

HALIFAX

P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 14.1.5
Halifax Regional Council
July 31, 2018

TO: Mayor Savage and Members of Halifax Regional Council

Original Signed by 

SUBMITTED BY: Jacques Dubé, Chief Administrative Officer

DATE: July 10, 2018

SUBJECT: 2018-19 Budgets and Business Plans for Area-Rated Services

ORIGIN

Regional Council approved the 2018-19 Operating and Capital Budget on April 24, 2018. Area-rated services require confirmation of their 2017-18 surplus/deficits and proposed 2018-19 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

On June 19, 2018 Regional Council approved 11 Area Rates for 2018-19; with the remaining area rates to return to Regional Council with updated Business Plans.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter, Subsection 35(1), "The Chief Administrative Officer shall (b) ensure that an annual budget is prepared and presented to the Council." Subsection 96(2), "The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area." Charter subsection 96 (4), "The Council may, in lieu of levying an area rate, levy a uniform charge on each (a) taxable property assessment; (b) dwelling unit, in the area."

RECOMMENDATION

It is recommended that Halifax Regional Council

1. Approve the attached Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2018-19 (Appendix A), Schedule of Area Tax Rates (Appendix B), and Budgeted Revenues (Appendix C), and,
2. Direct staff to process those grants proposed by LWF that are included in Table One.

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided outside the general tax rates. As a result, formal adoption of these rates is required under the Charter.

On June 19, 2018, Regional Council approved eleven Area Rates, as part of the Area Rate Review Report. The remaining Area Rate Associations were requested to review their rates and submit revisions based on the recommendations in the Area Rate Review Report.

DISCUSSION

Regional Council directed staff “in consultation with community associations, to return with the area rate budgets for the remaining area rates” for 2018-19 provided those rates excluded “discretionary grants” other than for “events, beautification, signage or for existing facilities such as the Windsor Junction Community Centre (WJCC)” or approved capital projects. Staff consulted with those associations with the following results:

1. Parks staff determined that additional funding was required to complete the outstanding approved capital projects for three area rate associations. As such, their area rates are recommended to be set as originally estimated:
 - a. Haliburton Highbury Homeowners Association (2.3¢) – Aubrey’s Park & Trails.
 - b. Highland Park Ratepayers Association (0.5¢) – Timberlane Terrace Park development
 - c. White Hills Resident’s Association (\$50 flat fee) – Daisywood/Tomahawk Run Park
2. Two Associations reviewed the grants provided from Area Rates. In several cases commitments had been made while in other cases the associations agreed grants would be provided to non-profit associations but not individuals. Staff are recommending that as such, their area rates should be set for 2018-19 as originally estimated.
 - a. LWF (3.0¢) – LWF has some pre-existing commitments which will be approved through NWCC. Any additional grants that it intends to make are for WJCC facilities or other infrastructure that is of a municipal nature. LWF has submitted a list of potential grants that it would select from (See Table One). Staff recommend that providing any such grants come from Table One that they be processed without additional approvals from North West Community Council.
 - b. Prospect (1.2¢) – Prospect has had some pre-existing commitments. Most expenditures are consistent with Council direction. Any remaining Youth Grants are to be paid to a Non-profit association.
3. Two Associations wish to hold a broader discussion with their membership prior to reducing their rate; therefore, they requested that their area tax rate remain the same as approved for 2017-18.
 - a. Maplewood Village Residents Association (\$50 flat fee) currently carries a surplus of \$140,600.
 - b. Kingswood Ratepayers Association (\$50 flat fee) has 3 Capital projects approved as part of the Capital Plan in 2018-19 and one proposed for 2019-20. Their surplus as of April 1, 2018 was \$339,300.

Of the eleven Area Rates approved on June 19, 2018, the Westwood Hills Residents Association had their rate reduced from \$50 to \$25. This was recommended as they held a surplus of \$123,600 and there were no current projects requested through Parks Capital. The Association contacted staff to request the rate be re-instated to the original \$50, as the annual revenue covers their annual non-capital events. The Association has a list of possible capital projects which they ideally wish to spend their surplus on. Pending a revised area rate policy, staff recommend that the area rate be re-instated to \$50.

Table One – LWF Potential Grants for 2018-19

Seniors Social Activities	5,000
SWEPS Installation of Platform, Ramp & Float at Lock 4	10,000
Lakeview Park Accessible Sun Shelter (Removable)	13,000
LWF Community Hall (Heat Pumps)	7,000
LWF Baseball/WJCC Fields – ATV Ride -on-mower	15,000
WJCC Landscaping – repair natural privacy barrier	10,000
WJCC Landscaping – resolve drainage issue	10,000
Parking Lot – Accessible spaces	30,000
WJCC Accessible Sun Shelter	<u>10,000</u>
Total	\$110,000

While the recommendation is to approve the 2018-19 area rates as originally proposed by their associations, there are still outstanding policy issues that need clarity. The purpose and intent of area rates remains to be clarified, especially in the areas of capital projects and discretionary grants. Local area rate associations need clear direction as to how to plan and budget and which expenditures are within and outside of Council guidelines. This will be done through updating and combining the current Recreation Area Rate Policy and Interim Area Rates Guidelines into a proposed policy for Council review. As directed by Council, it will be done through consultations with community groups.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2018-19 with the 2017-18 budget for comparison,
2. all sources of property tax revenue (residential, resource and commercial), and
3. the proposed residential area rates and area rates for Business Improvement Districts, with the prior year's rates for comparison.

Area Rates Not Included in this Report

The following Area Rates have been excluded from this report because they have either already been approved by Council for 2018-19, or have been recommended for approval separately:

1. In addition to the 2018-19 General Tax Rates, the Provincial Area Rates for Mandatory Education, Property Valuation Services, Corrections Services and Metro Regional Housing Authority, plus area rates for Regional Transportation, Local Transit, Supplementary Education and Fire Protection, were approved by Regional Council on April 24, 2018.
2. A revised uniform charge fee schedule under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for Shag End Lot Owners Association in the community of Blind Bay in District 11 was approved by Regional Council on January 30, 2018.
3. A new uniform charge fee schedule under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for Kelly Point Lot Owners Association in the community of Prospect Peninsula in District 11 was approved by Regional Council on January 30, 2018.
4. A revised tiered fee for the Sheet Harbour Streetscape area rate in the community of Sheet Harbour in District 2 was approved by Regional Council on 10 April 2018.
5. On June 19, 2018 Regional Council approved that the Hammonds Plains Common Area Rate be discontinued.
6. Eleven Area Rates were previously approved by Regional Council in the Area Rate Review Report on June 19, 2018. The 2018-19 Business Plans are however included in this report for your information. These included:

1. Frame Subdivision Homeowners Association	2. Glen Arbour Homeowners Association
3. Mineville Community Association	4. Sackville Heights Community Association
5. St. Margaret's Village at Fox Hollow Homeowners	6. Three Brooks Homeowners Association
7. Westwood Hills Residents Association	8. Grand Lake Oakfield Community Centre
9. Ketch Harbour Area Residents Association	10. Silversides Residents Association
11. Musquodoboit Harbour Common Rate	

Area Rates for Community Facilities & Services and Private Infrastructure

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 *Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 *Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 8 area rates for which budgets are included in Appendix C of this report. Appendix D includes business plans and budgets for all the area-rated recreation services along with an explanation of how funding is to be utilized in 2018-19. The Glen Arbour Homeowners' Association and Kingswood Ratepayers Association elected to submit a 3-year Business Plan and Budget.

In 2014, all municipal recreation facility area rates were transferred to the general rate. Area rates remain for Community Facilities and Services, and for Private Infrastructure, neither of which are for municipal purposes.

