	264,061	150,000	67,578	Work-in-Progress-75%
Regional Library Facility Upgrades	CB200009	534,887	500,000	-	1,034,887	506,662	474,269	980,931	260,225	268,000	Work-in-Progress-25%
Regional Park Washrooms	CB200010	522,027	1,475,000	639,621	2,636,648	22,299	907	23,206	1,250,000	1,364,349	Work-in-Progress-25%
Roof Recapitalization	CB200005	94,646	900,000	-	994,646	17,318	714,388	731,706	700,000	277,327	Work-in-Progress-25%
Sackville Sports Stadium	CB000060	128,420	150,000	-	278,420	21,875	127,894	149,769	-	256,545	On hold
Sambro/Harrietsfield Fire Station	CB000079	83,276	-	-	83,276	11,640	71,503	83,143	30,000	41,636	Closing out Project Account
Scotiabank Centre	CB200008	861,395	1,400,000	210,483	2,471,878	277,076	1,337,886	1,614,962	1,400,000	794,802	Work-in-Progress-25%
Sheet Harbour Fire Station	CB210018	-	400,000	-	400,000	-	-	-	100,000	300,000	Design-Planning

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Sheet Harbour Recreation Centre	CB000080	541,060	700,000	-	1,241,060	48,275	10,742,786	10,791,060	175,000	1,017,786	Land acquisition
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	30,571	-	27,783	27,783	-	30,571	Project Status
South Peninsula School Gym Enhance	CB000084	460,000	-	-	460,000	-	460,000	460,000	460,000	-	Work Complete
St Paul's Church Wall Restoration	CR000008	10,187	-	-	10,187	-	2,806	2,806	-	10,187	Project Status
St. Andrews Community Ctr. Renovation	CB000011	89,795	-	-	89,795	20,199	57,823	78,022	-	69,596	Work Complete
Transit Facility Investment Strategy	CB000016	943,066	120,000	-	1,063,066	46,057	50,198	96,255	225,000	792,009	Work-in-Progress-25%
Transit Strategy	CMU01095	70,980	-	-	70,980	5,655	-	5,655	-	65,325	Project Status
Transit Terminal Upgrade & Expansion	CB180126	4,079	-	-	4,079	2,092	-	2,092	-	1,988	Project Status
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-	-	9,475	-	857	857	-	9,475	Project Status
Wharf Recapitalization	CB000087	626,100	3,000,000	-	3,626,100	62,134	432,417	494,550	2,900,000	663,966	Work-in-Progress-25%
Woodside Ferry Terminal Upgrade	CB000042	3,174,268	2,450,000	200,000	5,824,268	2,812,284	328,275	3,140,559	3,211,984	(200,000)	Work-in-Progress-50%
Wrights Cove Terminal	CR000007	30,450	-	-	30,450	-	-	-	25,000	5,450	Deferred
Zatzman Sportsplex Revitalization	CB000006	195,956	-	-	195,956	80,064	80,435	160,499	-	115,892	Design-Planning
TOTAL BUILDINGS/FACILITIES		49,995,026	34,811,000	1,389,104	86,195,130	19,430,837	43,338,414	62,769,250	32,893,700	33,870,593	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Quarter Ending September 30, 2021**

