

HALIFAX

P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 14.1.4
Halifax Regional Council
June 21, 2016

TO: Mayor Savage and Members of Halifax Regional Council
Original Signed by 

SUBMITTED BY: _____
John Traves, Q.C. Acting Chief Administrative Officer

Original Signed by 

Jane Fraser, Acting Deputy Chief Administrative Officer

DATE: May 30, 2016

SUBJECT: **2016-17 Budgets and Business Plans for Area-Rated Services**

ORIGIN

Regional Council approved the 2016-17 Operating and Capital Budget on March 8, 2016. Area-rated services require confirmation of their 2015-16 surplus/deficits and proposed 2016-17 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

LEGISLATIVE AUTHORITY

Halifax Charter, Section 35(1), The Chief Administrative Officer shall (b) ensure that an annual budget is prepared and presented to the Council. Section 96(2), The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area. Charter section 96 (4), The Council may, in lieu of levying an area rate, levy a uniform charge on each (a) taxable property assessment; (b) dwelling unit, in the area.

RECOMMENDATION

It is recommended that Halifax Regional Council approve the attached Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2016-17 (Appendix A), Schedule of Area Tax Rates (Appendix B), and Budgeted Revenues (Appendix C).

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates is required under the Charter. This report also includes the four Provincial area tax rates for Mandatory Education, Property Valuation Services, Correction Services, and the Metro Regional Housing Authority. Recommendation of approval for the Provincial area tax rates was deferred pending additional information from the Province.

DISCUSSION

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2016-17 with the 2015-16 budget for comparison,
2. all sources of property tax revenue (residential, resource and commercial), and
3. the proposed area rates with the prior year's rates for comparison.

Area Rates Not Included in this Report

The following Area Rates have been excluded from this report because they have either already been approved by Council for 2016-17, or have been recommended for approval separately:

1. In addition to the 2016-17 General Tax Rates, the area rates for Regional Transportation, Local Transit, Fire Protection, Supplementary Education, and Stormwater Right-of-Way were approved by Council on March 8, 2016.
2. A new uniform charge under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for Shiloh Drive and Karla Lane in the community of Hatchet Lake in District 11 was recommended to Council on June 14, 2016.

Area Rates for Community Facilities & Services and Private Infrastructure

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 *Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 *Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 20 area rates for which budgets are included in Appendix C of this report. Two of these are "common" rates that provide funding for general recreation amenities in the communities of Hammonds Plains and Musquodoboit Harbour.

Appendix D includes business plans and budgets for the other 18 area-rated recreation services along with an explanation of how funding is to be utilized in 2016-17. The Glen Arbour Homeowners' Association elected to submit a 3 year Business Plan and Budget.

In 2014, all municipal recreation facility area rates were eliminated. Area rates remain for Community Facilities and Services, and for Private Infrastructure, neither of which are for municipal purposes.

Business Improvement Districts

Two of the eight Business Improvement Districts are proposing changes to their area rates for the 2016/17 fiscal year. Five are proposing to increase the maximum charge per assessment account, and one of those is also proposing to increase the minimum charge per assessment account. Details of these changes, along with a summary of the total tax revenue expected to be generated, are provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request.

Sheet Harbour Streetscape Area Rate

While its tax rate is not changing for 2016-17, Staff are reviewing the sustainability of the Sheet Harbour Streetscape Area Rate and may return to Regional Council with additional information before the 2017-18 budget.

Other Changes to Area Rates

Following are other changes to area rates effective with the 2016-17 Fiscal Year:

1. The area rate for Mandatory Education (Residential & Resource) increased from \$0.302 to \$0.307 per \$100 of taxable assessment, and the area rate for Mandatory Education (Commercial) increased from \$0.301 to \$0.310 per \$100 of taxable assessment.
2. The area rate for the Metro Housing Authority (Commercial) increased from \$0.007 to \$0.008 per \$100 of taxable assessment.
3. A Uniform Charge for the Birch Bear Woods Subdivision expired after the 2015-16 fiscal year and therefore does not appear in this report. This Uniform Charge was only for two years and was implemented solely to fund the cost of new signage for the main entrance to this subdivision.
4. On April 26, 2016, Council approved an increase to the annual private road maintenance fee for the Petpeswick Drive Improvement Society from \$200 to \$300.
5. The LIC area rate for O'Connell Drive (Provincial portion), Exeter Drive, Bali Terrace, Neven Road and Old Fairbanks Road in the community of Porter's Lake will decrease from \$160.00 to \$36.07 per property. After 2016-17, this area rate will expire.

FINANCIAL IMPLICATIONS

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2016-17 is \$152,375,200 including Grants in Lieu of taxes for the Business Improvement Districts.

RISK CONSIDERATION

As with all property taxes, HRM may impose a lien on properties for which area rate taxes are past due. Therefore, the risk of not being able to collect these taxes is minimized.

COMMUNITY ENGAGEMENT

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines.