Business Improvement Districts

Two of the eight Business Improvement Districts are proposing increases to their area rates for the 2018-19 fiscal year. Five are proposing to increase the maximum charge per assessment account, and of those two BIDs have removed the maximum cap. Details of these changes, along with a summary of the total tax revenue expected to be generated, are provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request.

Other Changes to Area Rates

Following are other changes to area rates effective with the 2018-19 Fiscal Year:

1. The Redoubt Head Homeowner's Association reduced the uniform charge for their private road maintenance fee from the Council approved maximum of \$750 per property to \$500 for 2018-19.
2. The Three Brooks South West Grand Lake Property Owner's Association reduced the uniform charge for their private road maintenance fee from the Council approved maximum of \$750 per property to \$550 for 2018-19.
3. A Uniform charge for the Lost Creek Community Association expired after the 2017-18 fiscal year and therefore, does not appear in this report. This Uniform Charge was active for six years and currently has a surplus of \$32,445 which will fund an Asphalt court in Heatherglen Park as part of the 2018-19 Capital Plan.

FINANCIAL IMPLICATIONS

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2018-19 is 3,392,800 including Payment in Lieu of Tax (PILT) for the Business Improvement Districts.

RISK CONSIDERATION

As with all property taxes, HRM may impose a lien on properties for which area rate taxes are past due. Therefore, the risk of not being able to collect these taxes is minimized.

COMMUNITY ENGAGEMENT

Staff met with two of the seven area rate associations that Council had requested revisions to, and had communications with the others.

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines, and the Private Road Maintenance Costs Recovery Policy.

ENVIRONMENTAL IMPLICATIONS

There are no environmental implications associated with this report.

ALTERNATIVES

Council may choose to approve some area rates and defer others pending additional information.

ATTACHMENTS

- Appendix A: Resolution to Approve Area Rates and Amend the Approved Operating Budget for 2018-19
- Appendix B: Schedule of Area Tax Rates
- Appendix C: Summary of Budgeted Expenditures & Revenues for 2018-19 Area Rated Services
- Appendix D: Business Plans for Area-Rated Community Facilities & Services and Private Infrastructure
- Appendix E: Business Improvement District Budget Summary and Area Rates for 2018-19

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Barb Wilson, Senior Financial Consultant, Finance and Asset Management, 902.490.4280

Appendix A

HALIFAX REGIONAL MUNICIPALITY

Proposed 2018/19 Area Rates & Final Operating Budget

RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2018/19¹

It is hereby resolved that:

- a) the Operating Budget in the amount of **\$918,853,800** gross expenditures (which includes **\$760,941,500** in municipal expenditures including the reserve withdrawals specified in the Operating and Capital Budget); **\$703,094,000** in property tax revenues (including area rate revenues) and **\$215,759,800** in other revenues be approved;
- b) Area rates shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

¹ The Operating and Capital Budgets, General Tax Rates, Provincial Area Rates for Mandatory Education, Property Valuation Services, Corrections Services and Metro Regional Housing Authority, and Area Rates for Fire Protection, Regional Transportation, Local Transit and Supplementary Education were approved by Regional Council on April 24, 2018.

Eleven Area Rates were approved by Regional Council on June 19, 2018. These included: Frame Subdivision, Glen Harbour Homeowners Association, Mineville Community Association, Sackville Heights Community & Cultural Centre, St. Margaret's Village at Fox Hollow Homeowners, Three Brooks Homeowners Association, Westwood Hills Residents Association, Grand Lake Oakfield Community Centre, Ketch Harbour Area Residents Association, Silversides Residents Association, and Musquodoboit Harbour Common Rate.

Jenna Lane Private Road Maintenance uniform rate was approved by Regional Council on July 17, 2018.

Schedule of Area Tax Rates	Residential and Resource Rate		Commercial Rate	
Community Facilities & Services				
Haliburton Highbury Homeowner's Association	0.023		n/a	
Highland Park Ratepayers Association	0.005		n/a	
Kingswood Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Maplewood Village Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Prospect Road and Area Recreation Association	0.012		n/a	
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee

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Schedule of Area Tax Rates (continued from page 1)	Residential and Resource Rate		Commercial Rate	
Private Infrastructure *				
LWF Ratepayer's Association (Urban Core)	0.030		n/a	
Business Improvement Districts				
Downtown Halifax Business Commission (Minimum \$250, Maximum - no Cap)	n/a		0.0842	
Downtown Dartmouth Business Commission (Minimum \$300, Maximum \$22,500)	n/a		0.3600	
Spring Garden Area Business Association (Minimum \$250, Maximum: \$18,000)	n/a		0.3400	
Main Street Dartmouth & Area Business Improvement Assoc (Min \$250, Max-no Cap)	n/a		0.1800	
North End Business Association Commercial (Minimum \$350, Maximum \$5,000)	n/a		0.1600	
Quinpool Road Mainstreet District Association (Minimum \$300, Maximum \$10,000)	n/a		0.2200	
Sackville Business Association (Minimum \$200, Maximum \$7,000)	n/a		0.1400	
Spryfield & District Business Commission (Minimum \$300, Maximum \$10,000)	n/a		0.2800	
Private Road Maintenance Fees				
Black's Subdivision Ratepayer's Association (flat fee per property)	Up to \$150 Flat Fee		Up to \$150 Flat Fee	
Mariner's Anchorage Resident's Association (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
Petpeswick Drive Improvement Society (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
Range Road Land Owner's Association (flat fee per property)	\$150.00	Flat Fee	\$150.00	Flat Fee
Redoubt Head Homeowner's Association (flat fee per property)	\$500.00	Flat Fee	\$500.00	Flat Fee
River Bend Rd & River Court Homeowner's Association (flat fee per property)	Up to \$350 Flat Fee		Up to \$350 Flat Fee	
Rutter Court Residents Association (flat fee per property)	\$350.00	Flat Fee	\$350.00	Flat Fee
Sambro Head Lot Owner's Association: Bald Rock Rd (flat fee per property)	\$385.33	Flat Fee	\$385.33	Flat Fee
St. Margaret's Bay Heights Subdivision (flat fee per property)	\$240.00	Flat Fee	\$240.00	Flat Fee
St. Margaret's Village Community Association (flat fee per dwelling)	\$450.00	Flat Fee	\$450.00	Flat Fee
Shiloh and Karla Drive Road Association (flat fee per property)	\$700.00	Flat Fee	\$700.00	Flat Fee
South West Grand Lake Property Owner's Association (flat fee per property)	Flat Fee Schedule		Flat Fee Schedule	
Three Brooks Homeowner's Association (flat fee per property)	\$550.00	Flat Fee	\$550.00	Flat Fee

* This area rate is for Private Infrastructure that supports private organizations or interests which are unavailable to the public. Effective November 18, 2014, new area rates for Private Infrastructure will not be considered. All the other recreation area rates are for Community Facilities and Services which support the community and are fully accessible to the public, but which would not otherwise be provided by HRM.

