



P.O. Box 1749
Halifax, Nova Scotia
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Item No. 15.1.1
Halifax Regional Council
August 13, 2019

TO: Mayor Savage and Members of Halifax Regional Council

SUBMITTED BY: Original Signed
Chief Stuebing, A/Chief Administrative Officer

DATE: July 10, 2019

SUBJECT: 2019-20 Budgets and Business Plans for Area-rated Services

ORIGIN

Regional Council approved the 2019-20 Operating and Capital Budget on April 16, 2019. Area-rated services require confirmation of their 2018-19 surplus/deficits and proposed 2019-20 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

On July 19, 2018 Regional Council approved the Musquodoboit Harbour Common Rate and directed staff

... to provide notice that there is one year for a community group to establish itself and to undertake public consultations for the continuance of this rate, and if the consultation does not occur, this area rate will not be renewed in 2019-20.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter, excerpts below.

Section 35 (1), The Chief Administrative Officer shall
(b) ensure that an annual budget is prepared and presented to the Council.

Section 79A (Power to expend money)

(1) Subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if

- (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality

Section 96 (Area Rates and Uniform Charges)

(1) The Council may spend money in an area, or for the benefit of an area, for any purpose for which the Municipality may expend funds or borrow.

(2) The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area.

Recommendation on next page

- (3) The Council may provide:
 - (a) a subsidy for an area rate from the general rate in the amount or proportion approved by the Council;
- (4) The Council may, in lieu of levying an area rate, levy a uniform charge on each
 - (a) taxable property assessment;
 - (b) dwelling unit, in the area.”

RECOMMENDATION

It is recommended that Halifax Regional Council approve the attached Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2019-20 (Appendix A), Schedule of Area Tax Rates (Appendix B), and Budgeted Revenues (Appendix C).

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided outside the general tax rates. As a result, formal adoption of these rates is required under the Charter.

DISCUSSION

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2019-20 with the 2018-19 budget for comparison,
2. all sources of property tax revenue (residential, resource and commercial), and
3. the proposed area rates with the prior year's rates for comparison.

Area Rates Not Included in this Report

The following Area Rates have been excluded from this report because they have either already been approved by Council for 2019-20, or have been recommended for approval separately:

1. In addition to the 2019-20 General Tax Rates, the Provincial Area Rates for Mandatory Education, Property Valuation Services Corporation (PVSC), Corrections Services and Metro Regional Housing Authority, and the area rates for Regional Transportation, Local Transit, Supplementary Education and Fire Protection, were approved by Regional Council on April 16, 2019.
2. Fourteen Private Road Maintenance Fees and the Sheet Harbour & Area Streetscape Program Fees were approved by Regional Council with the Budget on April 16, 2019.
3. A revised uniform charge fee schedule under By-Law P-1100 “Respecting Charges for Private Road Maintenance” for St. Margaret’s Bay Heights Subdivision Resident’s Association in the community of Head of St. Margaret’s Bay in District 13 was approved by Regional Council on March 26, 2019.
4. A new uniform charge fee schedule under By-Law P-1100 “Respecting Charges for Private Road Maintenance” for BV Homeowners Society in the community of Head of St. Margaret’s Bay in District 13 was approved by Regional Council on March 26, 2019.

5. A new uniform charge fee schedule under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for Cambrian's Cove Homeowners' Association in the community of Hubley in District 13 was approved by Regional Council on April 30, 2019.

Area Rates for Community Facilities & Services and Private Infrastructure

There are 18 area rates for which budgets are included in Appendix C of this report.

Appendix D includes business plans and budgets for all the area-rated recreation services along with an explanation of how funding is to be utilized in 2019-20. Both the Glen Arbour Homeowners' Association and Kingswood Ratepayers Association elected to submit a 3-year Business Plan and Budget.

Business Improvement Districts

Four of the eight Business Improvement Districts are proposing increases to their area rates for the 2019-20 fiscal year. The minimum charge per assessment account of one BID has been increased. Three BIDs are proposing to increase the maximum charge per assessment account, and of those, one BID has removed the maximum cap. Details of these changes, along with a summary of the total tax revenue expected to be generated, are provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request.

Other Changes to Area Rates

Following are other changes to area rates effective with the 2019-20 Fiscal Year:

1. The Redoubt Head Homeowner's Association reduced the uniform charge for their private road maintenance fee from the Council approved maximum of \$750 per property to \$500 for a 2nd year in row.
2. The Three Brooks Homeowners Association reduced the uniform charge for their private road maintenance fee from the Council approved maximum of \$750 per property to \$400 for 2019-20. Last year the rate was reduced to \$550.
3. The Maplewood Village Residents Association wishes to reduce their area rate levy for 2019-20 from \$50 to \$10. They have yet to renew their status with the Registry of Joint Stocks.

Musquodoboit Harbour Common Area Rate

The Musquodoboit Harbour Common Area Rate was created prior to amalgamation and previously had no business plan. The catchment area is in District 2 and includes 1,927 residential and resource properties that pay \$5 per \$100,000 of taxable assessment. There was no record of a community vote or consultation in creating the rate, and there had been limited use of the revenues in past years. As of March 31, 2018, there was a surplus of \$39,337. Unlike most area rates, there was no community group overseeing the Musquodoboit Harbour Common Area Rate.

As a result, on June 19, 2018, Council approved the Musquodoboit Harbour Common Rate but directed staff to provide notice that there was one year for a community group to establish itself and to undertake public consultations for the continuance of this rate, and, if this consultation does not occur, this area rate would not be renewed in 2019-20.

On April 15, 2019, the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs (MHACCCA), presented the area's Councillor with an application to take over the administration of the Musquodoboit Harbour Common Area Rate. Councillor Hendsbee presented this correspondence to Regional Council on 16 April 2019. (see Appendix F)

The Musquodoboit Harbour Common Area Rate tax payers were consulted on whether they were in agreement of continuing the area rate levy, and having the revenues administered by the MHACCCA. A ballot letter was mailed, to all property owners of Musquodoboit Harbour Common Area Rate, currently paying the area rate tax, stating the meeting time and place of a public meeting, and a description of the voting process and ballot (Appendix G).

The purpose of the ballot was to determine whether enough property owners currently paying the area rate, representing a majority (50% + 1) of the properties voting, were in favour of maintaining the area rate, which would be administered by MHACCCA. There was one vote per property, with a ballot to be submitted to staff at the meeting, or via email, fax or mail by June 28, 2019.

A public meeting of the affected property owners was held on Wednesday June 19, 2019 at 7 p.m. at the Eastern Shore Community Centre, Musquodoboit Harbour. HRM staff were present at the meeting to supervise the proceedings and answer any questions. A short presentation was made by the MHACCCA Chairman to explain the rationale to continue the rate, after which attendees had an opportunity to ask questions.

HRM staff tabulated all the ballots received and provided the MHACCCA Chairman and the District Councilor with the results via email on July 5, 2019. The results of the ballot are shown below.

Balloting Results

Total in favour of Uniform Charge:	436
Total against Uniform Charge:	136
Total ballots returned:	572
Total ballots distributed:	1927
% Respondents voting For:	76.2%
% Respondents voting Against:	23.8%
Response Rate:	29.7%

In total, 76.2% of respondents voted to continue the Musquodoboit Harbour Common Area Rate under the stewardship of the MHACCCA.

FINANCIAL IMPLICATIONS

The area tax rates as recommended are sufficient to support the current services contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2019-20 is \$3,795,400 including Payment in Lieu of Tax (PILT) for the Business Improvement Districts. The total area rate expenditure recommended for approval in this report for 2019-20 is \$3,795,400. There is no net impact to the operating budget due to the approval of these area rates.

RISK CONSIDERATION

As with all property taxes, HRM may impose a lien on properties for which area rate taxes are past due. Therefore, the risk of not being able to collect these taxes is minimized.

COMMUNITY ENGAGEMENT

A public consultation was held to continue the Musquodoboit Harbour Common Area Rate as detailed in the Discussion.

ENVIRONMENTAL IMPLICATIONS

There are no environmental implications associated with this report.

ALTERNATIVES

Council may choose to approve some area rates and defer others pending additional information.

