



P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 4
Halifax Regional Council
September 28, 2021

TO: Mayor Savage and Members of Halifax Regional Council

Original Signed

SUBMITTED BY

Councillor Paul Russell, Chair, Audit and Finance Standing
Committee

DATE: September 16, 2021

SUBJECT: **First Quarter 2021/22 Financial Report**

INFORMATION REPORT

ORIGIN

September 15, 2021 meeting of the Audit and Finance Standing Committee, Item 12.2.2:

MOVED by Councillor Hendsbee, seconded by Councillor Morse

THAT the Audit & Finance Standing Committee forward the First Quarter 2021/22 Financial Report to Regional Council for their information.

MOTION PUT AND PASSED.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Regional Municipality Charter, S.N.S., 2008, c. 39

Subsection 35(2)(d)(i):

The Chief Administrative Officer may

(d) subject to policies adopted by Council

(i) make or authorize expenditures, and enter into contracts on behalf of the Municipality, for anything required for the Municipality where the amount of the expenditure is budgeted or within the amount determined by the Council by policy, and may delegate this authority to employees of the Municipality

Subsection 79A (1), subject to subsections (2) to (4):

The Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality

Subsection 93(1):

The Council shall make estimates of the sums that are required by the Municipality for the fiscal year

Halifax Regional Municipality policy on *Changes to Cost Sharing for Capital Projects* - Changes requiring Council approval.

Halifax Regional Municipality Administrative Order 2014-015 *Respecting Reserve Funding Strategies* - No reserve funds will be expended without the CAO's recommendation and Council approval.

BACKGROUND/DISCUSSION

The Audit and Finance Standing Committee received a staff report dated September 7, 2021, at their September 15, 2021 meeting.

The Audit and Finance Standing Committee reviewed the staff report and approved a motion to forward the report to Halifax Regional Council for information.

For further information please refer to the attached staff report dated September 7, 2021.

FINANCIAL IMPLICATIONS

Financial implications are outlined in the attached staff report dated September 7, 2021.

RISK CONSIDERATION

Risk consideration is outlined in the attached staff report dated September 7, 2021.

COMMUNITY ENGAGEMENT

The agenda and reports of Audit and Finance Standing Committee are posted on Halifax.ca, and draft minutes of the meeting will be made available on Halifax.ca.

ENVIRONMENTAL IMPLICATIONS

Environmental implications are outlined in the staff report dated September 7, 2021.

ALTERNATIVES

The Audit and Finance Standing Committee did not provide alternatives.

ATTACHMENTS

Attachment 1 – Staff report dated September 7, 2021.

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Annie Sherry, Legislative Assistant, Office of the Municipal Clerk. 902.943.8741.



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Attachment 1
Audit & Finance Standing Committee
September 15, 2021

TO: Chair and Members of Audit & Finance Standing Committee

SUBMITTED BY: - Original Signed -
Jerry Blackwood, Executive Director/CFO, Finance & Asset Management

- Original Signed -
Jacques Dubé, Chief Administrative Officer

DATE: September 7, 2021

SUBJECT: First Quarter 2021/22 Financial Report

ORIGIN

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

RECOMMENDATION ON PAGE 2

RECOMMENDATION

It is recommended that the Audit & Finance Standing Committee forward the First Quarter 2021/22 Financial Report to Regional Council for their information.

DISCUSSION

Operating Statement:

At June 30, 2021, HRM has projected a General Rate surplus of \$12,241,700.

The business units have a projected surplus of \$27K combined with a projected surplus of \$12.2M in Fiscal Services.

The projected surplus in the business units is primarily due to an increase in permit revenues largely due to increased permit volumes as well as savings in compensation and benefits offset by decreased Transit fares coupled with increasing fuel expenses. The surplus in Fiscal Services is the result of the delay in receiving the Fall Debenture money from the Province, which will result in budgeted principle and interest payments being delayed until the next fiscal year, as well as increased Deed Transfer Taxes.

A detailed explanation of variances by business unit is included in Attachment #2.

District Capital Funds:

The report of expenditures from Councillors' District Capital Funds is included as Attachment #3 and shows that \$1.3M of the \$3.0M budget has been spent or committed.

District Activity Funds:

The report of expenditures from Councillors' District Activity Funds is included as Attachment #4 and shows that \$9K of the \$72K budgeted has been committed or spent.

Recreation Area Rate Accounts:

The details of the Recreation Area Rate Accounts are in Attachment #5. These accounts began the year with a surplus of \$1.3M. \$2K has been spent, leaving a surplus of \$1.3M.

Reserves Statement:

The reserve balances at June 30, 2021 are \$442.1M, with projected available funds at March 31, 2022 of \$331.6M. The details are included in Attachment #6.

Aged Accounts Receivable:

The Aged Accounts Receivable schedule, included as Attachment #7, represents HRM's gross unconsolidated accounts receivable position which was \$45.0M as at June 30, 2021.

Capital Projection Summary:

The Capital Projection Summary is included as Attachment #8. For the three-month period ended June 30, 2021 actual expenditures in these projects were \$21.8M, and there is an additional projected spend \$236.0M on these projects in Fiscal 2021/22.

Hospitality Expenses Summary:

The quarterly Hospitality Expenses Summary is included as Attachment #9. For the three-month period ended June 30, 2021 there were no hospitality expenditures as the COVID-19 pandemic has curtailed spending in this area.

Mayor, Councillors and CAO's Expenses:

The report, included as Attachment #10, summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillor and CAO for the quarter.

FINANCIAL IMPLICATIONS

Outlined in the Discussion section of this report.

RISK CONSIDERATION

No risk considerations were identified.

COMMUNITY ENGAGEMENT

No community engagement was required.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

1. Audit and Finance Standing Committee may choose not to approve the proposed recommendation.

ATTACHMENTS

1. Halifax Regional Municipality Operating Results Projected to March 31, 2022.
2. Explanations of Projected Operating Results
3. Report of Expenditures in the Councillors' District Capital Funds to June 30, 2021.
4. Report of Expenditures in the Councillors' District Activity Funds to June 30, 2021.
5. Report of Changes in the Recreation Area Rate Accounts to June 30, 2021.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2022.
7. Accounts Receivable as at June 30, 2021.
8. Capital Projection Summary Projected to March 31, 2022.
9. Quarterly Hospitality Expenses Summary, April 1, 2021 to June 30, 2021.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2021 to June 30, 2021.

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director of Accounting & Financial Reporting, (902) 490.4260

Attachment #1

**Halifax Regional Municipality
Operating Results Projected to March 31, 2022**

Halifax Regional Municipality
 Operating Results
 For the Period from April 1, 2021 to June 30, 2021

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	10,003,200	9,895,700	107,500	3,632,083	36.7%	6,263,617	3,411,300
Corporate & Customer Services	41,441,100	41,491,600	(50,500)	9,351,978	22.5%	32,139,622	8,159,058
Finance & Asset Management	12,867,400	12,414,045	453,355	3,476,263	28.0%	8,937,782	3,530,003
Fire & Emergency	76,621,300	76,621,300	-	18,894,662	24.7%	57,726,638	17,407,517
Fiscal	(511,830,500)	(524,045,000)	12,214,500	78,312,539	-14.9%	(602,357,539)	6,468,791
Halifax Regional Police	88,810,800	88,810,800	-	22,351,022	25.2%	66,459,778	20,619,596
Halifax Transit	38,484,500	42,060,500	(3,576,000)	24,035,392	57.1%	18,025,108	22,658,446
Legal & Legislative Services	8,700,000	8,587,200	112,800	2,268,456	26.4%	6,318,744	2,038,101
Library	23,480,000	23,480,000	-	5,840,560	24.9%	17,639,440	5,214,838
Office of the Auditor General	1,211,900	1,211,900	-	283,891	23.4%	928,009	253,050
Outside Police BU (RCMP)	29,419,000	29,419,000	-	7,351,935	25.0%	22,067,065	6,963,537
Parks & Recreation	33,129,300	33,535,600	(406,300)	2,850,202	8.5%	30,685,398	7,614,482
People, Communications & IT	37,566,500	37,581,130	(14,630)	10,120,036	26.9%	27,461,094	8,942,684
Planning & Development	17,709,900	14,023,600	3,686,300	865,185	6.2%	13,158,415	2,868,986
Transportation & Public Works	92,385,600	92,671,000	(285,400)	19,331,508	20.9%	73,339,492	15,113,549
Total	-	(12,241,625)	12,241,625	208,965,713		(221,207,338)	131,263,938

Halifax Regional Municipality
Operating Results - Revenue
For the Period from April 1, 2021 to June 30, 2021

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(3,206,200)	(3,206,200)	-	(178,237)	5.6%	(3,027,963)	(165,553)
Corporate & Customer Services	(2,484,300)	(2,331,400)	(152,900)	(474,245)	20.3%	(1,857,155)	(532,453)
Finance & Asset Management	(3,452,700)	(3,702,700)	250,000	(561,303)	15.2%	(3,141,397)	(228,792)
Fire & Emergency	(252,700)	(252,700)	-	(113,873)	45.1%	(138,827)	(61,075)
Halifax Regional Police	(10,631,400)	(11,119,500)	488,100	(2,992,463)	26.9%	(8,127,037)	(2,805,587)
Halifax Transit	(79,025,200)	(77,574,600)	(1,450,600)	(4,601,362)	5.9%	(72,973,238)	(1,592,960)
Legal & Legislative Services	(258,700)	(258,700)	-	(43,855)	17.0%	(214,845)	(68,565)
Library	(5,800,900)	(5,800,900)	-	(1,382,374)	23.8%	(4,418,526)	(1,354,242)
Parks & Recreation	(9,888,500)	(10,057,000)	168,500	(1,143,013)	11.4%	(8,913,987)	(205,160)
People, Communications & IT	(1,318,100)	(1,317,700)	(400)	(35,698)	2.7%	(1,282,002)	(24,925)
Planning & Development	(7,733,600)	(10,193,600)	2,460,000	(4,302,330)	42.2%	(5,891,270)	(1,951,102)
Transportation & Public Works	(17,680,200)	(17,465,000)	(215,200)	846,498	-4.8%	(18,311,498)	(4,448,534)
Total	(141,732,500)	(143,280,000)	1,547,500	(14,982,256)	10.5%	(128,297,744)	(13,438,948)