Appendix A

HALIFAX REGIONAL MUNICIPALITY

Proposed 2016/17 Area Rates & Final Operating Budget

RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2016/17¹

It is hereby resolved that:

- a) the Operating Budget in the amount of **\$872,838,100** gross expenditures (which includes **\$724,006,200** in municipal expenditures including the reserve withdrawals specified in the Operating and Project Budget); **\$664,683,500** in property tax revenues (including area rate revenues) and **\$208,154,600** in other revenues be approved;
- b) the **Provincial Area Rate for Mandatory Education** on residential and resource property be set at the rate of **\$0.307**; and at a rate of **\$0.310** for all commercial assessment;
- c) the **Provincial Area Rate for Property Valuation Services** on residential and resource property be set at the rate of **\$0.018**; and at a rate of **\$0.010** for all commercial assessment;
- d) the **Provincial Area Rate for Corrections Services** on residential and resource property be set at the rate of **\$0.017**; and at a rate of **\$0.008** for all commercial assessment;
- e) the **Provincial Area Rate for Metro Regional Housing Authority** on residential and resource property be set at the rate of **\$0.008**; and at a rate of **\$0.008** for all commercial assessment;
- f) Area rates shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

¹ The Operating and Project Budgets, General Tax Rates and Area Rates for Fire Protection, Regional Transportation, Local Transit, Supplementary Education and Stormwater Right-of-Way were approved by Regional Council on March 8, 2016.

Appendix B

HRM 2016/2017
Proposed Budget

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Schedule of Area Tax Rates	Residential and Resource Rate		Commercial Rate	
Tax Rates for Provincial Services (All of HRM)				
Mandatory Education	0.307		0.310	
Property Valuation Services	0.018		0.010	
Corrections Services	0.017		0.008	
Metro Housing Authority	0.008		0.008	
Total Provincial Area Rates:	0.350		0.336	
Sidewalks				
Sheet Hbr & Area Streetscape Program (per property; not applicable to Resource)	\$11.84	Flat Fee	\$11.84	Flat Fee
Community Facilities & Services				
Frame Subdivision Homeowners' Association (flat fee per residential property)	\$45.00	Flat Fee		n/a
Haliburton Highbury Homeowner's Association		0.023		n/a
Hammonds Plains Common Rate		0.005		n/a
Highland Park Ratepayers Association		0.005		n/a
Kingswood Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Lost Creek Community Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Maplewood Village Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Mineville Community Association (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee
Musquodoboit Harbour Common Rate		0.005		n/a
Prospect Road and Area Recreation Association		0.012		n/a
Sackville Heights Community & Cultural Centre		0.010		0.010
Three Brooks Homeowners Association (flat fee per property)	\$20.00	Flat Fee		n/a
St. Margaret's Village at Fox Hollow Homeowners Association (flat fee per property)	\$60.00	Flat Fee	\$60.00	Flat Fee
Glen Harbour Homeowner's Association (flat fee per property)	\$65.00	Flat Fee	\$65.00	Flat Fee
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee

continued on page 2

Schedule of Area Tax Rates (continued from page 1)	Residential and Resource Rate		Commercial Rate	
Private Infrastructure *				
Grand Lake Oakfield Community Centre		0.021		n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67	Flat Fee		n/a
LWF Ratepayer's Association (Urban Core)		0.030		n/a
Silversides Residents Association (flat fee per property)	\$100.00	Flat Fee	\$100.00	Flat Fee
Business Improvement Districts				
Downtown Halifax Business Commission (Minimum \$250, Maximum \$50,000)		n/a		0.0821
Downtown Dartmouth Business Commission (Minimum \$300, Maximum \$17,500)		n/a		0.3600
Spring Garden Area Business Association (Minimum \$250, Maximum: \$12,000)		n/a		0.3400
Quinpool Road Mainstreet District Association (Minimum \$250, Maximum \$8,000)		n/a		0.1900
Spryfield & District Business Commission (Minimum \$125, Maximum \$10,000)		n/a		0.2700
Main Street Dartmouth & Area Business Improvement Assoc (Min \$250, Max \$25,000)		n/a		0.1600
Sackville Business Association (Minimum \$200, Maximum \$7,000)		n/a		0.1400
North End Business Association Commercial (Minimum \$350, Maximum \$3,000)		n/a		0.1600
Private Road Maintenance Fees				
Petpeswick Drive Improvement Society (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
Three Brooks Homeowner's Association (flat fee per property)	\$580.00	Flat Fee	\$580.00	Flat Fee
South West Grand Lake Property Owner's Association (flat fee per property)		Flat Fee Schedule		Flat Fee Schedule
Shag End Lot Owner's Association (flat fee per property)	\$600.00	Flat Fee	\$600.00	Flat Fee
River Bend Rd & River Court Homeowner's Association (flat fee per property)		Up to \$350 Flat Fee		Up to \$350 Flat Fee
Sambro Head Lot Owner's Association: Bald Rock Rd (flat fee per property)	\$385.33	Flat Fee	\$385.33	Flat Fee
St. Margaret's Village Community Association (flat fee per dwelling)	\$450.00	Flat Fee	\$450.00	Flat Fee
Rutter Court Residents Association (flat fee per property)	\$350.00	Flat Fee	\$350.00	Flat Fee
Range Road Land Owner's Association (flat fee per property)	\$150.00	Flat Fee	\$150.00	Flat Fee
Black's Subdivision Ratepayer's Association (flat fee per property)		Up to \$150 Flat Fee		Up to \$150 Flat Fee
Redoubt Head Homeowner's Association (flat fee per property)	\$750.00	Flat Fee	\$750.00	Flat Fee
Mariner's Anchorage Resident's Association (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
St. Margaret's Bay Heights Subdivision (flat fee per property)	\$240.00	Flat Fee	\$240.00	Flat Fee
Local Improvement Charges				
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	\$36.07	Flat Fee	\$36.07	Flat Fee

