

# HALIFAX

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**Item No. 14.1.11**  
**Halifax Regional Council**  
**July 18, 2017**

**TO:** Mayor Savage and Members of Halifax Regional Council

**SUBMITTED BY:** Original Signed by   
Jacques Dubé, Chief Administrative Officer

**DATE:** July 4, 2017

**SUBJECT:** 2017-18 Budgets and Business Plans for Area-Rated Services

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## **ORIGIN**

Regional Council approved the 2017-18 Operating and Capital Budget on April 11, 2017. Area-rated services require confirmation of their 2016-17 surplus/deficits and proposed 2017-18 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

## **LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Charter, Subsection 35(1), "The Chief Administrative Officer shall (b) ensure that an annual budget is prepared and presented to the Council." Subsection 96(2), "The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area." Charter subsection 96 (4), "The Council may, in lieu of levying an area rate, levy a uniform charge on each (a) taxable property assessment; (b) dwelling unit, in the area."

## **RECOMMENDATION**

It is recommended that Halifax Regional Council:

1. Approve the attached:
  - (a) Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2017-18 (Appendix A),
  - (b) Schedule of Area Tax Rates (Appendix B), and
  - (c) Budgeted Revenues (Appendix C),
2. Discontinue the Hammonds Plains Common Area Rate levied on each of the taxable residential and resource property assessments as depicted in the attached Map (Appendix F)
3. Discontinue the Musquodoboit Harbour Common Area Rate levied on each of the taxable residential and resource property assessments as depicted in the attached Map (Appendix G);

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4. Amend the area rate for LWF Ratepayers Association from \$0.03 to \$0.026 per \$100 of residential and resource assessment and instruct staff to only process grants, for Windsor Junction Community Centre, Keloose, Lakeview Park or others committed as of July 18 2017.
5. Direct staff to review all relevant policies relating to area rates including the funding of capital assets and the provision of grants and, until that review is completed,
  - a. direct that no additional area rates to be established with the exception of private road maintenance fees, and
  - b. direct that no additional capital assets to be funded through area rates unless they are approved as a capital project by Council.

## **BACKGROUND**

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates is required under the Charter. This report also includes the four Provincial area tax rates for Mandatory Education, Property Valuation Services, Correction Services, and the Metro Regional Housing Authority. Recommendation of approval for the Provincial area tax rates was deferred pending additional information from the Province.

## **DISCUSSION**

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2017-18 with the 2016-17 budget for comparison,
2. all sources of property tax revenue (residential, resource and commercial), and
3. the proposed residential area rates and area rates for Business Improvement districts, with the prior year's rates for comparison.

### **Area Rates Not Included in this Report**

The following Area Rates have been excluded from this report because they have either already been approved by Council for 2017-18, or have been recommended for approval separately:

1. In addition to the 2017-18 General Tax Rates, the area rates for Regional Transportation, Local Transit, and Fire Protection, were approved by Regional Council on April 11, 2017.
2. The 2017-18 Supplementary Education budget and area tax rates were approved by Regional Council on April 25, 2017.
3. A revised uniform charge fee schedule under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for South West Grand Lake Property Owners Association in the community of Wellington in District 1 was approved by Regional Council on March 21, 2017.
4. An increased uniform charge under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for Three Brooks Homeowners Association in the community of Hubley in District 13 was approved by Regional Council on May 23, 2017.
5. An increased Area Rate uniform charge for Three Brooks Homeowners Association in the community of Hubley in District 13 was approved by Regional Council on May 23, 2017.

6. An increased catchment area for the Area Rate uniform charge for Kingswood Ratepayers Association in the community of Hammonds Plains in District 13 and 14 was approved by Regional Council on May 23, 2017.
7. The continuation of the Sheet Harbour Streetscape uniform charge in the community of Sheet Harbour in District 2 was approved by Regional Council on June 20, 2017.

### **Area Rates for Community Facilities & Services and Private Infrastructure**

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 *Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 *Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 18 recreational area rates for which budgets are included in Appendix C of this report. Appendix D includes business plans and budgets for the area-rated recreation services along with an explanation of how funding is to be utilized in 2017-18. The Glen Arbour Homeowners' Association elected to submit a 3-year Business Plan and Budget.

In 2014, all municipal recreation facility area rates were transferred to the general rate. Area rates remain for Community Facilities and Services, and for Private Infrastructure, neither of which are for municipal purposes.

### **Business Improvement Districts**

Two of the eight Business Improvement Districts are proposing increases to their area rates for the 2017-18 fiscal year. Four are proposing to increase the maximum charge per assessment account, and two are also proposing to increase the minimum charge per assessment account. Details of these changes, along with a summary of the total tax revenue expected to be generated, are provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request.

### **Other Changes to Area Rates**

Following are other changes to area rates effective with the 2017-18 Fiscal Year:

1. The area rate for Mandatory Education (Residential & Resource) decreased from \$0.307 to \$0.303 per \$100 of taxable assessment, and the area rate for Mandatory Education (Commercial) increased from \$0.310 to \$0.312 per \$100 of taxable assessment.
2. The area rate for Property Valuation Services (Residential & Resource) decreased from \$0.018 to \$0.017 per \$100 of taxable assessment, and the area rate for Property Valuation Services (Commercial) decreased from \$0.010 to \$0.009 per \$100 of taxable assessment.
3. The area rate for the Metro Housing Authority (Commercial) increased from \$0.008 to \$0.009 per \$100 of taxable assessment.
4. The LIC area rate for O'Connell Drive (Provincial portion), Exeter Drive, Bali Terrace, Neven Road and Old Fairbanks Road in the community of Porter's Lake decreased from \$160.00 to \$36.07 per property in 2016-17. The area-rate is now expired.

## Common Area Rates

There are two Common Area Rates (Hammonds Plains Common Area Rate, and Musquodoboit Harbour Common Area Rate), which allocate funds through application to the applicable Community Council, and are not managed by a Homeowners Association. These two rates were created prior to amalgamation and have no clearly established purposes or business plans. They have seen limited use in past years. Hence, residents in these areas are being taxed without a clearly established purpose and no municipal service being provided on an ongoing basis. Therefore, staff are recommending that these two area rates be discontinued.

1. **Hammonds Plains Common Rate** - the catchment area is in District 13 and includes 4,800 residential and resource properties that pay \$0.005 per \$100 of taxable assessment (see map – Appendix F). This Common Rate has a current surplus of \$374,428 and this year would see an additional \$69,600 in revenue collected. There are 6 Homeowner Associations within this catchment area that also have an Area Rate, which collects revenue to develop community recreation.

Since 2012, there have only been three expenditures against this Common Rate; a contribution towards the Kingswood Ball Park, the Veteran's Monument and a current commitment towards Tennis Courts in Glen Arbor.

2. **Musquodoboit Harbour Common Rate** – the catchment area is in District 2 and includes 1,888 residential and resource properties that pay \$0.005 per \$100 of taxable assessment (see map – Appendix G). This Common Rate has a current surplus of \$32,370, and this year would see an additional \$10,400 in revenue collected.

Since 2012, there have only been two expenditures against this Common Rate; for the Petpeswick Yacht Club and the Musquodoboit Harbour Chamber of Commerce Masterplan.

The surplus funds from these Common Area Rates are to be held to allow the District 2 and District 13 Councillors to consult with the applicable communities as to their potential disposition.

## LWF Ratepayers Association Area Rate

The LWF Ratepayers Association Area Rate is a private area rate used to fund the Windsor Junction Community Centre (WJCC) as well as various community related expenses such as Keloose and Lakeview Park. Private area rates are those which fund “facilities and infrastructure that support private organizations or interests, including payment of what would otherwise be membership fees”. As part of the changes that were approved to area rates by Council in 2014, no new private area rates were allowed but existing rates were grandfathered. The LWF rate has traditionally funded the WJCC, Keloose and Lakeview park but the addition of a grants program to be administered by LWF is relatively new. It was not foreseen that a private organization could operate a grant program with these funds. However, in recent years LWF has accumulated excess funds and has decided to fund a community grants program for the area. In 2017-18 the society is proposing a grants program of \$128,000. Pending a broader review, staff concluded that a private area rate is outside the accountability framework of Council and should not be disbursing discretionary grants. Therefore, to eliminate the grant program, it is being recommended that the Association's 2017-18 expenditure budget be reduced from \$301,800 to \$173,800, and the area rate be reduced from \$0.03 to \$0.026 per \$100 of residential and resource assessment. The prior year surplus of \$101,300 would be held in abeyance pending further discussion regarding its use. Commitments made to date by LWF will be honoured.

