



2020-2021  
**BUDGET RECAST  
FOR COVID-19  
IMPACTS**

 **APPROVED**

**TOTAL HALIFAX BUDGET DETAILS**

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	282,577,304	306,370,400	297,291,017	322,982,750	16,612,350	5.4	322,764,750	(218,000)
6002 Salaries - Overtime	17,423,144	14,196,000	17,524,695	14,688,700	492,700	3.5	13,204,950	(1,483,750)
6003 Wages - Regular	6,053,476	172,400	132,400	222,400	50,000	29.0	222,400	-
6004 Wages - Overtime	10,452	-	-	-	-	-	-	-
6005 PDP & Union Con Incr	-	-	(1,646,412)	-	-	-	-	-
6050 Court Time	1,257,693	1,326,000	1,192,200	1,362,500	36,500	2.8	1,090,000	(272,500)
6051 Shift Agreements	279,553	318,700	373,700	348,700	30,000	9.4	348,700	-
6052 Shift Differentials	289,764	417,600	419,100	417,600	-	-	417,600	-
6053 Extra Duty	735,047	612,400	687,400	612,400	-	-	612,400	-
6054 Vacation payout	850,704	-	644,193	-	-	-	-	-
6099 Other Allowances	45,222	21,000	34,800	37,200	16,200	77.1	37,200	-
6100 Benefits - Salaries	58,720,155	61,929,300	60,280,140	61,945,350	16,050	0.0	61,900,450	(44,900)
6101 Benefits - Wages	341,901	-	-	100	100	-	100	-
6110 Vacancy Management	-	(7,521,900)	(1,023,700)	(8,072,500)	(550,600)	7.3	(16,108,100)	(8,035,600)
6120 Comp OCC Budget Yr 1	-	2,718,700	(19,800)	1,165,200	(1,553,500)	(57.1)	100,000	(1,065,200)
6150 Honorariums	2,563,041	3,030,600	3,040,400	3,030,600	-	-	3,024,400	(6,200)
6151 Vehicle Allowance	16,984	-	15,100	-	-	-	-	-
6152 Retirement Incentives	4,058,652	5,738,700	4,961,112	5,277,300	(461,400)	(8.0)	5,225,750	(51,550)
6153 Severance	23,035	-	-	-	-	-	-	-
6154 Workers' Compensation	6,336,462	5,764,300	6,700,600	7,431,650	1,667,350	28.9	7,425,350	(6,300)
6155 Overtime Meals	50,835	25,800	31,500	25,800	-	-	24,200	(1,600)
6156 Clothing Allowance	667,257	665,600	672,600	665,300	(300)	(0.0)	665,300	-
6157 stipends	269,736	326,500	263,600	326,500	-	-	176,500	(150,000)
6158 WCB Recov Earnings	(70,412)	(18,300)	(71,800)	(18,300)	-	-	(18,300)	-
6164 On the Job injuries	244,263	244,400	294,400	244,400	-	-	244,400	-
6190 Compensation OCC trf	-	-	(12,000)	218,000	218,000	-	-	(218,000)
6194 Sick Bank allowance	1,104,100	-	-	-	-	-	-	-
6199 Comp & Ben InterDept	(756,040)	1,505,700	(160,865)	2,598,500	1,092,800	72.6	615,400	(1,983,100)
9200 HR CATS Wage/Ben	(426,310)	5,510,100	5,758,800	5,991,600	481,500	8.7	3,281,100	(2,710,500)
9210 HR CATS OT Wage/Ben	(148,170)	(80,000)	(535,600)	(87,000)	(7,000)	8.7	(40,000)	47,000
9230 HR CATS OT Meals	(420)	-	(1,000)	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>382,517,429</b>	<b>403,274,000</b>	<b>396,846,580</b>	<b>421,414,750</b>	<b>18,140,750</b>	<b>4.5</b>	<b>405,214,550</b>	<b>(16,200,200)</b>
6201 Telephone/Cable	1,934,480	2,046,700	2,190,508	2,093,000	46,300	2.3	2,007,350	(85,650)
6202 Courier/Postage	917,433	883,200	920,010	1,259,500	376,300	42.6	1,185,200	(74,300)
6203 Office Furn/Equip	565,266	549,400	594,341	617,100	67,700	12.3	347,100	(270,000)
6204 Computer S/W & Lic	4,865,413	5,361,800	5,526,683	6,413,400	1,051,600	19.6	5,823,600	(589,800)
6205 Printing & Reprod	1,124,126	1,236,200	1,070,450	1,239,500	3,300	0.3	818,500	(421,000)
6206 Microfilms	-	4,800	-	4,800	-	-	4,800	-
6207 Office Supplies	736,015	675,200	696,250	697,950	22,750	3.4	508,600	(189,350)
6208 Binding	6,670	13,000	13,000	4,600	(8,400)	(64.6)	4,600	-
6290 Office OCC Transfer	-	6,000	(5,100)	6,000	-	-	-	(6,000)
6299 Other Office Expenses	206,344	195,700	229,800	235,700	40,000	20.4	182,000	(53,700)
<b>* Office</b>	<b>10,355,745</b>	<b>10,972,000</b>	<b>11,235,942</b>	<b>12,571,550</b>	<b>1,599,550</b>	<b>14.6</b>	<b>10,881,750</b>	<b>(1,689,800)</b>
6301 Professional Fees	852,744	727,300	797,300	787,400	60,100	8.3	655,200	(132,200)
6302 Legal Fees	479,172	403,600	879,600	408,200	4,600	1.1	323,200	(85,000)
6303 Consulting Fees	2,398,399	2,202,600	2,427,066	1,757,800	(444,800)	(20.2)	1,297,800	(460,000)
6304 Janitorial Services	3,775,296	3,553,400	3,793,400	3,938,800	385,400	10.8	3,890,000	(48,800)
6305 Property Appraisal	57,010	91,100	41,500	91,100	-	-	91,100	-
6306 Property Survey	64,582	49,500	49,500	54,500	5,000	10.1	54,500	-
6308 Snow Removal	2,072,098	2,335,500	2,266,400	2,124,700	(210,800)	(9.0)	2,017,600	(107,100)
6309 Litigation Disburse	11,416	15,300	17,000	14,000	(1,300)	(8.5)	12,000	(2,000)
6310 Outside Personnel	1,305,302	1,191,000	1,138,700	1,838,400	647,400	54.4	1,782,900	(55,500)
6311 Security	1,794,648	1,668,100	1,747,350	1,531,000	(137,100)	(8.2)	1,419,500	(111,500)
6312 Refuse Collection	367,031	562,900	407,400	431,500	(131,400)	(23.3)	424,000	(7,500)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6314 Prosecution Services	109,383	126,700	115,000	126,300	(400)	(0.3)	112,000	(14,300)
6315 Outside Policing	26,229,597	26,458,000	27,743,500	27,733,400	1,275,400	4.8	28,117,400	384,000
6316 Real Property Disb	14,493	16,000	16,000	16,000	-	-	10,000	(6,000)
6390 Extnl Svcs OCC Trsf	5	-	-	50,000	50,000	-	-	(50,000)
6399 Contract Services	92,555,586	78,433,400	79,528,819	86,221,100	7,787,700	9.9	81,571,750	(4,649,350)
<b>* External Services</b>	<b>132,086,761</b>	<b>117,834,400</b>	<b>120,968,535</b>	<b>127,124,200</b>	<b>9,289,800</b>	<b>7.9</b>	<b>121,778,950</b>	<b>(5,345,250)</b>
6401 Uniforms & Clothing	1,684,776	1,178,000	1,699,826	1,523,000	345,000	29.3	1,169,300	(353,700)
6402 Med & First Aid Supp	34,720	30,200	43,000	29,700	(500)	(1.7)	30,500	800
6403 Patrol Equip Supplies	540,776	403,400	425,400	403,400	-	-	402,200	(1,200)
6404 Rec Prog Supplies	446,957	446,850	436,760	471,500	24,650	5.5	214,500	(257,000)
6405 Photo Supp & Equip	39,180	23,300	43,050	29,300	6,000	25.8	25,300	(4,000)
6406 Bridge Tolls	501,089	528,600	528,300	526,300	(2,300)	(0.4)	499,000	(27,300)
6407 Clean/Sani Supplies	444,343	408,000	464,100	395,100	(12,900)	(3.2)	354,400	(40,700)
6409 Personal Protect Equ	256,803	256,800	375,150	290,300	33,500	13.0	287,800	(2,500)
6490 Supplies OCC Transfer	-	54,000	-	23,800	(30,200)	(55.9)	-	(23,800)
6499 Other Supplies	265,045	299,900	288,300	303,900	4,000	1.3	238,300	(65,600)
<b>* Supplies</b>	<b>4,213,690</b>	<b>3,629,050</b>	<b>4,303,886</b>	<b>3,996,300</b>	<b>367,250</b>	<b>10.1</b>	<b>3,221,300</b>	<b>(775,000)</b>
6501 Asphalt	388,443	343,700	326,700	330,400	(13,300)	(3.9)	273,300	(57,100)
6502 Chemicals	193,942	276,500	228,000	261,000	(15,500)	(5.6)	214,000	(47,000)
6503 Fertilizer	20,555	32,000	50,100	56,000	24,000	75.0	56,000	-
6504 Hardware	502,329	348,600	300,400	287,900	(60,700)	(17.4)	202,200	(85,700)
6505 Lubricants	190,241	203,000	197,700	200,300	(2,700)	(1.3)	163,100	(37,200)
6506 Lumber	75,344	90,600	65,900	56,600	(34,000)	(37.5)	56,600	-
6507 Propane	119,333	130,200	142,300	226,200	96,000	73.7	202,200	(24,000)
6508 Ready Mix Concrete	107,600	147,100	116,000	146,200	(900)	(0.6)	122,100	(24,100)
6509 Reagents	-	-	100	-	-	-	-	-
6510 Road Oils	920	6,700	700	6,700	-	-	6,700	-
6511 Salt	1,626,738	1,500,500	1,503,800	1,545,500	45,000	3.0	1,545,500	-
6512 Sand	49,133	27,700	34,850	30,500	2,800	10.1	30,500	-
6513 Seeds & Plants	83,332	76,500	75,700	973,500	897,000	1,172.5	73,500	(900,000)
6514 Sods	6,512	12,700	6,700	12,700	-	-	12,700	-
6515 Stone and Gravel	73,031	127,250	60,300	99,700	(27,550)	(21.7)	99,700	-
6516 Topsoil	80,854	110,100	92,900	82,700	(27,400)	(24.9)	82,700	-
6517 Paint	261,063	244,550	297,150	274,600	30,050	12.3	236,600	(38,000)
6518 Metal	33,564	46,600	46,600	46,600	-	-	46,600	-
6519 Welding Supplies	11,883	8,200	10,500	10,200	2,000	24.4	10,000	(200)
6520 Salt-Sand Mix	-	-	-	-	-	-	-	-
6522 Greenhouse Materials	-	-	-	-	-	-	-	-
6599 Other Materials	71,079	77,400	68,250	69,300	(8,100)	(10.5)	53,300	(16,000)
<b>* Materials</b>	<b>3,895,896</b>	<b>3,809,900</b>	<b>3,624,650</b>	<b>4,716,600</b>	<b>906,700</b>	<b>23.8</b>	<b>3,487,300</b>	<b>(1,229,300)</b>
6602 Electrical	1,149,721	1,094,300	1,163,700	1,129,400	35,100	3.2	1,060,200	(69,200)
6603 Grnds & Landscaping	247,530	153,000	319,000	1,046,500	893,500	584.0	855,500	(191,000)
6604 Bus Gates/Shltr-R&M	21,530	20,000	17,900	35,000	15,000	75.0	25,000	(10,000)
6605 Municipal Taxes	864,121	1,232,200	1,233,400	978,200	(254,000)	(20.6)	978,200	-
6606 Heating Fuel	1,123,227	1,051,300	1,014,800	1,015,700	(35,600)	(3.4)	764,600	(251,100)
6607 Electricity	8,563,831	8,918,800	8,822,200	9,077,300	158,500	1.8	7,561,750	(1,515,550)
6608 Water	1,179,916	897,500	897,800	1,206,300	308,800	34.4	998,100	(208,200)
6609 Elevator & Escalator	134,740	161,000	216,000	168,000	7,000	4.3	168,000	-
6610 Building - Exterior	1,131,827	700,300	1,252,400	1,031,500	331,200	47.3	711,900	(319,600)
6611 Building - Interior	1,371,260	1,020,700	1,324,900	1,013,300	(7,400)	(0.7)	787,900	(225,400)
6612 Safety Systems	622,444	506,500	511,700	513,900	7,400	1.5	428,400	(85,500)
6613 Overhead Doors	234,727	183,500	264,600	182,500	(1,000)	(0.5)	148,500	(34,000)
6614 Envir Assess/Cleanup	181,190	226,500	244,500	226,500	-	-	185,000	(41,500)
6615 Vandalism Clean-up	141,636	201,900	149,000	101,900	(100,000)	(49.5)	101,900	-
6616 Natural Gas-Buildings	1,722,675	1,670,900	1,710,900	1,726,100	55,200	3.3	1,242,700	(483,400)
6617 Pest Management	58,369	131,500	58,400	80,500	(51,000)	(38.8)	66,200	(14,300)
6690 Building OCC Transfer	54	-	500	-	-	-	-	-
6699 Other Building Cost	1,860,618	1,132,700	1,301,600	1,129,800	(2,900)	(0.3)	1,050,200	(79,600)
<b>* Building Costs</b>	<b>20,609,416</b>	<b>19,302,600</b>	<b>20,503,300</b>	<b>20,662,400</b>	<b>1,359,800</b>	<b>7.0</b>	<b>17,134,050</b>	<b>(3,528,350)</b>
6701 Equipment Purchase	1,942,287	1,692,600	2,154,600	1,877,000	184,400	10.9	1,510,500	(366,500)
6702 Small Tools	258,415	233,100	273,600	255,800	22,700	9.7	226,900	(28,900)
6703 Computer Equip/Rent	1,401,214	1,408,100	1,768,925	1,550,700	142,600	10.1	1,258,500	(292,200)
6704 Equipment Rental	138,334	178,700	286,100	217,700	39,000	21.8	228,900	11,200
6705 Equip - R&M	1,032,281	1,018,100	1,302,782	1,245,800	227,700	22.4	949,600	(296,200)
6706 Computer R&M	571,835	551,800	564,200	484,600	(67,200)	(12.2)	452,600	(32,000)
6707 Plumbing & Heating	695,787	233,800	838,700	611,700	377,900	161.6	536,700	(75,000)
6708 Mechanical Equipment	1,631,349	799,100	1,121,100	824,100	25,000	3.1	739,100	(85,000)
6711 Communication System	1,847,366	1,761,600	1,780,400	1,791,400	29,800	1.7	1,790,400	(1,000)
6731 Airtime	253,014	258,700	258,700	258,700	-	-	258,700	-
6732 Mobile Data	84,830	100,000	87,000	100,000	-	-	90,000	(10,000)
6790 Equipment OCC Trsf	-	-	(7,700)	-	-	-	-	-
<b>* Equipment &amp; Communications</b>	<b>9,856,713</b>	<b>8,235,600</b>	<b>10,428,407</b>	<b>9,217,500</b>	<b>981,900</b>	<b>11.9</b>	<b>8,041,900</b>	<b>(1,175,600)</b>
6802 Vehicle R&M	10,341,467	11,002,500	12,304,200	11,314,400	311,900	2.8	10,661,700	(652,700)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6803 Vehicle Fuel - Diesel	11,858,908	11,041,700	11,144,800	10,042,600	(999,100)	(9.0)	6,400,300	(3,642,300)
6804 Vehicle Fuel - Gas	2,025,079	1,476,000	1,528,600	1,311,800	(164,200)	(11.1)	947,600	(364,200)
6805 Tires and Tubes	1,661,472	1,534,000	1,810,500	1,652,300	118,300	7.7	1,574,600	(77,700)
6806 Vehicle Rentals	53,300	48,800	70,550	53,300	4,500	9.2	207,600	154,300
6807 Vehicle Leases	12,849	15,000	5,800	15,000	-	-	-	(15,000)
6810 Comm Vehicle R&M	2,855,896	2,857,000	3,230,500	2,678,300	(178,700)	(6.3)	2,568,600	(109,700)
6811 Shop Supplies	126,173	128,500	122,600	126,600	(1,900)	(1.5)	105,300	(21,300)
6890 Vehicle OCC Transfer	-	929,700	-	161,100	(768,600)	(82.7)	-	(161,100)
6899 Other Vehicle Expense	87,126	334,300	101,300	440,100	105,800	31.6	240,000	(200,100)
<b>* Vehicle Expense</b>	<b>29,022,269</b>	<b>29,367,500</b>	<b>30,318,850</b>	<b>27,795,500</b>	<b>(1,572,000)</b>	<b>(5.4)</b>	<b>22,705,700</b>	<b>(5,089,800)</b>
6901 Membership Dues	769,391	797,650	829,322	788,434	(9,216)	(1.2)	673,220	(115,214)
6902 Conferences/Workshop	196,531	316,300	287,469	323,300	7,000	2.2	27,600	(295,700)
6903 Travel - Local	983,380	905,800	875,620	951,900	46,100	5.1	658,800	(293,100)
6904 Travel - Out of Town	682,800	770,250	951,080	824,100	53,850	7.0	262,900	(561,200)
6905 Training & Education	1,287,952	1,469,600	1,797,887	1,718,200	248,600	16.9	782,330	(935,870)
6906 Licenses & Agreements	582,018	672,300	694,800	645,600	(26,700)	(4.0)	619,400	(26,200)
6907 Commission Fees	386,249	400,200	400,200	400,000	(200)	(0.1)	280,000	(120,000)
6908 Medical Examinations	371,480	312,350	326,250	312,850	500	0.2	274,350	(38,500)
6909 Cost of Sales	841,015	713,800	857,100	713,800	-	-	612,000	(101,800)
6910 Signage	115,176	163,400	168,262	155,500	(7,900)	(4.8)	134,200	(21,300)
6911 Facilities Rental	6,411,509	6,835,200	6,583,150	7,272,200	437,000	6.4	6,967,700	(304,500)
6912 Advertising/Promotio	1,008,386	1,183,000	1,151,200	1,238,100	55,100	4.7	662,300	(575,800)
6913 Awards	119,092	135,050	88,373	145,100	10,050	7.4	84,200	(60,900)
6914 Recruiting	222,569	187,200	158,100	189,500	2,300	1.2	73,000	(116,500)
6915 Research Data Acquis	6,388	133,600	90,100	126,100	(7,500)	(5.6)	73,100	(53,000)
6916 Public Education	122,903	247,000	274,700	277,000	30,000	12.1	137,000	(140,000)
6917 Books and Periodicals	2,585,316	2,092,600	2,293,850	2,367,700	275,100	13.1	2,577,900	210,200
6918 Meals	196,871	140,650	180,350	150,616	9,966	7.1	112,600	(38,016)
6919 Special Projects	3,157,732	4,216,550	4,754,479	2,277,700	(1,938,850)	(46.0)	2,034,700	(243,000)
6920 Land Purchase	-	-	-	-	-	-	-	-
6928 Committee Expenses	14,701	13,200	11,500	21,600	8,400	63.6	10,200	(11,400)
6929 Procurement Card Clg	4,236	200	300	200	-	-	200	-
6932 Youth Pr Services	2,762	3,000	2,200	3,000	-	-	3,000	-
6933 Community Events	1,006,249	1,009,300	848,100	1,037,100	27,800	2.8	748,600	(288,500)
6936 Staff Relations	33,127	23,800	26,750	28,100	4,300	18.1	7,500	(20,600)
6937 Corporate Training	243,710	200,000	200,000	240,000	40,000	20.0	140,000	(100,000)
6938 Rewarding Excellence	75,757	125,900	154,440	163,600	37,700	29.9	96,700	(66,900)
6940 Fencing	178,817	198,700	155,200	145,800	(52,900)	(26.6)	140,800	(5,000)
6941 Playground Equipment	50,009	48,600	27,000	47,400	(1,200)	(2.5)	47,400	-
6942 Management Fees	754,002	868,200	731,800	868,200	-	-	657,100	(211,100)
6943 Health and Wellness	102,522	125,600	118,250	125,800	200	0.2	45,800	(80,000)
6946 Branch Programming	63,697	54,700	54,700	54,700	-	-	27,400	(27,300)
6947 Literacy/Heritage Pr	63,680	9,500	9,500	9,500	-	-	9,500	-
6949 Readers Serv Program	75	-	-	-	-	-	-	-
6950 Region.Serv.Program	118,139	73,300	273,300	123,300	50,000	68.2	275,800	152,500
6990 Gds & Svcs OCC Trsf	-	600	(5,500)	600	-	-	-	(600)
6999 Other Goods/Services	2,253,396	5,451,250	6,293,080	6,013,500	562,250	10.3	17,766,200	11,752,700
<b>* Other Goods &amp; Services</b>	<b>25,011,637</b>	<b>29,898,350</b>	<b>31,662,912</b>	<b>29,760,100</b>	<b>(138,250)</b>	<b>(0.5)</b>	<b>37,023,500</b>	<b>7,263,400</b>
7001 Interdept Equip Chg	-	-	300	-	-	-	-	-
7005 Interdept EXP	-	-	-	200	200	-	200	-
7007 ltnTrsf Paper Recyc	-	-	-	500	500	-	500	-
7008 ltnTrsf IT & Commun	-	-	70,923	-	-	-	-	-
7009 Internal Trfr Other	(21,699)	111,100	(532,597)	652,100	541,000	486.9	347,300	(304,800)
7010 IntTrfr Insur Funds	-	360,000	11,340	300,000	(60,000)	(16.7)	257,500	(42,500)
7011 Int Trf Record Check	50	(3,300)	(1,100)	(3,300)	-	-	(3,300)	-
7012 Int Trf Print/Reprod	35	30,000	41,364	(43,900)	(73,900)	(246.3)	(43,900)	-
7013 Int Trf Extra Duty	(158,057)	(1,000)	(173,400)	(1,000)	-	-	(130,000)	(129,000)
7015 Int Trf FacilityRent	-	(68,700)	400	(16,800)	51,900	(75.5)	(16,800)	-
7099 Interdept Chargeback	(1,453)	-	100	-	-	-	-	-
9900 Rev/Exp.Vehicle Rent	-	0	0	0	-	-	0	-
<b>* Interdepartmental</b>	<b>(181,124)</b>	<b>428,100</b>	<b>(582,670)</b>	<b>887,800</b>	<b>459,700</b>	<b>107.4</b>	<b>411,500</b>	<b>(476,300)</b>
8010 Other Interest	11,764	30,500	8,000	500	(30,000)	(98.4)	500	-
8011 Interest on Debentur	7,741,263	7,104,500	6,969,600	7,066,100	(38,400)	(0.5)	6,374,000	(692,100)
8012 Principal on Debentur	41,382,821	39,343,200	39,430,700	38,089,500	(1,253,700)	(3.2)	38,089,500	-
8013 Loan Principal Repay	-	2,400	2,400	2,400	-	-	2,400	-
<b>* Debt Service</b>	<b>49,135,847</b>	<b>46,480,600</b>	<b>46,410,700</b>	<b>45,158,500</b>	<b>(1,322,100)</b>	<b>(2.8)</b>	<b>44,466,400</b>	<b>(692,100)</b>
8001 Transf Outside Agenc	190,792,656	191,661,700	192,949,200	199,789,500	8,127,800	4.2	198,728,900	(1,060,600)
8002 Insurance Claims	1,381,986	1,123,000	1,123,900	1,100,000	(23,000)	(2.0)	600,000	(500,000)
8003 Insurance Pol/Prem	2,142,136	2,015,700	2,049,600	2,092,500	76,800	3.8	2,092,500	-
8004 Grants	5,060,883	7,239,400	7,049,400	5,855,500	(1,383,900)	(19.1)	5,395,500	(460,000)
8005 Tax Exemptions	1,218,471	1,275,000	1,275,000	1,275,000	-	-	1,275,000	-
8006 Tax Concess Non Prof	4,022,211	4,531,000	4,531,000	4,650,000	119,000	2.6	4,650,000	-
8007 Tax Concess Commerci	(336,752)	5,355,000	4,116,100	4,396,000	(959,000)	(17.9)	4,396,000	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
8008 Transf to/fr Reserve	44,038,596	21,909,800	21,343,800	-	(21,909,800)	(100.0)	-	-
8009 Fire Protection	7,074,373	7,200,500	7,200,500	9,474,900	2,274,400	31.6	9,474,900	-
8014 Capital from Operati	13,419,422	37,005,000	37,005,000	45,500,000	8,495,000	23.0	19,750,000	(25,750,000)
8015 Debenture Discount	245,958	231,800	231,800	222,300	(9,500)	(4.1)	222,300	-
8016 Provision for Allow	3,938,862	2,716,000	1,320,000	2,516,000	(200,000)	(7.4)	10,016,000	7,500,000
8017 Bank Charges	401,929	545,200	445,200	575,200	30,000	5.5	490,200	(85,000)
8022 Transf to/fr Trust	(140,703)	(800)	(148,800)	(61,200)	(60,400)	7,550.0	(61,200)	-
8024 Transf to/fr Capital	1,445,434	-	1,707,500	-	-	-	-	-
8026 Property Damage	55,899	73,000	100,000	94,200	21,200	29.0	94,200	-
8030 Tfr Fr Resvs to Oper	-	-	-	(17,101,800)	(17,101,800)	-	(35,260,100)	(18,158,300)
8031 Tfr To Resvs Fr Oper	-	-	-	36,336,200	36,336,200	-	58,410,800	22,074,600
8045 Amortization Expense	328,687	-	-	-	-	-	-	-
8046 Stormwater ROW Chg	3,835,012	3,835,000	3,835,000	3,835,000	-	-	3,835,000	-
9000 Prior Yr. Sur/Def	(5,633,327)	(5,378,500)	(2,282,500)	(2,646,000)	2,732,500	(50.8)	(2,646,000)	-
9001 Current Yr. Sur/Def	5,158,596	1,094,500	696,900	(575,500)	(1,670,000)	(152.6)	(575,500)	-
* Other Fiscal	278,450,329	282,432,300	284,548,600	297,327,800	14,895,500	5.3	280,888,500	(16,439,300)
** Total	944,974,608	955,664,400	960,269,693	1,000,633,000	44,968,600	4.7	955,255,400	(45,377,600)



**TOTAL HALIFAX BUDGET DETAILS**

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4001 Res. Property Taxes	(249,874,935)	(259,279,000)	(259,279,000)	(269,723,000)	(10,444,000)	4.0	(269,723,000)	-
4002 Comm. Property Taxes	(225,251,323)	(234,064,800)	(234,064,800)	(238,058,000)	(3,993,200)	1.7	(238,058,000)	-
4005 Resrc Property Taxes	(1,402,059)	(1,383,000)	(1,383,000)	(1,388,000)	(5,000)	0.4	(1,388,000)	-
4006 Rec. Non Profit	(19,823)	(17,000)	(21,800)	(17,000)	-	-	(17,000)	-
4007 Resource Forest Taxes	(41,734)	(42,000)	(41,400)	(42,000)	-	-	(42,000)	-
4008 Comm. Forest Taxes	(88,952)	(89,000)	(89,000)	(89,000)	-	-	(89,000)	-
4100 Deed Transfer Taxes	(46,097,297)	(39,000,000)	(55,000,000)	(51,000,000)	(12,000,000)	30.8	(40,850,000)	10,150,000
4101 Capital Charges	(807,175)	(1,227,400)	(2,830,000)	(7,179,000)	(5,951,600)	484.9	(7,179,000)	-
<b>* Tax Revenue</b>	<b>(523,583,298)</b>	<b>(535,102,200)</b>	<b>(552,709,000)</b>	<b>(567,496,000)</b>	<b>(32,393,800)</b>	<b>6.1</b>	<b>(557,346,000)</b>	<b>10,150,000</b>
4201 Area Rate Residential	(145,681,314)	(149,326,400)	(149,326,400)	(154,967,600)	(5,641,200)	3.8	(154,967,600)	-
4202 Area Rate Commercial	(37,567,642)	(37,897,200)	(37,897,200)	(38,920,000)	(1,022,800)	2.7	(38,920,000)	-
4204 Area Rate Loc Transi	(27,877,409)	(29,400,500)	(29,442,800)	(30,655,500)	(1,255,000)	4.3	(30,655,500)	-
4205 Area Rate Reg Transp	(17,466,879)	(18,233,100)	(18,244,700)	(18,944,900)	(711,800)	3.9	(18,944,900)	-
4206 Area Rate Resource	(820,817)	(881,900)	(881,900)	(835,300)	46,600	(5.3)	(835,300)	-
<b>* Area Rate Revenue</b>	<b>(229,414,061)</b>	<b>(235,739,100)</b>	<b>(235,793,000)</b>	<b>(244,323,300)</b>	<b>(8,584,200)</b>	<b>3.6</b>	<b>(244,323,300)</b>	-
4501 Tax Agreement - NSLC	(704,424)	(747,700)	(733,600)	(738,900)	8,800	(1.2)	(738,900)	-
4502 Tax Agreement - NSPI	(3,923,532)	(3,923,500)	(4,136,700)	(4,326,800)	(403,300)	10.3	(4,326,800)	-
4503 Tax Agreement - Bell	(1,935,880)	(1,935,900)	(1,846,300)	(1,789,700)	146,200	(7.6)	(1,789,700)	-
4506 Tax Agreement - Mari	(817,861)	(825,900)	(827,900)	(824,200)	1,700	(0.2)	(824,200)	-
4507 Tax Agreement - Heri	(935,798)	(935,800)	(1,113,600)	(1,392,000)	(456,200)	48.7	(1,392,000)	-
4508 Tax Agreement - HIAA	(1,596,094)	(1,658,100)	(1,627,300)	(1,644,500)	13,600	(0.8)	(1,644,500)	-
4509 Tax Agrmnt - Irving	(1,204,614)	(1,210,400)	(1,344,900)	(1,521,300)	(310,900)	25.7	(1,521,300)	-
4550 Tax Agreement - Other	(276,674)	(254,000)	(254,000)	(292,700)	(38,700)	15.2	(292,700)	-
<b>* Tax Agreements</b>	<b>(11,394,876)</b>	<b>(11,491,300)</b>	<b>(11,884,300)</b>	<b>(12,530,100)</b>	<b>(1,038,800)</b>	<b>9.0</b>	<b>(12,530,100)</b>	-
4601 Grant in Lieu-Fed	(23,912,268)	(26,465,600)	(24,754,000)	(25,628,200)	837,400	(3.2)	(25,628,200)	-
4602 Grant in Lieu-Prov.	(8,997,057)	(9,376,500)	(9,271,300)	(9,390,600)	(14,100)	0.2	(9,390,600)	-
4603 Grant in Lieu-CPC	(717,778)	(673,100)	(665,900)	(701,000)	(27,900)	4.1	(701,000)	-
4605 Grant Lieu-Hflx Port	(2,502,778)	(3,096,800)	(1,800,000)	(1,776,400)	1,320,400	(42.6)	(1,776,400)	-
4606 Grant in Lieu - CBC	(39,936)	(43,500)	(40,400)	(40,700)	2,800	(6.4)	(40,700)	-
4607 Grant Lieu -Via Rail	(194,425)	(204,200)	(158,600)	(161,300)	42,900	(21.0)	(161,300)	-
4608 Grant in Lieu - WCB	(132,197)	(132,000)	(132,000)	(129,600)	2,400	(1.8)	(129,600)	-
4609 Grant in Lieu- Citad	(1,502,539)	(1,521,900)	(1,528,600)	(1,528,600)	(6,700)	0.4	(1,528,600)	-
4610 Grant in Lieu-NRC	(64,801)	(66,600)	(66,600)	(66,600)	-	-	(66,600)	-
4650 Grant in Lieu - Other	(13,602)	(13,200)	(13,200)	(13,500)	(300)	2.3	(13,500)	-
<b>* Payments in Lieu of taxes</b>	<b>(38,077,380)</b>	<b>(41,593,400)</b>	<b>(38,430,600)</b>	<b>(39,436,500)</b>	<b>2,156,900</b>	<b>(5.2)</b>	<b>(39,436,500)</b>	-
4703 Cond. Grant NS(Other)	(8,794,667)	(8,716,000)	(8,716,000)	(8,716,000)	-	-	(9,074,300)	(358,300)
4704 Conditnl Grnts Other	(718,754)	-	-	-	-	-	-	-
4706 Uncond. Grant NS(oth)	(3,456,192)	(3,730,000)	(3,622,500)	(3,770,000)	(40,000)	1.1	(3,463,000)	307,000
4750 Other Grants	(4,018,845)	(3,206,000)	(3,318,000)	(3,346,000)	(140,000)	4.4	(3,346,000)	-
<b>* Transfers from other Gov'ts</b>	<b>(16,988,458)</b>	<b>(15,652,000)</b>	<b>(15,656,500)</b>	<b>(15,832,000)</b>	<b>(180,000)</b>	<b>1.2</b>	<b>(15,883,300)</b>	<b>(51,300)</b>
4801 Int. Rev. - Tax	(4,797,590)	(5,000,000)	(5,000,000)	(5,000,000)	-	-	(3,000,000)	2,000,000
4803 Int. Rev. - Cap.Chrg	(330,921)	(135,700)	(370,000)	(307,600)	(171,900)	126.7	(307,600)	-
4850 Int. Rev. - Other	(97,341)	(70,000)	(70,000)	(85,000)	(15,000)	21.4	(85,000)	-
4860 Investment Income	(3,621,590)	(3,000,000)	(4,800,000)	(3,000,000)	-	-	(750,000)	2,250,000
<b>* Interest Revenue</b>	<b>(8,847,443)</b>	<b>(8,205,700)</b>	<b>(10,240,000)</b>	<b>(8,392,600)</b>	<b>(186,900)</b>	<b>2.3</b>	<b>(4,142,600)</b>	<b>4,250,000</b>
4901 Parking Station Rev	(2,482,991)	(2,400,000)	(2,400,000)	(3,000,000)	(600,000)	25.0	(2,250,000)	750,000
4902 Fines Fees	(3,172,826)	(6,125,500)	(4,555,500)	(6,296,700)	(171,200)	2.8	(5,564,100)	732,600
4903 Building Permits	(5,217,161)	(4,128,500)	(4,600,000)	(4,318,400)	(189,900)	4.6	(4,371,700)	(53,300)
4904 Plumbing Permits	(149,997)	(115,000)	(150,000)	(119,000)	(4,000)	3.5	(130,000)	(11,000)
4905 St. Opening Permits	(244,555)	(308,300)	(235,000)	(308,300)	-	-	(228,300)	80,000
4906 Subdivision Applic.	(66,250)	(459,900)	(116,500)	(459,900)	-	-	(140,000)	319,900
4907 Taxi Licenses	(122,947)	(152,000)	(152,000)	(158,000)	(6,000)	3.9	(158,000)	-
4908 Animal Licenses	(221,283)	(100,000)	(150,000)	(200,000)	(100,000)	100.0	(175,000)	25,000
4909 False Alarm Recovery	(735,058)	(750,000)	(765,000)	(735,000)	15,000	(2.0)	(530,000)	205,000
4911 Zoning Fees	(87,200)	(88,000)	(127,500)	(88,000)	-	-	(88,000)	-
4912 Signs & Encroachments	(952,417)	(912,000)	(695,000)	(799,600)	112,400	(12.3)	(769,000)	30,600
4914 Grade Alterations	(54,075)	(20,000)	(160,000)	(565,000)	(545,000)	2,725.0	(537,600)	27,400
4915 Minor Variance	(20,110)	(26,000)	(38,000)	(26,000)	-	-	(26,000)	-
4916 Vending Licenses	(28,087)	(25,000)	(25,000)	(40,000)	(15,000)	60.0	(40,000)	-
4920 Development Permits	(265,775)	(280,000)	(459,800)	(630,000)	(350,000)	125.0	(630,000)	-
4950 Other Lic. & Permits	(158,800)	(87,500)	(172,500)	(86,500)	1,000	(1.1)	(46,500)	40,000
4951 By-Law F300 Revenue	(1,957,694)	(1,960,000)	(1,960,000)	(1,960,000)	-	-	(1,762,600)	197,400
5101 Parking Rentals	(3,139,741)	(2,999,000)	(3,388,000)	(3,551,800)	(552,800)	18.4	(2,517,000)	1,034,800
5102 Facilities Rentals	(3,455,975)	(2,808,700)	(2,462,900)	(2,216,100)	592,600	(21.1)	(2,312,300)	(96,200)
5107 Rental Ball Fields	-	-	(260,000)	(221,500)	(221,500)	-	(14,200)	207,300
5108 Rental Sportsfields	-	-	(165,500)	(164,800)	(164,800)	-	(15,100)	149,700
5109 Rental Parks	-	-	(20,000)	(28,000)	(28,000)	-	(4,000)	24,000
5110 Rental Sports Courts	-	-	(11,300)	(11,000)	(11,000)	-	(900)	10,100
5111 RTAL Weather Fields	-	-	-	(360,600)	(360,600)	-	(16,600)	344,000

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5150 Other Rental Revenue	(50,749)	(43,600)	(4,200)	(4,000)	39,600	(90.8)	(4,000)	-
5151 Lease Revenue	(1,339,476)	(1,448,000)	(1,483,000)	(1,475,900)	(27,900)	1.9	(929,000)	546,900
5201 Fare Revenue	(33,678,897)	(35,192,000)	(36,624,800)	(36,083,000)	(891,000)	2.5	(16,463,000)	19,620,000
5204 Administration Fees	(40,178)	(33,800)	(9,100)	(9,600)	24,200	(71.6)	(4,800)	4,800
5205 Tax Certificates	(214,275)	(220,000)	(220,000)	(500,000)	(280,000)	127.3	(337,500)	162,500
5206 Stipends	(44,991)	(44,000)	(44,000)	(46,000)	(2,000)	4.5	(46,000)	-
5209 Comm. Events Rev.	(211,319)	(399,200)	(242,600)	(352,000)	47,200	(11.8)	(88,000)	264,000
5210 Sport & Fitness Rev.	(746,155)	(660,800)	(795,600)	(768,400)	(107,600)	16.3	(208,200)	560,200
5212 Leisure Skills Rev.	(276,488)	(296,600)	(278,800)	(321,500)	(24,900)	8.4	(87,100)	234,400
5213 Play. & Camp Rev.	(883,585)	(731,900)	(954,900)	(759,100)	(27,200)	3.7	(205,900)	553,200
5215 Aquat.Rev.-Instuct.	(911,062)	(891,500)	(999,400)	(1,011,500)	(120,000)	13.5	(352,500)	659,000
5216 Aquat.Rev.-Recreat.	(176,807)	(190,700)	(173,300)	(192,700)	(2,000)	1.0	(67,100)	125,600
5217 Inclusion Svcs. Rev.	(944)	-	-	-	-	-	-	-
5218 Hockey Revenue	(300)	(30,000)	(500)	(2,000)	28,000	(93.3)	-	2,000
5219 Ice Rentals	(4,599,168)	(4,926,400)	(4,461,200)	(4,461,200)	465,200	(9.4)	(2,000,000)	2,461,200
5220 Public Skates	(2,780)	(18,000)	(800)	-	18,000	(100.0)	-	-
5225 Tipping Fees-Waste R	(1,457,547)	(1,415,000)	(1,445,000)	(1,505,000)	(90,000)	6.4	(1,328,000)	177,000
5227 Photocopier Revenue	(115,727)	(97,200)	(117,200)	(122,400)	(25,200)	25.9	(61,200)	61,200
5228 Membership Revenue	(606,731)	(794,300)	(660,800)	(710,000)	84,300	(10.6)	(436,900)	273,100
5229 Tax Sale Admin Fees	(73,485)	(145,000)	(100,000)	(100,000)	45,000	(31.0)	-	100,000
5239 Cultural Programs	(211,716)	(192,400)	(243,400)	(220,200)	(27,800)	14.4	(59,900)	160,300
5250 Sales of Svcs-Other	(1,105,806)	(1,455,600)	(1,157,800)	(1,446,800)	8,800	(0.6)	(1,081,800)	365,000
5253 Subdiv Insp Fees	(3,764)	(10,000)	(10,000)	(10,000)	-	-	(10,000)	-
5255 Engineering Fees	(5,331)	-	-	-	-	-	-	-
5256 SOT Revenue	(2,609,957)	(2,405,000)	(2,635,000)	(2,605,000)	(200,000)	8.3	(2,052,500)	552,500
5402 Sale of Bottles	(32,872)	(60,000)	(35,000)	(60,000)	-	-	(45,000)	15,000
5403 Sale-Other Recycle	(1,398,974)	(1,350,000)	(665,000)	(1,110,000)	240,000	(17.8)	(1,022,500)	87,500
5404 Canteen Revenue	(240,563)	(11,500)	(183,200)	(80,000)	(68,500)	595.7	(40,000)	40,000
5450 Other Sales Revenue	(27,717)	(174,900)	(26,500)	(389,600)	(214,700)	122.8	(9,600)	380,000
<b>* Fee Revenues</b>	<b>(73,600,308)</b>	<b>(76,982,800)</b>	<b>(76,640,600)</b>	<b>(80,690,100)</b>	<b>(3,707,300)</b>	<b>4.8</b>	<b>(49,267,400)</b>	<b>31,422,700</b>
5501 Fundraising	-	(5,400)	-	-	5,400	(100.0)	-	-
5502 HRWC Dividend	(4,999,488)	(5,146,900)	(5,078,400)	(5,321,900)	(175,000)	3.4	(6,113,500)	(791,600)
5503 Advertising Revenue	(984,954)	(949,600)	(1,142,100)	(1,116,000)	(166,400)	17.5	(941,000)	175,000
5504 StormWater ROW Levies	(3,718,562)	(3,835,000)	(3,835,000)	(3,835,000)	-	-	(3,835,000)	-
5508 Recov External Parti	(31,397,514)	(18,640,300)	(22,445,845)	(19,391,000)	(750,700)	4.0	(19,145,400)	245,600
5509 NSF Chq Fee	(22,110)	(26,500)	(22,200)	(17,000)	9,500	(35.8)	(16,000)	1,000
5520 Donations	(473,028)	(15,000)	(15,000)	(15,600)	(600)	4.0	(11,700)	3,900
5521 CUPE Admin Fee	-	(80,000)	(80,000)	-	80,000	(100.0)	-	-
5600 Miscellaneous Revenue	(2,381,741)	(2,199,200)	(2,515,900)	(2,235,900)	(36,700)	1.7	(2,263,600)	(27,700)
<b>* Other Revenue</b>	<b>(43,977,397)</b>	<b>(30,897,900)</b>	<b>(35,134,445)</b>	<b>(31,932,400)</b>	<b>(1,034,500)</b>	<b>3.3</b>	<b>(32,326,200)</b>	<b>(393,800)</b>
<b>** Total</b>	<b>(945,883,220)</b>	<b>(955,664,400)</b>	<b>(976,488,445)</b>	<b>(1,000,633,000)</b>	<b>(44,968,600)</b>	<b>4.7</b>	<b>(955,255,400)</b>	<b>45,377,600</b>
<b>Net total</b>	<b>(908,613)</b>	<b>-</b>	<b>(16,218,752)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>