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
2020 Municipal Election-eVoting	CI190002	213,863	-	-	213,863	-	32,745	32,745	-	213,863	Work Complete
Access & Privacy Project	CI210011	152,000	-	-	152,000	-	-	-	152,000	-	Design-Planning
Application Recapitalization	CI190009	301,122	250,000	-	551,122	16,118	377	16,495	475,000	60,004	Work-in-Progress-25%
Business Intelligence Program	CI190010	126,815	334,000	-	460,815	103,014	-	103,014	349,237	8,564	Work-in-Progress-50%
Contact Center Telephony Solution	CI990017	83,383	-	-	83,383	-	26,761	26,761	40,000	43,383	On hold
Council Chamber's Technology Upgrade	CI990019	8,554	-	-	8,554	-	3,518	3,518	-	8,554	Work Complete
CRM Software Replacement	CI990020	650,092	-	-	650,092	-	-	-	-	650,092	On hold
Cyber Security	CI200005	615,073	550,000	-	1,165,073	63,494	-	63,494	509,145	592,434	Project Status
Data Management and Process Review	CI990021	147,293	-	-	147,293	-	-	-	147,293	(0)	Work-in-Progress-50%
Digital Services	CI000001	207,025	210,000	-	417,025	-	23,391	23,391	373,391	43,634	Work-in-Progress-50%
Enterprise Content & Records Mgmt.	CI990018	826,516	800,000	-	1,626,516	140,911	-	140,911	940,000	545,604	Design-Planning
Finance & HR Business Transformation	CI200002	14,792,324	10,770,000	-	25,562,324	2,216,344	6,689,692	8,906,036	21,523,700	1,822,280	Work-in-Progress-25%
Corporate Scheduling	CI210019	-	1,220,000	-	1,220,000	14,976	-	14,976	900,000	305,024	Project Status
Fleet SAP Interface Upgrades	CI190003	-	410,000	-	410,000	-	-	-	-	410,000	Project Status
HRFE AVL Devices	CI190004	224,959	-	-	224,959	31,620	12,172	43,791	193,340	(0)	Work-in-Progress-25%
HRFE Dispatch Projects	CI990027	274,426	-	-	274,426	-	-	-	45,000	229,426	Work-in-Progress-25%
HRFE FDM Review/Enhance	CI210012	-	50,000	-	50,000	-	-	-	82,841	(32,841)	Work-in-Progress-75%
HRFE Intelligent Dispatching	CI190005	(3,754)	300,000	(275,000)	21,246	(3,754)	-	(3,754)	25,000	-	On hold
HRFE Station Alerting	CI210013	-	100,000	275,000	375,000	-	-	-	40,000	335,000	Design-Planning
HRP Cybersecurity	CI200006	260,230	-	-	260,230	145,994	7,832	153,826	50,000	64,236	Project Status
HRP Digital Communications Intercept Systems Upgrade	CI210017	-	459,000	-	459,000	-	-	-	-	459,000	Project Status
HRP Interview Room Recording System	CI210018	-	235,000	-	235,000	-	140,786	140,786	235,000	-	Project Status
HRP Records Mgmt. Optimization	CI990023	919,895	80,000	-	999,895	33,462	83,429	116,891	559,574	406,859	Work-in-Progress-50%
HRP Security Monitoring Video Surveillance	CI210016	-	182,000	-	182,000	-	91,259	91,259	92,300	89,700	Project Status
ICT Business Tools	CI200004	237,431	346,350	-	583,781	68,061	82,848	150,908	292,800	222,920	Project Status
ICT Infrastructure Recap	CI200003	1,076,112	950,000	-	2,026,112	242,914	3,210	246,124	1,283,198	500,000	Project Status
Identity & Access Management	CI210014	-	250,000	-	250,000	-	-	-	50,000	200,000	Design-Planning
IT Service Management	CI200001	74,533	386,000	-	460,533	-	-	-	150,225	310,308	Work-in-Progress-25%
LIDAR Data Acquisition	CI000020	696,018	-	-	696,018	-	-	-	-	696,018	Project Status
Municipal Archives Storage	CI210015	-	200,000	-	200,000	-	-	-	-	200,000	Deferred
New Transit Technology	CM180005	8,888,786	-	-	8,888,786	555,817	1,115,931	1,671,747	-	8,332,969	Project Status
Office 365 Migration	CI190007	58,704	-	-	58,704	-	-	-	58,704	(0)	Project Status
Parking Technology	CI990031	888,520	-	-	888,520	463,960	391,673	855,633	391,673	32,886	Work Complete
Permitting, Licensing, Compliance (PLC)	CI990013	2,331,351	1,325,000	-	3,656,351	568,720	1,582,520	2,151,240	1,991,972	1,095,658	Project Status
Public WiFi	CI000021	196,437	-	-	196,437	-	74,377	74,377	-	196,437	Project Status
Recreation Services Software	CI000005	508,760	-	-	508,760	12,198	24,568	36,766	246,562	250,000	Design-Planning
Risk Management Information System	CI190006	131,337	230,000	-	361,337	624	-	624	179,999	180,714	Work-in-Progress-25%
Road Disruption Management Solution	CI190008	189,847	-	-	189,847	-	-	-	90,000	99,847	Work-in-Progress-25%
Situational Awareness	CI990035	60,071	-	-	60,071	-	691	691	30,000	30,071	Project Status
Source Management	CI000016	89,166	-	-	89,166	-	88,238	88,238	89,166	(0)	Project Status
TOTAL BUSINESS SYSTEMS		35,226,888	19,637,350	-	54,864,238	4,674,473	10,476,015	15,150,488	31,587,120	18,602,645	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Quarter Ending September 30, 2021**