## Review of Area Rates

Area rates have been a common instrument of tax policy in Nova Scotia for many years, however their use has been gradually evolving in HRM. At one time area rates were a major source of funding in the former

Halifax County. In 2014 Council eliminated those area rates which were being used to fund municipal recreational facilities, funding them instead from the general tax rate. At that time, it allowed many smaller community area rates to continue for local services and events that were outside of the municipal mandate. It also grandfathered four area rates that were being levied for private facilities. Since then, many community associations operating area rates have collected increasingly large sums of money to be used for capital projects. Most of these capital projects, however, are on HRM land and are essentially municipal projects in all but name. In addition, these projects frequently require additional annual operating costs from the municipality, even though they are not projects that have been mandated by Council. In some cases, the scope and design of projects go beyond that which staff would otherwise recommend as being required for municipal services. The volume of requests for new and updated infrastructure from area rates are beyond the current capacity for staff to effectively evaluate and deliver without having an impact on the overall approved Operating and Capital Plans. In addition, the whole issue raises broader questions of governance and purpose of these area rates and their relationship to municipal services. The review will examine these issues and their relationship to the capital budget as well as other area rate issues such as the use of grant programs under area rates.

### **FINANCIAL IMPLICATIONS**

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2017-18 is \$156,262,900 including Payment in Lieu of Tax (PILT) for the Business Improvement Districts.

### **RISK CONSIDERATION**

As with all property taxes, HRM may impose a lien on properties for which area rate taxes are past due. Therefore, the risk of not being able to collect these taxes is minimized.

### **COMMUNITY ENGAGEMENT**

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines.

### **ENVIRONMENTAL IMPLICATIONS**

There are no environmental implications associated with this report.

### **ALTERNATIVES**

Council may choose to approve some area rates and defer others pending additional information. Regional Council may choose to:

- Remove the following from the motion:
  2. Discontinue the Hammonds Plains Common Area Rate levied on each of the taxable residential and resource property assessments as depicted in the attached Map (Appendix F)

And replace the above with:

2. Maintain the Hammonds Plains Common Area Rate of \$0.005 per \$100 assessment for the Hammonds Plains Common Area Rate as depicted in the attached Map (Appendix F);

- Remove the following from the motion:
  3. Discontinue the Musquodoboit Harbour Common Area Rate levied on each of the taxable residential and resource property assessments as depicted in the attached Map (Appendix G);

And replace the above with:

3. Set an area rate of \$0.005 per \$100 assessment for the Musquodoboit Harbour Common Area Rate as depicted in the attached Map (Appendix G);

In the case of the Hammonds Plains Common Area Rate, the 2017-18 operating budget would be \$69,600. For the Musquodoboit Harbour Common Area Rate, the 2017-18 operating budget to approve is \$10,400.

- Maintain the area rate for LWF Ratepayers Association at 0.03 per \$100 assessment, by replacing the motion with.
  4. Maintain the area rate for LWF Ratepayers Association at \$0.03 per \$100 of residential and resource assessment.

The LWF Ratepayers 2017-18 operating budget would increase from \$173,800 to 200,500.

## **ATTACHMENTS**

Appendix A: Resolution to Approve Area Rates and Amend the Approved Operating Budget for 2017-18

Appendix B: Schedule of Area Tax Rates

Appendix C: Summary of Budgeted Expenditures & Revenues for 2017-18 Area Rated Services

Appendix D: Business Plans for Area-Rated Recreation Services

Appendix E: Business Improvement District Budget Summary and Area Rates for 2017-18

Appendix F: Hammonds Plains Common Area Rate Map

Appendix G: Musquodoboit Harbour Common Area Rate Map

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A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.php> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 902.490.4210, or Fax 902.490.4208.

Report Prepared by: Barb Wilson, Senior Financial Consultant 902.490.4280

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## Appendix A

### **HALIFAX REGIONAL MUNICIPALITY**

#### **Proposed 2017/18 Area Rates & Final Operating Budget**

*RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2017/18<sup>1</sup>*

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It is hereby resolved that:

- a) the Operating Budget in the amount of **\$895,628,200** gross expenditures (which includes **\$742,740,500** in municipal expenditures including the reserve withdrawals specified in the Operating and Capital Budget); **\$686,027,400** in property tax revenues (including area rate revenues) and **\$209,600,800** in other revenues be approved;
- b) the **Provincial Area Rate for Mandatory Education** on residential and resource property be set at the rate of **\$0.303**; and at a rate of **\$0.312** for all commercial assessment;
- c) the **Provincial Area Rate for Property Valuation Services** on residential and resource property be set at the rate of **\$0.017**; and at a rate of **\$0.009** for all commercial assessment;
- d) the **Provincial Area Rate for Corrections Services** on residential and resource property be set at the rate of **\$0.017**; and at a rate of **\$0.008** for all commercial assessment;
- e) the **Provincial Area Rate for Metro Regional Housing Authority** on residential and resource property be set at the rate of **\$0.008**; and at a rate of **\$0.009** for all commercial assessment;
- f) Area rates shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

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<sup>1</sup> The Operating and Capital Budgets, General Tax Rates and Area Rates for Fire Protection, Regional Transportation, and Local Transit were approved by Regional Council on April 11, 2017. The Supplementary Education Area Rate was approved by Regional Council on April 25, 2017.

<b>Schedule of Area Tax Rates</b>	<b>Residential and Resource Rate</b>		<b>Commercial Rate</b>	
<b>Tax Rates for Provincial Services (All of HRM)</b>				
Mandatory Education	0.303		0.312	
Property Valuation Services	0.017		0.009	
Corrections Services	0.017		0.008	
Metro Housing Authority	0.008		0.009	
<b>Total Provincial Area Rates:</b>	<b>0.345</b>		<b>0.338</b>	
<b>Community Facilities &amp; Services</b>				
Frame Subdivision Homeowners' Association (flat fee per residential property)	\$45.00	Flat Fee	n/a	
Haliburton Highbury Homeowner's Association	0.023		n/a	
Highland Park Ratepayers Association	0.005		n/a	
Lost Creek Community Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Maplewood Village Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Mineville Community Association (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee
Prospect Road and Area Recreation Association	0.012		n/a	
Sackville Heights Community & Cultural Centre	0.010		0.010	
St. Margaret's Village at Fox Hollow Homeowners Association (flat fee per property)	\$60.00	Flat Fee	\$60.00	Flat Fee
Glen Arbour Homeowner's Association (flat fee per property)	\$65.00	Flat Fee	\$65.00	Flat Fee
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee

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<b>Schedule of Area Tax Rates</b> (continued from page 1)	<b>Residential and Resource Rate</b>		<b>Commercial Rate</b>	
<b>Private Infrastructure *</b>				
Grand Lake Oakfield Community Centre		0.021		n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67	Flat Fee		n/a
LWF Ratepayer's Association (Urban Core)		0.026		n/a
Silversides Residents Association (flat fee per property)	\$100.00	Flat Fee	\$100.00	Flat Fee
<b>Business Improvement Districts</b>				
Downtown Halifax Business Commission (Minimum \$250, Maximum \$65,000)		n/a		0.0821
Downtown Dartmouth Business Commission (Minimum \$300, Maximum \$22,500)		n/a		0.3600
Spring Garden Area Business Association (Minimum \$250, Maximum: \$12,000)		n/a		0.3400
Quinpool Road Mainstreet District Association (Minimum \$300, Maximum \$9,000)		n/a		0.2200
Spryfield & District Business Commission (Minimum \$300, Maximum \$10,000)		n/a		0.2800
Main Street Dartmouth & Area Business Improvement Assoc (Min \$250, Max \$32,500)		n/a		0.1600
Sackville Business Association (Minimum \$200, Maximum \$7,000)		n/a		0.1400
North End Business Association Commercial (Minimum \$350, Maximum \$3,000)		n/a		0.1600
<b>Private Road Maintenance Fees</b>				
Petpeswick Drive Improvement Society (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
Shag End Lot Owner's Association (flat fee per property)	\$600.00	Flat Fee	\$600.00	Flat Fee
River Bend Rd & River Court Homeowner's Association (flat fee per property)	Up to \$350	Flat Fee	Up to \$350	Flat Fee
Sambro Head Lot Owner's Association: Bald Rock Rd (flat fee per property)	\$385.33	Flat Fee	\$385.33	Flat Fee
St. Margaret's Village Community Association (flat fee per dwelling)	\$450.00	Flat Fee	\$450.00	Flat Fee
Rutter Court Residents Association (flat fee per property)	\$350.00	Flat Fee	\$350.00	Flat Fee
Range Road Land Owner's Association (flat fee per property)	\$150.00	Flat Fee	\$150.00	Flat Fee
Black's Subdivision Ratepayer's Association (flat fee per property)	Up to \$150	Flat Fee	Up to \$150	Flat Fee
Redoubt Head Homeowner's Association (flat fee per property)	\$750.00	Flat Fee	\$750.00	Flat Fee
Mariner's Anchorage Resident's Association (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
St. Margaret's Bay Heights Subdivision (flat fee per property)	\$240.00	Flat Fee	\$240.00	Flat Fee
Shiloh and Karla Drive Road Association (flat fee per property)	\$700.00	Flat Fee	\$700.00	Flat Fee

**SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2017-18 AREA RATED SERVICES  
HALIFAX REGIONAL MUNICIPALITY**

	2016-17 Approved Budget	% Change 2016-17 to 2017-18	2017-18 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2016-17 Approved Residential Area Rate (\$/100)	2017-18 Proposed Residential Area Rate (\$/100)	Increase or -Decrease in Area Rate
<b>Provincial Area Rates</b>										
Mandatory Education	131,658,400	2.9%	135,443,600	135,443,600	110,641,800	666,100	24,135,700	0.307	0.303	-0.004
Corrections Services	6,739,500	1.3%	6,828,800	6,828,800	6,183,200	37,200	608,400	0.017	0.017	No Change
Metropolitan Housing Authority	3,419,900	8.7%	3,718,800	3,718,800	3,037,800	18,300	662,700	0.008	0.008	No Change
Property Valuation Services	7,014,100	-1.7%	6,896,500	6,896,500	6,139,900	37,000	719,600	0.018	0.017	-0.001
<b>Community Facilities &amp; Services</b>										
Highland Park Ratepayers Association	9,000	2.2%	9,200	9,200	9,200	0	0	0.005	0.005	No Change
Haliburton Highbury Homeowners Association	50,300	1.6%	51,100	51,100	51,100	0	0	0.023	0.023	No Change
Prospect Road and Area Recreation Association	87,300	2.3%	89,300	89,300	87,700	1,600	0	0.012	0.012	No Change
Maplewood Village Residents Association	18,200	1.1%	18,400	18,400	18,400	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Mineville Community Association	10,600	0.9%	10,700	10,700	10,700	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	No Change
Westwood Hills Residents Association	34,600	0.3%	34,700	34,700	34,700	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
White Hills Residents Association	27,600	0.0%	27,600	27,600	27,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
St. Margaret's Village at Fox Hollow Homeowners Association	6,200	0.0%	6,200	6,200	6,200	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
Glen Arbour Homeowners Association	21,500	0.0%	21,500	21,500	21,500	0	0	\$65.00 Flat Fee	\$65.00 Flat Fee	No Change
Frame Subdivision Homeowners' Association	3,700	0.0%	3,700	3,700	3,700	0	0	\$45.00 Flat Fee	\$45.00 Flat Fee	No Change
Lost Creek Community Association	9,000	17.8%	10,600	10,600	10,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Sackville Heights Community & Cultural Centre	254,300	2.1%	259,600	259,600	231,600	400	27,600	0.010	0.010	No Change
<b>Private Infrastructure</b>										
LWF Ratepayers Association	196,300	-11.5%	173,800	173,800	173,400	400	0	\$100.00 Flat Fee	\$100.00 Flat Fee	No Change
Grand Lake Oakfield Community Centre	23,100	3.0%	23,800	23,800	23,500	300	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change
Silversides Residents Association	16,400	0.0%	16,400	16,400	16,400	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change
Ketch Harbour Area Residents Association	10,200	2.9%	10,500	10,500	10,500	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change

	2016-17 Approved Budget	% Change 2016-17 to 2017-18	2017-18 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2016-17 Approved Residential Area Rate (\$/\$100)	2017-18 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Private Road Maintenance Fees</i>										
Petpeswick Drive Improvement Society	5,400	0.0%	5,400	5,400	5,400	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
Shag End Lot Owner's Association	43,200	1.4%	43,800	43,800	43,800	0	0	\$600.00 Flat Fee	\$600.00 Flat Fee	No Change
River Bend Rd & River Court Homeowner's Association	8,400	0.0%	8,400	8,400	8,400	0	0	Up to \$350 Flat Fee	Up to \$350 Flat Fee	No Change
Sambro Head Lot Owner's Association: Bald Rock Rd	5,800	0.0%	5,800	5,800	5,800	0	0	\$385.33 Flat Fee	\$385.33 Flat Fee	No Change
St. Margaret's Village Community Association	45,000	0.0%	45,000	45,000	45,000	0	0	\$450.00 Flat Fee	\$450.00 Flat Fee	No Change
Rutter Court Residents Association	4,600	0.0%	4,600	4,600	4,600	0	0	\$350.00 Flat Fee	\$350.00 Flat Fee	No Change
Range Road Land Owner's Association	3,300	0.0%	3,300	3,300	3,300	0	0	\$150.00 Flat Fee	\$150.00 Flat Fee	No Change
Black's Subdivision Ratepayer's Association	3,800	0.0%	3,800	3,800	3,800	0	0	Up to \$150 Flat Fee	Up to \$150 Flat Fee	No Change
Redoubt Head Homeowner's Association	7,500	0.0%	7,500	7,500	7,500	0	0	\$750.00 Flat Fee	\$750.00 Flat Fee	No Change
Mariner's Anchorage Resident's Association	12,900	0.0%	12,900	12,900	12,900	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
St. Margaret's Bay Heights Subdivision	10,300	0.0%	10,300	10,300	10,300	0	0	\$240.00 Flat Fee	\$240.00 Flat Fee	No Change
Shiloh and Karla Drive Road Association	11,200	100.0%	11,200	11,200	11,200	0	0	\$700.00 Flat Fee	\$700.00 Flat Fee	No Change
<i>Business Improvement Districts</i>										
Downtown Dartmouth Business Commission	\$299,000	9.7%	\$327,900	327,900	0	0	327,900	0.3600	0.3600	No Change
Downtown Halifax Business Commission	\$993,700	3.1%	\$1,024,100	1,024,100	0	0	1,024,100	0.0821	0.0821	No Change
Spring Garden Area Business Association	\$392,000	-0.2%	\$391,100	391,100	0	0	391,100	0.3400	0.3400	No Change
Quinpool Road Mainstreet District Association	\$109,200	13.1%	\$123,500	123,500	0	0	123,500	0.1900	0.2200	0.0300
Spryfield & District Business Commission	\$92,600	3.7%	\$96,000	96,000	0	0	96,000	0.2700	0.2800	0.0100
Sackville Business Association	\$185,200	9.6%	\$203,000	203,000	0	0	203,000	0.1400	0.1400	No Change
Main Street Dartmouth & Area Business Improvement Assoc	\$105,500	1.3%	\$106,900	106,900	0	0	106,900	0.1600	0.1600	No Change
North End Business Association	\$169,900	2.2%	\$173,600	173,600	0	0	173,600	0.1600	0.1600	No Change

## Appendix D

### Business Plans & Budgets for Area-Rated Community Facilities & Services and Private Infrastructure

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**2017-18 Business Plan & Budget for**

Name of Association or Society:	Frame Subdivision Homeowners' Association		
Registry of Joint Stock Companies ID#:	1260418	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Carolyn Nobes, President	Laura Snow, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	February 26, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

Our mission is to foster a close knit, safe community with access to a safe waterfront for our community members. We organize repairs and maintenance to our existing infrastructure, participate in the beautification and cleaning of our community, organize capital improvements to the waterfront land and organize social events for the community members. We communicate regularly with our community members through email and our Facebook page.

**Accomplishments**

(What has your organization accomplished in the past year?)

The community spirit continues to grow in this neighborhood during 2016. Thanks to all the volunteers that served on the committees and contributed to a better community, especially the improvements this year to our entrance with the lovely flowers, box and lighting.

We held a community social at the Fire Hall on Dec 11<sup>th</sup>.

We hired a carpenter and a new deck with railings, for our waterfront property, was built in the fall of 2016.

This past summer FSHA contributed \$500.00 to the live entertainment organized on the Village Green in Waverley.

We also hosted the movie night on the Village Green during Gold Rush Days in September.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Plan a spring clean-up social and Christmas social.
2.	Add gardens to the small park and gazebo in our community.
3.	Build a small walking bridge at the lake on our property.
4.	Plant flowers and add more lighting to the sign at the entrance to Frame Subdivision.
5.	Support the Summer Concert Series on the Waverley Green.
6.	Host the movie night on the green for Gold Rush Days.

**Area Rate Information**

Purpose of Area Rate:	To fundraise for community improvement and events.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$45.00 flat fee per property
Area subject to Area Rate:	Frame subdivision, Waverley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$1471.99
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards the next year's budget.