Appendix C
 SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2018-19 AREA RATED SERVICES
 HALIFAX REGIONAL MUNICIPALITY

	2017-18 Approved Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2018-19 Proposed Budget	2017-18 Approved Residential Area Rate (\$/\$100)	2018-19 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Community Facilities & Services</i>									
Highland Park Ratepayers Association	9,200	9,300	9,300	0	0	9,300	0.005	0.005	No Change
Haliburton Highbury Homeowners Association	51,100	51,500	51,500	0	0	51,500	0.023	0.023	No Change
Prospect Road and Area Recreation Association	89,300	90,700	89,100	1,600	0	90,700	0.012	0.012	No Change
Maplewood Village Residents Association	18,400	18,400	18,400	0	0	18,400	\$50.00	\$50.00	No Change
Kingswood Ratepayers Association	64,800	65,000	65,000	0	0	65,000	Flat Fee	Flat Fee	No Change
Westwood Hills Residents Association	34,700	35,000	35,000	0	0	35,000	\$50.00	\$50.00	No Change
White Hills Residents Association	27,600	27,600	27,600	0	0	27,600	Flat Fee	Flat Fee	No Change
<i>Private Infrastructure</i>									
LWF Ratepayers Association	200,500	203,400	203,000	400	0	203,400	0.030	0.030	No Change

	2017-18 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2018-19 Proposed Budget	2017-18 Approved Residential Area Rate (\$/100)	2018-19 Proposed Residential Area Rate (\$/100)	Increase or -Decrease in Area Rate
<i>Private Road Maintenance Fees</i>									
Black's Subdivision Ratepayer's Association	3,800	4,000	4,000	0	0	4,000	Up to \$150 Flat Fee	Up to \$150 Flat Fee	No Change
Mariner's Anchorage Resident's Association	12,900	12,900	12,900	0	0	12,900	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
Petpeswick Drive Improvement Society	5,400	5,400	5,400	0	0	5,400	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
Range Road Land Owner's Association	3,300	3,600	3,600	0	0	3,600	\$150.00 Flat Fee	\$150.00 Flat Fee	No Change
Redoubt Head Homeowner's Association	7,500	5,000	5,000	0	0	5,000	\$750.00 Flat Fee	\$500.00 Flat Fee	\$250 Decrease
River Bend Rd & River Court Homeowner's Association	8,400	8,400	8,400	0	0	8,400	Up to \$350 Flat Fee	Up to \$350 Flat Fee	No Change
Rutter Court Residents Association	4,600	4,600	4,600	0	0	4,600	\$350.00 Flat Fee	\$350.00 Flat Fee	No Change
Sambro Head Lot Owner's Association: Bald Rock Rd	5,800	5,800	5,800	0	0	5,800	\$385.33 Flat Fee	\$385.33 Flat Fee	No Change
St. Margaret's Bay Heights Subdivision	10,300	10,300	10,300	0	0	10,300	\$240.00 Flat Fee	\$240.00 Flat Fee	No Change
St. Margaret's Village Community Association	45,000	46,400	46,400	0	0	46,400	\$450.00 Flat Fee	\$450.00 Flat Fee	No Change
Shiloh and Karla Drive Road Association	11,200	11,200	11,200	0	0	11,200	\$700.00 Flat Fee	\$700.00 Flat Fee	No Change
South West Grand Lake Property Owner's Association	41,600	41,800	41,800	0	0	41,800	Flat Fee Schedule	Flat Fee Schedule	No Change
Three Brooks Homeowner's Association	75,000	54,500	54,500	0	0	54,500	\$750.00 Flat Fee	\$550.00 Flat Fee	\$200 Decrease
<i>Business Improvement Districts</i>									
Downtown Dartmouth Business Commission	\$327,900	321,700	0	0	321,700	321,700	0.3600	0.3600	No Change
Downtown Halifax Business Commission	\$1,024,100	1,171,900	0	0	1,171,900	1,171,900	0.0821	0.0842	0.0021
Main Street Dartmouth & Area Business Improvement Assoc	\$106,900	119,800	0	0	119,800	119,800	0.1600	0.1800	0.0200
North End Business Association	\$173,600	191,300	0	0	191,300	191,300	0.1600	0.1600	No Change
Quinpool Road Mainstreet District Association	\$123,500	126,000	0	0	126,000	126,000	0.2200	0.2200	No Change
Sackville Business Association	\$203,000	199,200	0	0	199,200	199,200	0.1400	0.1400	No Change
Spring Garden Area Business Association	\$391,100	452,100	0	0	452,100	452,100	0.3400	0.3400	No Change
Spryfield & District Business Commission	\$96,000	96,000	0	0	96,000	96,000	0.2800	0.2800	No Change

Appendix D

Business Plans & Budgets for Area-Rated Community Facilities & Services and Private Infrastructure

Recreation Association	Page #
Frame Subdivision Homeowners' Association.....	2
Glen Arbour Homeowners' Association.....	4
Grand Lake Oakfield Community Society.....	7
Haliburton Highbury Homeowners Association.....	9
Highland Park Ratepayers Association.....	11
Ketch Harbour Area Residents Association	13
Kingswood Ratepayers Association	15
LWF Ratepayers Association	18
Maplewood Village Residents Association	21
Mineville Community Association.....	23
Prospect Road and Area Recreation Association.....	25
Sackville Heights Community & Cultural Centre	27
St Margaret's Village at Fox Hollow Homeowners Association.....	31
Silversides Residents Association.....	33
Three Brooks Homeowners Association	35
Westwood Hills Residents' Association.....	37
White Hills Residents' Association	40

2018-19 Business Plan & Budget for

Name of Association or Society:	Frame Subdivision Homeowners' Association		
Registry of Joint Stock Companies ID#:	1260418	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Carolyn Nobes	Laura Snow, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	April 17, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

The Frame Subdivision Homeowners' Association (FSHA) was incorporated under the Societies Act with the Registry of Joint Stock Companies in February 1979. The Association is a not-for-profit, volunteer-led group of local citizens, who are engaged in neighbourhood improvement programs, recreation development, and social activities for all residents of Frame Subdivision to enjoy.

Our mission is to foster a close knit, safe community with access to a safe waterfront for our community members. We organize repairs and maintenance to our existing infrastructure, participate in the beautification and cleaning of our community, organize capital improvements to the waterfront land and organize social events for the community members. We communicate regularly with our community members through email and our Facebook page.

Accomplishments

(What has your organization accomplished in the past year?)

The past year was the first occasion for the local Frame residence to enjoy a lovely deck on the Lake William waterfront. Prior to this year we had a dock without any cleared space on the land to put a lawn chair. Presently, we have a beautiful deck and several floating platforms to swim from or dock a boat.

The FSHA supported two Summer Music Concerts on the Village Green for the residence of Waverley and surrounding communities. One was during the summer and the other being Movie Night during Gold Rush.

We had a lovely Christmas Social at the Waverley Firehall. It attracted members who had not been able to previously attend.

The community spirit continues to grow in this neighbourhood during 2017. Thanks to all the volunteers that served on the committees and contributed to a better community, especially the improvements this year to our entrance with the lovely flowers, box and lighting.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Improve and complete our recreational facilities on the waterfront with more railings and spindles and an additional floating dock.
2.	We have a garden planter at the entrance to the Frame sub-division. This year we'd like to add annuals and more seasonal plants and decorations.
3.	There is a brook in our neighbourhood that is too wide to jump across. We need to build a small platform so we can walk over the brook.
4.	On the end of our cul-de-sac, we'd like to add a basketball net so the youth can safely play basketball.
5.	Erect two small lending libraries for community usage.
6.	Basketball Court
7.	Add gardens to the small park and gazebo in our community.