ATTACHMENTS

Appendix A: Resolution to Approve Area Rates and Amend the Approved Operating Budget for 2019-20

Appendix B: Schedule of Area Tax Rates

Appendix C: Summary of Budgeted Expenditures & Revenues for 2019-20 Area Rated Services

Appendix D: Business Plans for Area-Rated Community Facilities & Services and Private Infrastructure

Appendix E: Business Improvement District Budget Summary and Area Rates for 2019-20

Appendix F: MHACCCA Letter

Appendix G: Musquodoboit Harbour Common Area Rate Ballot Letter

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Barb Wilson, Senior Financial Consultant, Finance and Asset Management, 902.490.4280

Appendix A

HALIFAX REGIONAL MUNICIPALITY

Proposed 2019/20 Area Rates & Final Operating Budget

RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2019/20¹

It is hereby resolved that:

- a) the Operating Budget in the amount of **\$955,664,400** gross expenditures (which includes **\$793,617,100** in municipal expenditures including the reserve withdrawals specified in the Operating and Capital Budget); **\$730,465,900** in property tax revenues (including area rate revenues) and **\$225,198,500** in other revenues be approved;
- b) Area rates shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

¹ The Operating and Capital Budgets, General Tax Rates, Provincial Area Rates for Mandatory Education, Property Valuation Services, Corrections Services and Metro Regional Housing Authority, and Area Rates for Fire Protection, Regional Transportation, Local Transit and Supplementary Education were approved by Regional Council on April 16, 2019.

Fourteen Private Road Maintenance Fees and the Sheet Harbour & Area Streetscape Program Fees were also approved by Regional Council with the Budget on April 16, 2019.

New Private Road Maintenance Uniform rates were approved by Regional Council;

- BV Homeowners Society Private Road Maintenance uniform rate on March 26, 2019.
- Cambrian's Cove Homeowners' Association Private Road Maintenance uniform rate on April 30, 2019

St. Margaret's Bay Heights Subdivision Resident's Association revised uniform charge was approved by Regional Council on March 26, 2019.

Schedule of Area Tax Rates	Residential and Resource Rate		Commercial Rate	
Community Facilities & Services				
Frame Subdivision Homeowners' Association (flat fee per residential property)	\$45.00	Flat Fee		n/a
Glen Arbour Homeowner's Association (flat fee per property)	\$65.00	Flat Fee	\$65.00	Flat Fee
Haliburton Highbury Homeowner's Association		0.023		n/a
Highland Park Ratepayers Association		0.005		n/a
Kingswood Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Maplewood Village Ratepayers Association (flat fee per property)	\$10.00	Flat Fee	\$10.00	Flat Fee
Mineville Community Association (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee
Musquodoboit Harbour Common Rate		0.005		n/a
Prospect Road and Area Recreation Association		0.012		n/a
Sackville Heights Community & Cultural Centre		0.010		0.010
St. Margaret's Village at Fox Hollow Homeowners Association (flat fee per property)	\$60.00	Flat Fee	\$60.00	Flat Fee
Three Brooks Homeowners Association (flat fee per property)	\$60.00	Flat Fee		n/a
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Private Infrastructure				
Grand Lake Oakfield Community Centre		0.021		n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67	Flat Fee		n/a
LWF Ratepayer's Association (Urban Core)		0.030		n/a
Silversides Residents Association (flat fee per property)	\$100.00	Flat Fee	\$100.00	Flat Fee
Business Improvement Districts				
Downtown Halifax Business Commission (Minimum \$300, Maximum - no Cap)		n/a		0.0910
Downtown Dartmouth Business Commission (Minimum \$300, Maximum - no Cap)		n/a		0.3600
Spring Garden Area Business Association (Minimum \$250, Maximum: \$18,000)		n/a		0.3400
Main Street Dartmouth & Area Business Improvement Assoc (Min \$250, Max-no Cap)		n/a		0.1850
North End Business Association Commercial (Minimum \$350, Maximum \$7,500)		n/a		0.1600
Quinpool Road Mainstreet District Association (Minimum \$300, Maximum \$15,000)		n/a		0.2200
Sackville Business Association (Minimum \$200, Maximum \$7,000)		n/a		0.1500
Spryfield & District Business Commission (Minimum \$300, Maximum \$10,000)		n/a		0.2900
Private Road Maintenance Fees				
Redoubt Head Homeowner's Association (flat fee per property)	\$500.00	Flat Fee	\$500.00	Flat Fee

Appendix C
SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2019-20 AREA RATED SERVICES
HALIFAX REGIONAL MUNICIPALITY

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	2018-19 Approved Budget	% Change 2018-19 to 2019-20	2019-20 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2018-19 Approved Residential Area Rate (\$/\$100)	2019-20 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
Community Facilities & Services										
Musquodoboit Harbour Common Rate	10,400	5.8%	11,000	11,000	10,500	500	0	0.005	0.005	No Change
Highland Park Ratepayers Association	9,200	6.5%	9,800	9,800	9,800	0	0	0.005	0.005	No Change
Haliburton Highbury Homeowners Association	51,100	3.5%	52,900	52,900	52,900	0	0	0.023	0.023	No Change
Prospect Road and Area Recreation Association	89,300	4.8%	93,600	93,600	91,900	1,700	0	0.012	0.012	No Change
Maplewood Village Residents Association	18,400	-79.9%	3,700	3,700	3,700	0	0	\$50.00 Flat Fee	\$10.00 Flat Fee	Decreased
Mineville Community Association	10,700	4.7%	11,200	11,200	11,200	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	No Change
Kingswood Ratepayers Association	64,800	4.3%	67,600	67,600	67,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Westwood Hills Residents Association	34,700	1.7%	35,300	35,300	35,300	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
White Hills Residents Association	27,600	0.0%	27,600	27,600	27,600	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
St. Margaret's Village at Fox Hollow Homeowners Association	6,200	0.0%	6,200	6,200	6,200	0	0	\$65.00 Flat Fee	\$65.00 Flat Fee	No Change
Glen Arbour Homeowners Association	21,500	-0.9%	21,300	21,300	21,300	0	0	\$45.00 Flat Fee	\$45.00 Flat Fee	No Change
Frame Subdivision Homeowners' Association	3,700	0.0%	3,700	3,700	3,700	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
Three Brooks Homeowners Association	10,600	-3.8%	10,200	10,200	10,200	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
Sackville Heights Community & Cultural Centre	259,600	5.8%	274,600	274,600	245,800	400	28,400	0.010	0.010	No Change
Private Infrastructure										
LWF Ratepayers Association	200,500	4.2%	208,900	208,900	208,500	400	0	0.030	0.030	No Change
Grand Lake Oakfield Community Centre	23,800	5.0%	25,000	25,000	24,800	200	0	0.021	0.021	No Change
Silversides Residents Association	16,400	-0.6%	16,300	16,300	16,300	0	0	\$100.00 Flat Fee	\$100.00 Flat Fee	No Change
Ketch Harbour Area Residents Association	10,500	0.0%	10,500	10,500	10,500	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change

	2017-18 Proposed Budget	% Change 2017-18 to 2018-19	2018-19 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2017-18 Approved Residential Area Rate (\$/\$100)	2018-19 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Private Road Maintenance Fees</i>										
Redoubt Head Homeowner's Association	5,000	0.0%	5,000	5,000	5,000	0	0	\$500.00 Flat Fee	\$500.00 Flat Fee	No Change
<i>Business Improvement Districts</i>										
Downtown Dartmouth Business Commission	\$321,700	10.9%	\$356,700	356,700	0	0	356,700	0.3600	0.3600	No Change
Downtown Halifax Business Commission	\$1,171,900	13.2%	\$1,326,300	1,326,300	0	0	1,326,300	0.0842	0.0910	0.0068
Main Street Dartmouth & Area Business Improvement Assoc	\$119,800	6.9%	\$128,100	128,100	0	0	128,100	0.1800	0.1850	0.0050
North End Business Association	\$191,300	4.8%	\$200,500	200,500	0	0	200,500	0.1600	0.1600	No Change
Quinpool Road Mainstreet District Association	\$126,000	12.6%	\$141,900	141,900	0	0	141,900	0.2200	0.2200	No Change
Sackville Business Association	\$199,200	4.7%	\$208,600	208,600	0	0	208,600	0.1400	0.1500	0.0100
Spring Garden Area Business Association	\$452,100	-3.1%	\$437,900	437,900	0	0	437,900	0.3400	0.3400	No Change
Spryfield & District Business Commission	\$96,000	5.2%	\$101,000	101,000	0	0	101,000	0.2800	0.2900	0.0100

Appendix D

Business Plans & Budgets for Area-Rated Community Facilities & Services and Private Infrastructure

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Grand Lake Oakfield Community Society.....	6
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Highland Park Ratepayers Association.....	10
Ketch Harbour Area Residents Association.....	12
Kingswood Ratepayers Association	14
LWF Ratepayers Association	17
Maplewood Village Residents Association	20
Mineville Community Association.....	22
Musquodoboit Harbour Common A/R – (MHACCCA).....	24
Prospect Road and Area Recreation Association.....	26
Sackville Heights Community & Cultural Centre	28
St Margaret's Village at Fox Hollow Homeowners Association.....	33
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Three Brooks Homeowners Association	37
Westwood Hills Residents' Association.....	39
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2019-20 Business Plan & Budget for

Name of Association or Society:	Frame Subdivision Homeowners' Association		
Registry of Joint Stock Companies ID#:	1260418	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Carolyn Nobes	Danielle Wilkens
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	March 3, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

The Frame Subdivision Homeowners' Association (FSHA) was incorporated under the Societies Act with the Registry of Joint Stock Companies in February 1979. The Association is a not-for-profit, volunteer-led group of local citizens, who are engaged in neighbourhood improvement programs, recreation development, and social activities for all residents of Frame Subdivision to enjoy.

