

TO: Mayor Savage and Members of Halifax Regional Council

SUBMITTED BY: Original Signed by 
Jacques Dubé, Chief Administrative Officer

DATE: May 28, 2021

SUBJECT: 2021-22 Budgets and Business Plans for Area-rated Services

ORIGIN

Regional Council approved the 2021-22 Operating and Capital Budget on May 4, 2021. Area-rated services require confirmation of their 2021-22 surplus/deficits and proposed 2021-22 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter (Charter), clauses 35(1)(b), and 79A (1)(a) , and subsections 96 (1),(2), (3), and (5).

35 (1) The Chief Administrative Officer shall...
(b) ensure that an annual budget is prepared and presented to the Council.

79A (1) Subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if

(a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality

96 (1) The Council may spend money in an area, or for the benefit of an area, for any purpose for which the Municipality may expend funds or borrow.

(2) The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area.

(3) The Council may provide:
(a) a subsidy for an area rate from the general rate in the amount proportion approved by the Council;

- (4) The Council may, in lieu of levying an area rate, levy a uniform charge on each
- (a) taxable property assessment;
 - (b) dwelling unit,

in the area.

Private Road Maintenance Cost Recovery Administrative Order (2018-003-ADM) subsections 16 (1), and (2), as follows:

16. (1) The requirement for a meeting of the property owners may be waived where, in the opinion of Council, a meeting is not in the best interest of the property owners affected, or a meeting is unreasonable in the circumstances.

(2) Before Council determines whether to waive the public meeting, a staff report may be prepared listing the reasons for the request of the waiver.

Business Improvement District Administrative Order, sections 4 and 5, as follows:

4. The amount of money Regional Council, from time to time, provides to carry out those activities set out in section 70 of the *Halifax Regional Municipality Charter*, S.N.S. 2008, c. 39, as amended, will be recovered by means of an area rate.

5. The area rate will be set annually by resolution of the Regional Council pursuant to the *Halifax Regional Municipality Charter*.

RECOMMENDATION

It is recommended that Halifax Regional Council:

1. Approve the attached Resolution to Approve Area Rates and Uniform Charges for fiscal 2021/2022 (Appendix A), Schedule of Area Tax Rates (Appendix B), including:
 - (a) reinstating the Uniform Charge for the Westwood Hills Residents Association in the amount of \$50 per taxable assessment account;
 - (b) increasing the Uniform Charge collected for Jenna Lane Homeowner's Association from \$500 per taxable property assessment to \$625 per taxable property assessment;
 - (c) decreasing the Private Road Area Rate Fee collected for Kelly Point Lot Owner's Association from \$700 per taxable property assessment to \$600 taxable property assessment;
 - (d) increase the Uniform Charge collected for Three Brooks Homeowners from \$400 per taxable property assessment to replace the previous rate of \$400 to \$450;
2. Approve the attached Budgeted Revenues (Appendix C).

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates and uniform charges for services provided outside the general tax rates. The Charter requires Council to formally set these rates.

DISCUSSION

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate. For ease of reference, Appendix C includes for each area rated service:

- a. the total proposed operating budget for 2021-22 with the 2021-22 budget for comparison,
- b. all sources of property tax revenue (residential, resource and commercial), and
- c. the proposed area rates with the prior year's rates for comparison.

Area Rates for Community Facilities & Services and Private Infrastructure

There are 17 area rates for which budgets are included in Appendix C of this report.

Appendix D includes business plans and budgets for 16 of the area-rated recreation services along with an explanation of how funding is to be utilized in 2021-22. Westwood Hills Residents Association has requested that their rate be reinstated for 2021-2022.

Business Improvement Districts

All nine Business Improvement Districts are proposing maintaining their 2021-22 area rates for the 2021-22 fiscal year. The minimum charge per assessment account are also remaining the same for all BIDs.

Other Changes to Area Rates

Following are other changes to area rates effective with the 2021-22 Fiscal Year:

1. The Westwood Hills Residents Association requested to reinstate their rate for 2021-22, as the rate was previously deferred in 2020-21 as the community events were not be able to occur in light of Covid-19.
2. The Jenna Lane Homeowner's Association requested to increase their uniform charge for their private road maintenance free from \$500 per property to \$625 per property due to an increase in cost of road maintenance expenditures. This increase is within their approved maximum Uniform Charge of \$1,275 annually outlined in Schedule 16, clause (a) of Administrative Order 2018-003-ADM, Respecting Private Road Maintenance, therefore no amendments to the Administrative Order are required.
3. The Kelly Point Lot Owners Association requested to reduce the uniform charge for their private road maintenance fee from \$700 per property to \$600 per property due to a surplus remaining from their 2020-21 budget. This decrease is within their approved maximum Uniform Charge of \$750.00 annually outlined in section 1 of Schedule 15 of Administrative Order 2018-003-ADM, Respecting Private Road Maintenance, therefore no amendments to the Administrative Order are required.
4. The Three Brooks Homeowners Association requested to increase the uniform charge for their private road maintenance fee from \$400 per property to \$450 per property due to an increase of

cost to gravel and grade the road. This increase is within their approved maximum Uniform Charge of \$750.00 annually outlined in section 1 of Schedule 2 of Administrative Order 2018-003-ADM, Respecting Private Road Maintenance, therefore no amendments to the Administrative Order are required.

FINANCIAL IMPLICATIONS

The area rates and uniform charges as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2021-22 is \$4,273,400 including Payment in Lieu of Tax (PILT) for the Business Improvement Districts (PILT amounts shown on Appendix E).

RISK CONSIDERATION

As with all property taxes, HRM may impose a lien on properties for which area rate or uniform charges are past due. Therefore, the risk of not being able to collect these taxes is minimized.

COMMUNITY ENGAGEMENT

Where required, community consultation took place in accordance with Administrative Order 2019-005-ADM, the Community Area Rate Administrative Order.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

Council may choose to approve some area rates and uniform charges, and defer others pending additional information.

ATTACHMENTS

Appendix A: Resolution to Approve Area Rates and Uniform Charges for 2021-22
Appendix B: Schedule of Area Tax Rates and Uniform Charges
Appendix C: Summary of Budgeted Expenditures & Revenues for 2021-22 Area Rated Services
Appendix D: Business Plans for Area-Rated Community Facilities & Services and Private Infrastructure
Appendix E: Business Improvement District Budget Summary and Area Rates for 2021-22

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Christine Buckley, Tax Resource Supervisor, Finance & Asset Management, 902.478.9299

Appendix A

HALIFAX REGIONAL MUNICIPALITY

Proposed 2021-22 Area Rates & Uniform Charges

RESOLUTION to Approve Area Rates for Fiscal 2021/22

It is hereby resolved that:

- a) Area rates and uniform charges shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