Area Rate Information

Purpose of Area Rate:	No
Will the Purpose or Amount of the Area Rate change in 2018-19?	n/a
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$45.00 flat fee per property
Area subject to Area Rate:	Frame subdivision, Waverley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$1,466.36
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital improvements to the dock.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$3,700
Total Revenues (must equal total expenditures):	\$3,700

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies	100
6302 Legal Fees	100
6499 Other Supplies	100
6603 Grounds and Landscaping	1,500
6605 Municipal Taxes	100
6704 Equipment Rental	300
6910 Signage	300
6912 Advertising and Promotion	100
6933 Community Events	2,500
6999 Other Goods and Services	100
9000 Prior Year (Surplus)/Deficit	(1,500)
Total Planned Expenditures (must equal total revenues):	\$3,700

Three Year (2018-19 to 20120-21) Business Plan & Budget for

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	D.A. Botchett Treasurer	Joan Ramsay Secretary
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

2018-19 Business Plan & Budget approved at Annual General Meeting held on:	May/2018
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Mission and Description of Services Provided

(including who the services are provided to)

To encourage a safe and welcoming community for the residents of Glen Arbour. To enhance the beauty of our community and maintain our property values. To provide a united voice and forum for communications with our elected representatives so they can best represent our collective interests. To involve as many residents as possible in order to enhance a community spirit. To provide recreational facilities for members and families. To promote safety in our community and cooperation with RCMP re speed enforcement, etc.

Accomplishments

(What has your organization accomplished in the past year?)

Maintained and expanded flower beds in common areas including playgrounds. Together with HRM funded installation of new combination tennis /pickle ball courts. Installed two radar speed controls on Glen Arbour Way. Expanded and enhanced our web site keeping residents informed on items of interest. Provided children's parties for residents and held contests for decoration of properties at Halloween and Christmas. Engaged more residents in participating in our association.

Goals for 2018-19 to 2020-21

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2021)

1.	Continue to maintain and expand our beautification efforts.
2.	Continue to meet frequently with our elected representatives so they can best represent our interests.
3.	Work with HRM to provide lighting, fencing between ball diamond, seating and landscaping at new courts.
4.	Expand our children's programs
5.	Expand our member's direct involvement in our various activities
6.	Install a basketball key at the existing children's playground
7.	
8.	
9.	
10.	

Area Rate Information

Purpose of Area Rate:	To fund stated objectives
Will the Purpose or Amount of the Area Rate change in 2018-19 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2018-19 to 2020-21 will be:	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated deficit to March 31, 2018: (\$6,645) Used by HRM towards tennis court project
If a surplus exists at the end of 2017-18, 2018-19 or 2019-20 how is it to be applied?	Surpluses for following years to be used for special projects such as basketball key at playground and boat ramp at lake, etc.

Revenue Budget for 2018-19 to 2020-21

Description of Revenue Source	2018-19	2019-20	2020-21
4201 Residential Area Rate Revenue	\$ 21,500	\$ 21,500	\$ 21,500
Total Revenues (must equal total expenditures):	\$ 21,500	\$ 21,500	\$ 21,500

Expenditure Budget for 2017-18 to 2019-20

Description of Planned Expenditures	2018-19	2019-20	2020-21
6299 Other Office Expenses (Website)	800	800	800
6603 Grounds and Landscaping	10,000	10,000	10,000
6919 Special Projects (Tennis Courts) and other		6,350	6,350
6933 Community Events (Children's events)	1,505	1,800	1,800
9000 Prior Year (Surplus)/Deficit toward tennis courts	6,645		
6612 Safety & Security	800	800	800
6928 Committee Expenses (Executive & Welcoming)	500	500	500
6943 Health & Wellness (Recreation)	1,250	1,250	1,250
Total Planned Expenditures (must equal total revenues):	\$ 21,500	\$ 21,500	\$ 21,500

Note: Payment for our portion of tennis courts:

Prior years surpluses held by HRM	17,953
Surplus current year held by HRM	2,402
Allocation of area rate for 2018/2019	6,645

2018-19 Business Plan & Budget for

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sheldon Boyd	Robert Kamperman
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May,6, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral and wedding parties. We own a ball field and playground that is a central location for children and their families to gather.

Accomplishments

(What has your organization accomplished in the past year?)

Over the past year we have completed the following items;

- Minor repairs to the playground.
- Installed a splitless duct system in the kitchen
- Repair cracks in our foundation walls and insulate the walls.
- Supply and install electrical wiring in the lower level and drywall the foundation wall.
- Improved the existing lower level washroom to make the lower level usable.
- Continue to enhance our visibility
- Continue to make the hall relevant for our community center.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Complete the lower level finished. Trim and painting and washroom etc.
2.	Repair our playground swing set and install pea gravel around the swing set.
3.	Clearing around the ballfield fence.
4.	Improved the playground drainage and Parking lots.
5.	
6.	
7.	
8.	
9.	
10.	

Area Rate Information

Purpose of Area Rate:	Hall maintenance, playground upkeep and improvements, mortgage payment.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No
2017-18 Area Rate will be:	\$ 0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake and Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2017: \$16,140.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	Interior Hall and Playground improvements

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 23,900
4206 Resource Area Rate Revenue	\$ 200
Total Revenues (must equal total expenditures):	\$ 24,100

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	17,300
6603 Grounds and Landscaping	20,000
8010 Other Interest	500
8013 Loan Principal Repayment	2,400
9000 Prior Year (Surplus) / Deficit	\$ (16,100)
Total Planned Expenditures (must equal total revenues):	\$ 24,100

2018-19 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	Y*

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marc Adams, Chairman	Christina Tomson, Secretary
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Note: * RJS registration renewal is currently in process.

Business Plan & Budget approved at Annual General Meeting held on:	Pending approval at Annual General Meeting scheduled for June 4, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

<p>For the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> - assist with protecting and improving property values and homeowner rights - development and general maintenance of recreational areas within our subdivision - hosting community activities

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> - general maintenance of recreational areas - community activities: Clean Up Day, Family Fun Day, Christmas tree lighting - set dates and promotion of two neighbourhood yard sales - progressed development of walking trails in Haliburton Park; construction has been delayed by HRM and is planned for 2018 - Promoted student bursary sponsored by HSHA - Promoted community events - Maintained community communications through Facebook group, community sign and newsletters

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Supporting construction of trails at Haliburton Park by HRM (funds to be provided from capital funds of Association)
2.	Ongoing park maintenance
3.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year (i.e. community movie night)
4.	Determine next steps in community amenity development (once Haliburton Trail is constructed).
5.	

Area Rate Information

Purpose of Area Rate:	To fund activities and projects as discussed above
Will the Purpose or Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2018-19 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$159,182.55
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital projects not yet completed from the previous year (development of walking trails and other priorities as set by members at AGM)

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 51,500
Total Revenues (must equal total expenditures):	\$ 51,500

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies (Admin, Insurance)	5,000
6399 Contract Services (Capital projects)	192,200
6603 Grounds and Landscaping	5,000
6933 Community Events	8,500
6999 Other Goods and Services	
9000 Prior Year (Surplus) / Deficit	(159,200)
Total Planned Expenditures (must equal total revenues):	\$ 51,500

2018-19 Business Plan & Budget for

Name of Association or Society:	Highland Park Ratepayers Association		
Registry of Joint Stock Companies ID#:	1272644	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Jenny Lipton, Secretary
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	February 26, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and, to organize members in a body dedicated to the advancement and orderly development of the Community;

Accomplishments

(What has your organization accomplished in the past year?)

We continue to do the annual events: Spring Clean Up, Park Yard Sale, Movie Night and Community Fun Day.

We continue to discuss and have met with HRM to do something with Timberlane Terrace. It will be 2019 before anything is completed with the area.

We are now involved with the Remembrance Day planning committee for the Hammonds Plains Ceremony.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Clean up of the park in conjunction with Clean NS
2.	Petition for a 2 nd entrance to the subdivision
3.	Community Yard Sale June & August
4.	Community Family Fun Day
5.	Movie in the Park
6.	Put forth a formal proposal for Timberlane Terrace
7.	
8.	