Accomplishments

(What has your organization accomplished in the past year?)

The past year was warmer and the local Frame residents improved and enjoyed a lovely deck on the Lake William waterfront. Prior to this year, we had an incomplete deck without any cleared space on the land to put a lawn chair. Presently, we have a beautiful deck and several floating platforms to swim from or dock a boat.

The FSHA supported two Summer Music Concerts and the Gold Rush on the Village Green for the residence of Waverley and surrounding communities.

We purchased a portable basketball net for the children.

We created and erected a mini library in the Gazebo for all to enjoy.

We had a lovely Christmas Social at the Waverley Firehall.

Goals for 2019-20

(What does your organization plan to accomplish between March,1 2019 and March 31, 2020)

1.	The winter ice causes yearly damage to our deck and docks. We need to repair and maintain our recreational facilities on the waterfront.
2.	We will continue to decorate the garden planter at the entrance to the Frame sub-division with annuals and more seasonal plants and decorations for the four seasons.
3.	There is a pond in our neighborhood that is used for skating. We need to replace a small pump so we can flood the rough ice for a smoother skating surface.

4.	On the end of our cul-de-sac, we added a basketball net, so the youth can safely play basketball. It would be more centrally located on a flat level area near the gazebo. Explore the option of partnering with HRM to have an area cleared and created for sport activities in the park near the gazebo. We would like to develop a Play Pad in 2020.
5.	We plan, if funding permits, create and erect another small lending library for Waverley Village community usage.
6.	We need to repair the small bridge over the brook on the power line.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	no
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2019-20 Area Rate will be:	\$45.00 flat fee per property
Area subject to Area Rate:	Frame subdivision, Waverley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: approximately \$1,944.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital improvements towards the development of a Play Pad

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$3,700
Total Revenues (must equal total expenditures):	\$3,700

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies	300
6302 Legal Fees	500
6499 Other Supplies	700
6603 Grounds and Landscaping	1,000
6605 Municipal Taxes	200
6704 Equipment Rental	1,000
6910 Signage	400
6912 Advertising and Promotion	300
6933 Community Events	1,200
9001 Prior Year (Surplus)/Deficit	(1,900)
Total Planned Expenditures (must equal total revenues):	\$3,700

Three Year (2019-20 to 2021-22) Business Plan & Budget for

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	D.A. Botchett Treasurer	Joan Ramsay Secretary
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

2019-20 Business Plan & Budget approved at Annual General Meeting held on:	May 27, 2019
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Mission and Description of Services Provided
(including who the services are provided to)

To encourage a safe and welcoming community for the residents of Glen Arbour. To enhance the beauty of our community and maintain our property values. To provide a united voice and forum for communications with our elected representatives so they can best represent our collective interests. To involve as many residents as possible in order to enhance a community spirit. To provide recreational facilities for members and families. To promote safety in our community and cooperation with RCMP re speed enforcement, etc.

Accomplishments

(What has your organization accomplished in the past year?)

Made final payment towards Tennis/pickleball court
 Gained approval for Basketball Key to be built in 2019
 Maintained flower beds and grounds
 Revamped website
 Provided parties for children
 Greeted new residents
 Did Fall & Spring ditch cleaning (Trash pickup)
 Maintained good working relationship with our elected representatives.

Goals for 2019-20 to 2021-22

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2022)

1.	Summer 2019 assist in construction of Basketball Key
2.	Provide for additional projects in the following two years
3.	Continue with our past initiatives.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Area Rate for 2019-20 to 2020-21 will be:	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$1,523
If a surplus exists at the end of 2018-19, 2019-20 or 2019-20 how is it to be applied?	See operating budget for 2019-20

Revenue Budget for 2019-20 to 2021-22

Description of Revenue Source	2019-20	2020-21	2021-22
4201 Residential Area Rate Revenue	\$ 21,300	\$ 21,300	\$ 21,300
Total Revenues (must equal total expenditures):	\$ 21,300	\$ 21,300	\$ 21,300

Expenditure Budget for 2018-20 to 2019-20

Description of Planned Expenditures	2019-20	2019-20	2020-21
6299 Other Office Expenses (Website)	800	800	800
6603 Grounds and Landscaping	11,000	11,000	11,000
6612 Safety Systems	600	600	600
6919 Special Projects (1/2 Basketball Court – 19/20)	6,500	5,500	5,500
6928 Committee Expenses (Executive & Welcoming)	500	500	500
6933 Community Events (Children's events)	1,500	1,500	1,500
6943 Health & Wellness (Recreation)	1,100	1,400	1,400
6999 Other Goods/Services (Spring clean-up)	800		
9000 Prior Year (Surplus)/Deficit	(\$1,500)		
Total Planned Expenditures (must equal total revenues):	\$ 21,300	\$ 21,300	\$ 21,300

2019-20 Business Plan & Budget for

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sheldon Boyd	Robert Kamperman
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June02/19
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Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral and wedding parties. We own a ball field and playground that is a central location for children and their families to gather.

Accomplishments

(What has your organization accomplished in the past year?)

Over the past year we have completed the following items;

- Graded the parking lot at the playground and hall.
- Completed the renovation of the basement. Trim and painting.
- Repairs to the plumbing in the basement.
- Install a heat pump.
- Repair gate and park sign. Cleared trees surrounding the ball field fence.
- Continue to enhance our visibility
- Continue to make the hall relevant for our community center.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Repair the front stairs of the building
2.	Repair our playground swing set and install pea gravel around the swing set.
3.	Supply and install cabinets in the basement
4.	Improved the playground drainage and parking lots.
5.	Install security cameras at the playground.
6.	Maintain the playground and building.

Area Rate Information

Purpose of Area Rate:	Hall maintenance, playground upkeep and improvements, mortgage payment.
Will the Purpose or Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No
2019-20 Area Rate will be:	\$ 0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake and Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2019: \$18,288
If a surplus exists at the end of the fiscal year, how is it to be applied?	Interior Hall and Playground improvements

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 24,800
4206 Resource Area Rate Revenue	\$ 200
Total Revenues (must equal total expenditures):	\$ 25,000

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	18,000
6603 Grounds and Landscaping	20,700
8010 Other Interest	500
8013 Loan Principal Repayment	2,400
9000 Prior Year (Surplus) / Deficit	(18,300)
6201 Telephone	1,200
6299 Other Office Expenses	500
Total Planned Expenditures (must equal total revenues):	\$ 25,000

2019-20 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Mark Barry, Chair	Sadish Srinivassane, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 4, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

<p>Mission: To bring our community together as a group and create a sense of pride of living within our community.</p> <p>For the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> - assist with protecting and improving property values and homeowner rights - development and general maintenance of recreational areas within our subdivision - hosting community activities
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Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> - Development of a new trail system for use by all homeowners - General maintenance of recreational areas - Community activities: Clean Up Day, Family Fun Day, Christmas Tree Lighting, Skating Party, Outdoor Movie Night - Set dates and promoted two neighbourhood yard sales - Promoted community events - Maintained community communications through Facebook group, community sign and newsletters

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Supporting construction of trails at Haliburton Park by HRM (funds to be provided from capital funds of Association). This is a continuation of work completed in 2018-19
2.	Ongoing park maintenance
3.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year (i.e. community movie night)
4.	Determine next steps in community amenity development (once Haliburton Trail is constructed).