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,296,700)	(1,296,700)	-	-	0.0%	(1,296,700)	-
Corrections Services	(6,747,700)	(6,597,100)	(150,600)	-	0.0%	(6,597,100)	(35)
Deed Transfer	(60,000,000)	(65,000,000)	5,000,000	(17,167,080)	26.4%	(47,832,920)	(8,691,047)
Fire Protection	(8,421,000)	(8,421,000)	-	-	0.0%	(8,421,000)	(4,984)
Government Grants	(3,481,000)	(3,481,000)	-	-	0.0%	(3,481,000)	-
Grants in Lieu	(39,295,800)	(39,295,800)	-	(20,514,349)	52.2%	(18,781,451)	(19,674,746)
Insurance	(500,000)	(500,000)	-	2,668	-0.5%	(502,668)	29,057
Investment, Interest and Misc. Revenue	(5,290,000)	(6,090,000)	800,000	(1,320,213)	21.7%	(4,769,787)	(825,858)
Mandatory Education	(154,549,400)	(154,776,000)	226,600	-	0.0%	(154,776,000)	(670)
Metro Housing Authority	(5,138,500)	(4,567,200)	(571,300)	-	0.0%	(4,567,200)	(13)
Other Fiscal Services	(140,000)	(716,300)	576,300	(615,968)	86.0%	(100,332)	(3,260)
Property Tax, Tax Agreements and HW Dividend	(540,935,300)	(541,090,300)	155,000	(5,305,440)	1.0%	(535,784,860)	(5,044,729)
Property Valuation Services	(7,320,900)	(7,104,500)	(216,400)	-	0.0%	(7,104,500)	(37)
Recoverable Debt	(13,354,800)	(13,561,700)	206,900	(130,148)	1.0%	(13,431,552)	(10,311,335)
Stormwater Right of Way	(3,922,000)	(3,922,000)	-	19,448	-0.5%	(3,941,448)	1,088,040
Supplementary Education	(14,734,000)	(14,734,000)	-	-	0.0%	(14,734,000)	(53)
Total	(865,127,100)	(871,153,600)	6,026,500	(45,031,084)	5.2%	(826,122,516)	(43,439,671)
Grand Total	(1,006,859,600)	(1,014,433,600)	7,574,000	(60,013,339)	7.8%	(954,420,261)	(56,878,620)

Halifax Regional Municipality
Operating Results - Expenses
For the Period from April 1, 2021 to June 30, 2021

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	13,209,400	13,101,900	107,500	3,810,320	29.1%	9,291,580	3,576,853
Corporate & Customer Services	43,925,400	43,823,000	102,400	9,826,223	22.4%	33,996,777	8,691,511
Finance & Asset Management	16,320,100	16,116,745	203,355	4,037,566	25.1%	12,079,179	3,758,795
Fire & Emergency	76,874,000	76,874,000	-	19,008,535	24.7%	57,865,465	17,468,593
Halifax Regional Police	99,442,200	99,930,300	(488,100)	25,343,485	25.4%	74,586,815	23,425,183
Halifax Transit	117,509,700	119,635,100	(2,125,400)	28,636,755	23.9%	90,998,345	24,251,406
Legal & Legislative Services	8,958,700	8,845,900	112,800	2,312,312	26.1%	6,533,588	2,106,666
Library	29,280,900	29,280,900	-	7,222,935	24.7%	22,057,965	6,569,080
Office of the Auditor General	1,211,900	1,211,900	-	283,891	23.4%	928,009	253,050
Outside Police BU (RCMP)	29,419,000	29,419,000	-	7,351,935	25.0%	22,067,065	6,963,537
Parks & Recreation	43,017,800	43,592,600	(574,800)	3,993,215	9.2%	39,599,385	7,819,642
People, Communications & IT	38,884,600	38,898,830	(14,230)	10,155,734	26.1%	28,743,096	8,967,609
Planning & Development	25,443,500	24,217,200	1,226,300	5,167,515	21.3%	19,049,685	4,820,088
Transportation & Public Works	110,065,800	110,136,000	(70,200)	18,485,010	16.8%	91,650,990	19,562,083
Total	653,563,000	655,083,375	(1,520,375)	145,635,429	22.2%	509,447,946	138,234,095

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,296,700	1,296,700	-	(1,298,931)	-100.2%	2,595,631	(1,207,476)
Capital From Operating	52,577,000	52,577,000	-	52,576,350	100.0%	650	-
Corrections Services	6,747,700	6,597,100	150,600	(71,639)	-1.1%	6,668,739	(156,381)
District Activity Fund	72,000	72,000	-	9,080	12.6%	62,920	9,406
Fire Protection	8,421,000	8,421,000	-	(1,850,890)	-22.0%	10,271,890	(1,185,020)
Government Grants	-	-	-	-	0.0%	-	-
Grants & Tax Concessions	7,391,000	7,391,000	-	352,887	4.8%	7,038,113	11,265
Halifax Convention Centre	7,565,000	7,565,000	-	784,250	10.4%	6,780,750	1,766,000
Insurance	5,422,900	5,422,900	-	3,747,942	69.1%	1,674,958	1,468,791
Internship & Other LTD, Retirement & Benefits	3,810,100	3,810,100	-	191,837	5.0%	3,618,263	190,685
Investment, Interest and Misc. Revenue	560,000	960,000	(400,000)	266,235	27.7%	693,765	72,139
Mandatory Education	154,549,400	154,776,000	(226,600)	37,059,890	23.9%	117,716,110	27,753,924
Metro Housing Authority	5,138,500	4,567,200	571,300	490,345	10.7%	4,076,855	123,779
Other Fiscal Services	17,598,200	21,102,200	(3,504,000)	(1,000,461)	-4.7%	22,102,661	447,752
Property Tax, Tax Agreements and HW Dividend	3,836,000	3,836,000	-	1,854,075	48.3%	1,981,925	-
Property Valuation Services	7,320,900	7,104,500	216,400	3,538,277	49.8%	3,566,223	3,480,577
Recoverable Debt	13,354,800	13,561,700	(206,900)	(3,056,431)	-22.5%	16,618,131	5,954,636
Stormwater Right of Way	3,922,000	3,922,000	-	211,926	5.4%	3,710,074	143,107
Supplementary Education	14,734,000	14,734,000	-	3,763,189	25.5%	10,970,811	2,886,361
Tax Supported Debt	36,009,000	26,421,800	9,587,200	17,583,092	66.5%	8,838,708	55,316
Transfers to (from) Reserves	(29,600)	(29,600)	-	8,192,600	-27677.7%	(8,222,200)	8,093,600
Valuation Allowance	3,000,000	3,000,000	-	-	0.0%	3,000,000	-
Total	353,296,600	347,108,600	6,188,000	123,343,623	35.5%	223,764,977	49,908,462

Grand Total	1,006,859,600	1,002,191,975	4,667,625	268,979,052	28.9%	733,212,923	188,142,558
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Attachment #2

Halifax Regional Municipality Explanations of Projected Operating Results

HALIFAX REGIONAL MUNICIPALITY		
Explanation of Projected Surplus/(Deficit)		
For the Period Ending June 30, 2021		
BUSINESS UNIT VARIANCE ANALYSIS		
		Net Surplus / (Deficit)
Office of the Auditor General	No changes.	-
Total Auditor General		-
CAO	Projected surplus in compensation and benefits primarily due to savings as a result of vacant positions.	132,500
	Projected deficit to contract a consultant to develop options for a sobering centre in HRM.	(25,000)
Total CAO		107,500
Halifax Regional Fire & Emergency	No changes.	-
Total Halifax Regional Fire & Emergency		-
Finance & Asset Management	Projected surplus in compensation and benefits primarily relates to multiple vacant positions within payroll and performance excellence office.	209,900
	Projected surplus in tax certificate revenue due to strong residential real estate market.	250,000
	Net impact of immaterial non-compensation adjustments.	(6,500)
Total Finance & Asset Management		453,400
People, Communications & IT	Projected Deficit due to LR Specialist position not funded in WM partially offset by vacancy savings.	(14,600)
	Projected surplus in compensation and benefits due to attrition and turnover for various positions and recovery of salaries from capital project work; this helps offset other operational pressures in ICT listed below.	421,600
	Cyber Security Director and project management services related to infrastructure work.	(107,000)
	Projected deficit related to Microsoft licensing and subscription costs exceeding budget expectations.	(338,400)
	Net impact of immaterial non-compensation adjustments.	23,800
Total People, Communications & IT		(14,600)
Legal, Municipal Clerk & External	Projected surplus due to vacancy savings.	119,100
	Projected deficit due to increased courier costs due to shipment of boxes to record centre and increased courier costs due to WFH.	(2,700)
	Projected deficit due to increased Admin Temp costs to cover vacant positions.	(3,000)
	Net impact of immaterial non-compensation adjustments.	(600)
Total Legal, Municipal Clerk & External Affairs		112,800
Transportation & Public Works	Projected decrease in Fee Revenues due to free parking downtown, adjustment for lost tickets and adjustment for pay station fines.	(\$215,200)
	Projected decrease in Compensation and Benefits due to vacant positions, offset by increased overtime.	\$35,700
	Projected increase in Office due to having to order paper tickets (Parking), increased PPE for office use and additional office supplies.	(\$19,200)
	Projected decrease in External Services due to reflect bi-weekly recycling collection savings for 9 full months, offset by asphalt patching charged to Road Operations and Construction's Operating Budget, as opposed to Capital Budget.	\$6,500
	Projected increase in supplies due to increased spending on Uniforms and Clothing because of hiring of unbudgeted staff member and a new 2-year term position in Parking Services.	(\$9,600)
	Projected increase in Vehicle Expense due to additional vehicle rentals as a result of COVID-19 restrictions.	(\$5,000)
	Projected increase in Other Goods and Services due to increased spending in Parking Services on advertising/promotion and HRM coverage of HotSpot fees in order to promote downtown parking.	(\$75,000)
	Net impact of immaterial non-compensation adjustments.	(\$3,600)
Total Transportation & Public Works		(285,400)
Halifax Transit	Projected decrease in compensation and benefits primarily related to adjustment to workers compensation rate among employees, as well as vacancy savings.	362,300
	Projected decrease in fare revenue due to COVID-19 provincial restrictions during the third wave.	(\$1,505,600)
	Projected increase in other revenue related to increase warranty and union recoveries.	\$55,000
	Projected increase in fuel expense due to actual cost per litre being higher than the budgeted assumption.	(\$2,231,600)
	Projected increase in janitorial expense due to contract increases to incorporate cost of living.	(\$67,500)
	Projected increase in cleaning and personal protective equipment in response to COVID-19.	(\$47,000)
	Projected increase in ferry vehicle expense due to refit cost being greater than budgeted.	(\$107,500)
	Projected increase in cost of lubricants (\$20K); partially offset by projected decrease in externally sourced vehicle repair and maintenance.	(\$5,900)
	Projected net change of immaterial non-compensation adjustments.	(\$28,200)
Total Halifax Transit		(3,576,000)