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$3,700
<b>Total Revenues</b> (must equal total expenditures):	<b>\$3,700</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies	200
6302 Legal Fees	100
6499 Other Supplies	100
6603 Grounds and Landscaping	2,000
6605 Municipal Taxes	200
6704 Equipment Rental	700
6910 Signage	300
6912 Advertising and Promotion	100
6933 Community Events	1,500
6999 Other Goods and Services	0
9001 Prior Year (Surplus)/Deficit	(1,500)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$3,700</b>

**Three Year (2017-18to 2019-20) Business Plan & Budget for**

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	D.A. Botchett, Treasurer	Joan Ramsay, Secretary
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

2017-18 Business Plan & Budget approved at Annual General Meeting held on:	May 29, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

To encourage a safe and welcoming community for the residents of Glen Arbour. To enhance the beauty of our community and maintain our property values. To provide a united voice and forum for communications with our elected representatives so they can best represent our collective interests. To involve as many residents as possible in order to enhance a community spirit. To provide recreational facilities for members & families. To promote safety in our community & cooperation with RCMP re speed enforcement, etc.

**Accomplishments**

(What has your organization accomplished in the past year?)

Maintained and expanded flower beds in common areas including playgrounds. Successfully lobbied representatives to enforce bylaws and deed covenants restricting commercial use of properties. Paid forward an additional \$9435 towards our future tennis courts making a total of \$26150 to date. Provided children's parties for residents. Expanded our website keeping residents informed of items of interest.

Reached an agreement with HRM to precede with tennis courts/pickleball courts on a cost sharing basis for completion in 2017. Met with contractors & established a plan and budget. Met with HRM & RCMP regarding installation of radar speed signs. Secured funding for second unit from HRM with installation of both units scheduled for May/17.

**Goals for 2017-18 to 2019-20**

(What does your organization plan to accomplish between May 1, 2017 and April 30, 2020)

1.	Assist in the building of tennis/pickle ball courts. Providing 25% of cost of construction of courts in 2017
2.	Continue to maintain & expand our beautification efforts.
3.	Continue to meet frequently with our elected representatives so they can best represent our interests.
4.	Expand our children's programs.
5.	Expand our members' direct involvement in our various activities.
6.	Implementation of radar speed control signs (2 signs to be installed on Glen Arbour Way May/17).
7.	
8.	
9.	
10.	

**Area Rate Information**

Purpose of Area Rate:	Funding for Glen Arbour Home Owners Association and its projects
Will the Purpose <u>or</u> Amount of the Area Rate change in 2017-18 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2017-18 to 2019-20 will be:	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31,17: \$17,950
If a surplus exists at the end of 2016-17, 2017-18 or 2018-19 how is it to be applied?	Accumulated surpluses are allocated to a major recreation project (tennis/pickleball courts scheduled for completion in 2017).

**Revenue Budget for 2017-18 to 2019-20**

<b>Description of Revenue Source</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
4201 Residential Area Rate Revenue	\$ 21,500	\$ 21,500	\$ 21,500
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>

**Expenditure Budget for 2017-18 to 2019-20**

<b>Description of Planned Expenditures</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
6299 Other Office Expenses (Website)	800	800	800
6603 Grounds and Landscaping	10,300	11,000	11,000
6612 Safety & Security	800	800	800
6919 Special Projects	18,000	5,950	5,950
6928 Committee Expenses (Executive & Welcoming)	500	500	500
6933 Community Events (Children's events)	1,800	1,800	1,800
6943 Health & Wellness (Recreation)	700	650	650
6999 Radar Project Note 2	6,600	-	-
9000 Prior Year (Surplus)/Deficit	(18,000)	-	-
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>

Subject to approval & updates if required at the Annual General Meeting May 29/17

Note 1: Year is May 1 to April 30 of following year

Note 2: Radar project of 6,621 is our portion only. HRM has funded \$7,357 for first unit. Total cost for both units is \$13,978

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sheldon Boyd	Robert Kamperman
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget to be approved at Annual General Meeting held on:	June 11, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral and wedding parties. We own a ball field and playground that is a central location for children and their families to gather. We have a representative for the GLOC which attends the Trails Committee and NS Trails Federation which provide guidance on funding for an active transportation corridor from Wellington to Enfield.

**Accomplishments**

(What has your organization accomplished in the past year?)

Over the past year we have completed the following items;

- Insulated the community center attic to reduce heat loss.
- We repaired the roof to prevent internal water leaks.
- Completed excavation work around the back of the building to improve drainage and access to our septic tank.
- Minor repairs to the playground.
- Performed major repairs on our front steel steps.
- Create more storage.
- We maintain the hall usage at the previous levels
- We met with HRM and our Councilor in regarding the transaction of our ballfield and have decided not to pursue this topic anymore because there was not benefit to our community.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Complete the installation of a ventilation system in our kitchen.
2.	Repair cracks in our foundation walls and insulate the wall.
3.	Supply and install electrical wiring in the lower level and drywall the foundation wall.
4.	Improve the existing lower level washroom to make the lower level usable.
5.	Repair our playground swing set and install pea gravel around the swing set.
6.	Built a gazebo in the playground.
7.	Continue to enhance our visibility.
8.	Continue to make the hall relevant for our community center.

**Area Rate Information**

Purpose of Area Rate:	Hall maintenance, playground upkeep and improvements, mortgage payment.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No
2017-18 Area Rate will be:	\$ 0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake and Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$15,100.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	Interior Hall and Playground improvements

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 23,500
4206 Resource Area Rate Revenue	\$ 300
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 23,800</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	\$ 26,000
6603 Grounds and Landscaping	\$ 10,000
8010 Other Interest	\$ 500
8013 Loan Principal Repayment	\$ 2,400
9000 Prior Year (Surplus) / Deficit	\$ (15,100)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 23,800</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marc Adams, Chairman	Christina Tomson, Treasurer
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	Pending approval in May/June 2017 Annual General Meeting
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**Mission and Description of Services Provided**

(including who the services are provided to)

<p>For the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> <li>- assist with protecting and improving property values and homeowner rights</li> <li>- development and general maintenance of recreational areas within our subdivision</li> <li>- hosting community activities</li> </ul>
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**Accomplishments**

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> <li>- general maintenance of recreational areas</li> <li>- community activities: Clean Up Day, Family Fun Day, Christmas tree lighting</li> <li>- set dates and promotion of two neighbourhood yard sales</li> <li>- planned implementation of design for walking trails in Haliburton Park; construction has been delayed by HRM</li> <li>- Promoted student bursary sponsored by HSHA</li> <li>- Promoted community events</li> </ul>
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**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Cobequid Consulting to construct trails at Haliburton Park (funds to be provided from capital funds of Association)
2.	Ongoing park maintenance
3.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year
4.	Determine next steps in community amenity development (once Haliburton Trail is constructed).

**Area Rate Information**

Purpose of Area Rate:	To fund activities and projects as discussed above
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2017-18 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$144,727.69
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital projects not yet completed from the previous year (development of walking trails and other priorities as set by members at AGM)

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 51,100
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 51,100</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies (Admin, Insurance)	5,000
6399 Contract Services (Capital projects)	177,800
6603 Grounds and Landscaping	5,000
6933 Community Events	8,000
9000 Prior Year (Surplus) / Deficit	(\$144,700)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 51,100</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Highland Park Ratepayers Association		
Registry of Joint Stock Companies ID#:	1272644	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Jenny Lipton, Secretary
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	March 5, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and in particular, to organize members in a body dedicated to the advancement and orderly development of the Community;

**Accomplishments**

(What has your organization accomplished in the past year?)

We continue to do the annual events: Spring Clean Up, Park Yard Sale, and Community Fun Day.  
 This year we also did a "movie in the park" which was a great success.

We continue to wait for approval from HRM to do something with Timberlane Terrace. We are undecided to what to do with the land but figure that regardless of what we do with the land we will need to install a culvert to get vehicles/trucks onto the property and create a parking area off the road. Any work on even this step has been put on hold while HRM determines a larger HRM plan. We are awaiting approval to continue further.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Clean up of the park in conjunction with Clean NS
2.	Community Yard Sale June & August
3.	Install Culvert in Timberlane Terrace
4.	Movie in the Park
5.	Community Family Fun Day
6.	

**Area Rate Information**

Purpose of Area Rate:	To invest in development of park and community togetherness
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$ -38,437
If a surplus exists at the end of the fiscal year, how is it to be applied?	

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 9,200
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 9,200</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	
6603 Grounds and Landscaping	5,000
6911 Facilities Rental	100
6912 Advertising and Promotion	
6919 Special Projects	42,100
6999 Other Goods and Services	300
8017 Bank Charges	100
9000 Prior Year (Surplus) / Deficit	(38,400)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 9,200</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	John Himmelman – Co-Chair	Peter Rose - Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	Yet to be held
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**Mission and Description of Services Provided**

(including who the services are provided to)

The mission of the Ketch Harbour Area Residents Association is to:

- Act as a liaison between the residents of Ketch Harbour and the various levels of government (Federal, Provincial and Municipal).
- Facilitates community events for the development of a vibrant, engaged community.
- Works to develop and maintain communal areas for the enjoyment of all residents.

Foster healthy lifestyles through adult and children's recreational programs.

**Accomplishments**

(What has your organization accomplished in the past year?)