5.	Beautification of community entrance, including new flowers, repair to signage, and painting of a small building
6.	Repair and improvements to ageing dock area to allow for canoes and kayaks to be more easily deployed as well as making the lake more accessible for skating when safe in winter.
7.	Purchase of equipment for outdoor movie events so they can be held more frequently, the projector and sound will also be used for other events including our AGM meetings
8.	Purchase and maintenance of a speed radar for tracking traffic speed patterns and to alert drivers in our community of their speed. Information to be provided to local RCMP.

Area Rate Information

Purpose of Area Rate:	To fund community activities and projects.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2019-20 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$113,888
If a surplus exists at the end of the fiscal year, how is it to be applied?	Used to complete an in-progress capital project of new trail development, plan to add some outdoor gym equipment to one of the parks in the following year.

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 52,900
Total Revenues (must equal total expenditures):	\$ 52,900

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies (Admin, Insurance)	3,900
6399 Contract Services (Capital projects)	140,500
6603 Grounds and Landscaping	5,000
6933 Community Events	9,100
6999 Other Goods and Services	8,300
9000 Prior Year (Surplus) / Deficit	(113,900)
Total Planned Expenditures (must equal total revenues):	\$ 52,900

2019-20 Business Plan & Budget for

Name of Association or Society:	Highland Park Ratepayers Association		
Registry of Joint Stock Companies ID#:	1272644	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Jenny Lipton, Secretary
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May 22, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and in particular, to organize members in a body dedicated to the advancement and orderly development of the Community;

Accomplishments

(What has your organization accomplished in the past year?)

We continue to do the annual events: Spring Clean Up, Park Yard Sale, Movie Night and Community Fun Day. Community involvement in the Remembrance Day ceremony and other general meetings.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	We continue to discuss and have met with HRM and have finally received the go ahead for phase I of updating Timberlane Park Terrace. We have also successfully secured grant money to contribute to the plan. The majority of the money held in trust for the park will be spent for this venture in 2019. We have decided to not do the community annual events of fun day/movie in the park in order to invest everything we have into this venture. A \$25,000 Grant has also been received from the Province for this project.
2.	Continue to push to get a forth entrance to subdivision.
3.	Community Yard Sale June & August
4.	Clean up of the park
5.	Family skate

Area Rate Information

Purpose of Area Rate:	To invest in development of park and community togetherness
Will the Purpose or Amount of the Area Rate change in 2019-20?	Unknown
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	there is currently a proposal to change the rate issued by HRM. The association nor its members have voted on this change.
2019-20 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$47,452
If a surplus exists at the end of the fiscal year, how is it to be applied?	We do not anticipate a surplus. We anticipate spending more than the 47k

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 9,800
Total Revenues (must equal total expenditures):	\$ 9,800

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	200
6911 Facilities Rental	100
6919 Special Projects	56,600
6999 Other Goods and Services	300
8017 Bank Charges	100
9000 Prior Year (Surplus) / Deficit	(47,500)
Total Planned Expenditures (must equal total revenues):	\$ 9,800

2019-20 Business Plan & Budget for

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kim Reinhardt – Co-Chair	Pete Rose – Co-Chair
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	Held – June 13, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

<p>The mission of the Ketch Harbour Area Residents Association is to:</p> <ul style="list-style-type: none"> - Act as a liaison between the residents of Ketch Harbour and the various levels of government (Federal, Provincial and Municipal). - Facilitates community events for the development of a vibrant, engaged community. - Works to develop and maintain communal areas for the enjoyment of all residents. - Foster healthy lifestyles through adult and children’s recreational programs
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Accomplishments

(What has your organization accomplished in the past year?)

<p>The association hosted the winter holiday event. During the summer months the Association hosted the annual Canada Day picnic and parade. Significant repairs began on the community wharf, which will be continued for the next two years. There were significant upgrades made at the community hall, including the installation of a wheelchair ramp, expansion of the parking lot, replacement of the roof, interior painting and new flooring. Hosted several gatherings at the wharf and community hall. Weekly toddler event at the hall. Monthly family movie night at the Hall. Pumpkin carving for Halloween hosted at the Hall.</p>

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Continuing the wharf repairs that are required as the result of the multiple storms from the winter of 2018. This is a major focus of KHARA for the next two years.
2.	Inspect the community moorings.
3.	Upgrade the washrooms at the Hall.
4.	Work with community committees to continue to expand engagement of all community members by increasing the functions within the community throughout the year.
5.	Continued community events at the hall
6.	

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2019-20?	No change from previous Business Plan for 2018-2019
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2019-20 Area Rate will be:	\$66.67 flat fee per dwelling
Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$1,548.75
If a surplus exists at the end of the fiscal year, how is it to be applied?	To the expenses yet to be billed from 2018-19 and for expenses for the upcoming fiscal year

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,500
Total Revenues (must equal total expenditures):	\$ 10,500

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	300
6705 Equip Repairs & Maintenance – Inc. wharf repairs, hall maintenance	3,900
6933 Community Events	1,000
8003 Insurance Policy & Premiums	3,800
8017 Bank Charges	100
6607 Electricity (Hall NS Power Bill)	2,100
6603 Grounds and Landscaping – Snow Removal	800
9000 Prior Year (Surplus)/Deficit	(1,500)
Total Planned Expenditures (must equal total revenues):	\$10,500

Three Year (2019-20 to 2021-22) Business Plan & Budget for

Name of Association or Society:	Kingswood Ratepayers Association		
Registry of Joint Stock Companies ID#	2450949	Registry Status "Active" (Y or N):	N

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Oleg Vydykhan	Jim Kochanoff, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

2019-20 Business Plan & Budget approved at Annual General Meeting held on:	November 19, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

Accomplishments

(What has your organization accomplished in the past year?)

New Construction
 Completion of playground at Long Lake. Construction of four picnic covered shelters at Long Lake, Blue Mountain, Kingswood Drive and Kingswood Loop parks. Expansion of parking lot for ballfield on Lakeshore drive. Construction of signage for several parks and water accessways.

Community Events
 Christmas decorating contest in December, Community Clean-up Day in June, Yard Sale in June, Family Fun Day at school, Movie Night in August, Halloween Decorating Contest.

Goals for 2019-20 to 2021-22

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2022)

1.	Construction of three trails– Blue Mountain to Brenda, Ball Field to Diana and Kara Ct to Morton Lake. Blue Mountain to Brenda is currently undergoing surveying and work is started by TIR.
2.	Construction of playground in Kingswood North at Viscount Park
3.	Creation of master plan for Kingswood North for three park sites (including 9-acre park)
4.	New dock at Schmidt lake
5.	Continuing communication to residents
6.	Foster community spirit by supporting and/or organizing social events.
7.	Signage at all parks, trails and water accesses in Kingswood
8.	Possible trail at end of St. George Blvd to Hubley
9.	Greater public accessway to all Kingswood lakes (primarily onto Lewis and Ragged Lakes)
10.	Dog fence for Kingswood Loop field

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2019-20 to 2021-22 will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, Blue Mountain Estates and Kingswood North
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$204,604
If a surplus exists at the end of 2018-19, 2019-20 or 2020-21 how is it to be applied?	Using projects above including expanding into Kingswood North. Projects slated for this year will use area rate and part of surplus

Revenue Budget for 2019-20 to 2021-22

Description of Revenue Source	2019-20	2020-21	2021-22
Area Rate Revenue from Property Tax bills:	67,600	67,600	67,600
Total Revenues (must equal total expenditures):	\$67,600	\$67,600	\$67,600

Expenditure Budget for 2019-20 to 2021-22

Description of Planned Expenditures	2019-20	2020-21	2021-22
6299 Other Office Expenses	3,000	3,000	3,000
6933 Community Events	5,000	5,000	5,000
8003 Insurance Policy/Premium	3,000	3,000	3,000
Schmidt Lake Dock		15,000	
Trail #1 Blue Mountain to Brenda	60,000		
Trail #2 Ball Field to Diana		60,000	
Trail #3 Kara Ct to Morton Lake			60,000
Kingswood North Playground		100,000	
Dog fencing		15,000	
Lewis Lake Ragged Lake trail		15,000	
St. George To Hubley Trail			49,400
9000 Prior Year Surplus	(204,600)	(201,200)	(52,800)
9001 Current Year Surplus	201,200	52,800	
Total Planned Expenditures (must equal total revenues):	\$67,600	\$67,600	\$67,000

Projects will roll over into future years when HRM does not have the capacity to implement them.