Area Rate Information

Purpose of Area Rate:	To invest in development of park and community togetherness
Will the Purpose or Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$44,023.33
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry forward as we are accumulating to put toward the Timberlane Terrace project.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 9,300
Total Revenues (must equal total expenditures):	\$ 9,300

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	200
6603 Grounds and Landscaping	
6911 Facilities Rental	100
6919 Special Projects	48,800
6933 Community Events	3800
6999 Other Goods and Services	300
8017 Bank Charges	100
9000 Prior Year (Surplus) / Deficit	(44,000)
Total Planned Expenditures (must equal total revenues):	\$ 9,300

2018-19 Business Plan & Budget for

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	John Himmelman – Co-Chair	Pete Rose – Co-Chair
Phone number:	[Redacted]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	Yet to be held
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Mission and Description of Services Provided

(including who the services are provided to)

The mission of the Ketch Harbour Area Residents Association is to:

- Act as a liaison between the residents of Ketch Harbour and the various levels of government (Federal, Provincial and Municipal).
- Facilitate community events for the development of a vibrant, engaged community.
- Work to develop and maintain communal areas for the enjoyment of all residents.

Foster healthy lifestyles through adult and children's recreational programs

Accomplishments

(What has your organization accomplished in the past year?)

The association hosted the winter holiday event. During the summer months, the Association hosted weekly ice cream socials at the wharf and hosted the annual Canada Day picnic and parade. Repairs/improvements were made to the wharf. Community Dories were painted and repaired and launched for community use generally and each week in conjunction with the ice cream socials. Hosted several gatherings at the wharf and park. The committee updated the by-laws. Weekly toddler event at the hall. Monthly family movie night at the Hall. Pumpkin carving for Halloween hosted at the Hall.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Wharf repairs are required as the result of the multiple storms we have had this winter.
2.	Upgrade the parking lot at the Hall.
3.	Upgrade the wheelchair ramp at the Hall.
4.	Inspect the community moorings.
5.	Repairs to the wharf floats.
6.	Work with community committees to continue to expand engagement of all community members by increasing the functions within the community throughout the year.
7.	Other Hall upgrades as funds permit – flooring, bathrooms, new furniture.
8.	

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2018-19?	No change from previous Business Plan for 2017-2018
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$66.67 flat fee per dwelling
Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$1,393.08
If a surplus exists at the end of the fiscal year, how is it to be applied?	Wharf repairs and roof repairs at the community hall

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,500
Total Revenues (must equal total expenditures):	\$ 10,500

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	\$100.00
6603 Grounds and Landscaping	\$1,000.00
6607 Electricity (Hall NS Power Bill)	\$2,100.00
6705 Equip Repairs & Maintenance – Inc. wharf repairs	\$3,800.00
6933 Community Events	\$1,300.00
8003 Insurance Policy & Premiums	\$3,500.00
8017 Bank Charges	\$100.00
9000 Prior Year (Surplus)/Deficit	(\$1,400.00)
Total Planned Expenditures (must equal total revenues):	\$ 10,500

Three Year (2018-19 to 2020-21) Business Plan & Budget for

Name of Association or Society:	Kingswood Ratepayers Association		
Registry of Joint Stock Companies ID#	2450949	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Oleg Vydykhan	Jim Kochanoff, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

2018-19 Business Plan & Budget approved at Annual General Meeting held on:	November 20, 17
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Mission and Description of Services Provided

(including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

Accomplishments

(What has your organization accomplished in the past year?)

New Construction

New dock at Long Lake Park. Excavation, soil and seeding occurred at Kingswood Loop Park to address poor drainage at field.

Community Events

Christmas decorating contest in December, Community Clean-up Day in June, Yard Sale in June, Family Fun Day at school, Outdoor Movie night in August, Halloween Decorating Contest.

Goals for 2018-19 to 2020-21

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2021)

1.	Playground and picnic table installations at Long Lake park
2.	Extend parking lot at ball field.
3.	Construction of three trails– Blue Mountain to Brenda, Ball Field to Diana and Kara Ct to Morton Lake. One would be built for next fiscal.
4.	Continued Field drainage and dog park fencing for Kingswood Loop Park #2
5.	Picnic tables at four park locations
6.	Construction of playground in Kingswood North at Viscount Park
7.	Creation of master plan for Kingswood North for three park sites (including 9-acre park)
8.	New dock at Schmidt lake
9.	Continuing communication to residents
10.	Foster community spirit by supporting and/or organizing social events.
11.	Signage at all parks, trails and water accesses in Kingswood
	Possible trail at end of St. George Blvd to Hubley

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2018-19 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2018-19 to 2020-21 will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, Blue Mountain Estates and Kingswood North
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$339,269
If a surplus exists at the end of 2017-18, 2018-19 or 2019-20 how is it to be applied?	Five-year plan has been submitted to use surplus as well as expanding into Kingswood North. Projects slated for this year will use area rate and part of surplus

Revenue Budget for 2018-19 to 2019-20

Description of Revenue Source	2018-19	2019-20	2020-21
Area Rate Revenue from Property Tax bills:	65,000	65,000	65,000
Total Revenues (must equal total expenditures):	(\$65,000)	(\$65,000)	(\$65,000)

Expenditure Budget for 2018-19 to 2019-20

Description of Planned Expenditures	2018-19	2019-20	2020-21
6299 Other Office Expenses	3,000	3,000	3,000
6933 Community Events	5,000	5,000	5,000
8003 Insurance Policies and Premiums	3,000	3,000	3,000
6919 Special Projects:	193,300	117,300	111,300
Schmidt Lake Dock	15,000		
Covered picnic tables (5 locations)	75,000		
Long Lake Playground (cost shared 50%)	20,000		
Parking lot expansion	30,000		
Trail #1 Blue Mountain to Brenda	60,000		
Trail #2 Ball Field to Diana		60,000	
Trail #3 Kara Ct to Morton Lake			60,000
Kingswood North Playground		40,000	
Dog fencing		15,000	
Lewis Lake Ragged Lake trail		15,000	
9000 Prior Year Surplus	(339,300)	(193,300)	(117,300)
Total Planned Expenditures (must equal total revenues):	\$65,000	\$65,000	\$65,000

2018-19 Business Plan & Budget for

Name of Association or Society:	LWF Ratepayers Association		
Registry of Joint Stock Companies ID#:	3236227	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marni Tuttle Chair	Barry Dalrymple Treasurer
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 18 th , 2018
Projects outlined and duly approved at regular meeting held July 3, 2018 in response to HRM request.	July 3 rd , 2018

Mission and Description of Services Provided

(including who the services are provided to)

<ul style="list-style-type: none"> • To fund and enhance various community recreation programs, including those provided by the Windsor Junction Community Centre (WJCC) and the 'Lakeview Homeowners Association (LHA). • To broaden our funding capabilities to allow us to participate as requested in other recreational and community-based events in Lakeview, Windsor Junction and Fall River area as a whole. • Currently we support programs at the WJCC offering day camps, swim lessons, lifeguarding, and junior leadership programs for youth. • We also support Lakeview activities for youth using park facilities. • We continue to support various local annual events such as Keloose and look forward to partnering with other organizations in the area that provide recreation and community-oriented facilities, events and activities. • Support for Minor sports (baseball, football etc.), adult sports and recreation, walking trails and community parks. • To enhance accessibility to our communities

Accomplishments

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Continue with the ongoing support of WJCC, Lakeview and Keloose.
2.	Further engage youth in sport, recreation and leadership opportunities.
3.	Continue assisting WJCC with capital projects that enhance participation and maximize usage of the facility and grounds.
4.	Continue to work at improved beach park and playground access with an additional focus on accessibility.
5.	Support to seniors in building social capacity and enjoyment of their communities.
6.	Continue to work with SWEPS to connect trails in the area.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2018-19 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$108,015
If a surplus exists at the end of the fiscal year, how is it to be applied?	Outstanding requests for support will be considered. As budget allows.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 203,000
4206 Resource Area Rate Revenue	\$ 400
Total Revenues (must equal total expenditures):	\$ 203,400