HALIFAX REGIONAL MUNICIPALITY
Explanation of Projected Surplus/(Deficit)
For the Period Ending June 30, 2021

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
Planning & Development	Projected surplus in compensation and benefits due to vacancy savings as a result of new positions approved in the 2021/22 budget not being filled yet.	1,001,300
	Projected surplus in revenues due to large volume of permits and especially high value permits being issued. Likely the result of additional development rights being approved through centre plan.	2,385,000
	Projected surplus in recoveries from external parties due to provincial funding which will be used to pay for work done by the Clean Foundation.	75,000
	Projected deficit in consulting due to work done to be done by the Clean Foundation that is funded by the province.	(75,600)
	Projected surplus in other goods and services for miscellaneous non comp savings.	1,300
	Projected deficit in interdepartmental for sign shop expenses.	(700)
	Projected surplus in Heritage grants payouts due to the fact that the newly approved Old South and Schmidville incentive program is new and not well known.	300,000
Total Planning & Development		3,686,300
Parks & Recreation	Projected surplus in revenue due to estimate based on bookings, and summer programming grants.	375,900
	Projected deficit in compensation and benefit due to overtime from extra litter runs and field maintenance.	(15,500)
	Projected deficit in office supplies due to public wifi cost.	(6,900)
	Projected deficit in external services as a result of repairs on ageing infrastructures, security cost and consulting fees on water dam safety.	(127,500)
	Projected deficit in vehicle expenses due to increased requirement for vehicle rentals resulting from COVID - 19 restrictions.	(68,000)
	Projected deficit in interdepartmental cost to cover charges for printing.	(11,400)
	Projected deficit in other goods and services mainly due to fencing repairs, local travel expense in line with COVID -19 guidelines and other expenses.	(151,500)
	Projected deficit in HRM 4Pad attributable to decrease in revenue and increase in office and building expenses.	(243,600)
	Projected deficit in RBC Centre attributable to increase in office and building expenses.	(41,800)
	Projected deficit in building cost due to electrical repairs and increase in electricity cost.	(38,200)
	Projected deficit in equipment cost to cover new blower and soccer goals to replace old ones.	(39,600)
	Projected deficit in materials due to wood fibre purchased for playground surfaces.	(35,700)
	Projected surplus in Other Fiscal due to higher than budgeted transfer from Cemetery Trust Reserve.	20,000
	Net impact of immaterial non-compensation adjustments.	(22,500)
Total Parks & Recreation		(406,300)
Halifax Regional Police	Projected surplus in WCB recoveries and fees from Criminal Record Checks	488,100
	Projected deficit in compensation due to increased requirement for Overtime offset by reduction in Court Time	(452,100)
	Projected deficit in Contract Services related to recruitment costs for a Chief Information Security Officer.	(36,000)
Total Halifax Regional Police		-
Corporate & Customer Services	Projected deficit in compensation and benefits due to vacancies & delay in hiring new Business Analyst.	101,800
	Projected deficit in lease revenue primarily due to termination of Springfield Hotels lease at Aerotech Park and various leases that were terminated in 20/21 which were not removed from total budgeted lease revenue in error.	(152,900)
	Net impact of immaterial non-compensation adjustments.	600
Total Corporate & Customer Services		(50,500)
Library	No changes	-
Total Library		-
TOTAL BUSINESS UNIT VARIANCE		27,200

FISCAL SERVICES VARIANCE ANALYSIS		
Fiscal Services	Deed Transfer Tax - Deed transfer taxes are expected to be above budget due to unanticipated activity in the residential real estate market.	5,000,000
	Investment, Interest and Misc. Revenue - Projected surplus in investment income due to higher cash balances and higher interest rates than anticipated (\$800K); partially offset by increased bank charges due to new on-line planning portal for credit card payments higher than anticipated (\$400K).	400,000
	Other Fiscal - Additional operational cost of capital costs became apparent after the budget was approved.	(2,927,700)
	Property Tax, Tax Agreements and HW Dividend - Halifax Water's dividend higher than budgeted due to the rate base calculation being an estimate.	155,000
	Tax Supported Debt - Primarily due to the budgeted spring interest and fall principal payment for the 20B Fall Debenture not required this fiscal year due to the timing of the debt issuance. It is usually received in November but was not received until April.	9,587,200
TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)		12,214,500
GRAND TOTAL		\$12,241,700

Attachment #3

Report of Expenditures in the Councillors' District Capital Funds to June 30, 2021

Summary Councillors' District Capital Funds

April 1, 2021 to June 30, 2021

	Budget	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Available
DISTRICT 1 - Cathy Deagle-Gammon	139,388.60	18,845.00	-	18,845.00	120,543.60
DISTRICT 2 - David Hendsbee	95,328.67	57,661.00	1,328.67	58,989.67	36,339.00
DISTRICT 3 - Becky Kent	102,779.88	-	19,106.00	19,106.00	83,673.88
DISTRICT 4 - Trish Purdy	321,686.44	201,056.44	22,348.74	223,405.18	98,281.26
DISTRICT 5 - Sam Austin	137,965.03	16,052.22	-	16,052.22	121,912.80
DISTRICT 6 - Tony Mancini	314,995.81	44,205.70	146,126.77	190,332.47	124,663.34
DISTRICT 7 - Waye Mason	206,520.00	29,000.00	25,416.70	54,416.70	152,103.30
DISTRICT 8 - Lindell Smith	319,175.59	18,800.00	160,486.09	179,286.09	139,889.50
DISTRICT 9 - Shawn Cleary	208,630.44	3,000.00	71,478.56	74,478.56	134,151.88
DISTRICT 10 - Kathryn Morse	226,256.92	68,040.00	43,969.51	112,009.51	114,247.41
DISTRICT 11 - Patti Cuttell	103,850.62	-	6,100.62	6,100.62	97,750.00
DISTRICT 12 - Iona Stoddard	345,261.92	2,000.00	214,841.98	216,841.98	128,419.94
DISTRICT 13 - Pam Lovelace	116,910.74	22,000.00	5,000.00	27,000.00	89,910.74
DISTRICT 14 - Lisa Blackburn	102,858.88	24,740.00	250.00	24,990.00	77,868.88
DISTRICT 15 - Paul Russell	102,623.70	34,500.00	-	34,500.00	68,123.70
DISTRICT 16 - Tim Outhit	121,934.65	16,910.31	7,998.23	24,908.54	97,026.11
Total	2,966,167.89	556,810.67	724,451.87	1,281,262.54	1,684,905.34

Attachment #4

Report of Expenditures in the Councillors' District Activity Funds to June 30, 2021

SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS**April 1, 2021 to June 30, 2021**

Orders	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Budget	Available
DISTRICT 1 - Cathy Deagle-Gammon	1,650.00	-	1,650.00	4,500.00	2,850.00
DISTRICT 2 - David Hendsbee	250.00	-	250.00	4,500.00	4,250.00
DISTRICT 3 - Becky Kent	193.10	-	193.10	4,500.00	4,306.90
DISTRICT 4 - Trish Purdy	-	-	-	4,500.00	4,500.00
DISTRICT 5 - Sam Austin	150.00	-	150.00	4,500.00	4,350.00
DISTRICT 6 - Tony Mancini	-	-	-	4,500.00	4,500.00
DISTRICT 7 - Waye Mason	450.00	-	450.00	4,500.00	4,050.00
DISTRICT 8 - Lindell Smith	1,200.00	-	1,200.00	4,500.00	3,300.00
DISTRICT 9 - Shawn Cleary	700.00	-	700.00	4,500.00	3,800.00
DISTRICT 10 -Kathryn Morse	2,237.34	-	2,237.34	4,500.00	2,262.66
DISTRICT 11 - Patti Cuttell	-	-	-	4,500.00	4,500.00
DISTRICT 12 - Iona Stoddard	700.00	-	700.00	4,500.00	3,800.00
DISTRICT 13 - Pam Lovelace	500.00	-	500.00	4,500.00	4,000.00
DISTRICT 14 - Lisa Blackburn	700.00	-	700.00	4,500.00	3,800.00
DISTRICT 15 - Paul Russell	-	-	-	4,500.00	4,500.00
DISTRICT 16 - Tim Outhit	350.00	-	350.00	4,500.00	4,150.00
Total	9,080.44	-	9,080.44	72,000.00	62,919.56

Attachment #5

**Report of Changes in the Recreation Area Rate Accounts
to June 30, 2021**

Halifax Regional Municipality
Continuity Schedule of Recreation Area Rated Accounts
First Quarter ended June 30, 2021

Area Rated Recreation Account	Opening Deficit (Surplus) April 1, 2021	Revenue April 1, 2021 to June 30, 2021	Expenditures April 1, 2021 to June 30, 2021	Current Year's Deficit (Surplus) June 30, 2021	Accumulated Deficit (Surplus) June 30, 2021
Frame Subdivision Homeowners Association	(45)	-	-	-	(45)
Sackville Heights Elementary School	(106,308)	-	(21,309)	(21,309)	(127,617)
Glen Arbour Homeowners Association	(4,200)	-	12,754	12,754	8,554
White Hills Residents Association	-	-	-	-	-
Lost Creek Community Association	(1,434)	-	-	-	(1,434)
Waterstone Neighbourhood Association	(40,161)	-	-	-	(40,161)
Ketch Harbour Residents Association	334	-	-	-	334
Mineville Community Association	228	-	76	76	304
Three Brooks Homeowners Association	-	-	-	-	-
Haliburton Highbury Homeowners Association	(172,278)	-	-	-	(172,278)
Highland Park Ratepayers Association	(66,008)	-	-	-	(66,008)
Kingswood Ratepayers Association	(322,536)	-	-	-	(322,536)
Prospect Road & Area Recreation Association	(2,057)	-	26	26	(2,031)
Westwood Hills Residents Association	(103,962)	-	7,884	7,884	(96,078)
Musquodoboit Harbour	(28)	-	-	-	(28)
Hammonds Plains Common Rate	(277,106)	-	-	-	(277,106)
Grand Lake/Oakfield Community Centre	(20,109)	-	2,611	2,611	(17,498)
Maplewood Subdivision	(153,721)	-	-	-	(153,721)
Silversides Residents Association	(6,221)	-	-	-	(6,221)
Fox Hollow at St Margaret's Bay Village Homeowners Association	(6,159)	-	-	-	(6,159)
Lakeview, Windsor Junction, Fall River Ratepayers Association	(410)	-	239	239	(171)
Totals	(1,282,180)	-	2,281	2,281	(1,279,899)