Appendix B

HRM 2021-22

Schedule of Area Tax Rates and Uniform Charges		Residential and Resource Rate		Commercial Rate	
Sidewalks					
Sheet Hbr & Area Streetscape Program (per property; not applicable to Resource)		\$5/\$15/\$25 Tiered		\$5/\$15/\$25 Tiered	
Community Facilities & Services					
Frame Subdivision Homeowners' Association (flat fee per residential property)	\$45.00	Flat Fee			n/a
Glen Arbour Homeowners' Association	\$65.00	Flat Fee			n/a
Haliburton Highbury Homeowners Association		0.023			n/a
Highland Park Ratepayers Association		0.005			n/a
Kingswood Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee	
Maplewood Village Ratepayers Association (flat fee per property)	\$0.00	Flat Fee	\$0.00	Flat Fee	
Mineville Community Association (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee	
Musquodoboit Harbour Common Area Rate		0.005			n/a
Prospect Road and Area Recreation Association		0.012			n/a
Three Brooks Homeowners Association (flat fee per property)	\$60.00	Flat Fee			n/a
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee	
White Hills Residents Association (flat fee per property)	\$0.00	Flat Fee	\$0.00	Flat Fee	
Sackville Heights Community & Cultural Centre		0.0100			n/a
Silversides Residents Association	\$100.00	Flat Fee			n/a
St Margaret's Village at Fox Hollow Homeowners Assoc.	\$60.00	Flat Fee	\$60.00	Flat Fee	
Private Infrastructure					
Grand Lake Oakfield Community Centre		0.021			n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67	Flat Fee			n/a
LWF Ratepayer's Association (Urban Core)		0.030			n/a
Private Road Maintenance Fees					
Black's Subdivision Ratepayer's Association (flat fee per property)		Up to \$150 Flat Fee		Up to \$150 Flat Fee	
BV Homeowners Society (flat fee per property)		Up to \$600 Flat Fee		Up to \$600 Flat Fee	
Cambrian's Cove Homeowners' Association (flat fee per property)		Up to \$680 Flat Fee		Up to \$680 Flat Fee	
Jenna Lane Home Owner's Association (flat fee per property)	\$625.00	Flat Fee	\$625.00	Flat Fee	
Kelly Point Lot Owners Association (flat fee per property)	\$600.00	Flat Fee	\$600.00	Flat Fee	
Mariner's Anchorage Resident's Association (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee	
Petpeswick Drive Improvement Society (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee	
Range Road Land Owner's Association (flat fee per property)	\$150.00	Flat Fee	\$150.00	Flat Fee	
Redoubt Head Homeowner's Association (flat fee per property)	\$500.00	Flat Fee	\$500.00	Flat Fee	
River Bend Rd & River Court Homeowner's Association (flat fee per property)		Up to \$350 Flat Fee		Up to \$350 Flat Fee	
Rutter Court Residents Association (flat fee per property)	\$350.00	Flat Fee	\$350.00	Flat Fee	
Sambro Head Lot Owner's Association: Bald Rock Rd (flat fee per property)	\$385.33	Flat Fee	\$385.33	Flat Fee	
St. Margaret's Bay Heights Subdivision (flat fee per property)	\$280.00	Flat Fee	\$280.00	Flat Fee	
St. Margaret's Village Community Association (flat fee per dwelling)	\$450.00	Flat Fee	\$450.00	Flat Fee	
Shag End Lot Owners Association	\$900.00	Flat Fee	\$900.00	Flat Fee	
Shiloh and Karla Drive Road Association (flat fee per property)	\$700.00	Flat Fee	\$700.00	Flat Fee	
South West Grand Lake Property Owner's Association (flat fee per property)		Flat Fee Schedule		Flat Fee Schedule	
Three Brooks Homeowner's Association (flat fee per property)	\$450.00	Flat Fee	\$450.00	Flat Fee	

SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2021-22 AREA RATED SERVICES
HALIFAX REGIONAL MUNICIPALITY

	2020-21 Approved Budget	% Change 2020-21 to 2021-22	2021-22 Proposed Budget	Year - Surplus / Deficit (if applicable	Transfer from General Tax Rate	Transfer from Urban General Tax Rate	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	Approved Residential Area Rate (\$/100)	Proposed Residential Area Rate (\$/100)	Increase or -Decrease in Area Rate
<i>Community Facilities & Services</i>													
Haliburton Highbury Homeowners Association	53,600	0.7%	54,000				54,000	54,000	0	0	0.023	0.023	No Change
Highland Park Ratepayers Association	10,100	3.0%	10,400		0	0	10,400	10,400	0	0	0.005	0.005	No Change
Glen Arbour Homeowners' Association	21,385	0.5%	21,500				21,500	21,500			\$65.00 Flat Fee	\$65.00 Flat Fee	No Change
Prospect Road and Area Recreation Association	95,900	2.7%	98,500		0	0	98,500	96,900	1,600	0	0.012	0.012	No Change
Maplewood Village Residents Association	0	0.0%	0		0	0	0	0	0	0	\$0.00 Flat Fee	\$0.00 Flat Fee	Suspended
Mineville Community Association	11,200	0.0%	11,200		0	0	11,200	11,200	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	No Change
Musquodoboit Harbour Common Area Rate	11,400	3.5%	11,800				11,800	11,300	500	0	0.005	0.005	No Change
Kingswood Ratepayers Association	67,700	0.0%	67,700		0	0	67,700	67,700	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Westwood Hills Residents Association	0	0.0%	35,500		0	0	35,500	35,500	0	0	\$0.00 Flat Fee	\$0.00 Flat Fee	Reinstated Rate
White Hills Residents Association	0	0.0%	0		0	0	0	0	0	0	\$45.00 Flat Fee	\$45.00 Flat Fee	Deferred
Frame Subdivision Homeowners' Association	3,700	0.0%	3,700		0	0	3,700	3,700	0	0	\$100.00 Flat Fee	\$100.00 Flat Fee	No Change
Sackville Heights Community & Cultural Centre	281,000	3.0%	289,300		0	0	289,300	259,000	500	29,800	0.010	0.010	No Change
Silversides Residents Association	16,300	0.0%	16,300				16,300	16,300			\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
St Margaret's Village at Fox Hollow Homeowners Assoc.	6,200	0.0%	6,200				6,200	6,200			\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
Three Brooks Homeowners Association	9,600	0.0%	9,600		0	0	9,600	9,600	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
<i>Private Infrastructure</i>													
LWF Ratepayers Association	213,700	0.0%	213,700		0	0	213,700	213,300	400	0	0.030	0.030	No Change
Grand Lake Oakfield Community Centre	25,300	2.4%	25,900		0	0	25,900	25,600	300	0	0.021	0.021	No Change
Ketch Harbour Area Residents Association	10,800	0.9%	10,900		0	0	10,900	10,900	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change
<i>Sidewalks</i>													
Sheet Harbour & Area Streetscape Program	42,300	1.7%	43,000		0	0	43,000	43,000	0	0	\$5/\$15/\$25 Tiered	\$5/\$15/\$25 Tiered	No Change