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6310 Wages – WJCC	150,200
6310 Wages – Lakeview Homeowners Association	16,000
6205 Printing & Reproduction	100
6207 Office Supplies	1500
6299 Website	1000
6301 Professional Fees (Audit fees) (Professional Board Development)	8,500
6607 Electricity	1,000
6704 Building costs postal box rental	200
6912 Advertising and Promotion	4,300
6933 Community Events Keloose	7,000
8001 Community Projects * see proposed list below	70,700
8001 Community Projects: deferred from previous year due to internal HRM processes being refined (SWEPS, Scouts, Minor Baseball) * Approved by HRM Regional Council and cheques disbursed	50,000
8003 Insurance Policies and Premiums	900
9000 Prior Year (Surplus)/Deficit	(108,000)
Total Planned Expenditures (must equal total revenues):	\$ 203,400

*Community Projects (proposed)	
At HRM's request the following detail projects is provided	
Seniors Social Activities	5,000
SWEPS Installation of Platform, Ramp & Float at Lock 4	10,000
Lakeview Park Accessible Sun Shelter (Removeable)	13,000
LWF Community Hall (Heat Pumps)	7,000
LWF Baseball/WJCC Fields – ATV Ride -on-mower	15,000
WJCC Landscaping – repair natural privacy barrier	10,000
WJCC Landscaping – resolve drainage issue	10,000
Parking Lot – Accessible spaces	30,000
WJCC Accessible Sun Shelter	10,000
Total Project requests	\$110,000

2018-19 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association		
Registry of Joint Stock Companies ID#:	1508363	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Renay Lefebvre	Kelli Skinner
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	April 10, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

<p>The objects of the association are:</p> <p>a) To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;</p> <p>b) To encourage residents to participate in programs and activities initiated by the Association and/or governments;</p> <p>c) To cooperate and exchange information with other organizations sharing similar concerns;</p> <p>d) To obtain and disseminate information and act on matters that may affect the Maplewood Village (and area) community;</p> <p>e) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Association;</p> <p>f) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Association.</p>

Accomplishments

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> 1. 2nd Holiday Skating Party at St. Margaret's Centre, with hot chocolate and Timbits 2. 3rd Annual Back to School Movie under the Stars in Patterson Park 3. Community Spring Clean Up 4. 1st Family Fun Day, with face painting, BBQ, inflatable activities 5. Regular community updates to our Facebook Page 6. Email communication with Maplewood Residents regarding safety issues or other community matters (ex. Lost/found animals, coyote sightings; HRM community meetings, neighborhood news, etc.) 7. Monthly Community Sign Updates and installation of new sign on corner of Norman and Cedarcrest Drive 8. Project development and planning for Salty Dips park expansion to include basketball and tennis court and picnic pad with fencing and lighting
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Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	2 nd Annual Family Fun Day
2.	3 rd Annual Holiday Skating Party
3.	4 th Annual Back to School Movie under the Stars
4.	Joint yard sale with neighbouring resident's associations
5.	Coordinate local Community Clean Up
6.	Support the execution and planning of the Lucasville/Hammonds Plains Remembrance Day Ceremony
7.	Develop a communication strategy to better inform residence of upcoming activities and local updates – increase email distribution by 15%
8.	Pursue the expansion of Salty Dips as per previous years project development proposal
9.	April AGM

Area Rate Information

Purpose of Area Rate:	Fund our Community Projects
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Maplewood on the Lakes as per HRM Map
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$140,552
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over in account to fund future projects

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 18,400
Total Revenues (must equal total expenditures):	\$ 18,400

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6202 Courier/Postage	1,000
6205 Printing & Reproduction	500
6207 Office Supplies	200
6603 Grounds and Landscaping	2,000
6910 Signage	500
6911 Facilities Rental	500
6919 Special Projects	144,300
6933 Community Events	10,000
9000 Prior Year (Surplus)/Deficit	(140,600)
Total Planned Expenditures (must equal total revenues):	\$ 18,400

2018-19 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association		
Registry of Joint Stock Companies ID#:	3029296	Registry Status “Active” (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Grant MacDonald	Gerry McDonald
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided

(including who the services are provided to)

<ul style="list-style-type: none"> - Maintain and Expand existing park facilities to provide quality places for community use and involvement. - To develop events which will involve the community. - To make our trails and parks safe and clean places for families to enjoy year-round. - To provide community with regular information on matters of concern to the residents. <p>To keep our community in touch with each other and with what the MCA is doing or planning in relation to upcoming events.</p>
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Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Three students hired for the summer. • Nikki Park upgrades continued. Excavation completed. Students continued clean-up of brush. Excavator hired and all excavation completed. New plans submitted to HRM for walkway and steps down to the water. • Bennett Park Building upgrades completed. More cleaning throughout the Park. Two tandem loads of Garden soil spread and new plants planted. Investigation into flowers for the area that would attract native bugs to help spread of pollen. • Fire pit area cleaned up and modernized. • Two loads of gravel spread to level out the driveway. <p>Roads throughout Mineville cleaned Apr 28, 2018. Huge pile of trash picked up and disposed of. Maintenance of trails continued in all 6 Parks.</p>

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Hire 4 student to maintain parks and trails
2.	Complete Nikki Park. Construction on walkway and steps down to the water to be finished. Approx. 4 to 6 weeks work.
4.	Continue work on Bennett park. More gardens and flowers. More fill if we can get it for the area up by the driveway.
5.	Annual Community Clean up
6.	Put on community events throughout the year, Easter Egg hunt, Christmas tree lighting etc
7.	Continue to Maintain other parks and trails
8.	Get everything in place to freeze the rink this winter.
9.	Seasonal Ice Cream stand for children. This will be ongoing.

Area Rate Information

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2017-18?	Area Rate purpose remains the same
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No Change
2018-19 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$21,897
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus to be applied to Parks and trails maintenance, upgrades, and student employment

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,800
Total Revenues (must equal total expenditures):	\$ 10,800

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6205 Printing & Reproduction	500
6399 Contract Services (Nikki Park Construction etc.)	5,000
6603 Grounds and Landscaping	2,500
6607 Electricity (Echo Link, Eastlink)	1,000
6705 Equipment Repairs & Maintenance	1,000
6919 Special Projects – Parks & Trail maintenance	21,900
6933 Community Events	500
8003 Insurance Policy & Premiums (NS Trails & Intercity Insurance)	300
9000 Prior Year (Surplus)/Deficit	(21,900)
Total Planned Expenditures (must equal total revenues):	\$ 10,800

2018-19 Business Plan & Budget for

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444	Registry Status “Active” (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Steve Adams, Councilor	Kelly Carlton, Chair PRRA
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	Wed. June 13, 2018
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Mission and Description of Services Provided
(including who the services are provided to)

To Work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

Webpage link located on Prospect Communities Website outlining who we are and what we provide for community. This is a new addition this year and we move forward to work with community on recreation development.

<https://www.prospectcommunities.com/rec>

Accomplishments

(What has your organization accomplished in the past year?)