Attachment #6

**Halifax Regional Municipality Reserve Fund Balance
Projected to March 31, 2022**

	Actuals 2021/22				2022/23				2023/24				2024/25			
	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
RISK RESERVES:																
Q406 Insurance and Risk Reserve																
Q406 Opening / Carry Forward Balance	4,293,368				4,351,972	-	-	-	4,421,572	-	-	-	4,492,272	-	-	-
Q406 Ending Balance	4,300,224	-	51,748	4,351,972	-	-	69,600	4,421,572	-	-	70,700	4,492,272	-	-	71,900	4,564,172
Q411 Police on the Job Injury Reserve																
Q411 Opening / Carry Forward Balance	2,287,047				2,343,469	-	-	-	2,406,369	-	-	-	2,470,269	-	-	-
Q411 Ending Balance	2,296,953	-	46,516	2,343,469	-	25,000	37,900	2,406,369	-	25,000	38,900	2,470,269	-	25,000	39,900	2,535,169
Q416 Operating Stabilization Reserve																
Q416 Opening / Carry Forward Balance	8,594,385				8,451,194	-	-	-	8,611,794	-	-	-	8,774,994	-	-	-
Q416 Ending Balance	8,543,476	(193,800)	101,518	8,451,194	-	25,000	135,600	8,611,794	-	25,000	138,200	8,774,994	-	25,000	140,800	8,940,794
Q421 General Contingency Reserve																
Q421 Opening / Carry Forward Balance	58,360,702				19,590,406	-	-	-	19,903,806	-	-	-	20,222,306	-	-	-
Q421 Ending Balance	57,351,919	(40,354,693)	2,593,180	19,590,406	-	-	313,400	19,903,806	-	-	318,500	20,222,306	-	-	323,600	20,545,906
		40,354,693														
TOTAL RISK RESERVES:	72,492,572	(40,548,493)	2,792,962	34,737,041	34,737,041	50,000	556,500	35,343,541	35,343,541	50,000	566,300	35,959,841	35,959,841	50,000	576,200	36,586,041
OBLIGATION RESERVE																
Q506 Landfill Closure Cost																
Q506 Opening / Carry Forward Balance	8,770,586				8,123,935	-	-	-	8,098,535	-	-	-	7,870,435	-	-	-
Q506 Ending Balance	8,769,893	(749,127)	103,169	8,123,935	-	(152,900)	127,500	8,098,535	-	(352,000)	123,900	7,870,435	-	(552,000)	117,100	7,435,535
Q511 Municipal Election Reserve																
Q511 Opening / Carry Forward Balance	1,187,926				1,756,364	-	-	-	2,546,464	-	-	-	3,349,164	-	-	-
Q511 Ending Balance	2,220,743	(1,056,286)	591,908	1,756,364	-	750,000	40,100	2,546,464	-	750,000	52,700	3,349,164	-	(2,250,000)	17,600	1,116,764
Q521 Convention Centre Reserve																
Q521 Opening / Carry Forward Balance	3,690,194				2,841,048	-	-	-	2,982,048	-	-	2,982,048	3,147,648	-	-	3,147,648
Q521 Ending Balance	4,516,878	(8,221,929)	6,546,099	2,841,048	-	94,000	47,000	2,982,048	-	116,000	49,600	3,147,648	-	116,000	52,200	3,315,848
Q526 Capital Funds Reserve																
Q526 Opening / Carry Forward Balance	61,833,559				25,441,983	-	-	-	5,033,037	-	-	-	1,005,587	-	-	-
Q526 Ending Balance	61,717,859	(38,823,626)	2,547,750	25,441,983	-	(20,488,246)	79,300	5,033,037	-	(4,043,250)	15,800	1,005,587	-	52,750	16,900	1,075,237
Q531 Fleet Vehicles & Equipment Reserve																
Q531 Opening / Carry Forward Balance	2,127,132				1,541,409	-	-	-	1,592,509	-	-	-	1,642,409	-	-	-
Q531 Ending Balance	2,180,132	(675,230)	36,507	1,541,409	-	26,000	25,100	1,592,509	-	24,000	25,900	1,642,409	-	22,000	26,600	1,691,009
Q536 Library Recapitalization Reserve																
Q536 Opening / Carry Forward Balance	6,296,023				7,338,697	-	-	-	8,439,597	-	-	-	9,578,397	-	-	-
Q536 Ending Balance	6,543,454	-	795,243	7,338,697	-	968,000	132,900	8,439,597	-	988,000	150,800	9,578,397	-	988,000	169,100	10,735,497
Q541 Building Recapitalization and Replacemen																
Q541 Opening / Carry Forward Balance	3,822,994				863,814	-	-	-	759,612	-	-	-	653,710	-	-	-
Q541 Ending Balance	3,154,083	(2,322,922)	32,653	863,814	-	(116,202)	12,000	759,612	-	(116,202)	10,300	653,710	-	(116,202)	8,600	546,108
Q546 Multi-District Facilities Reserve																
Q546 Opening / Carry Forward Balance	9,636,371				475,997	-	-	-	860,708	-	-	-	1,324,733	-	-	-
Q546 Ending Balance	9,505,974	(10,137,227)	1,107,250	475,997	-	371,111	13,600	860,708	-	443,125	20,900	1,324,733	-	443,125	28,300	1,796,158
Q551 Transit Capital Reserve																
Q551 Opening / Carry Forward Balance	4,425,171				233,404	-	-	-	237,104	-	-	-	240,904	-	-	-
Q551 Ending Balance	4,432,238	(4,228,194)	29,360	233,404	-	-	3,700	237,104	-	-	3,800	240,904	-	-	3,900	244,804
Q556 Solid Waste Facilities Reserve																
Q556 Opening / Carry Forward Balance	16,177,573				11,090,304	(1,097,600)	-	9,992,704	10,152,604	(385,000)	-	9,767,604	9,923,904	505,000	-	10,428,904
Q556 Ending Balance	16,984,468	(6,472,322)	578,158	11,090,304	-	(1,097,600)	159,900	10,152,604	-	(385,000)	156,300	9,923,904	-	505,000	166,900	10,595,804
TOTAL OBLIGATION RESERVE:	120,025,722	(72,686,862)	12,368,097	59,706,956	59,706,956	(19,645,837)	641,100	40,702,219	40,702,219	(2,575,327)	610,000	38,736,892	38,736,892	(791,327)	607,200	38,552,765

Actuals 2021/22

2022/23

2023/24

2024/25

	SAP Actuals	Pending Expenditures	Pending Contribution	Projected Net Available Balances 21/22	Carry Forward	Budget 22/23	Interest	Projected Available Budget Mar.31/2023	Carry Forward	Budget 23/24	Interest	Projected Available Budget Mar.31/2024	Carry Forward	Budget 24/25	Interest	Projected Available Budget Mar.31/2025
OPPORTUNITY RESERVE																
Q606 Strategic Capital Reserve																
Q606 Opening / Carry Forward Balance	90,038,960				74,130,612	13,300,000	-	-	88,829,512	-	-	-	83,443,612	-	-	-
Q606 Ending Balance	92,465,182	(26,830,031)	8,495,461	74,130,612	-	13,300,000	1,398,900	88,829,512	-	(6,700,000)	1,314,100	83,443,612	-	27,700,000	1,778,300	112,921,912
Q611 Parkland Development Reserve																
Q611 Opening / Carry Forward Balance	7,106,123				6,530,476	250,000	-	-	6,888,976	250,000	-	-	7,253,176	250,000	-	-
Q611 Ending Balance	7,196,773	(1,401,029)	734,731	6,530,476	-	250,000	108,500	6,888,976	-	250,000	114,200	7,253,176	-	250,000	120,100	7,623,276
Q616 Business/Industrial Parks Expansion Reserve																
Q616 Opening / Carry Forward Balance	56,806,527				64,896,232	(255,300)	-	-	65,675,232	(253,500)	-	-	66,468,432	2,746,500	-	-
Q616 Ending Balance	64,488,100	(15,378,146)	15,786,278	64,896,232	-	(255,300)	1,034,300	65,675,232	-	(253,500)	1,046,700	66,468,432	-	2,746,500	1,107,400	70,322,332
Q621 Community and Events Reserve																
Q621 Opening / Carry Forward Balance	2,858,061				642,077	311,100	-	953,177	968,477	(2,900)	-	965,577	980,977	(2,900)	-	978,077
Q621 Ending Balance	3,695,418	(3,879,831)	826,491	642,077	-	311,100	15,300	968,477	-	(2,900)	15,400	980,977	-	(2,900)	15,600	993,677
Q626 Gas Tax Reserve		(3,879,831)														
Q626 Opening / Carry Forward Balance	8,532,048				27,681,337	-	-	27,681,337	28,124,237	-	-	28,124,237	28,574,237	-	-	28,574,237
Q626 Ending Balance	8,545,673	(33,339,497)	52,475,161	27,681,337	-	-	442,900	28,124,237	-	-	450,000	28,574,237	-	-	457,200	29,031,437
Q631 Debt Principal and Interest Repayment Res																
Q631 Opening / Carry Forward Balance	66,099,836				60,981,713	11,435,847	-	-	73,576,260	-	-	-	87,088,763	-	-	-
Q631 Ending Balance	70,636,855	(32,034,200)	22,379,058	60,981,713	-	11,435,847	1,158,700	73,576,260	-	12,304,097	1,208,406	87,088,763	-	12,537,068	1,425,378	101,051,209
Q640 Density Bonus Reserve																
Q640 Opening / Carry Forward Balance	2,295,253				2,332,343	-	37,315	-	2,369,659	-	37,913	-	2,407,571	-	38,519	-
Q640 Ending Balance	2,509,728	(200,000)	22,615	2,332,343	-	-	37,315	2,369,659	-	-	37,913	2,407,571	-	-	38,519	2,446,090.35
TOTAL OPPORTUNITY RESERVE:	249,537,730	(113,062,734)	100,719,795	237,194,790	237,194,790	25,041,647	4,195,915	266,432,353	266,432,353	5,597,697	4,186,719	276,216,768	276,216,768	43,230,668	4,942,497	324,389,934
TOTAL RISK RESERVES:	72,492,572	(40,548,493)	2,792,962	34,737,041	34,737,041	50,000	556,500	35,343,541	35,343,541	50,000	566,300	35,959,841	35,959,841	50,000	576,200	36,586,041
TOTAL OBLIGATION RESERVE:	120,025,722	(72,686,862)	12,368,097	59,706,956	59,706,956	(19,645,837)	641,100	40,702,219	40,702,219	(2,575,327)	610,000	38,736,892	38,736,892	(791,327)	607,200	38,552,765
TOTAL OPPORTUNITY RESERVE:	249,537,730	(113,062,734)	100,719,795	237,194,790	237,194,790	25,041,647	4,195,915	266,432,353	266,432,353	5,597,697	4,186,719	276,216,768	276,216,768	43,230,668	4,942,497	324,389,934
TOTAL RESERVE	442,056,023	(226,298,089)	115,880,853	331,638,788	331,638,788	5,445,810	5,393,515	342,478,113	342,478,113	3,072,370	5,363,019	350,913,502	350,913,502	42,489,341	6,125,897	399,528,740