DISTRICT CAPITAL FUNDS	Project Number	Budget				Expenditures			Projections	
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23
District 1 Project Funds	CCV02501	45,389	94,000	-	139,389	18,845	-	18,845	25,000	95,544
District 2 Project Funds	CCV02502	1,329	94,000	-	95,329	74,143	1,329	75,472	20,000	1,186
District 3 Project Funds	CCV02503	8,780	94,000	-	102,780	22,638	24,106	46,744	25,000	55,142
District 4 Project Funds	CCV02504	227,686	94,000	-	321,686	231,525	4,072	235,597	50,000	40,162
District 5 Project Funds	CCV02505	43,965	94,000	-	137,965	20,844	12,500	33,344	25,000	92,121
District 6 Project Funds	CCV02506	220,996	94,000	-	314,996	47,062	174,993	222,054	120,000	147,934
District 7 Project Funds	CCV02507	112,520	94,000	-	206,520	133,334	25,417	158,751	50,000	23,186
District 8 Project Funds	CCV02508	225,176	94,000	-	319,176	33,321	160,486	193,808	110,000	175,854
District 9 Project Funds	CCV02509	114,630	94,000	-	208,630	33,521	41,479	75,000	25,000	150,109
District 10 Project Funds	CCV02510	132,257	94,000	-	226,257	69,083	43,970	113,052	50,000	107,174
District 11 Project Funds	CCV02511	9,851	94,000	-	103,851	1,043	4,851	5,893	25,000	77,808
District 12 Project Funds	CCV02512	251,262	94,000	-	345,262	2,000	214,842	216,842	150,000	193,262
District 13 Project Funds	CCV02513	22,911	94,000	-	116,911	34,075	5,000	39,075	25,000	57,836
District 14 Project Funds	CCV02514	8,859	94,000	-	102,859	33,326	250	33,576	25,000	44,533
District 15 Project Funds	CCV02515	8,624	94,000	-	102,624	50,598	-	50,598	50,000	2,026
District 16 Project Funds	CCV02416	27,935	94,000	-	121,935	26,103	7,998	34,101	25,000	70,832
TOTAL DISTRICT CAPITAL FUNDS		1,462,168	1,504,000	-	2,966,168	831,460	721,291	1,552,751	800,000	1,334,708

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Quarter Ending September 30, 2021**