2019-20 Business Plan & Budget for LWF Ratepayers Association

Name of Association or Society:	LWF Ratepayers Association		
Registry of Joint Stock Companies ID#:	3236227	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marni Tuttle, Chair	Barry Dalrymple, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 18 th 2019
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Mission and Description of Services Provided
(including who the services are provided to)

- To fund and enhance various community recreation programs, including those provided by the Windsor Junction Community Centre (WJCC) and the 'Lakeview Homeowners Association (LHA).
- To broaden our funding capabilities to allow us to participate as requested in other recreational and community-based events in Lakeview, Windsor Junction and Fall River area as a whole.
- Currently we support programs at the WJCC offering day camps, swim lessons, lifeguarding, and junior leadership programs for youth.
- We also support Lakeview activities for youth using park facilities.
- We continue to support various local annual events such as Keloose and look forward to partnering with other organizations in the area that provide recreation and community-oriented facilities, events and activities.
- Support for Minor sports (baseball, football etc.), adult sports and recreation, walking trails and community parks.

Accomplishments

(What has your organization accomplished in the past year?)

- LWF RA has been able to support three community projects of long standing – WJCC, LHA and Keloose. These are significant in the employment of youth, engagement of youth in summer camps and sports.
- In addition, we evaluated a number of special projects that fit the mandate. Support was given to:
 - new Sun Shelter to enable LHA programming to be less weather dependent,
 - improvements to WJCC building entrance,
 - changes to the fencing at WJCC ball fields to better support day camp programming,
 - seed funding for a new LWF Baseball Association building, and
 - necessary repairs to the local Scout Camp.
- The success of the WJCC expansion has meant greater activity at the WJCC. The improvements in parking has resulted in a safer experience for families participating in baseball and enjoying the beach.
- Football has taken their foothold in the community to continue to grow.
- The Seniors jam session has moved locations and accommodates many for a fun time.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Continue with the ongoing support of WJCC, Lakeview and Keloose.
2.	Further engage youth in sport, recreation and leadership opportunities.
3.	Continue assisting WJCC with capital projects that enhance participation and maximize usage of the facility and grounds.
4.	Continue to work at improved beach park and playground access with an additional focus on accessibility.
5.	Support to seniors in building social capacity and enjoyment of their communities.
6.	Beautification signs for Fall River Village and Capilano
7.	Improve outdoor area of the LWF Community Hall

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2019-20 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$7,282
If a surplus exists at the end of the fiscal year, how is it to be applied?	Outstanding requests for support will be considered. As budget allows.

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 208,500
4206 Resource Area Rate Revenue	\$ 400
Total Revenues (must equal total expenditures):	\$ 208,900

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6003 Wages – WJCC	152,200
6003 Wages – Lakeview Homeowners Association	16,000
6204 Computer S/W Licenses	200
6205 Printing & Reproduction	500
6207 Office Supplies	1,500
6299 Website	1,000
6301 Professional Fees (Audit fees) (Professional Board Development)	3,000
6607 Electricity	1,400
6704 Building costs postal box rental	200
6912 Advertising and Promotion	3,000

6933 Community Events	36,300
8003 Insurance Policies and Premiums	900
9000 Prior Year (Surplus)/Deficit	(7,300)
Total Planned Expenditures (must equal total revenues):	\$ 208,900

2019-20 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association		
Registry of Joint Stock Companies ID#:	1508363	Registry Status "Active" (Y or N):	N

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Renay Lefebvre	Kelli Skinner
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	July 17, 2019
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Mission and Description of Services Provided
(including who the services are provided to)

<p>The objects of the association are:</p> <ul style="list-style-type: none"> a) To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community; b) To encourage residents to participate in programs and activities initiated by the Association and/or governments; c) To cooperate and exchange information with other organizations sharing similar concerns; d) To obtain and disseminate information and act on matters that may affect the Maplewood Village (and area) community; e) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Association; f) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Association.
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Accomplishments

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> 1. 4th Annual Back to School Movie under the Stars in Patterson Park 2. Community Spring Clean Up & Yard Sale 3. 2nd Family Fun Day, with face painting, bbq, inflatable activities 4. Regular community updates to our Facebook Page 5. Email communication with Maplewood Residents regarding safety issues or other community matters (ex. Lost/found animals, coyote sightings; HRM community meetings, neighborhood news, etc.) 6. Monthly Community Sign Updates and installation of new sign on corner of Norman and Cedarcrest Drive 7. Project development and planning for Salty Dips park expansion to include basketball and tennis court and picnic pad with fencing and lighting – this was declined.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Community Spring Clean Up
2.	5 th Annual Back to School Movie Night Under the Stars
3.	Beautification and maintenance of community signs and planters
4.	Increased awareness of the association and source community inputs on future state of Rate Payers Association
5.	Build relationship with HRM Financial Policy and Planning dept. to increase awareness of rate payers associate and promote participation and ...
6.	Recruitment of new board members to support initiatives and committee responsibilities
7.	Explore options to develop a small gravel trail and bench area on Beaver Lake for community enjoyment and fishing access

Area Rate Information

Purpose of Area Rate:	Fund our Community Projects
Will the Purpose or Amount of the Area Rate change in 2019-20?	Yes, lower from \$50 to \$10
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Rate reduction was approved at the AGM
2019-20 Area Rate will be:	\$10.00 flat fee per property
Area subject to Area Rate:	Maplewood on the Lakes as per HRM Map
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$151,021
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over in account to fund projects

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 3,700
Total Revenues (must equal total expenditures):	\$ 3,700

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6202 Courier/Postage	1,000
6205 Printing & Reproduction	500
6207 Office Supplies	200
6603 Grounds and Landscaping	5,000
6910 Signage	500
6911 Facilities Rental	500
6919 Special Projects	137,000
6933 Community Events	10,000
9000 Prior Year (Surplus)/Deficit	(151,000)
Total Planned Expenditures (must equal total revenues):	\$ 3,700

2019-20 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association		
Registry of Joint Stock Companies ID#:	3029296	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Grant MacDonald – President	Karen Kavanaugh – Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		
Business Plan & Budget approved at Annual General Meeting held on:		

Mission and Description of Services Provided

(including who the services are provided to)

The MCA has the purpose of "Protecting and developing community parkland, building community pride and spirit, and working with government representatives on behalf of the community."

Accomplishments

(What has your organization accomplished in the past year?)

The MCA has painted Pickleball courts on its multiuse facility and established a Pickleball program that runs 4 days per week. We also provide nets and other equipment for the community to use.

The trails were cleaned up and some new surfacing put down when needed.
 Opened and ran an ice cream stand (Sunday nights.)
 Organized a community cleanup.

We ran 5 events last year:

- 1) Easter Egg Hunt
- 2) Summer Fair
- 3) Christmas Tree Lighting
- 4) Campfire night
- 5) BBQ Bonfire night

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Bennett Park improvements (better lighting, new security cameras, resurface multi-use facility, paint new Pickleball courts.)
2.	Easter Egg Hunt
3.	Christmas Tree Lighting
4.	Summer Fair
5.	Installing foot bridges at Middle Park (using panels from the MacDonald bridge.)

Area Rate Information

Purpose of Area Rate:	Assist with park development and running community events.
Will the Purpose or Amount of the Area Rate change in 2019-20?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2019-20 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$20,745
If a surplus exists at the end of the fiscal year, how is it to be applied?	It will be used towards funding a larger project in the future.

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 11,200
Total Revenues (must equal total expenditures):	\$ 11,200

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6202 Courier/Postage	0
6205 Printing & Reproduction	200
6207 Office Supplies	300
6399 Contract Services (Nikki Park Construction etc.)	1,000
6603 Grounds and Landscaping	2,000
6607 Internet Services (Echo Link, Eastlink)	1,200
6610 Building-Exterior	1,400
6611 Building-Interior	500
6612 Safety Systems – Add security cameras to Bennett Park	3,500
6919 Special Projects - Lighting and courts at Bennett Park, Bridges at Middle Park (still working on budget: could be up to \$15K)	15,500
6933 Community Events	3,500
6999 Other Goods/Services	1,000
8003 Insurance Policy & Premiums (NS Trails & Intercity Insurance)	1,800
9000 Prior Year (Surplus)/Deficit	(20,700)
Total Planned Expenditures (must equal total revenues):	\$ 11,200

2019-20 Business Plan & Budget for

Name of Association or Society:	MHACCCA – Admin for Musquodoboit Harbour Common Area Rate		
Registry of Joint Stock Companies ID#:	1350984	Registry Status “Active” (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	JB Kent Smith, President	Lisa Barry Newman, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided
(including who the services are provided to)

The mission of the MHACCCA is to “promote and enhance the economic, social and civic well-being of our communities from West Ship Harbour to Musquodoboit Harbour.”