Attachment #7

Aged Accounts Receivable as at June 30, 2021

**Aged Accounts Receivable
June 30, 2021**

	Total	0 - 1 Yrs	1 - 2 Yrs	2 - 3 Yrs	3 - 4 Yrs	4 + Yrs	Interest	Adj's/Pmts *
Property Taxes & Capital Charges								
Commercial Property Taxes	\$ 7,279,126	\$ 9,448,652	\$ 1,244,480	\$ 257,545	\$ 105,414	\$ 129,513	\$ 351,031	\$ (4,257,509)
Residential Property Taxes	\$ 15,235,752	\$ 17,457,150	\$ 5,007,482	\$ 1,725,055	\$ 488,057	\$ 1,564,416	\$ 1,734,670	\$ (12,741,077)
Residential/Commercial Mix Property Taxes	\$ 2,552,305	\$ 2,063,182	\$ 717,512	\$ 135,335	\$ 52,534	\$ 22,174	\$ 115,636	\$ (554,069)
Resource Property Taxes	\$ 1,125,034	\$ 430,675	\$ 120,970	\$ 63,318	\$ 55,991	\$ 306,552	\$ 249,285	\$ (101,757)
Total Property Taxes	\$ 26,192,217	\$ 29,399,659	\$ 7,090,444	\$ 2,181,252	\$ 701,996	\$ 2,022,655	\$ 2,450,623	\$ (17,654,412)
Total Local Improvement Charges	\$ 10,215,859	\$ 9,465,669	\$ 160,496	\$ 95,259	\$ 55,090	\$ 186,733	\$ 255,626	\$ (3,014)
Total Taxes & Capital Charges	\$ 36,408,076	\$ 38,865,328	\$ 7,250,940	\$ 2,276,511	\$ 757,086	\$ 2,209,388	\$ 2,706,249	\$ (17,657,426)
Payments-in-Lieu of Taxes (PILT)	\$ 593,848	\$ 594,072	\$ 248	\$ -	\$ -	\$ -	\$ -	\$ (471)
Total Property Taxes & PILTS	\$ 37,001,924	\$ 39,459,400	\$ 7,251,188	\$ 2,276,511	\$ 757,086	\$ 2,209,388	\$ 2,706,249	\$ (17,657,897)
General Revenue (Non-Lienable)								
Miscellaneous Billings & Recoveries	\$ (544,323)	\$ 2,498,349	\$ 73,305	\$ 123,463	\$ 41,055	\$ 326,174	\$ 15,881	\$ (3,622,549)
Rents	\$ 266,604	\$ 150,270	\$ 689	\$ 70,740	\$ 12,863	\$ 91,100	\$ 3,260	\$ (62,318)
Agencies, Boards & Commissions (ABC'S)	\$ 8,294,606	\$ 557,707	\$ 488,016	\$ 1,733,041	\$ 2,007,328	\$ 3,510,297	\$ 42	\$ (1,825)
Total	\$ 8,016,887	\$ 3,206,326	\$ 562,009	\$ 1,927,244	\$ 2,061,246	\$ 3,927,571	\$ 19,183	\$ (3,686,692)
Total Aged Accounts Receivable	\$ 45,018,811							

* Adj's/Pmts are primarily tax prepayments and prepaid site inspection fees

Attachment #8

**Halifax Regional Municipality Capital Projection Summary
Projected to March 31, 2022**

For the Period Ending June 30, 2021

Budget Category	Budget				Expenditures			Projections	
	Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23
BUILDINGS/FACILITIES	49,995,026	34,811,000	210,483	85,016,509	6,460,044	51,363,093	57,823,136	52,930,130	25,626,336
BUSINESS SYSTEMS	35,226,888	19,637,350	-	54,864,238	1,520,146	14,094,183	15,614,329	29,934,441	23,409,651
DISTRICT CAPITAL FUNDS	1,462,168	1,504,000	-	2,966,168	495,853	683,358	1,179,211	1,483,084	987,231
OUTDOOR RECREATION	1,927,614	10,010,000	522,858	12,460,472	675,076	8,385,891	9,060,967	9,077,189	2,708,207
ROADS, ACTIVE TRANSPORTATION & BRIDGES	53,500,485	61,334,000	4,484,237	119,318,722	4,268,567	54,654,545	58,923,111	94,907,856	20,142,299
TRAFFIC & STREETLIGHTS	1,337,438	3,712,000	-	5,049,438	483,117	2,058,257	2,541,373	4,415,000	151,321
VEHICLES, VESSELS & EQUIPMENT	13,116,768	42,549,500	-	55,666,268	7,707,325	35,841,175	43,548,501	42,675,249	5,283,694
OTHER ASSETS	3,248,021	4,355,000	-	7,603,021	195,147	1,119,112	1,314,259	580,425	6,827,449
Grand Total	159,814,406	177,912,850	5,217,578	342,944,834	21,805,274	168,199,614	190,004,888	236,003,373	85,136,187

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager to close accounts.