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Beazley Park	CP000018	90,573	-	-	90,573	62,292	-	62,292	-	28,281	Project Status
Bedford Outdoor Pool	CB210017	-	100,000	-	100,000	-	-	-	100,000	-	Design-Planning
Cemetery Upgrades	CP000020	3,956	-	-	3,956	-	-	-	-	3,956	Design-Planning
District 11 Community Integration Fund	CW200001	25,000	-	-	25,000	-	-	-	-	25,000	On hold
Fort Needham Master Plan Implementation	CP000012	(53,040)	-	-	(53,040)	8,971	7,710	16,681	-	(62,011)	Project Status
Halifax Common Upgrades	CP200002	196,900	-	-	196,900	125,974	41,636	167,611	33,896	37,030	Commissioning
Off-Leash Dog Parks	CP200007	35,890	-	-	35,890	-	15,315	15,315	11,000	24,890	Design-Planning
Park Development-New	CP210013	0	175,000	12,297	187,297	8,776	-	8,776	166,224	12,297	Work-in-Progress-25%
Park Land Acquisition	CP200004	169,684	500,000	-	669,684	215,277	26,510	241,786	-	454,408	Project Status
Park Recapitalization	CP200001	743,531	7,940,000	543,795	9,227,325	1,626,077	3,103,295	4,729,372	5,864,208	1,737,040	Work-in-Progress-75%
Peace and Friendship Park Improvements	CP000011	98,239	-	-	98,239	10,327	-	10,327	1,042	86,870	Commissioning
Recreational Trails	CP190002	222,259	640,000	-	862,259	134,432	60,953	195,385	77,694	650,133	Work-in-Progress-25%
Regional /Wilderness Park Development	CP000014	50,747	25,000	-	75,747	-	-	-	25,000	50,747	Design-Planning
Shoreline Improvements/Water Access	CP180002	332,756	130,000	-	462,756	-	98,308	98,308	113,806	348,950	Work-in-Progress-50%
Splash Pads	CP210008	-	500,000	310,000	810,000	-	-	-	350,000	460,000	Work-in-Progress-25%
Sports/Ball Fields/Courts-New	CP180005	11,119	-	(11,119)	(0)	-	-	-	-	(0)	Closing out Project Account
TOTAL OUTDOOR RECREATION		1,927,614	10,010,000	854,973	12,792,587	2,192,125	3,353,727	5,545,853	6,742,870	3,857,592	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Quarter Ending September 30, 2021**