* These four area rates are for Private Infrastructure that supports private organizations or interests which are unavailable to the public. Effective November 18, 2014, new area rates for Private Infrastructure will not be considered. All the other recreation area rates are for Community Facilities and Services which support the community and are fully accessible to the public, but which would not otherwise be provided by HRM.

Appendix C
SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2016-17 AREA RATED SERVICES
HALIFAX REGIONAL MUNICIPALITY

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	2015-16 Approved Budget	% Change 2015-16 to 2016-17	2016-17 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2015-16 Approved Residential Area Rate (\$/\$100)	2016-17 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
Provincial Area Rates										
Mandatory Education	125,726,000	4.7%	131,658,400	131,658,400	107,601,800	677,200	23,379,400	0.302	0.307	0.005
Property Valuation Services	7,035,000	-0.3%	7,014,100	7,014,100	6,244,900	39,300	729,900	0.018	0.018	No Change
Corrections Services	6,525,000	3.3%	6,739,500	6,739,500	6,102,700	38,400	598,400	0.017	0.017	No Change
Metropolitan Housing Authority	3,147,000	8.7%	3,419,900	3,419,900	2,795,000	17,600	607,300	0.008	0.008	No Change
Community Facilities & Services										
Musquodoboit Harbour Common Rate	10,000	1.0%	10,100	10,100	9,600	500	0	0.005	0.005	No Change
Highland Park Ratepayers Association	8,800	2.3%	9,000	9,000	9,000	0	0	0.005	0.005	No Change
Haliburton Highbury Homeowners Association	50,000	0.6%	50,300	50,300	50,300	0	0	0.023	0.023	No Change
Hammonds Plains Common Rate	67,000	1.5%	68,000	68,000	67,700	300	0	0.005	0.005	No Change
Prospect Road and Area Recreation Association	86,000	1.5%	87,300	87,300	85,600	1,700	0	0.012	0.012	No Change
Maplewood Village Residents Association	18,300	-0.5%	18,200	18,200	18,200	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Mineville Community Association	10,600	0.0%	10,600	10,600	10,600	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	No Change
Kingswood Ratepayers Association	52,500	0.0%	52,500	52,500	52,500	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Westwood Hills Residents Association	34,600	0.0%	34,600	34,600	34,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
White Hills Residents Association	27,600	0.0%	27,600	27,600	27,600	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	No Change
St. Margaret's Village at Fox Hollow Homeowners Association	6,200	0.0%	6,200	6,200	6,200	0	0	\$65.00 Flat Fee	\$65.00 Flat Fee	No Change
Glen Arbour Homeowners Association	21,500	0.0%	21,500	21,500	21,500	0	0	\$45.00 Flat Fee	\$45.00 Flat Fee	No Change
Frame Subdivision Homeowners' Association	3,700	0.0%	3,700	3,700	3,700	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	No Change
Lost Creek Community Association	9,000	0.0%	9,000	9,000	9,000	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	No Change
Three Brooks Homeowners Association	3,400	2.9%	3,500	3,500	3,500	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change
Sackville Heights Community & Cultural Centre	248,300	2.4%	254,300	254,300	226,800	500	27,000	0.010	0.010	No Change
Private Infrastructure										
LWF Ratepayers Association	193,800	1.3%	196,300	196,300	195,900	400	0	0.021	0.021	No Change
Grand Lake Oakfield Community Centre	22,800	1.3%	23,100	23,100	22,900	200	0	\$100.00 Flat Fee	\$100.00 Flat Fee	No Change
Silversides Residents Association	16,300	0.6%	16,400	16,400	16,400	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change
Ketch Harbour Area Residents Association	10,200	0.0%	10,200	10,200	10,200	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	No Change