- Monthly Community Meetings (Sept. to Nov.) (Feb. to June)
- Work with HRM on upgrades to our local fields – ongoing
- Manage the grant application process Group Applications & Youth Applications
- Hold a grants presentation meeting, along with an approval meeting with key HRM staff, PRRA Executive, Community Member, and Councilor Adams. Publish awarded grants on Prospect Communities Website
- Continue to work with HRM staff on new community projects
- Work with HRM and community on the Western Common Trail Development located at the Prospect Road Community Centre
- Develop and keep updated the Associations financial spread sheet, completed by our Vice Chair. Also working with HRM accountant Sereena
- Award the Mowing contract for our community, under our tender process. Also manage the contractor for the duration of the contract which includes field inspections by our executive team.
- Tender and place outdoor restrooms on sports fields and green spaces as required for the summer months.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Award community grants and issue payments with HRM Account as required
2.	Continue monthly meetings as listed
3.	Continue to update website page on Prospect Communities
4.	Continue to award youth grants (via a non-profit) as required thought the year
5.	Manage the area mowing contract with regular site inspections
6.	Continue to work with the Prospect Road Community Centre on outdoor recreation, including the current multi-use sport pad
7.	Continue to represent as a member of the Western Common Advisory Committee
8.	Additions will follow after our AGM in June
9.	
10.	

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$118,030
If a surplus exists at the end of the fiscal year, how is it to be applied?	Will report this after the AGM in June

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 89,100
4206 Resource Area Rate Revenue	\$ 1,600
Total Revenues (must equal total expenditures):	\$ 90,700

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
8001 Transfer to Outside Agencies	208,700
9000 Prior Year Surplus/Deficit	(118,000)
Total Planned Expenditures (must equal total revenues):	\$ 90,700

2018-19 Business Plan & Budget for

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Adam McCulley (Chairperson)	Patti Kent (Vice Chairperson)
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 14, 2018
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Mission and Description of Services Provided
(including who the services are provided to)

- To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia
- To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes
- To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community
- To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society
- To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society



Accomplishments

(What has your organization accomplished in the past year?)

- Employed two summer students to assist with marketing and program development
- Upgrades to the Four Season space: replaced ceiling tiles, painted and replaced chairs
- Installed new acoustic tiles in the gymnasium
- Held a successful 2nd Annual Family Fun Day for the community (approximately 350 in attendance) while creating new community partnerships
- Participated in Sackville Snow Days offering a Community Tea Event
- Changed direction of parking flow for increased safety for both pedestrians and drivers
- Increase in rentals of the facility
- Increased awareness of Centre in the community
- Created a new space for meetings/Program Coordinator Office
- Hired a Program Coordinator to initiate new programs for individuals and families
- Siding replaced on front of building
- New signage for building exterior
- New signage on both Sackville Drive and the Old Sackville Road
- Purchased new sporting equipment for gym
- Offered Pickleball twice a week
- Partnered with Community Health Team to offer programs at Centre
- Accommodated meeting space for a number community based groups



Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	To complete the siding replacement of the three remaining sides of Centre
2.	To re-construct the entrance hallway to enhance our customer service delivery
3.	To continue to engage HRM re installation a lift to address accessibility to the second floor
4.	To increase recreational and personal growth programming for the community
5.	To review, evaluate and update Centre's policies and procedures
6.	Implement a Scholarship Program for Millwood and Sackville High Schools
7.	Increase the use of space in the Four Seasons room by building on collaborative relationships in the community
8.	Organize, promote, implement and evaluate the 3 rd Annual Family Fun Day
9.	To offer Workplace Mental Health and Wellness Training and Non-Violent Workplace Training Education to Centre volunteers, staff, and tenants
10.	To upgrade Board Room and AV equipment
11.	To design and distribute Centre brochure to increase awareness, increase community outreach and the development of partnerships
12.	To hire two summer students to assist with program development and community engagement

Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	To assist in the financial running of the Sackville Heights Community and Cultural Centre
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No. Area rate set years ago by HRM Council, is static, and is for operations of the Centre.
2018-19 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$113,566
If a surplus exists at the end of the fiscal year, how is it to be applied?	Upgrading both the interior and exterior of building.



Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 237,600
4202 Commercial Area Rate Revenue	27,900
4206 Resource Area Rate Revenue	400
Total Revenues (must equal total expenditures):	\$ 265,900

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6201 Telephone	2,800
6202 Courier/Postage	500
6299 Other Office Expenses	10,000
6308 Snow Removal	15,000
6311 Security	1,500
6312 Refuse Collection	4,000
6399 Contract Services	111,000
6407 Cleaning/Sanitary Supplies	6,000
6606 Heating Fuel	22,000
6607 Electricity	22,000
6608 Water	6,000
6610 Building - Exterior	88,200
6611 Building - Interior	60,000
6612 Safety Systems	2,500
6699 Other Building Cost	0
6701 Equipment Purchase	10,000
6704 Equipment Rental	1,000
6705 Equipment Repairs & Maintenance	15,000
6905 Training & Education	2,200
9000 Prior Year (Surplus)/Deficit	(113,600)
Total Planned Expenditures (must equal total revenues):	\$ 265,900

2018-19 Business Plan & Budget for

Name of Association or Society:	St Margaret’s Village at Fox Hollow Homeowners Assoc.		
Registry of Joint Stock Companies ID#:	3092432	Registry Status “Active” (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kurtis Langille	Nancy MacLellan
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May 8 th , 2018
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Mission and Description of Services Provided

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

Accomplishments

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of our neighborhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.
4. Purchase and installation of a new piece of playground equipment for Audrey's Park.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Community Yard Sale June 2, 2018
2.	Spring BBQ June 2, 2018
3.	Christmas Lighting December 2018
4.	Winter Community Activity Day 2019 TBD
5.	Purchase and Install a Solar Speed Sign - Fall 2018
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10.	

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2018-19 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$1,745.42
If a surplus exists at the end of the fiscal year, how is it to be applied?	Traffic Speed Solar Sign

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 6,200
Total Revenues (must equal total expenditures):	\$ 6,200

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6399 Contract Services (AGM/Joint Stocks)	\$100
6603 Grounds and Landscaping	\$1,500
6910 Signage	\$4,700
6933 Community Events	\$1,700
9000 Prior Year (Surplus)/Deficit	-\$1,800
Total Planned Expenditures (must equal total revenues):	\$6,200

2018-19 Business Plan & Budget for

Name of Association or Society:	Siversides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kristina Legge	Patrick MacDonald
Phone number:	[Redacted]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	May 2, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

To provide recreational facilities to be used by the residence of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, playground and flower gardens at the entrances to the sub-division

Accomplishments

(What has your organization accomplished in the past year?)

Replaced damaged retaining wall at the lake. Upkeep the common areas of the subdivision. Upgraded park area / repaired some holes.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Build new steps to access the lake now that new retaining wall is in place.
2.	Up keep common areas.
3.	Fix flower bed at Rolling Hills entrance after road repaving
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5.	
6.	
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10.	

Area Rate Information

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Silversides subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$18,030
If a surplus exists at the end of the fiscal year, how is it to be applied?	Improvements to common areas

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 16,400
Total Revenues (must equal total expenditures):	\$ 16,400

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6310 Outside Personnel	1,000
6399 Contract Services	2,500
6603 Grounds and Landscaping	1,500
6919 Special Projects	27,400
8003 Insurance Policies and Premiums	2,000
9000 Prior Year (Surplus)/Deficit	(18,000)
Total Planned Expenditures (must equal total revenues):	\$ 16,400

2018-19 Business Plan & Budget for

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra ASHBY	Karla WAMBOLDT
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	Mar 18, 2018
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Mission and Description of Services Provided

(including who the services are provided to)

This area rate is used for the Three Brooks Home Owners Association, to maintain and improve our existing community structures, playground, hiking trails, and beaches, to be used and enjoyed by all of the community. New for this year, we now also use the area rate fund for liability insurance, and taxes, as Three Brooks Home Owners Association are now land owners of the common areas.

Accomplishments

(What has your organization accomplished in the past year?)