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Active Transportation - Strategic Projects (Strategic Initiative)	CR200001	797,005	3,300,000	-	4,097,005	538,688	1,080,124	1,618,812	1,799,314	1,759,004	Work-in-Progress-75%
Barrington Street & Active Transportation	CT190007	661,048	-	-	661,048	-	-	-	-	661,048	Work Complete
Bedford West Road Oversizing	CTU01006	407,708	3,900,000	-	4,307,708	-	20,029	20,029	3,900,000	407,708	Project Status
Bus Stop Accessibility/Improvements	CM190002	151,458	300,000	-	451,458	82,827	89,866	172,693	400,000	(31,368)	Project Status
Cogswell Interchange Redevelopment (Strategic Initiative)	CT000007	14,530,826	-	27,531,946	42,062,772	187,997	156,489	344,486	11,000,000	30,874,775	Project Status
Downtown Dartmouth Infrastructure Renewal	CT190003	517,507	-	-	517,507	116,970	17,434	134,404	-	400,537	Project Status
IMP Land Acquisition	CT190009	2,204,596	3,000,000	-	5,204,596	102	27,323	27,424	4,104,494	1,100,000	Project Status
MacDonald Bridge Bikeway Connection	CT000010	534,170	-	(534,170)	(0)	-	-	-	-	(0)	Closing out Project Account
Major Strategic Multi Modal Corridor: Bayers Road	CT200002	740,711	2,700,000	-	3,440,711	1,895,638	1,542,162	3,437,800	2,237,948	(692,875)	Project Status
Major Strategic Multi Modal Corridor: Bedford Highway	CT190008	250,000	-	-	250,000	81,903	-	81,903	160,000	8,097	Project Status
Major Strategic Multi Modal Corridor: Dutch Village Rc	CT200003	50,000	250,000	-	300,000	9,935	-	9,935	400,000	(109,935)	Project Status
Major Strategic Multi Modal Corridor: Herring Cove Roac	CT190005	250,000	250,000	-	500,000	-	-	-	125,000	375,000	Project Status
Major Strategic Multi Modal Corridor: Portland Street	CT190002	129,267	150,000	-	279,267	30,294	98,973	129,267	129,711	119,262	Project Status
Major Strategic Multi Modal Corridor: Robie St & Young St	CT200006	413,532	300,000	-	713,532	64,703	348,565	413,268	300,000	348,829	Project Status
Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd	CT200005	100,000	100,000	-	200,000	-	-	-	-	200,000	Project Status
New Paving Streets - HRM Roads	CR180006	372,776	-	-	372,776	13,462	-	13,462	-	359,314	Work Complete
New Paving Subdivisions - Provincial Roads	CR210007	-	804,000	-	804,000	-	-	-	804,000	-	Work-in-Progress-75%
Non-Accepted Roads Land Title Search	CR210012	-	400,000	-	400,000	-	-	-	200,000	200,000	Work-in-Progress-25%
North Park Corridor Improvements	CT000001	3,821	-	-	3,821	-	-	-	-	3,821	Work Complete
Other Road Related Works	CR200004	1,806,663	1,800,000	-	3,606,663	96,128	809,888	906,017	1,321,423	2,189,112	Work-in-Progress-75%
Railway Crossing Improvements	CT000015	238,294	-	-	238,294	15,685	174	15,859	-	222,610	Work Complete
Rainnie/Brunswick Complete Streets	CR210010	-	100,000	-	100,000	-	-	-	-	100,000	Project Status
Rapid Transit Strategy Project Planning	CM000018	568,571	-	-	568,571	391	-	391	425,000	143,180	Project Status
Regional Centre AAA Bikeways	CR200007	4,273,732	1,350,000	-	5,623,732	1,761,101	1,871,271	3,632,373	3,639,494	223,137	Work-in-Progress-75%
Road Ops & Construction - State of Good Repair	CR200005	76,608	3,680,000	(385,000)	3,371,608	1,268,261	156,900	1,425,161	2,085,000	18,347	Work-in-Progress-75%
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	235,671	-	-	-	-	235,671	Project Status
Shearwater Connector	CT000016	50,910	-	-	50,910	-	154	154	-	50,910	Project Status
Sidewalk Renewals	CR200002	759,204	1,975,000	-	2,734,204	1,207,366	606,587	1,813,953	1,054,174	472,664	Work-in-Progress-75%
Street Recapitalization	CR200006	8,694,012	29,350,000	8,286,497	46,330,509	10,717,597	18,728,944	29,446,541	29,660,261	5,952,651	Work-in-Progress-75%
Streetscape Renewal	CT200007	-	50,000	534,170	584,170	-	-	-	25,000	559,170	Project Status
Streetscapes - Argyle/Grafton	CD000002	444,448	-	-	444,448	1,364	-	1,364	262,000	181,084	Project Status
Streetscapes - Spring Garden Rd	CD000001	9,268,346	800,000	2,729,705	12,798,051	3,014,057	126,314	3,140,372	6,700,000	3,083,994	Project Status
Streetscaping	CT190001	165,858	325,000	-	490,858	70,520	88,069	158,589	30,000	390,338	Project Status
Tactical Urbanism	CT200008	180,426	350,000	-	530,426	161,446	94,457	255,903	89,000	279,980	Project Status
Transit Priority Measures	CM000009	429,244	-	-	429,244	7,572	258,485	266,056	50,000	371,672	Project Status
West Bedford Park & Ride	CM200009	27,403	4,100,000	780,289	4,907,692	325,920	902,536	1,228,457	4,100,000	481,771	Project Status
Windsor Street Exchange (Strategic Initiative)	CT190010	2,161,033	-	-	2,161,033	109,861	5,423	115,284	-	2,051,172	Project Status
Bridges	CR200003	2,005,637	2,000,000	-	4,005,637	683,561	3,065,083	3,748,644	2,516,908	805,168	Work-in-Progress-75%
TOTALS ROADS, ACTIVE TRANSPORTATION & BRIDGES		53,500,485	61,334,000	38,943,438	153,777,922	22,463,349	30,095,250	52,558,599	77,518,728	53,795,846	