	2015-16 Approved Budget	% Change 2015-16 to 2016-17	2016-17 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2015-16 Approved Residential Area Rate (\$/\$100)	2016-17 Proposed Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Sidewalks</i>										
Sheet Harbour & Area Streetscape Program	40,800	0.2%	40,900	40,900	40,900	0	0	\$11.84 Flat Fee	\$11.84 Flat Fee	No Change
<i>Private Road Maintenance Fees</i>										
Petpeswick Drive Improvement Society	3,600	50.0%	5,400	5,400	5,400	0	0	\$200.00 Flat Fee	\$300.00 Flat Fee	\$100.00 Flat Fee
Three Brooks Homeowner's Association	57,400	0.0%	57,400	57,400	57,400	0	0	\$580.00 Flat Fee	\$580.00 Flat Fee	No Change
South West Grand Lake Property Owner's Association	33,700	0.0%	33,700	33,700	33,700	0	0	\$600.00 Schedule	\$600.00 Schedule	No Change
Shag End Lot Owner's Association	40,800	5.9%	43,200	43,200	43,200	0	0	\$600.00 Flat Fee	\$600.00 Flat Fee	No Change
River Bend Rd & River Court Homeowner's Association	7,800	7.7%	8,400	8,400	8,400	0	0	Up to \$350 Flat Fee	Up to \$350 Flat Fee	No Change
Sambro Head Lot Owner's Association: Bald Rock Rd	5,800	0.0%	5,800	5,800	5,800	0	0	\$385.33 Flat Fee	\$385.33 Flat Fee	No Change
St. Margaret's Village Community Association	43,700	3.0%	45,000	45,000	45,000	0	0	\$450.00 Flat Fee	\$450.00 Flat Fee	No Change
Rutter Court Residents Association	4,600	0.0%	4,600	4,600	4,600	0	0	\$350.00 Flat Fee	\$350.00 Flat Fee	No Change
Range Road Land Owner's Association	3,300	0.0%	3,300	3,300	3,300	0	0	\$150.00 Flat Fee	\$150.00 Flat Fee	No Change
Black's Subdivision Ratepayer's Association	3,800	0.0%	3,800	3,800	3,800	0	0	Up to \$150 Flat Fee	Up to \$150 Flat Fee	No Change
Redoubt Head Homeowner's Association	7,500	0.0%	7,500	7,500	7,500	0	0	\$750.00 Flat Fee	\$750.00 Flat Fee	No Change
Mariner's Anchorage Resident's Association	12,900	0.0%	12,900	12,900	12,900	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	No Change
St. Margaret's Bay Heights Subdivision	10,300	0.0%	10,300	10,300	10,300	0	0	\$240.00 Flat Fee	\$240.00 Flat Fee	No Change
<i>Business Improvement Districts</i>										
Downtown Dartmouth Business Commission	\$269,600	10.9%	\$299,000	299,000	0	0	299,000	0.3600	0.3600	No Change
Downtown Halifax Business Commission	\$940,300	5.7%	\$993,700	993,700	0	0	993,700	0.0863	0.0821	-0.0042
Spring Garden Area Business Association	\$379,100	3.4%	\$392,000	392,000	0	0	392,000	0.3400	0.3400	No Change
Quinpool Road Mainstreet District Association	\$114,000	-4.2%	\$109,200	109,200	0	0	109,200	0.1900	0.1900	No Change
Spryfield & District Business Commission	\$92,100	0.5%	\$92,600	92,600	0	0	92,600	0.2700	0.2700	No Change
Sackville Business Association	\$176,100	5.2%	\$185,200	185,200	0	0	185,200	0.1400	0.1400	No Change
Main Street Dartmouth & Area Business Improvement Assoc	\$93,700	12.6%	\$105,500	105,500	0	0	105,500	0.1600	0.1600	No Change
North End Business Association	\$128,000	32.7%	\$169,900	169,900	0	0	169,900	0.1500	0.1600	0.0100
<i>Local Improvement Charges</i>										
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	6,900	-76.8%	1,600	1,600	1,600	0	0	\$160.00 Flat Fee	\$36.07 Flat Fee	-\$123.93 Flat Fee

Appendix D

Business Plans & Budgets for Area-Rated Recreation Services

Recreation Association	Page #
Frame Subdivision Homeowners' Association.....	2
Glen Arbour Homeowners' Association.....	4
Grand Lake Oakfield Community Society	6
Haliburton Highbury Homeowners Association.....	8
Highland Park Ratepayers Association.....	10
Ketch Harbour Area Residents Association.....	12
Kingswood Ratepayers Association	14
Lost Creek Community Association.....	16
LWF Ratepayers Association	18
Maplewood Village Residents Association	20
Mineville Community Association.....	22
Prospect Road and Area Recreation Association.....	24
Sackville Heights Community & Cultural Centre	26
St Margaret's Village at Fox Hollow Homeowners Association.....	29
Silversides Residents Association.....	31
Three Brooks Homeowners Association	33
Westwood Hills Residents' Association.....	35
White Hills Residents' Association	38

2016-17 Business Plan & Budget for

Name of Association or Society:	Frame Subdivision Homeowners' Association		
Registry of Joint Stock Companies ID#:	1260418	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Carolyn Nobes, President	Laura Snow, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	February 24, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

Our mission is to foster a close knit, safe community with access to a safe waterfront for our community members. We organize repairs and maintenance to our existing infrastructure, participate in the beautification and cleaning of our community, organize capital improvements to the waterfront land and organize social events for the community members. We communicate regularly with our community members through email and our Facebook page.
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Accomplishments

(What has your organization accomplished in the past year?)