The association hosted an annual picnic and winter holiday event. During the summer months the Association hosted weekly ice cream socials at the wharf, hosted the annual Canada Day parade and fireworks. Repairs/improvements were made to the wharf. Community Dories were painted and repaired. Hosted several gatherings at the wharf and park. Two new community floats were constructed and launched. We have completed the first phase of renovations to the new community hall and have passed all inspections to receive our occupancy permit. The committee is now working towards creating the governance document on how the hall will be used to bring the most benefit to the community as a whole.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Install new community sign at new community hall space.
2.	Minor repairs to community wharf decking.
3.	Continue development of community hall.
4.	Inspect community moorings.
5.	Work with community committees to continue to expand engagement of all community members by increasing the functions within the community throughout the year.
6.	

**Area Rate Information**

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2017-18?	No change from previous Business Plan for 2016-17
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$66.67 flat fee per dwelling
Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$4,906.31
If a surplus exists at the end of the fiscal year, how is it to be applied?	Toward maintenance of community owned property such as wharf and community hall.

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,500
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 10,500</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	100
6705 Equip Repairs & Maintenance	5700
6933 Community Events	1300
8003 Insurance Policy & Premiums	3500
8017 Bank Charges	200
6607 Electricity (Hall NS Power Bill)	1500
6603 Grounds and Landscaping	500
6919 Special Projects	2600
9000 Prior Year (Surplus)/Deficit	(4900)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 10,500</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Kingswood Ratepayers Association		
Registry of Joint Stock Companies ID#:	2450949	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Oleg Vydykhan	Jim Kochanoff, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	November 14, 2016
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**Mission and Description of Services Provided**

(including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

**Accomplishments**

(What has your organization accomplished in the past year?)

**Construction**

Built multipurpose sport court on Kingswood Drive.

**New Construction**

Approval to build dock, new playground and covered picnic tables at Long Lake Park. Construction to begin in Spring 2017.

**Community Events**

Christmas decorating contest and Carol Sing in December, Community Clean-up Day in June, Yard Sale in June, BBQ & Family Fun Day in September, and Halloween Decorating Contest.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Dock, playground and picnic table installations at Long Lake park
2.	Planning future projects based on resident survey
3.	Costing and planning of three new trails – Blue Mountain to Kingswood Dr, Grandview (Ball Field) to Diana and Kara Ct to Morton Lake. One would be built for next fiscal. Extend parking lot at ball field.
4.	Field drainage and dog park fencing for Kingswood Park #2
5.	Signage at all parks, trails and water accesses in Kingswood
6.	Possible Merger with Kingswood North – Favorable vote 07April2017
7.	Continuing communication to residents

8.	Foster community spirit by supporting and/or organizing social events.
9.	
10.	

#### Area Rate Information

Purpose of Area Rate:	To fund projects and events in subdivision
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2017-18 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates. New for 17-18 Kingswood Nth
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus/deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$309,843
If a surplus exists at the end of the fiscal year, how is it to be applied?	Five year plan has been submitted to use surplus as well as expanding into Kingswood North. Projects slated for this year will use area rate and part of surplus

#### Revenue Budget for 2017-18

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 64,800
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 64,800</b>

#### Expenditure Budget for 2017-18

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	3000
6919 Special Projects	
Dock	25000
Long Lake Playground	20000
Covered Picnic tables	15000
Dog park fencing	15000
Signage throughout subdivision	10000
Future development of recreation facilities	278,600
6933 Community Events	5000
8003 Insurance Policies and Premiums	3000
9000 Prior Year (Surplus)/Deficit	(309,800)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>64,800</b>

### 2017-18 Business Plan & Budget for

Name of Association or Society:	Lost Creek Community Association		
Registry of Joint Stock Companies ID#:	3233149	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Todd Van Ritchie	Rory Buchanan
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	May 1, 2017
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### Mission and Description of Services Provided

(including who the services are provided to)

The Lost Creek Community Association is a volunteer-led group of residents who have been and continue to work to better our community. The group intends to continue to develop the designated parkland within the community to improve the quality of life for those in and around the community. We serve to address concerns residents have in the community. We organize community events including an annual community barbeque. Our overall vision is to make our community a safe and vibrant place to live.

### Accomplishments

(What has your organization accomplished in the past year?)

This past year we again hosted our family bbq at the end of the summer and we also ran a community spring cleanup day. Spring cleanup collected 12 bags of garbage from the roadside.

We continued to work with HRM parks regarding installing an asphalt pad at the Heatherglen park, this will continue on in the 2017-18 plan.

We also received a grant from the Cobequid Community Health Board in March 2017 to help fund bike racks to encourage active transportation within the community and for the local elementary school.

We purchased and installed a community events board at the entrance to the community opposite Pinehurst Way.

We purchased and this spring will be installing anti-speeding signage throughout the community.

We had HRM traffic analysis of the roads through Lost Creek ending with a voting on speed deterrents along a couple roads. The voting was in favor in both locations but the returns were insufficient to pass.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Community event - Spring cleanup day
2.	Community event - Annual end of summer barbeque
3.	Research and plan for further development at 345 Heatherglen (designated parkland)
4.	Solicit feedback from residents in regards to path between Lost Creek Drive and Heatherglen Drive
5.	Continue to respond to community concerns (i.e. speeding, garbage)
6.	Discuss possible development of playground infrastructure in phase 8 "Bear Paw" along the end of Lost Creek Dr.
7.	Community event - Christmas lights competition
8.	Support community schools as necessary

**Area Rate Information**

Purpose of Area Rate:	For community activities and to further fund the development of the park.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2017-18 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Lost Creek subdivision
Year Area Rate to Expire (if applicable):	Will expire after 2017-18
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$22,908
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus will be used for further parkland developments or community events.

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 10,600</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6933 Community Events	4,000
6399 Contract Services	
6919 Special Projects - park development on Heatherglen and Laurel Ridge if approved by HRM parks.	29,500
9000 Prior Year Surplus/Deficit	(22,900)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 10,600</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	LWF Ratepayers Association		
Registry of Joint Stock Companies ID#:	3236227	Registry Status "Active" (Y or N):	Yes

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Jocelyn MacDonald Secretary	Barry Dalrymple Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	June 19 <sup>th</sup> 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

- To fund and enhance various community recreation programs, including those provided by the Windsor Junction Community Centre (WJCC) and the 'Lakeview Homeowners Association (LHA).
- To broaden our funding capabilities to allow us to participate as requested in other recreational and community based events in Lakeview, Windsor Junction and Fall River area as a whole.
- Currently we support programs at the WJCC offering day camps, swim lessons, lifeguarding, and junior leadership programs for youth.
- We also support Lakeview activities for youth using park facilities.
- We continue to support various local annual events such as Keloose and look forward to partnering with other organizations in the area that provide recreation and community oriented facilities, events and activities.
- Support for Minor sports (baseball, football etc.), adult sports and recreation, walking trails and community parks.

**Accomplishments**

(What has your organization accomplished in the past year?)

- Ongoing support, expansion and increased participation at the Windsor Junction Community Centre – youth in day camps, life guarding, swim lessons, youth leadership etc.
- Local LWF Minor Baseball Association based out of the WJCC exceeded 600 children in membership for the first time in its history.
- The WJCC day camps and swim lessons had their largest attendance of youth in their history!
- Ongoing support to the Lakeview Homeowners Association in providing day camps, park/play equipment and youth supervisors.
- Girl Guides and other Community groups started using the WJCC bldg. in the winter months for the first time ever.
-

- LWF RA funding allowed the WJCC to install a new septic system and other infrastructure improvements.
- External Audit with Collins Barrow
- Advertising and Promotion for Grants program and notice of meetings
- Funding partner in Keloose 2016 bringing community together, engaging youth, sport, music, seniors and families! The largest turnout in its history!
- Funding partner with Fall River Jam Session engaging seniors in music and increasing social capacity outside the home.
- Funding partner with SWEPS trails systems – enjoyment of our environment.

### Goals for 2017-18

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Continue with the Windsor Junction Community Centre programs and services
2.	Outdoor deck on the WJCC, enhanced and expanded parking, make beach accessible
3.	Widen the road into the WJCC
4.	Youth programming with Lakeview Homeowners Association
5.	Build on the success of Keloose Family Fun Days increasing community participation
6.	Continue to fund grant applications outstanding from last year and applications for this current year
7.	Improved beach, park and playground access, with an additional focus in accessibility
8.	Partner with the multi-purpose sports field in Fall River
9.	
10.	