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Capital Projection Summary
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TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Street Lighting	CT200001	77,699	250,000	-	327,699	71,392	41,431	112,823	175,000	81,307	Work-in-Progress-25%
Controller Cabinet & Detection	CT200004	152,829	350,000	-	502,829	5,631	224,759	230,390	450,000	47,198	Work-in-Progress-50%
Destination Signage Program	CTR00904	171,287	-	-	171,287	-	-	-	-	171,287	Design-Planning
Opticom Signalization	CT190004	841	72,000	-	72,841	-	-	-	120,000	(47,159)	Project Status
Road Safety Improvement	CT190006	719,763	3,040,000	600,000	4,359,763	1,221,607	1,170,496	2,392,103	3,135,000	3,156	Work-in-Progress-50%
Traffic Signal Re-lamping	CT180003	215,018	-	(215,000)	18	19	-	19	-	(1)	Design-Planning
TOTAL TRAFFIC & STREETLIGHTS		1,337,438	3,712,000	385,000	5,434,438	1,298,650	1,436,685	2,735,335	3,880,000	255,788	

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**Capital Projection Summary
For the Quarter Ending September 30, 2021**

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Bus Maintenance Equipment Replacement	CM200005	419,187	390,000	-	809,187	14,131	-	14,131	725,000	70,056	Design-Planning
Fire Services Equipment Replacement	CE200004	808,882	1,000,000	-	1,808,882	761,130	383,784	1,144,915	878,999	168,752	Project Status
Fire Services Water Supply	CE190001	63,070	93,000	-	156,070	16,840	1,220	18,060	170,000	(30,770)	Project Status
Heavy Urban Search & Rescue Equipment	CE200005	(54,845)	460,000	-	405,155	12,785	-	12,785	780,000	(387,630)	Project Status
Ice Resurfacer Replacement	CE190005	149,919	125,000	-	274,919	269,628	-	269,628	-	5,291	Work Complete
New/Replacement Green Carts	CW190001	64,900	410,000	-	474,900	130,670	101,887	232,558	340,702	3,528	Work-in-Progress-50%
Police Services Equipment Replacement	CE190002	231,838	500,000	-	731,838	338,055	22,800	360,855	285,229	108,554	Project Status
Rural Depots	CW200003	340,000	-	-	340,000	-	301,024	301,024	191,000	149,000	Design-Planning
Access-A-Bus Replacement	CM200001	1,375,008	1,370,000	-	2,745,008	1,603,354	-	1,603,354	-	1,141,654	Design-Planning
Conventional Bus Replacement	CM200006	902,202	16,765,000	-	17,667,202	162,658	16,298,228	16,460,886	16,950,000	554,544	Work-in-Progress-50%
Electric Bus Procurement (Strategic Initiative)	CV210011	-	900,000	-	900,000	-	-	-	900,000	-	Design-Planning
Fire Fleet Replacement	CE200002	5,338,815	3,850,000	-	9,188,815	4,948,816	1,688,779	6,637,595	2,689,999	1,550,000	Work-in-Progress-75%
Mid-Life Bus Rebuild	CM200004	-	685,000	-	685,000	380,237	-	380,237	304,763	-	Work-in-Progress-50%
Moving Forward Together Plan Implementation	CM180008	512,874	8,000,000	-	8,512,874	-	7,806,933	7,806,933	8,512,874	(0)	Project Status
Municipal Fleet Expansion	CV210001	-	1,669,000	-	1,669,000	-	578,139	578,139	846,043	822,957	Work-in-Progress-75%
Municipal Fleet Replacement	CE200001	2,383,336	2,460,000	-	4,843,336	2,191,464	1,148,853	3,340,317	1,437,501	1,214,371	Work-in-Progress-75%
Police Fleet Replacement	CE200003	1,309,057	45,000	-	1,354,057	276,696	543,820	820,516	883,297	194,063	Work-in-Progress-75%
Transit Strategies/Studies	CV210014	-	200,000	-	200,000	-	-	-	200,000	-	Project Status
Transit Support Vehicle Replacement	CM200003	110,000	120,000	-	230,000	82,986	137,651	220,636	-	147,014	Work-in-Progress-25%
Ferry and Terminal Security Capital Upgrades	CV210007	-	107,500	-	107,500	67,906	-	67,906	102,000	(62,406)	Project Status
Ferry Overhaul and Capital Upgrades	CM200007	64,139	500,000	-	564,139	-	89,314	89,314	500,000	64,139	Project Status
Fire/Rescue Boat Replacement	CE190006	398,387	-	-	398,387	379,162	1,428	380,590	-	19,225	Project Status
Mill Cove Ferry Service (Strategic Initiative)	CV210013	-	2,900,000	-	2,900,000	-	184,408	184,408	2,900,000	-	Project Status
TOTAL VEHICLES, VESSELS & EQUIPMENT		14,416,767	42,549,500	-	56,966,267	11,636,517	29,288,269	40,924,786	39,597,407	5,732,343	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary
For the Quarter Ending September 30, 2021