Floating docks were purchased for the lake to replace old docks which were dangerous. A summer BBQ and Christmas social were held and attended by most of the community. Flyers were printed and sent out to let community members know about our AGM.
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Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Repair of the Frame sign at the entrance to the subdivision.
2.	Purchase greenery for the gazebo park and entrance to the subdivision.
3.	Repair stairs leading to the floating dock.
4.	Hold quarterly community events.
5.	Hold a Spring cleaning event in the community.

Area Rate Information

Purpose of Area Rate:	To fundraise for community improvement and events.
Will the Purpose or Amount of the Area Rate change in 2016-17?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$45.00 flat fee per property
Area subject to Area Rate:	Frame subdivision, Waverley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$2,570
If a surplus exists at the end of the fiscal year, how is it to be applied?	It will be applied to the 2016-2017 budget.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 3,700
Total Revenues (must equal total expenditures):	\$ 3,700

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies	300
6302 Legal Fees	100
6499 Other Supplies	300
6603 Grounds and Landscaping	3,400
6605 Municipal Taxes	100
6704 Equipment Rental	700
6910 Signage	400
6912 Advertising and Promotion	100
6933 Community Events	800
6999 Other Goods and Services	100
9001 Prior Year (Surplus)/Deficit	(2,600)
Total Planned Expenditures (must equal total revenues):	\$ 3,700

Three Year (2016-17to 2018-19) Business Plan & Budget for

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	D.A.Botchett, Treasurer	Joan Ramsay, Secretary
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

2016-17Business Plan & Budget approved at Semi-Annual General Meeting held on:	Oct. 26, 2015
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Mission and Description of Services Provided

(including who the services are provided to)

To encourage a safe and welcoming community for the residents of Glen Arbour. To enhance the beauty of our community and maintain our property values. To provide a united voice and forum for communications with our elected representatives so they can best represent our collective interests. To involve as many residents as possible in order to enhance a community spirit. To provide recreational facilities for members and families.

Accomplishments

Maintained and expanded flower beds in common areas including playgrounds. Successfully lobbied representatives to enforce by-laws and deed covenants restricting commercial use of properties. Paid forward an additional \$7,216 towards our future tennis courts making a total of \$16,715 to date. Provided children's parties for residents. Expanded our website keeping residents informed of items of interest.

Goals for 2016-17 to 2018-19

(What does your organization plan to accomplish between May 1, 2016 and April 30, 2019)

1.	Assist in the building of tennis courts
2.	Continue to maintain & expand our beautification efforts
3.	Continue to meet frequently with our elected representatives to they can best represent our interests
4.	Expand our children's programs
5.	Expand our members direct involvement in our various activities

Area Rate Information

Purpose of Area Rate:	Funding for Glen Arbour Home Owners Association and its projects
Will the Purpose or Amount of the Area Rate change in 2016-17 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Area Rate for 2016-17 to 2018-19 will be:	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to April 30, 2016: \$10,414
If a surplus exists at the end of 2015-16, 2016-17 or 2017-18 how is it to be applied?	Accumulated surpluses are allocated to a major recreation project (tennis courts)

Revenue Budget for 2016-17 to 2018-19 (Note: Fiscal year is May 1 – April 30)

Description of Revenue Source	2016-17	2017-18	2018-19
4201 Residential Area Rate Revenue	\$ 21,500	\$ 21,500	\$ 21,500
Total Revenues (must equal total expenditures):	\$ 21,500	\$ 21,500	\$ 21,500

Expenditure Budget for 2016-17 to 2018-19

Description of Planned Expenditures	2016-17	2017-18	2018-19
6603 Grounds and Landscaping	\$ 9,000	\$ 9,000	\$ 9,000
6933 Community Events (Children's Events)	1,500	1,800	1,800
6928 Committee Expenses	500	500	500
6943 Health & Wellness (Recreation)	500	1,250	1,250
6299 Other Office Expenses (Web Site)	800	800	800
6612 Safety Systems	250	800	800
6919 Special Projects (tennis courts)	19,350	7,350	7,350
9000 Prior Year (Surplus)/Deficit	(10,400)	-	-
Total Planned Expenditures (must equal total revenues):	\$ 21,500	\$ 21,500	\$ 21,500

Note: Budgets for 2017/18 and 2018/19 subject to Board approval and possible minor changes. If required updates will be made after Annual General Meeting.