### Area Rate Information

Purpose of Area Rate:	Recreation and community based program funding and support.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2017-18 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$101,328
If a surplus exists at the end of the fiscal year, how is it to be applied?	Outstanding applications will be considered in 2017/2018

**Revenue Budget for 2017-18**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 200,100
4206 Resource Area Rate Revenue	\$ 400
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 200,500</b>

**Expenditure Budget for 2017-18**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6205 Printing & Reproduction	100
6207 Office Supplies	300
6299 Website	1,000
6301 Professional Fees (Audit fees)	6350
6301 Professional Fees (Board Training & Governance Grant Programs)	2850
6404 Recreation Programming Supplies	
6607 Electricity	1000
6912 Advertising and Promotion	3200
6933 Community Events (Keloose)	5000
8001 Community Grants	128,400
8003 Insurance Policies and Premiums	800
9000 Prior Year (Surplus)/Deficit	(101,300)
6310 Funding for WJCC	140,800
6310 Funding for Lakeview Park (LHA)	12,000
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 200,500</b>

### 2017-18 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association		
Registry of Joint Stock Companies ID#:	1508363	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kelli Skinner	Renay Lefebvre
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	April 9, 2017
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### Mission and Description of Services Provided

(including who the services are provided to)

<p>The objects of the association are:</p> <p>a) To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;</p> <p>b) To encourage residents to participate in programs and activities initiated by the Association and/or governments;</p> <p>c) To cooperate and exchange information with other organizations sharing similar concerns;</p> <p>d) To obtain and disseminate information and act on matters that may affect the Maplewood Village (and area) community;</p> <p>e) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Association;</p> <p>f) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Association.</p>
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### Accomplishments

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> <li>1. Holiday Skating Party, help at St. Margaret's Centre, with hot chocolate and Timbits</li> <li>2. Back to School Movie under the Stars in Patterson Park</li> <li>3. Community Spring Clean Up</li> <li>4. Regular community updates to our Facebook Page</li> <li>5. Email communication with Maplewood Residents regarding safety issues or other community matters (ex. Lost/found animals, coyote sightings; HRM community meetings, neighborhood news, etc.)</li> <li>6. Monthly Community Sign Updates</li> </ol>
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### Goals for 2017-18

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Engage our Members to Plan for Future of our Association!
2.	Recruitment of Volunteers and Recreation Planning
3.	Spring Community Clean Up

4.	End of School Community Event Movie under the Stars in Patterson Park
5.	Community Block Party – Kaled Court/Salty Dips Playground
6.	Work with the City to make improvements to Salty Dips Park
7.	Back to School Community Event Movie under the Stars in Patterson Park
8.	Facebook, Email
9.	April AGM

#### Area Rate Information

Purpose of Area Rate:	Fund our Community Projects
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Maplewood on the Lakes as per HRM Map
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$130,054.34
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over in account to fund future projects

#### Revenue Budget for 2017-18

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 18,400
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 18,400</b>

#### Expenditure Budget for 2017-18

Description of Planned Expenditures	Amount (\$)
6202 Courier/Postage	\$1000.00
6205 Printing & Reproduction	\$500.00
6207 Office Supplies	\$200.00
6603 Grounds and Landscaping	\$1500.00
6910 Signage	\$500.00
6911 Facilities Rental	\$500.00
6919 Special Projects	\$134,300.00
6933 Community Events	\$10,000.00
9000 Prior Year (Surplus)/Deficit	(130,100.00)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$18,400</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Mineville Community Association		
Registry of Joint Stock Companies ID#:	3029296	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Grant MacDonald	Gerry McDonald
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	March 07, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

<ul style="list-style-type: none"> <li>- Maintain and Expand existing park facilities to provide quality places for community use and involvement.</li> <li>- To develop events which will involve the community.</li> <li>- To make our trails and parks safe and clean places for families to enjoy year round.</li> <li>- To provide community with regular information on matters of concern to the residents.</li> </ul> <p>To keep our community in touch with each other and with what the MCA is doing or planning in relation to upcoming events.</p>
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**Accomplishments**

(What has your organization accomplished in the past year?)

<p>Werner Park Structure had a shade structure added.                  Four students hired for the summer.                  Nikki Park upgrades continued. Students contributed by clearing brush throughout. Brush was then chipped and spread through the area.                  Bennett Park Building was cleaned and painted throughout. The park was cleaned thoroughly. Brush and downed trees were hauled from the park, chipped and laid down for trails.                  Small community garden built as a learning exercise for kids.                  Basketball clinic put on for the summer.                  Roads throughout Mineville cleaned. Huge pile of trash picked up and disposed of.                  Trails Maintained in 6 Parks.</p>
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**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Hire students again to maintain parks and trails
2.	Complete some finishing touches for Werner park, tables and benches to be added.
3.	Hire students to work complete an environmental impact study to discern any changes in wildlife and/fish/fowl in the area. Complete a plan to get trash off frog lake road.

4.	Continue work on Nikki park. Will try to complete a safe walkway down to the water this year.
5.	Annual Community Clean up
6.	Put on community events throughout the year, Easter Egg hunt, Christmas tree lighting
7.	Continue to Maintain parks and trails
8.	Finish trim at Bennett park
9.	Reintroduce seasonal Ice Cream stand for children in the community. This was not completed the previous year due to water issues. These are now rectified.
10.	

#### Area Rate Information

Purpose of Area Rate:	Area Rate purpose remains the same
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No Change
2017-18 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$28,588.37
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus to be applied to Parks and trails maintenance, upgrades, and student employment

#### Revenue Budget for 2017-18

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,700
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 10,700</b>

#### Expenditure Budget for 2017-18

Description of Planned Expenditures	Amount (\$)
6205 Printing & Reproduction	500
6399 Contract Services (Nikki Park Construction etc.)	2,000
6603 Grounds and Landscaping	5,000
6607 Electricity (Echo Link, Eastlink)	1,000
6705 Equipment Repairs & Maintenance	500
6919 Special Projects	17,900
6933 Community Events	12,100
8003 Insurance Policy & Premiums (NS Trails & Intercity Insurance)	300
9000 Prior Year (Surplus)/Deficit	(28,600)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 10,700</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Steve Adams, Councilor	Kelly Carlton, Chair PRRA
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	Wed. June 14, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

To Work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

Webpage link located on Prospect Communities Website outlining who we are and what we provide for community. This is a new addition this year and we move forward to work with community on recreation development.

<https://www.prospectcommunities.com/rec>

**Accomplishments**

(What has your organization accomplished in the past year?)

- Monthly Community Meetings (Sept. to Nov.) (Feb. to June)
- Work with HRM on upgrades to our local fields – ongoing
- Manage the grant application process Group Applications & Youth Applications
- Hold a grants presentation meeting, along with an approval meeting with key HRM staff, PRRA Executive, Community Member, and Councilor Adams. Publish awarded grants on Prospect Communities Website
- Continue to work with HRM staff on new community projects
- Work with HRM and community on the Western Common Trail Development located at the Prospect Road Community Centre
- Develop and keep updated the Associations financial spread sheet, completed by our Vice Chair. Also working with HRM accountant Sereena
- Award the Mowing contract for our community, under our tender process. Also manage the contractor for the duration of the contract which includes field inspections by our executive team.
- Tender and place outdoor restrooms on sports fields and green spaces as required for the summer months.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Award community grants and issue payments with HRM Account as required
2.	Continue monthly meetings as listed
3.	Continue to update website page on Prospect Communities
4.	Continue to award youth grants as required thought the year
5.	Manage the area mowing contract with regular site inspections
6.	Award new outdoor restroom contract with new vendor for the season
7.	Continue to work with the Prospect Road Community Centre on outdoor recreation
8.	Continue to represent as a member of the Western Common Advisory Committee
9.	Additions may be added following our AGM to be held June 14, 2017

**Area Rate Information**

Purpose of Area Rate:	
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus & Carry Over Amounts to March 31, 2017: \$91,723.19
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be determined at AGM in June

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 87,700
4206 Resource Area Rate Revenue	\$ 1,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 89,300</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
8001 Transfer to Outside Agencies	181,000
9000 Prior Year Surplus/Deficit & Carry Overs	(91,700)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 89,300</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Adam McCulley (Chairperson)	Patti Kent (Vice Chair)
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	June 22, 2017
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**Mission and Description of Services Provided**

- To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia
- To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes
- To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community
- To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society
- To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society

**Accomplishments**

- Continued to work on our Board Development Tool
- Board Development Planning/Visioning Session facilitated by HRM staff
- Employed three summer students to assist with marketing, program development, as well as offered a free summer basketball camp
- Offered the gymnasium to local elementary school to hold their Christmas concert for families
- Upgrades to storage areas
- Upgrades to the gymnasium: painting of Pickleball/Badminton lines, painted gymnasium walls
- Held a successful Family Fun Day for the community (approximately 300 in attendance) while creating new community partnerships
- Participated in Sackville Snow Days offering a Community Tea Event
- Through purchases and donations increased our sporting equipment for public use
- Updated social media platforms, namely our web site [www.myshcc.com](http://www.myshcc.com)
- Enhanced financial reporting for the Board of Directors
- Attracted a youth representative to the Board of Directors
- Formed a committee to address parking lot safety
- Offered Pickleball in our gymnasium twice weekly