## Summary of Net Expenditures - Halifax Regional Police

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
P110 Professional Stds	280,399	221,500	230,600	295,600	74,100	33.5	295,600	-
P125 Audit & Policy	441,818	479,800	460,300	480,000	200	0.0	475,000	(5,000)
P222 LEOSH Conference 2015	89	-	-	-	-	-	-	-
P255 Exhibits & Property	918,459	722,900	744,100	743,000	20,100	2.8	740,400	(2,600)
P370 Booking	986,059	856,600	1,015,000	846,600	(10,000)	(1.2)	839,600	(7,000)
**** Executive Office	2,626,823	2,280,800	2,450,000	2,365,200	84,400	3.7	2,350,600	(14,600)
P105 Chief's Office	1,375,659	1,471,500	1,551,700	1,331,300	(140,200)	(9.5)	1,317,100	(14,200)
P115 Legal	193,259	60,400	299,600	60,400	-	-	60,400	-
P120 Public Affairs	529,759	620,700	581,200	630,100	9,400	1.5	604,600	(25,500)
P135 Board Of Police C	23,290	24,500	24,500	24,500	-	-	13,900	(10,600)
**** Chief's Division	2,121,967	2,177,100	2,457,000	2,046,300	(130,800)	(6.0)	1,996,000	(50,300)
***** Chief's Office	4,748,790	4,457,900	4,907,000	4,411,500	(46,400)	(1.0)	4,346,600	(64,900)
A551 City Watch	71,008	110,300	107,300	111,200	900	0.8	111,200	-
P405 Deputy Operations	960,664	894,600	1,013,500	672,600	(222,000)	(24.8)	657,400	(15,200)
S120 FOIPOP Coordinator	58,333	66,300	65,500	68,800	2,500	3.8	68,800	-
**** Deputy Operations	1,090,005	1,071,200	1,186,300	852,600	(218,600)	(20.4)	837,400	(15,200)
P312 SES Technical Unit	574,759	723,600	696,700	787,200	63,600	8.8	778,300	(8,900)
P313 VICLAS	140,021	148,700	163,200	148,800	100	0.1	148,800	-
P314 Computer Forensics	483,895	615,200	646,000	622,700	7,500	1.2	528,100	(94,600)
P315 Inves. Call BackUnit	409	5,100	5,100	5,100	-	-	5,100	-
P316 CID	(2,654,325)	(2,526,200)	(2,900,400)	(2,738,100)	(211,900)	8.4	(2,761,300)	(23,200)
P317 CATS Clearing Account	1,889,098	-	-	-	-	-	-	-
P320 Polygraph	255,413	258,900	282,400	260,600	1,700	0.7	260,300	(300)
P325 Identification	2,291,095	2,273,400	2,265,200	2,285,200	11,800	0.5	2,130,400	(154,800)
P330 Fraud Unit	1,059,889	1,117,500	1,108,600	1,121,300	3,800	0.3	1,067,900	(53,400)
P335 Special Enforcement	1,681,748	1,780,000	1,740,000	1,785,700	5,700	0.3	1,620,100	(165,600)
P340 Criminal Intel Unit	1,208,426	1,166,400	1,265,600	1,168,100	1,700	0.1	1,164,700	(3,400)
P345 Vice	948,624	957,200	940,200	971,700	14,500	1.5	958,900	(12,800)
P355 Crime Stoppers	-	-	-	-	-	-	-	-
P360 GIS	3,467,113	3,841,300	3,670,900	3,866,500	25,200	0.7	3,777,000	(89,500)
P375 Major Crime	3,185,392	3,434,400	3,676,500	3,934,400	500,000	14.6	3,855,600	(78,800)
P380 Crime Analysis	1,232,232	1,505,000	1,424,000	1,355,400	(149,600)	(9.9)	1,288,800	(66,600)
**** Criminal Investigations Div	15,763,789	15,300,500	14,984,000	15,574,600	274,100	1.8	14,822,700	(751,900)
A450 Integrated Emerg Srv	7,194,065	7,937,400	7,572,300	7,981,800	44,400	0.6	7,946,800	(35,000)
A452 Eric Spicer-Operatio	-	-	-	-	-	-	-	-
** Emergency 911 Communication	7,194,065	7,937,400	7,572,300	7,981,800	44,400	0.6	7,946,800	(35,000)
N711 Dispatch Centre	105,245	105,700	105,700	105,700	-	-	105,700	-
* Dispatch	105,245	105,700	105,700	105,700	-	-	105,700	-
N721 HRP	278,366	281,800	281,800	281,800	-	-	281,800	-
* Police	278,366	281,800	281,800	281,800	-	-	281,800	-
N731 Core Fire & EMO	1,336	3,000	3,000	3,000	-	-	3,000	-
N732 Rural Fire	604,062	676,300	676,300	676,300	-	-	676,300	-
* Fire	605,398	679,300	679,300	679,300	-	-	679,300	-
** Integrated Dispatch Communi	989,009	1,066,800	1,066,800	1,066,800	-	-	1,066,800	-
*** Integrated Emergency Servic	8,183,074	9,004,200	8,639,100	9,048,600	44,400	0.5	9,013,600	(35,000)
P235 Extra Duty	(159,360)	(104,700)	(129,700)	(104,700)	-	-	(104,700)	-
P240 SOTS	374,730	472,800	452,400	460,000	(12,800)	(2.7)	539,000	79,000
P245 Court Officers	1,516,337	1,581,300	1,569,900	1,527,000	(54,300)	(3.4)	1,395,100	(131,900)
P265 Records	302,246	400,200	372,300	425,900	25,700	6.4	346,000	(79,900)
P310 R.A.P.I.D.	-	5,900	5,900	5,900	-	-	5,900	-
P311 Projects Unit	711,821	909,400	909,400	962,200	52,800	5.8	962,200	-
*** Information Services	2,745,774	3,264,900	3,180,200	3,276,300	11,400	0.3	3,143,500	(132,800)
P210 EAP	211,396	184,100	184,100	150,600	(33,500)	(18.2)	30,000	(120,600)
P220 Human Resources	969,019	814,100	858,000	798,800	(15,300)	(1.9)	769,900	(28,900)
P225 Training	1,684,242	1,649,800	1,470,100	1,530,800	(119,000)	(7.2)	1,376,500	(154,300)
P505 Police Science Train	(85)	-	(124,100)	-	-	-	-	-
*** Human Resources	2,864,573	2,648,000	2,388,100	2,480,200	(167,800)	(6.3)	2,176,400	(303,800)
P130 Facilities & Prop.	115,222	137,500	112,000	137,500	-	-	104,500	(33,000)
P205 Superintendent's Off	797,323	831,800	666,800	832,500	700	0.1	831,400	(1,100)
P208 Back Check	(234,141)	(175,300)	(220,300)	(171,500)	3,800	(2.2)	(171,500)	-
P230 Finance	468,151	511,700	496,700	519,600	7,900	1.5	504,200	(15,400)
P250 Fleet Maintenance	88,275	80,000	80,000	80,000	-	-	50,900	(29,100)
P270 Commissionaires	1,156,424	1,064,000	1,137,600	1,079,500	15,500	1.5	509,700	(569,800)
P445 Marine	83,116	81,600	81,600	83,600	2,000	2.5	83,600	-
*** Corporate Services	2,474,370	2,531,300	2,354,400	2,561,200	29,900	1.2	1,912,800	(648,400)
**** Administration	16,267,791	17,448,400	16,561,800	17,366,300	(82,100)	(0.5)	16,246,300	(1,120,000)
P415 Central	13,142,475	14,435,100	14,717,600	14,520,300	85,200	0.6	14,359,800	(160,500)
P475 QRU - Central Patrol	897,075	984,600	995,900	943,000	(41,600)	(4.2)	932,100	(10,900)
*** Operations Central	14,039,549	15,419,700	15,713,500	15,463,300	43,600	0.3	15,291,900	(171,400)



Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
P425 East	12,209,166	13,402,600	13,431,400	13,622,400	219,800	1.6	13,447,100	(175,300)
P490 QRU - East Patrol	913,385	937,600	904,300	924,800	(12,800)	(1.4)	913,900	(10,900)
*** Operations East	13,122,551	14,340,200	14,335,700	14,547,200	207,000	1.4	14,361,000	(186,200)
P420 West	11,461,690	12,006,800	12,039,000	11,927,300	(79,500)	(0.7)	11,790,300	(137,000)
P495 QRU - West Patrol	909,496	938,000	895,600	896,400	(41,600)	(4.4)	885,500	(10,900)
*** Operations West	12,371,186	12,944,800	12,934,600	12,823,700	(121,100)	(0.9)	12,675,800	(147,900)
E123 Comm. Response	15	30,200	26,400	30,200	-	-	15,500	(14,700)
P365 Accidents	275,468	263,600	270,000	265,300	1,700	0.6	265,200	(100)
P410 Shared Resources	2,231,780	1,756,700	2,026,000	1,998,100	241,400	13.7	1,695,800	(302,300)
P430 Victim Service	308,572	271,600	271,600	261,600	(10,000)	(3.7)	211,000	(50,600)
P435 Canine	65,164	32,700	31,400	32,700	-	-	32,700	-
P440 ERT	61,993	154,400	104,400	154,400	-	-	123,200	(31,200)
P450 Public Safety Unit	(297,036)	36,700	36,700	36,700	-	-	36,700	-
P455 Bike Patrol	23,597	16,000	16,000	16,000	-	-	16,000	-
P460 Sch. Crossing Guard	1,718,697	1,791,000	1,803,500	1,845,600	54,600	3.0	1,454,800	(390,800)
P465 Mounted	290,570	264,700	264,700	266,100	1,400	0.5	266,100	-
P470 Port's Policing	95,205	131,500	42,500	126,500	(5,000)	(3.8)	126,500	-
P480 CR/CP	1,115,829	1,136,500	1,155,900	1,142,800	6,300	0.6	1,136,300	(6,500)
P481 Youth Advocate Prg	790,152	779,100	779,100	961,000	181,900	23.3	865,900	(95,100)
P485 Traffic	1,325,344	1,513,700	1,483,200	1,512,700	(1,000)	(0.1)	1,411,000	(101,700)
P486 Mental Health Crisis	277,881	232,800	244,300	223,300	(9,500)	(4.1)	223,300	-
P488 Aviation Security	(228,663)	(99,400)	(253,000)	(136,200)	(36,800)	37.0	(186,600)	(50,400)
*** Shared Services	8,054,568	8,311,800	8,302,700	8,736,800	425,000	5.1	7,693,400	(1,043,400)
**** Patrol Operations	47,587,855	51,016,500	51,286,500	51,571,000	554,500	1.1	50,022,100	(1,548,900)
***** Operations Division	80,709,440	84,836,600	84,018,600	85,364,500	527,900	0.6	81,928,500	(3,436,000)
***** HRM Police	85,458,230	89,294,500	88,925,600	89,776,000	481,500	0.5	86,275,100	(3,500,900)
<b>Net Total</b>	<b>85,458,230</b>	<b>89,294,500</b>	<b>88,925,600</b>	<b>89,776,000</b>	<b>481,500</b>	<b>0.5</b>	<b>86,275,100</b>	<b>(3,500,900)</b>

### Summary Details - Halifax Regional Police

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	66,961,417	71,484,800	69,816,300	71,408,700	(76,100)	(0.1)	71,408,700	-
6002 Salaries - Overtime	3,946,160	2,921,300	4,073,400	3,001,600	80,300	2.7	2,401,300	(600,300)
6003 Wages - Regular	-	132,400	132,400	132,400	-	-	132,400	-
6005 PDP & Union Con Incr	(306,582)	-	(116,200)	-	-	-	-	-
6050 Court Time	1,257,693	1,326,000	1,192,200	1,362,500	36,500	2.8	1,090,000	(272,500)
6051 Shift Agreements	85,486	-	-	-	-	-	-	-
6052 Shift Differentials	274,327	403,700	403,700	403,700	-	-	403,700	-
6053 Extra Duty	735,047	612,400	687,400	612,400	-	-	612,400	-
6054 Vacation payout	63,911	-	65,200	-	-	-	-	-
6099 Other Allowances	-	17,000	30,000	17,000	-	-	17,000	-
6100 Benefits - Salaries	13,573,622	14,005,800	13,710,200	13,869,900	(135,900)	(1.0)	13,869,900	-
6110 Vacancy Management	-	(977,100)	-	(977,100)	-	-	(2,579,500)	(1,602,400)
6152 Retirement Incentives	737,487	809,900	809,900	795,000	(14,900)	(1.8)	795,000	-
6154 Workers' Compensation	296,619	309,500	607,700	984,600	675,100	218.1	984,600	-
6155 Overtime Meals	110	-	-	-	-	-	-	-
6156 Clothing Allowance	431,039	418,100	418,100	418,100	-	-	418,100	-
6157 stipends	3,000	-	-	-	-	-	-	-
6164 On the Job injuries	244,263	244,400	294,400	244,400	-	-	244,400	-
6199 Comp & Ben InterDept	619,833	449,400	612,500	867,800	418,400	93.1	772,700	(95,100)
9200 HR CATS Wage/Ben	9,387	-	-	-	-	-	-	-
9210 HR CATS OT Wage/Ben	1,796	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>88,934,615</b>	<b>92,157,600</b>	<b>92,737,200</b>	<b>93,141,000</b>	<b>983,400</b>	<b>1.1</b>	<b>90,570,700</b>	<b>(2,570,300)</b>
6201 Telephone/Cable	145,906	173,600	157,600	173,300	(300)	(0.2)	173,300	-
6202 Courier/Postage	32,432	29,100	29,100	29,100	-	-	29,100	-
6203 Office Furn/Equip	125,818	101,700	85,700	101,700	-	-	50,800	(50,900)
6204 Computer S/W & Lic	90,942	100,000	100,000	100,000	-	-	100,000	-
6205 Printing & Reprod	193	3,600	3,600	2,500	(1,100)	(30.6)	2,500	-
6207 Office Supplies	147,856	134,200	121,400	132,000	(2,200)	(1.6)	91,700	(40,300)
6299 Other Office Expenses	254	-	-	-	-	-	-	-
<b>* Office</b>	<b>543,400</b>	<b>542,200</b>	<b>497,400</b>	<b>538,600</b>	<b>(3,600)</b>	<b>(0.7)</b>	<b>447,400</b>	<b>(91,200)</b>
6301 Professional Fees	11,419	-	-	-	-	-	-	-
6302 Legal Fees	192,743	60,400	310,000	60,400	-	-	60,400	-
6303 Consulting Fees	63,871	37,900	5,900	-	(37,900)	(100.0)	-	-
6304 Janitorial Services	142,087	139,700	139,700	139,700	-	-	139,700	-
6305 Property Appraisal	(71)	-	-	-	-	-	-	-
6311 Security	81,720	55,900	30,400	55,900	-	-	27,900	(28,000)
6312 Refuse Collection	10,597	15,000	15,000	15,000	-	-	15,000	-
6315 Outside Policing	85,525	253,400	247,400	253,400	-	-	253,400	-
6399 Contract Services	2,195,183	1,918,600	1,995,600	1,957,500	38,900	2.0	1,386,800	(570,700)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
<b>* External Services</b>	<b>2,783,074</b>	<b>2,480,900</b>	<b>2,744,000</b>	<b>2,481,900</b>	<b>1,000</b>	<b>0.0</b>	<b>1,883,200</b>	<b>(598,700)</b>
6401 Uniforms & Clothing	265,702	203,200	274,400	203,200	-	-	203,200	-
6402 Med & First Aid Supp	1,990	-	-	-	-	-	-	-
6403 Patrol Equip Supplies	529,162	398,400	422,400	398,400	-	-	398,400	-
6404 Rec Prog Supplies	454	-	-	-	-	-	-	-
6405 Photo Supp & Equip	33,843	20,000	37,400	20,000	-	-	20,000	-
6407 Clean/Sani Supplies	2,526	5,700	5,700	5,700	-	-	5,700	-
6409 Personal Protect Equ	444	-	-	-	-	-	-	-
6499 Other Supplies	566	4,900	4,900	4,900	-	-	4,900	-
<b>* Supplies</b>	<b>834,689</b>	<b>632,200</b>	<b>744,800</b>	<b>632,200</b>	-	-	<b>632,200</b>	-
6504 Hardware	9,002	-	-	-	-	-	-	-
<b>* Materials</b>	<b>9,002</b>	-	-	-	-	-	-	-
6605 Municipal Taxes	76	-	-	-	-	-	-	-
6607 Electricity	981	6,400	6,400	6,400	-	-	6,400	-
6611 Building - Interior	11,864	-	-	-	-	-	-	-
6699 Other Building Cost	55,446	47,300	47,300	47,300	-	-	47,300	-
<b>* Building Costs</b>	<b>68,366</b>	<b>53,700</b>	<b>53,700</b>	<b>53,700</b>	-	-	<b>53,700</b>	-
6701 Equipment Purchase	312,299	385,900	270,900	385,900	-	-	325,700	(60,200)
6702 Small Tools	734	-	-	-	-	-	-	-
6703 Computer Equip/Rent	23,750	10,000	40,800	10,000	-	-	10,000	-
6704 Equipment Rental	1,121	1,800	5,800	1,800	-	-	1,800	-
6705 Equip - R&M	65,088	95,200	95,200	94,500	(700)	(0.7)	94,500	-
6706 Computer R&M	-	8,700	8,700	8,700	-	-	8,700	-
6707 Plumbing & Heating	5,160	-	-	-	-	-	-	-
6708 Mechanical Equipment	5,813	4,100	4,100	4,100	-	-	4,100	-
6711 Communication System	792,053	885,100	886,100	885,100	-	-	885,100	-
6731 Airtime	253,014	258,700	258,700	258,700	-	-	258,700	-
<b>* Equipment &amp; Communications</b>	<b>1,459,032</b>	<b>1,649,500</b>	<b>1,570,300</b>	<b>1,648,800</b>	<b>(700)</b>	<b>(0.0)</b>	<b>1,588,600</b>	<b>(60,200)</b>
6802 Vehicle R&M	6,198	-	2,000	-	-	-	-	-
6803 Vehicle Fuel - Diesel	2,809	3,000	3,000	3,000	-	-	3,000	-
6804 Vehicle Fuel - Gas	720	1,000	1,000	1,000	-	-	1,000	-
6806 Vehicle Rentals	4,920	-	-	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>14,647</b>	<b>4,000</b>	<b>6,000</b>	<b>4,000</b>	-	-	<b>4,000</b>	-
6901 Membership Dues	38,553	34,200	34,200	34,200	-	-	12,000	(22,200)
6902 Conferences/Workshop	42,757	25,200	25,200	25,200	-	-	-	(25,200)
6903 Travel - Local	26,719	26,900	32,900	13,900	(13,000)	(48.3)	13,900	-
6904 Travel - Out of Town	274,124	338,200	348,200	337,700	(500)	(0.1)	238,700	(99,000)
6905 Training & Education	225,850	282,700	316,700	278,100	(4,600)	(1.6)	194,700	(83,400)
6906 Licenses & Agreements	20,416	84,800	84,800	84,800	-	-	84,800	-
6907 Commission Fees	270	-	-	-	-	-	-	-
6909 Cost of Sales	27	-	-	-	-	-	-	-
6911 Facilities Rental	1,236,912	1,234,600	1,174,500	1,278,800	44,200	3.6	1,278,800	-
6912 Advertising/Promotio	72,242	20,500	25,500	20,500	-	-	6,100	(14,400)
6913 Awards	734	-	-	-	-	-	-	-
6915 Research Data Acquis	-	11,500	11,500	10,000	(1,500)	(13.0)	-	(10,000)
6917 Books and Periodicals	15,469	10,400	10,400	10,400	-	-	10,400	-
6918 Meals	44,704	29,300	42,300	29,300	-	-	29,300	-
6919 Special Projects	22,261	280,500	50,600	12,600	(267,900)	(95.5)	12,600	-
6928 Committee Expenses	-	500	500	500	-	-	500	-
6938 Rewarding Excellence	9,038	9,000	17,000	9,000	-	-	2,700	(6,300)
6943 Health and Wellness	188	-	-	-	-	-	-	-
6999 Other Goods/Services	3,068	-	-	-	-	-	-	-
<b>* Other Goods &amp; Services</b>	<b>2,033,333</b>	<b>2,388,300</b>	<b>2,174,300</b>	<b>2,145,000</b>	<b>(243,300)</b>	<b>(10.2)</b>	<b>1,884,500</b>	<b>(260,500)</b>
7008 IntTrsf IT & Commun	-	-	4,000	-	-	-	-	-
7009 Internal Trfr Other	13,013	(500)	(500)	92,700	93,200	(18,640.0)	92,700	-
7010 IntTrfr Insur Funds	(704)	-	-	-	-	-	-	-
7011 Int Trf Record Check	(5,110)	(3,300)	(3,300)	(3,300)	-	-	(3,300)	-
7012 Int Trf Print/Reprod	-	-	1,500	-	-	-	-	-
7013 Int Trf Extra Duty	(191,027)	(217,400)	(217,400)	(217,400)	-	-	(217,400)	-
<b>* Interdepartmental</b>	<b>(183,828)</b>	<b>(221,200)</b>	<b>(215,700)</b>	<b>(128,000)</b>	<b>93,200</b>	<b>(42.1)</b>	<b>(128,000)</b>	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
8003 Insurance Pol/Prem	47,696	54,100	54,100	54,100	-	-	54,100	-
8008 Transf to/fr Reserve	(233,400)	(233,400)	(531,600)	-	233,400	(100.0)	-	-
8030 Tfr Fr Resvs to Oper	-	-	-	(258,400)	(258,400)	-	(258,400)	-
8031 Tfr To Resvs Fr Oper	-	-	-	25,000	25,000	-	25,000	-
<b>* Other Fiscal</b>	<b>(185,704)</b>	<b>(179,300)</b>	<b>(477,500)</b>	<b>(179,300)</b>	-	-	<b>(179,300)</b>	-
<b>** Total</b>	<b>96,310,626</b>	<b>99,507,900</b>	<b>99,834,500</b>	<b>100,337,900</b>	<b>830,000</b>	<b>0.8</b>	<b>96,757,000</b>	<b>(3,580,900)</b>

### Summary Details - Halifax Regional Police

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4703 Cond.Grant NS(Other)	(3,800,000)	(3,800,000)	(3,800,000)	(3,800,000)	-	-	(3,800,000)	-
<b>* Transfers from other Gov'ts</b>	<b>(3,800,000)</b>	<b>(3,800,000)</b>	<b>(3,800,000)</b>	<b>(3,800,000)</b>	-	-	<b>(3,800,000)</b>	-
5250 Sales of Svcs-Other	(570,115)	(555,000)	(578,700)	(555,000)	-	-	(527,500)	27,500
5256 SOT Revenue	(108,292)	(105,000)	(105,000)	(105,000)	-	-	(52,500)	52,500
<b>* Fee Revenues</b>	<b>(678,406)</b>	<b>(660,000)</b>	<b>(683,700)</b>	<b>(660,000)</b>	-	-	<b>(580,000)</b>	<b>80,000</b>
5508 Recov External Parti	(5,486,311)	(5,001,200)	(5,531,000)	(5,314,100)	(312,900)	6.3	(5,314,100)	-
5600 Miscellaneous Revenue	(887,679)	(752,200)	(894,200)	(787,800)	(35,600)	4.7	(787,800)	-
<b>* Other Revenue</b>	<b>(6,373,991)</b>	<b>(5,753,400)</b>	<b>(6,425,200)</b>	<b>(6,101,900)</b>	<b>(348,500)</b>	<b>6.1</b>	<b>(6,101,900)</b>	-
<b>** Total</b>	<b>(10,852,397)</b>	<b>(10,213,400)</b>	<b>(10,908,900)</b>	<b>(10,561,900)</b>	<b>(348,500)</b>	<b>3.4</b>	<b>(10,481,900)</b>	<b>80,000</b>
<b>Net Total</b>	<b>85,458,230</b>	<b>89,294,500</b>	<b>88,925,600</b>	<b>89,776,000</b>	<b>481,500</b>	<b>0.5</b>	<b>86,275,100</b>	<b>(3,500,900)</b>

### Summary of Net Expenditures - RCMP

Expenditures	2018/19 Actual	2019/20 Budget	2019/20 Projections	2020/21 Budget	2020/21		Revised 2020/21	
					Δ 19/20 Budget	Δ %	Budget	Δ
P710 RCMP	26,144,072	26,869,600	27,496,000	27,480,000	610,400	2.3	27,864,000	384,000
<b>* RCMP</b>	<b>26,144,072</b>	<b>26,869,600</b>	<b>27,496,000</b>	<b>27,480,000</b>	<b>610,400</b>	<b>2.3</b>	<b>27,864,000</b>	<b>384,000</b>
<b>Net Total</b>	<b>26,144,072</b>	<b>26,869,600</b>	<b>27,496,000</b>	<b>27,480,000</b>	<b>610,400</b>	<b>2.3</b>	<b>27,864,000</b>	<b>384,000</b>

### Summary Details - RCMP

Expenditures	2018/19 Actual	2019/20 Budget	2019/20 Projections	2020/21 Budget	2020/21		Revised 2020/21	
					Δ 19/20 Budget	Δ %	Budget	Δ
6315 Outside Policing	26,144,072	26,204,600	27,496,000	27,480,000	1,275,400	4.9	27,864,000	384,000
6399 Contract Services	-	665,000	-	-	(665,000)	(100.0)	-	-
<b>* External Services</b>	<b>26,144,072</b>	<b>26,869,600</b>	<b>27,496,000</b>	<b>27,480,000</b>	<b>610,400</b>	<b>2.3</b>	<b>27,864,000</b>	<b>384,000</b>
<b>Net Total</b>	<b>26,144,072</b>	<b>26,869,600</b>	<b>27,496,000</b>	<b>27,480,000</b>	<b>610,400</b>	<b>2.3</b>	<b>27,864,000</b>	<b>384,000</b>

## Summary of Net Expenditures - Halifax Regional Fire & Emergency

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
F121 Succession Planning	117,793	75,000	101,900	100,000	25,000	33.3	30,000	(70,000)
F122 Fire Chief's Office	-	412,900	400,400	413,900	1,000	0.2	413,900	-
F123 Strat & Safety Init.	2,264	65,000	50,000	65,000	-	-	5,000	(60,000)
<b>** Fire Chief's Office</b>	<b>120,057</b>	<b>552,900</b>	<b>552,300</b>	<b>578,900</b>	<b>26,000</b>	<b>4.7</b>	<b>448,900</b>	<b>(130,000)</b>
F140 Performance & Safety	4,728,984	793,700	711,600	724,800	(68,900)	(8.7)	637,800	(87,000)
F141 Comm. Rel. & Events	157,646	113,000	116,500	113,000	-	-	98,000	(15,000)
F165 Firefighter & FAP	-	172,400	255,000	234,000	61,600	35.7	220,900	(13,100)
F180 Sfty, comp, Hlth Wel	349,416	261,000	278,000	300,100	39,100	15.0	265,100	(35,000)
F190 Technology and Innovation	793,609	536,200	697,900	629,200	93,000	17.3	608,000	(21,200)
F724 Enfield Fire Dept.	40,000	40,000	40,000	21,200	(18,800)	(47.0)	-	(21,200)
F727 Milford Fire Department	2,400	2,400	2,400	2,400	-	-	2,400	-
F791 Rural Fire Debt Payments	637,179	400,900	400,900	-	(400,900)	(100.0)	-	-
F793 Volunteer Coordination	(19,308)	3,186,300	3,438,000	3,190,700	4,400	0.1	3,180,700	(10,000)
<b>** Performance and Safety</b>	<b>6,689,926</b>	<b>5,505,900</b>	<b>5,940,300</b>	<b>5,215,400</b>	<b>(290,500)</b>	<b>(5.3)</b>	<b>5,012,900</b>	<b>(202,500)</b>
F110 Operations	56,090,109	58,091,000	56,721,200	60,338,100	2,247,100	3.9	57,878,100	(2,460,000)
F115 HU Search & Rescue	-	-	222,000	-	-	-	-	-
<b>** Operations</b>	<b>56,090,109</b>	<b>58,091,000</b>	<b>56,943,200</b>	<b>60,338,100</b>	<b>2,247,100</b>	<b>3.9</b>	<b>57,878,100</b>	<b>(2,460,000)</b>
A451 EMO Reserve Contributions	25,000	25,000	25,000	25,000	-	-	-	(25,000)
C801 Emergency Measures	474,166	333,100	235,300	337,000	3,900	1.2	327,000	(10,000)
F120 Prof. Dev. & Train.	2,519,448	2,880,000	2,712,300	3,091,800	211,800	7.4	2,871,800	(220,000)
F125 CRR, PROF, DEV, LOG	-	253,600	406,700	116,500	(137,100)	(54.1)	116,500	-
F130 Fire Prevention	1,653,849	2,636,000	2,128,700	2,354,300	(281,700)	(10.7)	2,354,300	-
F135 Fire Buildings	677	155,100	268,000	155,100	-	-	155,100	-
F160 Logistics & Equipment	3,183,534	1,780,400	2,405,800	2,293,900	513,500	28.8	1,841,400	(452,500)
<b>** Comm. Risk Reduction Prof. Dev.</b>	<b>7,856,674</b>	<b>8,063,200</b>	<b>8,181,800</b>	<b>8,373,600</b>	<b>310,400</b>	<b>3.8</b>	<b>7,666,100</b>	<b>(707,500)</b>
<b>Net Total</b>	<b>70,756,766</b>	<b>72,213,000</b>	<b>71,617,600</b>	<b>74,506,000</b>	<b>2,293,000</b>	<b>3.2</b>	<b>71,006,000</b>	<b>(3,500,000)</b>

## Summary Details - Halifax Regional Fire & Emergency

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	46,805,155	52,171,400	50,203,700	53,925,600	1,754,200	3.4	53,925,600	-
6002 Salaries - Overtime	3,659,906	2,971,900	3,256,200	3,016,500	44,600	1.5	2,971,500	(45,000)
6005 PDP & Union Con Incr	(103,949)	-	(93,600)	-	-	-	-	-
6054 Vacation payout	260,159	-	169,900	-	-	-	-	-
6100 Benefits - Salaries	9,116,580	10,620,700	9,694,000	10,092,400	(528,300)	(5.0)	10,092,400	-
6110 Vacancy Management	-	(184,300)	-	(184,300)	-	-	(2,584,300)	(2,400,000)
6150 Honorariums	2,544,685	3,019,300	3,019,300	3,019,300	-	-	3,019,300	-
6151 Vehicle Allowance	16,984	-	15,100	-	-	-	-	-
6152 Retirement Incentives	438,915	489,800	344,400	497,300	7,500	1.5	497,300	-
6154 Workers' Compensation	726,913	49,100	710,300	788,800	739,700	1,506.5	788,800	-
6156 Clothing Allowance	91,000	96,000	94,000	96,000	-	-	96,000	-
6158 WCB Recov Earnings	(229)	-	(300)	-	-	-	-	-
6199 Comp & Ben InterDept	(72,172)	-	(72,700)	-	-	-	-	-
9200 HR CATS Wage/Ben	8,021	-	26,400	-	-	-	-	-
9210 HR CATS OT Wage/Ben	1,068	-	23,100	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>63,493,036</b>	<b>69,233,900</b>	<b>67,389,800</b>	<b>71,251,600</b>	<b>2,017,700</b>	<b>2.9</b>	<b>68,806,600</b>	<b>(2,445,000)</b>
6201 Telephone/Cable	116,450	96,100	115,800	96,100	-	-	96,100	-
6202 Courier/Postage	21,792	16,000	22,500	16,000	-	-	16,000	-
6203 Office Furn/Equip	96,250	80,000	75,400	80,000	-	-	40,000	(40,000)
6204 Computer S/W & Lic	95,179	15,000	66,000	15,000	-	-	15,000	-
6205 Printing & Reprod	3,396	10,000	5,000	10,000	-	-	10,000	-
6207 Office Supplies	25,744	35,000	35,400	35,000	-	-	35,000	-
6299 Other Office Expenses	8,656	-	-	-	-	-	-	-
<b>* Office</b>	<b>367,467</b>	<b>252,100</b>	<b>320,100</b>	<b>252,100</b>	-	-	<b>212,100</b>	<b>(40,000)</b>
6301 Professional Fees	136,817	120,000	151,000	180,000	60,000	50.0	166,900	(13,100)
6302 Legal Fees	422	10,000	5,000	10,000	-	-	-	(10,000)
6303 Consulting Fees	40,670	-	-	-	-	-	-	-
6304 Janitorial Services	9,108	-	5,400	-	-	-	-	-
6308 Snow Removal	181,539	100,000	230,000	100,000	-	-	100,000	-
6311 Security	13,601	25,000	55,000	25,000	-	-	25,000	-
6312 Refuse Collection	1,756	-	2,000	-	-	-	-	-
6399 Contract Services	12,653	7,500	6,000	7,500	-	-	7,500	-
<b>* External Services</b>	<b>396,566</b>	<b>262,500</b>	<b>454,400</b>	<b>322,500</b>	<b>60,000</b>	<b>22.9</b>	<b>299,400</b>	<b>(23,100)</b>
6401 Uniforms & Clothing	707,748	332,000	592,700	602,000	270,000	81.3	399,500	(202,500)
6402 Med & First Aid Supp	520	-	600	-	-	-	-	-
6404 Rec Prog Supplies	131,681	150,000	110,200	150,000	-	-	100,000	(50,000)
6405 Photo Supp & Equip	3,067	2,500	2,300	2,500	-	-	2,500	-
6407 Clean/Sani Supplies	116,489	102,000	115,000	102,000	-	-	102,000	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6409 Personal Protect Equ	6,683	-	55,100	-	-	-	-	-
6499 Other Supplies	1,734	9,700	5,700	9,700	-	-	4,700	(5,000)
<b>* Supplies</b>	<b>967,921</b>	<b>596,200</b>	<b>881,600</b>	<b>866,200</b>	<b>270,000</b>	<b>45.3</b>	<b>608,700</b>	<b>(257,500)</b>
6504 Hardware	205	-	-	-	-	-	-	-
6511 Salt	2,219	-	1,700	-	-	-	-	-
6512 Sand	36	-	-	-	-	-	-	-
<b>* Materials</b>	<b>2,460</b>	<b>-</b>	<b>1,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6602 Electrical	710	-	5,000	-	-	-	-	-
6607 Electricity	29,165	10,000	22,200	10,000	-	-	10,000	-
6608 Water	27,655	11,500	35,200	26,500	15,000	130.4	11,500	(15,000)
6611 Building - Interior	19,830	-	18,700	-	-	-	-	-
6612 Safety Systems	1,697	-	-	-	-	-	-	-
6616 Natural Gas-Buildings	9,816	8,000	7,000	8,000	-	-	8,000	-
6699 Other Building Cost	534,286	142,100	295,200	172,100	30,000	21.1	142,100	(30,000)
<b>* Building Costs</b>	<b>623,159</b>	<b>171,600</b>	<b>383,300</b>	<b>216,600</b>	<b>45,000</b>	<b>26.2</b>	<b>171,600</b>	<b>(45,000)</b>
6701 Equipment Purchase	2,105,837	146,500	604,200	206,500	60,000	41.0	146,500	(60,000)
6702 Small Tools	42,116	35,000	18,000	35,000	-	-	35,000	-
6703 Computer Equip/Rent	2,735	25,000	8,900	25,000	-	-	3,800	(21,200)
6704 Equipment Rental	410	-	-	-	-	-	-	-
6705 Equip - R&M	321,852	126,800	289,900	236,800	110,000	86.8	126,800	(110,000)
6706 Computer R&M	6,395	-	-	-	-	-	-	-
6711 Communication System	475,702	75,000	120,000	75,000	-	-	75,000	-
<b>* Equipment &amp; Communications</b>	<b>2,955,047</b>	<b>408,300</b>	<b>1,041,000</b>	<b>578,300</b>	<b>170,000</b>	<b>41.6</b>	<b>387,100</b>	<b>(191,200)</b>
6806 Vehicle Rentals	-	-	2,900	-	-	-	-	-
6899 Other Vehicle Expense	5,143	-	4,400	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>5,143</b>	<b>-</b>	<b>7,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6901 Membership Dues	10,574	12,500	10,600	12,500	-	-	12,500	-
6903 Travel - Local	14,986	25,000	15,100	25,000	-	-	15,000	(10,000)
6904 Travel - Out of Town	74,571	45,000	191,700	45,000	-	-	-	(45,000)
6905 Training & Education	343,155	190,000	488,300	335,000	145,000	76.3	190,000	(145,000)
6906 Licenses & Agreements	42,598	42,400	42,400	23,600	(18,800)	(44.3)	2,400	(21,200)
6908 Medical Examinations	51,795	25,000	68,000	60,000	35,000	140.0	25,000	(35,000)
6911 Facilities Rental	115,204	145,000	95,000	185,000	40,000	27.6	140,000	(45,000)
6912 Advertising/Promotio	22,072	35,000	35,400	35,000	-	-	35,000	-
6913 Awards	46,760	50,000	20,000	50,000	-	-	50,000	-
6914 Recruiting	65,710	85,000	65,000	105,000	20,000	23.5	50,000	(55,000)
6916 Public Education	86,312	65,000	100,100	65,000	-	-	65,000	-
6917 Books and Periodicals	47,737	25,000	20,600	45,000	20,000	80.0	25,000	(20,000)
6918 Meals	57,421	35,000	46,800	35,000	-	-	35,000	-
6919 Special Projects	596	-	-	-	-	-	-	-
6928 Committee Expenses	-	2,000	-	2,000	-	-	-	(2,000)
6933 Community Events	16,848	10,000	25,600	10,000	-	-	5,000	(5,000)
6938 Rewarding Excellence	16,192	25,000	25,500	25,000	-	-	15,000	(10,000)
6943 Health and Wellness	97,659	120,000	111,200	120,000	-	-	40,000	(80,000)
6999 Other Goods/Services	85,003	18,000	20,000	18,000	-	-	18,000	-
<b>* Other Goods &amp; Services</b>	<b>1,195,193</b>	<b>954,900</b>	<b>1,381,300</b>	<b>1,196,100</b>	<b>241,200</b>	<b>25.3</b>	<b>722,900</b>	<b>(473,200)</b>
7008 IntnTrsf IT & Commun	-	-	400	-	-	-	-	-
7009 Internal Trfr Other	34,430	-	14,500	-	-	-	-	-
7011 Int Trf Record Check	3,288	-	5,000	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	22,900	-	-	-	-	-
<b>* Interdepartmental</b>	<b>37,718</b>	<b>-</b>	<b>42,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
8011 Interest on Debentur	64,412	42,000	42,000	-	(42,000)	(100.0)	-	-
8012 Principal on Debentu	572,767	358,900	358,900	-	(358,900)	(100.0)	-	-
<b>* Debt Service</b>	<b>637,179</b>	<b>400,900</b>	<b>400,900</b>	<b>-</b>	<b>(400,900)</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
8003 Insurance Pol/Prem	18,311	19,000	15,600	19,000	-	-	19,000	-
8004 Grants	141,274	141,300	141,300	141,300	-	-	141,300	-
8008 Transf to/fr Reserve	(15,670)	25,000	25,000	-	(25,000)	(100.0)	-	-
8031 Tfr To Resvs Fr Oper	-	-	-	25,000	-	-	-	(25,000)
<b>* Other Fiscal</b>	<b>143,915</b>	<b>185,300</b>	<b>181,900</b>	<b>185,300</b>	<b>-</b>	<b>-</b>	<b>160,300</b>	<b>(25,000)</b>
<b>** Total</b>	<b>70,824,804</b>	<b>72,465,700</b>	<b>72,486,100</b>	<b>74,868,700</b>	<b>2,403,000</b>	<b>3.3</b>	<b>71,368,700</b>	<b>(3,500,000)</b>