**Capital Projection Summary
For the Period Ending June 30, 2021**

BUILDINGS/FACILITIES	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Access-A-Bus Fueling Solution - BTC	CM200008	200,000	-	-	200,000	-	200,000	200,000	200,000	-	Design-Planning
Accessibility - HRM Facilities	CB190006	368,631	450,000	-	818,631	45,718	349,157	394,875	530,000	242,912	Design-Planning
Alderney Gate Library Renos	CB210004	-	250,000	-	250,000	44,751	202,475	247,226	205,249	(0)	Design-Planning
Alderney Gate Recapitalization	CB190007	1,190,916	650,000	-	1,840,916	161,381	1,656,393	1,817,774	1,550,000	129,535	Design-Planning
Beechville Lakeside Timberlea Recreation Centre Recap	CB210021	-	500,000	-	500,000	3,702	497,660	501,362	450,000	46,298	Design-Planning
BMO Centre	CB200013	88,435	250,000	-	338,435	-	2,727	2,727	145,000	193,435	Work-in-Progress-25%
Burnside Composting Facility Repairs	CW190005	859,870	301,000	-	1,160,870	-	88,646	88,646	1,335,000	(174,130)	Work-in-Progress-25%
Burnside Transit Centre Roof Repairs	CB000082	944,326	-	-	944,326	83,447	114,639	198,086	114,639	746,240	Commissioning
Captain William Spry Renovations	CB000023	81,438	-	-	81,438	-	-	-	-	81,438	On hold
Central Liby Replacement-Spring Garden	CB000086	10,508	-	-	10,508	5,516	2,345	7,861	-	4,991	Work Complete
Cole Harbour Place	CB000045	244,584	165,000	-	409,584	111,236	198,450	309,686	225,000	73,348	Work-in-Progress-25%
Community Recreation Facilities Recap	CB210019	-	500,000	-	500,000	-	16,060	16,060	335,000	165,000	Design-Planning
Composting/Anaerobic Digestion (AD) Plant	CW190003	1,269,600	-	-	1,269,600	110,014	520,793	630,806	1,150,000	9,587	Work-in-Progress-25%
Corporate Accommodations	CB190011	2,330,187	2,500,000	-	4,830,187	777,411	822,909	1,600,320	3,000,000	1,052,776	Work-in-Progress-50%
Corporate Accommodations - Alderney	CB000046	258,090	-	-	258,090	-	257,820	257,820	200,000	58,090	Design-Planning
Dartmouth North Community Centre	CB000075	501,243	500,000	-	1,001,243	8,386	991,719	1,000,106	750,000	242,857	Design-Planning
Emera Oval	CB180008	237,280	-	-	237,280	-	25,693	25,693	-	237,280	Closing out Project Account
EMO Projects	CB200002	229,193	450,000	-	679,193	37,230	239,381	276,611	550,000	91,962	Design-Planning
Energy Efficiency Initiatives	CB190008	1,046,012	2,000,000	-	3,046,012	198,905	1,302,010	1,500,915	2,100,000	747,107	Design-Planning
Environmental Remediation/Bldg. Demo	CB190009	458,749	-	-	458,749	20,005	194,348	214,352	318,000	120,744	Work-in-Progress-25%
Eric Spicer	CB000069	28,005	-	-	28,005	-	-	-	-	28,005	Project Status
Ferry Terminal Pontoon Rehab	CM200002	26,989	250,000	-	276,989	-	15,709	15,709	360,000	(83,011)	Work-in-Progress-25%
Fire Station 2, University Ave Recap	CB000052	1,796,612	1,000,000	-	2,796,612	7,962	188,732	196,694	603,870	2,184,780	Design-Planning
Fire Station Functional Improvements	CB000088	884,439	400,000	-	1,284,439	44,341	578,094	622,436	875,000	365,098	Work-in-Progress-25%
Fire Station Land Acquisition	CB180006	203	-	-	203	-	202	202	-	203	Project Status
Fort Needham Washrooms	CB210016	(1,683)	875,000	-	873,317	3,098	653,347	656,445	655,000	215,219	Work-in-Progress-25%
Fuel Systems Upgrade	CM000020	26,781	-	-	26,781	-	7,836	7,836	-	26,781	Work Complete
General Building Recapitalization	CB200006	800,173	700,000	-	1,500,173	121,207	900,731	1,021,938	1,808,000	(429,035)	Work-in-Progress-25%
Gordon R. Snow Community Centre Renos	CB200011	82,387	-	-	82,387	49,661	32,726	82,387	32,726	0	Work Complete
Halifax City Hall/Grand Parade Restore	CB180003	48,510	150,000	-	198,510	-	70,137	70,137	85,000	113,510	Project Status
Halifax Common Pool Reconstruction	CB210020	924,000	900,000	-	1,824,000	45	15,642,900	15,642,945	450,000	1,373,955	Design-Planning
Halifax Ferry Terminal	CB000039	288,324	-	-	288,324	3,142	188	3,329	275,000	10,182	Work Complete
Halifax Forum Redevelopment (Strategic Initiative)	CB190013	221,337	-	-	221,337	115	218,890	219,005	221,222	(0)	Commissioning
Halifax North Memorial Public Library	CB190003	916,920	500,000	-	1,416,920	19,392	12,535	31,927	250,000	1,147,528	Design-Planning
HRFE Headquarters & FS #8	CB200014	1,034,983	-	-	1,034,983	68,773	606,619	675,391	550,000	416,210	On hold
HRM Depot Upgrades	CB200015	1,309,576	200,000	-	1,509,576	75,030	692,461	767,491	825,000	609,546	Work-in-Progress-50%
Hubbards Recreation Centre	CB000043	31,724	-	-	31,724	-	-	-	-	31,724	Project Status
Keshen Goodman Library Renovations	CB190010	2,396,087	-	-	2,396,087	5,217	147,265	152,482	630,640	1,760,230	Design-Planning
LeBrun Centre Renovations	CB190001	234,202	-	-	234,202	67,809	28,841	96,650	28,000	138,393	Work-in-Progress-75%
Library Masterplan Implementation	CB000077	46,461	-	-	46,461	13,279	33,182	46,461	-	33,182	Design-Planning
Mackintosh Depot Replacement	CB000089	8,495,712	4,500,000	-	12,995,712	2,538,800	14,538,164	17,076,965	12,000,000	(1,543,088)	Work-in-Progress-25%
Materials Recovery Facility Repairs	CW200002	209,810	330,000	-	539,810	-	-	-	460,000	79,810	Work-in-Progress-25%
Metropark Upgrades	CB000073	304,239	-	-	304,239	-	-	-	95,000	209,239	Work-in-Progress-25%
Miller Composting Purchase	CB210022	-	1,100,000	-	1,100,000	-	-	-	1,115,715	(15,715)	Work Complete
Multi-District Facilities-Upgrades	CB200001	1,825,333	1,875,000	-	3,700,333	94,461	705,584	800,045	1,251,500	2,354,373	Work-in-Progress-25%
Mumford Terminal Replacement	CB000014	933	-	-	933	933	-	933	-	0	Design-Planning
New/Expanded Transit Centre	CB000017	2,848,904	-	-	2,848,904	-	-	-	1,860,000	988,904	Land acquisition
Ragged Lake Composting Recapitalization	CW000009	995,067	270,000	-	1,265,067	-	2,651	2,651	555,000	710,067	Design-Planning
Ragged Lake Transit Centre Expansion (Strategic Initiative)	CB000125	5,223,552	2,000,000	-	7,223,552	75,411	1,052,137	1,127,549	600,000	6,548,140	Design-Planning
RBC Centre	CB200007	265,744	150,000	-	415,744	192,916	19,575	212,491	175,000	47,828	Work-in-Progress-75%
Regional Library Facility Upgrades	CB200009	534,887	500,000	-	1,034,887	124,822	545,449	670,271	775,000	135,066	Work-in-Progress-25%
Regional Park Washrooms	CB200010	522,027	1,475,000	-	1,997,027	1,151	54,754	55,905	1,130,000	865,876	Work-in-Progress-25%
Roof Recapitalization	CB200005	94,646	900,000	-	994,646	1,444	541,579	543,023	955,000	38,201	Work-in-Progress-25%
Sackville Sports Stadium	CB000060	128,420	150,000	-	278,420	-	148,680	148,680	20,000	258,420	On hold
Sambro/Harrietsfield Fire Station	CB000079	83,276	-	-	83,276	10,734	908	11,642	30,000	42,542	Closing out Project Account
Scotiabank Centre	CB200008	861,395	1,400,000	210,483	2,471,878	113,236	1,035,616	1,148,852	1,750,000	608,642	Work-in-Progress-25%
Sheet Harbour Fire Station	CB210018	-	400,000	-	400,000	-	-	-	100,000	300,000	Design-Planning

BUILDINGS/FACILITIES	Project Number	Budget			Expenditures			Projections			
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Sheet Harbour Recreation Centre	CB000080	541,060	700,000		1,241,060	33,207	42,069	75,276	185,000	1,022,853	Land acquisition
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-		30,571	-	-	-	-	30,571	Project Status
South Peninsula School Gym Enhance	CB000084	460,000	-		460,000	-	-	-	460,000	-	Work Complete
St Paul's Church Wall Restoration	CR000008	10,187	-		10,187	-	3,006	3,006	-	10,187	Project Status
St. Andrews Community Ctr. Renovation	CB000011	89,795	-		89,795	10,661	26,170	36,831	2,000	77,134	Work Complete
Transit Facility Investment Strategy	CB000016	943,066	120,000		1,063,066	-	444,539	444,539	975,000	88,066	Work-in-Progress-25%
Transit Strategy	CMU01095	70,980	-		70,980	5,655	-	5,655	65,325	(0)	Project Status
Transit Terminal Upgrade & Expansion	CB180126	4,079	-		4,079	2,092	926	3,017	-	1,988	Project Status
Upper Sackville Rec. Ctr Facility	CB000061	9,475	-		9,475	-	-	-	-	9,475	Project Status
Wharf Recapitalization	CB000087	626,100	3,000,000		3,626,100	46,725	115,748	162,473	2,950,000	629,374	Work-in-Progress-25%
Woodside Ferry Terminal Upgrade	CB000042	3,174,268	2,450,000		5,624,268	1,040,869	4,562,305	5,603,174	4,583,399	0	Work-in-Progress-50%
Wrights Cove Terminal	CR000007	30,450	-		30,450	-	-	-	25,000	5,450	Deferred
Zatzman Sportsplex Revitalization	CB000006	195,956	-		195,956	80,153	9,612	89,765	4,845	110,958	Design-Planning
TOTAL BUILDINGS/FACILITIES		49,995,026	34,811,000	210,483	85,016,509	6,460,044	51,363,093	57,823,136	52,930,130	25,626,336	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Period Ending June 30, 2021**

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
2020 Municipal Election-eVoting	CI190002	213,863	-	-	213,863	-	32,745	32,745	-	213,863	Work Complete
Access & Privacy Project	CI210011	152,000	-	-	152,000	-	-	-	152,000	-	Design-Planning
Application Recapitalization	CI190009	301,122	250,000	-	551,122	3,754	12,741	16,495	485,000	62,368	Work-in-Progress-25%
Business Intelligence Program	CI190010	126,815	334,000	-	460,815	32,251	-	32,251	420,000	8,564	Work-in-Progress-25%
Contact Center Telephony Solution	CI990017	83,383	-	-	83,383	-	27,176	27,176	40,000	43,383	On hold
Council Chamber's Technology Upgrade	CI990019	8,554	-	-	8,554	-	3,518	3,518	-	8,554	Work Complete
CRM Software Replacement	CI990020	650,092	-	-	650,092	-	-	-	-	650,092	On hold
Cyber Security	CI200005	615,073	550,000	-	1,165,073	33,883	6,346	40,229	-	1,131,190	Design-Planning
Data Management and Process Review	CI990021	147,293	-	-	147,293	-	146,000	146,000	147,293	(0)	Work-in-Progress-50%
Digital Services	CI000001	207,025	210,000	-	417,025	-	23,391	23,391	373,391	43,634	Work-in-Progress-25%
Enterprise Content & Records Mgmt.	CI990018	826,516	800,000	-	1,626,516	57,774	121,545	179,320	1,300,000	268,741	Design-Planning
Finance & HR Business Transformation	CI200002	14,792,324	10,770,000	-	25,562,324	720,128	5,430,660	6,150,788	19,410,603	5,431,593	Work-in-Progress-25%
Corporate Scheduling	CI210019	-	1,220,000	-	1,220,000	14,976	250,905	265,881	900,000	305,024	Work-in-Progress-50%
Fleet SAP Interface Upgrades	CI190003	-	410,000	-	410,000	-	-	-	-	410,000	Project Status
HRFE AVL Devices	CI190004	224,959	-	-	224,959	-	94,191	94,191	224,959	0	Work-in-Progress-25%
HRFE Dispatch Projects	CI990027	274,426	-	-	274,426	-	-	-	165,000	109,426	Work-in-Progress-25%
HRFE FDM Review/Enhance	CI210012	-	50,000	-	50,000	-	-	-	82,841	(32,841)	Work-in-Progress-75%
HRFE Intelligent Dispatching	CI190005	(3,754)	300,000	-	296,246	(3,754)	-	(3,754)	25,000	275,000	On hold
HRFE Station Alerting	CI210013	-	100,000	-	100,000	-	-	-	40,000	60,000	Design-Planning
HRP Cybersecurity	CI200006	260,230	-	-	260,230	18,124	68,749	86,873	242,100	6	Project Status
HRP Digital Communications Intercept Systems Upgrade	CI210017	-	459,000	-	459,000	-	-	-	458,900	100	Project Status
HRP Interview Room Recording System	CI210018	-	235,000	-	235,000	-	140,786	140,786	235,000	-	Project Status
HRP Records Mgmt. Optimization	CI990023	919,895	80,000	-	999,895	20,485	295,129	315,614	598,196	381,214	Work-in-Progress-50%
HRP Security Monitoring Video Surveillance	CI210016	-	182,000	-	182,000	-	68,075	68,075	182,000	-	Project Status
ICT Business Tools	CI200004	237,431	346,350	-	583,781	39,368	236,103	275,471	433,454	110,959	Design-Planning
ICT Infrastructure Recap	CI200003	1,076,112	950,000	-	2,026,112	7,938	197,940	205,878	-	2,018,174	Design-Planning
Identity & Access Management	CI210014	-	250,000	-	250,000	-	-	-	50,000	200,000	Design-Planning
IT Service Management	CI200001	74,533	386,000	-	460,533	-	-	-	370,000	90,533	Design-Planning
LIDAR Data Acquisition	CI000020	696,018	-	-	696,018	-	-	-	-	696,018	Project Status
Municipal Archives Storage	CI210015	-	200,000	-	200,000	-	-	-	-	200,000	Deferred
New Transit Technology	CM180005	8,888,786	-	-	8,888,786	92,841	3,807,723	3,900,563	-	8,795,945	Project Status
Office 365 Migration	CI190007	58,704	-	-	58,704	-	-	-	58,704	(0)	Project Status
Parking Technology	CI990031	888,520	-	-	888,520	203,455	630,604	834,059	-	685,065	Project Status
Permitting, Licensing, Compliance (PLC)	CI990013	2,331,351	1,325,000	-	3,656,351	266,101	1,848,358	2,114,459	2,850,000	540,249	Project Status
Public WiFi	CI000021	196,437	-	-	196,437	-	145,696	145,696	-	196,437	Project Status
Recreation Services Software	CI000005	508,760	-	-	508,760	12,198	416,824	429,021	300,000	196,562	Design-Planning
Risk Management Information System	CI190006	131,337	230,000	-	361,337	624	69	694	180,000	180,713	Work-in-Progress-25%
Road Disruption Management Solution	CI190008	189,847	-	-	189,847	-	-	-	180,000	9,847	Work-in-Progress-25%
Situational Awareness	CI990035	60,071	-	-	60,071	-	671	671	30,000	30,071	Work-in-Progress-75%
Source Management	CI000016	89,166	-	-	89,166	-	88,238	88,238	-	89,166	Project Status
TOTAL BUSINESS SYSTEMS		35,226,888	19,637,350	-	54,864,238	1,520,146	14,094,183	15,614,329	29,934,441	23,409,651	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Period Ending June 30, 2021**