- Partnered with the Community Health Teams to offer programs on site
- Installed a water/bottle filling station on the second floor
- Increase in rentals of the facility
- Increased awareness of Centre in the community
- Increased communication among tenants with quarterly meetings and meet and greets
- Offered computer literacy support to seniors and youth
- Replaced kitchen, washroom(s) and gymnasium exhaust fans
- Developed a report of all plugs, light switches, and panels in building
- All plugs, light switches, and panels which were identified were tested and labelled

### Goals for 2017-18

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	To continue offering development opportunities for the Board of Directors
2.	To increase accessibility in the building through HRM
3.	To upgrade the siding of the building
4.	To revise and improve parking lot
5.	To design and build a small reception desk near main entrance
6.	To replace aging and damaged acoustic tiles in the gymnasium
7.	To hire a program staff person
8.	To widely promote the Centre in our catchment area
9.	To increase youth participation at the Centre
10.	To increased focus on policy development

### Area Rate Information

Purpose of Area Rate:	To assist in the financial running of the Sackville Heights Community and Cultural Centre
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No. Area rate set years ago by HRM Council, is static, and is for operations of the Centre
2017-18 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$69,900
If a surplus exists at the end of the fiscal year, how is it to be applied?	Upgrading exterior of building and enhancing parking lot

**Revenue Budget for 2017-18**

<b>Description of Revenue Source</b>		<b>Amount (\$)</b>
4201	Residential Area Rate Revenue	\$ 231,600
4202	Commercial Area Rate Revenue	27,600
4206	Resource Area Rate Revenue	400
<b>Total Revenues (must equal total expenditures):</b>		<b>\$ 259,600</b>

**Expenditure Budget for 2017-18**

<b>Description of Planned Expenditures</b>		<b>Amount (\$)</b>
6201	Telephone	2800
6202	Courier/Postage	500
6299	Other Office Expenses	3000
6308	Snow Removal	9,000
6311	Security	1500
6312	Refuse Collection	4000
6399	Contract Services	130,000
6407	Cleaning/Sanitary Supplies	6000
6606	Heating Fuel	22,000
6607	Electricity	22,000
6608	Water	5500
6610	Building - Exterior	70,000
6611	Building - Interior	39,900
6612	Safety Systems	1200
6699	Other Building Cost	0
6701	Equipment Purchase (Tools and Equipment)	3000
6704	Equipment Rental	600
6705	Equipment Repairs & Maintenance	7500
6905	Training & Education	1000
9000	Prior Year (Surplus)/Deficit	(69,900)
<b>Total Planned Expenditures (must equal total revenues):</b>		<b>\$ 259,600</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	St Margaret's Village at Fox Hollow Homeowners Assoc.		
Registry of Joint Stock Companies ID#:	3092432	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Kurtis Langille	Nancy MacLellan
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	May 8 <sup>th</sup> , 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

**Accomplishments**

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of our neighborhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.
4. Purchase and installation of a new community entrance sign
5. Selection and tendering of a new piece of playground equipment for Audrey's Park.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Purchase and installation of a new piece of playground equipment Spring 2017
2.	Community Yard Sale June 3, 2017
3.	Spring BBQ June 3, 2017
4.	Christmas Lighting and Memorial Barbie Drive December 2017
5.	Winter Community Activity Day 2018 TBA
6.	
7.	
8.	

**Area Rate Information**

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2017-18 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$11,909
If a surplus exists at the end of the fiscal year, how is it to be applied?	New piece of playground equipment

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 6,200
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 6,200</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6399 Contract Services (AGM/Joint Stocks)	\$100
6603 Grounds and Landscaping	\$1,400
6933 Community Events	\$1,700
6941 Playground Equipment	\$14,900
9000 Prior Year (Surplus)/Deficit	-\$11,900
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$6,200</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Silversides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	N

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Patrick MacDonald	Ian Andrew
Phone number:		
Mailing Address:		
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	2016/04/18
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**Mission and Description of Services Provided**

(including who the services are provided to)

To provide recreational facilities to be used by the residence of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, playground and flower gardens at the entrances to the sub-division

**Accomplishments**

(What has your organization accomplished in the past year?)

Replace aging entrance sign. Upgraded park area and repaired some holes in park area. Upkeep the common areas of the subdivision

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Build retaining wall at the beach to stop the erosion
2.	Up keep common areas
3.	Fix flower bed at Roll Hills Entrance after road repaving
4.	
5.	
6.	
7.	
8.	
9.	
10.	

**Area Rate Information**

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	
2017-18 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Silversides subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$25,570
If a surplus exists at the end of the fiscal year, how is it to be applied?	

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 16,400
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 16,400</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6310 Outside Personnel	1,000
6399 Contract Services	2,500
6603 Grounds and Landscaping	1,500
6919 Special Projects	35,000
8003 Insurance Policies and Premiums	2,000
9000 Prior Year (Surplus)/Deficit	(25,600)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>16,400</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra ASHBY	Karla WAMBOLDT
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	Mar 22, 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

The area rate is used for the Three Brooks Home Owners Association, to maintain and improve our existing community structures, playground, hiking trails, and beaches, to be used and enjoyed by all of the community.

**Accomplishments**

(What has your organization accomplished in the past year?)

In 2016- 2017, the Three Brooks Home Owners Association was able to maintain, and improve our playground, ( playhouse installed), maintain paths, and path structures, maintained our natural beaches, and engaged in many community activities. (Skate Party, Pumpkin Carving Party, Earth Day Clean Up). In this upcoming year we would like to engage more community events.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Maintain and Improve the Playground... possible build a small open shelter
2.	Maintain and Improve the Hiking Paths, looking to maybe extend trails
3.	Maintain the Beach
4.	To host more community events, to engage the community

**Area Rate Information**

Purpose of Area Rate:	To maintain and improve our existing community structures.
Will the Purpose or Amount of the Area Rate change in 2017-18?	Yes
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Yes, ballot mailed to all residents, with 66.7% in favour (Total ballots 93 – 62 yes/ 31 no) of an increase from \$20 to \$60.
2017-18 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$2,200
If a surplus exists at the end of the fiscal year, how is it to be applied?	This surplus maybe used for an open shelter at the playground in memory of John Hoyt, all subject to the community interest, or for a piece of playground equipment, or to extend trails

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 10,600</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures *	Amount (\$)
6299 Other Office Expenses and Bank Fees	700
6311 Security	2,000
6603 Grounds and Landscaping	3,100
6911 Facilities Rental	100
6919 Special Projects	
6933 Community Events	2,500
6941 Playground Equipment	2,500
6999 Other Goods/Services	1,900
9000 Prior Year Surplus/Deficit	(2,200)
*(includes \$1,800 of 16-17 accrued expenses)	
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 10,600</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	Westwood Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3071139	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dustin O'Leary, President	Melissa Nurse, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	May 2017
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**Mission and Description of Services Provided**

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community including a community Facebook page and information sign.

### Accomplishments

(What has your organization accomplished in the past year?)

The year started with the election of a new president, Dustin O'Leary and vice-president, Nick Horne, for the association.

During the year, the WWHRA hosted a variety of events to benefit the neighbourhood including:

- The community yard sale
- Annual Canada Day celebration
- Community food drive
- Combined with two other communities to host three candidates for municipal council for a town hall debate
- Called on residents to assist with participatory budgeting
- Developed a committee to assist with a speed calming project and purchased a mobile speed sign
- Annual tree lighting and caroling celebration
- New Years' Eve fireworks
- Developed a Fire Safety Committee to promote fire safety and increase emergency preparedness

In August of 2011, a community group was formed to explore the possibility of developing the community access point to Wright Lake. In 2014, this work continued and took great steps to get the authorization to move it forward. Approvals from NSP and HRM were in place and the plans are progressing and the work is predicted to begin in 2015/16. In 2016 work began and is now in the final stages of completion. Surplus funds have been allocated to this project.

The WWHRA maintains and updates a community bulletin board and a community Facebook page.

### Goals for 2017-18

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Final phase of the waterfront project to be completed
2.	Grand opening for the waterfront access
3.	New Year's fireworks and hot chocolate social
4.	Christmas caroling and tree lighting
5.	Re-establish flower containers throughout the subdivision
6.	Annual Spring Community Yard Sale
7.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
8.	Maintain new speed sign and provide data to local RCMP
9.	Develop fire safety plan for the community
10.	Work with residents to develop new ideas for improvements

**Area Rate Information**

Purpose of Area Rate:	To fund activities and recreational amenities.
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2017-18 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$151,740
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be allocated to the waterfront development project and new community projects to be determined by executive committee with consultation from the area residents. Possible ideas include an outdoor movie screen, a playground, additional bike lanes and a community garden.