OTHER ASSETS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available September 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Cultural Assets	CP190001	419,646	-	-	419,646	77,280	16,786	94,066	75,000	267,365	Work-in-Progress-25%
HRM Public Art Commissions	CDG01135	49,504	-	-	49,504	25,342	21,587	46,929	35,425	(11,263)	Work-in-Progress-75%
Environmental Monitoring Site Work 101 Landfil	CW190004	401,818	40,000	-	441,818	34,634	14,379	49,013	65,000	342,183	Design-Planning
HalifACT 2050 - Climate Action Plan (Strategic Initiative)	CB200012	887,059	2,000,000	-	2,887,059	312,660	32,367	345,027	840,000	1,734,400	Work-in-Progress-25%
Dredging of Siltation Pond	CWU01092	360,000	-	-	360,000	-	-	-	-	360,000	On hold
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	1,115	-	-	-	-	1,115	Project Status
Wastewater Oversizing	CT200009	900,000	1,000,000	-	1,900,000	-	-	-	-	1,900,000	Project Status
Storm Sewer Upgrades	CR000001	228,879	-	-	228,879	-	228,879	228,879	-	228,879	Work Complete
Urban Forestry Masterplan Implementation	CR210011	-	1,315,000	-	1,315,000	140,064	-	140,064	1,174,936	0	Work-in-Progress-50%
TOTAL OTHER ASSETS		3,248,021	4,355,000	-	7,603,021	589,980	313,998	903,977	2,190,361	4,822,680	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Attachment #9

**Hospitality Expenses Summary
July 1, 2021 to September 30, 2021**

Attachment #10

**Mayor, Councillors and CAO's Expense Summary
July 1, 2021 to September 30, 2021**

Expenses for Reportable Individuals July - September 2021

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Mike Savage	-	-	-	877	877	1,647
Councillor Cathy Deagle-Gammon	194	-	-	-	194	443
Councillor David Hendsbee	-	-	-	-	-	1,093
Councillor Becky Kent	-	-	-	-	-	-
Councillor Trish Purdy	-	-	-	-	-	-
Councillor Sam Austin	-	-	-	-	-	-
Councillor Tony Mancini	-	-	-	-	-	-
Councillor Wayne Mason	-	-	-	-	-	-
Councillor Lindell Smith	-	-	-	-	-	621
Councillor Shawn Cleary	-	-	-	-	-	-
Councillor Kathryn Morse	-	-	-	-	-	-
Councillor Patty Cuttell	118	-	-	-	118	237
Councillor Iona Stoddard	-	-	-	-	-	621
Councillor Pam Lovelace	521	-	-	-	521	1,308
Councillor Lisa Blackburn	300	-	-	-	300	300
Councillor Paul Russell	-	-	-	-	-	-
Deputy Mayor Tim Outhit	-	-	-	-	-	-
CAO Jacques Dubé	-	-	-	220	220	220
Total	1,133	-	-	1,096	2,230	6,488