	2020-21 Approved Budget	% Change 2020-21 to 2021-22	2021-22 Proposed Budget	Year - Surplus / Deficit (if applicable)	Transfer from General Tax Rate	Transfer from Urban General Tax Rate	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2020-21 Approved Residential Area Rate (\$/S100)	2021-22 Proposed Residential Area Rate (\$/S100)	Increase or -Decrease in Area Rate
Downtown Dartmouth Business Commission	\$347,800	1.3%	\$352,300		0	0	352,300	0	0	352,300	0.3600	0.3600	No Change
Downtown Halifax Business Commission	\$1,315,400	0.4%	\$1,320,900		0	0	1,320,900	0	0	1,320,900	0.0910	0.0910	No Change
Main Street Dartmouth & Area Business Improvement Assoc	\$129,300	6.7%	\$138,000		0	0	138,000	0	0	138,000	0.1950	0.1950	No Change
North End Business Association	\$214,700	1.4%	\$217,600		0	0	217,600	0	0	217,600	0.1600	0.1600	No Change
Quinpool Road Mainstreet District Association	\$182,500	8.8%	\$198,500		0	0	198,500	0	0	198,500	0.2200	0.2200	No Change
Sackville Business Association	\$211,600	2.2%	\$216,300		0	0	216,300	0	0	216,300	0.1500	0.1500	No Change
Spring Garden Area Business Association	\$436,800	-3.8%	\$420,000		0	0	420,000	0	0	420,000	0.3400	0.3400	No Change
Spryfield & District Business Commission	\$102,600	0.0%	\$102,600		0	0	102,600	0	0	102,600	0.2900	0.2900	No Change
Porters Lake	\$10,500	0.0%	\$10,500		0	0	10,500	0	0	10,500	0.1000	0.1000	No Change
<i>Private Road Maintenance Fees</i>													
Black's Subdivision Ratepayer's Association	4,100	0.0%	4,100		0	0	4,100	4,050	0	0	Up to \$150 Flat Fee	Up to \$150 Flat Fee	No Change
BV Homeowners Society	7,200	8.3%	7,800				7,800	7,800	0	0	Up to \$600 Flat Fee	Up to \$600 Flat Fee	No Change
Cambrian's Cove Homeowners' Association	38,760	0.1%	38,800				38,800	38,800	0	0	Up to \$680 Flat Fee	Up to \$680 Flat Fee	No Change
Jenna Lane Home Owner's Association	4,000	25.0%	5,000				5,000	5,000	0	0	\$500.00 Flat Fee	\$625.00 Flat Fee	Increase \$125.00
Kelly Point Lot Owners Association	47,600	-14.3%	40,800				40,800	40,800	0	0	\$700.00 Flat Fee	\$600.00 Flat Fee	Decrease \$100.00
Mariner's Anchorage Resident's Association	12,900	0.0%	12,900		0	0	12,900	12,900	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
Petpeswick Drive Improvement Society	5,400	0.0%	5,400		0	0	5,400	5,400	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
Range Road Land Owner's Association	3,800	0.0%	3,800		0	0	3,800	3,800	0	0	\$150.00 Flat Fee	\$150.00 Flat Fee	No Change
Redoubt Head Homeowner's Association	5,000	0.0%	5,000		0	0	5,000	5,000	0	0	\$500.00 Flat Fee	\$500.00 Flat Fee	No Change
River Bend Rd & River Court Homeowner's Association	8,400	0.0%	8,400		0	0	8,400	8,400	0	0	Up to \$350 Flat Fee	Up to \$350 Flat Fee	No Change
Rutter Court Residents Association	4,600	0.0%	4,600		0	0	4,600	4,600	0	0	\$350.00 Flat Fee	\$350.00 Flat Fee	No Change
Sambro Head Lot Owner's Association: Bald Rock Rd	5,800	0.0%	5,800		0	0	5,800	5,800	0	0	\$385.33 Flat Fee	\$385.33 Flat Fee	No Change
St. Margaret's Bay Heights Subdivision	12,000	2.5%	12,300		0	0	12,300	12,300	0	0	\$280.00 Flat Fee	\$280.00 Flat Fee	No Change
St. Margaret's Village Community Association	47,300	4.7%	49,500		0	0	49,500	49,500	0	0	\$450.00 Flat Fee	\$450.00 Flat Fee	No Change
Shag End Lot Owner's Association	65,700	0.0%	65,700		0	0	65,700	65,700	0	0	\$900.00 Flat Fee	\$900.00 Flat Fee	No Change
Shiloh and Karla Drive Road Association	11,200	0.0%	11,200				11,200	11,200	0	0	\$700.00 Flat Fee	\$700.00 Flat Fee	No Change
South West Grand Lake Property Owner's Association	41,800	0.0%	41,800		0	0	41,800	41,800	0	0	Flat Fee Schedule	Flat Fee Schedule	No Change
Three Brooks Homeowner's Association	39,600	12.6%	44,600		0	0	44,600	44,600	0	0	\$400.00 Flat Fee	\$450.00 Flat Fee	Increase \$50

Appendix D

Business Plans & Budgets for Area-Rated Community Facilities

Recreation Association	Page #
Frame Subdivision Homeowners' Association	2
Glen Arbour Homeowners' Association	4
Grand Lake Oakfield Community Society.....	6
Haliburton Highbury Homeowners Association	8
Highland Park Ratepayers Association	10
Ketch Harbour Area Residents Association.....	12
Kingswood Ratepayers Association	14
LWF Ratepayers Association	16
Mineville Community Association	18
Musquodoboit Harbour Common (MHACCCA).....	20
Prospect Road and Area Recreation Association.....	22
Sackville Heights	
Silversides Residents Association.....	24
St Margaret's Village at Fox Hollow Homeowners Association	26
Three Brooks Homeowners Association	28
Westwood Hills Residents' Association.....	30

Business Plan & Budget for 2021 - 2022

Name of Association or Society:		Frame Subdivision Homeowners' Association	
Registry of Joint Stock Companies ID#:		1260418	Registry Status - Active
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Carolyn Nobes	Danielle Wilkens	
Phone number:			
Mailing Address:			
Business Plan & Budget approved at Annual General Meeting held on Zoom:		February 25, 2021	

Mission and Description of Services Provided

(including who the services are provided to)

The Frame Subdivision Homeowners' Association (FSHA) was incorporated under the Societies Act with the Registry of Joint Stock Companies in February 1979. The Association is a not-for-profit volunteer led group of citizens who are engaged in neighbourhood improvement programs, recreation development, and social activities for all residents of Frame Subdivision to enjoy.

Accomplishments

(What has your organization accomplished in the past year?)

During the 2020 - 2021 fiscal year activities were kept to a minimum due to pandemic restrictions. The most significant cost and activity of the year was to make major repairs to the community dock. There was a lot of damage to the dock due to ice conditions during the winter. As the project would take a large amount of time it was decided to hire someone to complete the work. In prior years the damage was not as severe, and a group of dedicated volunteers were able to handle the work and time involved.

Annuals and perennials were planted at the entrance to Frame Subdivision
 The entrance to Frame Subdivision was decorated for Christmas
 Christmas wreaths were purchased and installed on the Waverley Green

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Make any repairs needed to the deck and dock
2.	Plant annuals at the entrance to Frame Subdivision
3.	Hold a summer social as well as a Christmas social if possible
4.	Install traffic signage to remind residents of speed limits
5.	Support the Waverley Community Association in its summer entertainment activities
6.	Fix or replace the Frame Subdivision signage at the entrance to the subdivision
7.	Set up a small lending library on the Waverley Green
8.	Improve and enhance the Gazebo, park area and trails and in Frame Subdivision to as required to maintain safety
9.	Explore installation of picnic tables, benches, hammocks and garbage receptacles in the subdivision and the deck areas
10.	Explore implementing a community garden

Area Rate Information

Purpose of Area Rate:	To fund neighbourhood improvement programs, recreation development and social activities for all residents of Frame Subdivision to enjoy.
Will the Purpose or Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Not applicable
Amount of Area Rate for 2021/22:	\$45 flat fee per property
Area subject to Area Rate:	Frame Subdivision, Waverley
Year Area Rate to Expire (if applicable):	Not applicable
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Accumulated surplus to March 31, 2021 and March 31, 2022: \$3,342.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be used in future periods to repair the dock and deck and to make improvements to services in the Subdivision

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	3,700
Total Revenues (must equal total expenditures):	\$ 3,700