We deliver this mission by following the projects & initiatives outlined in the Musquodoboit Harbour Community Development Plan. (Attached)

Accomplishments

(What has your organization accomplished in the past year?)

In the past year, the MHACCCA has:

- Hosted ten (10) Town Hall meetings for the purpose of educating our community members on the current goings-on in our area.
- Completed & submitted a comprehensive Business Case to advocate to the Provincial Government that Eastern Shore District High School’s replacement should be rebuilt in the core of Musquodoboit Harbour.
- Successfully completed a \$50,000 Streetscaping & Beautification Project that saw 100 telephone pole banners, planter boxes, trees & bushes installed along Marine Drive.
- Held several meetings with Twin Oaks Memorial Hospital, Department of Environment, MLA Murphy & Councilor Hendsbee regarding the ongoing pollution entering Petpeswick Inlet.
- Commissioned a land survey of the south side of Highway 7, Musquodoboit Harbour for the purpose of understanding the land acquisition requirements to install sidewalks.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Ensure the replacement of ESDH is rebuilt in the Core of Musquodoboit Harbour
2.	Advocate for the installation of sidewalks in our community
3.	Remove sign pollution along Marine Drive
4.	Work with HRM staff to ensure proper regulation of advertising signage
5.	Create & implement a branding and marketing strategy
6.	Remove all sources of fecal coliforms from Petpeswick Inlet
7.	Create & implement an economic development strategy
8.	Investigate using the local aquifer as a water supply for the village core
9.	Grow our membership by 50
10.	Implement and oversee uses and disbursements of the MH Common Area Rate
11.	Host the MHACCCA Business Excellence Awards Gala

Area Rate Information

Purpose of Area Rate:	Historically tied to recreational uses
Will the Purpose or Amount of the Area Rate change in 2019-20?	The purpose will not necessarily change, but the appropriate uses will be more clearly defined.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	It has not changed yet, but the MHACCCA intends to clearly define uses & procedures to access funds.
2019-20 Area Rate will be:	\$0.05 per \$100 of taxable assessment
Area subject to Area Rate:	Musquodoboit Common Catchment Area
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$10,958
If a surplus exists at the end of the fiscal year, how is it to be applied?	

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 11,000
Total Revenues (must equal total expenditures):	\$ 11,000

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	
6603 Grounds and Landscaping	
6906 Licenses & Agreement	
6910 Signage	
6933 Community Events	
6919 Special projects	22,000
9000 Prior Year (Surplus)/Deficit	(\$11,000)
Total Planned Expenditures (must equal total revenues):	\$11,000

2019-20 Business Plan & Budget for

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Steve Adams, Councilor	Kelly Carlton, Chair PRRA
Phone number:	[Redacted]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 19, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

To Work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

Webpage link located on Prospect Communities Website outlining who we are and what we provide for community. This is a recent addition and we move forward to work with community on recreation development and support.

<https://www.prospectcommunities.com/rec>

Accomplishments

(What has your organization accomplished in the past year?)

- Monthly Community Meetings (Sept. to Nov.) (Feb. to June) with all nonprofit community groups, such as homeowners, recreation groups, seniors' groups.
- Work with HRM on upgrades to our local fields –currently adding batting cages to two of our baseball fields.
- Manage the funding application process Group Applications & Youth Applications
- Hold a funding presentation meeting, along with an approval meeting with key HRM staff, PRRA Executive, Community Member, and Councilor Adams. Publish awarded funding support on Prospect Communities Website and in community flyer.
- Continue to work with HRM staff on new community projects and provide funding to assist with project, recently completed the multiuse court at the Prospect Road Community Centre.
- Work with HRM and community on the Western Common Trail Development located at the Prospect Road Community Centre
- Develop and keep updated the Associations financial spread sheet, completed by our Vice Chair. Also working with HRM accountant Sereena
- Award the Mowing contract for our community, under our tender process. Also manage the contractor for the duration of the contract which includes field inspections by our executive team.
- Tender and place outdoor restrooms on sports fields and green spaces as required for the summer months.
- Standing order in place for float installation and removal located at Terence Bay River Park, for the summer boating season.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Award community groups funding and issue payments with HRM Account as required
2.	Continue monthly meetings as listed Sept to June
3.	Continue to update website page on Prospect Communities to inform & update community on recreation area rate expenditures
4.	Continue to support youth (via a non-profit) as required thought the year in recreation accomplishments at the Provincial and National level
5.	Manage the area mowing contract with regular site inspections
6.	Continue to represent as a member of the Western Common Advisory Committee
7.	Work with HRM finance with respect to adjustments to the financial aspect of these area rate funds
8.	Continue to support our local Community Centres, including the new Terence Bay Community Hall and the current East Dover Community Hall and Prospect Rd Community Centre
9.	Investigate making a change in date to the funding application process to the fall to fit better with HRM finance.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2019-20 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$101,937
If a surplus exists at the end of the fiscal year, how is it to be applied?	This will be determined after HRM finance presents to council, re: these area rates

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 91,900
4206 Resource Area Rate Revenue	\$ 1,700
Total Revenues (must equal total expenditures):	\$ 93,600

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expense	500
6399 Contract Services	8,100
6607 Electricity	2,200
8001 Transfer to Outside Agencies	184,700
9000 Prior Year Surplus/Deficit	(101,900)
Total Planned Expenditures (must equal total revenues):	\$ 93,600

2019-20 Business Plan & Budget for

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Adam McCulley (Chairperson)	AmandaJane Bell (Vice Chairperson)
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 13, 2019
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Mission and Description of Services Provided
(including who the services are provided to)

- To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the community of Sackville, Nova Scotia
- To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes
- To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community
- To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society
- To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society



Accomplishments

(What has your organization accomplished in the past year?)

- Completed siding the entire building
- Secured funding for a lift allowing second floor to become assessable, work to commence late March 2019
- Employed two summer students to assist with marketing and program development
- Offered new recreational programs for community: Dance and Play, Dance Lessons, Chair Yoga, a Family Dance Party and Family Zumba
- Rented the Four Seasons room for St. John Ambulance’s training courses throughout the year
- Held a successful 3rd Annual Family Fun Day for the community while creating new community partnerships (approximately 450 people attended)
- Participated in Sackville Snow Days offering a Community Tea Event (200 people attended)
- Both recurring and non-recurring facility rentals increased
- Increased awareness of Centre in the community through participation in community events with a high level of social media presence.
- Created a new office for the Program Coordinator, redesigned Board Room and Facility Manager’s office
- Increased hours Program Coordinator hours from 20 to 30 hours/week
- Purchased new sporting equipment for gym
- Accommodated meeting space for several community-based groups
- Pavement repairs and improved line painting
- Board and staff participated in a visioning session facilitated by HRM staff
- Christmas Cheer Project: assisting over 350 children with gifts and clothing
- Increased presence among Sackville business community
- Built stronger relationships among building tenants through our monthly “Building Breakfast” initiative



Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	To complete the lift project allowing the second floor to become accessible.
2.	To re-construct the entrance hallway to enhance our customer service delivery
3.	Organize, promote, implement and evaluate the 4 th Annual Family Fun Day
4.	Continue to increase recreational and personal growth programming for the community
5.	To review, evaluate and update Centre's policies and procedures
6.	To offer Workplace Mental Health and Wellness Training and Non-Violent Workplace Training Education to Centre volunteers, staff, and tenants
7.	To upgrade Board Room AV equipment
8.	To distribute a quarterly internal newsletter for tenants and monthly newsletter for the community
9.	To enhance the outside area of the Centre by creating a walking garden near the playground and wooded space
10.	To continue to build partnerships with the business community for the Christmas Cheer Program
11.	To upgrade the two women's washrooms and two men's washrooms
12.	To install a water fountain on the first floor
13.	To change how the Centre recycles to help our changing environment

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2019-20 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$88,720
If a surplus exists at the end of the fiscal year, how is it to be applied?	Maintenance and upkeep of the building