### Summary Details - Halifax Regional Fire & Emergency

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5102 Facilities Rentals	(21,146)	(21,100)	(21,100)	(21,100)	-	-	(21,100)	-
<b>* Fee Revenues</b>	<b>(21,146)</b>	<b>(21,100)</b>	<b>(21,100)</b>	<b>(21,100)</b>	<b>-</b>	<b>-</b>	<b>(21,100)</b>	<b>-</b>
5508 Recov External Parti	(39,839)	(223,900)	(839,700)	(333,900)	(110,000)	49.1	(333,900)	-
5600 Miscellaneous Revenue	(7,054)	(7,700)	(7,700)	(7,700)	-	-	(7,700)	-
<b>* Other Revenue</b>	<b>(46,893)</b>	<b>(231,600)</b>	<b>(847,400)</b>	<b>(341,600)</b>	<b>(110,000)</b>	<b>47.5</b>	<b>(341,600)</b>	<b>-</b>
<b>** Total</b>	<b>(68,039)</b>	<b>(252,700)</b>	<b>(868,500)</b>	<b>(362,700)</b>	<b>(110,000)</b>	<b>43.5</b>	<b>(362,700)</b>	<b>-</b>
<b>Net Total</b>	<b>70,756,766</b>	<b>72,213,000</b>	<b>71,617,600</b>	<b>74,506,000</b>	<b>2,293,000</b>	<b>3.2</b>	<b>71,006,000</b>	<b>(3,500,000)</b>



### Summary of Net Expenditures - Halifax Transit

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
R680 Facilities - Ragged Lake	1,351,202	1,140,000	1,280,000	1,140,000	-	-	905,700	(234,300)
R681 Facilities - Burnside	1,499,585	1,288,500	1,433,900	1,288,500	-	-	1,011,500	(277,000)
R682 Facil-Ferry Terminal	717,138	705,900	715,200	705,900	-	-	619,000	(86,900)
R683 Facil-Other Property	942,566	926,500	995,500	1,226,500	300,000	32.4	910,100	(316,400)
<b>*** Transit Facilities</b>	<b>4,510,491</b>	<b>4,060,900</b>	<b>4,424,600</b>	<b>4,360,900</b>	<b>300,000</b>	<b>7.4</b>	<b>3,446,300</b>	<b>(914,600)</b>
R652 Access-A - Bus Operations	5,707,386	7,482,200	6,545,200	7,544,400	62,200	0.8	6,590,100	(954,300)
<b>*** Access-A-Bus Service</b>	<b>5,707,386</b>	<b>7,482,200</b>	<b>6,545,200</b>	<b>7,544,400</b>	<b>62,200</b>	<b>0.8</b>	<b>6,590,100</b>	<b>(954,300)</b>
R624 HT Director's Office	1,716,415	1,938,400	1,927,100	2,057,000	118,600	6.1	1,715,300	(341,700)
R631 Revenue	(31,487,852)	(32,942,400)	(34,287,700)	(34,228,400)	(1,286,000)	3.9	(15,884,100)	18,344,300
R637 Planning & Custm Eng	1,326,687	1,410,900	1,515,800	1,821,200	410,300	29.1	1,787,200	(34,000)
<b>** Halifax Transit Administration</b>	<b>(28,444,751)</b>	<b>(29,593,100)</b>	<b>(30,844,800)</b>	<b>(30,350,200)</b>	<b>(757,100)</b>	<b>2.6</b>	<b>(12,381,600)</b>	<b>17,968,600</b>
R640 Technical Services	1,661,879	2,271,600	2,191,000	2,406,100	134,500	5.9	2,193,100	(213,000)
<b>** Halifax Transit - Technical Service</b>	<b>1,661,879</b>	<b>2,271,600</b>	<b>2,191,000</b>	<b>2,406,100</b>	<b>134,500</b>	<b>5.9</b>	<b>2,193,100</b>	<b>(213,000)</b>
R932 BTC Facility Maintenance	536,566	510,200	710,200	650,900	140,700	27.6	542,900	(108,000)
R938 BTC Bus Maintenance	13,844,405	14,111,500	14,158,300	14,385,300	273,800	1.9	14,195,100	(190,200)
R962 RLTC Facility Maint	258,373	255,000	235,000	255,000	-	-	190,000	(65,000)
R963 RLTC Bus Maint	8,857,624	10,500,800	10,487,700	10,882,100	381,300	3.6	10,412,800	(469,300)
<b>** Halifax Transit - Bus Maintenance</b>	<b>23,496,968</b>	<b>25,377,500</b>	<b>25,591,200</b>	<b>26,173,300</b>	<b>795,800</b>	<b>3.1</b>	<b>25,340,800</b>	<b>(832,500)</b>
R656 Safety and Training	796,668	898,300	770,600	1,043,400	145,100	16.2	1,034,900	(8,500)
R658 Resource Sup & Dev	1,156,721	1,245,900	1,245,300	1,236,400	(9,500)	(0.8)	1,152,800	(83,600)
<b>** Halifax Transit - Resource Support</b>	<b>1,953,389</b>	<b>2,144,200</b>	<b>2,015,900</b>	<b>2,279,800</b>	<b>135,600</b>	<b>6.3</b>	<b>2,187,700</b>	<b>(92,100)</b>
R635 BTC Operators	24,493,192	26,293,000	25,997,100	26,548,400	255,400	1.0	25,661,200	(887,200)
R636 Service Supervisors	3,588,197	3,381,000	3,594,000	3,571,800	190,800	5.6	3,561,100	(10,700)
R638 BTC & RLTC Bus Ops	10,818,430	10,729,300	10,597,800	9,714,000	(1,015,300)	(9.5)	6,505,800	(3,208,200)
R657 Security	538,833	574,400	442,300	348,000	(226,400)	(39.4)	298,000	(50,000)
R670 RLTC Operators	18,398,892	21,830,800	21,110,000	22,813,000	982,200	4.5	21,252,200	(1,560,800)
<b>** Halifax Transit - Bus Operations</b>	<b>57,837,544</b>	<b>62,808,500</b>	<b>61,741,200</b>	<b>62,995,200</b>	<b>186,700</b>	<b>0.3</b>	<b>57,278,300</b>	<b>(5,716,900)</b>
<b>*** Conventional Service</b>	<b>56,505,029</b>	<b>63,008,700</b>	<b>60,694,500</b>	<b>63,504,200</b>	<b>495,500</b>	<b>0.8</b>	<b>74,618,300</b>	<b>11,114,100</b>
R661 Ferry Operations	2,246,302	3,343,100	3,683,300	3,873,700	530,600	15.9	4,580,700	707,000
<b>*** Ferry Service</b>	<b>2,246,302</b>	<b>3,343,100</b>	<b>3,683,300</b>	<b>3,873,700</b>	<b>530,600</b>	<b>15.9</b>	<b>4,580,700</b>	<b>707,000</b>
M701 Fiscal Transit	(73,005,156)	(81,735,200)	(81,712,400)	(48,736,300)	32,998,900	(40.4)	(48,886,300)	(150,000)
R671 Halifax Tr. Debt Chg	3,361,251	3,840,300	3,840,300	-	(3,840,300)	(100.0)	-	-
<b>*** Fiscal Transit</b>	<b>(69,643,905)</b>	<b>(77,894,900)</b>	<b>(77,872,100)</b>	<b>(48,736,300)</b>	<b>29,158,600</b>	<b>(37.4)</b>	<b>(48,886,300)</b>	<b>(150,000)</b>
<b>Net Total</b>	<b>(674,697)</b>	<b>-</b>	<b>(2,524,500)</b>	<b>30,546,900</b>	<b>30,546,900</b>	<b>-</b>	<b>40,349,100</b>	<b>9,802,200</b>

### Summary Details - Halifax Transit

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	50,955,259	57,826,800	55,366,000	60,798,100	2,971,300	5.1	60,798,100	-
6002 Salaries - Overtime	6,876,781	5,345,400	6,655,500	5,663,700	318,300	6.0	5,565,900	(97,800)
6005 PDP & Union Con Incr	68	-	300	-	-	-	-	-
6051 Shift Agreements	117,157	80,000	137,000	115,000	35,000	43.8	115,000	-
6052 Shift Differentials	15,437	13,900	15,400	13,900	-	-	13,900	-
6054 Vacation payout	271,809	-	354,500	-	-	-	-	-
6099 Other Allowances	8,255	4,000	4,800	4,000	-	-	4,000	-
6100 Benefits - Salaries	12,456,256	12,646,600	12,878,200	13,236,200	589,600	4.7	13,236,200	-
6110 Vacancy Management	-	(2,020,000)	-	(1,880,000)	140,000	(6.9)	(2,654,300)	(774,300)
6120 Comp OCC Budget Yr 1	-	2,092,700	-	828,200	(1,264,500)	(60.4)	-	(828,200)
6152 Retirement Incentives	521,686	565,800	559,500	588,800	23,000	4.1	588,800	-
6154 Workers' Compensation	3,199,555	3,463,800	3,453,100	3,612,200	148,400	4.3	3,612,200	-
6155 Overtime Meals	15,361	16,300	14,500	16,300	-	-	14,700	(1,600)
6156 Clothing Allowance	132,900	136,200	145,200	135,900	(300)	(0.2)	135,900	-
6158 WCB Recov Earnings	(63,367)	(18,300)	(70,700)	(18,300)	-	-	(18,300)	-
6199 Comp & Ben InterDept	(55,166)	1,814,800	41,800	1,703,800	(111,000)	(6.1)	330,600	(1,373,200)
9200 HR CATS Wage/Ben	87,709	-	124,600	-	-	-	-	-
9210 HR CATS OT Wage/Ben	41,934	-	41,000	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>74,581,634</b>	<b>81,968,000</b>	<b>79,720,700</b>	<b>84,817,800</b>	<b>2,849,800</b>	<b>3.5</b>	<b>81,742,700</b>	<b>(3,075,100)</b>
6201 Telephone/Cable	139,682	140,000	170,000	158,000	18,000	12.9	158,000	-
6202 Courier/Postage	23,204	21,000	32,200	30,000	9,000	42.9	22,500	(7,500)
6203 Office Furn/Equip	34,762	65,000	95,000	45,000	(20,000)	(30.8)	25,000	(20,000)
6204 Computer S/W & Lic	291,649	660,000	661,000	890,000	230,000	34.8	720,000	(170,000)
6205 Printing & Reprod	241,956	280,000	260,000	280,000	-	-	180,000	(100,000)
6207 Office Supplies	51,711	29,200	41,500	29,200	-	-	20,400	(8,800)
6290 Office OCC Transfer	-	6,000	-	6,000	-	-	-	(6,000)
<b>* Office</b>	<b>782,963</b>	<b>1,201,200</b>	<b>1,259,700</b>	<b>1,438,200</b>	<b>237,000</b>	<b>19.7</b>	<b>1,125,900</b>	<b>(312,300)</b>
6301 Professional Fees	14,514	3,500	4,200	3,500	-	-	2,500	(1,000)
6302 Legal Fees	(32,061)	10,000	15,900	10,000	-	-	10,000	-
6304 Janitorial Services	753,052	715,000	778,600	815,000	100,000	14.0	977,000	162,000
6308 Snow Removal	396,147	417,000	452,000	417,000	-	-	333,600	(83,400)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6310 Outside Personnel	381,005	450,000	410,000	450,000	-	-	397,500	(52,500)
6311 Security	339,530	361,500	388,000	361,500	-	-	341,500	(20,000)
6312 Refuse Collection	61,391	65,000	53,600	65,000	-	-	52,000	(13,000)
6390 Extnl Svcs OCC Trsf	-	-	-	50,000	50,000	-	-	(50,000)
6399 Contract Services	7,340	-	4,800	100,000	100,000	-	50,000	(50,000)
<b>* External Services</b>	<b>1,920,918</b>	<b>2,022,000</b>	<b>2,107,100</b>	<b>2,272,000</b>	<b>250,000</b>	<b>12.4</b>	<b>2,164,100</b>	<b>(107,900)</b>
6401 Uniforms & Clothing	473,971	421,600	575,500	494,000	72,400	17.2	371,200	(122,800)
6402 Med & First Aid Supp	12,141	11,000	21,700	11,000	-	-	11,000	-
6403 Patrol Equip Supplies	3,187	5,000	3,000	5,000	-	-	3,800	(1,200)
6406 Bridge Tolls	445,843	457,300	469,200	457,300	-	-	432,000	(25,300)
6407 Clean/Sani Supplies	31,757	42,000	44,300	37,000	(5,000)	(11.9)	37,000	-
6409 Personal Protect Equ	52,030	50,000	58,000	50,000	-	-	50,000	-
6490 Supplies OCC Transfer	-	54,000	-	23,800	(30,200)	(55.9)	-	(23,800)
<b>* Supplies</b>	<b>1,018,930</b>	<b>1,040,900</b>	<b>1,171,700</b>	<b>1,078,100</b>	<b>37,200</b>	<b>3.6</b>	<b>905,000</b>	<b>(173,100)</b>
6501 Asphalt	22,122	2,000	-	2,000	-	-	-	(2,000)
6504 Hardware	89	-	-	-	-	-	-	-
6505 Lubricants	140,032	147,000	151,500	147,000	-	-	109,800	(37,200)
6519 Welding Supplies	788	1,000	1,200	1,000	-	-	800	(200)
<b>* Materials</b>	<b>163,031</b>	<b>150,000</b>	<b>152,700</b>	<b>150,000</b>	-	-	<b>110,600</b>	<b>(39,400)</b>
6602 Electrical	8,050	-	-	-	-	-	-	-
6603 Grnds & Landscaping	16,265	41,000	4,400	41,000	-	-	-	(41,000)
6604 Bus Gates/Shltr-R&M	14,230	20,000	17,900	35,000	15,000	75.0	25,000	(10,000)
6605 Municipal Taxes	5,461	5,500	2,900	5,500	-	-	5,500	-
6606 Heating Fuel	28,946	34,400	35,500	34,400	-	-	24,800	(9,600)
6607 Electricity	964,325	1,040,000	1,040,000	1,040,000	-	-	780,100	(259,900)
6608 Water	148,416	116,000	116,000	116,000	-	-	87,100	(28,900)
6609 Elevator & Escalator	33,011	24,500	64,500	24,500	-	-	24,500	-
6610 Building - Exterior	159,808	177,000	267,400	277,000	100,000	56.5	123,900	(153,100)
6611 Building - Interior	471,024	320,000	360,800	320,000	-	-	224,000	(96,000)
6612 Safety Systems	79,843	100,500	74,000	100,500	-	-	72,000	(28,500)
6613 Overhead Doors	118,110	82,000	82,900	82,000	-	-	48,000	(34,000)
6614 Envir Assess/Cleanup	6,251	-	-	-	-	-	-	-
6615 Vandalism Clean-up	-	-	-	-	-	-	-	-
6616 Natural Gas-Buildings	646,469	530,000	571,000	530,000	-	-	381,600	(148,400)
6617 Pest Management	16,502	19,500	4,500	19,500	-	-	5,200	(14,300)
6690 Building OCC Transfer	-	-	-	-	-	-	-	-
6699 Other Building Cost	141,986	30,000	-	10,000	(20,000)	(66.7)	-	(10,000)
<b>* Building Costs</b>	<b>2,858,697</b>	<b>2,540,400</b>	<b>2,641,800</b>	<b>2,635,400</b>	<b>95,000</b>	<b>3.7</b>	<b>1,801,700</b>	<b>(833,700)</b>
6702 Small Tools	61,719	51,000	61,200	76,000	25,000	49.0	56,200	(19,800)
6703 Computer Equip/Rent	17,807	34,000	22,000	34,000	-	-	16,000	(18,000)
6704 Equipment Rental	-	500	23,400	20,500	20,000	4,000.0	20,000	(500)
6705 Equip - R&M	481,667	477,000	691,900	687,000	210,000	44.0	516,500	(170,500)
6707 Plumbing & Heating	123	2,000	2,000	2,000	-	-	-	(2,000)
6708 Mechanical Equipment	381,506	260,000	304,000	260,000	-	-	175,000	(85,000)
6711 Communication System	55,610	81,000	69,900	71,000	(10,000)	(12.3)	70,000	(1,000)
6732 Mobile Data	84,830	100,000	87,000	100,000	-	-	90,000	(10,000)
<b>* Equipment &amp; Communications</b>	<b>1,083,263</b>	<b>1,005,500</b>	<b>1,261,400</b>	<b>1,250,500</b>	<b>245,000</b>	<b>24.4</b>	<b>943,700</b>	<b>(306,800)</b>
6802 Vehicle R&M	8,157,854	8,675,600	9,715,200	8,991,900	316,300	3.6	8,353,700	(638,200)
6803 Vehicle Fuel - Diesel	10,790,538	10,319,000	10,421,500	9,421,000	(898,000)	(8.7)	5,942,200	(3,478,800)
6804 Vehicle Fuel - Gas	2,229	2,700	53,700	53,000	50,300	1,863.0	31,800	(21,200)
6805 Tires and Tubes	1,198,965	1,075,000	1,415,000	1,295,000	220,000	20.5	1,217,300	(77,700)
6806 Vehicle Rentals	5,559	3,000	10,600	8,000	5,000	166.7	-	(8,000)
6810 Comm Vehicle R&M	1,704,015	1,858,000	2,084,500	1,828,000	(30,000)	(1.6)	1,718,300	(109,700)
6811 Shop Supplies	80,913	85,000	70,000	85,000	-	-	63,700	(21,300)
6890 Vehicle OCC Transfer	-	929,700	-	161,100	(768,600)	(82.7)	-	(161,100)
6899 Other Vehicle Expense	10,240	242,100	24,000	192,100	(50,000)	(20.7)	-	(192,100)
<b>* Vehicle Expense</b>	<b>21,950,315</b>	<b>23,190,100</b>	<b>23,794,500</b>	<b>22,035,100</b>	<b>(1,155,000)</b>	<b>(5.0)</b>	<b>17,327,000</b>	<b>(4,708,100)</b>
6901 Membership Dues	30,500	28,500	24,000	29,000	500	1.8	29,000	-
6902 Conferences/Workshop	10,749	21,500	9,100	24,500	3,000	14.0	-	(24,500)
6903 Travel - Local	22,461	28,600	24,200	27,100	(1,500)	(5.2)	7,800	(19,300)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6904 Travel - Out of Town	26,749	19,000	34,600	22,000	3,000	15.8	-	(22,000)
6905 Training & Education	96,215	166,000	142,900	207,000	41,000	24.7	18,000	(189,000)
6906 Licenses & Agreements	98,568	90,000	100,200	94,000	4,000	4.4	94,000	-
6907 Commission Fees	384,941	400,000	400,000	400,000	-	-	280,000	(120,000)
6908 Medical Examinations	65,044	61,500	66,500	61,500	-	-	58,000	(3,500)
6911 Facilities Rental	128,435	118,400	171,000	238,400	120,000	101.4	238,400	-
6912 Advertising/Promotio	276,069	400,000	380,000	400,000	-	-	100,000	(300,000)
6913 Awards	10,714	15,000	10,600	15,000	-	-	-	(15,000)
6914 Recruiting	44,584	66,500	26,000	66,500	-	-	5,000	(61,500)
6918 Meals	2,971	7,000	1,800	7,000	-	-	-	(7,000)
6919 Special Projects	3,855	18,000	7,000	18,000	-	-	5,000	(13,000)
6936 Staff Relations	12,529	20,000	20,000	20,000	-	-	4,000	(16,000)
6990 Gds & Svcs OCC Trsf	-	600	-	600	-	-	-	(600)
6999 Other Goods/Services	600,223	-	11,400	-	-	-	300,000	300,000
<b>* Other Goods &amp; Services</b>	<b>1,814,607</b>	<b>1,460,600</b>	<b>1,429,300</b>	<b>1,630,600</b>	<b>170,000</b>	<b>11.6</b>	<b>1,139,200</b>	<b>(491,400)</b>
7008 IntTrsf IT & Commun	-	-	71,800	-	-	-	-	-
7009 Internal Trfr Other	78,086	-	31,600	-	-	-	-	-
7010 IntTrfr Insur Funds	(115,030)	(100,000)	(205,000)	(100,000)	-	-	(100,000)	-
7012 Int Trf Print/Reprod	-	-	21,600	-	-	-	-	-
<b>* Interdepartmental</b>	<b>(36,944)</b>	<b>(100,000)</b>	<b>(80,000)</b>	<b>(100,000)</b>	<b>-</b>	<b>-</b>	<b>(100,000)</b>	<b>-</b>
8011 Interest on Debentur	385,852	427,400	427,400	-	(427,400)	(100.0)	-	-
8012 Principal on Debentu	2,975,399	3,412,900	3,412,900	-	(3,412,900)	(100.0)	-	-
<b>* Debt Service</b>	<b>3,361,251</b>	<b>3,840,300</b>	<b>3,840,300</b>	<b>-</b>	<b>(3,840,300)</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
8004 Grants	-	-	-	820,000	820,000	-	670,000	(150,000)
8008 Transf to/fr Reserve	748,448	(1,300,000)	(1,300,000)	-	1,300,000	(100.0)	-	-
8014 Capital from Operati	4,890,000	4,172,700	4,172,700	-	(4,172,700)	(100.0)	-	-
8030 Tr Fr Resvs to Oper	-	-	-	(200,000)	(200,000)	-	(200,000)	-
<b>* Other Fiscal</b>	<b>5,638,448</b>	<b>2,872,700</b>	<b>2,872,700</b>	<b>620,000</b>	<b>(2,252,700)</b>	<b>(78.4)</b>	<b>470,000</b>	<b>(150,000)</b>
<b>** Total</b>	<b>115,137,113</b>	<b>121,191,700</b>	<b>120,171,900</b>	<b>117,827,700</b>	<b>(3,364,000)</b>	<b>(2.8)</b>	<b>107,629,900</b>	<b>(10,197,800)</b>

### Summary Details - Halifax Transit

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4002 Comm. Property Taxes	(35,471,000)	(37,118,400)	(37,118,400)	-	37,118,400	(100.0)	-	-
<b>* Tax Revenue</b>	<b>(35,471,000)</b>	<b>(37,118,400)</b>	<b>(37,118,400)</b>	<b>-</b>	<b>37,118,400</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
4204 Area Rate Loc Transi	(27,877,409)	(29,400,500)	(29,442,800)	(30,655,500)	(1,255,000)	4.3	(30,655,500)	-
4205 Area Rate Reg Transp	(17,466,879)	(18,233,100)	(18,244,700)	(18,944,900)	(711,800)	3.9	(18,944,900)	-
<b>* Area Rate Revenue</b>	<b>(45,344,288)</b>	<b>(47,633,600)</b>	<b>(47,687,500)</b>	<b>(49,600,400)</b>	<b>(1,966,800)</b>	<b>4.1</b>	<b>(49,600,400)</b>	<b>-</b>
5102 Facilities Rentals	(34,440)	(34,400)	(46,200)	(44,400)	(10,000)	29.1	(44,400)	-
5201 Fare Revenue	(33,678,897)	(35,192,000)	(36,624,800)	(36,083,000)	(891,000)	2.5	(16,463,000)	19,620,000
5450 Other Sales Revenue	294	(165,300)	-	(380,000)	(214,700)	129.9	-	380,000
<b>* Fee Revenues</b>	<b>(33,713,043)</b>	<b>(35,391,700)</b>	<b>(36,671,000)</b>	<b>(36,507,400)</b>	<b>(1,115,700)</b>	<b>3.2</b>	<b>(16,507,400)</b>	<b>20,000,000</b>
5503 Advertising Revenue	(689,874)	(666,000)	(763,700)	(766,000)	(100,000)	15.0	(766,000)	-
5508 Recov External Parti	(579,823)	(382,000)	(450,300)	(407,000)	(25,000)	6.5	(407,000)	-
5600 Miscellaneous Revenue	(13,782)	-	(5,500)	-	-	-	-	-
<b>* Other Revenue</b>	<b>(1,283,478)</b>	<b>(1,048,000)</b>	<b>(1,219,500)</b>	<b>(1,173,000)</b>	<b>(125,000)</b>	<b>11.9</b>	<b>(1,173,000)</b>	<b>-</b>
<b>** Total</b>	<b>(115,811,810)</b>	<b>(121,191,700)</b>	<b>(122,696,400)</b>	<b>(87,280,800)</b>	<b>33,910,900</b>	<b>(28.0)</b>	<b>(67,280,800)</b>	<b>20,000,000</b>
<b>Net Total</b>	<b>(674,697)</b>	<b>-</b>	<b>(2,524,500)</b>	<b>30,546,900</b>	<b>30,546,900</b>	<b>-</b>	<b>40,349,100</b>	<b>9,802,200</b>

## Summary of Net Expenditures - TPW

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
R100 Directors Admin.	673,887	515,350	523,750	667,100	151,750	29.4	474,800	(192,300)
R101 LKD Serv. Deliv. & Qu	-	-	-	-	-	-	-	-
**** TPW Administration	673,887	515,350	523,750	667,100	151,750	29.4	474,800	(192,300)
**** <b>Director/Administration</b>	<b>673,887</b>	<b>515,350</b>	<b>523,750</b>	<b>667,100</b>	<b>151,750</b>	<b>29.4</b>	<b>474,800</b>	<b>(192,300)</b>
R170 Transportation Serv.	1,089,111	1,357,100	1,307,900	1,227,200	(129,900)	(9.6)	996,200	(231,000)
**** Transportation Services	1,089,111	1,357,100	1,307,900	1,227,200	(129,900)	(9.6)	996,200	(231,000)
R112 Rights of Way Approval	304,811	300,300	394,700	274,900	(25,400)	(8.5)	344,400	69,500
**** Right of Way Services	304,811	300,300	394,700	274,900	(25,400)	(8.5)	344,400	69,500
R747 Traffic Signs	1,648,671	1,751,000	1,678,600	1,864,600	113,600	6.5	2,134,500	269,900
**** Sign Shop	1,648,671	1,751,000	1,678,600	1,864,600	113,600	6.5	2,134,500	269,900
R825 Streetlighting	7,672,345	7,723,800	7,743,400	7,952,300	228,500	3.0	6,615,900	(1,336,400)
R827 Traffic Lights	2,197,848	2,160,100	1,777,900	2,093,000	(67,100)	(3.1)	1,894,100	(198,900)
**** Traffic Signals & Streetligh	9,870,193	9,883,900	9,521,300	10,045,300	161,400	1.6	8,510,000	(1,535,300)
**** <b>Traffic Management</b>	<b>12,912,787</b>	<b>13,292,300</b>	<b>12,902,500</b>	<b>13,412,000</b>	<b>119,700</b>	<b>0.9</b>	<b>11,985,100</b>	<b>(1,426,900)</b>
W120 Operations Admin	572,759	(198,000)	464,900	(302,000)	(104,000)	52.5	(832,900)	(530,900)
W199 Fleet Maintenance	-	-	-	40,000	-	-	40,000	-
**** Municipal Operations Admin	596,733	(158,000)	489,900	(262,000)	(104,000)	65.8	(792,900)	(530,900)
R710 Ser Del & Asset Mgmt	1,855,040	2,033,400	1,917,000	2,052,800	19,400	1.0	2,012,800	(40,000)
**** Service Delivery & Asset Man	1,855,040	2,033,400	1,917,000	2,052,800	19,400	1.0	2,012,800	(40,000)
R845 Parks Urban Forestry	2,563,796	3,172,100	3,073,110	3,382,400	210,300	6.6	2,244,900	(1,137,500)
*** Urban Forestry	2,563,796	3,172,100	3,073,110	3,382,400	210,300	6.6	2,244,900	(1,137,500)
R120 Construction Ser	1,071,099	1,223,200	1,053,400	1,231,400	8,200	0.7	1,231,400	-
*** Construction Services	1,071,099	1,223,200	1,053,400	1,231,400	8,200	0.7	1,231,400	-
R723 Enhanced Maint Area	1,938,329	2,330,000	2,197,400	2,216,100	(113,900)	(4.9)	2,065,000	(151,100)
*** Enhanced Maintenance Area	1,938,329	2,330,000	2,197,400	2,216,100	(113,900)	(4.9)	2,065,000	(151,100)
R880 PB Contr. Streets	11,477,393	8,426,300	8,387,000	8,953,100	526,800	6.3	7,595,900	(1,357,200)
R881 PB Contr. Sidewalks	4,391,538	4,093,300	5,069,600	4,501,400	408,100	10.0	5,535,400	1,034,000
R882 Winter Program Costs	800,984	1,084,100	1,073,500	1,178,600	94,500	8.7	1,178,600	-
R883 In-House Streets	3,411,483	3,462,700	3,451,300	3,508,900	46,200	1.3	3,508,900	-
R884 In-Houses Sidewalk	439,715	487,400	491,700	487,400	-	-	487,400	-
R885 PB Contr. ST & SW	3,647,424	7,389,700	7,700,400	8,765,300	1,375,600	18.6	8,868,400	103,100
*** Operation Coordinator/Snow &	24,168,537	24,943,500	26,173,500	27,394,700	2,451,200	9.8	27,174,600	(220,100)
R715 Streets & Roads West	1,597,728	1,657,400	1,565,900	1,646,300	(11,100)	(0.7)	1,598,800	(47,500)
R716 Streets & Roads East	103,664	114,600	110,900	119,000	4,400	3.8	119,000	-
R718 Contracts-Asphalt E	(70,482)	-	800	-	-	-	-	-
R719 Contracts-Asphalt W	-	243,700	160,000	241,000	(2,700)	(1.1)	-	(241,000)
R720 Street Clean/Graffiti	1,031,922	1,185,400	1,047,200	1,089,800	(95,600)	(8.1)	1,083,700	(6,100)
R735 Street Mtce-East Rgn	1,385,995	1,447,900	1,502,050	1,604,100	156,200	10.8	1,575,000	(29,100)
R740 Concrete SW-Wst/Bedf	1,349,175	1,328,000	1,185,500	1,351,400	23,400	1.8	1,261,900	(89,500)
R741 Asph-Crb/Wlkwy-East	704,682	838,300	809,700	830,500	(7,800)	(0.9)	788,800	(41,700)
R742 Concrete Sdewlk East	529,170	763,400	783,240	758,400	(5,000)	(0.7)	734,200	(24,200)
R743 Asphalt Patching West	1,402,025	1,305,300	1,238,100	1,298,900	(6,400)	(0.5)	1,257,300	(41,600)
*** Streets & Roads	8,033,879	8,884,000	8,403,390	8,939,400	55,400	0.6	8,418,700	(520,700)
R766 Cityworks-Cr990002	42	-	-	-	-	-	-	-
**** Public Works Operations	37,775,681	40,552,800	40,900,800	43,164,000	2,611,200	6.4	41,134,600	(2,029,400)
**** <b>Road Operations &amp; Constructi</b>	<b>40,227,455</b>	<b>42,428,200</b>	<b>43,307,700</b>	<b>44,954,800</b>	<b>2,526,600</b>	<b>6.0</b>	<b>42,354,500</b>	<b>(2,600,300)</b>
R110 Design Admin.	396,004	453,000	453,000	467,700	14,700	3.2	424,100	(43,600)
R111 Design	1,207,293	1,676,850	1,676,250	1,744,100	67,250	4.0	1,702,600	(41,500)
R130 Infrastr MgmtServ.	183,752	181,850	181,350	196,600	14,750	8.1	196,100	(500)
R140 Surveying	822,091	877,950	862,950	891,700	13,750	1.6	853,900	(37,800)
R150 LKDRecord Management	(755)	-	-	-	-	-	-	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
R180 Active Transportation	409,437	402,350	418,950	423,900	21,550	5.4	423,900	-
W943 LKDRReg Trails/Street	-	-	-	-	-	-	-	-
<b>**** Project Planning &amp; Design</b>	<b>3,017,822</b>	<b>3,592,000</b>	<b>3,592,500</b>	<b>3,724,000</b>	<b>132,000</b>	<b>3.7</b>	<b>3,600,600</b>	<b>(123,400)</b>
1105 Cogswell Redevel Cap S				1,900			1,900	-
<b>**** Cogswell</b>				<b>1,900</b>			<b>1,900</b>	<b>-</b>
R314 Scv. Landfill Site	16,234	15,300	15,300	15,300	-	-	15,300	-
R315 Leach. Trt./FlareStc	334,695	350,000	350,000	350,000	-	-	350,000	-
<b>**** Former Solid Waste System</b>	<b>350,929</b>	<b>365,300</b>	<b>365,300</b>	<b>365,300</b>	<b>-</b>	<b>-</b>	<b>365,300</b>	<b>-</b>
R319 Community Monitoring	73,877	90,000	90,000	90,000	-	-	70,000	(20,000)
R321 Administration - WR	1,083,380	1,131,050	1,170,150	1,243,500	112,450	9.9	1,194,600	(48,900)
<b>*** Admin WR</b>	<b>1,157,257</b>	<b>1,221,050</b>	<b>1,260,150</b>	<b>1,333,500</b>	<b>112,450</b>	<b>9.2</b>	<b>1,264,600</b>	<b>(68,900)</b>
R320 Otter Lake Operations	6,023,714	6,500,000	6,006,000	6,400,000	(100,000)	(1.5)	6,630,000	230,000
R326 Otter Lake WSF	499,729	262,500	262,500	-	(262,500)	(100.0)	-	-
R327 Otter Lake RDF	1,316,846	986,900	956,900	87,400	(899,500)	(91.1)	87,400	-
R329 Otter Lake FEP	424,733	268,500	262,500	6,000	(262,500)	(97.8)	6,000	-
<b>*** Otter Lake</b>	<b>8,265,023</b>	<b>8,017,900</b>	<b>7,487,900</b>	<b>6,493,400</b>	<b>(1,524,500)</b>	<b>(19.0)</b>	<b>6,723,400</b>	<b>230,000</b>
R322 Collection & RRFB	12,785,119	14,187,000	14,087,000	14,635,000	448,000	3.2	13,262,000	(1,373,000)
R323 Waste Res Sy Debt Ch	78,657	36,700	36,700	-	(36,700)	(100.0)	-	-
R324 Compost Fac.Burnside	3,998,914	3,875,000	4,155,000	4,102,000	227,000	5.9	4,134,000	32,000
R325 Compost Fac.RaggedLk	3,215,266	3,200,000	3,194,900	3,256,700	56,700	1.8	3,321,700	65,000
R328 Rural Depots	236,288	230,400	250,400	230,400	-	-	230,400	-
R330 Material Recov. Fac.	1,898,299	1,920,000	2,570,000	2,100,000	180,000	9.4	2,040,000	(60,000)
R331 RRFB Contract	(682,995)	(595,900)	(600,500)	(631,100)	(35,200)	5.9	(651,100)	(20,000)
R333 C & E Progrms HRM	346,892	546,000	541,000	446,000	(100,000)	(18.3)	186,000	(260,000)
R334 Household Haz. Waste	665,559	734,000	842,000	964,000	230,000	31.3	479,000	(485,000)
<b>*** SW Other</b>	<b>22,541,999</b>	<b>24,133,200</b>	<b>25,076,500</b>	<b>25,103,000</b>	<b>969,800</b>	<b>4.0</b>	<b>23,002,000</b>	<b>(2,101,000)</b>
<b>**** Waste Resources</b>	<b>31,964,279</b>	<b>33,372,150</b>	<b>33,824,550</b>	<b>32,929,900</b>	<b>(442,250)</b>	<b>(1.3)</b>	<b>30,990,000</b>	<b>(1,939,900)</b>
<b>**** Solid Waste Services</b>	<b>32,315,208</b>	<b>33,737,450</b>	<b>34,189,850</b>	<b>33,295,200</b>	<b>(442,250)</b>	<b>(1.3)</b>	<b>31,355,300</b>	<b>(1,939,900)</b>
A315 Ticket Office				(6,702,200)	(6,702,200)	-	(5,709,700)	992,500
R954 Parking Management	106,873	244,200	259,200	426,200	182,000	74.5	385,400	(40,800)
<b>**** Parking Services</b>	<b>106,873</b>	<b>244,200</b>	<b>259,200</b>	<b>(6,276,000)</b>	<b>(6,520,200)</b>	<b>(2,670.0)</b>	<b>(5,324,300)</b>	<b>951,700</b>
<b>Net Total</b>	<b>89,254,031</b>	<b>93,809,500</b>	<b>94,775,500</b>	<b>89,779,000</b>	<b>(4,032,400)</b>	<b>(4.3)</b>	<b>84,447,900</b>	<b>(5,331,100)</b>