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Office Supplies	100
Legal Fees	150
Other Supplies	100
Grounds and Landscaping	750
Municipal Taxes	100
Equipment Rental	200
Licenses and Agreements	50
Signage	2,250
Advertising and Promotion	200
Community Events	750
Community Grants	1,000
Community Garden	500
Community Improvements (picnic tables, garbage bins)	677
Electricity	250
Prior year (surplus)	(4,477)
Current year (surplus) /deficit	1,100
Total Planned Expenditures (must equal total revenues):	\$ 3,700

2021-22 Business Plan & Budget

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	D.A. Botchett, Treasurer	Joan Ramsay, Secretary
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	
E-mail Address:	[REDACTED]	

Business Plan & Budget approved at Annual General Meeting held on:	Directors Mtg April 26, 2021
--	---------------------------------

Mission and Description of Services Provided
(including who the services are provided to)

To encourage a safe and welcoming community for the residents of Glen Arbour. To enhance the beauty of our community and maintain our property values. To provide a united voice and forum for communications with our elected representatives so they can best represent our collective interests. To involve as many residents as possible in order to enhance a community spirit. To provide recreational facilities for members & families. To promote safety in our community & cooperation with RCMP re speed enforcement, & elimination of crime, etc.

Accomplishments
(What has your organization accomplished in the past year?)

Maintained flower beds and grounds.
 Maintained radar signs.
 Maintained web site.
 Greeted new residents.
 Did ditch cleaning and trash pick-ups.
 Maintained good working relationship with our elected representatives.
 Provided and installed benches (2) in tennis courts.
 Provided and installed picnic benches (2) in playground areas.
 Supported volunteer fire department.
 Supported Remembrance Day service.

Goals for 2021-22
(What does your organization plan to accomplish between May 1, 2021 and March 31, 2022)

1.	Expand our member's direct involvement in our activities
2.	Continue to maintain & expand our beautification efforts.
3.	Continue to meet frequently with our elected representatives so they can best represent our interests.
4.	Explore other projects such as walking trails, etc..
5.	Work with HRM to provides lighting and fencing between ball diamond and tennis court. .

Area Rate Information

Purpose of Area Rate:	To fund stated objective
Will the Purpose or Amount of the Area Rate change in 2021-22 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2021-22	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2021-22)? How much?	Accumulated surplus \$2,474
If a surplus exists at the end of 2021-22, how is it to be applied?	To future operations.

Revenue Budget for 2021-22

Description of Revenue Source	
Area Rate Revenue to be collected from Property Tax Bills	21,500
Total Revenues (must equal total expenditures):	\$ 21,500

Expenditure Budget for 2021-22

Description of Planned Expenditures	
Landscaping	13,000
Children's Events	1,200
Executive & welcoming	1,000
Recreation	1,200
Website	900
Safety & Security	800
Donation – Volunteer Fire Dept.	500
Towards Lighting, fences, etc. at tennis court)	2,640
Current year surplus	260
Total Planned Expenditures (must equal total revenues)	\$ 21,500

2021-22 Business Plan & Budget for

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Sheldon Boyd	Robert Kamperman	
Phone number:	[REDACTED]		
Mailing Address:			
E-mail Address:			
Business Plan & Budget approved at Annual General Meeting held on:		Pending	

Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral, after school program and wedding parties. We own a ball field and playground that is a central location for children and their families to gather.

Accomplishments

(What has your organization accomplished in the past year?)

Over the past year we have completed the following items:

- Installed new emergency lights in the hall as per HRM Fire inspection.
- Fire coating on all drapes in the hall as per HRM Fire inspection.
- Replaced exterior steel door going the basement.
- Playground & Ball field landscaping and porta potty services.
- Installed kitchen cabinets in the basement.
- Replace fridge and install furniture in the basement.
- Minor repaired to the playground parking lot.
- Cleaning and waxing of the hall.
- Continue to enhance our visibility
- Continue to make the hall relevant for our community center.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Repair the front stairs of the building
2.	Install gazebos in playground
3.	Obtain engineering drawings for a wheel chair access to the renovated basement.
4.	Maintain the playground and building services.
6.	Cleaning and waxing of the hall.
7.	Install new flower bed at the hall entrance.

2021-22 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Mark Barry, Chair	Sadish Srinivassane, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May 26, 2021
--	--------------

Mission and Description of Services Provided
(including who the services are provided to)

<p>Mission: To bring our community together as a group and create a sense of pride of living within our community.</p> <p>For the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> - assist with protecting and improving property values and homeowner rights - development and general maintenance of recreational areas within our subdivision - hosting community activities
--

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> - Further development of a new trail system for use by all homeowners - General maintenance of recreational areas - Community activities: Clean Up Day, Family Fun Day, Christmas Tree Lighting, Outdoor Movie Night - Promoted community events - Maintained community communications through Facebook group, community sign and newsletters - Beautified community signage area at entrance
--

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Work with HRM staff to have construction on a new retaining wall structure at community Lake for access to canoeing, kayaking, and skating (Elbow Lake)
2.	Ongoing park maintenance and improvements, including adding picnic tables and shade trees
3.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year (i.e. community movie night). NOTE: Some of these events will be dependent on COVID-19 restrictions.
4.	Beautification of community entrance, including new flowers, repair to signage, and painting of a small building
5.	Work with HRM staff to design and hopefully begin construction on a new dock or retaining wall structure at community Lake for access to canoeing, kayaking, and skating

Area Rate Information

Purpose of Area Rate:	To support community events and projects
Will the Purpose or Amount of the Area Rate change in 2020-21?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2021-22 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2019-20)? How much?	Accumulated surplus to March 31, 2020: \$177,278.22
If a surplus exists at the end of the fiscal year, how is it to be applied?	We have one major project anticipated that will require most of this surplus to complete.

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Residential Area Rate Revenue	54,000
Total Revenues (must equal total expenditures):	\$ 54,000

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Office Supplies (Admin, Insurance)	3,175
Contract Services (Capital projects)	105,000
Grounds and Landscaping	7,000
Community Events	13,300
Other Goods and Services	4,200
Prior Year (Surplus)	(112,225)
Current year (surplus) /deficit	33,550
Total Planned Expenditures (must equal total revenues):	\$ 54,000

2021-22 Business Plan & Budget for

Name of Association or Society:	Highland Park Ratepayers Association	
Registry of Joint Stock Companies ID#:	1272644 – Active	
	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Jenny (Lipton) Saulnier
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	

Business Plan & Budget approved at Annual General Meeting held on:	02/24/2021
--	------------

Mission and Description of Services Provided

(including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and, to organize members in a body dedicated to the advancement and orderly development of the Community

Accomplishments

(What has your organization accomplished in the past year?)

In 2020 there were no community events due to COVID, however with the aid of HRM project planners and Grants we were able to do phase 1 of the Timberlane Park Development. Clearing the space, creating the walkways adding bird houses and benches.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Complete phase 2 of Timberlane project
2.	Movie in the park – tentatively with social distancing
3.	Continue to support park residents for their concerns

Area Rate Information

Purpose of Area Rate:	To invest in development of park and community togetherness
Will the Purpose or Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
Amount of Area Rate for 2021/22:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Accumulated surplus to March 31, 2021: unknown for March. December \$66,008.46
If a surplus exists at the end of the fiscal year, how is it to be applied?	We anticipate most of the surplus to be used by end of the period. If any remaining, to be carried forward to 2022/2023 year to use in other developments.