3rd Annual Family Fun Day 2018



Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 245,800
4202 Commercial Area Rate Revenue	28,400
4206 Resource Area Rate Revenue	400
Total Revenues (must equal total expenditures):	\$ 274,600

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6001 Salaries	122,000
6201 Telephone	3,000
6202 Courier/Postage	500
6299 Other Office Expenses	10,000
6308 Snow Removal	15,000
6311 Security	1,500
6312 Refuse Collection	4,000
6407 Cleaning/Sanitary Supplies	6,000
6606 Heating Fuel	22,000
6607 Electricity	22,000
6608 Water	6,000
6610 Building - Exterior	35,400
6611 Building - Interior	88,400
6612 Safety Systems	3,500
6701 Equipment Purchase	15,000
6704 Equipment Rental	1,000
6705 Equipment Repairs & Maintenance	5,000
6905 Training & Education	3,000
9000 Prior Year (Surplus)/Deficit	(\$88,700)
Total Planned Expenditures (must equal total revenues):	\$ 274,600

2019-20 Business Plan & Budget for

Name of Association or Society:	St Margaret's Village at Fox Hollow Homeowners Assoc.		
Registry of Joint Stock Companies ID#:	3092432	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kurtis Langille	Sean Cavicchi
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May 14 th , 2019
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Mission and Description of Services Provided
(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

Accomplishments

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of our neighborhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Community Yard Sale June 2, 2019
2.	Spring BBQ June 2, 2019
3.	Christmas Lighting December 2019
4.	Winter Community Activity Day 2020 TBD
5.	Purchase and Install a Solar Speed Sign - Spring 2019
6.	
7.	
8.	
9.	
10.	

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose or Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2019-20 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$6,681.29
If a surplus exists at the end of the fiscal year, how is it to be applied?	Traffic Speed Solar Sign

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 6,200
Total Revenues (must equal total expenditures):	\$ 6,200

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6399 Contract Services (AGM/Joint Stocks)	100
6603 Grounds and Landscaping	2,700
6910 Signage	6,000
6933 Community Events	4,100
9000 Prior Year (Surplus)/Deficit	(6,700)
Total Planned Expenditures (must equal total revenues):	\$6,200

2019-20 Business Plan & Budget for

Name of Association or Society:	Siversides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kristina Legge	Patrick MacDonald
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	March 13, 2019
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Mission and Description of Services Provided

(including who the services are provided to)

To provide recreational facilities to be used by the residence of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, playground and flower gardens at the entrances to the sub-division

Accomplishments

(What has your organization accomplished in the past year?)

Significant repairs made to docks at common lakefront area. Built a new ladder for easier access to the lake after the retaining wall was built. Upkeep of the common areas of the subdivision.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Improve playground area (common area); assessment, fill, pea gravel
2.	Greenspace planning
3.	Fix flower bed at Silversides Drive entrance after road repaving
4.	Sign improvement at beach (common area)
5.	Up keep common areas.
6.	Minor repairs and improvements at common areas (beach and playground)
7.	
8.	
9.	
10.	

Area Rate Information

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2019-20 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Silversides subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$28,966
If a surplus exists at the end of the fiscal year, how is it to be applied?	Improvements to common areas

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 16,300
Total Revenues (must equal total expenditures):	\$ 16,300

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6310 Outside Personnel	500
6399 Contract Services	1,400
6603 Grounds and Landscaping	4,000
6906 Licenses & Agreement	100
6919 Special Projects	38,300
8003 Insurance Policies and Premiums	1,000
9000 Prior Year (Surplus)/Deficit	(29,000)
Total Planned Expenditures (must equal total revenues):	\$ 16,300

2019-20 Business Plan & Budget for Three Brooks Home Owners Association

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra ASHBY	Karla WAMBOLDT
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	March 14, 2019
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Mission and Description of Services Provided
(including who the services are provided to)

This area rate is used for the Three Brooks Home Owners Association, to maintain and improve our existing community structures, playground, hiking trails, and beaches, to be used and enjoyed by all of the community.

Accomplishments

(What has your organization accomplished in the past year?)

In 2018 to 2019 the Three Brooks Home Owner's Association was able to maintain and improve our playground, maintained and updated parts of our trails (on going). We also had a couple of children social activities, bounce house and barbeque social, and had a children's Halloween gathering.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Trail improvements, and maintains on going
2.	Playground updates install a slide
3.	Playground - improve and update the fall area in the playground.
4.	Plan at least two community building social activities, to engage the communities
5.	Maintain all existing structures.

Area Rate Information

Purpose of Area Rate:	To maintain and improve our existing community structures and to engage the community
Will the Purpose or Amount of the Area Rate change in 2019-20?	No change to the area rate, will remain at \$60 per lot
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No Change
2019-20 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated deficit to March 31,2019: (\$2,572) We have a deficit at the end of 2019 due to a purchase of a swing set that will be paid with 2019 revenue.
If a surplus exists at the end of the fiscal year, how is it to be applied?	If we do end with a surplus, we will apply it to improving more of our pathways.

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,200
Total Revenues (must equal total expenditures):	\$ 10,200

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses and Bank Fees	300
6311 Security	1,400
6603 Grounds and Landscaping (Insurance & taxes)	3,600
6933 Community Events	1,000
6941 Playground Equipment	1,300
6999 Other Goods/Services	
9000 Prior Year (Surplus)/Deficit – Swing Set purchase	2,600
Total Planned Expenditures (must equal total revenues):	\$ 10,200

2019-20 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Residents Association		
Registry of Joint Stock Companies ID#:	3071139	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dustin O'Leary, President	Stephen Nurse, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community including a community Facebook page, information sign and community website.

Accomplishments

(What has your organization accomplished in the past year?)

During the year, the WWHRA hosted a variety of events to benefit the neighborhood including:

- The community yard sale
- Annual Canada Day celebration
- Holiday Food Drive
- Annual tree lighting and caroling celebration
- New Years' Eve fireworks
- Maintain a Fire Safety Committee to promote fire safety and increase emergency preparedness
- Organized several movie nights at the community green space
- Organized a neighborhood family skate
- Free neighborhood soccer program for children
- Open board meeting (broadcast on Facebook Live) for residents to view
- Acquiring a second speed sign
- Replacing the community message sign

The WWHRA maintains and updates a community bulletin board and a community Facebook page.

Accomplishments:

- Local RCMP are provided with traffic speed data on five different locations in Westwood Hills
- A comprehensive fire evacuation plan has been completed to aid residents in the event of an emergency and a plan communicated to all residents.
- Work has begun on developing a community garden or a series of walking trails inside of Westwood Hills

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	New Year's fireworks and hot chocolate social
2.	Christmas caroling and tree lighting
3.	Increase efforts to beautify the neighbourhood
4.	Annual Spring Community Yard Sale
5.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
6.	Maintain second speed sign and provide data to local RCMP
7.	Run a neighbourhood-wide practice fire / emergency drill
8.	Work with residents and HRM to improve trail access within the subdivision
9.	Replace damaged community message board

Area Rate Information

Purpose of Area Rate:	3
Will the Purpose or Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2019-20 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2018-19)? How much?	Accumulated surplus to March 31, 2019: \$127,784
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be allocated to new community projects to be determined by executive committee with consultation from the area residents. Possible ideas include, walking trails, a community garden, additional events (movie nights, public skates).

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 35,300
Total Revenues (must equal total expenditures):	\$ 35,300

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6204 Computer Software	200
6399 Service and repairs	3,000
6603 Grounds and Landscaping	10,800
6705 Equip Repairs & Maintenance	40,000
6911 Facilities Rental	1,500
6919 Special Projects	89,000
6928 Committee Expenses	1,400
6933 Community Events	14,100
8003 Insurance Policies and Premiums	3,100
9000 Prior Year (Surplus)/Deficit	(127,800)
Total Planned Expenditures (must equal total revenues):	\$ 35,300

2019-20 Business Plan & Budget

Name of Association or Society:	White Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3217114	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sarah Howell (Treasurer)	Joel MacDonald (President)
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	April 10, 2019.
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Mission and Description of Services Provided

(including who the services are provided to)

To provide representation for the residents of the White Hills Community in dealing with the various matters that may arise from time to time with both the Municipal and Provincial governments insofar as it may impact the community in general.

Accomplishments

(What has your organization accomplished in the past year?)