### Summary Details - TPW

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	17,177,890	18,005,300	18,040,100	19,648,000	1,642,700	9.1	19,648,000	-
6002 Salaries - Overtime	1,160,746	1,804,700	1,898,500	1,824,700	20,000	1.1	1,488,200	(336,500)
6005 PDP & Union Con Incr	(336,237)	-	(81,000)	-	-	-	-	-
6051 Shift Agreements	30,738	188,000	188,000	188,000	-	-	188,000	-
6054 Vacation payout	43,111	-	10,400	-	-	-	-	-
6100 Benefits - Salaries	3,796,864	3,850,000	3,832,200	3,960,300	108,400	2.8	3,960,300	-
6110 Vacancy Management	-	(1,131,200)	(248,600)	(1,283,300)	(152,100)	13.4	(2,186,500)	(903,200)
6152 Retirement Incentives	128,350	135,800	135,800	138,000	2,200	1.6	138,000	-
6154 Workers' Compensation	336,687	339,500	339,500	376,000	36,500	10.8	376,000	-
6155 Overtime Meals	19,690	-	9,800	-	-	-	-	-
6156 Clothing Allowance	142	-	-	-	-	-	-	-
6157 stipends	5,462	-	-	-	-	-	-	-
6158 WCB Recov Earnings	(426)	-	-	-	-	-	-	-
6190 Compensation OCC trf	-	-	-	218,000	218,000	-	-	(218,000)
6199 Comp & Ben InterDept	(947,598)	-	(328,300)	414,700	414,700	-	605,800	191,100
9200 HR CATS Wage/Ben	419,642	-	(10,400)	-	-	-	-	-
9210 HR CATS OT Wage/Ben	202,068	-	(542,100)	-	-	-	-	-
9230 HR CATS OT Meals	(430)	-	(1,000)	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>22,036,697</b>	<b>23,192,100</b>	<b>23,242,900</b>	<b>25,484,400</b>	<b>2,290,400</b>	<b>9.9</b>	<b>24,217,800</b>	<b>(1,266,600)</b>
6201 Telephone/Cable	27,789	29,700	38,400	36,500	6,800	22.9	26,500	(10,000)
6202 Courier/Postage	10,574	39,000	38,000	31,800	(7,200)	(18.5)	9,300	(22,500)
6203 Office Furn/Equip	27,149	20,600	21,300	20,700	100	0.5	16,400	(4,300)
6204 Computer S/W & Lic	14,495	10,000	18,900	10,000	-	-	10,000	-
6205 Printing & Reprod	43,225	62,500	61,350	67,500	5,000	8.0	45,000	(22,500)
6206 Microfilms	-	4,800	-	4,800	-	-	4,800	-
6207 Office Supplies	82,159	72,700	50,300	76,700	4,000	5.5	60,500	(16,200)
6299 Other Office Expenses	3,870	-	3,300	-	-	-	-	-
<b>* Office</b>	<b>209,261</b>	<b>239,300</b>	<b>231,550</b>	<b>248,000</b>	<b>8,700</b>	<b>3.6</b>	<b>172,500</b>	<b>(75,500)</b>
6301 Professional Fees	36,537	49,000	44,000	52,500	3,500	7.1	27,500	(25,000)
6302 Legal Fees	11,120	8,500	11,500	10,500	2,000	23.5	10,500	-
6303 Consulting Fees	36,336	79,500	62,200	69,000	(10,500)	(13.2)	44,000	(25,000)
6308 Snow Removal	853,599	921,000	931,000	921,000	-	-	921,000	-
6309 Litigation Disburse	-	-	5,000	-	-	-	-	-
6310 Outside Personnel	494,012	560,000	556,000	660,000	100,000	17.9	660,000	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6311 Security	67,732	70,000	70,150	70,000	-	-	70,000	-
6312 Refuse Collection	104,247	121,500	100,300	126,800	5,300	4.4	126,800	-
6315 Outside Policing	-	-	100	-	-	-	-	-
6399 Contract Services	58,312,346	60,061,300	61,097,900	63,564,800	3,503,500	5.8	61,243,200	(2,321,600)
<b>* External Services</b>	<b>59,915,929</b>	<b>61,870,800</b>	<b>62,878,150</b>	<b>65,474,600</b>	<b>3,603,800</b>	<b>5.8</b>	<b>63,103,000</b>	<b>(2,371,600)</b>
6401 Uniforms & Clothing	42,184	19,800	30,100	45,000	25,200	127.3	45,000	-
6402 Med & First Aid Supp	396	1,400	600	1,400	-	-	1,400	-
6404 Rec Prog Supplies	0	-	-	-	-	-	-	-
6405 Photo Supp & Equip	627	300	150	300	-	-	300	-
6406 Bridge Tolls	31,228	49,200	34,700	49,500	300	0.6	49,500	-
6407 Clean/Sani Supplies	20,683	17,900	24,300	17,900	-	-	17,900	-
6409 Personal Protect Equ	133,080	128,600	142,850	128,600	-	-	128,600	-
6499 Other Supplies	99,046	128,700	113,600	128,800	100	0.1	128,800	-
<b>* Supplies</b>	<b>327,244</b>	<b>345,900</b>	<b>346,300</b>	<b>371,500</b>	<b>25,600</b>	<b>7.4</b>	<b>371,500</b>	-
6501 Asphalt	201,375	324,200	260,600	325,900	1,700	0.5	270,800	(55,100)
6502 Chemicals	56,702	76,500	90,900	76,500	-	-	76,500	-
6503 Fertilizer	-	-	100	-	-	-	-	-
6504 Hardware	333,397	211,500	152,800	161,500	(50,000)	(23.6)	103,800	(57,700)
6505 Lubricants	5,497	7,900	5,700	7,900	-	-	7,900	-
6506 Lumber	12,133	16,800	17,200	16,800	-	-	16,800	-
6507 Propane	1,590	2,200	2,300	2,200	-	-	2,200	-
6508 Ready Mix Concrete	106,749	146,200	115,500	146,200	-	-	122,100	(24,100)
6510 Road Oils	661	6,700	-	6,700	-	-	6,700	-
6511 Salt	1,610,218	1,497,500	1,497,500	1,543,700	46,200	3.1	1,543,700	-
6512 Sand	24,688	10,200	12,000	10,200	-	-	10,200	-
6513 Seeds & Plants	5,953	3,700	4,500	903,700	900,000	24,324.3	3,700	(900,000)
6514 Sods	1,162	4,100	2,400	4,100	-	-	4,100	-
6515 Stone and Gravel	10,166	52,300	27,800	52,300	-	-	52,300	-
6516 Topsoil	7,358	10,900	11,000	10,900	-	-	10,900	-
6517 Paint	154,142	159,400	161,900	173,200	13,800	8.7	148,200	(25,000)
6518 Metal	33,250	46,600	46,600	46,600	-	-	46,600	-
6519 Welding Supplies	2,538	3,200	4,200	3,200	-	-	3,200	-
6599 Other Materials	40,219	58,900	55,450	58,900	-	-	42,900	(16,000)
<b>* Materials</b>	<b>2,607,798</b>	<b>2,638,800</b>	<b>2,468,450</b>	<b>3,550,500</b>	<b>911,700</b>	<b>34.5</b>	<b>2,472,600</b>	<b>(1,077,900)</b>
6602 Electrical	587,656	580,000	600,000	619,000	39,000	6.7	619,000	-
6603 Grnds & Landscaping	105	15,300	15,300	815,300	800,000	5,228.8	665,300	(150,000)
6605 Municipal Taxes	4,146	6,000	6,000	6,000	-	-	6,000	-
6607 Electricity	2,503,660	2,542,800	2,538,000	2,618,500	75,700	3.0	2,618,500	-
6608 Water	10,973	16,500	14,100	16,500	-	-	16,500	-
6610 Building - Exterior	226	-	-	-	-	-	-	-
6611 Building - Interior	10,434	5,300	400	300	(5,000)	(94.3)	300	-
6612 Safety Systems	-	-	400	-	-	-	-	-
6614 Envir Assess/Cleanup	2,118	5,000	5,000	5,000	-	-	5,000	-
6615 Vandalism Clean-up	141,636	201,900	149,000	101,900	(100,000)	(49.5)	101,900	-
6617 Pest Management	77	-	-	-	-	-	-	-
6699 Other Building Cost	628	-	-	-	-	-	-	-
<b>* Building Costs</b>	<b>3,261,660</b>	<b>3,372,800</b>	<b>3,328,200</b>	<b>4,182,500</b>	<b>809,700</b>	<b>24.0</b>	<b>4,032,500</b>	<b>(150,000)</b>
6701 Equipment Purchase	142,056	70,900	145,400	70,900	-	-	61,900	(9,000)
6702 Small Tools	45,698	47,300	67,500	47,300	-	-	47,300	-
6703 Computer Equip/Rent	5,613	6,600	11,900	6,600	-	-	6,600	-
6704 Equipment Rental	56,936	67,100	77,000	67,100	-	-	67,100	-
6705 Equip - R&M	4,368	3,400	4,300	3,400	-	-	1,900	(1,500)
6706 Computer R&M	78	500	500	500	-	-	500	-
6707 Plumbing & Heating	59	-	100	-	-	-	-	-
6708 Mechanical Equipment	-	-	500	-	-	-	-	-
6711 Communication System	182,999	212,300	172,000	212,300	-	-	212,300	-
<b>* Equipment &amp; Communications</b>	<b>437,808</b>	<b>408,100</b>	<b>479,200</b>	<b>408,100</b>	-	-	<b>397,600</b>	<b>(10,500)</b>
6802 Vehicle R&M	1,669	7,000	5,000	7,000	-	-	7,000	-
6803 Vehicle Fuel - Diesel	170	-	-	-	-	-	-	-
6804 Vehicle Fuel - Gas	1,946	300	-	300	-	-	300	-
6806 Vehicle Rentals	4,578	4,500	2,300	4,500	-	-	164,000	159,500
6807 Vehicle Leases	12,744	15,000	5,100	15,000	-	-	-	(15,000)
6811 Shop Supplies	47	-	-	-	-	-	-	-
6899 Other Vehicle Expense	6,270	4,000	6,400	4,000	-	-	4,000	-
<b>* Vehicle Expense</b>	<b>27,424</b>	<b>30,800</b>	<b>18,800</b>	<b>30,800</b>	-	-	<b>175,300</b>	<b>144,500</b>
6901 Membership Dues	55,716	56,600	53,900	56,600	-	-	39,100	(17,500)
6902 Conferences/Workshop	24,126	79,900	59,450	76,400	(3,500)	(4.4)	11,600	(64,800)
6903 Travel - Local	310,763	336,700	326,550	336,700	-	-	314,700	(22,000)
6904 Travel - Out of Town	41,054	47,750	35,750	47,800	50	0.1	1,700	(46,100)
6905 Training & Education	35,185	94,800	72,600	98,800	4,000	4.2	41,500	(57,300)



Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6906 Licenses & Agreements	196,371	229,200	230,700	196,200	(33,000)	(14.4)	191,200	(5,000)
6907 Commission Fees	178	-	-	-	-	-	-	-
6908 Medical Examinations	3,122	5,000	5,400	5,000	-	-	5,000	-
6909 Cost of Sales	17	-	-	-	-	-	-	-
6910 Signage	41,617	55,000	55,100	55,000	-	-	55,000	-
6911 Facilities Rental	491	6,800	600	6,300	(500)	(7.4)	6,300	-
6912 Advertising/Promotio	314,635	326,400	328,000	230,000	(96,400)	(29.5)	144,500	(85,500)
6913 Awards	85	-	-	-	-	-	-	-
6916 Public Education	26,488	165,000	165,000	201,000	36,000	21.8	66,000	(135,000)
6917 Books and Periodicals	5,388	3,800	4,900	4,300	500	13.2	3,800	(500)
6918 Meals	10,173	16,300	13,000	16,800	500	3.1	9,800	(7,000)
6919 Special Projects	1,269,110	1,878,550	2,173,610	230,900	(1,647,650)	(87.7)	51,500	(179,400)
6928 Committee Expenses	262	500	600	900	400	80.0	900	-
6929 Procurement Card Clg	1,384	200	200	200	-	-	200	-
6933 Community Events	53	-	200	-	-	-	-	-
6936 Staff Relations	2,718	2,000	2,250	2,000	-	-	2,000	-
6938 Rewarding Excellence	4,740	10,800	10,800	11,300	500	4.6	11,300	-
6940 Fencing	1,325	4,900	4,900	4,900	-	-	4,900	-
6942 Management Fees	-	-	100	-	-	-	-	-
6943 Health and Wellness	1,321	2,500	3,950	2,500	-	-	2,500	-
6999 Other Goods/Services	61,165	5,500	14,100	5,500	-	-	5,500	-
<b>* Other Goods &amp; Services</b>	<b>2,407,488</b>	<b>3,328,200</b>	<b>3,561,660</b>	<b>1,589,100</b>	<b>(1,739,100)</b>	<b>(52.3)</b>	<b>969,000</b>	<b>(620,100)</b>
7009 Internal Trfr Other	330,669	403,100	241,000	376,500	(26,600)	(6.6)	376,500	-
7010 IntTrfr Insur Funds	(118,343)	(40,000)	(103,210)	(50,000)	(10,000)	25.0	(50,000)	-
7011 Int Trf Record Check	1,742	-	2,500	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	600	-	-	-	-	-
<b>* Interdepartmental</b>	<b>214,068</b>	<b>363,100</b>	<b>140,890</b>	<b>326,500</b>	<b>(36,600)</b>	<b>(10.1)</b>	<b>326,500</b>	<b>-</b>
8010 Other Interest	11,286	30,000	7,500	-	(30,000)	(100.0)	-	-
8011 Interest on Debentur	137,756	35,600	35,600	-	(35,600)	(100.0)	-	-
8012 Principal on Debentu	2,099,637	1,404,400	1,404,400	-	(1,404,400)	(100.0)	-	-
<b>* Debt Service</b>	<b>2,248,678</b>	<b>1,470,000</b>	<b>1,447,500</b>	<b>-</b>	<b>(1,470,000)</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
8001 Transf Outside Agenc	-	10,000	10,000	-	(10,000)	(100.0)	-	-
8003 Insurance Pol/Prem	849	3,000	3,000	-	(3,000)	(100.0)	-	-
8008 Transf to/fr Reserve	4,243,961	4,215,200	3,919,500	-	(4,215,200)	(100.0)	-	-
8024 Transf to/fr Capital	5,109	-	-	-	-	-	-	-
8030 Tfr Fr Resvs to Oper	-	-	-	(22,000)	(22,000)	-	(22,000)	-
8031 Tfr To Resvs Fr Oper	-	-	-	4,388,000	4,388,000	-	3,103,600	(1,284,400)
9000 Prior Yr. Sur/Def	(10,593)	(10,600)	(10,600)	-	10,600	(100.0)	-	-
9001 Current Yr. Sur/Def	17,180	-	-	-	-	-	-	-
<b>* Other Fiscal</b>	<b>4,256,506</b>	<b>4,217,600</b>	<b>3,921,900</b>	<b>4,366,000</b>	<b>148,400</b>	<b>3.5</b>	<b>3,081,600</b>	<b>(1,284,400)</b>
<b>** Total</b>	<b>97,950,561</b>	<b>101,477,500</b>	<b>102,065,500</b>	<b>106,032,000</b>	<b>4,552,600</b>	<b>4.5</b>	<b>99,319,900</b>	<b>(6,712,100)</b>

### Summary Details - TPW

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4201 Area Rate Residential	(42,020)	(42,500)	(42,500)	-	42,500	(100.0)	-	-
<b>* Area Rate Revenue</b>	<b>(42,020)</b>	<b>(42,500)</b>	<b>(42,500)</b>	<b>-</b>	<b>42,500</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
4750 Other Grants	(4,018,845)	(3,206,000)	(3,318,000)	(3,346,000)	(140,000)	4.4	(3,346,000)	-
<b>* Transfers from other Gov'ts</b>	<b>(4,018,845)</b>	<b>(3,206,000)</b>	<b>(3,318,000)</b>	<b>(3,346,000)</b>	<b>(140,000)</b>	<b>4.4</b>	<b>(3,346,000)</b>	<b>-</b>
4902 Fines Fees	-	-	-	(6,031,500)	(6,031,500)	-	(5,431,500)	600,000
4905 St. Opening Permits	(202,424)	(268,300)	(190,000)	(268,300)	-	-	(188,300)	80,000
4912 Signs & Encroachments	(181,229)	(185,000)	(195,000)	(185,000)	-	-	(185,000)	-
5101 Parking Rentals	(86,760)	(90,000)	(100,000)	(118,000)	(28,000)	31.1	(94,000)	24,000
5225 Tipping Fees-Waste R	(1,457,547)	(1,415,000)	(1,445,000)	(1,505,000)	(90,000)	6.4	(1,328,000)	177,000
5255 Engineering Fees	(5,331)	-	-	-	-	-	-	-
5256 SOT Revenue	-	-	-	(2,500,000)	(2,500,000)	-	(2,000,000)	500,000
5403 Sale-Other Recycle	(1,045,912)	(1,000,000)	(340,000)	(760,000)	240,000	(24.0)	(760,000)	-
<b>* Fee Revenues</b>	<b>(2,979,203)</b>	<b>(2,958,300)</b>	<b>(2,270,000)</b>	<b>(11,367,800)</b>	<b>(8,409,500)</b>	<b>284.3</b>	<b>(9,986,800)</b>	<b>1,381,000</b>
5508 Recov External Parti	(1,089,527)	(819,200)	(912,400)	(847,200)	(28,000)	3.4	(847,200)	-
5600 Miscellaneous Revenue	(566,936)	(642,000)	(747,100)	(692,000)	(50,000)	7.8	(692,000)	-
<b>* Other Revenue</b>	<b>(1,656,463)</b>	<b>(1,461,200)</b>	<b>(1,659,500)</b>	<b>(1,539,200)</b>	<b>(78,000)</b>	<b>5.3</b>	<b>(1,539,200)</b>	<b>-</b>
<b>** Total</b>	<b>(8,696,531)</b>	<b>(7,668,800)</b>	<b>(7,290,000)</b>	<b>(16,253,000)</b>	<b>(8,585,000)</b>	<b>112.0</b>	<b>(14,872,000)</b>	<b>1,381,000</b>
<b>Net Total</b>	<b>89,254,031</b>	<b>93,809,500</b>	<b>94,775,500</b>	<b>89,779,000</b>	<b>(4,032,400)</b>	<b>(4.3)</b>	<b>84,447,900</b>	<b>(5,331,100)</b>

### Summary of Net Expenditures - Library

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
B011 Administrative Services	(3,086,963)	(3,588,700)	(3,622,747)	(3,358,400)	230,300	(6.4)	(3,894,500)	(536,100)
* Administrative Services	(3,086,963)	(3,588,700)	(3,622,747)	(3,358,400)	230,300	(6.4)	(3,894,500)	(536,100)
B012 IT & Collection Mgmt	6,090,474	5,587,200	5,832,966	6,589,600	1,002,400	17.9	6,562,000	(27,600)
* Information Technology/Collecti	6,090,474	5,587,200	5,832,966	6,589,600	1,002,400	17.9	6,562,000	(27,600)
B013 Communications & Mkt	678,455	648,200	640,534	745,800	97,600	15.1	738,100	(7,700)
B021 Alderney Gate Library	1,249,710	1,440,300	1,296,415	1,114,600	(325,700)	(22.6)	1,140,800	26,200
B034 Central Library	4,717,294	5,231,500	5,153,822	5,390,100	158,600	3.0	5,134,600	(255,500)
B041 Branch Library Services	1,120,408	1,159,000	1,373,063	1,063,800	(95,200)	(8.2)	1,091,100	27,300
B042 Cole Harbour Library	947,437	949,000	939,016	983,500	34,500	3.6	981,100	(2,400)
B043 Dartmouth North Library	435,247	417,700	419,406	462,100	44,400	10.6	456,600	(5,500)
B044 Sackville Library	819,833	925,400	880,011	1,038,100	112,700	12.2	1,042,900	4,800
B045 Woodlawn Library	1,837,404	2,058,000	1,907,262	1,901,100	(156,900)	(7.6)	1,894,400	(6,700)
B046 Bedford Library	788,806	833,900	837,137	875,700	41,800	5.0	879,000	3,300
B047 Cpt Wil.Spry Library	715,034	746,300	710,491	716,900	(29,400)	(3.9)	714,800	(2,100)
B048 Halifax North Library	956,094	855,400	904,905	1,076,900	221,500	25.9	1,060,200	(16,700)
B049 Keshen Goodman Library	1,888,579	1,928,100	1,919,769	1,937,000	8,900	0.5	1,914,100	(22,900)
B050 Locked Outreach Services	-	-	-	-	-	-	-	-
B051 Musq. Harb. Library	304,311	266,800	312,000	425,500	158,700	59.5	422,900	(2,600)
B052 Shatford Memorial Library	214,788	200,700	206,489	222,700	22,000	11.0	213,700	(9,000)
B053 Sheet Harbour Library	260,479	259,300	268,377	203,200	(56,100)	(21.6)	200,000	(3,200)
B054 Tantallon Library	967,146	1,046,700	994,103	1,086,600	39,900	3.8	1,089,000	2,400
B055 Merchandise Sales	3,404	-	-	(4,800)	(4,800)	-	(2,800)	2,000
* Branches/Public Services	17,904,428	18,966,300	18,762,801	19,238,800	272,500	1.4	18,970,500	(268,300)
B064 ESL	-	10,200	9,632	-	(10,200)	(100.0)	(21,100)	(21,100)
B065 Literacy	(0)	5,000	(2,652)	-	(5,000)	(100.0)	57,600	57,600
B075 Literacy Operations	-	-	-	-	-	-	-	-
* Eng. Lang. Learning/Literacy	(0)	15,200	6,980	-	(15,200)	(100.0)	36,500	36,500
<b>** Library General Rate</b>	<b>20,907,939</b>	<b>20,980,000</b>	<b>20,980,000</b>	<b>22,470,000</b>	<b>1,490,000</b>	<b>7.1</b>	<b>21,674,500</b>	<b>(795,500)</b>
B061 Restricted Grants	5,467	-	-	-	-	-	-	-
B062 Subsidized Salaries	50,000	-	-	-	-	-	-	-
B063 Restricted Donations	(179,275)	-	-	-	-	-	-	-
B066 Restricted - Lou Duggan	(250,000)	-	-	-	-	-	-	-
B067 Restricted Sun Life	6,254	-	-	-	-	-	-	-
* Restricted Funds	(367,554)	-	-	-	-	-	-	-
<b>** Library Restricted Funds</b>	<b>(367,554)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
B071 Capital Transactions	57,086	-	-	-	-	-	-	-
<b>** Capital Transactions</b>	<b>57,086</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Total</b>	<b>20,597,472</b>	<b>20,980,000</b>	<b>20,980,000</b>	<b>22,470,000</b>	<b>1,490,000</b>	<b>7.1</b>	<b>21,674,500</b>	<b>(795,500)</b>

### Summary Details - Library

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	16,205,090	16,919,800	16,520,319	17,985,600	1,065,800	6.3	17,985,600	-
6002 Salaries - Overtime	45,326	-	-	-	-	-	-	-
6054 Vacation payout	25,618	-	-	-	-	-	-	-
6100 Benefits - Salaries	3,075,702	3,401,500	3,300,981	3,484,800	83,300	2.4	3,484,800	-
6110 Vacancy Management	-	(645,800)	(645,800)	(927,200)	(281,400)	43.6	(1,327,200)	(400,000)
6152 Retirement Incentives	157,480	138,900	138,900	177,100	38,200	27.5	177,100	-
6154 Workers' Compensation	150,051	138,900	138,900	201,600	62,700	45.1	201,600	-
6155 Overtime Meals	418	-	-	-	-	-	-	-
6194 Sick Bank allowance	80,600	-	-	-	-	-	-	-
6199 Comp & Ben InterDept	(142,586)	-	-	-	-	-	-	-
9200 HR CATS Wage/Ben	53,174	-	-	-	-	-	-	-
9210 HR CATS OT Wage/Ben	14,068	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>19,664,941</b>	<b>19,953,300</b>	<b>19,453,300</b>	<b>20,921,900</b>	<b>968,600</b>	<b>4.9</b>	<b>20,521,900</b>	<b>(400,000)</b>
6201 Telephone/Cable	103,586	104,000	104,000	105,600	1,600	1.5	105,600	-
6202 Courier/Postage	30,850	21,000	21,000	27,600	6,600	31.4	17,300	(10,300)
6203 Office Furn/Equip	66,415	41,700	41,700	124,000	82,300	197.4	39,000	(85,000)
6204 Computer S/W & Lic	82,611	78,600	78,600	130,100	51,500	65.5	130,100	-
6205 Printing & Reprod	41,226	30,000	30,000	30,000	-	-	22,000	(8,000)
6207 Office Supplies	90,032	75,000	75,000	65,900	(9,100)	(12.1)	41,200	(24,700)
6208 Binding	6,670	13,000	13,000	4,600	(8,400)	(64.6)	4,600	-
6299 Other Office Expenses	70,498	61,800	61,800	106,000	44,200	71.5	56,300	(49,700)
<b>* Office</b>	<b>491,888</b>	<b>425,100</b>	<b>425,100</b>	<b>593,800</b>	<b>168,700</b>	<b>39.7</b>	<b>416,100</b>	<b>(177,700)</b>
6301 Professional Fees	29,440	15,600	15,600	24,400	8,800	56.4	15,300	(9,100)
6302 Legal Fees	4,686	10,000	10,000	10,000	-	-	10,000	-
6304 Janitorial Services	500,011	510,500	510,500	555,300	44,800	8.8	410,200	(145,100)
6308 Snow Removal	42,220	64,300	64,300	45,500	(18,800)	(29.2)	25,800	(19,700)
6311 Security	20,624	50,000	50,000	31,000	(19,000)	(38.0)	24,200	(6,800)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6312 Refuse Collection	15,635	28,000	28,000	18,900	(9,100)	(32.5)	11,800	(7,100)
6399 Contract Services	374,310	357,900	357,900	369,600	11,700	3.3	369,600	-
<b>* External Services</b>	<b>986,926</b>	<b>1,036,300</b>	<b>1,036,300</b>	<b>1,054,700</b>	<b>18,400</b>	<b>1.8</b>	<b>866,900</b>	<b>(187,800)</b>
6401 Uniforms & Clothing	1,950	700	700	1,200	500	71.4	1,200	-
6402 Med & First Aid Supp	23	-	-	-	-	-	-	-
6406 Bridge Tolls	1,900	2,000	2,000	2,400	400	20.0	2,400	-
6407 Clean/Sani Supplies	202	-	-	-	-	-	-	-
6499 Other Supplies	123,832	121,000	121,000	124,800	3,800	3.1	76,200	(48,600)
<b>* Supplies</b>	<b>127,906</b>	<b>123,700</b>	<b>123,700</b>	<b>128,400</b>	<b>4,700</b>	<b>3.8</b>	<b>79,800</b>	<b>(48,600)</b>
6504 Hardware	1,379	-	-	-	-	-	-	-
<b>* Materials</b>	<b>1,379</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6602 Electrical	6	-	-	-	-	-	-	-
6603 Grnds & Landscaping	2,857	4,000	4,000	4,000	-	-	4,000	-
6605 Municipal Taxes	218,795	302,500	302,500	223,800	(78,700)	(26.0)	223,800	-
6607 Electricity	497,125	556,000	556,000	520,500	(35,500)	(6.4)	468,500	(52,000)
6608 Water	44,961	44,600	44,600	46,800	2,200	4.9	35,100	(11,700)
6609 Elevator & Escalator	17,426	21,500	21,500	21,500	-	-	21,500	-
6611 Building - Interior	52	-	-	-	-	-	-	-
6612 Safety Systems	12,032	1,600	1,600	1,600	-	-	1,600	-
6616 Natural Gas-Buildings	139,431	187,900	187,900	142,800	(45,100)	(24.0)	142,800	-
6617 Pest Management	1,815	-	-	-	-	-	-	-
6699 Other Building Cost	542,259	385,800	485,800	385,800	-	-	347,200	(38,600)
<b>* Building Costs</b>	<b>1,476,760</b>	<b>1,503,900</b>	<b>1,603,900</b>	<b>1,346,800</b>	<b>(157,100)</b>	<b>(10.4)</b>	<b>1,244,500</b>	<b>(102,300)</b>
6701 Equipment Purchase	117,218	485,000	485,000	485,000	-	-	339,500	(145,500)
6702 Small Tools	33	-	-	-	-	-	-	-
6703 Computer Equip/Rent	28	-	-	-	-	-	-	-
6704 Equipment Rental	1,400	-	-	-	-	-	-	-
6705 Equip - R&M	169	3,000	3,000	3,000	-	-	3,000	-
6706 Computer R&M	55,389	143,700	143,700	50,000	(93,700)	(65.2)	18,000	(32,000)
6707 Plumbing & Heating	270	-	-	-	-	-	-	-
6708 Mechanical Equipment	24,535	11,500	11,500	11,500	-	-	11,500	-
<b>* Equipment &amp; Communications</b>	<b>199,042</b>	<b>643,200</b>	<b>643,200</b>	<b>549,500</b>	<b>(93,700)</b>	<b>(14.6)</b>	<b>372,000</b>	<b>(177,500)</b>
6804 Vehicle Fuel - Gas	526	-	-	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>526</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6901 Membership Dues	17,289	18,000	18,000	18,000	-	-	18,000	-
6903 Travel - Local	44,784	40,000	40,000	60,000	20,000	50.0	15,000	(45,000)
6904 Travel - Out of Town	57,115	71,900	71,900	80,000	8,100	11.3	8,000	(72,000)
6905 Training & Education	113,773	100,000	100,000	121,500	21,500	21.5	81,500	(40,000)
6911 Facilities Rental	1,107,156	1,100,100	1,100,100	1,182,300	82,200	7.5	1,182,300	-
6912 Advertising/Promotio	51,412	40,400	40,400	45,600	5,200	12.9	45,600	-
6917 Books and Periodicals	2,399,252	1,946,500	2,146,500	2,196,500	250,000	12.8	2,444,700	248,200
6918 Meals	1,341	-	-	-	-	-	-	-
6928 Committee Expenses	13,042	8,000	8,000	13,000	5,000	62.5	8,100	(4,900)
6938 Rewarding Excellence	8,009	-	-	18,500	18,500	-	15,000	(3,500)
6946 Branch Programming	63,697	54,700	54,700	54,700	-	-	27,400	(27,300)
6947 Literacy/Heritage Pr	63,680	9,500	9,500	9,500	-	-	9,500	-
6949 Readers Serv Program	75	-	-	-	-	-	-	-
6950 Region.Serv.Program	118,139	73,300	273,300	123,300	50,000	68.2	275,800	152,500
6999 Other Goods/Services	4,343	1,200	1,200	5,000	3,800	316.7	5,000	-
<b>* Other Goods &amp; Services</b>	<b>4,063,105</b>	<b>3,463,600</b>	<b>3,863,600</b>	<b>3,927,900</b>	<b>464,300</b>	<b>13.4</b>	<b>4,135,900</b>	<b>208,000</b>
7009 Internal Trfr Other	14,497	-	-	6,600	6,600	-	3,300	(3,300)
7012 Int Trf Print/Reprod	35	30,000	30,000	24,000	(6,000)	(20.0)	24,000	-
7015 Int Trf FacilityRent	(1,234)	-	-	-	-	-	-	-
<b>* Interdepartmental</b>	<b>13,298</b>	<b>30,000</b>	<b>30,000</b>	<b>30,600</b>	<b>600</b>	<b>2.0</b>	<b>27,300</b>	<b>(3,300)</b>

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
8008 Transf to/fr Reserve	(48,837)	-	-	-	-	-	-	-
8022 Transf to/fr Trust	(1,249)	(800)	(800)	(1,200)	(400)	50.0	(1,200)	-
8045 Amortization Expense	328,687	-	-	-	-	-	-	-
* Other Fiscal	278,602	(800)	(800)	(1,200)	(400)	50.0	(1,200)	-
** Total	27,304,374	27,178,300	27,178,300	28,552,400	1,374,100	5.1	27,663,200	(889,200)

### Summary Details - Library

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4703 Cond. Grant NS(Other)	(4,994,667)	(4,916,000)	(4,916,000)	(4,916,000)	-	-	(5,274,300)	(358,300)
* Transfers from other Gov'ts	(4,994,667)	(4,916,000)	(4,916,000)	(4,916,000)	-	-	(5,274,300)	(358,300)
4902 Fines Fees	(249,656)	(375,500)	(355,500)	(265,200)	110,300	(29.4)	(132,600)	132,600
5101 Parking Rentals	(279,576)	(204,000)	(204,000)	(274,800)	(70,800)	34.7	(103,100)	171,700
5102 Facilities Rentals	(149,042)	(171,800)	(171,800)	(141,600)	30,200	(17.6)	(53,100)	88,500
5151 Lease Revenue	(122,855)	(120,000)	(120,000)	(99,600)	20,400	(17.0)	(27,200)	72,400
5204 Administration Fees	(16,911)	(8,800)	(8,800)	(9,600)	(800)	9.1	(4,800)	4,800
5227 Photocopier Revenue	(115,727)	(97,200)	(117,200)	(122,400)	(25,200)	25.9	(61,200)	61,200
* Fee Revenues	(933,766)	(977,300)	(977,300)	(913,200)	64,100	(6.6)	(382,000)	531,200
5508 Recov External Parti	(8,010)	-	-	-	-	-	-	-
5520 Donations	(473,028)	(15,000)	(15,000)	(15,600)	(600)	4.0	(11,700)	3,900
5600 Miscellaneous Revenue	(297,431)	(290,000)	(290,000)	(237,600)	52,400	(18.1)	(320,700)	(83,100)
* Other Revenue	(778,469)	(305,000)	(305,000)	(253,200)	51,800	(17.0)	(332,400)	(79,200)
** Total	(6,706,902)	(6,198,300)	(6,198,300)	(6,082,400)	115,900	(1.9)	(5,988,700)	93,700
Net Total	20,597,472	20,980,000	20,980,000	22,470,000	1,490,000	7.1	21,674,500	(795,500)