DISTRICT CAPITAL FUNDS	Project Number	Budget				Expenditures			Projections	
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23
District 1 Project Funds	CCV02501	45,389	94,000	-	139,389	18,845	-	18,845	69,694	50,849
District 2 Project Funds	CCV02502	1,329	94,000	-	95,329	47,661	1,329	48,990	47,664	3
District 3 Project Funds	CCV02503	8,780	94,000	-	102,780	-	2,000	2,000	51,390	51,390
District 4 Project Funds	CCV02504	227,686	94,000	-	321,686	201,056	7,952	209,008	160,843	(40,213)
District 5 Project Funds	CCV02505	43,965	94,000	-	137,965	-	16,052	16,052	68,983	68,983
District 6 Project Funds	CCV02506	220,996	94,000	-	314,996	9,300	177,206	186,506	157,498	148,198
District 7 Project Funds	CCV02507	112,520	94,000	-	206,520	29,000	76,020	105,020	103,260	74,260
District 8 Project Funds	CCV02508	225,176	94,000	-	319,176	18,800	160,486	179,286	159,588	140,788
District 9 Project Funds	CCV02509	114,630	94,000	-	208,630	3,000	26,479	29,479	104,315	101,315
District 10 Project Funds	CCV02510	132,257	94,000	-	226,257	68,040	3,970	72,010	113,128	45,088
District 11 Project Funds	CCV02511	9,851	94,000	-	103,851	-	4,851	4,851	51,925	51,925
District 12 Project Funds	CCV02512	251,262	94,000	-	345,262	2,000	194,016	196,016	172,631	170,631
District 13 Project Funds	CCV02513	22,911	94,000	-	116,911	22,000	5,000	27,000	58,455	36,455
District 14 Project Funds	CCV02514	8,859	94,000	-	102,859	24,740	-	24,740	51,429	26,689
District 15 Project Funds	CCV02515	8,624	94,000	-	102,624	34,500	-	34,500	51,312	16,812
District 16 Project Funds	CCV02416	27,935	94,000	-	121,935	16,910	7,998	24,909	60,967	44,057
TOTAL DISTRICT CAPITAL FUNDS		1,462,168	1,504,000	-	2,966,168	495,853	683,358	1,179,211	1,483,084	987,231

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Period Ending June 30, 2021**

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Beazley Park	CP000018	90,573	-	-	90,573	54,814	36,255	91,070	-	35,758	Project Status
Bedford Outdoor Pool	CB210017	-	100,000	-	100,000	-	-	-	100,000	-	Design-Planning
Cemetery Upgrades	CP000020	3,956	-	-	3,956	-	-	-	3,956	(0)	Design-Planning
District 11 Community Integration Fund	CW200001	25,000	-	-	25,000	-	-	-	-	25,000	Project Status
Fort Needham Master Plan Implementation	CP000012	(53,040)	-	-	(53,040)	1,616	15,706	17,323	-	(54,656)	Project Status
Halifax Common Upgrades	CP200002	196,900	-	-	196,900	125,974	50,933	176,907	50,000	20,926	Work Complete
Off-Leash Dog Parks	CP200007	35,890	-	-	35,890	-	15,338	15,338	15,000	20,890	Design-Planning
Park Development-New	CP210013	0	175,000	12,297	187,297	8,776	141,224	150,000	165,000	13,521	Design-Planning
Park Land Acquisition	CP200004	169,684	500,000	-	669,684	18,656	5,684	24,339	-	651,029	Project Status
Park Recapitalization	CP200001	743,531	7,940,000	521,680	9,205,211	333,837	7,445,348	7,779,186	7,533,233	1,338,140	Work-in-Progress-25%
Peace and Friendship Park Improvements	CP000011	98,239	-	-	98,239	-	11,370	11,370	-	98,239	Commissioning
Recreational Trails	CP190002	222,259	640,000	-	862,259	131,402	65,724	197,127	705,000	25,857	Design-Planning
Regional /Wilderness Park Development	CP000014	50,747	25,000	-	75,747	-	-	-	25,000	50,747	Design-Planning
Shoreline Improvements/Water Access	CP180002	332,756	130,000	-	462,756	-	98,308	98,308	130,000	332,756	Design-Planning
Splash Pads	CP210008	-	500,000	-	500,000	-	500,000	500,000	350,000	150,000	Design-Planning
Sports/Ball Fields/Courts-New	CP180005	11,119	-	(11,119)	(0)	-	-	-	-	(0)	Closing out Project Account
TOTAL OUTDOOR RECREATION		1,927,614	10,010,000	522,858	12,460,472	675,076	8,385,891	9,060,967	9,077,189	2,708,207	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Period Ending June 30, 2021**

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Active Transportation - Strategic Projects (Strategic Initiative)	CR200001	797,005	3,300,000	-	4,097,005	156,896	719,167	876,064	4,515,000	(574,891)	Project Status
Barrington Street & Active Transportation	CT190007	661,048	-	-	661,048	-	-	-	-	661,048	Project Status
Bedford West Road Oversizing	CTU01006	407,708	3,900,000	-	4,307,708	-	342	342	4,307,709	(1)	Project Status
Bridges	CR200003	2,005,637	2,000,000	-	4,005,637	220,329	2,707,236	2,927,565	3,815,000	(29,692)	Project Status
Bus Stop Accessibility/Improvements	CM190002	151,458	300,000	-	451,458	7,665	33,921	41,586	743,000	(299,206)	Work-in-Progress-25%
Cogswell Interchange Redevelopment (Strategic Initiative)	CT000007	14,530,826	-	-	14,530,826	134,700	551,003	685,703	-	14,396,126	Project Status
Downtown Dartmouth Infrastructure Renewal	CT190003	517,507	-	-	517,507	116,970	17,434	134,404	-	400,537	Project Status
IMP Land Acquisition	CT190009	2,204,596	3,000,000	-	5,204,596	102	27,323	27,424	4,104,494	1,100,000	Project Status
MacDonald Bridge Bikeway Connection	CT000010	534,170	-	(534,170)	(0)	-	-	-	-	(0)	Project Status
Major Strategic Multi Modal Corridor: Bayers Road	CT200002	740,711	2,700,000	-	3,440,711	516,242	3,428,673	3,944,915	4,001,133	(1,076,664)	Work-in-Progress-75%
Major Strategic Multi Modal Corridor: Bedford Highway	CT190008	250,000	-	-	250,000	-	125,026	125,026	235,000	15,000	Design-Planning
Major Strategic Multi Modal Corridor: Dutch Village R/c	CT200003	50,000	250,000	-	300,000	-	208,572	208,572	400,000	(100,000)	Project Status
Major Strategic Multi Modal Corridor: Herring Cove Roac	CT190005	250,000	250,000	-	500,000	-	-	-	250,000	250,000	On hold
Major Strategic Multi Modal Corridor: Portland Street	CT190002	129,267	150,000	-	279,267	10,289	118,978	129,267	179,711	89,267	Design-Planning
Major Strategic Multi Modal Corridor: Robie St & Young St	CT200006	413,532	300,000	-	713,532	64,703	348,565	413,268	300,000	348,829	Design-Planning
Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd	CT200005	100,000	100,000	-	200,000	-	-	-	-	200,000	On hold
New Paving Streets - HRM Roads	CR180006	372,776	-	-	372,776	13,462	13,462	26,923	-	359,314	Project Status
New Paving Subdivisions - Provincial Roads	CR210007	-	804,000	-	804,000	-	-	-	804,000	-	Project Status
Non-Accepted Roads Land Title Search	CR210012	-	400,000	-	400,000	-	-	-	400,000	-	Project Status
North Park Corridor Improvements	CT000001	3,821	-	-	3,821	-	-	-	-	3,821	Project Status
Other Road Related Works	CR200004	1,806,663	1,800,000	-	3,606,663	32,710	1,053,475	1,086,185	2,795,001	778,953	Project Status
Railway Crossing Improvements	CT000015	238,294	-	-	238,294	-	12,899	12,899	15,000	223,294	Work-in-Progress-25%
Rainnie/Brunswick Complete Streets	CR210010	-	100,000	-	100,000	-	-	-	-	100,000	Design-Planning
Rapid Transit Strategy Project Planning	CM000018	568,571	-	-	568,571	391	52,143	52,534	400,000	168,180	Design-Planning
Regional Centre AAA Bikeways	CR200007	4,273,732	1,350,000	-	5,623,732	131,509	4,213,162	4,344,671	5,175,000	317,223	Project Status
Road Ops & Construction - State of Good Repair	CR200005	76,608	3,680,000	-	3,756,608	60,609	3,117,589	3,178,198	3,235,000	461,000	Work-in-Progress-25%
Road Oversizing - Bedford South CCC	CTX01126	235,671	-	-	235,671	-	-	-	-	235,671	Project Status
Shearwater Connector	CT000016	50,910	-	-	50,910	-	154	154	-	50,910	Project Status
Sidewalk Renewals	CR200002	759,204	1,975,000	-	2,734,204	716,145	1,404,944	2,121,089	2,791,890	(773,831)	Project Status
Street Recapitalization	CR200006	8,694,012	29,350,000	1,754,532	39,798,544	1,833,589	23,066,867	24,900,456	36,466,665	1,498,290	Project Status
Streetscape Renewal	CT200007	-	50,000	534,170	584,170	-	-	-	584,170	-	Project Status
Streetscapes - Argyle/Grafton	CD000002	444,448	-	-	444,448	1,364	430,740	432,104	255,084	188,000	Project Status
Streetscapes - Spring Garden Rd	CD000001	9,268,346	800,000	2,729,705	12,798,051	27,658	11,408,678	11,436,336	13,570,394	(800,000)	Project Status
Streetscaping	CT190001	165,858	325,000	-	490,858	10,872	142,852	153,724	804,986	(325,000)	Project Status
Tactical Urbanism	CT200008	180,426	350,000	-	530,426	151,310	113,929	265,239	389,619	(10,503)	Project Status
Transit Priority Measures	CM000009	429,244	-	-	429,244	4,936	2,531	7,466	250,000	174,308	Design-Planning
West Bedford Park & Ride	CM200009	27,403	4,100,000	-	4,127,403	5,085	1,023,261	1,028,346	4,120,000	2,318	Work-in-Progress-50%
Windsor Street Exchange (Strategic Initiative)	CT190010	2,161,033	-	-	2,161,033	51,033	311,618	362,651	-	2,110,000	Project Status
TOTALS ROADS, AT & BRIDGES		53,500,485	61,334,000	4,484,237	119,318,722	4,268,567	54,654,545	58,923,111	94,907,856	20,142,299	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary
For the Period Ending June 30, 2021

TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Street Lighting	CT200001	77,699	250,000	-	327,699	2,708	7,502	10,210	325,000	(9)	Work-in-Progress-25%
Controller Cabinet & Detection	CT200004	152,829	350,000	-	502,829	5,631	127,230	132,862	495,000	2,198	Work-in-Progress-25%
Destination Signage Program	CTR00904	171,287	-	-	171,287	-	8,130	8,130	170,000	1,287	Design-Planning
Opticom Signalization	CT190004	841	72,000	-	72,841	-	-	-	140,000	(67,159)	Project Status
Road Safety Improvement	CT190006	719,763	3,040,000	-	3,759,763	474,758	1,915,394	2,390,152	3,285,000	5	Work-in-Progress-25%
Traffic Signal Re-lamping	CT180003	215,018	-	-	215,018	19	-	19	-	214,999	On hold
TOTAL TRAFFIC & STREETLIGHTS		1,337,438	3,712,000	-	5,049,438	483,117	2,058,257	2,541,373	4,415,000	151,321	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

**Capital Projection Summary
For the Period Ending June 30, 2021**

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Bus Maintenance Equipment Replacement	CM200005	419,187	390,000	-	809,187	14,131	14,131	28,262	795,000	56	Design-Planning
Fire Services Equipment Replacement	CE200004	808,882	1,000,000	-	1,808,882	381,947	589,011	970,958	1,426,934	0	Work-in-Progress-25%
Fire Services Water Supply	CE190001	63,070	93,000	-	156,070	829	-	829	185,000	(29,760)	Design-Planning
Heavy Urban Search & Rescue Equipment	CE200005	(54,845)	460,000	-	405,155	-	-	-	860,000	(454,845)	Design-Planning
Ice Resurfacer Replacement	CE190005	149,919	125,000	-	274,919	146,200	123,428	269,628	128,712	7	Work-in-Progress-50%
New/Replacement Green Carts	CW190001	64,900	410,000	-	474,900	31,807	347,168	378,975	443,000	93	Work-in-Progress-25%
Police Services Equipment Replacement	CE190002	231,838	500,000	-	731,838	304,609	39,251	343,859	427,229	0	Project Status
Rural Depots	CW200003	340,000	-	-	340,000	-	301,024	301,024	300,000	40,000	Design-Planning
Access-A-Bus Replacement	CM200001	75,008	1,370,000	-	1,445,008	1,303,354	-	1,303,354	140,000	1,655	Design-Planning
Conventional Bus Replacement	CM200006	902,202	16,765,000	-	17,667,202	162,658	16,298,228	16,460,886	16,700,000	804,544	Work-in-Progress-50%
Electric Bus Procurement (Strategic Initiative)	CV210011	-	900,000	-	900,000	-	-	-	-	900,000	Design-Planning
Fire Fleet Replacement	CE200002	5,338,815	3,850,000	-	9,188,815	2,977,920	5,476,386	8,454,306	4,661,825	1,549,070	Work-in-Progress-50%
Mid-Life Bus Rebuild	CM200004	-	685,000	-	685,000	137,385	-	137,385	546,000	1,615	Work-in-Progress-25%
Moving Forward Together Plan Implementation	CM180008	512,874	8,000,000	-	8,512,874	-	7,806,933	7,806,933	8,512,874	(0)	Work-in-Progress-75%
Municipal Fleet Expansion	CV210001	-	1,669,000	-	1,669,000	-	1,183,468	1,183,468	801,000	868,000	Work-in-Progress-75%
Municipal Fleet Replacement	CE200001	2,383,336	2,460,000	-	4,843,336	1,914,622	2,330,809	4,245,431	1,595,859	1,332,855	Work-in-Progress-75%
Police Fleet Replacement	CE200003	1,309,057	45,000	-	1,354,057	162,690	1,185,327	1,348,016	989,300	202,067	Work-in-Progress-25%
Transit Strategies/Studies	CV210014	-	200,000	-	200,000	-	-	-	160,000	40,000	Design-Planning
Transit Support Vehicle Replacement	CM200003	110,000	120,000	-	230,000	40,457	80,913	121,370	189,500	43	Work-in-Progress-25%
Ferry and Terminal Security Capital Upgrades	CV210007	-	107,500	-	107,500	846	-	846	142,500	(35,846)	Work-in-Progress-25%
Ferry Overhaul and Capital Upgrades	CM200007	64,139	500,000	-	564,139	-	65,099	65,099	500,000	64,139	Work-in-Progress-25%
Fire/Rescue Boat Replacement	CE190006	398,387	-	-	398,387	127,871	-	127,871	270,516	0	Closing out Project Account
Mill Cove Ferry Service (Strategic Initiative)	CV210013	-	2,900,000	-	2,900,000	-	-	-	2,900,000	-	Design-Planning
TOTAL VEHICLES, VESSELS & EQUIPMENT		13,116,768	42,549,500	-	55,666,268	7,707,325	35,841,175	43,548,501	42,675,249	5,283,694	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary
For the Period Ending June 30, 2021

OTHER ASSETS	Project Number	Budget				Expenditures			Projections		
		Budget Remaining at March 31, 2021	Budget 2021/22	Budget Increases/ (Decreases)**	Budget Available June 30, 2021	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending to March 31, 2022	Projected Carry Forward to 2022/23	Project Status
Cultural Assets	CP190001	419,646	-	-	419,646	44,349	42,375	86,724	125,000	250,296	Project Status
HRM Public Art Commissions	CDG01135	49,504	-	-	49,504	14,079	32,850	46,929	35,425	0	Project Status
Environmental Monitoring Site Work 101 Landfill	CW190004	401,818	40,000	-	441,818	14,691	226,562	241,253	420,000	7,126	Design-Planning
HalifACT 2050 - Climate Action Plan (Strategic Initiative)	CB200012	887,059	2,000,000	-	2,887,059	122,028	817,325	939,352	-	2,765,032	Project Status
Dredging of Siltation Pond	CWU01092	360,000	-	-	360,000	-	-	-	-	360,000	On hold
Sandy Lake Wastewater Oversizing	CSX01346	1,115	-	-	1,115	-	-	-	-	1,115	Project Status
Wastewater Oversizing	CT200009	900,000	1,000,000	-	1,900,000	-	-	-	-	1,900,000	Project Status
Storm Sewer Upgrades	CR000001	228,879	-	-	228,879	-	-	-	-	228,879	Project Status
Urban Forestry Masterplan Implementation	CR210011	-	1,315,000	-	1,315,000	-	-	-	-	1,315,000	Project Status
TOTAL OTHER ASSETS		3,248,021	4,355,000	-	7,603,021	195,147	1,119,112	1,314,259	580,425	6,827,449	

** Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Attachment #9

**Hospitality Expenses Summary
April 1, 2021 to June 30, 2021**

Hospitality Expenses April - June 2021

Date	Courtesy Visit or Reception	Item(s)	Total
	No hospitality expenses in Q1		-
Total			-

Hospitality expenses are:

Expenses incurred while hosting individuals from outside the municipal government for reasons of diplomacy, protocol, business development or promotional advocacy.

Examples include: gifts, receptions, ceremonies, conferences, performances or other group events.

Attachment #10

**Mayor, Councillors and CAO's Expense Summary
April 1, 2021 to June 30, 2021**

Expenses for Reportable Individuals April - June 2021

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total
Mayor Mike Savage	-	-	-	770	770
Councillor Cathy Deagle-Gammon	249	-	-	-	249
Councillor David Hendsbee	1,093	-	-	-	1,093
Councillor Becky Kent	-	-	-	-	-
Councillor Trish Purdy	-	-	-	-	-
Councillor Sam Austin	-	-	-	-	-
Councillor Tony Mancini	-	-	-	-	-
Councillor Waye Mason	-	-	-	-	-
Councillor Lindell Smith	-	-	621	-	621
Councillor Shawn Cleary	-	-	-	-	-
Councillor Kathryn Morse	-	-	-	-	-
Councillor Patty Cuttell	119	-	-	-	119
Councillor Iona Stoddard	-	-	621	-	621
Councillor Pam Lovelace	166	-	621	-	787
Councillor Lisa Blackburn	-	-	-	-	-
Councillor Paul Russell	-	-	-	-	-
Deputy Mayor Tim Outhit	-	-	-	-	-
CAO Jacques Dubé	-	-	-	-	-
Total	1,627	-	1,862	770	4,259