Continued to work closely with HRM in building a community park in the Daisywood area of our community. Construction has begun and is ongoing. This park was to be included in the HRM park budget for 2018. The total expenditure is in excess of \$300 000, with the community share amounting to approximately \$190,000 and the Province contributing an amount of approximately \$50,000 to \$80,000.

Goals for 2019-20

(What does your organization plan to accomplish between April 1, 2019 and March 31, 2020)

1.	Work with HRM to ensure that the Daisywood Park is completed
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3.	
4.	
5.	
6.	
7.	
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9.	
10.	

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2019-20?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2019-20 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	White Hills subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2019-20)? How much?	Accumulated surplus to March 31, 2019: \$82,211
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to future years to be totally spent on park project.

Revenue Budget for 2019-20

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 27 600
Total Revenues (must equal total expenditures):	\$ 27 600

Expenditure Budget for 2019-20

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expense	100
6919 Special Projects – Speed Control Sign	5,000
6933 Community Events – Non-Specific	---
8024 Transfer to/from Capital – Development Costs Daisywood	104,700
9000 Prior Year (Surplus)/Deficit	(82,200)
Total Planned Expenditures (must equal total revenues):	\$ 27 600

**Appendix E
Business Improvement District Budget Summary and Area Rates for 2019-20 ***

	Downtown Dart	Downtown Hfx	Dart Main St	North End Hfx	Quinpool	Sackville	Spring Grdn Rd	Spryfield
4202 Area Rate Commercial	\$326,000	\$1,206,200	\$128,100	\$194,200	\$141,900	\$205,400	\$419,900	\$101,000
4601 Grants in Lieu - Federal	\$29,800	\$41,200	\$0	\$0	\$0	\$2,300	\$18,000	\$0
4602 Grants in Lieu - Provincial	\$900	\$78,900	\$0	\$6,300	\$0	\$900	\$0	\$0
Total Area Rate Revenue*:	\$356,700	\$1,326,300	\$128,100	\$200,500	\$141,900	\$208,600	\$437,900	\$101,000
2018/19								
Minimum per property	\$300	\$250	\$250	\$350	\$300	\$200	\$250	\$300
Maximum per property	\$22,500	No Cap	No Cap	\$5,000	\$10,000	\$7,000	\$18,000	\$10,000
Commercial Rate	\$0.3600	\$0.0842	\$0.1800	\$0.1600	\$0.2200	\$0.1400	\$0.3400	\$0.2800
2019/20								
Minimum per property	\$300	\$300	\$250	\$350	\$300	\$200	\$250	\$300
Maximum per property	No Cap	No Cap	No Cap	\$7,500	\$15,000	\$7,000	\$18,000	\$10,000
Commercial Rate	\$0.3600	\$0.0910	\$0.1850	\$0.1600	\$0.2200	\$0.1500	\$0.3400	\$0.2900
Increase / (Decrease)								
Minimum per property	unchanged	\$50	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged
Maximum per property	Cap removed	unchanged	unchanged	\$2,500	\$5,000	unchanged	unchanged	unchanged
Commercial Rate	unchanged	\$0.0068	\$0.0050	unchanged	unchanged	\$0.0100	unchanged	\$0.0100

* Detailed budgets are available upon request.



PO Box 213
Musquodoboit Harbour, NS
B0J 2L0
www.MHACC.ca
info@mhacc.ca

April 15th, 2019

Councillor David Hendsbee, District 2
1841 Argyle Street
Halifax, NS
B3J 3A5
Email: David.Hendsbee@halifax.ca

Re: Musquodoboit Harbour Common Area Rate

Dear David,

Please accept this letter as an official application from the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs as it relates to future administration of the Musquodoboit Harbour Common Area Rate.

This Common Area Rate is a localized tax levied on all residential and resource properties within the community areas of Musquodoboit Harbour, East & West Petpeswick, Smith Settlement and Ostrea Lake Road. The Area Rate is currently applied to approximately 1,888 properties at a rate of \$0.005 per \$100 of assessed value, which generates roughly \$10,400 per annum.

The future of this fund (as well as other similar area rates) are being reviewed by HRM Staff to see if there is a comprehensive business case for each of these area rates, if they are to continue.

In the last five (5) years, funds from this account have been used to acquire capital assets to augment the youth sailing program at Petpeswick Yacht Club, new picnic tables at the Peace Park, and an equipment storage container for the local baseball fields. Even our organization has been successful in applying for these funds to leverage a variety of initiatives resulting from our Community Development Plan. Highlights include:

- \$10,000 to help fund the Community Development Plan
- \$2,000 to investigate coliform pollution in Petpeswick Inlet
- \$25,000 to match Provincial funding for our Community Streetscaping & Beautification project

Councillor, at your behest and with your collaboration, it is the will of the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs to provide the oversight and accountability of this account. We propose to host a community meeting on May 15th, 2019 for the purpose of discussing this rate in greater depth. The dialogue will focus on:

1. The current amount of the rate;
2. The current Community Boundaries; and

3. Potential Uses & procedural guidelines for accessing these funds.

David, we thank you for your continuing support and trust in the Chamber to take on this role.

Kind regards,

Original Signed

JB Kent Smith, B.Com
President
MHACCCA

Appendix G

BALLOT FOR AREA TAX RATE

03 June 2019

OWNER1
OWNER2
Address Line 1
Address Line 2
CITY PROV PC
Country

Assessment # AAN#

Lot Information

Dear Property Owner:

The Halifax Regional Municipality has been notified by the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs (MHACCCA) that they have expressed an interest in administering the current Musquodoboit Common Area Tax Rate (MHCATR) in the continuation of this Area Rate. The MHCATR was created to support Recreation projects and events within Musquodoboit Harbour. The catchment area includes the communities of Musquodoboit Harbour, West Petpeswick, East Petpeswick, Smith Settlement and Ostrea Lake. You are being notified as the owner of the above referenced property as it would be affected by this current area tax rate.

The MHCATR collects approximately \$11,000 annually. In the last five (5) years, funds from this account have been used to acquire capital assets to augment the youth sailing program at Petpeswick Yacht Club, new picnic tables at the Peace Park, and an equipment storage container for the local baseball fields. The MHACCCA has also been successful in applying for these funds to leverage a variety of initiatives resulting from their Community Development Plan. Highlights include:

- \$10,000 to help fund the Community Development Plan
- \$2,000 to investigate coliform pollution in Petpeswick Inlet
- \$25,000 to match Provincial funding for the Community Streetscaping & Beautification project

In accordance with the Halifax Regional Municipality's procedure for implementing area tax rates, the property owners in Musquodoboit Harbour must be consulted with regard to whether they wish to continue to pay \$5.00 per \$100,000 assessment, to contribute to the recreation projects and events proposed by MHACCCA. The owner or owners of each residential and resource property in Musquodoboit Harbour are provided with one ballot and one vote, located on the reverse side of this letter. If a simple majority (50% +1) of ballots returned vote in favour of the area tax rate, it will be applied to the property bills of all residential and resource properties in the Musquodoboit Harbour catchment area.



A meeting will be held to provide additional information and to give property owners an opportunity to ask questions or raise concerns. The meeting will be held on:

**Wednesday June 19, 2019 @ 7 p.m.
Eastern Shore Community Centre, 67 Park Road, Musquodoboit Harbour**

Completed ballots may be dropped off at the meeting, faxed to 902-490-6030, or mailed in the enclosed self-addressed envelope. You may also scan and email the completed ballot to wilsonba@halifax.ca. If you have any questions regarding the process, please contact Barb Wilson at 902-490-4280. For questions regarding area rate services and its offerings, please contact Kent Smith, President, Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs e-mail at ksmith@mhacc.ca or Councilor David Hendsbee at hendsbd@halifax.ca.

Please note that all ballots must be received by June 28, 2019. If you are mailing in your ballot, please allow adequate time for delivery. Results of the ballot will be communicated by the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs once the final votes are counted.

BALLOT FOR AREA TAX RATE

- YES**, I am in favour of continuing to pay an area tax rate for the Musquodoboit Harbour Common Area Tax Rate (administered by the Musquodoboit Harbour & Area Chamber of Commerce & Civic Affairs) of \$5 per \$100,000 assessment per year which will be included on my property tax bill.
- NO**, I am not in favour of continuing to pay an area tax rate for the Musquodoboit Harbour Common Area Tax Rate.

Assessment # AAN#

NOTE: Only one vote per assessment number will be counted. Ballots with written-in, typed-in, or altered assessment numbers will not be accepted.