2016-17 Business Plan & Budget for

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Murray Tate	Robert Kamperman
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	May 15, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral and wedding parties. We own a ball field and playground that is a central location for children and their families to gather. We have formed a Trails Committee, joined NS Trails Federation and are planning to seek funding approval for an active transportation corridor from Wellington to Enfield.

Accomplishments

(What has your organization accomplished in the past year?)

Over the past year we have completely replaced our heating system and completed excavation work around the parking area to improve drainage. Minor improvements to the playground have been completed as well. We have maintained hall usage at previous year levels. We continue to have support from our Councilor regarding the land transaction near our ballfield however this process is stalled with very limited communication from staff. Our organization is becoming relevant within the community again.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Complete exterior site improvements on back side of hall
2.	Fit up lower level per plans to a point that we are ready for drywall.
3.	Assist in the finalization of the land transaction between Oakfield Estates and HRM
4.	Seek funding for the active transportation corridor
5.	Continue to enhance our visibility
6.	Continue to make the hall relevant for our community.

Area Rate Information

Purpose of Area Rate:	Hall maintenance, playground upkeep, mortgage payment
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	No
2016-17 Area Rate will be:	\$ 0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake and Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$5,597
If a surplus exists at the end of the fiscal year, how is it to be applied?	Interior Improvements

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 22,900
4206 Resource Area Rate Revenue	200
Total Revenues (must equal total expenditures):	\$ 23,100

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	21,800
6603 Grounds and Landscaping	4,000
8010 Other Interest	500
8013 Loan Principal Repayment	2,400
9000 Prior Year (Surplus) / Deficit	(5,600)
Total Planned Expenditures (must equal total revenues):	\$ 23,100

2016-17 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marc Adams, Chairman	Cathy Weaver, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	Pending approval at May 2016 Annual General Meeting
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Mission and Description of Services Provided

(including who the services are provided to)

<p>For the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> - assist with protecting and improving property values and homeowner rights - development and general maintenance of recreational areas within our subdivision - hosting community activities

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> - general maintenance of recreational areas - community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting - set dates and promotion of two neighbourhood yard sales - completed installation of accessible swing set and paved access walkway at Buckingham Park - completed development plans for walking trails in Haliburton Park; construction scheduled to begin Spring 2016 - preliminary plans for redevelopment of play area in Bristol Park

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Cobequid Consulting to construct trails at Haliburton Park (funds to be provided from capital funds of Association)
2.	Work towards finalizing plans for redevelopment of play area at Bristol Park
3.	Ongoing park maintenance
4.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year

Area Rate Information

Purpose of Area Rate:	To fund activities and projects as discussed above
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$105,091
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital projects not yet completed from the previous year (development of walking trails and play area)

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 50,300
Total Revenues (must equal total expenditures):	\$ 50,300

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6207 Office Supplies (Admin, Insurance)	4,700
6399 Contract Services (Capital projects)	138,000
6603 Grounds and Landscaping	5,000
6933 Community Events	7,700
9000 Prior Year (Surplus) / Deficit	(\$105,100)
Total Planned Expenditures (must equal total revenues):	\$ 50,300

2016-17 Business Plan & Budget for

Name of Association or Society:	Highland Park Ratepayers Association		
Registry of Joint Stock Companies ID#:	1272644	Registry Status "Active" (Y or N):	Yes

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Jenny Lipton, Secretary
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	January 19, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and in particular, to organize members in a body dedicated to the advancement and orderly development of the Community.

Accomplishments

(What has your organization accomplished in the past year?)

We continue to do the annual events: Spring Clean Up, Park Yard Sale, and Community Fun Day.

We continue to work with HRM on Timberlane Terrace Development. However approval to install a culvert has been put on hold while HRM determines a larger HRM plan. We are awaiting approval to continue further.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Community Yard Sale
2.	Community Family Fun day
3.	Install Culvert in Timberlane Terrace
4.	Photograph common areas to update map of Highland Park
5.	Movie in the Park
6.	Clean NS – Clean up of the park

Area Rate Information

Purpose of Area Rate:	To invest in development of park and community
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$33,164
If a surplus exists at the end of the fiscal year, how is it to be applied?	Held in trust until the value supports the investment in Timberlane Terrace.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 9,000
Total Revenues (must equal total expenditures):	\$ 9,000

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6603 Grounds and Landscaping	5,000
6912 Advertising and Promotion	200
6919 Special Projects	36,900
6999 Other Goods and Services	100
9000 Prior Year (Surplus) / Deficit	(33,200)
Total Planned Expenditures (must equal total revenues):	\$ 9,000

2016-17 Business Plan & Budget for

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	John Himmelman – Co-Chair	Peter Rose - Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	Yet to be held
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Mission and Description of Services Provided

(including who the services are provided to)

<p>The mission of the Ketch Harbour Area Residents Association is to:</p> <ul style="list-style-type: none"> - Act as a liason between the residents of Ketch Harbour and the various levels of government (Federal, Provincial and Municipal). - Facilitates community events for the development of a vibrant, engaged community. - Works to develop and maintain communal areas for the enjoyment of all residents. - Foster healthy lifestyles through adult and children's recreational programs.
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Accomplishments

(What has your organization accomplished in the past year?)