Business Plan & Budget for 2021 – 2022

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784 – Active		
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Pete Rose, Co-Chair	Kim Reinhardt, Co-Chair	
Phone number:	[REDACTED]		
Mailing Address:	[REDACTED]		
Business Plan & Budget approved at Annual General Meeting held on:	TBD		

Mission and Description of Services Provided

(including who the services are provided to)

<p>The mission of the Ketch Harbour Area Residents Association is to:</p> <ul style="list-style-type: none"> - Act as a liaison between the residents of Ketch Harbour and the various levels of government (Federal, Provincial and Municipal). - Facilitates community events for the development of a vibrant, engaged community. - Works to develop and maintain communal areas for the enjoyment of all residents. - Foster healthy lifestyles through adult and children’s recreational and social programs

Accomplishments

(What has your organization accomplished in the past year?)

<p>Due to the Covid-19 pandemic and the resulting State of Emergency, KHARA has not been able to offer our usual events such as the Canada Day BBQ and parade, Halloween pumpkin carving or the children’s Christmas party. The Community Hall has not been open for use by the community. The Executive of KHARA continued working with government partners to secure funding for the re-build of the community wharf that was destroyed in Hurricane Dorian. The Executive is hopeful that the wharf will be rebuilt over the summer months.</p>
--

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Pending the end of the State of Emergency, return to organizing and hosting community events.
2.	Re-build of the community wharf

Area Rate Information

Purpose of Area Rate:	To support the regular and ongoing expenses of KHARA
Will the Purpose or Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2021/22:	\$66.67 flat fee per dwelling

Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	N/A – we no longer submit claims for draws – the area rate for the year is paid out in two payments to KHARA
If a surplus exists at the end of the fiscal year, how is it to be applied?	N/A

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	10,900
Total Revenues (must equal total expenditures):	\$ 10,900

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Computer Software & License	75
Other Office Expenses – including website, RJSC, and newsletters	500
Janitorial Services – including cleaning supplies	1,000
Snow Removal	1,000
Electricity (Hall NS Power Bill)	2,500
Other Building Costs – septic pump-out	1,000
Community Events	850
Insurance Premiums	3,800
Bank Charges	75
Current year (surplus) /deficit	100
Total Planned Expenditures (must equal total revenues):	\$ 10,900

2021-22 Business Plan & Budget

Name of Association or Society:	Kingswood Ratepayers Association	
Registry of Joint Stock Companies ID#:	2450949 - Active	
	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Roger Spriggs - Chairperson	Jim Kochanoff, Treasurer
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	
E-mail Address:	[REDACTED]	
Business Plan & Budget approved at Annual General Meeting held on:	Nov 23, 2020	

Mission and Description of Services Provided (including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

Accomplishments

(What has your organization accomplished in the past year?)

New Construction
 Coordination of trail construction between Blue Forest Dr. and Kingswood Dr. and Lapierre Ball field and Diana St.
 Planning of Kingswood North Park and playground

Community Events
 Christmas decorating contest in December, Two Community Clean-up Days, Halloween Decorating Contest.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Construction of two trails– Blue Mountain to Kingswood Dr, Lapierre Ball Field to Diana. Blue Mountain to Kingswood Dr. has been surveyed by TIR. Lapierre ball field to Diana will be constructed by HRM
2.	Construction of park and playground in Kingswood North at Viscount Run Park
3.	Greater public accessway with cut trails to all Kingswood lakes (primarily onto Lewis and Ragged Lakes)
4.	Dog fence for West Kingswood Loop field
5.	Signage at all parks, trails and water accesses in Kingswood
6.	New dock at Schmidt lake
7.	Foster community spirit by supporting and/or organizing social events.
8.	Continuing communication to residents
9.	Possible trail at end of St. George Blvd to Hubley

Area Rate Information

Purpose of Area Rate:	Betterment of Kingswood area
Will the Purpose <u>or</u> Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2021/22:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, Blue Mountain Estates and Kingswood North
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Accumulated surplus to March 31, 2021: \$322,535
If a surplus exists at the end of the fiscal year, how is it to be applied?	To future developments in Kingswood

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	67,700
Total Revenues (must equal total expenditures):	\$ 67,700

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Office Expenses	3,000
Community Events	5,000
Insurance Policy/Premium	3,000
Trail – Blue Forest to Kingswood (at Brenda)	115,000
Trail – Grandview to Diana	100,000
Viscount Run Park	50,000
Schmidt Lake Dock	15,000
Lewis Lake / Ragged Lake Trails / Boat Launches	25,000
Prior year (surplus)	(322,535)
Current year (surplus) /deficit	(61,165)
Total Planned Expenditures (must equal total revenues):	\$ 67,700

2021-22 Business Plan & Budget for

Name of Association or Society:		LWF Ratepayers Association	
Registry of Joint Stock Companies ID#:		3236227 – Active	
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Jay Cameron /President	Barry Dalrymple/Treasurer	
Phone number:			
Mailing Address:			
Business Plan & Budget approved at Annual General Meeting held on:			2021- 02-25

Mission and Description of Services Provided

(including who the services are provided to)

<ul style="list-style-type: none"> • To support and help fund various community events & programs including those provided by the Windsor Jct Community Centre (WJCC). Lakeview Homeowners Association (LHA) and Keloose Community Festival • To continue assisting other community organizations and community-based events in Lakeview in Windsor Jct & Fall River • Currently we support WJCC programs such as day camps, swim lessons, junior leadership programs and funding for Summer jobs for area youth • Supporting the Lakeview Homeowners Assoc run youth programs. Park & beach facilities and Summer jobs • Support various local annual and special events such as Keloose Festival, recreational groups parks and walking trails

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Continued support in keeping much needed community organizations alive and operating during a year of COVID and helping them to adapt and operate for our area youth both in programming and in offering much need Summer jobs • Assisted area Seniors Groups to be able to adapt and continue operating social programs and to be proactive against Seniors isolation • Continued to assist with Minor Sports, outdoor recreation parks & trails and assist community members with alternatives during a year of COVID • Funding opportunities were somewhat limited during the past year due to COVID, but surplus funds will be allocated this upcoming year to continue to assist with community members battle COVID isolation.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Continue & enhance support of WJCC, Lakeview Park & Keloose
2.	Continue to assist youth in sport, recreation and leadership training
3.	Continue to assist organizations that are able to provide summer jobs for our youth
4.	Work with community organizations to improve beach & park access along with better improved playground access to all
5.	Support our Seniors to continue social capacity and enjoyment mobility in our communities
6.	To increase signage and beautification within all three of our communities
7.	Improve outdoor areas & recreational opportunities with our Senior groups, Archives Centre, Fall river Garden etc.

Area Rate Information

Purpose of Area Rate:	To continue to support of our 3 core groups WJCC, LHA, Keloose) and assist local Volunteer organizations better our communities
Will the Purpose or Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Amount of Area Rate for 2021/22:	\$0.03 per \$100 of tax assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Jct & Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Current surplus = \$40,445.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	Partially by current outstanding project, letters of anticipated request for upcoming year

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	213,700
Total Revenues (must equal total expenditures):	\$ 213,700

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Wages (WJCC)	179,800
Wages (Lakeview)	16,500
Keloose Festival	12,000
Community Events	31,495
Computer s/w & licensing	2,000
Printing & Reproduction	1,000
Office supplies	1,500
Website	500
Professional fees (audit)	5,000
Recreational program supplies	1,000
Electricity	1,600
Equipment rental (P.O. Box)	250
Advertising promotion	3,000
Insurance policies	1,800
Prior year (surplus)	(40,445)
Current year (surplus) /deficit	(3,300)
Total Planned Expenditures (must equal total revenues):	\$ 213,700

2021-22 Business Plan & Budget

Name of Association or Society:	Mineville Community Association	
Registry of Joint Stock Companies ID#:	3029296 - Active	
	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Grant MacDonald, President	Karen Kavanaugh, Treasurer
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	
Business Plan & Budget approved at Annual General Meeting held on:	April 12, 2021	

Mission and Description of Services Provided (including who the services are provided to)

The Mineville Community Association ('MCA') plans community events and maintains & develops parkland. Those events include an Easter Egg Hunt, Christmas Tree Lighting, Summer Fair & Barbeques and Halloween Event. The community has several parks which it maintains and improves on a regular basis.