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 34,700
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 34,700</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6204 Computer Software	200
6603 Grounds and Landscaping	11,300
6202 Courier and Postage	200
6911 Facilities Rental	1,700
6399 Contract Service (Repairs)	1,000
6919 Special Projects (waterfront project from Surplus) (future plans for surplus to be determined at AGM in May 2017)	151,600
6928 Committee Expenses	1,500
6933 Community Events	17,200
8003 Insurance Policies and Premiums	1,700
9000 Prior Year (Surplus)/Deficit	(151,700)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 34,700</b>

**2017-18 Business Plan & Budget for**

Name of Association or Society:	White Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3217114	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Joel MacDonald	Peter Davidson
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	March 8, 2017
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**Mission and Description of Services Provided**  
(including who the services are provided to)

To provide representation for the residents of the White Hills Community in dealing with the various matters that may arise from time to time with both the Municipal and Provincial Governments insofar as it may impact the Community in general.

In addition the White Hills Residents Association provides a leadership role in attempting to improve the services provided and the overall appearance of our Community.

**Accomplishments**

(What has your organization accomplished in the past year?)

1. Continued to work with HRM in moving forward the concept for the possible construction of a park in the Daisywood Area of our Community. To date the plans have progressed to the concept stage, and initial plans that were prepared by HRM were presented at our March 8, 2017 AGM.

**Goals for 2017-18**

(What does your organization plan to accomplish between April 1, 2017 and March 31, 2018)

1.	Work with HRM to complete the plans for the Daisywood Park.
2.	Put forward the final plans for inclusion in the HRM Financial Plan for 2018.

**Area Rate Information**

Purpose of Area Rate:	To fund activities and recreational amenities
Will the Purpose or Amount of the Area Rate change in 2017-18?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2017-18 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	White Hills subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2016-17)? How much?	Accumulated surplus to March 31, 2017: \$148,340.00
If a surplus exists at the end of the fiscal year, how is it to be applied?	Development of Daisywood Park

**Revenue Budget for 2017-18**

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 27,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 27,600</b>

**Expenditure Budget for 2017-18**

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	
6919 Special Projects	174,900
6933 Community Events – Non Specific	1,000
6999 Other Goods and Services – Development Costs Daisywood	
9000 Prior Year (Surplus)/Deficit	(148,300)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 27,600</b>

**Appendix E**  
**Business Improvement District Budget Summary and Area Rates for 2017-18 \***

	Spring Grdn Rd	Downtown Hfx	Downtown Dart	Quinpool	Spryfield	Sackville	Dart Main St	North End Hfx
4202 Area Rate Commercial	\$379,100	\$928,100	\$301,700	\$123,500	\$96,000	\$199,800	\$106,900	\$168,900
4601 Grants in Lieu - Federal	\$0	\$4,800	\$25,800	\$0	\$0	\$0	\$0	\$0
4602 Grants in Lieu - Provincial	\$12,000	\$91,200	\$400	\$0	\$0	\$3,200	\$0	\$4,700
<b>Total Area Rate Revenue*:</b>	<b>\$391,100</b>	<b>\$1,024,100</b>	<b>\$327,900</b>	<b>\$123,500</b>	<b>\$96,000</b>	<b>\$203,000</b>	<b>\$106,900</b>	<b>\$173,600</b>

**2016/17**

Minimum per property	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$350
Maximum per property	\$12,000	\$50,000	\$17,500	\$8,000	\$10,000	\$7,000	\$25,000	\$3,000
Commercial Rate	\$0.3400	\$0.0821	\$0.3600	\$0.1900	\$0.2700	\$0.1400	\$0.1600	\$0.1600

**2017/18**

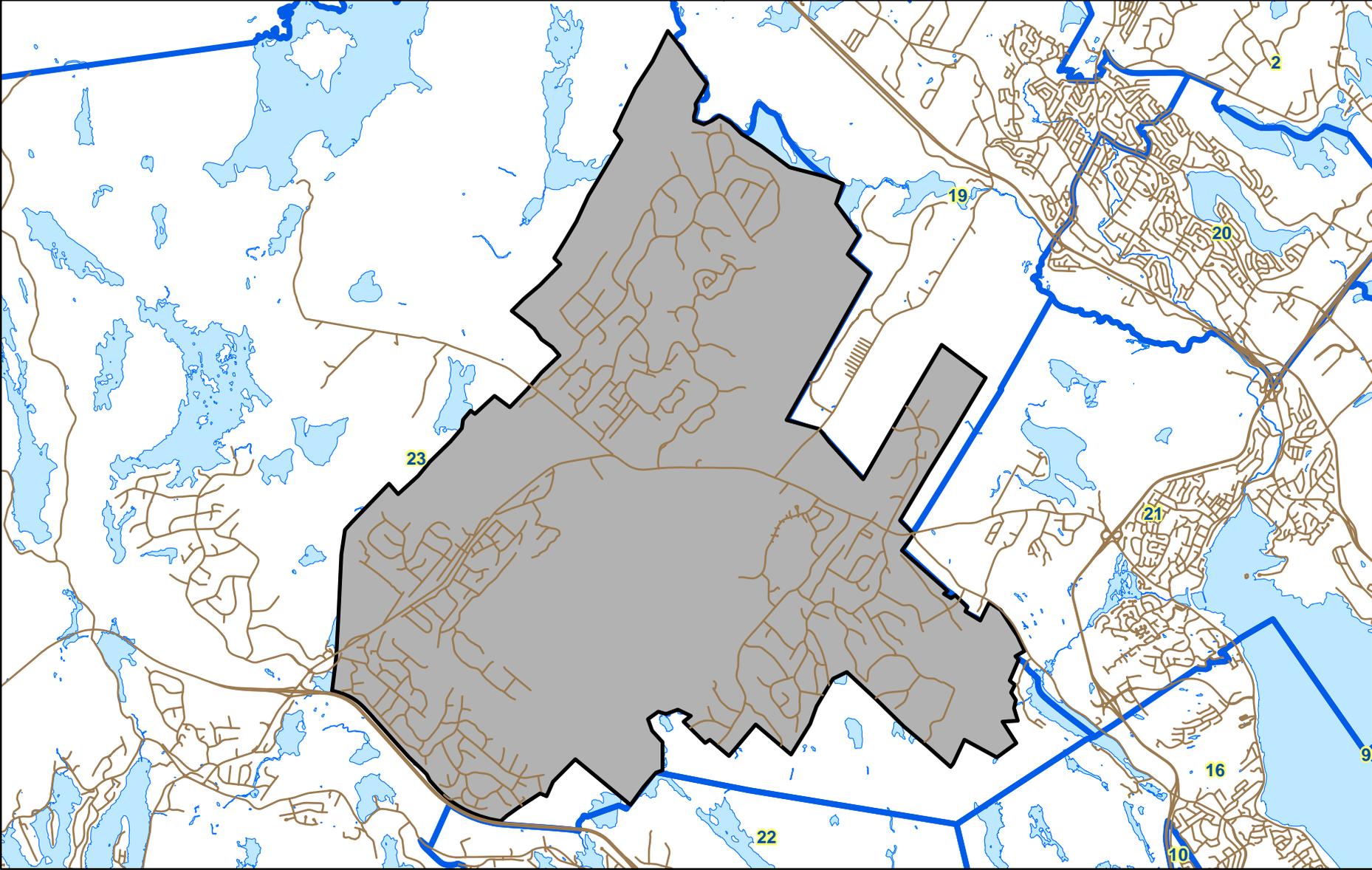
Minimum per property	\$250	\$250	\$300	\$300	\$300	\$200	\$250	\$350
Maximum per property	\$12,000	\$65,000	\$22,500	\$9,000	\$10,000	\$7,000	\$32,500	\$3,000
Commercial Rate	\$0.3400	\$0.0821	\$0.3600	\$0.2200	\$0.2800	\$0.1400	\$0.1600	\$0.1600

**Increase / (Decrease)**

Minimum per property	unchanged	unchanged	unchanged	\$50	\$175	unchanged	unchanged	unchanged
Maximum per property	unchanged	\$15,000	\$5,000	\$1,000	unchanged	unchanged	\$7,500	unchanged
Commercial Rate	unchanged	unchanged	unchanged	\$0.0300	\$0.0100	unchanged	unchanged	unchanged

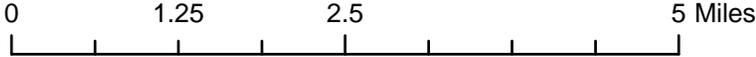
\* Detailed budgets are available upon request.

HAMMONDS PLAINS COMMON AREA RATE



**Legend**

- Street Centreline
- HP\_Rec\_less\_dst19\_Feb\_7\_2011
- Electoral District 2008



Musquodoboit Harbour  
Recreation Centre  
Area Rate

Recreation



Produced: August 2009