## Summary of Net Expenditures - Parks & Recreation

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
W954 Parks Capital Projects	684,395	664,100	644,900	591,800	(72,300)	(10.9)	719,800	128,000
W700 Policy & Planning	803,815	935,600	832,900	803,900	(131,700)	(14.1)	819,400	15,500
C414 Stra Plan & Des Adm	-	-	101,000	392,000	392,000	-	300,500	(91,500)
<b>**** Strategic Planning and Design</b>	<b>1,488,210</b>	<b>1,599,700</b>	<b>1,578,800</b>	<b>1,787,700</b>	<b>188,000</b>	<b>11.8</b>	<b>1,839,700</b>	<b>52,000</b>
C410 Director's Office	446,817	346,900	458,600	422,100	75,200	21.7	416,800	(5,300)
C888 NAIG P-R	81,106	223,600	512,500	159,400	(64,200)	(28.7)	160,400	1,000
<b>**** Parks &amp; Recreation Administra</b>	<b>527,922</b>	<b>570,500</b>	<b>971,100</b>	<b>581,500</b>	<b>11,000</b>	<b>1.9</b>	<b>577,200</b>	<b>(4,300)</b>
R851 Horticulture East	671,594	759,800	750,500	768,200	8,400	1.1	596,700	(171,500)
W180 Playgrounds East	839,414	778,250	811,900	771,100	(7,150)	(0.9)	696,800	(74,300)
W181 Parks East Admin	323,792	313,700	325,600	391,200	77,500	24.7	293,400	(97,800)
W182 Sportsfields East	943,079	998,050	1,045,750	1,003,200	5,150	0.5	997,500	(5,700)
W183 Playgrounds Central	593,004	657,200	666,900	693,900	36,700	5.6	629,700	(64,200)
W185 Sportsfields - Central	890,681	947,800	902,900	984,600	36,800	3.9	932,100	(52,500)
W187 Artificial Fields	354,800	366,800	432,900	366,800	-	-	331,800	(35,000)
W191 Cntrcts-Grass/Hort	<u>1,830,146</u>	<u>1,781,800</u>	<u>1,735,900</u>	<u>1,739,200</u>	<u>(42,600)</u>	<u>(2.4)</u>	<u>1,648,800</u>	<u>(90,400)</u>
<b>*** Parks East</b>	<b>6,446,509</b>	<b>6,603,400</b>	<b>6,672,350</b>	<b>6,718,200</b>	<b>114,800</b>	<b>1.7</b>	<b>6,126,800</b>	<b>(591,400)</b>
R831 Parks West Admin	168,928	174,600	206,550	326,500	151,900	87.0	230,300	(96,200)
R850 Horticulture West	1,092,507	1,199,600	1,106,600	1,189,100	(10,500)	(0.9)	857,500	(331,600)
R855 Cemeteries	(14,836)	28,800	25,800	32,100	3,300	11.5	103,900	71,800
R860 Major Parks	622,619	671,900	608,800	639,400	(32,500)	(4.8)	594,600	(44,800)
W184 Playgrounds West	880,690	925,300	833,600	961,800	36,500	3.9	876,600	(85,200)
W186 Sportsfields West	<u>1,203,676</u>	<u>1,301,200</u>	<u>1,264,000</u>	<u>1,371,700</u>	<u>70,500</u>	<u>5.4</u>	<u>1,193,600</u>	<u>(178,100)</u>
<b>*** Parks West</b>	<b>3,953,584</b>	<b>4,301,400</b>	<b>4,045,350</b>	<b>4,520,600</b>	<b>219,200</b>	<b>5.1</b>	<b>3,856,500</b>	<b>(664,100)</b>
W189 Fleet Maintenance	3,690	1,700	3,000	-	(1,700)	(100.0)	-	-
W702 Parks Administration	(211,587)	(180,800)	(260,200)	(144,900)	35,900	(19.9)	583,700	728,600
W705 State of Good Repair	1,023,767	995,000	1,000,500	995,000	-	-	895,400	(99,600)
<b>**** Parks</b>	<b>11,215,963</b>	<b>11,720,700</b>	<b>11,461,000</b>	<b>12,088,900</b>	<b>368,200</b>	<b>3.1</b>	<b>11,462,400</b>	<b>(626,500)</b>
C705 Community Partnerships	1,560,913	2,720,400	2,662,700	2,875,400	155,000	5.7	2,909,400	34,000
C711 Destination Halifax	358,760	410,100	410,100	410,100	-	-	709,500	299,400
C760 Culture & Events	1,811,728	1,758,300	1,946,900	2,079,500	321,200	18.3	1,743,200	(336,300)
C764 Cultural Development	-	360,000	-	225,000	(135,000)	(37.5)	75,000	(150,000)
D710 Program Sup Serv Adm	222,442	184,300	165,100	225,400	41,100	22.3	250,300	24,900
D911 Administration Services	<u>484,304</u>	<u>564,400</u>	<u>496,100</u>	<u>651,100</u>	<u>86,700</u>	<u>15.4</u>	<u>583,900</u>	<u>(67,200)</u>
<b>*** Operations</b>	<b>4,438,147</b>	<b>5,997,500</b>	<b>5,680,900</b>	<b>6,466,500</b>	<b>469,000</b>	<b>7.8</b>	<b>6,271,300</b>	<b>(195,200)</b>
C706 BMO Centre	(143,894)	(278,000)	(149,300)	(271,600)	6,400	(2.3)	992,600	1,264,200
C708 RBC Centre	130,147	(219,700)	56,900	(13,200)	206,500	(94.0)	1,069,400	1,082,600
C910 Facility Transfers	140,000	140,000	166,000	150,000	10,000	7.1	177,000	27,000
W204 Spencer House	-	-	(500)	-	-	-	-	-
<b>*** Facilities</b>	<b>126,253</b>	<b>(357,700)</b>	<b>73,100</b>	<b>(134,800)</b>	<b>222,900</b>	<b>(62.3)</b>	<b>2,239,000</b>	<b>2,373,800</b>
D970 Le Brun Centre	(353,704)	(345,000)	(270,700)	(275,000)	70,000	(20.3)	(120,500)	154,500
D980 Gray Arena	(15,252)	(10,300)	(36,000)	(17,100)	(6,800)	66.0	(3,800)	13,300
D985 Locked: Bowles Arena	-	-	-	-	-	-	-	-
<b>*** Arenas</b>	<b>(368,956)</b>	<b>(355,300)</b>	<b>(306,700)</b>	<b>(292,100)</b>	<b>63,200</b>	<b>(17.8)</b>	<b>(124,300)</b>	<b>167,800</b>
C220 Riverlake Com. Ctr.	755	5,300	-	-	(5,300)	(100.0)	-	-
C230 Waverley Com. Centre	27,483	22,300	20,000	20,000	(2,300)	(10.3)	20,000	-
C260 Lockview Ratepayers	4,247	6,900	-	-	(6,900)	(100.0)	-	-
C270 Lucasville Comm. Ctr	6,811	8,400	8,400	8,400	-	-	8,400	-
C290 Upper Sack. Com. Ctr	<u>26,424</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	<u>-</u>	<u>-</u>	<u>40,000</u>	<u>-</u>
<b>*** Area Services</b>	<b>65,719</b>	<b>82,900</b>	<b>68,400</b>	<b>68,400</b>	<b>(14,500)</b>	<b>(17.5)</b>	<b>68,400</b>	<b>-</b>
C106 Prospect Rd Com Ctr	197,780	192,000	192,000	-	(192,000)	(100.0)	-	-
C110 East Preston Rec Ctr	36,629	33,400	33,400	33,400	-	-	33,400	-
C113 Bedford Hamm P C/Ctr	-	-	-	-	-	-	-	-
C125 Beaver Bank Com. Ctr	668,340	642,100	643,100	70,000	(572,100)	(89.1)	70,000	-
C150 Up. Ham Plns Com Ctr	35,347	34,100	34,800	34,100	-	-	34,100	-
C155 Hrtsfld/Wlmmwd Com Ct	28,484	32,000	32,000	32,000	-	-	29,000	(3,000)
C165 LKD-Stlmt/Rvrln CC	882	-	-	-	-	-	-	-
C194 G.Snow/Fall Riv Rec	356,249	194,900	194,900	-	(194,900)	(100.0)	-	-
C199 St. Marg Bay Ctr	221,449	218,800	218,800	-	(218,800)	(100.0)	-	-
C215 Porter's Lake Com Ct	-	-	-	-	-	-	-	-
<b>*** Mun. Rec. Facil-General Rate</b>	<b>1,545,160</b>	<b>1,347,300</b>	<b>1,349,000</b>	<b>169,500</b>	<b>(1,177,800)</b>	<b>(87.4)</b>	<b>166,500</b>	<b>(3,000)</b>
C413 P & Rec Ops Support	-	-	141,700	480,500	480,500	-	479,900	(600)
<b>**** Regional Recreation</b>	<b>5,806,323</b>	<b>6,714,700</b>	<b>7,006,400</b>	<b>6,758,000</b>	<b>43,300</b>	<b>0.6</b>	<b>9,100,800</b>	<b>2,342,800</b>
D101 Rec. Prog. Admin.	396,651	435,000	421,300	440,800	5,800	1.3	402,400	(38,400)
D999 Clearing Account Rec	<u>25,604</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(2,770,500)</u>	<u>(2,770,500)</u>
<b>*** Recreation Services</b>	<b>422,255</b>	<b>435,000</b>	<b>421,300</b>	<b>440,800</b>	<b>5,800</b>	<b>1.3</b>	<b>(2,368,100)</b>	<b>(2,808,900)</b>
D160 SMBC Prog. & Skating	102,191	120,000	92,800	130,100	10,100	8.4	191,500	61,400
D175 CWSCC PR AQ FC	279,414	430,400	322,600	416,400	(14,000)	(3.3)	857,400	441,000
D320 Bedford Outdoor Pool	(15,336)	(8,900)	(4,300)	(5,900)	3,000	(33.7)	42,700	48,600
D540 Beaches/Commons Pool	393,168	400,800	387,800	426,200	25,400	6.3	415,100	(11,100)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
D570 Needham Pool	73,256	101,900	85,300	119,900	18,000	17.7	180,100	60,200
D640 Colby Vill Otdr Pool	26,698	(33,750)	18,350	(33,700)	50	(0.1)	(9,000)	24,700
** Aquatics & Leisure	859,392	1,010,450	902,550	1,053,000	42,550	4.2	1,677,800	624,800
C471 Emera Oval	500,005	437,600	422,100	456,500	18,900	4.3	410,300	(46,200)
D180 Herring Cove Program	126,444	-	-	-	-	-	-	-
D840 Physical Active Living	1,335	-	-	-	-	-	-	-
D850 Inclusion Services	171,012	185,100	175,000	317,900	132,800	71.7	303,100	(14,800)
*** Aquatics,Leisure,Active Livin	1,658,188	1,633,150	1,499,650	1,827,400	194,250	11.9	2,391,200	563,800
S210 Youth LIVE Admin	299,831	307,800	340,600	309,200	1,400	0.5	194,200	(115,000)
S231 947 Mitchell	120,575	103,800	109,500	103,800	-	-	103,800	-
S232 1300 St. Margaret's Bay	702	5,000	12,500	5,000	-	-	5,000	-
S233 Youth LIVE Initiatives	620,224	600,800	598,400	639,500	38,700	6.4	441,200	(198,300)
** Youth LIVE Operations	1,041,333	1,017,400	1,061,000	1,057,500	40,100	3.9	744,200	(313,300)
C761 Youth Power House	144	130,900	101,300	115,700	(15,200)	(11.6)	103,700	(12,000)
C762 Youth Advocate Program	-	-	(39,100)	-	-	-	(38,100)	(38,100)
C763 LKDSouls Strong Proj	5,007	-	-	-	-	-	-	-
D755 Youth Programming	683,982	562,200	547,400	576,100	13,900	2.5	586,500	10,400
*** Youth Programming	1,730,465	1,710,500	1,670,600	1,749,300	38,800	2.3	1,396,300	(353,000)
C175 Hubbards Programming	33,973	37,100	36,100	37,100	-	-	32,700	(4,400)
D155 Chocolate Lk Program	200,300	159,900	137,600	156,800	(3,100)	(1.9)	297,700	140,900
D210 Lakeside Programming	390,098	405,400	346,300	417,500	12,100	3.0	475,500	58,000
D215 St.Margs/Tantal Prog	5,031	2,200	16,900	16,400	14,200	645.4	13,200	(3,200)
D580 St Andrews Programming	147,741	219,600	137,300	160,700	(58,900)	(26.8)	232,200	71,500
*** Mainland North & Western	777,144	824,200	674,200	788,500	(35,700)	(4.3)	1,051,300	262,800
D310 Gordon Snow Programm	257,528	177,000	254,200	71,500	(105,500)	(59.6)	249,400	177,900
D315 Acadia Programming	375,527	393,700	415,300	389,300	(4,400)	(1.1)	462,800	73,500
D325 Lebrun Programming	181,323	297,200	280,900	282,200	(15,000)	(5.0)	392,200	110,000
D330 Mid. Musq. Program	41,963	36,700	29,350	39,100	2,400	6.5	43,800	4,700
D350 Bdfd/Hmdplns CommCtr	147,202	141,300	85,450	110,700	(30,600)	(21.7)	232,400	121,700
*** Bedford/Sackville/Fall River	1,003,543	1,045,900	1,065,200	892,800	(153,100)	(14.6)	1,380,600	487,800
D172 NPCC Programming	565,687	529,600	552,800	558,300	28,700	5.4	547,500	(10,800)
D410 Musq Harbour Prog/FC	329,106	340,000	340,000	343,300	3,300	1.0	385,100	41,800
D430 Sheet Hbr.Prog/FC	230,231	229,800	229,400	249,500	19,700	8.6	247,400	(2,100)
D620 Cherrybrk/LkEcho Pro	10,135	12,700	2,200	14,000	1,300	10.2	18,300	4,300
D630 Cole Hbr Programming	386,105	396,200	369,200	393,700	(2,500)	(0.6)	498,700	105,000
D810 Findlay Programming	264,230	258,500	258,300	277,000	18,500	7.2	384,100	107,100
D815 Dart North Com Ctr.	300,758	293,000	277,300	293,100	100	0.0	289,300	(3,800)
D825 Tallahassee Programming	325,014	326,300	341,500	319,200	(7,100)	(2.2)	340,400	21,200
*** Cole Harbour/Dartmouth & East	2,411,266	2,386,100	2,370,700	2,448,100	62,000	2.6	2,710,800	262,700
D510 Needham Programming	436,171	435,100	448,600	450,900	15,800	3.6	513,500	62,600
D550 G. Dixon Programming	211,170	215,000	226,200	226,600	11,600	5.4	301,300	74,700
D555 Isleville Programming	(10,521)	(5,200)	1,000	(6,100)	(900)	17.3	8,800	14,900
D565 The Pavilion/HFX Com	11,000	13,400	9,400	14,200	800	6.0	12,200	(2,000)
D575 Larry O'Connell Prog	2,173	(5,600)	(15,000)	(9,700)	(4,100)	73.2	3,900	13,600
D590 Citadel Programming	152,574	187,150	162,650	205,200	18,050	9.6	284,200	79,000
*** Peninsula	802,568	839,850	832,850	881,100	41,250	4.9	1,123,900	242,800
Z186 LKD:Sackville SSPool	(1,718)	17,000	-	17,000	-	-	8,500	(8,500)
ADMN SSS - Administration	384,813	362,550	327,400	2,150	(360,400)	(99.4)	176,050	173,900
ATHL SSS-Athletics	43,809	110,800	76,500	111,500	700	0.6	220,700	109,200
ICEX SSS - Ice	(490,421)	(562,700)	(432,700)	(439,000)	123,700	(22.0)	(192,000)	247,000
MEMB SSS - Memberships	(38,638)	(151,850)	(7,900)	(43,450)	108,400	(71.4)	134,750	178,200
POOL SSS - Pool	(75,997)	(108,100)	(95,900)	(95,200)	12,900	(11.9)	266,000	361,200



Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
Z125 Locked: Stadium Admin.	-	-	-	-	-	-	-	-
*** Sackville Sports Stadium	(178,152)	(332,300)	(132,600)	(447,000)	(114,700)	34.5	614,000	1,061,000
**** Recreation Programming	8,627,277	8,542,400	8,401,900	8,581,000	38,600	0.5	8,300,000	(281,000)
<b>Net Total</b>	<b>27,665,693</b>	<b>29,148,000</b>	<b>29,419,200</b>	<b>29,797,100</b>	<b>649,100</b>	<b>2.2</b>	<b>31,280,100</b>	<b>1,483,000</b>

### Summary Details - Parks & Recreation

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	14,890,759	15,695,100	15,899,300	17,069,300	1,374,200	8.8	16,909,600	(159,700)
6002 Salaries - Overtime	345,746	106,000	129,800	108,000	2,000	1.9	75,600	(32,400)
6003 Wages - Regular	5,959,635	40,000	-	40,000	-	-	40,000	-
6004 Wages - Overtime	10,176	-	-	-	-	-	-	-
6005 PDP & Union Con Incr	(438,635)	-	(544,400)	-	-	-	-	-
6051 Shift Agreements	2,989	-	-	-	-	-	-	-
6054 Vacation payout	34,170	-	11,500	-	-	-	-	-
6099 Other Allowances	84	-	-	-	-	-	-	-
6100 Benefits - Salaries	3,030,274	3,150,000	3,038,600	3,278,700	128,700	4.1	3,256,600	(22,100)
6101 Benefits - Wages	337,739	-	-	-	-	-	-	-
6110 Vacancy Management	-	(808,000)	-	(808,000)	-	-	(1,179,400)	(371,400)
6120 Comp OCC Budget Yr 1	-	-	(119,800)	-	-	-	-	-
6150 Honorariums	6,791	10,300	7,200	10,300	-	-	5,100	(5,200)
6152 Retirement Incentives	105,499	110,800	98,300	113,300	2,500	2.3	113,300	-
6154 Workers' Compensation	401,111	285,500	291,900	315,500	30,000	10.5	310,000	(5,500)
6155 Overtime Meals	10,079	500	500	500	-	-	500	-
6157 stipends	256,564	326,500	263,600	326,500	-	-	176,500	(150,000)
6158 WCB Recov Earnings	(799)	-	-	-	-	-	-	-
6190 Compensation OCC trf	-	-	(12,000)	-	-	-	-	-
6199 Comp & Ben InterDept	(581,299)	(819,300)	(1,051,200)	(867,800)	(48,500)	5.9	(867,800)	-
9200 HR CATS Wage/Ben	(417,949)	5,715,100	6,603,200	6,211,600	496,500	8.7	3,441,100	(2,770,500)
9210 HR CATS OT Wage/Ben	(345,198)	-	20,400	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>23,607,737</b>	<b>23,812,500</b>	<b>24,636,900</b>	<b>25,797,900</b>	<b>1,985,400</b>	<b>8.3</b>	<b>22,281,100</b>	<b>(3,516,800)</b>
6201 Telephone/Cable	59,172	52,500	101,350	60,100	7,600	14.5	48,100	(12,000)
6202 Courier/Postage	54,017	64,200	60,700	65,600	1,400	2.2	52,500	(13,100)
6203 Office Furn/Equip	19,917	32,100	34,300	34,100	2,000	6.2	7,300	(26,800)
6204 Computer S/W & Lic	474	1,400	16,200	5,200	3,800	271.4	5,200	-
6205 Printing & Reprod	3,728	7,500	4,200	7,700	200	2.7	7,700	-
6207 Office Supplies	103,864	92,600	136,000	95,300	2,700	2.9	76,200	(19,100)
6290 Office OCC Transfer	-	-	(5,100)	-	-	-	-	-
6299 Other Office Expenses	105,937	109,900	135,800	108,900	(1,000)	(0.9)	108,900	-
<b>* Office</b>	<b>347,108</b>	<b>360,200</b>	<b>483,450</b>	<b>376,900</b>	<b>16,700</b>	<b>4.6</b>	<b>305,900</b>	<b>(71,000)</b>
6301 Professional Fees	1,149	2,000	-	800	(1,200)	(60.0)	800	-
6303 Consulting Fees	15,871	6,500	14,900	6,500	-	-	6,500	-
6304 Janitorial Services	285,024	322,300	218,000	190,400	(131,900)	(40.9)	171,900	(18,500)
6305 Property Appraisal	-	5,100	500	5,100	-	-	5,100	-
6308 Snow Removal	38,841	22,900	34,000	22,200	(700)	(3.1)	22,200	-
6309 Litigation Disburse	142	-	-	-	-	-	-	-
6310 Outside Personnel	127,367	5,300	400	-	(5,300)	(100.0)	-	-
6311 Security	136,486	137,600	142,600	165,600	28,000	20.3	165,600	-
6312 Refuse Collection	39,495	41,500	57,400	41,700	200	0.5	41,700	-
6390 Extnl Svcs OCC Trsf	5	-	-	-	-	-	-	-
6399 Contract Services	5,113,172	5,061,800	5,381,850	5,349,400	287,600	5.7	5,197,900	(151,500)
<b>* External Services</b>	<b>5,757,551</b>	<b>5,605,000</b>	<b>5,849,650</b>	<b>5,781,700</b>	<b>176,700</b>	<b>3.2</b>	<b>5,611,700</b>	<b>(170,000)</b>
6401 Uniforms & Clothing	128,158	83,300	100,800	74,000	(9,300)	(11.2)	51,100	(22,900)
6402 Med & First Aid Supp	8,734	10,300	11,900	10,300	-	-	12,600	2,300
6404 Rec Prog Supplies	314,174	296,850	325,500	321,000	24,150	8.1	114,500	(206,500)
6405 Photo Supp & Equip	222	-	200	-	-	-	-	-
6406 Bridge Tolls	5,360	4,000	4,800	2,200	(1,800)	(45.0)	2,200	-
6407 Clean/Sani Supplies	67,225	73,900	77,100	64,500	(9,400)	(12.7)	62,000	(2,500)
6409 Personal Protect Equ	27,475	40,900	66,500	68,200	27,300	66.7	68,200	-
6499 Other Supplies	27,258	24,300	32,500	24,800	500	2.1	12,800	(12,000)
<b>* Supplies</b>	<b>578,607</b>	<b>533,550</b>	<b>619,300</b>	<b>565,000</b>	<b>31,450</b>	<b>5.9</b>	<b>323,400</b>	<b>(241,600)</b>
6501 Asphalt	153,067	2,000	56,100	2,000	-	-	2,000	-
6502 Chemicals	1,137	500	300	500	-	-	500	-
6503 Fertilizer	20,555	32,000	50,000	56,000	24,000	75.0	56,000	-
6504 Hardware	57,445	61,100	59,900	53,400	(7,700)	(12.6)	53,400	-
6505 Lubricants	3,019	1,200	1,100	300	(900)	(75.0)	300	-
6506 Lumber	63,211	72,400	48,700	38,400	(34,000)	(47.0)	38,400	-
6507 Propane	434	-	-	-	-	-	-	-
6508 Ready Mix Concrete	851	900	500	-	(900)	(100.0)	-	-
6509 Reagents	-	-	100	-	-	-	-	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6510 Road Oils	29	-	-	-	-	-	-	-
6511 Salt	12,280	3,000	3,000	1,800	(1,200)	(40.0)	1,800	-
6512 Sand	24,373	17,500	22,850	20,300	2,800	16.0	20,300	-
6513 Seeds & Plants	76,043	72,800	71,200	69,800	(3,000)	(4.1)	69,800	-
6514 Sods	5,350	8,600	4,300	8,600	-	-	8,600	-
6515 Stone and Gravel	58,541	74,950	32,500	47,400	(27,550)	(36.8)	47,400	-
6516 Topsoil	73,496	99,200	81,900	71,800	(27,400)	(27.6)	71,800	-
6517 Paint	77,569	77,150	78,650	73,400	(3,750)	(4.9)	73,400	-
6518 Metal	313	-	-	-	-	-	-	-
6519 Welding Supplies	3,018	-	-	-	-	-	-	-
6599 Other Materials	4,863	17,500	9,300	9,400	(8,100)	(46.3)	9,400	-
<b>* Materials</b>	<b>635,594</b>	<b>540,800</b>	<b>520,400</b>	<b>453,100</b>	<b>(87,700)</b>	<b>(16.2)</b>	<b>453,100</b>	<b>-</b>
6602 Electrical	77,433	95,100	140,800	87,100	(8,000)	(8.4)	87,100	-
6603 Grnds & Landscaping	116,637	1,000	100,600	88,600	87,600	8,760.0	88,600	-
6605 Municipal Taxes	26,838	20,000	43,100	44,000	24,000	120.0	44,000	-
6606 Heating Fuel	65,107	70,400	56,700	64,700	(5,700)	(8.1)	64,700	-
6607 Electricity	1,312,287	1,399,600	1,367,600	1,396,700	(2,900)	(0.2)	1,332,100	(64,600)
6608 Water	133,841	128,600	144,800	149,300	20,700	16.1	149,300	-
6610 Building - Exterior	15,576	-	9,600	-	-	-	-	-
6611 Building - Interior	22,908	1,000	3,400	1,000	-	-	1,000	-
6612 Safety Systems	8,688	800	4,300	500	(300)	(37.5)	500	-
6617 Pest Management	2,354	4,200	4,000	3,200	(1,000)	(23.8)	3,200	-
6690 Building OCC Transfer	-	-	500	-	-	-	-	-
6699 Other Building Cost	486,707	517,100	516,800	511,600	(5,500)	(1.1)	511,600	-
<b>* Building Costs</b>	<b>2,268,376</b>	<b>2,237,800</b>	<b>2,392,200</b>	<b>2,346,700</b>	<b>108,900</b>	<b>4.9</b>	<b>2,282,100</b>	<b>(64,600)</b>
6701 Equipment Purchase	376,534	464,800	488,800	472,500	7,700	1.7	443,500	(29,000)
6702 Small Tools	37,946	39,400	44,800	36,100	(3,300)	(8.4)	36,100	-
6703 Computer Equip/Rent	804	5,000	6,400	5,000	-	-	2,000	(3,000)
6704 Equipment Rental	24,916	47,400	63,200	70,500	23,100	48.7	70,500	-
6705 Equip - R&M	22,961	22,100	19,700	20,700	(1,400)	(6.3)	20,700	-
6706 Computer R&M	627	600	200	600	-	-	600	-
6707 Plumbing & Heating	4,481	5,800	2,300	3,700	(2,100)	(36.2)	3,700	-
6708 Mechanical Equipment	-	1,000	-	1,000	-	-	1,000	-
6711 Communication System	147,254	121,000	136,800	121,000	-	-	121,000	-
6790 Equipment OCC Trsf	-	-	(7,700)	-	-	-	-	-
<b>* Equipment &amp; Communications</b>	<b>615,522</b>	<b>707,100</b>	<b>754,500</b>	<b>731,100</b>	<b>24,000</b>	<b>3.4</b>	<b>699,100</b>	<b>(32,000)</b>
6802 Vehicle R&M	429	-	100	-	-	-	-	-
6803 Vehicle Fuel - Diesel	840	500	1,100	500	-	-	500	-
6804 Vehicle Fuel - Gas	4,166	6,500	8,200	6,300	(200)	(3.1)	6,300	-
6806 Vehicle Rentals	22,841	17,100	37,500	17,600	500	2.9	20,600	3,000
6811 Shop Supplies	26	-	-	-	-	-	-	-
6899 Other Vehicle Expense	61	-	-	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>28,363</b>	<b>24,100</b>	<b>46,900</b>	<b>24,400</b>	<b>300</b>	<b>1.2</b>	<b>27,400</b>	<b>3,000</b>
6901 Membership Dues	11,847	18,350	10,150	19,650	1,300	7.1	12,750	(6,900)
6902 Conferences/Workshop	13,559	17,200	14,000	17,200	-	-	4,800	(12,400)
6903 Travel - Local	177,145	159,600	177,800	176,200	16,600	10.4	137,100	(39,100)
6904 Travel - Out of Town	17,033	14,700	18,400	15,700	1,000	6.8	2,400	(13,300)
6905 Training & Education	29,269	56,700	60,300	63,100	6,400	11.3	16,500	(46,600)
6906 Licenses & Agreements	(1,142)	5,500	14,800	22,500	17,000	309.1	22,500	-
6907 Commission Fees	667	-	-	-	-	-	-	-
6908 Medical Examinations	3,630	3,850	5,350	3,850	-	-	3,850	-
6909 Cost of Sales	459,883	238,800	382,100	238,800	-	-	137,000	(101,800)
6910 Signage	13,941	43,000	19,600	39,700	(3,300)	(7.7)	39,700	-
6911 Facilities Rental	225,847	388,900	306,950	385,900	(3,000)	(0.8)	385,900	-
6912 Advertising/Promotio	53,084	81,000	53,400	80,400	(600)	(0.7)	48,000	(32,400)
6913 Awards	57,360	62,350	50,450	62,400	50	0.1	28,900	(33,500)
6914 Recruiting	989	1,000	36,000	1,000	-	-	1,000	-
6916 Public Education	863	11,000	-	5,000	(6,000)	(54.5)	5,000	-
6917 Books and Periodicals	469	1,100	1,200	1,100	-	-	1,100	-
6918 Meals	8,367	4,400	8,700	4,400	-	-	4,400	-
6919 Special Projects	1,230,379	492,500	1,393,500	573,300	80,800	16.4	359,400	(213,900)
6928 Committee Expenses	-	300	-	-	(300)	(100.0)	-	-
6932 Youth Pr Services	2,762	3,000	2,200	3,000	-	-	3,000	-
6933 Community Events	907,635	854,500	660,200	879,500	25,000	2.9	653,100	(226,400)
6938 Rewarding Excellence	9,436	13,900	24,400	13,800	(100)	(0.7)	13,800	-
6940 Fencing	147,289	188,800	120,700	120,900	(67,900)	(36.0)	120,900	-
6941 Playground Equipment	42,462	47,300	25,700	43,400	(3,900)	(8.2)	43,400	-
6942 Management Fees	443,578	568,200	431,700	568,200	-	-	568,200	-
6943 Health and Wellness	2,701	2,000	2,000	2,000	-	-	2,000	-
6990 Gds & Svcs OCC Trsf	-	-	(5,500)	-	-	-	-	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6999 Other Goods/Services	187,360	(106,400)	151,500	-	106,400	(100.0)	-	-
<b>* Other Goods &amp; Services</b>	<b>4,046,414</b>	<b>3,171,550</b>	<b>3,965,600</b>	<b>3,341,000</b>	<b>169,450</b>	<b>5.3</b>	<b>2,614,700</b>	<b>(726,300)</b>
7001 Interdept Equip Chg	-	-	300	-	-	-	-	-
7008 IntnTrsf IT & Commun	-	-	100	-	-	-	-	-
7009 Internal Trfr Other	(140,690)	(20,000)	(209,700)	(19,500)	500	(2.5)	(19,500)	-
7011 Int Trf Record Check	14,370	-	1,300	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	23,500	2,000	2,000	-	2,000	-
7013 Int Trf Extra Duty	30,385	212,400	40,000	212,400	-	-	87,400	(125,000)
7015 Int Trf FacilityRent	68,125	-	69,100	-	-	-	-	-
7099 Interdept Chargeback	103	-	-	-	-	-	-	-
9900 Rev/Exp.Vehicle Rent	-	0	0	0	-	-	0	-
<b>* Interdepartmental</b>	<b>(27,707)</b>	<b>192,400</b>	<b>(75,400)</b>	<b>194,900</b>	<b>2,500</b>	<b>1.3</b>	<b>69,900</b>	<b>(125,000)</b>
8011 Interest on Debentur	294,316	253,100	253,100	-	(253,100)	(100.0)	-	-
8012 Principal on Debentur	1,313,593	1,164,000	1,164,000	-	(1,164,000)	(100.0)	-	-
<b>* Debt Service</b>	<b>1,607,909</b>	<b>1,417,100</b>	<b>1,417,100</b>	<b>-</b>	<b>(1,417,100)</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
8001 Transf Outside Agenc	4,015,618	4,118,900	5,070,000	4,163,800	44,900	1.1	3,103,200	(1,060,600)
8003 Insurance Pol/Prem	12,472	9,000	8,000	5,000	(4,000)	(44.4)	5,000	-
8004 Grants	1,923,394	2,530,200	1,874,200	3,095,200	565,000	22.3	2,970,200	(125,000)
8008 Transf to/fr Reserve	(2,155,327)	(1,484,300)	(1,709,300)	-	1,484,300	(100.0)	-	-
8022 Transf to/fr Trust	(81,061)	-	(80,000)	-	-	-	-	-
8024 Transf to/fr Capital	106,216	-	-	-	-	-	-	-
8030 Tfr Fr Resvs to Oper	-	-	-	(2,722,000)	(2,722,000)	-	(2,456,800)	265,200
8031 Tfr To Resvs Fr Oper	-	-	-	540,200	540,200	-	540,200	-
<b>* Other Fiscal</b>	<b>3,821,313</b>	<b>5,173,800</b>	<b>5,162,900</b>	<b>5,082,200</b>	<b>(91,600)</b>	<b>(1.8)</b>	<b>4,161,800</b>	<b>(920,400)</b>
<b>** Total</b>	<b>43,286,786</b>	<b>43,775,900</b>	<b>45,773,500</b>	<b>44,694,900</b>	<b>919,000</b>	<b>2.1</b>	<b>38,830,200</b>	<b>(5,864,700)</b>

### Summary Details - Parks & Recreation

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5101 Parking Rentals	(178,787)	(150,000)	(184,000)	(180,000)	(30,000)	20.0	(153,000)	27,000
5102 Facilities Rentals	(1,603,892)	(1,535,100)	(1,177,500)	(869,000)	666,100	(43.4)	(577,700)	291,300
5107 Rental Ball Fields	-	-	(260,000)	(221,500)	(221,500)	-	(14,200)	207,300
5108 Rental Sportsfields	-	-	(165,500)	(164,800)	(164,800)	-	(15,100)	149,700
5109 Rental Parks	-	-	(20,000)	(28,000)	(28,000)	-	(4,000)	24,000
5110 Rental Sports Courts	-	-	(11,300)	(11,000)	(11,000)	-	(900)	10,100
5111 RTAL Weather Fields	-	-	-	(360,600)	(360,600)	-	(16,600)	344,000
5150 Other Rental Revenue	(50,749)	(43,600)	(4,200)	(4,000)	39,600	(90.8)	(4,000)	-
5151 Lease Revenue	(445,337)	(423,900)	(458,600)	(465,400)	(41,500)	9.8	(325,800)	139,600
5204 Administration Fees	(19,199)	(25,000)	(300)	-	25,000	(100.0)	-	-
5209 Comm. Events Rev.	(211,319)	(399,200)	(242,600)	(352,000)	47,200	(11.8)	(88,000)	264,000
5210 Sport & Fitness Rev.	(746,155)	(660,800)	(795,600)	(768,400)	(107,600)	16.3	(208,200)	560,200
5212 Leisure Skills Rev.	(276,488)	(296,600)	(278,800)	(321,500)	(24,900)	8.4	(87,100)	234,400
5213 Play. & Camp Rev.	(883,585)	(731,900)	(954,900)	(759,100)	(27,200)	3.7	(205,900)	553,200
5215 Aquat.Rev.-Instuct.	(911,062)	(891,500)	(999,400)	(1,011,500)	(120,000)	13.5	(352,500)	659,000
5216 Aquat.Rev.-Recreat.	(176,807)	(190,700)	(173,300)	(192,700)	(2,000)	1.0	(67,100)	125,600
5217 Inclusion Svcs. Rev.	(944)	-	-	-	-	-	-	-
5218 Hockey Revenue	(300)	(30,000)	(500)	(2,000)	28,000	(93.3)	-	2,000
5219 Ice Rentals	(4,599,168)	(4,926,400)	(4,461,200)	(4,461,200)	465,200	(9.4)	(2,000,000)	2,461,200
5220 Public Skates	(2,780)	(18,000)	(800)	-	18,000	(100.0)	-	-
5228 Membership Revenue	(606,731)	(794,300)	(660,800)	(710,000)	84,300	(10.6)	(436,900)	273,100
5239 Cultural Programs	(211,716)	(192,400)	(243,400)	(220,200)	(27,800)	14.4	(59,900)	160,300
5250 Sales of Svcs-Other	(288,349)	(325,300)	(275,100)	(325,300)	-	-	(244,100)	81,200
5402 Sale of Bottles	(32,872)	(60,000)	(35,000)	(60,000)	-	-	(45,000)	15,000
5403 Sale-Other Recycle	(353,063)	(350,000)	(325,000)	(350,000)	-	-	(262,500)	87,500

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5404 Canteen Revenue	(240,563)	(11,500)	(183,200)	(80,000)	(68,500)	595.7	(40,000)	40,000
5450 Other Sales Revenue	(8,011)	(9,600)	(6,500)	(9,600)	-	-	(9,600)	-
<b>* Fee Revenues</b>	<b>(11,847,879)</b>	<b>(12,065,800)</b>	<b>(11,917,500)</b>	<b>(11,927,800)</b>	<b>138,000</b>	<b>(1.1)</b>	<b>(5,218,100)</b>	<b>6,709,700</b>
5501 Fundraising	-	(5,400)	-	-	5,400	(100.0)	-	-
5503 Advertising Revenue	(295,080)	(283,600)	(378,400)	(350,000)	(66,400)	23.4	(175,000)	175,000
5508 Recov External Parti	(3,185,203)	(2,079,300)	(3,897,100)	(2,507,200)	(427,900)	20.6	(2,100,600)	406,600
5509 NSF Chq Fee	(3,390)	(6,500)	(2,200)	(2,000)	4,500	(69.2)	(1,000)	1,000
5600 Miscellaneous Revenue	(289,541)	(187,300)	(159,100)	(110,800)	76,500	(40.8)	(55,400)	55,400
<b>* Other Revenue</b>	<b>(3,773,214)</b>	<b>(2,562,100)</b>	<b>(4,436,800)</b>	<b>(2,970,000)</b>	<b>(407,900)</b>	<b>15.9</b>	<b>(2,332,000)</b>	<b>638,000</b>
<b>** Total</b>	<b>(15,621,093)</b>	<b>(14,627,900)</b>	<b>(16,354,300)</b>	<b>(14,897,800)</b>	<b>(269,900)</b>	<b>1.8</b>	<b>(7,550,100)</b>	<b>7,347,700</b>
<b>Net total</b>	<b>27,665,693</b>	<b>29,148,000</b>	<b>29,419,200</b>	<b>29,797,100</b>	<b>649,100</b>	<b>2.2</b>	<b>31,280,100</b>	<b>1,483,000</b>

### Summary of Net Expenditures - Planning & Development

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
D001 Director P&D	509,271	633,700	623,200	597,900	(35,800)	(5.6)	459,800	(138,100)
D002 PD Business Services	1,331,321	1,354,200	1,293,100	1,363,000	8,800	0.6	1,333,100	(29,900)
* P & D - Administration	1,840,592	1,987,900	1,916,300	1,960,900	(27,000)	(1.4)	1,792,900	(168,000)
<b>** Planning &amp; Development Admin</b>	<b>1,840,592</b>	<b>1,987,900</b>	<b>1,916,300</b>	<b>1,960,900</b>	<b>(27,000)</b>	<b>(1.4)</b>	<b>1,792,900</b>	<b>(168,000)</b>
A315 Ticket Office	(4,295,666)	(6,370,300)	(5,043,000)	-	6,370,300	(100.0)	-	-
S320 Animal control	1,054,292	1,308,400	1,256,200	1,210,200	(98,200)	(7.5)	1,078,700	(131,500)
S330 Taxi & Limousine	(20,541)	(7,800)	11,100	185,500	193,300	(2,478.2)	97,700	(87,800)
* License	(3,261,915)	(5,069,700)	(3,775,700)	1,395,700	6,465,400	(127.5)	1,176,400	(219,300)
S310 Contractual Serv Adm	-	-	-	-	-	-	-	-
S410 By-Law Services Adm	729,299	775,400	759,200	652,600	(122,800)	(15.8)	633,800	(18,800)
S420 By-Law Standards	1,075,000	1,236,400	1,040,450	1,151,300	(85,100)	(6.9)	1,125,300	(26,000)
S421 Contracted Remedies	-	-	-	-	-	-	-	-
* Bylaw	1,804,299	2,011,800	1,799,650	1,803,900	(207,900)	(10.3)	1,759,100	(44,800)
C430 Building Standards	(2,375,550)	(1,173,500)	(1,932,100)	(1,054,900)	118,600	(10.1)	(1,199,900)	(145,000)
D004 Building Administration	-	203,000	203,000	326,100	123,100	60.6	240,400	(85,700)
* Buildings	(2,375,550)	(970,500)	(1,729,100)	(728,800)	241,700	(24.9)	(959,500)	(230,700)
<b>** Buildings &amp; Compliance</b>	<b>(3,833,166)</b>	<b>(4,028,400)</b>	<b>(3,705,150)</b>	<b>2,470,800</b>	<b>6,499,200</b>	<b>(161.3)</b>	<b>1,976,000</b>	<b>(494,800)</b>
C450 Development Engineering	169,404	125,600	192,600	66,300	(59,300)	(47.2)	88,200	21,900
C455 Infrastructure Standards	339,123	373,400	376,200	365,400	(8,000)	(2.1)	361,000	(4,400)
D006 Infra Planning Admin	-	218,900	218,900	313,150	94,250	43.1	253,200	(59,950)
D935 Energy and Environment	747,508	1,150,500	1,076,900	1,304,950	154,450	13.4	1,062,100	(242,850)
D940 Solar City Program	-	-	-	-	-	-	-	-
D948 LKD-E Sust Comm Proj	-	-	-	-	-	-	-	-
R951 StrategicTrans Plan	759,643	886,400	752,100	932,600	46,200	5.2	828,000	(104,600)
R953 TDM Programs	241,380	542,000	509,800	114,600	(427,400)	(78.9)	90,600	(24,000)
R956 IMP Studies	212,402	350,000	308,400	445,800	95,800	27.4	434,100	(11,700)
<b>** Infrastructure Planning</b>	<b>2,469,460</b>	<b>3,646,800</b>	<b>3,434,900</b>	<b>3,542,800</b>	<b>(104,000)</b>	<b>(2.9)</b>	<b>3,117,200</b>	<b>(425,600)</b>
C002 Urban Design	590,173	902,000	763,400	897,900	(4,100)	(0.5)	851,600	(46,300)
C320 Policy & Strtgc Plan	1,936,700	2,113,600	2,117,500	1,683,000	(430,600)	(20.4)	1,611,500	(71,500)
C340 Social & Eco. Resrch	327,414	614,200	429,450	1,354,900	740,700	120.6	1,293,800	(61,100)
D005 Reg. Planning Admin	-	211,500	217,700	289,400	77,900	36.8	240,900	(48,500)
<b>** Regional Planning</b>	<b>2,854,287</b>	<b>3,841,300</b>	<b>3,528,050</b>	<b>4,225,200</b>	<b>383,900</b>	<b>10.0</b>	<b>3,997,800</b>	<b>(227,400)</b>
C310 Urban & Rural Applic	1,575,143	1,146,200	1,452,630	1,124,100	(22,100)	(1.9)	1,359,200	235,100
C420 Land Dev & Subdv	1,266,240	1,013,600	1,007,800	674,400	(339,200)	(33.5)	941,000	266,600
D003 Current Plan. Admin	-	218,100	203,900	290,500	72,400	33.2	242,000	(48,500)
<b>** Current Planning</b>	<b>2,841,383</b>	<b>2,377,900</b>	<b>2,664,330</b>	<b>2,089,000</b>	<b>(288,900)</b>	<b>(12.1)</b>	<b>2,542,200</b>	<b>453,200</b>
<b>*** Total</b>	<b>6,172,557</b>	<b>7,825,500</b>	<b>7,837,632</b>	<b>14,288,700</b>	<b>6,463,200</b>	<b>82.6</b>	<b>13,426,100</b>	<b>(862,600)</b>

### Summary Details - Planning & Development

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	13,978,898	15,530,600	14,735,600	15,495,250	(35,350)	(0.2)	15,495,250	-
6002 Salaries - Overtime	158,423	86,800	175,400	66,800	(20,000)	(23.0)	56,800	(10,000)
6005 PDP & Union Con Incr	(407,317)	-	(151,800)	-	-	-	-	-
6051 Shift Agreements	2,092	-	1,700	-	-	-	-	-
6054 Vacation payout	10,313	-	-	-	-	-	-	-
6100 Benefits - Salaries	2,906,283	3,255,300	3,039,400	3,033,250	(222,050)	(6.8)	3,033,250	-
6110 Vacancy Management	-	(679,600)	-	(640,300)	39,300	(5.8)	(852,000)	(211,700)
6120 Comp OCC Budget Yr 1	-	100,000	100,000	-	(100,000)	(100.0)	-	-
6152 Retirement Incentives	94,858	110,900	111,300	103,700	(7,200)	(6.5)	52,400	(51,300)
6153 Severance	20,000	-	-	-	-	-	-	-
6154 Workers' Compensation	250,889	277,000	278,600	268,950	(8,050)	(2.9)	269,000	50
6155 Overtime Meals	105	-	300	-	-	-	-	-
6157 stipends	4,575	-	-	-	-	-	-	-
6158 WCB Recov Earnings	(5,341)	-	-	-	-	-	-	-
6199 Comp & Ben InterDept	(274,766)	-	(461,300)	(67,300)	(67,300)	-	(67,300)	-
9200 HR CATS Wage/Ben	(352)	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>16,738,659</b>	<b>18,681,000</b>	<b>17,829,200</b>	<b>18,260,350</b>	<b>(420,650)</b>	<b>(2.3)</b>	<b>17,987,400</b>	<b>(272,950)</b>
6201 Telephone/Cable	44,241	26,800	56,300	23,800	(3,000)	(11.2)	23,800	-
6202 Courier/Postage	9,776	14,200	14,250	14,600	400	2.8	11,600	(3,000)
6203 Office Furn/Equip	15,032	25,400	30,200	26,400	1,000	3.9	22,900	(3,500)
6204 Computer S/W & Lic	2,763	19,300	13,000	16,800	(2,500)	(13.0)	13,800	(3,000)
6205 Printing & Reprod	20,554	43,900	34,000	14,200	(29,700)	(67.7)	13,700	(500)
6207 Office Supplies	52,036	63,800	68,400	62,250	(1,550)	(2.4)	46,600	(15,650)
6299 Other Office Expenses	424	-	1,200	-	-	-	-	-
<b>* Office</b>	<b>144,826</b>	<b>193,400</b>	<b>217,350</b>	<b>158,050</b>	<b>(35,350)</b>	<b>(18.3)</b>	<b>132,400</b>	<b>(25,650)</b>
6301 Professional Fees	4,167	15,200	72,200	15,200	-	-	15,200	-
6302 Legal Fees	2,941	1,700	1,700	2,200	500	29.4	2,200	-
6303 Consulting Fees	1,068,254	982,500	1,331,285	1,199,000	216,500	22.0	1,014,500	(184,500)

