

RCMP Halifax District Key Deliverables 2021/22 April 2021-June 2021

Communities

Community Survey – Insp Pepper

INITIATIVES:

- 1. Work with HRP and the BoPC to develop and conduct Community Survey.
 - Ongoing and continuous: Proposal to be developed with HRP for BOPC

Employee Wellness – Insp Landry

Build a resilient workforce by supporting an updated (May 2020) four-year wellness strategy that places the employee at the centre, supported by a strong management team.

- 1. Educate, Support and raise mental health awareness, regarding the new PPHA and Support for Occupational Stress Injury program for members of Halifax District. (Lead Insp. Landry).
- 2. Implement quarterly Fitness & Lifestyle activities for employees of Halifax District. (Lead Sgt. Christal Ellis).
- 3. Recognize employees who significantly contribute to employee wellness within the Halifax Honours and Recognition program. (Lead Insp. Landry).

4. Offer meal plans for employees of Halifax District. (Lead Sgt. Christal Ellis).

Employee Recognition – Insp Landry

Coordination with RCMP divisional awards and recognition and the creation of District Commander recognition strategy. **INITIATIVES:**

- 1. Increase informal and formal recognition of employees within Halifax District through quarterly Honours and Recognition ceremonies. (Lead Insp. Landry).
 - Ongoing and continuous: 13 nominations escalated to Divisional Honours and Recognition/ 7 approved for OIC's Recognition Coin.
- 2. Implement a Halifax District Awards and Recognition Committee that meets quarterly. (Lead Insp. Landry).
 - Ongoing and continuous: Meeting held April 29, 2021. Next meeting July 28, 2021
 - Mandate Document created.
- 3. Develop a Halifax District Commander Recognition Coin. (Lead Insp. Landry).
 - Complete

Service Excellence

Succession Planning and professional development - Insp Turner

Strategic Staffing

- 1. Engagement of Criminal Operations, Criminal Investigation Division and Halifax District Operations to development and implement a transparent and accountable staffing process which supports member development and operational capability. (Lead: Insp. Turner)
 - Ongoing and continuous: Enhanced frequency of communications with Career Development and Resourcing
- 2. Development and implementation of a formal job shadowing plan for Halifax District. (Lead: Sgt Allen)
- 3. Enhanced communications within Halifax District on current staffing and future / anticipated opportunities (Lead: Insp. Turner)
 - Ongoing and continuous: East Operations NCO weekly meetings/West Operations updates on staffing

Innovation in delivering mandatory and development training

INITIATIVES:

- 1. Conduct a district 'Needs Assessment' to identify and forecast current / future training and developmental requirements. (Lead: Sgt Taplin)
 - Ongoing and continuous: Initial examination of annual assessments
- 2. Development of a district subject matter experts pool to support networking and developmental support within Halifax District. (Lead: Sgt. John Berger)
 - Ongoing and continuous: Transition of lead
- 3. Coordinate / deliver developmental training in high priority areas at a local level using local subject matter experts. (Lead Sgt. Berger)
 - Ongoing and continuous: Lead identified/ Planning first internal training day July 2021

Excellence in policing services – Insp Pepper

Modernize the integrated policing agreement(s)

INITIATIVES:

- 1. Review and prioritize the Integrated policing agreements.
 - Ongoing and continuous: two integrated policing agreements currently being discussed/ongoing process of hiring Strategic Advisor
- 2. Develop working groups to update the high priority agreements.
 - Ongoing and continuous: two integrated policing agreements currently being discussed/ongoing process of hiring Strategic Advisor

Communication - Insp. Knibbs

Enhance HD Communications strategy and practices and leverage partnerships

- 1. Develop a Halifax District Internal and External Communications Strategy
 - Ongoing and continuous: External media to HRM Council

2. Develop process and partnerships for video communication through RCMP and/or HRM social media accounts

- Ongoing and continuous: Internal video bi-weekly/External traffic video

Technology - Insp. Pepper Project Lead - Jami Smith

Review and modernize operating procedures and optimize the records management system to reduce organizational and operational risks.

- 1. Develop a business process to improve the quality of our data integrity.
 - Ongoing and continuous: five projects are underway including, E-Disclosure and Quality Analysis Supervisor Training