<p>The Association hosted an annual picnic and winter holiday event. During the summer months the Association hosted weekly ice cream socials at the wharf, hosted the annual Canada Day parade and fireworks. Repairs/improvements were made to the wharf. Community dories were painted and repaired. Hosted several gatherings at the wharf and park. Two new community floats were constructed and launched. Obtained deeded ownership to the old fire station. Established utilities and insurance on the old fire station building and we have established three new community committees to oversee fundraising and grants proposals, communication, and a building committee to determine, through community consultation, the future use and renovations to the fire station. We have begun to undertake the construction efforts needed to convert the fire station into a multi-purpose community space/hall including removal of garage doors and frame in new windows and doors, installation of new energy efficient heating system, new roof, interior renovations to include two barrier free washrooms as well as a new kitchen.</p>

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Post signage for users on community property
2.	Install new community sign at new community hall space.
3.	Minor repairs to community wharf decking.
4.	Install 1 heavier mooring.
5.	Continue development of old fire station into a useable community hall space.
6.	Inspect community moorings.
7.	Work with community committees to continue to expand engagement of all community members by increasing the functions within the community throughout the year.
8.	Complete the exterior of community hall space with siding, awning, vestibule, and deck.

Area Rate Information

Purpose of Area Rate:	To fund outdoor recreation facilities and related community events.
Will the Purpose or Amount of the Area Rate change in 2016-17?	The purpose will change.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	The area rate will now also be used towards the operation and continued efforts to complete the community hall space. This was unanimously voted on at the 2013/2014 AGM and then again at the 2014/2015 AGM.
2016-17 Area Rate will be:	\$66.67 flat fee per dwelling
Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$6,118
If a surplus exists at the end of the fiscal year, how is it to be applied?	Toward maintenance of community owned property such as wharf and community hall.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,200
Total Revenues (must equal total expenditures):	\$ 10,200

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	100
6705 Equip Repairs & Maintenance	9,900
6933 Community Events	700
8003 Insurance Policy & Premiums	3,500
8017 Bank Charges	100
6607 Electricity (Hall NS Power Bill)	1,500
6603 Grounds and Landscaping	500
9000 Prior Year (Surplus)/Deficit	(6,100)
Total Planned Expenditures (must equal total revenues):	\$ 10,200

2016-17 Business Plan & Budget for

Name of Association or Society:	Kingswood Ratepayers Association		
Registry of Joint Stock Companies ID#:	2450949	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Denn Guptill, Chair	Jim Kochanoff, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	November 16, 2015
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Mission and Description of Services Provided

(including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

Accomplishments

(What has your organization accomplished in the past year?)

Resident Survey

Over 200 residents responded to online survey for Kingswood providing the upcoming development strategy in the subdivision.

New Construction

Approval to build multipurpose sport court on Kingswood Drive. Construction to begin in Spring 2016.

Community Events

Refuge Community fundraiser, Christmas decorating contest and Carol Sing in December, Community Clean-up Day in June, Yard Sale in June, BBQ & Family Fun Day in September, Halloween Decorating Contest.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Construction of sports court on Kingswood Dr.
2.	Planning future projects based on resident survey
3.	Continual upgrade of trails
4.	Replacement of one of the park's playgrounds
5.	Signage at subdivision entrance
6.	Continuing communication to residents
7.	Foster community spirit by supporting and/or organizing social events.

Area Rate Information

Purpose of Area Rate:	To fund projects and events in subdivision
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates.
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$353,656
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards suggested changes in resident survey including dog park and improvements to beach and trails

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 52,500
Total Revenues (must equal total expenditures):	\$ 52,500

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses	3,000
6919 Special Projects (sports courts, trails, signage, dock, picnic tables, fence)	391,200
6933 Community Events	10,000
8003 Insurance Policies and Premiums	2,000
9000 Prior Year (Surplus)/Deficit	(353,700)
Total Planned Expenditures (must equal total revenues):	\$ 52,500

2016-17 Business Plan & Budget for

Name of Association or Society:	Lost Creek Community Association		
Registry of Joint Stock Companies ID#:	3233149	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Todd Van Ritchie	Rory Buchanan
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	April 20, 2016
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Mission and Description of Services Provided

(Including who the services are provided to)