6311 Security	-	-	-	-	-	-	-	-	-
6316 Real Property Disb	300	-	-	-	-	-	-	-	-
6399 Contract Services	1,019,214	1,056,200	1,189,400	942,900	(113,300)	(10.7)	578,200	(364,700)	
<b>* External Services</b>	<b>2,094,875</b>	<b>2,055,600</b>	<b>2,594,585</b>	<b>2,159,300</b>	<b>103,700</b>	<b>5.0</b>	<b>1,610,100</b>	<b>(549,200)</b>	
6401 Uniforms & Clothing	22,396	46,300	58,200	32,000	(14,300)	(30.9)	30,000	(2,000)	
6402 Med & First Aid Supp	-	-	100	-	-	-	-	-	
6406 Bridge Tolls	7,683	8,800	8,800	7,500	(1,300)	(14.8)	7,500	-	
6407 Clean/Sani Supplies	1,078	1,000	1,200	1,500	500	50.0	1,500	-	
6409 Personal Protect Equ	5,809	8,100	5,700	9,600	1,500	18.5	9,600	-	
6499 Other Supplies	1,079	2,100	3,400	2,800	700	33.3	2,800	-	
<b>* Supplies</b>	<b>38,045</b>	<b>66,300</b>	<b>77,400</b>	<b>53,400</b>	<b>(12,900)</b>	<b>(19.5)</b>	<b>51,400</b>	<b>(2,000)</b>	
6504 Hardware	24,159	-	-	-	-	-	-	-	
6505 Lubricants	11	-	-	-	-	-	-	-	
6517 Paint	208	-	800	-	-	-	-	-	
<b>* Materials</b>	<b>24,378</b>	<b>-</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
6602 Electrical	54	-	-	-	-	-	-	-	
6611 Building - Interior	-	30,000	59,000	30,000	-	-	16,000	(14,000)	
6614 Envir Assess/Cleanup	-	-	-	100,000	100,000	-	80,000	(20,000)	
6699 Other Building Cost	602	-	-	-	-	-	-	-	
<b>* Building Costs</b>	<b>656</b>	<b>30,000</b>	<b>59,000</b>	<b>130,000</b>	<b>100,000</b>	<b>333.3</b>	<b>96,000</b>	<b>(34,000)</b>	
6701 Equipment Purchase	12,579	56,000	12,600	57,500	1,500	2.7	7,500	(50,000)	
6702 Small Tools	96	200	200	100	(100)	(50.0)	100	-	
6703 Computer Equip/Rent	2,587	2,000	4,700	-	(2,000)	(100.0)	-	-	
6704 Equipment Rental	10	400	400	-	(400)	(100.0)	-	-	
6705 Equip - R&M	622	200	200	200	-	-	200	-	
6706 Computer R&M	368	200	900	300	100	50.0	300	-	
6711 Communication System	11,805	11,000	22,000	11,000	-	-	11,000	-	
<b>* Equipment &amp; Communications</b>	<b>28,066</b>	<b>70,000</b>	<b>41,000</b>	<b>69,100</b>	<b>(900)</b>	<b>(1.3)</b>	<b>19,100</b>	<b>(50,000)</b>	
6802 Vehicle R&M	25,102	29,500	29,300	34,500	5,000	16.9	20,000	(14,500)	
6804 Vehicle Fuel - Gas	18	-	-	-	-	-	-	-	
6806 Vehicle Rentals	-	3,200	2,250	2,200	(1,000)	(31.3)	2,000	(200)	
6811 Shop Supplies	41	-	-	-	-	-	-	-	
6899 Other Vehicle Expense	-	1,000	1,000	1,000	-	-	1,000	-	
<b>* Vehicle Expense</b>	<b>25,161</b>	<b>33,700</b>	<b>32,550</b>	<b>37,700</b>	<b>4,000</b>	<b>11.9</b>	<b>23,000</b>	<b>(14,700)</b>	
6901 Membership Dues	53,892	81,000	78,300	91,000	10,000	12.3	88,300	(2,700)	
6902 Conferences/Workshop	18,418	38,100	63,400	35,200	(2,900)	(7.6)	-	(35,200)	
6903 Travel - Local	28,690	47,900	48,670	47,000	(900)	(1.9)	31,200	(15,800)	
6904 Travel - Out of Town	30,084	22,800	36,980	40,400	17,600	77.2	-	(40,400)	
6905 Training & Education	72,067	137,400	128,599	140,900	3,500	2.5	27,000	(113,900)	
6906 Licenses & Agreements	23,814	10,700	10,500	10,000	(700)	(6.5)	10,000	-	
6907 Commission Fees	193	200	200	-	(200)	(100.0)	-	-	
6910 Signage	19,426	30,000	29,162	28,000	(2,000)	(6.7)	28,000	-	
6911 Facilities Rental	5,085	19,000	10,500	15,700	(3,300)	(17.4)	11,700	(4,000)	
6912 Advertising/Promotio	47,442	86,200	108,600	78,300	(7,900)	(9.2)	28,800	(49,500)	
6913 Awards	440	600	800	10,600	10,000	1,666.7	-	(10,600)	
6914 Recruiting	15,607	-	-	-	-	-	-	-	
6915 Research Data Acquis	3,885	117,100	77,100	110,000	(7,100)	(6.1)	70,000	(40,000)	
6916 Public Education	-	6,000	6,000	6,000	-	-	1,000	(5,000)	
6917 Books and Periodicals	3,778	9,350	7,350	8,100	(1,250)	(13.4)	-	(8,100)	
6918 Meals	12,320	8,550	8,550	7,100	(1,450)	(17.0)	3,100	(4,000)	
6919 Special Projects	25,279	144,000	85,700	151,000	7,000	4.9	88,000	(63,000)	
6933 Community Events	2,886	-	2,700	-	-	-	-	-	
6938 Rewarding Excellence	7,273	7,900	8,400	11,800	3,900	49.4	-	(11,800)	
6999 Other Goods/Services	4,243	1,500	1,500	1,500	-	-	1,500	-	
<b>* Other Goods &amp; Services</b>	<b>374,822</b>	<b>768,300</b>	<b>713,011</b>	<b>792,600</b>	<b>24,300</b>	<b>3.2</b>	<b>388,600</b>	<b>(404,000)</b>	



7009 Internal Trfr Other	(121,361)	900	(282,779)	400	(500)	(55.6)	400	-
7011 Int Trf Record Check	82	-	-	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	12,715	8,000	8,000	-	8,000	-
7015 Int Trf FacilityRent	1,066	-	-	-	-	-	-	-
<b>* Interdepartmental</b>	<b>(120,212)</b>	<b>900</b>	<b>(270,064)</b>	<b>8,400</b>	<b>7,500</b>	<b>833.3</b>	<b>8,400</b>	<b>-</b>
8004 Grants	391,227	690,000	690,000	500,000	(190,000)	(27.5)	375,000	(125,000)
8008 Transf to/fr Reserve	(231,241)	70,000	(61,100)	-	(70,000)	(100.0)	-	-
8031 Trf To Resvs Fr Oper	-	-	-	-	-	-	-	-
<b>* Other Fiscal</b>	<b>159,985</b>	<b>760,000</b>	<b>628,900</b>	<b>500,000</b>	<b>(260,000)</b>	<b>(34.2)</b>	<b>375,000</b>	<b>(125,000)</b>
<b>** Total</b>	<b>19,509,261</b>	<b>22,659,200</b>	<b>21,923,732</b>	<b>22,168,900</b>	<b>(490,300)</b>	<b>(2.2)</b>	<b>20,691,400</b>	<b>(1,477,500)</b>

### Summary Details - Planning & Development

Revenues	2018/19	2019/20	2019/20	2020/21		Revised 2020/21		
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4902 Fines Fees	(2,923,170)	(5,750,000)	(4,200,000)	-	5,750,000	(100.0)	-	-
4903 Building Permits	(5,217,161)	(4,128,500)	(4,600,000)	(4,318,400)	(189,900)	4.6	(4,371,700)	(53,300)
4904 Plumbing Permits	(149,997)	(115,000)	(150,000)	(119,000)	(4,000)	3.5	(130,000)	(11,000)
4905 St. Opening Permits	(42,131)	(40,000)	(45,000)	(40,000)	-	-	(40,000)	-
4906 Subdivision Applic.	(66,250)	(459,900)	(116,500)	(459,900)	-	-	(140,000)	319,900
4907 Taxi Licenses	(122,947)	(152,000)	(152,000)	(158,000)	(6,000)	3.9	(158,000)	-
4908 Animal Licenses	(221,283)	(100,000)	(150,000)	(200,000)	(100,000)	100.0	(175,000)	25,000
4911 Zoning Fees	(87,200)	(88,000)	(127,500)	(88,000)	-	-	(88,000)	-
4912 Signs & Encroachments	(771,188)	(727,000)	(500,000)	(614,600)	112,400	(15.5)	(584,000)	30,600
4914 Grade Alterations	(54,075)	(20,000)	(160,000)	(565,000)	(545,000)	2,725.0	(537,600)	27,400
4915 Minor Variance	(20,110)	(26,000)	(38,000)	(26,000)	-	-	(26,000)	-
4916 Vending Licenses	(28,087)	(25,000)	(25,000)	(40,000)	(15,000)	60.0	(40,000)	-
4920 Development Permits	(265,775)	(280,000)	(459,800)	(630,000)	(350,000)	125.0	(630,000)	-
4950 Other Lic. & Permits	(158,800)	(86,000)	(171,000)	(85,000)	1,000	(1.2)	(45,000)	40,000
5101 Parking Rentals	(30)	-	-	-	-	-	-	-
5204 Administration Fees	(3,520)	-	-	-	-	-	-	-
5250 Sales of Svcs-Other	(43,410)	(371,300)	(100,000)	(371,300)	-	-	(115,000)	256,300
5253 Subdiv Insp Fees	(3,764)	(10,000)	(10,000)	(10,000)	-	-	(10,000)	-
5256 SOT Revenue	(2,501,665)	(2,300,000)	(2,530,000)	(7,725,200)	(5,425,200)	235.9	(7,090,300)	634,900
<b>* Fee Revenues</b>	<b>(12,680,562)</b>	<b>(14,678,700)</b>	<b>(13,534,800)</b>	<b>(155,000)</b>	<b>14,523,700</b>	<b>(98.9)</b>	<b>(175,000)</b>	<b>(20,000)</b>
5508 Recov External Parti	(655,903)	(155,000)	(551,300)	-	155,000	(100.0)	-	-
5600 Miscellaneous Revenue	(240)	-	-	(155,000)	(155,000)	-	(175,000)	(20,000)
<b>* Other Revenue</b>	<b>(656,142)</b>	<b>(155,000)</b>	<b>(551,300)</b>	<b>(7,880,200)</b>	<b>(7,725,200)</b>	<b>4,984.0</b>	<b>(7,265,300)</b>	<b>614,900</b>
<b>** Total</b>	<b>(13,336,705)</b>	<b>(14,833,700)</b>	<b>(14,086,100)</b>	<b>(7,880,200)</b>	<b>6,953,500</b>	<b>(46.9)</b>	<b>(7,265,300)</b>	<b>614,900</b>
<b>Net Total</b>	<b>6,172,557</b>	<b>7,825,500</b>	<b>7,837,632</b>	<b>14,288,700</b>	<b>6,463,200</b>	<b>82.6</b>	<b>13,426,100</b>	<b>(862,600)</b>

### Summary of Net Expenditures - Office of the Auditor General

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
G100 Off of the Aud Gen	1,028,877	1,085,700	957,880	1,126,900	41,200	3.8	1,074,900	(52,000)
<b>Net Total</b>	<b>\$ 1,028,877</b>	<b>\$ 1,085,700</b>	<b>\$ 957,880</b>	<b>\$ 1,126,900</b>	<b>\$ 41,200</b>	<b>3.8</b>	<b>\$ 1,074,900</b>	<b>\$ (52,000)</b>

### Summary Details - Office of the Auditor General

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	799,680	814,800	743,434	857,900	43,100	5.3	815,900	(42,000)
6005 PDP & Union Con Incr	(9,224)	-	(10,875)	-	-	-	-	-
6100 Benefits - Salaries	155,052	154,500	134,859	155,900	1,400	0.9	146,900	(9,000)
6152 Retirement Incentives	5,630	5,500	4,912	5,800	300	5.5	5,550	(250)
6154 Workers' Compensation	11,931	12,200	10,000	12,400	200	1.6	11,650	(750)
<b>* Compensation and Benefits</b>	<b>963,070</b>	<b>987,000</b>	<b>882,330</b>	<b>1,032,000</b>	<b>45,000</b>	<b>4.6</b>	<b>980,000</b>	<b>(52,000)</b>
6201 Telephone/Cable	-	-	500	500	500	-	500	-
6202 Courier/Postage	29	200	-	200	-	-	200	-
6203 Office Furn/Equip	2,423	3,000	1,300	2,500	(500)	(16.7)	2,500	-
6204 Computer S/W & Lic	24,403	32,000	32,000	33,000	1,000	3.1	33,000	-
6207 Office Supplies	1,609	2,300	1,200	1,500	(800)	(34.8)	1,500	-
<b>* Office</b>	<b>28,465</b>	<b>37,500</b>	<b>35,000</b>	<b>37,700</b>	<b>200</b>	<b>0.5</b>	<b>37,700</b>	<b>-</b>
6302 Legal Fees	1,918	2,500	2,500	5,000	2,500	100.0	5,000	-
6399 Contract Services	3,759	6,000	6,000	4,000	(2,000)	(33.3)	4,000	-
<b>* External Services</b>	<b>5,678</b>	<b>8,500</b>	<b>8,500</b>	<b>9,000</b>	<b>500</b>	<b>5.9</b>	<b>9,000</b>	<b>-</b>
6703 Computer Equip/Rent	63	2,000	600	1,000	(1,000)	(50.0)	1,000	-
<b>* Equipment &amp; Communications</b>	<b>63</b>	<b>2,000</b>	<b>600</b>	<b>1,000</b>	<b>(1,000)</b>	<b>(50.0)</b>	<b>1,000</b>	<b>-</b>
6901 Membership Dues	9,040	15,000	13,000	15,000	-	-	15,000	-
6902 Conferences/Workshop	900	5,500	1,500	5,500	-	-	5,500	-
6903 Travel - Local	1,144	2,000	1,300	1,500	(500)	(25.0)	1,500	-
6904 Travel - Out of Town	2,457	5,500	2,250	5,500	-	-	5,500	-
6905 Training & Education	15,548	18,200	10,500	15,000	(3,200)	(17.6)	15,000	-
6912 Advertising/Promotio	-	-	-	700	700	-	700	-
6914 Recruiting	-	-	500	1,000	1,000	-	1,000	-
6917 Books and Periodicals	1,867	1,500	1,000	1,000	(500)	(33.3)	1,000	-
6919 Special Projects	147	2,000	400	1,000	(1,000)	(50.0)	1,000	-
6938 Rewarding Excellence	484	1,000	1,000	1,000	-	-	1,000	-
<b>* Other Goods &amp; Services</b>	<b>31,587</b>	<b>50,700</b>	<b>31,450</b>	<b>47,200</b>	<b>(3,500)</b>	<b>(6.9)</b>	<b>47,200</b>	<b>-</b>
7009 Internal Trfr Other	15	-	-	-	-	-	-	-
<b>* Interdepartmental</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Total</b>	<b>\$ 1,028,877</b>	<b>\$ 1,085,700</b>	<b>\$ 957,880</b>	<b>\$ 1,126,900</b>	<b>\$ 41,200</b>	<b>3.8</b>	<b>\$ 1,074,900</b>	<b>\$ (52,000)</b>

### Summary of Net Expenditures - CAO

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
E110 CAO Office	873,864	811,900	842,900	859,900	48,000	5.9	731,900	(128,000)
E113 City Hall Operations	25,320	20,000	9,300	14,500	(5,500)	(27.5)	2,700	(11,800)
E130 LKD FCM Conference	4,087	-	-	-	-	-	-	-
<b>*** CAO Office</b>	<b>903,272</b>	<b>831,900</b>	<b>852,200</b>	<b>874,400</b>	<b>42,500</b>	<b>5.1</b>	<b>734,600</b>	<b>(139,800)</b>
E200 Councillor's Support	2,687,285	2,802,700	2,676,900	2,767,400	(35,300)	(1.3)	2,637,700	(129,700)
<b>*** Councillor Support</b>	<b>2,687,285</b>	<b>2,802,700</b>	<b>2,676,900</b>	<b>2,767,400</b>	<b>(35,300)</b>	<b>(1.3)</b>	<b>2,637,700</b>	<b>(129,700)</b>
C411 Public Safety Advisor	74,799	209,800	166,400	342,500	132,700	63.3	263,800	(78,700)
** Public Safety Advisor	74,799	209,800	166,400	342,500	132,700	63.3	263,800	(78,700)
C771 BID's Contributions Fund	107,000	107,000	107,000	207,000	100,000	93.5	207,000	-
E121 Greater Hlfx Partner	1,807,700	1,843,900	1,843,900	2,015,800	171,900	9.3	1,955,800	(60,000)
E400 Intergovrn. Relation	658,048	927,300	728,300	961,400	34,100	3.7	860,300	(101,100)
<b>*** Government Relations &amp; Externa</b>	<b>2,647,547</b>	<b>3,088,000</b>	<b>2,845,600</b>	<b>3,526,700</b>	<b>438,700</b>	<b>14.2</b>	<b>3,286,900</b>	<b>(239,800)</b>
E300 Mayor's office	794,327	857,500	845,100	860,300	2,800	0.3	810,400	(49,900)
<b>*** Mayors Office</b>	<b>794,327</b>	<b>857,500</b>	<b>845,100</b>	<b>860,300</b>	<b>2,800</b>	<b>0.3</b>	<b>810,400</b>	<b>(49,900)</b>
<b>Net Total</b>	<b>7,032,430</b>	<b>7,580,100</b>	<b>7,219,800</b>	<b>8,028,800</b>	<b>448,700</b>	<b>5.9</b>	<b>7,469,600</b>	<b>(559,200)</b>

### Summary Details - CAO

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	3,986,639	4,145,700	4,051,900	4,269,000	123,300	3.0	4,269,000	-
6002 Salaries - Overtime	943	1,000	4,100	1,000	-	-	1,000	-
6005 PDP & Union Con Incr	(46,799)	-	(87,700)	-	-	-	-	-
6100 Benefits - Salaries	688,550	761,300	677,700	730,600	(30,700)	(4.0)	730,600	-
6110 Vacancy Management	-	(51,300)	-	(51,300)	-	-	(125,700)	(74,400)
6150 Honorariums	10,665	-	12,900	-	-	-	-	-
6152 Retirement Incentives	25,758	26,900	22,900	25,300	(1,600)	(5.9)	25,300	-
6154 Workers' Compensation	36,447	39,700	40,200	43,700	4,000	10.1	43,700	-
6199 Comp & Ben InterDept	-	(27,400)	(66,700)	7,400	34,800	(127.0)	7,400	-
<b>* Compensation and Benefits</b>	<b>4,702,203</b>	<b>4,895,900</b>	<b>4,655,300</b>	<b>5,025,700</b>	<b>129,800</b>	<b>2.7</b>	<b>4,951,300</b>	<b>(74,400)</b>
6201 Telephone/Cable	18,172	23,300	25,900	26,700	3,400	14.6	21,900	(4,800)
6202 Courier/Postage	2,953	5,900	4,900	4,900	(1,000)	(16.9)	4,100	(800)
6203 Office Furn/Equip	6,977	2,900	3,500	3,100	200	6.9	2,600	(500)
6205 Printing & Reprod	1,785	2,200	2,300	2,200	-	-	1,100	(1,100)
6207 Office Supplies	17,124	19,300	16,800	24,300	5,000	25.9	11,900	(12,400)
6299 Other Office Expenses	2,162	1,000	1,000	-	(1,000)	(100.0)	-	-
<b>* Office</b>	<b>49,173</b>	<b>54,600</b>	<b>54,400</b>	<b>61,200</b>	<b>6,600</b>	<b>12.1</b>	<b>41,600</b>	<b>(19,600)</b>
6303 Consulting Fees	-	40,000	9,000	45,000	5,000	12.5	5,000	(40,000)
6304 Janitorial Services	-	-	200	-	-	-	-	-
6399 Contract Services	584,423	9,000	24,300	39,500	30,500	338.9	47,500	8,000
<b>* External Services</b>	<b>584,423</b>	<b>49,000</b>	<b>33,500</b>	<b>84,500</b>	<b>35,500</b>	<b>72.4</b>	<b>52,500</b>	<b>(32,000)</b>
6404 Rec Prog Supplies	-	-	500	500	500	-	-	(500)
6499 Other Supplies	3,983	-	-	-	-	-	-	-
<b>* Supplies</b>	<b>3,983</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>(500)</b>
6517 Paint	-	-	800	-	-	-	-	-
<b>* Materials</b>	<b>-</b>	<b>-</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6611 Building - Interior	18	-	-	-	-	-	-	-
6699 Other Building Cost	2,226	4,000	3,300	2,000	(2,000)	(50.0)	1,000	(1,000)
<b>* Building Costs</b>	<b>2,244</b>	<b>4,000</b>	<b>3,300</b>	<b>2,000</b>	<b>(2,000)</b>	<b>(50.0)</b>	<b>1,000</b>	<b>(1,000)</b>
6701 Equipment Purchase	4,719	4,000	4,000	4,000	-	-	200	(3,800)
6702 Small Tools	21	-	-	-	-	-	-	-
6703 Computer Equip/Rent	-	500	500	500	-	-	500	-
6704 Equipment Rental	-	-	-	-	-	-	-	-
<b>* Equipment &amp; Communications</b>	<b>4,740</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>700</b>	<b>(3,800)</b>
6804 Vehicle Fuel - Gas	-	-	200	-	-	-	-	-
6806 Vehicle Rentals	83	-	-	-	-	-	-	-
6807 Vehicle Leases	-	-	700	-	-	-	-	-
6899 Other Vehicle Expense	37,583	37,200	33,500	33,000	(4,200)	(11.3)	25,000	(8,000)
<b>* Vehicle Expense</b>	<b>37,666</b>	<b>37,200</b>	<b>34,400</b>	<b>33,000</b>	<b>(4,200)</b>	<b>(11.3)</b>	<b>25,000</b>	<b>(8,000)</b>
6901 Membership Dues	13,822	13,500	4,370	21,500	8,000	59.3	13,000	(8,500)
6902 Conferences/Workshop	29,278	29,700	18,999	34,400	4,700	15.8	1,000	(33,400)
6903 Travel - Local	65,772	65,100	63,100	65,900	800	1.2	33,300	(32,600)
6904 Travel - Out of Town	70,018	76,900	85,500	85,300	8,400	10.9	6,000	(79,300)
6905 Training & Education	16	5,000	16,600	30,000	25,000	500.0	26,500	(3,500)
6911 Facilities Rental	6,222	6,400	8,200	8,400	2,000	31.3	8,400	-
6912 Advertising/Promotio	90,593	96,800	96,100	119,100	22,300	23.0	60,800	(58,300)
6913 Awards	1,590	2,700	4,601	2,700	-	-	2,200	(500)
6916 Public Education	9,239	-	3,600	-	-	-	-	-
6917 Books and Periodicals	8,245	8,600	7,500	9,600	1,000	11.6	7,600	(2,000)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6918 Meals	29,287	22,200	31,000	26,900	4,700	21.2	15,300	(11,600)
6919 Special Projects	281,361	85,800	31,800	76,800	(9,000)	(10.5)	63,000	(13,800)
6928 Committee Expenses	-	-	500	-	-	-	-	-
6929 Procurement Card Clg	232	-	-	-	-	-	-	-
6933 Community Events	36,626	46,300	40,600	54,100	7,800	16.8	17,000	(37,100)
6936 Staff Relations	414	1,800	800	3,600	1,800	100.0	-	(3,600)
6938 Rewarding Excellence	3,209	200	200	400	200	100.0	-	(400)
6999 Other Goods/Services	4,601	-	1,430	-	-	-	-	-
<b>* Other Goods &amp; Services</b>	<b>650,524</b>	<b>461,000</b>	<b>414,900</b>	<b>538,700</b>	<b>77,700</b>	<b>16.9</b>	<b>254,100</b>	<b>(284,600)</b>
7009 Internal Trfr Other	21,707	32,000	4,500	800	(31,200)	(97.5)	800	-
7012 Int Trf Print/Reprod	-	-	30,000	33,600	33,600	-	33,600	-
7015 Int Trf FacilityRent	340	-	-	-	-	-	-	-
<b>* Interdepartmental</b>	<b>22,047</b>	<b>32,000</b>	<b>34,500</b>	<b>34,400</b>	<b>2,400</b>	<b>7.5</b>	<b>34,400</b>	<b>-</b>
8001 Transf Outside Agenc	2,601,759	2,678,000	2,678,000	4,558,800	1,880,800	70.2	4,558,800	-
8004 Grants	1,852,700	2,085,900	2,150,900	507,000	(1,578,900)	(75.7)	447,000	(60,000)
8008 Transf to/fr Reserve	(57,203)	-	-	-	-	-	-	-
9000 Prior Yr. Sur/Def	14,796	-	-	-	-	-	-	-
<b>* Other Fiscal</b>	<b>4,412,051</b>	<b>4,763,900</b>	<b>4,828,900</b>	<b>5,065,800</b>	<b>301,900</b>	<b>6.3</b>	<b>5,005,800</b>	<b>(60,000)</b>
<b>** Total</b>	<b>10,469,056</b>	<b>10,302,100</b>	<b>10,065,000</b>	<b>10,850,300</b>	<b>548,200</b>	<b>5.3</b>	<b>10,366,400</b>	<b>(483,900)</b>

Summary Details - CAO								
Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4202 Area Rate Commercial	(2,475,860)	(2,537,300)	(2,537,300)	(2,537,300)	-	-	(2,537,300)	-
<b>* Area Rate Revenue</b>	<b>(2,475,860)</b>	<b>(2,537,300)</b>	<b>(2,537,300)</b>	<b>(2,537,300)</b>	<b>-</b>	<b>-</b>	<b>(2,537,300)</b>	<b>-</b>
4601 Grant in Lieu-Fed	(73,674)	(46,000)	(46,000)	(46,000)	-	-	(46,000)	-
4602 Grant in Lieu-Prov.	(67,020)	(94,700)	(94,700)	(94,700)	-	-	(94,700)	-
<b>* Payments in Lieu of taxes</b>	<b>(140,694)</b>	<b>(140,700)</b>	<b>(140,700)</b>	<b>(140,700)</b>	<b>-</b>	<b>-</b>	<b>(140,700)</b>	<b>-</b>
4704 Conditnl Grnts Other	(718,754)	-	-	-	-	-	-	-
<b>* Transfers from other Gov'ts</b>	<b>(718,754)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
5206 Stipends	(44,991)	(44,000)	(44,000)	(46,000)	(2,000)	4.5	(46,000)	-
<b>* Fee Revenues</b>	<b>(44,991)</b>	<b>(44,000)</b>	<b>(44,000)</b>	<b>(46,000)</b>	<b>(2,000)</b>	<b>4.5</b>	<b>(46,000)</b>	<b>-</b>
5508 Recov External Parti	(56,326)	-	(123,200)	(97,500)	(97,500)	-	(172,800)	(75,300)
<b>* Other Revenue</b>	<b>(56,326)</b>	<b>-</b>	<b>(123,200)</b>	<b>(97,500)</b>	<b>(97,500)</b>	<b>-</b>	<b>(172,800)</b>	<b>(75,300)</b>
<b>** Total</b>	<b>(3,436,625)</b>	<b>(2,722,000)</b>	<b>(2,845,200)</b>	<b>(2,821,500)</b>	<b>(99,500)</b>	<b>3.7</b>	<b>(2,896,800)</b>	<b>(75,300)</b>
<b>Net Total</b>	<b>7,032,430</b>	<b>7,580,100</b>	<b>7,219,800</b>	<b>8,028,800</b>	<b>448,700</b>	<b>5.9</b>	<b>7,469,600</b>	<b>(559,200)</b>

### Summary of Net Expenditures - Corporate & Customer Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
I102 Org PerformanceExcel	470,601	689,500	606,400	678,100	(11,400)	(1.7)	540,200	(137,900)
<b>*** Organizational Performance Exc</b>	<b>470,601</b>	<b>689,500</b>	<b>606,400</b>	<b>678,100</b>	<b>(11,400)</b>	<b>(1.7)</b>	<b>540,200</b>	<b>(137,900)</b>
I101 Cop Cust Serv Admin	533,894	500,300	521,400	566,200	65,900	13.2	540,200	(26,000)
<b>*** Director's Office Corp Cust Se</b>	<b>533,894</b>	<b>500,300</b>	<b>521,400</b>	<b>566,200</b>	<b>65,900</b>	<b>13.2</b>	<b>540,200</b>	<b>(26,000)</b>
W953 Facility Development	959,245	1,121,700	1,149,000	1,355,900	234,200	20.9	1,233,200	(122,700)
<b>*** Facility Design &amp; Construction</b>	<b>959,245</b>	<b>1,121,700</b>	<b>1,149,000</b>	<b>1,355,900</b>	<b>234,200</b>	<b>20.9</b>	<b>1,233,200</b>	<b>(122,700)</b>
R102 Integrated Sec Manag	1,173,147	1,063,200	1,105,600	1,332,000	268,800	25.3	1,252,300	(79,700)
W160 Facilities Admin	2,020,871	2,071,200	1,958,900	2,126,500	55,300	2.7	2,085,000	(41,500)
W169 Transitional Properties	381,281	353,300	369,300	348,900	(4,400)	(1.2)	348,900	-
W200 Facility Operations	5,027,412	5,462,600	4,965,700	8,238,800	2,776,200	50.8	6,526,500	(1,712,300)
W203 Alderney Gate FacMgt	532,575	498,200	718,100	-	(498,200)	(100.0)	-	-
W211 Clean & Tenant Serv.	2,556,085	2,430,700	2,482,600	-	(2,430,700)	(100.0)	-	-
W212 Structural and Arenas	2,674,612	2,342,400	2,650,500	-	(2,342,400)	(100.0)	-	-
W213 Mechanical & PM Serv	4,800,137	3,952,400	4,445,400	7,781,700	3,829,300	96.9	6,715,100	(1,066,600)
Z112 Stadium Operations	<u>1,527,473</u>	<u>1,619,000</u>	<u>1,617,700</u>	<u>1,621,300</u>	<u>2,300</u>	<u>0.1</u>	<u>1,377,800</u>	<u>(243,500)</u>
** Operations	20,693,593	19,793,000	20,313,800	21,449,200	1,656,200	8.4	18,305,600	(3,143,600)
<b>*** Municipal Facilities Mtce &amp; Op</b>	<b>20,693,593</b>	<b>19,793,000</b>	<b>20,313,800</b>	<b>21,449,200</b>	<b>1,656,200</b>	<b>8.4</b>	<b>18,305,600</b>	<b>(3,143,600)</b>
R912 Fleet: Administration	<u>575,200</u>	<u>677,300</u>	<u>646,800</u>	<u>718,500</u>	<u>41,200</u>	<u>6.1</u>	<u>704,800</u>	<u>(13,700)</u>
** Fleet: Administration	575,200	677,300	646,800	718,500	41,200	6.1	704,800	(13,700)
R970 Fleet R&M:Municipal	5,905,203	6,413,900	6,071,300	6,102,700	(311,200)	(4.9)	5,711,500	(391,200)
R971 Fleet Rentals (Vehicle)	<u>(16,625)</u>	<u>(30,000)</u>	<u>(4,700)</u>	<u>(20,000)</u>	<u>10,000</u>	<u>(33.3)</u>	<u>(20,000)</u>	<u>-</u>
** Fleet: Municipal Site	5,888,578	6,383,900	6,066,600	6,082,700	(301,200)	(4.7)	5,691,500	(391,200)
R981 Fleet R&M:Fire	3,259,748	3,399,800	3,452,100	3,342,100	(57,700)	(1.7)	3,263,500	(78,600)
R985 Fleet R&M:Police	<u>1,706,147</u>	<u>1,700,500</u>	<u>1,850,000</u>	<u>1,583,000</u>	<u>(117,500)</u>	<u>(6.9)</u>	<u>1,408,500</u>	<u>(174,500)</u>
** Fleet: Emergency	4,965,895	5,100,300	5,302,100	4,925,100	(175,200)	(3.4)	4,672,000	(253,100)
<b>*** Corporate Fleet</b>	<b>11,429,673</b>	<b>12,161,500</b>	<b>12,015,500</b>	<b>11,726,300</b>	<b>(435,200)</b>	<b>(3.6)</b>	<b>11,068,300</b>	<b>(658,000)</b>
A663 Alderney Gate	123,937	127,100	118,100	125,600	(1,500)	(1.2)	125,000	(600)
A664 Bayers Road	177,946	186,900	186,700	189,400	2,500	1.3	188,700	(700)
A665 Scotia Square	190,330	245,600	236,300	251,000	5,400	2.2	12,100	(238,900)
A667 Acadia Centre	163,647	188,200	188,700	187,700	(500)	(0.3)	33,800	(153,900)
A668 Musquodoboit Harbour	20,000	20,600	20,600	20,600	-	-	20,600	-
A661 Lkd Admin. & Storefr	-	-	-	-	-	-	-	-
** Customer Service Centres	675,860	768,400	750,400	774,300	5,900	0.8	380,200	(394,100)
A625 311 Contact Centre	2,188,849	2,459,800	2,457,000	2,356,400	(103,400)	(4.2)	1,921,600	(434,800)
<b>*** Customer Contact Centres</b>	<b>2,864,710</b>	<b>3,228,200</b>	<b>3,207,400</b>	<b>3,130,700</b>	<b>(97,500)</b>	<b>(3.0)</b>	<b>2,301,800</b>	<b>(828,900)</b>
A124 Office Services	1,114,760	1,084,250	1,084,400	1,054,800	(29,450)	(2.7)	1,046,800	(8,000)
A620 Mrkt & Promotions	596,739	648,900	648,700	617,300	(31,600)	(4.9)	610,300	(7,000)
A622 Public Affairs	561,646	607,250	497,700	630,600	23,350	3.8	504,900	(125,700)
A623 Internal Communications	395,184	384,300	402,500	368,300	(16,000)	(4.2)	368,300	-
A624 Brand Management	216,032	233,500	232,000	144,700	(88,800)	(38.0)	144,700	-
E112 Corp.Comm.Admin.	194,480	199,800	265,400	609,900	410,100	205.3	332,500	(277,400)
<b>*** Corporate Communications</b>	<b>3,078,840</b>	<b>3,158,000</b>	<b>2,930,700</b>	<b>3,425,600</b>	<b>267,600</b>	<b>8.5</b>	<b>3,007,500</b>	<b>(418,100)</b>
<b>Net Total</b>	<b>40,030,556</b>	<b>40,652,200</b>	<b>40,744,200</b>	<b>42,332,000</b>	<b>1,679,800</b>	<b>4.1</b>	<b>36,996,800</b>	<b>(5,335,200)</b>