Accomplishments

(What has your organization accomplished in the past year?)

The MCA has organized several community events over the years; delayed this year due to COVID:

- 1) Summer fair
- 2) Summer barbeque
- 3) Halloween event
- 4) Easter Egg Hunt
- 5) Christmas Tree Lighting
- 6) Pickleball Day and regular playing 3 days per week.

The MCA has maintained all parks and made improvements the court surface at Bennett Park.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Make pavement repairs to outdoor rink (used for Pickleball).
2.	Once approved, put foot bridge in at Middle Park.
3.	Build a pump track at Bennett Park.
4.	Events: We held the Christmas Tree Lighting last year which was done without social contact. Will make decision on other events as time progresses (i.e. Easter Egg Hunt, Halloween Event, Pickleball events, community cleanup, etc.)
5.	Repairs to the gazebo in Bennett Park.

Area Rate Information

Purpose of Area Rate:	Park improvement and community events.
Will the Purpose or Amount of the Area Rate change in 2021/22?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
Amount of Area Rate for 2021/22:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Surplus due to delaying projects because of COVID Amount is:
If a surplus exists at the end of the fiscal year, how is it to be applied?	We are planning major enhancements of Bennett Park and want to add foot bridges at Middle Park.

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	11,200
Total Revenues (must equal total expenditures):	\$ 11,200

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Office Supplies	200
Community Events	4,000
Insurance – Director & Commercial	2,000
Grounds & Landscaping	1,500
Echo-Link- Web Support	400
Park Repairs & Enhancements	3,100
Total Planned Expenditures (must equal total revenues):	\$ 11,200

2021-22 Business Plan & Budget for

Name of Association or Society:	MHACCCA – Musquodoboit Harbour Common Area Rate		
Registry of Joint Stock Companies ID#:	1350984	Registry Status “Active” (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:		Lisa Barry Newman, Treasurer
Phone number:	[Redacted]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	
--	--

Mission and Description of Services Provided

(including who the services are provided to)

To promote and enhance the economic, social, and civic well-being of our communities from West Ship Harbour to the Musquodoboit Harbour / Gaetz Brook western boundary.

Accomplishments (What has your organization accomplished in the past year?) In the past year, the MHACCCA has:

- Hosted Annual Awards Gala with keynote address by Trent MacLellan (November)
- Hosted Special Presentation on Workplace Education (January)
- Hosted Special Presentation from CBDC Bluewater (February)
- Coordinated sign removal (July)
- Followed-up with NSHA regarding Waste Water from Twin Oaks (May)
- Commissioned a survey of Highway 7 in the core of Musquodoboit Harbour (July)
- Asked to, and successfully were supported by the community, to take over administration of the MH Common Area Rate (June)
- Completed a Community Beautification project which added banners, planters, trees, bushes, etc. to the core of Musquodoboit Harbour (August)
- Financially supported the annual Trunk 7 Music Festival, the Community Garden & the Railway Museum
- Hosted an all-candidate forum for the Central Nova Riding (October)
- Requested & held several meetings with MLA Kevin Murphy & Councillor David Hendsbee (throughout the year)
- Coordinated a meeting with NS Environment, NS Health, Councillor Hendsbee & MLA Murphy regarding waste water treatment facility at Twin Oaks (May)
- Presented to HRM Budget Committee regarding sidewalk infrastructure (December)

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2020 and March 31, 2021)

1.	Advocate for sidewalk funding in the core of Musquodoboit Harbour
2.	Advocate for Eastern Shore District High School to be rebuilt in the core of MH
3.	Advance the economic outlook for the Eastern Shore
4.	Advance the streetscape & beautification project
5.	Complete the 'Chamber Bucks' initiative to aid residents & businesses successfully manage through the Covid19 pandemic
6.	Assist the local Food Bank & Lions Club with funding in response to Covid19
7.	Assist businesses & non-for-profits successfully navigate through the Covid19 pandemic
8.	Complete & implement a marketing campaign to promote local tourism
9.	Build our own capacity & increase membership by 30%

Area Rate Information

Purpose of Area Rate:	Historically tied to recreational uses, but now is meant to be used for the overall benefit of our community.
Will the Purpose or Amount of the Area Rate change in 2020-21?	The purpose will not necessarily change, but the appropriate uses will be more clearly defined.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	It has not changed yet, but the MHACCCA intends to clearly define uses & procedures to access funds.
2020-21 Area Rate will be:	\$0.05 per \$100 of taxable assessment
Area subject to Area Rate:	Musquodoboit Common Catchment Area
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2020: \$22,019
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry forward for future use.

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Residential Area Rate Revenue	11,300
Resource Area Rate Revenue	500
Total Revenues (must equal total expenditures):	\$ 11,800

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Grounds and Landscaping (<i>Beautification</i>)	1,800
Licenses & Agreement	
Signage (<i>Marketing</i>)	3,000
Community Events (<i>School & sidewalk advocacy</i>)	2,000
Special projects (<i>Direct contribution to Food Bank</i>)	5,000
Prior Year (Surplus)/Deficit	(23,600)
Total Planned Expenditures (must equal total revenues):	\$ 11,800

2021-22 Business Plan & Budget

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444 – Active		
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Kelly Carlton, Chair	Greg Skelhorn, Vice Chair Amy Hockin, Secretary	
Phone number:	[REDACTED]		
Mailing Address:	[REDACTED]		
Business Plan & Budget approved at Annual General Meeting held on:	To Be Determined		

Mission and Description of Services Provided (including who the services are provided to)

To Work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road. Webpage link located on Prospect Communities Website outlining who we are and what we provide for community. Updates are published to community in the Perspective a community newsletter in the Prospect Road Area twice a year, as well as published on the prospect community’s webpage (if newsletter is available due to COVID restraints).

Accomplishments

(What has your organization accomplished in the past year?)