In 2017 – 2018 the Three Brooks Home Owners Association was able to maintain, and improve our playground by installing a new swing set, and purchasing a wood playhouse. We also became land owners of our common areas, which was a huge accomplishment for the community. For the upcoming year we would like to engage the community in more social events.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Maintain and Improve the Playground, remove aging structure.
2.	Add additional fall material around the swing set.
3.	Maintain and improve our Hiking paths
4.	Maintain the Beach
5.	Maintain our Liability Insurance on our new land ownership
6.	Maintain our taxes on our new land ownership
7.	Host more community events.

Area Rate Information

Purpose of Area Rate:	To maintain and improve our existing community structures.
Will the Purpose or Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2018-19 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$75.98
If a surplus exists at the end of the fiscal year, how is it to be applied?	Applied to the improvement of the playground.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,200
Total Revenues (must equal total expenditures):	\$ 10,200

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses and Bank Fees	400
6311 Security	1,200
6603 Grounds and Landscaping	1,200
6933 Community Events	1,100
6941 Playground Equipment	4,000
6999 Other Goods/Services (Insurance and Taxes)	2,400
9000 Prior Year Surplus/Deficit	(100)
Total Planned Expenditures (must equal total revenues):	\$ 10,200

2018-19 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3071139	Registry Status "Active" (Y or N):	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dustin O'Leary, President	Melissa Nurse, Treasurer
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	To be held May 30/18
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Mission and Description of Services Provided

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community including a community Facebook page, information sign and will soon be launching a new community website.

Accomplishments

(What has your organization accomplished in the past year?)

During the year, the WWHRA hosted a variety of events to benefit the neighbourhood including:

- The community yard sale
- Annual Canada Day celebration
- Holiday Food Drive
- Annual tree lighting and caroling celebration
- New Years' Eve fireworks
- Developed a Fire Safety Committee to promote fire safety and increase emergency preparedness
- Organized several movie nights at the community green space
- Organized a neighborhood family skate
- Launch of new floating dock
- Free neighbourhood soccer program for children
- Open board meeting (broadcast on Facebook Live) for residents to view

The WWHRA maintains and updates a community bulletin board and a community Facebook page.

Accomplishments:

- Local RCMP have been provided with traffic speed data on five different locations in Westwood Hills
- A comprehensive fire evacuation plan has been developed to aid residents in the event of an emergency
- Completed a logo contest in the subdivision where the three options received a total of over 300 votes – over one third of the neighbourhood.
- Work has begun on developing a community garden inside of Westwood Hills
- Began development of a Westwood Hills Volunteer Pool for neighbours who would like to devote time to bettering the neighbourhood
- Approved a special resolution to change the WWHRA fiscal year to align with that of Halifax Regional Municipality's

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	New Year's fireworks and hot chocolate social
2.	Christmas caroling and tree lighting
3.	Increase efforts to beautify the neighbourhood
4.	Annual Spring Community Yard Sale
5.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
6.	Maintain new speed sign and provide data to local RCMP
7.	Complete fire safety plan for the community and run a neighbourhood-wide practice drill
8.	Work with residents and HRM to improve trail access within the subdivision
9.	Replace damaged community message board
10.	Launch of new community website

Area Rate Information

Purpose of Area Rate:	3
Will the Purpose or Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2018-19 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$123,620.73
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be allocated to new community projects to be determined by executive committee with consultation from the area residents. Possible ideas include, a playground, additional bike lanes, a community garden, additional events, community garbage cans.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 35,000
Total Revenues (must equal total expenditures):	\$ 35,000

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6204 Computer Software	100
6399 Service and repairs	1,000
6603 Grounds and Landscaping	11,300
6705 Equip Repairs & Maintenance	200
6911 Facilities Rental	1,700
6919 Special Projects	124,500
6928 Committee Expenses	200
6933 Community Events	17,900
8003 Insurance Policies and Premiums	1,700
9000 Prior Year (Surplus)/Deficit	(123,600)
Total Planned Expenditures (must equal total revenues):	\$ 35,000

2018-19 Business Plan & Budget for

Name of Association or Society:	White Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3217114	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Joel MacDonald	Peter Davidson
Phone number:	[REDACTED]	
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	April 5,2018
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Mission and Description of Services Provided

(including who the services are provided to)

To provide representation for the residents of the White Hills Community in dealing with the various matters that may arise from time to time with both the Municipal and Provincial Governments insofar as it may impact the Community in general.

Accomplishments

(What has your organization accomplished in the past year?)

Continued to work closely with HRM in moving forward the concept for the construction of a park in the Daisywood Area of our Community. This project has now moved beyond the concept stage to the point where a plan has been completed.

The park will be included in the HRM park budget for 2018. The total expenditure is in excess of \$300,000 with the community share amounting to approximately \$190,000 with the Province contributing an amount of approximately \$50,000 to \$80,000.

Goals for 2018-19

(What does your organization plan to accomplish between April 1, 2018 and March 31, 2019)

1.	Work with HRM to ensure that the Daisywood Park is completed.
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Area Rate Information

Purpose of Area Rate:	
Will the Purpose <u>or</u> Amount of the Area Rate change in 2018-19?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2018-19 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	White Hills subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2017-18)? How much?	Accumulated surplus to March 31, 2018: \$175,900
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to future years. To be totally spent on park project.

Revenue Budget for 2018-19

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 27,600
Total Revenues (must equal total expenditures):	\$ 27,600

Expenditure Budget for 2018-19

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	
6919 Special Projects	5,000
6933 Community Events – Non- Specific	1,000
6999 Other Goods and Services – Development Costs Daisywood	197,500
9000 Prior Year (Surplus)/Deficit	(175,900)
Total Planned Expenditures (must equal total revenues):	\$ 27,600

**Appendix E
Business Improvement District Budget Summary and Area Rates for 2018-19 ***

	Downtown Dart	Downtown Hfx	Dart Main St	North End Hfx	Quinpool	Sackville	Spring Grdn Rd	Spryfield
4202 Area Rate Commercial	\$295,500	\$1,084,500	\$119,800	\$185,200	\$126,000	\$196,200	\$434,100	\$96,000
4601 Grants in Lieu - Federal	\$25,500	\$5,200	\$0	\$0	\$0	\$2,200	\$18,000	\$0
4602 Grants in Lieu - Provincial	\$700	\$82,200	\$0	\$6,100	\$0	\$800	\$0	\$0
Total Area Rate Revenue*:	\$321,700	\$1,171,900	\$119,800	\$191,300	\$126,000	\$199,200	\$452,100	\$96,000

2017/18

Minimum per property	\$300	\$250	\$250	\$350	\$300	\$200	\$250	\$300
Maximum per property	\$22,500	\$65,000	\$32,500	\$3,000	\$9,000	\$7,000	\$12,000	\$10,000
Commercial Rate	\$0.3600	\$0.0821	\$0.1600	\$0.1600	\$0.2200	\$0.1400	\$0.3400	\$0.2800

2018/19

Minimum per property	\$300	\$250	\$250	\$350	\$300	\$200	\$250	\$300
Maximum per property	\$22,500	No Cap	No Cap	\$5,000	\$10,000	\$7,000	\$18,000	\$10,000
Commercial Rate	\$0.3600	\$0.0842	\$0.1800	\$0.1600	\$0.2200	\$0.1400	\$0.3400	\$0.2800

Increase / (Decrease)

Minimum per property	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged
Maximum per property	unchanged	Increased- no cap	Increased- no cap	\$2,000	\$1,000	unchanged	\$6,000	unchanged
Commercial Rate	unchanged	\$0.00210	\$0.0200	unchanged	unchanged	unchanged	unchanged	unchanged

* Detailed budgets are available upon request.