### Summary Details - Corporate & Customer Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	13,254,182	14,974,100	13,692,300	15,300,600	326,500	2.2	14,474,600	(826,000)
6002 Salaries - Overtime	721,255	509,700	821,700	524,500	14,800	2.9	224,100	(300,400)
6005 PDP & Union Con Incr	(237,611)	-	(133,300)	-	-	-	-	-
6051 Shift Agreements	38,802	48,500	44,800	43,500	(5,000)	(10.3)	43,500	-
6054 Vacation payout	48,751	-	23,400	-	-	-	-	-
6100 Benefits - Salaries	2,883,100	3,190,400	2,983,200	3,109,400	(81,000)	(2.5)	3,095,800	(13,600)
6110 Vacancy Management	-	(281,000)	(110,000)	(341,800)	(60,800)	21.6	(400,300)	(58,500)
6152 Retirement Incentives	101,498	119,000	111,100	116,000	(3,000)	(2.5)	116,000	-
6154 Workers' Compensation	244,869	277,000	260,000	276,800	(200)	(0.1)	276,800	-
6155 Overtime Meals	3,808	7,000	4,800	7,000	-	-	7,000	-
6156 Clothing Allowance	9,700	11,200	11,200	11,200	-	-	11,200	-
6158 WCB Recov Earnings	(250)	-	(800)	-	-	-	-	-
6199 Comp & Ben InterDept	(39,499)	(18,000)	(43,900)	348,900	366,900	(2,038.3)	(408,200)	(757,100)
9200 HR CATS Wage/Ben	(186,079)	(205,000)	(216,800)	(220,000)	(15,000)	7.3	(160,000)	60,000
9210 HR CATS OT Wage/Ben	(65,532)	(80,000)	(78,000)	(87,000)	(7,000)	8.7	(40,000)	47,000
9230 HR CATS OT Meals	<u>10</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>* Compensation and Benefits</b>	<b>16,777,004</b>	<b>18,552,900</b>	<b>17,369,700</b>	<b>19,089,100</b>	<b>536,200</b>	<b>2.9</b>	<b>17,240,500</b>	<b>(1,848,600)</b>
6201 Telephone/Cable	28,541	28,100	35,000	33,100	5,000	17.8	28,000	(5,100)
6202 Courier/Postage	682,972	616,600	640,300	690,100	73,500	11.9	689,300	(800)
6203 Office Furn/Equip	114,997	120,300	131,500	115,100	(5,200)	(4.3)	105,900	(9,200)
6204 Computer S/W & Lic	153,757	226,200	152,500	226,200	-	-	145,500	(80,700)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6205 Printing & Reprod	150,651	101,100	165,600	160,200	59,100	58.5	160,200	-
6207 Office Supplies	49,684	31,600	50,400	44,700	13,100	41.5	39,300	(5,400)
6299 Other Office Expenses	529	1,200	400	200	(1,000)	(83.3)	200	-
<b>* Office</b>	<b>1,181,131</b>	<b>1,125,100</b>	<b>1,175,700</b>	<b>1,269,600</b>	<b>144,500</b>	<b>12.8</b>	<b>1,168,400</b>	<b>(101,200)</b>
6301 Professional Fees	10,682	42,200	12,200	22,700	(19,500)	(46.2)	7,200	(15,500)
6303 Consulting Fees	87,923	51,000	42,000	30,000	(21,000)	(41.2)	10,000	(20,000)
6304 Janitorial Services	2,074,722	1,855,900	2,131,000	2,227,200	371,300	20.0	2,180,000	(47,200)
6308 Snow Removal	543,188	795,300	540,100	604,000	(191,300)	(24.1)	600,000	(4,000)
6310 Outside Personnel	1,090	7,000	3,600	4,000	(3,000)	(42.9)	1,000	(3,000)
6311 Security	1,132,641	963,200	999,800	806,700	(156,500)	(16.2)	750,000	(56,700)
6312 Refuse Collection	131,398	287,400	146,600	157,400	(130,000)	(45.2)	170,000	12,600
6399 Contract Services	1,170,131	1,147,700	1,152,800	1,273,700	126,000	11.0	1,140,200	(133,500)
<b>* External Services</b>	<b>5,151,773</b>	<b>5,149,700</b>	<b>5,028,100</b>	<b>5,125,700</b>	<b>(24,000)</b>	<b>(0.5)</b>	<b>4,858,400</b>	<b>(267,300)</b>
6401 Uniforms & Clothing	35,248	58,800	55,000	59,300	500	0.9	59,300	-
6402 Med & First Aid Supp	6,825	7,400	8,000	6,900	(500)	(6.8)	5,400	(1,500)
6403 Patrol Equip Supplies	8,427	-	-	-	-	-	-	-
6404 Rec Prog Supplies	(176)	-	-	-	-	-	-	-
6405 Photo Supp & Equip	1,414	500	3,000	6,500	6,000	1,200.0	2,500	(4,000)
6406 Bridge Tolls	8,667	7,000	8,500	7,000	-	-	5,000	(2,000)
6407 Clean/Sani Supplies	173,697	158,500	189,400	159,500	1,000	0.6	121,300	(38,200)
6409 Personal Protect Equ	29,487	27,600	39,200	32,300	4,700	17.0	29,800	(2,500)
6499 Other Supplies	101	-	1,400	-	-	-	-	-
<b>* Supplies</b>	<b>263,690</b>	<b>259,800</b>	<b>304,500</b>	<b>271,500</b>	<b>11,700</b>	<b>4.5</b>	<b>223,300</b>	<b>(48,200)</b>
6501 Asphalt	11,879	15,500	10,000	500	(15,000)	(96.8)	500	-
6502 Chemicals	135,462	199,500	136,800	184,000	(15,500)	(7.8)	137,000	(47,000)
6504 Hardware	68,635	61,000	67,700	58,000	(3,000)	(4.9)	45,000	(13,000)
6505 Lubricants	40,444	46,900	39,400	45,100	(1,800)	(3.8)	45,100	-
6506 Lumber	-	1,400	-	1,400	-	-	1,400	-
6507 Propane	117,308	128,000	140,000	224,000	96,000	75.0	200,000	(24,000)
6510 Road Oils	-	-	700	-	-	-	-	-
6511 Salt	206	-	1,600	-	-	-	-	-
6512 Sand	36	-	-	-	-	-	-	-
6515 Stone and Gravel	4,325	-	-	-	-	-	-	-
6517 Paint	29,143	8,000	55,000	28,000	20,000	250.0	15,000	(13,000)
6519 Welding Supplies	5,539	4,000	5,100	6,000	2,000	50.0	6,000	-
6599 Other Materials	596	1,000	1,200	1,000	-	-	1,000	-
<b>* Materials</b>	<b>413,573</b>	<b>465,300</b>	<b>457,500</b>	<b>548,000</b>	<b>82,700</b>	<b>17.8</b>	<b>451,000</b>	<b>(97,000)</b>
6602 Electrical	449,136	415,200	415,900	419,200	4,000	1.0	350,000	(69,200)
6603 Grnds & Landscaping	63,134	25,100	128,100	40,100	15,000	59.8	40,100	-
6604 Bus Gates/Shltr-R&M	7,300	-	-	-	-	-	-	-
6605 Municipal Taxes	8	-	-	-	-	-	-	-
6606 Heating Fuel	1,005,535	921,500	897,600	891,500	(30,000)	(3.3)	650,000	(241,500)
6607 Electricity	3,107,968	3,197,700	3,125,700	3,325,700	128,000	4.0	2,220,000	(1,105,700)
6608 Water	551,905	571,800	534,600	584,600	12,800	2.2	475,000	(109,600)
6609 Elevator & Escalator	84,302	115,000	130,000	122,000	7,000	6.1	122,000	-
6610 Building - Exterior	915,843	486,500	938,600	666,500	180,000	37.0	500,000	(166,500)
6611 Building - Interior	772,542	560,500	782,200	565,400	4,900	0.9	450,000	(115,400)
6612 Safety Systems	512,005	395,000	421,300	407,000	12,000	3.0	350,000	(57,000)
6613 Overhead Doors	116,617	99,500	134,700	99,500	-	-	99,500	-
6614 Envir Assess/Cleanup	117,053	121,500	119,500	121,500	-	-	100,000	(21,500)
6616 Natural Gas-Buildings	911,493	930,000	930,000	1,030,000	100,000	10.8	700,000	(330,000)
6617 Pest Management	34,717	105,800	47,900	55,800	(50,000)	(47.3)	55,800	-
6699 Other Building Cost	84,243	6,400	(46,800)	1,000	(5,400)	(84.4)	1,000	-
<b>* Building Costs</b>	<b>8,733,803</b>	<b>7,951,500</b>	<b>8,559,300</b>	<b>8,329,800</b>	<b>378,300</b>	<b>4.8</b>	<b>6,113,400</b>	<b>(2,216,400)</b>
6701 Equipment Purchase	35,932	58,000	123,200	70,000	12,000	20.7	64,000	(6,000)
6702 Small Tools	68,745	58,900	80,600	60,000	1,100	1.9	50,900	(9,100)
6703 Computer Equip/Rent	1,272	1,000	800	1,000	-	-	1,000	-
6704 Equipment Rental	9,704	19,300	19,100	16,300	(3,000)	(15.5)	15,000	(1,300)
6705 Equip - R&M	90,997	227,400	135,600	165,200	(62,200)	(27.4)	155,900	(9,300)
6706 Computer R&M	140	-	100	-	-	-	-	-
6707 Plumbing & Heating	670,950	223,000	831,300	603,000	380,000	170.4	530,000	(73,000)
6708 Mechanical Equipment	1,215,238	521,500	800,000	546,500	25,000	4.8	546,500	-
6711 Communication System	3,027	6,200	3,600	6,400	200	3.2	6,400	-
<b>* Equipment &amp; Communications</b>	<b>2,096,005</b>	<b>1,115,300</b>	<b>1,994,300</b>	<b>1,468,400</b>	<b>353,100</b>	<b>31.7</b>	<b>1,369,700</b>	<b>(98,700)</b>
6802 Vehicle R&M	2,142,244	2,247,500	2,540,500	2,271,000	23,500	1.0	2,271,000	-
6803 Vehicle Fuel - Diesel	730,436	719,200	716,200	618,100	(101,100)	(14.1)	454,600	(163,500)
6804 Vehicle Fuel - Gas	1,495,788	1,465,500	1,465,500	1,251,200	(214,300)	(14.6)	908,200	(343,000)
6805 Tires and Tubes	462,507	459,000	395,500	357,300	(101,700)	(22.2)	357,300	-
6806 Vehicle Rentals	15,318	21,000	15,000	21,000	-	-	21,000	-
6807 Vehicle Leases	104	-	-	-	-	-	-	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6810 Comm Vehicle R&M	1,151,880	999,000	1,146,000	850,300	(148,700)	(14.9)	850,300	-
6811 Shop Supplies	41,369	43,500	52,600	41,600	(1,900)	(4.4)	41,600	-
6899 Other Vehicle Expense	27,829	50,000	32,000	210,000	160,000	320.0	210,000	-
<b>* Vehicle Expense</b>	<b>6,067,476</b>	<b>6,004,700</b>	<b>6,363,300</b>	<b>5,620,500</b>	<b>(384,200)</b>	<b>(6.4)</b>	<b>5,114,000</b>	<b>(506,500)</b>
6901 Membership Dues	15,271	20,300	16,800	18,300	(2,000)	(9.9)	16,300	(2,000)
6902 Conferences/Workshop	8,579	17,700	14,400	17,800	100	0.6	-	(17,800)
6903 Travel - Local	35,098	59,100	40,400	60,400	1,300	2.2	29,800	(30,600)
6904 Travel - Out of Town	12,148	27,500	34,200	37,000	9,500	34.5	-	(37,000)
6905 Training & Education	137,998	115,000	140,000	111,600	(3,400)	(3.0)	43,900	(67,700)
6906 Licenses & Agreements	199,862	208,800	210,900	214,500	5,700	2.7	214,500	-
6908 Medical Examinations	4,250	2,000	1,000	2,500	500	25.0	2,500	-
6909 Cost of Sales	10,324	-	-	-	-	-	-	-
6910 Signage	32,619	3,500	39,200	2,300	(1,200)	(34.3)	1,000	(1,300)
6911 Facilities Rental	37,402	-	-	-	-	-	-	-
6912 Advertising/Promotio	8,005	14,500	7,800	4,500	(10,000)	(69.0)	2,500	(2,000)
6913 Awards	334	300	300	300	-	-	300	-
6915 Research Data Acquis	2,503	5,000	1,500	6,000	1,000	20.0	3,000	(3,000)
6917 Books and Periodicals	781	6,500	500	6,500	-	-	6,200	(300)
6918 Meals	7,095	4,200	5,500	4,000	(200)	(4.8)	3,400	(600)
6919 Special Projects	182,589	510,000	93,200	270,000	(240,000)	(47.1)	290,000	20,000
6929 Procurement Card Clg	2,620	-	100	-	-	-	-	-
6936 Staff Relations	496	-	3,700	2,500	2,500	-	1,500	(1,000)
6938 Rewarding Excellence	10,861	17,500	20,900	16,100	(1,400)	(8.0)	13,100	(3,000)
6940 Fencing	30,202	5,000	29,600	20,000	15,000	300.0	15,000	(5,000)
6999 Other Goods/Services	35,136	-	15,600	-	-	-	-	-
<b>* Other Goods &amp; Services</b>	<b>774,173</b>	<b>1,016,900</b>	<b>675,600</b>	<b>794,300</b>	<b>(222,600)</b>	<b>(21.9)</b>	<b>643,000</b>	<b>(151,300)</b>
7009 Internal Trfr Other	(238,291)	(9,400)	(53,800)	5,100	14,500	(154.3)	5,100	-
7010 IntTrfr Insur Funds	(66,447)	-	(14,000)	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	(113,600)	(120,000)	(120,000)	-	(120,000)	-
7099 Interdept Chargeback	24,906	-	3,000	-	-	-	-	-
<b>* Interdepartmental</b>	<b>(279,833)</b>	<b>(9,400)</b>	<b>(178,400)</b>	<b>(114,900)</b>	<b>(105,500)</b>	<b>1,122.3</b>	<b>(114,900)</b>	<b>-</b>
8002 Insurance Claims	-	-	900	-	-	-	-	-
8003 Insurance Pol/Prem	1,245	-	3,900	-	-	-	-	-
8008 Transf to/fr Reserve	(16,631)	-	(3,800)	-	-	-	-	-
<b>* Other Fiscal</b>	<b>(15,386)</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>** Total</b>	<b>41,163,410</b>	<b>41,631,800</b>	<b>41,750,600</b>	<b>42,402,000</b>	<b>770,200</b>	<b>1.9</b>	<b>37,066,800</b>	<b>(5,335,200)</b>

### Summary Details - Corporate & Customer Services

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5101 Parking Rentals	(314,147)	(280,000)	(325,000)	-	280,000	(100.0)	-	-
5151 Lease Revenue	(304,687)	(304,000)	(305,000)	-	304,000	(100.0)	-	-
<b>* Fee Revenues</b>	<b>(618,833)</b>	<b>(584,000)</b>	<b>(630,000)</b>	<b>-</b>	<b>584,000</b>	<b>(100.0)</b>	<b>-</b>	<b>-</b>
5508 Recov External Parti	(507,921)	(395,600)	(371,100)	(30,000)	365,600	(92.4)	(30,000)	-
5600 Miscellaneous Revenue	(6,099)	-	(5,300)	(40,000)	(40,000)	-	(40,000)	-
<b>* Other Revenue</b>	<b>(514,020)</b>	<b>(395,600)</b>	<b>(376,400)</b>	<b>(70,000)</b>	<b>325,600</b>	<b>(82.3)</b>	<b>(70,000)</b>	<b>-</b>
<b>** Total</b>	<b>(1,132,854)</b>	<b>(979,600)</b>	<b>(1,006,400)</b>	<b>(70,000)</b>	<b>909,600</b>	<b>(92.9)</b>	<b>(70,000)</b>	<b>-</b>
<b>Net Total</b>	<b>40,030,556</b>	<b>40,652,200</b>	<b>40,744,200</b>	<b>42,332,000</b>	<b>1,679,800</b>	<b>4.1</b>	<b>36,996,800</b>	<b>(5,335,200)</b>

## Finance, Asset Management & ICT

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
A810 Fiscal & Tax Policy	1,252,387	1,219,000	917,400	764,800	(454,200)	(37.3)	741,100	(23,700)
A811 Community Grants	251,753	258,900	245,500	259,600	700	0.3	257,100	(2,500)
<b>** Fiscal Policy &amp; Financial Plann</b>	<b>1,504,140</b>	<b>1,477,900</b>	<b>1,162,900</b>	<b>1,024,400</b>	<b>(453,500)</b>	<b>(30.7)</b>	<b>998,200</b>	<b>(26,200)</b>
A301 Administration - Finance	798,698	797,500	836,100	700,200	(97,300)	(12.2)	708,800	8,600
A888 NAIG - FAM	-	-	60,400	-	-	-	-	-
M351 Managers Contingency	63,980	150,000	176,500	150,000	-	-	77,700	(72,300)
<b>** Admin - Finance</b>	<b>862,678</b>	<b>947,500</b>	<b>1,073,000</b>	<b>850,200</b>	<b>(97,300)</b>	<b>(10.3)</b>	<b>786,500</b>	<b>(63,700)</b>
A311 Revenue - Administration	237,000	327,200	325,200	338,200	11,000	3.4	287,500	(50,700)
A304 LKD-Treasury & invst	-	-	-	-	-	-	-	-
A313 Cash Management	398,521	419,500	419,500	426,200	6,700	1.6	412,900	(13,300)
A314 General Revenue	(495,833)	(404,800)	(419,800)	(399,600)	5,200	(1.3)	(157,100)	242,500
A316 Taxation	(1,507,557)	(1,582,900)	(1,558,800)	(1,867,400)	(284,500)	18.0	(1,539,900)	327,500
A325 Collections	206,822	67,000	125,900	111,700	44,700	66.7	333,950	222,250
A360 Parking Meters	189,406	59,300	59,300	59,300	-	-	28,600	(30,700)
<b>** Revenue</b>	<b>(815,005)</b>	<b>(836,700)</b>	<b>(770,700)</b>	<b>(1,055,000)</b>	<b>(218,300)</b>	<b>26.1</b>	<b>(392,400)</b>	<b>662,600</b>
A302 Corporate Planning	373,002	388,700	422,400	485,700	97,000	25.0	563,700	78,000
<b>** Corporate Planning</b>	<b>373,002</b>	<b>388,700</b>	<b>422,400</b>	<b>485,700</b>	<b>97,000</b>	<b>25.0</b>	<b>563,700</b>	<b>78,000</b>
A321 Accounting Administration	576,954	570,200	525,800	358,700	(211,500)	(37.1)	167,050	(191,650)
A322 Payment Processing	571,164	635,900	599,700	640,600	4,700	0.7	639,100	(1,500)
A323 Accounting Ctrl/Rpt	739,759	761,600	625,900	605,500	(156,100)	(20.5)	604,750	(750)
A324 Accounting Svce Del	654,192	689,400	804,700	1,133,800	444,400	64.5	1,129,750	(4,050)
* Accounting	2,542,068	2,657,100	2,556,100	2,738,600	81,500	3.1	2,540,650	(197,950)
A615 Payroll Ctrl & Rptg	341,501	488,000	407,900	407,000	(81,000)	(16.6)	412,700	5,700
A616 Payroll Service Delivery	711,318	708,100	737,100	776,500	68,400	9.7	603,900	(172,600)
A617 Payroll Processing	263,368	322,300	235,300	315,200	(7,100)	(2.2)	310,750	(4,450)
* Payroll	1,316,187	1,518,400	1,380,300	1,498,700	(19,700)	(1.3)	1,327,350	(171,350)
<b>** Accounting and Payroll</b>	<b>3,858,255</b>	<b>4,175,500</b>	<b>3,936,400</b>	<b>4,237,300</b>	<b>61,800</b>	<b>1.5</b>	<b>3,868,000</b>	<b>(369,300)</b>
A331 General Purchasing	872,081	773,200	855,018	789,200	16,000	2.1	717,950	(71,250)
A332 Inventory Management	344,388	407,600	154,700	405,200	(2,400)	(0.6)	130,700	(274,500)
A333 BTC Inventory	553,868	613,500	605,400	509,200	(104,300)	(17.0)	486,800	(22,400)
A334 Corp Fleet & Gen Inv	508,600	537,700	541,100	544,600	6,900	1.3	533,150	(11,450)
A335 Procurement PSRs	603,762	616,600	637,900	681,700	65,100	10.6	676,700	(5,000)
A336 Procurement Staff	589,012	676,800	625,800	683,300	6,500	1.0	683,300	-
A337 Disp.of Surplus Equi	1,038	-	-	-	-	-	-	-
A338 RLT Inventory	362,467	520,800	481,400	428,000	(92,800)	(17.8)	417,600	(10,400)
A339 Inventory Administration	628,356	651,000	656,500	655,400	4,400	0.7	644,900	(10,500)
<b>** Procurement</b>	<b>4,463,571</b>	<b>4,797,200</b>	<b>4,557,818</b>	<b>4,696,600</b>	<b>(100,600)</b>	<b>(2.1)</b>	<b>4,291,100</b>	<b>(405,500)</b>
A721 Chief Info Office	936,489	900,700	1,053,363	1,002,000	101,300	11.2	182,400	(819,600)
* Chief Information Office	936,489	900,700	1,053,363	1,002,000	101,300	11.2	182,400	(819,600)
A410 Digital Services	1,323,818	778,000	1,094,100	1,174,200	396,200	50.9	1,167,500	(6,700)
A642 LKD Portfolio Mgmt	234,646	-	-	-	-	-	-	-
A645 Strategic Plan/Deliv	(850)	485,500	452,050	545,900	60,400	12.4	537,400	(8,500)
A724 Enterprise Architect	550,886	875,400	581,036	604,400	(271,000)	(31.0)	591,100	(13,300)
A734 ICT Proj Mgmt (PMO)	993,315	1,547,900	1,012,670	935,300	(612,600)	(39.6)	909,500	(25,800)
A736 ICT Business Analysis	-	-	316,520	309,400	309,400	-	309,400	-
A747 ICT Innovation & Quality	-	-	20,500	289,800	289,800	-	289,800	-
* Strategic Planning & Delivery	3,101,816	3,686,800	3,476,876	3,859,000	172,200	4.7	3,804,700	(54,300)
A421 ICT Corporate Services	3,514,061	3,767,000	3,863,819	3,771,400	4,400	0.1	3,194,400	(577,000)
A723 ITSM-Info Tech Sys	748	-	-	-	-	-	-	-
A732 Business App Mgt	6,763,115	6,226,800	5,006,801	5,133,200	(1,093,600)	(17.6)	5,123,700	(9,500)
A741 Svc Mgt & Ops Admin	9,942	486,000	494,100	483,800	(2,200)	(0.5)	477,400	(6,400)
A742 Technology Infrastructure	2,393,677	2,967,300	2,072,800	4,659,500	1,692,200	57.0	4,069,000	(590,500)
A743 ICT Asset Management	3,640,662	4,186,800	3,250,087	1,225,900	(2,960,900)	(70.7)	1,157,300	(68,600)
A744 ICT Corporate Solutions	-	960,900	1,087,100	1,185,000	224,100	23.3	1,172,000	(13,000)



Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
A745 Tech Systems Admin	-	-	766,600	859,000	859,000	-	859,000	-
A746 ICT GIS	-	949,700	1,225,405	1,447,700	498,000	52.4	1,435,500	(12,200)
A749 ICT Service Support	-	-	861,466	928,700	928,700	-	918,700	(10,000)
* Service Management & Operations	16,322,206	19,544,500	18,628,178	19,694,200	149,700	0.8	18,407,000	(1,287,200)
A726 ICT Digital Security	-	280,200	381,800	642,200	362,000	129.2	632,600	(9,600)
* Digital Security	-	280,200	381,800	642,200	362,000	129.2	632,600	(9,600)
A420 Locked Customer Care	-	-	-	-	-	-	-	-
W701 Asset Management	564,631	616,300	836,000	1,214,200	597,900	97.0	1,093,100	(121,100)
<b>** Asset Management</b>	<b>564,631</b>	<b>616,300</b>	<b>836,000</b>	<b>1,214,200</b>	<b>597,900</b>	<b>97.0</b>	<b>1,093,100</b>	<b>(121,100)</b>
M555 Parkade	-	(425,000)	(425,000)	(700,000)	(275,000)	64.7	(823,000)	(123,000)
W100 Real Est & Mgt Admin	1,123,263	595,800	581,100	606,200	10,400	1.7	590,850	(15,350)
W202 Commercial Leasing	2,901,883	3,724,900	3,479,950	3,114,000	(610,900)	(16.4)	2,973,450	(140,550)
W400 Acquisitions & Disposals	253,224	235,000	190,050	236,000	1,000	0.4	188,300	(47,700)
W500 Business Parks	77,854	67,700	91,100	(132,900)	(200,600)	(296.3)	(123,400)	9,500
W955 Corporate Accommodations	61,732	50,000	100,000	50,000	-	-	-	(50,000)
<b>** Corporate Real Estate</b>	<b>4,417,956</b>	<b>4,248,400</b>	<b>4,017,200</b>	<b>3,173,300</b>	<b>(1,075,100)</b>	<b>(25.3)</b>	<b>2,806,200</b>	<b>(367,100)</b>
<b>*** Total</b>	<b>35,589,740</b>	<b>40,227,000</b>	<b>38,775,235</b>	<b>39,824,100</b>	<b>(402,900)</b>	<b>(1.0)</b>	<b>37,041,100</b>	<b>(2,783,000)</b>

### Finance, Asset Management & ICT

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	20,155,421	21,742,300	21,560,000	22,642,000	899,700	4.1	22,642,000	-
6002 Salaries - Overtime	465,029	434,200	490,895	465,800	31,600	7.3	408,650	(57,150)
6005 PDP & Union Con Incr	(575,063)	-	(139,037)	-	-	-	-	-
6051 Shift Agreements	2,289	2,200	2,200	2,200	-	-	2,200	-
6054 Vacation payout	29,862	-	6,293	-	-	-	-	-
6099 Other Allowances	1,908	-	-	-	-	-	-	-
6100 Benefits - Salaries	4,083,510	4,422,600	4,350,100	4,346,900	(75,700)	(1.7)	4,346,900	-
6110 Vacancy Management	-	(525,100)	(8,000)	(772,500)	(247,400)	47.1	(1,750,300)	(977,800)
6120 Comp OCC Budget Yr 1	-	526,000	-	337,000	(189,000)	(35.9)	100,000	(237,000)
6150 Honorariums	-	1,000	1,000	1,000	-	-	-	(1,000)
6152 Retirement Incentives	139,648	156,500	155,200	150,200	(6,300)	(4.0)	150,200	-
6154 Workers' Compensation	386,038	415,600	413,600	377,800	(37,800)	(9.1)	377,800	-
6155 Overtime Meals	1,265	2,000	1,600	2,000	-	-	2,000	-
6156 Clothing Allowance	2,476	4,100	4,100	4,100	-	-	4,100	-
6199 Comp & Ben InterDept	(162,083)	-	(144,300)	-	-	-	-	-
9200 HR CATS Wage/Ben	(402,043)	-	(768,200)	-	-	-	-	-
9210 HR CATS OT Wage/Ben	477	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>24,128,735</b>	<b>27,181,400</b>	<b>25,925,451</b>	<b>27,556,500</b>	<b>375,100</b>	<b>1.4</b>	<b>26,283,550</b>	<b>(1,272,950)</b>
6201 Telephone/Cable	1,229,290	1,355,000	1,369,988	1,327,100	(27,900)	(2.1)	1,276,350	(50,750)
6202 Courier/Postage	35,665	39,700	44,500	39,700	-	-	25,700	(14,000)
6203 Office Furn/Equip	26,183	34,600	39,751	35,200	600	1.7	14,400	(20,800)
6204 Computer S/W & Lic	3,951,337	4,156,900	4,317,483	4,938,300	781,400	18.8	4,602,200	(336,100)
6205 Printing & Reprod	616,583	687,200	495,500	581,700	(105,500)	(15.4)	303,200	(278,500)

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6207 Office Supplies	66,919	63,100	54,000	60,100	(3,000)	(4.8)	28,400	(31,700)
6299 Other Office Expenses	3,623	5,100	5,500	5,100	-	-	1,100	(4,000)
<b>* Office</b>	<b>5,929,598</b>	<b>6,341,600</b>	<b>6,326,722</b>	<b>6,987,200</b>	<b>645,600</b>	<b>10.2</b>	<b>6,251,350</b>	<b>(735,850)</b>
6301 Professional Fees	285,509	240,300	256,900	245,300	5,000	2.1	205,300	(40,000)
6303 Consulting Fees	96,803	220,000	136,000	233,000	13,000	5.9	62,500	(170,500)
6304 Janitorial Services	10,001	10,000	10,000	11,200	1,200	12.0	11,200	-
6305 Property Appraisal	57,080	86,000	41,000	86,000	-	-	86,000	-
6306 Property Survey	39,574	49,500	49,500	54,500	5,000	10.1	54,500	-
6310 Outside Personnel	133,747	-	-	126,000	126,000	-	126,000	-
6311 Security	1,791	2,000	8,500	1,800	(200)	(10.0)	1,800	-
6312 Refuse Collection	316	500	500	500	-	-	500	-
6316 Real Property Disb	6,535	6,000	6,000	6,000	-	-	-	(6,000)
6399 Contract Services	3,368,405	4,936,700	4,983,569	4,713,800	(222,900)	(4.5)	4,491,950	(221,850)
<b>* External Services</b>	<b>3,999,762</b>	<b>5,551,000</b>	<b>5,491,969</b>	<b>5,478,100</b>	<b>(72,900)</b>	<b>(1.3)</b>	<b>5,039,750</b>	<b>(438,350)</b>
6401 Uniforms & Clothing	5,199	12,000	12,126	12,000	-	-	8,500	(3,500)
6402 Med & First Aid Supp	91	100	100	100	-	-	100	-
6404 Rec Prog Supplies	50	-	-	-	-	-	-	-
6406 Bridge Tolls	198	300	300	300	-	-	300	-
6407 Clean/Sani Supplies	424	1,000	1,100	1,000	-	-	1,000	-
6409 Personal Protect Equ	1,577	1,600	2,500	1,600	-	-	1,600	-
6499 Other Supplies	26	-	-	-	-	-	-	-
<b>* Supplies</b>	<b>7,566</b>	<b>15,000</b>	<b>16,126</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>11,500</b>	<b>(3,500)</b>
6504 Hardware	4,226	15,000	15,000	15,000	-	-	-	(15,000)
6511 Salt	646	-	-	-	-	-	-	-
6599 Other Materials	25,361	-	2,300	-	-	-	-	-
<b>* Materials</b>	<b>30,232</b>	<b>15,000</b>	<b>17,300</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>
6602 Electrical	3,458	4,000	2,000	4,100	100	2.5	4,100	-
6605 Municipal Taxes	607,650	717,000	697,700	698,600	(18,400)	(2.6)	698,600	-
6606 Heating Fuel	3,588	3,000	3,000	3,100	100	3.3	3,100	-
6607 Electricity	126,362	137,400	137,400	133,400	(4,000)	(2.9)	100,050	(33,350)
6608 Water	14	2,500	2,500	2,600	100	4.0	2,600	-
6611 Building - Interior	18,418	15,000	11,500	15,000	-	-	15,000	-
6612 Safety Systems	2,446	1,000	2,500	1,000	-	-	1,000	-
6613 Overhead Doors	-	2,000	2,000	1,000	(1,000)	(50.0)	1,000	-
6616 Natural Gas-Buildings	15,467	15,000	15,000	15,300	300	2.0	10,300	(5,000)
6617 Pest Management	2,904	2,000	2,000	2,000	-	-	2,000	-
6690 Building OCC Transfer	54	-	-	-	-	-	-	-
6699 Other Building Cost	132	-	-	-	-	-	-	-
<b>* Building Costs</b>	<b>780,492</b>	<b>898,900</b>	<b>875,600</b>	<b>876,100</b>	<b>(22,800)</b>	<b>(2.5)</b>	<b>837,750</b>	<b>(38,350)</b>
6701 Equipment Purchase	24,859	5,500	5,500	5,500	-	-	2,500	(3,000)
6702 Small Tools	1,037	1,300	1,300	1,300	-	-	1,300	-
6703 Computer Equip/Rent	1,284,910	1,320,000	1,670,325	1,458,000	138,000	10.5	1,208,000	(250,000)
6704 Equipment Rental	42,535	40,000	40,000	40,000	-	-	53,000	13,000
6705 Equip - R&M	43,428	12,600	13,082	12,600	-	-	7,700	(4,900)
6706 Computer R&M	508,541	398,100	410,100	424,500	26,400	6.6	424,500	-
6707 Plumbing & Heating	5,589	3,000	3,000	3,000	-	-	3,000	-
6708 Mechanical Equipment	878	1,000	1,000	1,000	-	-	1,000	-
6711 Communication System	373,040	370,000	370,000	409,600	39,600	10.7	409,600	-
<b>* Equipment &amp; Communications</b>	<b>2,284,816</b>	<b>2,151,500</b>	<b>2,514,307</b>	<b>2,355,500</b>	<b>204,000</b>	<b>9.5</b>	<b>2,110,600</b>	<b>(244,900)</b>
6802 Vehicle R&M	910	-	100	-	-	-	-	-
6811 Shop Supplies	8	-	-	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>918</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6901 Membership Dues	347,873	345,000	404,250	294,200	(50,800)	(14.7)	238,800	(55,400)
6902 Conferences/Workshop	35,679	67,900	64,305	68,400	500	0.7	-	(68,400)
6903 Travel - Local	65,132	73,900	71,800	76,000	2,100	2.8	29,100	(46,900)
6904 Travel - Out of Town	38,080	81,400	58,000	81,400	-	-	600	(80,800)
6905 Training & Education	155,494	205,300	201,950	197,300	(8,000)	(3.9)	67,400	(129,900)
6906 Licenses & Agreements	905	800	400	-	(800)	(100.0)	-	-
6908 Medical Examinations	40	-	-	-	-	-	-	-
6909 Cost of Sales	370,763	475,000	475,000	475,000	-	-	475,000	-
6910 Signage	1,912	25,000	18,000	25,000	-	-	5,000	(20,000)
6911 Facilities Rental	3,545,104	3,811,100	3,712,900	3,869,600	58,500	1.5	3,614,300	(255,300)
6912 Advertising/Promotio	53,070	52,900	46,700	52,700	(200)	(0.4)	24,000	(28,700)
6913 Awards	532	4,100	3,950	4,100	-	-	2,800	(1,300)
6914 Recruiting	29,722	-	-	-	-	-	-	-
6915 Research Data Acquis	-	-	-	100	100	-	100	-
6917 Books and Periodicals	972	3,200	3,200	2,500	(700)	(21.9)	1,500	(1,000)
6918 Meals	12,685	7,600	8,900	7,600	-	-	3,400	(4,200)
6919 Special Projects	1,224	30,000	15,050	30,000	-	-	-	(30,000)
6933 Community Events	-	1,700	22,000	1,700	-	-	1,700	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6936 Staff Relations	16,867	-	-	-	-	-	-	-
6938 Rewarding Excellence	3,301	36,100	39,540	36,300	200	0.6	18,200	(18,100)
6942 Management Fees	310,424	300,000	300,000	300,000	-	-	88,900	(211,100)
6999 Other Goods/Services	23,816	1,000	1,550	1,000	-	-	1,000	-
<b>* Other Goods &amp; Services</b>	<b>5,013,593</b>	<b>5,522,000</b>	<b>5,447,495</b>	<b>5,522,900</b>	<b>900</b>	<b>0.0</b>	<b>4,571,800</b>	<b>(951,100)</b>
7008 IntnTrsf IT & Commun	-	-	(5,477)	-	-	-	-	-
7009 Internal Trfr Other	(268,923)	(295,000)	(288,618)	(295,000)	-	-	(295,000)	-
7010 IntTrfr Insur Funds	(9,052)	-	-	-	-	-	-	-
7011 Int Trf Record Check	-	-	100	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	1,105	-	-	-	-	-
7013 Int Trf Extra Duty	2,586	4,000	4,000	4,000	-	-	-	(4,000)
7015 Int Trf FacilityRent	(68,700)	(68,700)	(68,700)	(19,000)	49,700	(72.3)	(19,000)	-
7099 Interdept Chargeback	(26,462)	-	(2,900)	-	-	-	-	-
<b>* Interdepartmental</b>	<b>(370,552)</b>	<b>(359,700)</b>	<b>(360,490)</b>	<b>(310,000)</b>	<b>49,700</b>	<b>(13.8)</b>	<b>(314,000)</b>	<b>(4,000)</b>
8008 Transf to/fr Reserve	1,308,929	466,200	672,100	-	(466,200)	(100.0)	-	-
8030 Trf Fr Resvs to Oper	-	-	-	(409,200)	(409,200)	-	(409,200)	-
8031 Trf To Resvs Fr Oper	-	-	-	1,000,000	1,000,000	-	500,000	(500,000)
<b>* Other Fiscal</b>	<b>1,308,929</b>	<b>466,200</b>	<b>672,100</b>	<b>590,800</b>	<b>124,600</b>	<b>26.7</b>	<b>90,800</b>	<b>(500,000)</b>
<b>** Total</b>	<b>43,114,091</b>	<b>47,782,900</b>	<b>46,926,680</b>	<b>49,087,100</b>	<b>1,304,200</b>	<b>2.7</b>	<b>44,883,100</b>	<b>(4,204,000)</b>

### Summary Details - Finance, Asset Management & ICT

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4909 False Alarm Recovery	(735,058)	(750,000)	(765,000)	(735,000)	15,000	(2.0)	(530,000)	205,000
4951 By-Law F300 Revenue	(1,957,694)	(1,960,000)	(1,960,000)	(1,960,000)	-	-	(1,762,600)	197,400
5101 Parking Rentals	(2,280,442)	(2,275,000)	(2,575,000)	(2,979,000)	(704,000)	30.9	(2,166,900)	812,100
5102 Facilities Rentals	(1,221,785)	(1,046,300)	(1,046,300)	(1,140,000)	(93,700)	9.0	(1,616,000)	(476,000)
5151 Lease Revenue	(466,598)	(600,100)	(599,400)	(910,900)	(310,800)	51.8	(576,000)	334,900
5205 Tax Certificates	(214,275)	(220,000)	(220,000)	(500,000)	(280,000)	127.3	(337,500)	162,500
5229 Tax Sale Admin Fees	(73,485)	(145,000)	(100,000)	(100,000)	45,000	(31.0)	-	100,000
5450 Other Sales Revenue	(20,000)	-	(20,000)	-	-	-	-	-
<b>* Fee Revenues</b>	<b>(6,969,337)</b>	<b>(6,996,400)</b>	<b>(7,285,700)</b>	<b>(8,324,900)</b>	<b>(1,328,500)</b>	<b>19.0</b>	<b>(6,989,000)</b>	<b>1,335,900</b>
5508 Recov External Parti	(485,265)	(504,500)	(743,745)	(883,100)	(378,600)	75.0	(798,000)	85,100
5600 Miscellaneous Revenue	(69,749)	(55,000)	(122,000)	(55,000)	-	-	(55,000)	-
<b>* Other Revenue</b>	<b>(555,014)</b>	<b>(559,500)</b>	<b>(865,745)</b>	<b>(938,100)</b>	<b>(378,600)</b>	<b>67.7</b>	<b>(853,000)</b>	<b>85,100</b>
<b>** Total</b>	<b>(7,524,351)</b>	<b>(7,555,900)</b>	<b>(8,151,445)</b>	<b>(9,263,000)</b>	<b>(1,707,100)</b>	<b>22.6</b>	<b>(7,842,000)</b>	<b>1,421,000</b>
<b>Net Surplus/Deficit</b>	<b>35,589,740</b>	<b>40,227,000</b>	<b>38,775,235</b>	<b>39,824,100</b>	<b>(402,900)</b>	<b>(1.0)</b>	<b>37,041,100</b>	<b>(2,783,000)</b>

### Summary of Net Expenditures - HR / Office of Diversity & Inclusion

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
E401 Diversity-Inclusion	627,152	780,900	772,200	752,900	(28,000)	(3.6)	744,900	(8,000)
E402 Fr/Loc Immig Partn	-	(34,200)	(22,900)	-	34,200	(100.0)	(79,700)	(79,700)
<b>* Diversity and Inclusion</b>	<b>627,152</b>	<b>746,700</b>	<b>749,300</b>	<b>752,900</b>	<b>6,200</b>	<b>0.8</b>	<b>665,200</b>	<b>(87,700)</b>
F182 Health Safety & Wellness	1,134,185	1,304,150	1,228,800	1,285,700	(18,450)	(1.4)	1,242,400	(43,300)
A240 Labour Relations	636,736	779,500	874,820	942,000	162,500	20.8	928,700	(13,300)
A235 Employee Services	806,871	787,250	651,100	804,100	16,850	2.1	800,900	(3,200)
A230 Total Rewards	403,006	571,600	623,116	660,500	88,900	15.6	596,200	(64,300)
A220 Client Services	1,523,050	1,482,350	1,512,664	1,280,284	(202,066)	(13.6)	1,234,770	(45,514)
A210 Org Dev Health&Safe	1,107,995	1,165,750	1,077,950	1,175,800	10,050	0.9	1,088,300	(87,500)
A205 HR Administration	474,203	444,600	488,700	472,916	28,316	6.4	479,530	6,614
<b>* Human Resources</b>	<b>6,086,046</b>	<b>6,535,200</b>	<b>6,457,150</b>	<b>6,621,300</b>	<b>86,100</b>	<b>1.3</b>	<b>6,370,800</b>	<b>(250,500)</b>
<b>Net Total</b>	<b>6,713,198</b>	<b>7,281,900</b>	<b>7,206,450</b>	<b>7,374,200</b>	<b>92,300</b>	<b>1.3</b>	<b>7,036,000</b>	<b>(338,200)</b>

### Summary Details -HR / Office of Diversity & Inclusion

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	5,075,529	5,579,900	5,683,399	5,691,500	111,600	2.0	5,688,700	(2,800)
6002 Salaries - Overtime	3,914	1,000	5,200	1,000	-	-	-	(1,000)
6005 PDP & Union Con Incr	(84,557)	-	(144,900)	-	-	-	-	-
6054 Vacation payout	31,471	-	-	-	-	-	-	-
6100 Benefits - Salaries	941,873	1,025,900	1,024,300	923,700	(102,200)	(10.0)	923,500	(200)
6110 Vacancy Management	-	(125,100)	-	(124,600)	500	(0.4)	(149,100)	(24,500)
6152 Retirement Incentives	30,109	36,500	36,500	32,400	(4,100)	(11.2)	32,400	-
6154 Workers' Compensation	79,843	82,000	82,000	86,900	4,900	6.0	86,800	(100)
6199 Comp & Ben InterDept	(131,654)	38,300	(105,800)	55,500	17,200	44.9	106,700	51,200
9200 HR CATS Wage/Ben	111	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>5,946,640</b>	<b>6,638,500</b>	<b>6,580,699</b>	<b>6,666,400</b>	<b>27,900</b>	<b>0.4</b>	<b>6,689,000</b>	<b>22,600</b>
6201 Telephone/Cable	5,978	900	2,970	1,000	100	11.1	1,000	-
6202 Courier/Postage	1,720	2,700	960	2,000	(700)	(25.9)	2,000	-
6203 Office Furn/Equip	19,089	8,800	24,140	7,000	(1,800)	(20.5)	1,000	(6,000)
6204 Computer S/W & Lic	298	1,000	600	1,000	-	-	1,000	-
6205 Printing & Reprod	504	700	7,100	11,900	11,200	1,600.0	3,000	(8,900)
6207 Office Supplies	10,934	12,500	6,550	15,600	3,100	24.8	4,500	(11,100)
6299 Other Office Expenses	3,005	-	600	-	-	-	-	-
<b>* Office</b>	<b>41,528</b>	<b>26,600</b>	<b>42,920</b>	<b>38,500</b>	<b>11,900</b>	<b>44.7</b>	<b>12,500</b>	<b>(26,000)</b>
6301 Professional Fees	141,341	172,200	152,400	177,500	5,300	3.1	150,000	(27,500)
6303 Consulting Fees	27,085	20,200	40,781	20,000	(200)	(1.0)	-	(20,000)
6310 Outside Personnel	1,841	-	-	-	-	-	-	-
6399 Contract Services	79,342	57,900	6,700	33,500	(24,400)	(42.1)	33,500	-
<b>* External Services</b>	<b>249,610</b>	<b>250,300</b>	<b>199,881</b>	<b>231,000</b>	<b>(19,300)</b>	<b>(7.7)</b>	<b>183,500</b>	<b>(47,500)</b>
6402 Med & First Aid Supp	3,669	-	-	-	-	-	-	-
6404 Rec Prog Supplies	774	-	560	-	-	-	-	-
6406 Bridge Tolls	190	-	-	-	-	-	-	-
6409 Personal Protect Equ	123	-	300	-	-	-	-	-
6499 Other Supplies	50	-	-	-	-	-	-	-
<b>* Supplies</b>	<b>4,807</b>	<b>-</b>	<b>860</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6701 Equipment Purchase	882	1,000	-	1,000	-	-	1,000	-
6703 Computer Equip/Rent	1,131	-	-	-	-	-	-	-
<b>* Equipment &amp; Communications</b>	<b>2,013</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>
6901 Membership Dues	33,970	32,400	30,352	41,484	9,084	28.0	1,000	(40,484)
6902 Conferences/Workshop	10,630	1,900	8,915	8,000	6,100	321.1	41,470	33,470
6903 Travel - Local	23,471	25,600	21,400	38,800	13,200	51.6	-	(38,800)
6904 Travel - Out of Town	13,886	7,800	13,800	4,500	(3,300)	(42.3)	10,200	5,700
6905 Training & Education	33,587	53,400	68,288	74,000	20,600	38.6	-	(74,000)
6908 Medical Examinations	4	-	-	-	-	-	29,430	29,430
6912 Advertising/Promotio	103	-	-	10,000	10,000	-	-	(10,000)
6913 Awards	386	-	(2,328)	-	-	-	5,000	5,000
6914 Recruiting	65,958	34,700	30,600	16,000	(18,700)	(53.9)	-	(16,000)
6917 Books and Periodicals	8,230	8,650	7,500	10,100	1,450	16.8	16,000	5,900
6918 Meals	5,150	1,500	4,500	1,316	(184)	(12.3)	4,000	2,684
6919 Special Projects	135,461	144,100	162,519	148,900	4,800	3.3	-	(148,900)
6928 Committee Expenses	-	-	-	4,500	4,500	-	99,000	94,500
6933 Community Events	5,800	10,000	10,000	30,000	20,000	200.0	10,000	(20,000)
6936 Staff Relations	103	-	-	-	-	-	-	-
6937 Corporate Training	243,710	200,000	200,000	240,000	40,000	20.0	140,000	(100,000)
6938 Rewarding Excellence	1,883	3,000	4,200	18,400	15,400	513.3	4,600	(13,800)
6943 Health and Wellness	653	-	-	-	-	-	-	-
6999 Other Goods/Services	12,179	7,250	4,900	1,000	(6,250)	(86.2)	-	(1,000)
<b>* Other Goods &amp; Services</b>	<b>595,164</b>	<b>530,300</b>	<b>564,646</b>	<b>647,000</b>	<b>116,700</b>	<b>22.0</b>	<b>359,700</b>	<b>(287,300)</b>