2020 proved to be a challenging year with the state of emergency in place due to the worldwide pandemic that we find ourselves still currently in. Our association moved forward with our partnership agreement to support the mowing and garbage removal of sports fields and green spaces. Our minor baseball league did operate in a little different capacity. We were able to provide porta potties for the fields and green spaces as a standing order and a new addition to support our pickle ball group at our outdoor multiuse sports court at the Prospect Road Community Centre. Our executive continued to communicate but our monthly meetings were not able to happen safely. We reached out to community groups who in turn applied for support. We also worked with HRM finance department on the new regulations pertaining to funds. We were requested to open our own bank account and requested to start to pay from that account verses HRM paying our support grants and standing order invoices. The deposit recently happened, and we received our cheques and have started to pay out our support grants and standing orders from 2020. Along with these financial changes our association added the services of a bookkeeper who will work with the executive on our spreadsheet and monthly financial statements.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Continue to support community groups with funding applications; discuss at AGM surplus plan moving forward and manage the partnership agreement with respect to mowing & garbage removal.
2.	Monthly meetings will happen again when it is safe to do so and when a venue becomes available. Our group draws from other community groups from Goodwood to Dover.
3.	Update on the Prospect Communities Webpage
4.	Continue to support recreation groups, supporting youth achievement Provincially and Nationally.
5.	Manage the area mowing partnership with HRM

6.	Work with HRM recreation on the transfer of the Bill Zinck baseball field to our association as well as support the repairs to the Terence Bay wharf repairs.
7.	Continue to support our local community centres, including Prospect Road Community Centre, Terence Bay Community Hall, East Dover Community Hall
8.	Determine if our application dates should change; discussions will be required.
9.	Continue to work with community for a solution to the need for a off leash dog park; allowing our sports fields to remain just that.
10.	Develop a working relationship with the new area Councillor to inform on how we serve the community.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2021/22?	NO
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
Amount of Area Rate for 2021/22:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on the Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	Not yet determined
If a surplus exists at the end of the fiscal year, how is it to be applied?	Not yet determined

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	
Total Revenues (must equal total expenditures):	\$ 98,500

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
This will be determined after the executive lays out a plan to call for funding applications. Our standing orders remain in place such as, porta potties for 2021 will remain, float installation and removal will remain as well as field lights at Brookside field, and lights at Terence Bay River Park. Support to our community centres will remain in place. Once applications have been submitted to our association, we will have a detailed budget to send as an addition to this application.	98,500
Total Planned Expenditures (must equal total revenues):	\$ 98,500

2020-21 Business Plan & Budget for

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y
	Primary Signing Authority	Secondary Signing Authority	
Name & Title:	Heather Coffin		
Phone number:	[REDACTED]		
Mailing Address:	[REDACTED]		
E-mail Address:	[REDACTED]		
Business Plan & Budget approved at Annual General Meeting held on:		Date: TBA	

Mission and Description of Services Provided

- To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia
 - To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes
 - To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community
 - To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society
- To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society

Accomplishments

(What has your organization accomplished in the past year?)

Recreational programs and participation increase
 Offered new infant massage course, Monthly Newsletter, Christmas Cheer Project: assisted over 300 children with new gifts and clothes, Increased our volunteer base with the Christmas Cheer Project
 Washroom Upgrades, Built storage areas for the Boys and Girls Club and Sackville Senior Advisory Council, Enhanced foyer and installed a reception desk, Installed self-closing door hardware to each door for fire safety, Offered a successful Health Fair for the community of Sackville
 Attracted new recurring and non-recurring rentals, Installed hand railings in gym by ramp and barriers on the stage for fire safety, All outside lights replaced with LED

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Enhance outdoor space near playground by storage PODS
2.	Build a series of raised garden boxes to implement a community garden project
3.	Re-point bricks on building needing attention
4.	Initiate a waste management best practices for the Centre
5.	Install water fountain on the first floor
6.	Develop an electrical map of building
7.	Market Centre activities through developing a promotional video
8.	Board development session along with continued policy development
9.	Change the program room to a staff room/small meeting room
10.	Examine the re-design of kitchen off gym
11.	Install a heat pump in the Four Seasons space
12.	Replace aging ramp in gym & hot water circulator
14.	Replace all fluorescent lighting to LED

Area Rate Information

Purpose of Area Rate:	To provide recreation and social activities to residents of Districts 15.
Will the Purpose or Amount of the Area Rate change in 2020-21?	
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2020-21 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2021-22)? How much?	Accumulated surplus to March 31, 2021: \$124,168
If a surplus exists at the end of the fiscal year, how is it to be applied?	Maintenance and upkeep of building

Revenue for 2021/22

Description of Revenue Source	Amount (\$)
Residential Area Rate Revenue	259,000
Commercial Area Rate Revenue	29,800
Resource Area Rate Revenue	500
Total Revenues (must equal total expenditures):	\$ 289,300

Expenditure Budget for 2020-21

Description of Planned Expenditures	Amount (\$)
Salaries	144,000
Telephone	3,000
Courier/Postage	500
Other Office Expenses	18,000
Snow Removal	15,000
Security	1,500
Refuse Collection	4,000
Cleaning/Sanitary Supplies	10,500
Heating Fuel	22,000
Electricity	22,000
Water	6,000
Building – Exterior	55,600
Building – Interior	94,900
Safety Systems	3,500
Equipment Purchase	5,000
Equipment Rental	1,000
Equipment Repairs & Maintenance	5,000
Training & Education	2,000
Prior Year (Surplus)/Deficit	(124,200)
Total Planned Expenditures (must equal total revenues):	\$ 289,300

2021-22 Business Plan & Budget for

Name of Association or Society:	Siversides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kristina Legge	Holly Doyle
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	
E-mail Address:	[REDACTED]	

Business Plan & Budget approved at Annual General Meeting held on:	April 20, 2021
--	----------------

Mission and Description of Services Provided (including who the services are provided to)

To provide recreational facilities to be used by the residence of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, playground and flower gardens at the entrances to the sub-division

Accomplishments

(What has your organization accomplished in the past year?)

Created a gravel walking path around the playground area. Increased security patrols at our private lakefront beach. Built a gate at the entrance to beach with a removable gate. Replaced worn out signs at the beach. Maintenance in common areas such as grass mowing, added new flower boxes at Silversides drive entrance and potted plants.

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Maintenance in playground area (common area); gravel, fill out to parking area
2.	Greenspace planning
3.	New picnic table and benches for playground
4.	New backboard for basketball court
5.	Up keep common areas.
6.	Minor repairs and improvements at beach (common area); repair of erosion, picnic tables and new garbage collection system
7.	Sign restoration at Silversides Dr entrance
8.	Painting of retaining wall at beach (common area)

Area Rate Information

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose or Amount of the Area Rate change in 2020-21?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2020-21 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Siversides subdivision
Year Area Rate to Expire (if applicable):	n/a

Do you anticipate a surplus or a deficit at the end of this year (2019-20)? How much?	Accumulated surplus to March 31, 2021: \$29,346
If a surplus exists at the end of the fiscal year, how is it to be applied?	Improvements to common areas

Revenue Budget for 2020-21

Description of Revenue Source	Amount (\$)
Residential Area Rate Revenue	16,300
Total Revenues (must equal total expenditures):	\$ 16,300

Expenditure Budget for 2020-21

Description of Planned Expenditures	Amount (\$)
Outside Personnel	7,600
Contract Services	4,945
Grounds and Landscaping	14,088
Special Projects	17,813
Insurance Policies and Premiums	1,200
Prior Year (Surplus)/Deficit	(29,346)
Total Planned Expenditures (must equal total revenues):	\$ 16,300

2020-21 Business Plan & Budget for

Name of Association or Society:	St Margaret’s Village at Fox Hollow Homeowners Assoc.		
Registry of Joint Stock Companies ID#:	3092432	Registry Status “Active” (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Graham Surette	Sean Cavicchi
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 8 th 2020 (Via Zoom)
--	---

Mission and Description of Services Provided
(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

Accomplishments

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of our neighborhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.
4. Construction of a new wooden Christmas tree.
5. Installation of new solar speed sign.