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
7008 InTrsf IT & Commun	-	-	100	-	-	-	-	-
7009 Internal Trfr Other	21,766	-	6,300	-	-	-	-	-
7011 Int Trf Record Check	(6,872)	-	(6,700)	-	-	-	-	-
7012 Int Trf Print/Reprod	-	-	1,644	-	-	-	-	-
7015 Int Trf FacilityRent	259	-	-	-	-	-	-	-
* Interdepartmental	15,153	-	1,344	-	-	-	-	-
8030 Trfr Fr Resvs to Oper	-	-	-	(50,000)	(50,000)	-	(50,000)	-
* Other Fiscal	-	-	-	(50,000)	(50,000)	-	(50,000)	-
** Total	6,854,914	7,446,700	7,390,350	7,533,900	87,200	1.2	7,195,700	(338,200)

### Summary Details - HR / Office of Diversity & Inclusion

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
5508 Recov External Parties	(141,716)	(84,800)	(103,900)	(159,700)	(74,900)	88.3	(159,700)	-
5521 CUPE Admin Fee	-	(80,000)	(80,000)	-	80,000	(100.0)	-	-
* Other Revenue	(141,716)	(164,800)	(183,900)	(159,700)	5,100	(3.1)	(159,700)	-
** Total	(141,716)	(164,800)	(183,900)	(159,700)	5,100	(3.1)	(159,700)	-
Net Total	6,713,198	7,281,900	7,206,450	7,374,200	92,300	1.3	7,036,000	(338,200)

### Summary of Net Expenditures - Legal & Legislative Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
A121 Municipal Clerk	1,040,940	1,140,800	1,140,800	1,212,700	71,900	6.3	1,124,600	(88,100)
A125 Elections	415,000	415,000	415,000	915,000	500,000	120.5	915,000	-
A722 Access & Privacy	280,977	293,100	292,100	301,800	8,700	3.0	295,800	(6,000)
A725 Information Management	494,116	606,700	569,300	658,100	51,400	8.5	642,700	(15,400)
A122 Info Resource Mgmt	-	-	-	-	-	-	-	-
<b>* Municipal Clerks</b>	<b>2,231,033</b>	<b>2,455,600</b>	<b>2,417,200</b>	<b>3,087,600</b>	<b>632,000</b>	<b>25.7</b>	<b>2,978,100</b>	<b>(109,500)</b>
A110 Legal Services	3,306,053	3,653,700	3,492,250	4,197,600	543,900	14.9	3,716,200	(481,400)
<b>* Legal Services</b>	<b>3,306,053</b>	<b>3,653,700</b>	<b>3,492,250</b>	<b>4,197,600</b>	<b>543,900</b>	<b>14.9</b>	<b>3,716,200</b>	<b>(481,400)</b>
A101 Director's Office-Admin	477,531	447,700	458,100	454,400	6,700	1.5	454,400	-
<b>* Director's Office</b>	<b>477,531</b>	<b>447,700</b>	<b>458,100</b>	<b>454,400</b>	<b>6,700</b>	<b>1.5</b>	<b>454,400</b>	<b>-</b>
A303 Risk & Insurance Services	489,820	623,800	552,500	682,000	58,200	9.3	670,500	(11,500)
<b>** Total</b>	<b>6,504,437</b>	<b>7,180,800</b>	<b>6,920,050</b>	<b>8,421,600</b>	<b>1,240,800</b>	<b>17.3</b>	<b>7,819,200</b>	<b>(602,400)</b>

### Summary Details - Legal & Legislative Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	5,139,984	5,090,000	5,401,665	6,060,300	970,300	19.1	6,060,300	-
6002 Salaries - Overtime	19,283	14,000	14,000	15,100	1,100	7.9	11,900	(3,200)
6003 Wages - Regular	-	-	-	50,000	50,000	-	50,000	-
6005 PDP & Union Con Incr	(153,904)	-	(143,900)	-	-	-	-	-
6054 Vacation payout	22,972	-	3,000	-	-	-	-	-
6099 Other Allowances	-	-	-	16,200	16,200	-	16,200	-
6100 Benefits - Salaries	910,867	924,700	953,600	1,023,300	98,600	10.7	1,023,300	-
6101 Benefits - Wages	-	-	-	100	100	-	100	-
6110 Vacancy Management	-	(93,400)	(11,300)	(82,100)	11,300	(12.1)	(319,500)	(237,400)
6152 Retirement Incentives	31,839	32,400	32,400	34,400	2,000	6.2	34,400	-
6154 Workers' Compensation	75,752	74,500	74,800	86,400	11,900	16.0	86,400	-
6157 stipends	135	-	-	-	-	-	-	-
6199 Comp & Ben InterDept	(112,223)	67,900	(210,965)	68,200	300	0.4	68,200	-
<b>* Compensation and Benefits</b>	<b>5,934,705</b>	<b>6,110,100</b>	<b>6,113,300</b>	<b>7,271,900</b>	<b>1,161,800</b>	<b>19.0</b>	<b>7,031,300</b>	<b>(240,600)</b>
6201 Telephone/Cable	5,959	12,500	8,500	48,400	35,900	287.2	45,400	(3,000)
6202 Courier/Postage	10,963	12,100	10,100	306,400	294,300	2,432.2	304,100	(2,300)
6203 Office Furn/Equip	9,649	13,300	10,550	22,300	9,000	67.7	19,300	(3,000)
6204 Computer S/W & Lic	64,006	61,000	70,000	47,700	(13,300)	(21.8)	47,700	-
6205 Printing & Reprod	132	6,300	600	70,500	64,200	1,019.0	69,000	(1,500)
6207 Office Supplies	35,761	37,700	33,100	48,600	10,900	28.9	44,600	(4,000)
6299 Other Office Expenses	2,492	-	3,500	-	-	-	-	-
<b>* Office</b>	<b>128,962</b>	<b>142,900</b>	<b>136,350</b>	<b>543,900</b>	<b>401,000</b>	<b>280.6</b>	<b>530,100</b>	<b>(13,800)</b>
6301 Professional Fees	4,646	13,300	10,800	13,300	-	-	12,300	(1,000)
6302 Legal Fees	57,028	175,000	115,000	175,000	-	-	100,000	(75,000)
6303 Consulting Fees	-	-	-	135,300	135,300	-	135,300	-
6309 Litigation Disburse	11,274	15,300	12,000	14,000	(1,300)	(8.5)	12,000	(2,000)
6310 Outside Personnel	-	-	-	431,200	431,200	-	431,200	-
6311 Security	-	-	-	10,800	10,800	-	10,800	-
6312 Refuse Collection	-	-	-	2,200	2,200	-	2,200	-
6314 Prosecution Services	109,383	126,700	115,000	126,300	(400)	(0.3)	112,000	(14,300)
6316 Real Property Disb	7,658	10,000	10,000	10,000	-	-	10,000	-
6399 Contract Services	77,327	120,800	115,000	655,800	535,000	442.9	642,300	(13,500)
<b>* External Services</b>	<b>267,316</b>	<b>461,100</b>	<b>377,800</b>	<b>1,573,900</b>	<b>1,112,800</b>	<b>241.3</b>	<b>1,468,100</b>	<b>(105,800)</b>
6401 Uniforms & Clothing	100	300	300	300	-	-	300	-
6406 Bridge Tolls	-	-	-	100	100	-	100	-
6499 Other Supplies	7,357	8,500	5,100	8,000	(500)	(5.9)	8,000	-
<b>* Supplies</b>	<b>7,457</b>	<b>8,800</b>	<b>5,400</b>	<b>8,400</b>	<b>(400)</b>	<b>(4.5)</b>	<b>8,400</b>	<b>-</b>
6611 Building - Interior	-	-	-	21,600	21,600	-	21,600	-
<b>* Building Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,600</b>	<b>21,600</b>	<b>-</b>	<b>21,600</b>	<b>-</b>
6701 Equipment Purchase	-	-	-	108,200	108,200	-	108,200	-
6703 Computer Equip/Rent	766	2,000	2,000	9,600	7,600	380.0	9,600	-
6704 Equipment Rental	704	-	-	-	-	-	-	-
6705 Equip - R&M	993	1,500	1,000	2,600	1,100	73.3	2,600	-
<b>* Equipment &amp; Communications</b>	<b>2,463</b>	<b>3,500</b>	<b>3,000</b>	<b>120,400</b>	<b>116,900</b>	<b>3,340.0</b>	<b>120,400</b>	<b>-</b>
6901 Membership Dues	131,045	122,300	131,400	137,000	14,700	12.0	137,000	-
6902 Conferences/Workshop	1,858	11,700	8,200	10,700	(1,000)	(8.5)	4,700	(6,000)
6903 Travel - Local	10,072	15,400	12,400	23,400	8,000	51.9	20,200	(3,200)
6904 Travel - Out of Town	16,648	11,800	19,800	21,800	10,000	84.7	-	(21,800)
6905 Training & Education	27,982	42,100	48,150	43,700	1,600	3.8	28,700	(15,000)
6910 Signage	-	-	300	-	-	-	-	-
6911 Facilities Rental	1,303	2,800	1,300	99,500	96,700	3,453.6	99,300	(200)
6912 Advertising/Promotio	22,506	26,000	26,000	134,200	108,200	416.2	134,200	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6913 Awards	157	-	-	-	-	-	-	-
6917 Books and Periodicals	92,894	68,000	83,200	72,600	4,600	6.8	72,600	-
6918 Meals	4,628	4,600	9,300	11,200	6,600	143.5	8,900	(2,300)
6919 Special Projects	788	-	-	-	-	-	-	-
6938 Rewarding Excellence	1,330	1,500	2,500	2,000	500	33.3	2,000	-
6999 Other Goods/Services	1,174	500	600	2,600	2,100	420.0	2,100	(500)
<b>* Other Goods &amp; Services</b>	<b>312,385</b>	<b>306,700</b>	<b>343,150</b>	<b>558,700</b>	<b>252,000</b>	<b>82.2</b>	<b>509,700</b>	<b>(49,000)</b>
7005 Interdept EXP	-	-	-	200	200	-	200	-
7007 ItnTrsf Paper Recyc	-	-	-	500	500	-	500	-
7009 Internal Trfr Other	9,624	-	4,900	4,900	4,900	-	4,900	-
7010 IntTrfr Insur Funds	(186,688)	-	(140,050)	(50,000)	(50,000)	-	(92,500)	(42,500)
7012 Int Trf Print/Reprod	-	-	9,400	8,500	8,500	-	8,500	-
7015 Int Trf FacilityRent	-	-	-	2,200	2,200	-	2,200	-
<b>* Interdepartmental</b>	<b>(177,064)</b>	<b>-</b>	<b>(125,750)</b>	<b>(33,700)</b>	<b>(33,700)</b>	<b>-</b>	<b>(76,200)</b>	<b>(42,500)</b>
8008 Transf to/fr Reserve	406,597	405,000	405,000	-	(405,000)	(100.0)	-	-
8030 Tfr Fr Resvs to Oper	-	-	-	(2,310,000)	(2,310,000)	-	(2,310,000)	-
8031 Tfr To Resvs Fr Oper	-	-	-	915,000	915,000	-	915,000	-
<b>* Other Fiscal</b>	<b>406,597</b>	<b>405,000</b>	<b>405,000</b>	<b>(1,395,000)</b>	<b>(1,800,000)</b>	<b>(444.4)</b>	<b>(1,395,000)</b>	<b>-</b>
<b>** Total</b>	<b>6,882,822</b>	<b>7,438,100</b>	<b>7,258,250</b>	<b>8,670,100</b>	<b>1,232,000</b>	<b>16.6</b>	<b>8,218,400</b>	<b>(451,700)</b>

Summary Details - Legal & Legislative Services								
Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4950 Other Lic. & Permits	-	(1,500)	(1,500)	(1,500)	-	-	(1,500)	-
5250 Sales of Svcs-Other	(203,932)	(204,000)	(204,000)	(195,200)	8,800	(4.3)	(195,200)	-
<b>* Fee Revenues</b>	<b>(203,932)</b>	<b>(205,500)</b>	<b>(205,500)</b>	<b>(196,700)</b>	<b>8,800</b>	<b>(4.3)</b>	<b>(196,700)</b>	<b>-</b>
5508 Recov External Parti	(174,453)	(51,800)	(132,700)	(51,800)	-	-	(202,500)	(150,700)
<b>* Other Revenue</b>	<b>(174,453)</b>	<b>(51,800)</b>	<b>(132,700)</b>	<b>(51,800)</b>	<b>-</b>	<b>-</b>	<b>(202,500)</b>	<b>(150,700)</b>
<b>** Total</b>	<b>(378,385)</b>	<b>(257,300)</b>	<b>(338,200)</b>	<b>(248,500)</b>	<b>8,800</b>	<b>(3.4)</b>	<b>(399,200)</b>	<b>(150,700)</b>
<b>Net Total</b>	<b>6,504,437</b>	<b>7,180,800</b>	<b>6,920,050</b>	<b>8,421,600</b>	<b>1,240,800</b>	<b>17.3</b>	<b>7,819,200</b>	<b>(602,400)</b>

### Summary of Net Expenditures - Fiscal Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
M110 Debt & Interest Chg	34,749,013	36,873,300	36,825,900	32,918,500	(3,954,800)	(10.7)	32,385,800	(532,700)
M111 P&I Pmt Fnd by RESF	-	-	-	-	-	-	(159,400)	(159,400)
M112 Alloc Debt Chg to BU	(7,843,731)	(7,098,200)	(7,098,200)	-	7,098,200	(100.0)	-	-
M113 Int.Pmt-Gen Govt	838,689	-	-	-	-	-	-	-
M114 Int.Pmt-Protect.Serv	162,189	-	-	-	-	-	-	-
M115 Int.Pmt-Transp.Serv.	2,085,517	-	-	-	-	-	-	-
M118 Int.Pmt - Plan & Dev.	32,445	-	-	-	-	-	-	-
M119 Int.Pmt - Rec & Cult	979,082	-	-	-	-	-	-	-
M122 HRWC Debt Charges	-	-	-	-	-	-	-	-
M230 Corrections Services	-	-	-	-	-	-	-	-
M240 Metro Housing Authority	-	-	-	-	-	-	-	-
M318 Prop Valuation Serv	-	-	-	-	-	-	-	-
M288 Suppl Educ HRM-wide	-	-	-	-	-	-	-	-
* Other Outside Agencies	6,497,557	7,168,000	6,818,900	7,064,000	(104,000)	(1.5)	7,064,000	-
<b>** Transfers To Outside Agencies</b>	<b>6,497,557</b>	<b>7,168,000</b>	<b>6,818,900</b>	<b>7,064,000</b>	<b>(104,000)</b>	<b>(1.5)</b>	<b>7,064,000</b>	<b>-</b>
E140 Executive Director	-	-	-	-	-	-	-	-
M270 Compensation PPP	2,964,109	4,662,800	4,062,800	4,400,100	(262,700)	(5.6)	4,400,100	-
M310 Other Fiscal Serv.	3,708,741	11,502,500	10,420,800	15,226,900	3,724,400	32.4	(3,900,400)	(19,127,300)
M311 Grants & Tax Concessions	5,797,366	6,376,000	6,376,000	6,495,000	119,000	1.9	6,495,000	-
M317 Oper Cost NewCap	-	3,500,000	3,500,000	3,167,100	(332,900)	(9.5)	2,670,000	(497,100)
M341 Surplus/Deficit	26,056,557	(3,000,000)	-	-	3,000,000	(100.0)	-	-
M361 District Activity Fund	71,749	72,000	72,000	72,000	-	-	72,000	-
M380 Storm 2019	-	-	3,148,000	-	-	-	-	-
M451 Valuation Allowance	3,938,862	2,716,000	1,320,000	2,516,000	(200,000)	(7.4)	10,016,000	7,500,000
<b>** Other Fiscal Services</b>	<b>42,537,383</b>	<b>25,829,300</b>	<b>28,899,600</b>	<b>31,877,100</b>	<b>6,047,800</b>	<b>23.4</b>	<b>19,752,700</b>	<b>(12,124,400)</b>
M316 Strategic Growth Fund	16,755,000	16,755,000	16,755,000	16,755,000	-	-	16,755,000	-
M320 Insurance Claims	4,092,534	3,622,900	3,683,900	3,622,900	-	-	3,122,900	(500,000)
M433 Waste Resource Cap R	505,000	505,000	505,000	505,000	-	-	505,000	-
M461 Capital Fr Operating	31,310,000	32,832,300	32,832,300	45,500,000	12,667,700	38.6	19,750,000	(25,750,000)
M471 Other Transfers	888,222	4,026,900	4,026,900	4,030,000	3,100	0.1	27,914,000	23,884,000
<b>** Transfers to/fr Other Funds</b>	<b>53,550,757</b>	<b>57,742,100</b>	<b>57,803,100</b>	<b>70,412,900</b>	<b>12,670,800</b>	<b>21.9</b>	<b>80,639,900</b>	<b>10,227,000</b>
M510 Property Tax	(457,602,191)	(470,534,600)	(470,892,200)	(523,333,000)	(52,798,400)	11.2	(524,124,600)	(791,600)
M520 Deed Transfer	(46,097,297)	(39,000,000)	(55,000,000)	(51,000,000)	(12,000,000)	30.8	(40,850,000)	10,150,000
M540 Grants in Lieu	(37,936,686)	(41,452,700)	(38,289,900)	(39,295,800)	2,156,900	(5.2)	(39,295,800)	-
M550 Own Source Revenue	(11,080,364)	(9,945,000)	(12,014,100)	(10,625,000)	(680,000)	6.8	(5,710,000)	4,915,000
M560 Unconditional Trans.	(3,456,192)	(3,730,000)	(3,622,500)	(3,770,000)	(40,000)	1.1	(3,463,000)	307,000
<b>** Non-Departmental Revenue</b>	<b>(556,172,730)</b>	<b>(564,662,300)</b>	<b>(579,818,700)</b>	<b>(628,023,800)</b>	<b>(63,361,500)</b>	<b>11.2</b>	<b>(613,443,400)</b>	<b>14,580,400</b>
<b>Net Total</b>	<b>(422,583,829)</b>	<b>(444,147,800)</b>	<b>(456,569,400)</b>	<b>(485,751,300)</b>	<b>(41,603,500)</b>	<b>9.4</b>	<b>(473,760,400)</b>	<b>11,990,900</b>

### Summary Details - Fiscal Services

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
6001 Salaries - Regular	(249,975)	6,389,800	5,577,000	11,830,900	5,441,100	85.2	12,643,400	812,500
6005 PDP & Union Con Incr	2,699,810	-	-	-	-	-	-	-
6100 Benefits - Salaries	526,653	520,000	662,800	700,000	180,000	34.6	700,000	-
6150 Honorariums	900	-	-	-	-	-	-	-
6152 Retirement Incentives	1,528,695	3,000,000	2,400,000	2,500,000	(500,000)	(16.7)	2,500,000	-
6154 Workers' Compensation	133	-	-	-	-	-	-	-
6199 Comp & Ben InterDept	947,775	-	1,670,000	67,300	67,300	-	67,300	-
9200 HR CATS Wage/Ben	2,068	-	-	-	-	-	-	-
9210 HR CATS OT Wage/Ben	1,150	-	-	-	-	-	-	-
<b>* Compensation and Benefits</b>	<b>5,457,209</b>	<b>9,909,800</b>	<b>10,309,800</b>	<b>15,098,200</b>	<b>5,188,400</b>	<b>52.4</b>	<b>15,910,700</b>	<b>812,500</b>
6201 Telephone/Cable	3,292	4,200	4,200	2,800	(1,400)	(33.3)	2,800	-
6202 Courier/Postage	348	1,500	1,500	1,500	-	-	1,500	-
6203 Office Furn/Equip	604	-	-	-	-	-	-	-
6204 Computer S/W & Lic	1,939	400	400	100	(300)	(75.0)	100	-
6205 Printing & Reprod	194	1,200	1,200	1,100	(100)	(8.3)	1,100	-
6207 Office Supplies	906	6,200	6,200	6,800	600	9.7	6,800	-
6299 Other Office Expenses	4,895	16,700	16,700	15,500	(1,200)	(7.2)	15,500	-
<b>* Office</b>	<b>12,178</b>	<b>30,200</b>	<b>30,200</b>	<b>27,800</b>	<b>(2,400)</b>	<b>(7.9)</b>	<b>27,800</b>	<b>-</b>
6301 Professional Fees	100,888	54,000	78,000	52,200	(1,800)	(3.3)	52,200	-
6302 Legal Fees	240,375	125,500	408,000	125,100	(400)	(0.3)	125,100	-
6303 Consulting Fees	409,408	765,000	785,000	20,000	(745,000)	(97.4)	20,000	-
6304 Janitorial Services	1,291	-	-	-	-	-	-	-
6308 Snow Removal	16,564	15,000	15,000	15,000	-	-	15,000	-
6310 Outside Personnel	166,240	168,700	168,700	167,200	(1,500)	(0.9)	167,200	-
6311 Security	394	2,900	2,900	2,700	(200)	(6.9)	2,700	-
6312 Refuse Collection	2,195	4,000	4,000	4,000	-	-	4,000	-
6399 Contract Services	176,043	3,027,000	3,207,000	7,209,100	4,182,100	138.2	6,379,100	(830,000)



Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
<b>* External Services</b>	<b>1,113,398</b>	<b>4,162,100</b>	<b>4,668,600</b>	<b>7,595,300</b>	<b>3,433,200</b>	<b>82.5</b>	<b>6,765,300</b>	<b>(830,000)</b>
6405 Photo Supp & Equip	6	-	-	-	-	-	-	-
6406 Bridge Tolls	19	-	-	-	-	-	-	-
6407 Clean/Sani Supplies	4,241	6,000	6,000	6,000	-	-	6,000	-
6409 Personal Protect Equ	-	-	5,000	-	-	-	-	-
6499 Other Supplies	-	700	700	100	(600)	(85.7)	100	-
<b>* Supplies</b>	<b>4,267</b>	<b>6,700</b>	<b>11,700</b>	<b>6,100</b>	<b>(600)</b>	<b>(9.0)</b>	<b>6,100</b>	<b>-</b>
6504 Hardware	-	-	5,000	-	-	-	-	-
<b>* Materials</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
6602 Electrical	2,257	-	-	-	-	-	-	-
6603 Grnds & Landscaping	33,811	66,600	66,600	57,500	(9,100)	(13.7)	57,500	-
6605 Municipal Taxes	1,147	181,200	181,200	300	(180,900)	(99.8)	300	-
6606 Heating Fuel	20,050	22,000	22,000	22,000	-	-	22,000	-
6607 Electricity	21,958	28,900	28,900	26,100	(2,800)	(9.7)	26,100	-
6608 Water	262,151	6,000	6,000	264,000	258,000	4,300.0	221,000	(43,000)
6610 Building - Exterior	40,374	36,800	36,800	88,000	51,200	139.1	88,000	-
6611 Building - Interior	41,985	88,900	88,900	60,000	(28,900)	(32.5)	60,000	-
6612 Safety Systems	5,733	7,600	7,600	3,300	(4,300)	(56.6)	3,300	-
6613 Overhead Doors	-	-	45,000	-	-	-	-	-
6614 Envir Assess/Cleanup	55,767	100,000	120,000	-	(100,000)	(100.0)	-	-
6699 Other Building Cost	1,421	-	-	-	-	-	-	-
<b>* Building Costs</b>	<b>486,655</b>	<b>538,000</b>	<b>603,000</b>	<b>521,200</b>	<b>(16,800)</b>	<b>(3.1)</b>	<b>478,200</b>	<b>(43,000)</b>
6701 Equipment Purchase	745	15,000	15,000	10,000	(5,000)	(33.3)	10,000	-
6704 Equipment Rental	191	2,200	57,200	1,500	(700)	(31.8)	1,500	-
6705 Equip - R&M	-	48,900	48,900	19,800	(29,100)	(59.5)	19,800	-
6707 Plumbing & Heating	5,216	-	-	-	-	-	-	-
6708 Mechanical Equipment	3,379	-	-	-	-	-	-	-
6711 Communication System	1,022	-	-	-	-	-	-	-
<b>* Equipment &amp; Communications</b>	<b>10,554</b>	<b>66,100</b>	<b>121,100</b>	<b>31,300</b>	<b>(34,800)</b>	<b>(52.6)</b>	<b>31,300</b>	<b>-</b>
6802 Vehicle R&M	4,557	42,900	12,000	10,000	(32,900)	(76.7)	10,000	-
6803 Vehicle Fuel - Diesel	-	-	3,000	-	-	-	-	-
<b>* Vehicle Expense</b>	<b>4,557</b>	<b>42,900</b>	<b>15,000</b>	<b>10,000</b>	<b>(32,900)</b>	<b>(76.7)</b>	<b>10,000</b>	<b>-</b>
6905 Training & Education	452	3,000	3,000	2,200	(800)	(26.7)	2,200	-
6906 Licenses & Agreements	625	100	100	-	(100)	(100.0)	-	-
6908 Medical Examinations	243,594	215,000	180,000	180,000	(35,000)	(16.3)	180,000	-
6910 Signage	4,842	6,900	6,900	5,500	(1,400)	(20.3)	5,500	-
6911 Facilities Rental	2,348	2,100	2,100	2,300	200	9.5	2,300	-
6912 Advertising/Promotio	1,409	3,300	3,300	27,100	23,800	721.2	27,100	-
6918 Meals	343	-	-	-	-	-	-	-
6919 Special Projects	-	631,100	741,100	765,200	134,100	21.2	1,065,200	300,000
6928 Committee Expenses	1,397	1,900	1,900	700	(1,200)	(63.2)	700	-
6933 Community Events	36,402	86,800	86,800	61,800	(25,000)	(28.8)	61,800	-
6941 Playground Equipment	7,548	1,300	1,300	4,000	2,700	207.7	4,000	-
6943 Health and Wellness	-	1,100	1,100	1,300	200	18.2	1,300	-
6999 Other Goods/Services	1,226,194	5,522,700	6,069,300	5,978,900	456,200	8.3	17,433,100	11,454,200
<b>* Other Goods &amp; Services</b>	<b>1,525,155</b>	<b>6,475,300</b>	<b>7,096,900</b>	<b>7,029,000</b>	<b>553,700</b>	<b>8.6</b>	<b>18,783,200</b>	<b>11,754,200</b>
7009 Internal Trfr Other	236,891	27,600	27,600	479,600	452,000	1,637.7	178,100	(301,500)
7010 IntTrfr Insur Funds	496,265	500,000	473,600	500,000	-	-	500,000	-
7011 Int Trf Record Check	(7,450)	-	-	-	-	-	-	-
7015 Int Trf Facility Rent	144	-	-	-	-	-	-	-
<b>* Interdepartmental</b>	<b>725,850</b>	<b>527,600</b>	<b>501,200</b>	<b>979,600</b>	<b>452,000</b>	<b>85.7</b>	<b>678,100</b>	<b>(301,500)</b>
8010 Other Interest	478	500	500	500	-	-	500	-
8011 Interest on Debentur	6,860,508	6,347,600	6,212,700	7,066,100	718,500	11.3	6,374,000	(692,100)
8012 Principal on Debentu	34,432,744	33,014,300	33,101,800	38,089,500	5,075,200	15.4	38,089,500	-
8013 Loan Principal Repay	-	2,400	2,400	2,400	-	-	2,400	-
<b>* Debt Service</b>	<b>41,293,731</b>	<b>39,364,800</b>	<b>39,317,400</b>	<b>45,158,500</b>	<b>5,793,700</b>	<b>14.7</b>	<b>44,466,400</b>	<b>(692,100)</b>
8001 Transf Outside Agenc	183,749,876	184,864,800	185,201,200	191,066,900	6,202,100	3.4	191,066,900	-
8002 Insurance Claims	1,381,986	1,123,000	1,123,000	1,100,000	(23,000)	(2.0)	600,000	(500,000)
8003 Insurance Pol/Prem	2,062,412	1,933,600	1,968,000	2,014,400	80,800	4.2	2,014,400	-
8004 Grants	752,288	1,792,000	2,193,000	792,000	(1,000,000)	(55.8)	792,000	-
8005 Tax Exemptions	1,218,471	1,275,000	1,275,000	1,275,000	-	-	1,275,000	-
8006 Tax Concess Non Prof	4,022,211	4,531,000	4,531,000	4,650,000	119,000	2.6	4,650,000	-
8007 Tax Concess Commerci	(336,752)	5,355,000	4,116,100	4,396,000	(959,000)	(17.9)	4,396,000	-
8008 Transf to/fr Reserve	40,088,971	19,746,100	19,928,000	-	(19,746,100)	(100.0)	-	-
8009 Fire Protection	7,074,373	7,200,500	7,200,500	9,474,900	2,274,400	31.6	9,474,900	-
8014 Capital from Operati	31,310,000	32,832,300	32,832,300	45,500,000	12,667,700	38.6	19,750,000	(25,750,000)
8015 Debenture Discount	245,958	231,800	231,800	222,300	(9,500)	(4.1)	222,300	-
8016 Provision for Allow	3,938,862	2,716,000	1,320,000	2,516,000	(200,000)	(7.4)	10,016,000	7,500,000
8017 Bank Charges	401,929	545,200	445,200	575,200	30,000	5.5	490,200	(85,000)
8022 Transf to/fr Trust	(58,393)	-	(68,000)	(60,000)	(60,000)	-	(60,000)	-

Expenditures	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
8024 Transf to/fr Capital	1,334,109	-	1,707,500	-	-	-	-	-
8026 Property Damage	55,899	73,000	100,000	94,200	21,200	29.0	94,200	-
8030 Tfr Fr Resvs to Oper	-	-	-	(11,130,200)	(11,130,200)	-	(29,553,700)	(18,423,500)
8031 Tfr To Resvs Fr Oper	-	-	-	29,443,000	29,443,000	-	53,327,000	23,884,000
8046 Stormwater ROW Chg	3,835,012	3,835,000	3,835,000	3,835,000	-	-	3,835,000	-
9000 Prior Yr. Sur/Def	(5,648,123)	(5,378,500)	(2,282,500)	(2,646,000)	2,732,500	(50.8)	(2,646,000)	-
9001 Current Yr. Sur/Def	5,163,705	1,094,500	696,900	(575,500)	(1,670,000)	(152.6)	(575,500)	-
<b>* Other Fiscal</b>	<b>280,592,793</b>	<b>263,770,300</b>	<b>266,354,000</b>	<b>282,543,200</b>	<b>18,772,900</b>	<b>7.1</b>	<b>269,168,700</b>	<b>(13,374,500)</b>
<b>** Total</b>	<b>331,226,345</b>	<b>324,893,800</b>	<b>329,033,900</b>	<b>359,000,200</b>	<b>34,106,400</b>	<b>10.5</b>	<b>356,325,800</b>	<b>(2,674,400)</b>

### Summary Details - Fiscal Services

Revenues	2018/19	2019/20	2019/20	2020/21			Revised 2020/21	
	Actual	Budget	Projections	Budget	Δ 19/20 Budget	Δ %	Budget	Δ
4001 Res. Property Taxes	(249,874,935)	(259,279,000)	(259,279,000)	(269,723,000)	(10,444,000)	4.0	(269,723,000)	-
4002 Comm. Property Taxes	(189,780,323)	(196,946,400)	(196,946,400)	(238,058,000)	(41,111,600)	20.9	(238,058,000)	-
4005 Resrc Property Taxes	(1,402,059)	(1,383,000)	(1,383,000)	(1,388,000)	(5,000)	0.4	(1,388,000)	-
4006 Rec. Non Profit	(19,823)	(17,000)	(21,800)	(17,000)	-	-	(17,000)	-
4007 Resource Forest Taxes	(41,734)	(42,000)	(41,400)	(42,000)	-	-	(42,000)	-
4008 Comm. Forest Taxes	(88,952)	(89,000)	(89,000)	(89,000)	-	-	(89,000)	-
4100 Deed Transfer Taxes	(46,097,297)	(39,000,000)	(55,000,000)	(51,000,000)	(12,000,000)	30.8	(40,850,000)	10,150,000
4101 Capital Charges	(1,714,844)	(1,227,400)	(2,830,000)	(7,179,000)	(5,951,600)	484.9	(7,179,000)	-
<b>* Tax Revenue</b>	<b>(489,019,967)</b>	<b>(497,983,800)</b>	<b>(515,590,600)</b>	<b>(567,496,000)</b>	<b>(69,512,200)</b>	<b>14.0</b>	<b>(557,346,000)</b>	<b>10,150,000</b>
4201 Area Rate Residential	(145,681,314)	(149,326,400)	(149,326,400)	(154,967,600)	(5,641,200)	3.8	(154,967,600)	-
4202 Area Rate Commercial	(35,091,782)	(35,359,900)	(35,359,900)	(36,382,700)	(1,022,800)	2.9	(36,382,700)	-
4206 Area Rate Resource	(820,817)	(881,900)	(881,900)	(835,300)	46,600	(5.3)	(835,300)	-
<b>* Area Rate Revenue</b>	<b>(181,593,912)</b>	<b>(185,568,200)</b>	<b>(185,568,200)</b>	<b>(192,185,600)</b>	<b>(6,617,400)</b>	<b>3.6</b>	<b>(192,185,600)</b>	-
4501 Tax Agreement - NSLC	(704,424)	(747,700)	(733,600)	(738,900)	8,800	(1.2)	(738,900)	-
4502 Tax Agreement - NSPI	(3,923,532)	(3,923,500)	(4,136,700)	(4,326,800)	(403,300)	10.3	(4,326,800)	-
4503 Tax Agreement - Bell	(1,935,880)	(1,935,900)	(1,846,300)	(1,789,700)	146,200	(7.6)	(1,789,700)	-
4506 Tax Agreement - Mari	(817,861)	(825,900)	(827,900)	(824,200)	1,700	(0.2)	(824,200)	-
4507 Tax Agreement - Heri	(935,798)	(935,800)	(1,113,600)	(1,392,000)	(456,200)	48.7	(1,392,000)	-
4508 Tax Agreement - HIAA	(1,596,094)	(1,658,100)	(1,627,300)	(1,644,500)	13,600	(0.8)	(1,644,500)	-
4509 Tax Agrmnt - Irving	(1,204,614)	(1,210,400)	(1,344,900)	(1,521,300)	(310,900)	25.7	(1,521,300)	-
4550 Tax Agreement - Other	(276,674)	(254,000)	(254,000)	(292,700)	(38,700)	15.2	(292,700)	-
<b>* Tax Agreements</b>	<b>(11,394,876)</b>	<b>(11,491,300)</b>	<b>(11,884,400)</b>	<b>(12,530,100)</b>	<b>(1,038,800)</b>	<b>9.0</b>	<b>(12,530,100)</b>	-
4601 Grant in Lieu-Fed	(23,838,593)	(26,419,600)	(24,708,000)	(25,582,200)	837,400	(3.2)	(25,582,200)	-
4602 Grant in Lieu-Prov.	(8,930,037)	(9,281,800)	(9,176,600)	(9,295,900)	(14,100)	0.2	(9,295,900)	-
4603 Grant in Lieu-CPC	(717,778)	(673,100)	(665,900)	(701,000)	(27,900)	4.1	(701,000)	-
4605 Grant Lieu-Hflx Port	(2,502,778)	(3,096,800)	(1,800,000)	(1,776,400)	1,320,400	(42.6)	(1,776,400)	-
4606 Grant in Lieu - CBC	(39,936)	(43,500)	(40,400)	(40,700)	2,800	(6.4)	(40,700)	-
4607 Grant Lieu -Via Rail	(194,425)	(204,200)	(158,600)	(161,300)	42,900	(21.0)	(161,300)	-
4608 Grant in Lieu - WCB	(132,197)	(132,000)	(132,000)	(129,600)	2,400	(1.8)	(129,600)	-
4609 Grant in Lieu- Citad	(1,502,539)	(1,521,900)	(1,528,600)	(1,528,600)	(6,700)	0.4	(1,528,600)	-
4610 Grant in Lieu-NRC	(64,801)	(66,600)	(66,600)	(66,600)	-	-	(66,600)	-
4650 Grant in Lieu - Other	(13,602)	(13,200)	(13,200)	(13,500)	(300)	2.3	(13,500)	-
<b>* Payments in Lieu of taxes</b>	<b>(37,936,686)</b>	<b>(41,452,700)</b>	<b>(38,289,900)</b>	<b>(39,295,800)</b>	<b>2,156,900</b>	<b>(5.2)</b>	<b>(39,295,800)</b>	-
4706 Uncond.Grant NS(oth)	(3,456,192)	(3,730,000)	(3,622,500)	(3,770,000)	(40,000)	1.1	(3,463,000)	307,000
<b>* Transfers from other Gov'ts</b>	<b>(3,456,192)</b>	<b>(3,730,000)</b>	<b>(3,622,500)</b>	<b>(3,770,000)</b>	<b>(40,000)</b>	<b>1.1</b>	<b>(3,463,000)</b>	<b>307,000</b>
4801 Int. Rev. - Tax	(4,797,590)	(5,000,000)	(5,000,000)	(5,000,000)	-	-	(3,000,000)	2,000,000
4803 Int. Rev. - Cap.Chrg	(330,921)	(135,700)	(370,000)	(307,600)	(171,900)	126.7	(307,600)	-
4850 Int. Rev. - Other	(97,341)	(70,000)	(70,000)	(85,000)	(15,000)	21.4	(85,000)	-
4860 Investment Income	(3,621,590)	(3,000,000)	(4,800,000)	(3,000,000)	-	-	(750,000)	2,250,000
<b>* Interest Revenue</b>	<b>(8,847,443)</b>	<b>(8,205,700)</b>	<b>(10,240,000)</b>	<b>(8,392,600)</b>	<b>(186,900)</b>	<b>2.3</b>	<b>(4,142,600)</b>	<b>4,250,000</b>
4901 Parking Station Rev	(2,482,991)	(2,400,000)	(2,400,000)	(3,000,000)	(600,000)	25.0	(2,250,000)	750,000
<b>* Fee Revenues</b>	<b>(2,482,991)</b>	<b>(2,400,000)</b>	<b>(2,400,000)</b>	<b>(3,000,000)</b>	<b>(600,000)</b>	<b>25.0</b>	<b>(2,250,000)</b>	<b>750,000</b>
5502 HRWC Dividend	(4,999,488)	(5,146,900)	(5,078,400)	(5,321,900)	(175,000)	3.4	(6,113,500)	(791,600)
5504 StormWater ROW Levies	(3,718,562)	(3,835,000)	(3,835,000)	(3,835,000)	-	-	(3,835,000)	-
5508 Recov External Parti	(10,098,106)	(8,943,000)	(8,789,400)	(8,604,500)	338,500	(3.8)	(8,604,600)	(100)
5509 NSF Chq Fee	(18,720)	(20,000)	(20,000)	(15,000)	5,000	(25.0)	(15,000)	-
5600 Miscellaneous Revenue	(243,231)	(265,000)	(285,000)	(305,000)	(40,000)	15.1	(305,000)	-
<b>* Other Revenue</b>	<b>(19,078,107)</b>	<b>(18,209,900)</b>	<b>(18,007,800)</b>	<b>(18,081,400)</b>	<b>128,500</b>	<b>(0.7)</b>	<b>(18,873,100)</b>	<b>(791,700)</b>
<b>** Total</b>	<b>(753,810,174)</b>	<b>(769,041,600)</b>	<b>(785,603,300)</b>	<b>(844,751,500)</b>	<b>(75,709,900)</b>	<b>9.8</b>	<b>(830,086,200)</b>	<b>14,665,300</b>
<b>Net Total</b>	<b>(422,583,829)</b>	<b>(444,147,800)</b>	<b>(456,569,400)</b>	<b>(485,751,300)</b>	<b>(41,603,500)</b>	<b>9.4</b>	<b>(473,760,400)</b>	<b>11,990,900</b>