Goals for 2020-21

(What does your organization plan to accomplish between April 1, 2020 and March 31, 2021)

1.	Community Yard sale – TBD
2.	Fall BBQ – TBD
3.	Christmas Tree lighting ceremony – December 2020
4.	Winter Community Activity Day - TBD
5.	Purchase and install new outdoor rink liner – Fall 2020
6.	Purchase and install secondary Solar Speed Sign mounting hardware
7.	Purchase and install – Children at Play signs
8.	Save for park structure (Gazebo/picnic table area)
9.	
10.	

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose or Amount of the Area Rate change in 2020-21?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2020-21 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2019-20)? How much?	Accumulated surplus to March 31, 2020: \$6,779
If a surplus exists at the end of the fiscal year, how is it to be applied?	New Outdoor Rink Liner, Rink equipment, Savings for park structure

Revenue Budget for 2020-21

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	6,200
Total Revenues (must equal total expenditures):	\$ 6,200

Expenditure Budget for 2020-21

Description of Planned Expenditures	Amount (\$)
Grounds and Landscaping	600
Licenses & Agreement	100
Signage	1,100
Community Events	1,500
Other Goods & Services - Rink Liner/Equipment	3,500
Special Projects – Future Park structure	6,200
Prior Year (Surplus)/Deficit	(6,800)
Total Planned Expenditures (must equal total revenues):	\$ 6,200

2021-22 Business Plan & Budget for

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra Ashby	Karla Wamboldt
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	
E-mail Address:	[REDACTED]	

Business Plan & Budget approved at Annual General Meeting held on:	24 March 2021
--	---------------

Mission and Description of Services Provided

(including who the services are provided to)

The area rate is used for the Three Brooks Home Owners Association, to maintain and improve our existing community structures; playground, and hiking trails to be enjoyed by the community. These funds also are used for administrative costs and liability insurances on the community owned land.

Accomplishments

(What has your organization accomplished in the past year?)

In 2021-2022 Three Brooks Home Owners Association was able to maintain and improve our playground, maintain paths, path structures, and hold some community events.

- Review trails with HRM Environment staff
- Worked on trails in a COVID compliant manner
- Repaired and/or replaced a number of trail bridges
- Beach managed well by unofficial "Friends of the Beach" using FB
- Completed playground upgrade except adding some topsoil around border

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	Continue to improve and maintain playground
2.	Maintain and improve hiking trails
3.	Improve and repair any structure on trails
4.	Host more community events
5.	

Area Rate Information

Purpose of Area Rate:	Maintain & improve recreational structures & trails
Will the Purpose or Amount of the Area Rate change in 2021-22?	No

If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No
2021-22 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2019-20)? How much?	Accumulated surplus to March 31, 2021: \$10,845.62
If a surplus exists at the end of the fiscal year, how is it to be applied?	

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Residential Area Rate Revenue	9,600
Total Revenues (must equal total expenditures):	\$ 9,600

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Accounting	100
Misc./Bank Fees	100
Office	250
Recreation/Paths/Beach	6,000
Insurance Land & Directors	2,000
Land Taxes	450
Social	700
Total Planned Expenditures (must equal total revenues):	\$ 9,600

2021-22 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Residents' Association
Registry of Joint Stock Companies ID#:	3071139

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dustin O'Leary, President	Stephen Nurse, Treasurer
Phone number:	[REDACTED]	
Mailing Address:	[REDACTED]	

Business Plan & Budget approved at Annual General Meeting held on:	Deferred – Covid19
--	--------------------

Mission and Description of Services Provided (including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community including a community Facebook page, information sign and community website.

Accomplishments

(What has your organization accomplished in the past year?)

During the year, the WWHRA hosted a variety of events to benefit the neighborhood including:

- Holiday Food Drive
- Annual tree lighting
- Maintain a Fire Safety Committee to promote fire safety and increase emergency preparedness
- Open board meeting (broadcast on Facebook Live) for residents to view

The WWHRA maintains and updates a community bulletin board and a community Facebook page.

Accomplishments:

- Work has begun on developing a community walking trails inside of Westwood Hills

Goals for 2021-22

(What does your organization plan to accomplish between April 1, 2021 and March 31, 2022)

1.	New Year's fireworks celebration
2.	Christmas caroling and tree lighting
3.	Increase efforts to beautify the neighbourhood
4.	Annual Spring Community Yard Sale (COVID plans - TBD)
5.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA

6.	Run a neighbourhood-wide practice fire / emergency drill (may delay due to COVID)
7.	Work with residents and HRM to improve trail access within the subdivision
8.	Possible labour day celebration (depending on progress in Nova Scotia restrictions)

Area Rate Information

Purpose of Area Rate:	The rate is used to provide a vehicle to promote a safe, healthy and cohesive community
Will the Purpose or Amount of the Area Rate change in 2021/22?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2021/22:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2020/21)? How much?	\$112,000
If a surplus exists at the end of the fiscal year, how is it to be applied?	As voted on at 2019 AGM and selected from the multiple initiatives, WWH will build a community walking trail. Consultation with Cobequid Partners and HRM is underway.

Revenue Budget for 2021-22

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	35,500
Total Revenues (must equal total expenditures):	\$ 35,500

Expenditure Budget for 2021-22

Description of Planned Expenditures	Amount (\$)
Committee expenses	1,350
Computer	400
Repairs / Maintenance	1,000
Community events	13,000
Insurance	3,000
Facility rentals	1,500
Landscaping / Ground works	5,988
Postage/Couriers	1,000
Walking Trail Development	80,000
Prior Year (Surplus)/Deficit	(142,238)
Total Planned Expenditures (must equal total revenues):	\$ 35,500

Appendix E

Business Improvement District Budget Summary and Area Rates for 2021-22 *

	Downtown Dart	Downtown Hfx	Dart Main St	North End Hfx	Quinpool	Sackville	Spring Grdn Rd	Spryfield	Porters Lake
4202 Area Rate Commercial	\$331,500	\$1,196,800	\$138,000	\$210,500	\$198,500	\$213,000	\$402,000	\$102,600	\$10,500
4601 Grants in Lieu - Federal	\$20,800	\$124,100	\$0	\$0	\$0		\$18,000	\$0	
4602 Grants in Lieu - Provincial			\$0	\$7,100	\$0	\$3,300	\$0	\$0	
Total Area Rate Revenue*:	\$352,300	\$1,320,900	\$138,000	\$217,600	\$198,500	\$216,300	\$420,000	\$102,600	\$10,500
2020/21									
Minimum per property	\$300	\$300	\$250	\$350	\$300	\$200	\$250	\$300	\$300
Maximum per property	No Cap	No Cap	No Cap	\$7,500	\$20,000	\$7,000	\$18,000	\$10,000	\$3,000
Commercial Rate	\$0.3600	\$0.0910	\$0.1950	\$0.1600	\$0.2200	\$0.1500	\$0.3400	\$0.2900	\$0.1000
2021/22									
Minimum per property	\$300	\$300	\$250	\$350	\$300	\$200	\$250	\$300	\$300
Maximum per property	No Cap	No Cap	No Cap	\$10,000	\$20,000	\$7,000	\$18,000	\$10,000	\$3,000
Commercial Rate	\$0.3600	\$0.0910	\$0.1950	\$0.1600	\$0.2200	\$0.1500	\$0.3400	\$0.2900	\$0.1000
Increase / (Decrease)									
Minimum per property	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged
Maximum per property	unchanged	unchanged	unchanged	\$2,500	unchanged	unchanged	unchanged	unchanged	unchanged
Commercial Rate	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged

* Detailed budgets are available upon request.