<p>The Lost Creek Community Association is a volunteer-led group of residents who have been and continue to work to better our community. The group intends to continue to develop the designated parkland within the community to improve the quality of life for those in and around the community. We serve to address concerns residents have in the community. We organize community events including an annual community barbeque. Our overall vision is to make our community a safe and vibrant place to live.</p>
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Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • We have held another successful community BBQ for residents and neighbours. • Solicited feedback from residents regarding upgrade options for parkland at 345 Heatherglen Drive. • Applied for and received Wellness Grant from the Cobequid Community Health Board.
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Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Community event - Spring cleanup day
2.	Community event - Annual end of summer barbeque
3.	Research and plan for further development at 345 Heatherglen (designated parkland)
4.	Solicit feedback from residents in regards to path between Lost Creek Drive and Heatherglen Drive
5.	Continue to respond to community concerns (i.e. speeding, garbage)
6.	Discuss possible new parkland in Phase 8 development
7.	Explore and cost out signage to address speeding
8.	Work with local counsellor and traffic control on a three way stop at Laurel Ridge and Heatherglen Drive.
9.	Community event - Christmas lights competition
10.	Support community schools as necessary

Area Rate Information

Purpose of Area Rate:	For community activities and to further fund the development of the park.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2016-17 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Lost Creek subdivision
Year Area Rate to Expire (if applicable):	Will expire after 2017-18
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$17,633
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus will be used for further parkland developments or community events.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 9,000
Total Revenues (must equal total expenditures):	\$ 9,000

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6933 Community Events	\$2,000
6910 Signage	2,000
6399 Contract Services	22,600
9000 Prior Year Surplus/Deficit	(17,600)
Total Planned Expenditures (must equal total revenues):	\$ 9,000

2016-17 Business Plan & Budget for

Name of Association or Society:	LWF Ratepayers Association		
Registry of Joint Stock Companies ID#:	3236227	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Janice MacNeil, Secretary	Ian Wilkie
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at advertised public Board Meeting held on:	April 11, 2016
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Mission and Description of Services Provided
(including who the services are provided to)

To fund various community rec programs, including those provided by the Windsor Junction Community Centre ("WJCC") and the Lakeview Homeowners' Association ("LHA"). To broaden our funding capabilities to allow us to participate as requested in other recreational and community based events in the Lakeview, Windsor Junction and Fall River area as a whole. Currently, we support programs at the WJCC offering day camps, swim lessons, lifeguarding and junior leadership programs for youth. We also support Lakeview activities for youth using the park facilities. We continue to support various local annual events such as Canal Days and Keloose, and look forward to partnering with other organizations in the area that provide recreation and community oriented facilities, events and activities.

Accomplishments

(What has your organization accomplished in the past year?)

In the past year we have continued to develop the role of the LWF Ratepayers' Association as an independent funding body for area rec programs. While we continue to support those programs historically associated with the LWFRA, such as the WJCC and LHA, we have further developed our role in offering opportunities to other area programs and events by making funds available to those requesting them. We will continue to develop this side through a more transparent application and grant process in the coming year, while maintaining the discipline in all our grant processes.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	We will ensure the timely funding of the WJCC and LHA requirements.
2.	We will further enhance the discipline we have created in 2013 of the LWFRA Board to create a fully transparent and robust approval and disbursement process.
3.	We will expand our reach into the community to open the doors for further funding opportunities to other programs and events not previously supported by the LWFRA.
4.	We will continue to manage the Seniors Friendly Centre on Fall River Road as we move forward in the process to ultimately own the property.

Area Rate Information

Purpose of Area Rate:	Recreation and community based program funding and support.
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$67,434
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus to be used for further requests in the community that fall within our mandate.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 195,900
4206 Resource Area Rate Revenue	\$ 400
Total Revenues (must equal total expenditures):	\$ 196,300

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6205 Printing & Reproduction	200
6207 Office Supplies	200
6003 Wages – Regular	146,100
6301 Professional Fees (Audit fees)	3,000
6404 Recreation Programming Supplies	500
6607 Electricity	1,000
6912 Advertising and Promotion	1,300
6933 Community Events	110,600
8003 Insurance Policies and Premiums	800
9000 Prior Year (Surplus)/Deficit	(67,400)
Total Planned Expenditures (must equal total revenues):	\$196,300

2016-17 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association		
Registry of Joint Stock Companies ID#:	1508363	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Todd Brayman, Chair	Renay Lefebvre
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Special Meeting held on:	April 24, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

<p>The objects of the association are:</p> <ul style="list-style-type: none"> a) To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community; b) To encourage residents to participate in programs and activities initiated by the Association and/or governments; c) To cooperate and exchange information with other organizations sharing similar concerns; d) To obtain and disseminate information and act on matters that may affect the Maplewood Village (and area) community; e) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Association; f) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Association.
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Accomplishments

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> 1. Holiday Carol Singing in Micmac Park, with Hot Chocolate 2. Community Yard Sale, held with neighbours in White Hills Subdivision. 3. Regular community updates to our Facebook Page 4. Email communication with Maplewood Residents regarding safety issues or other community matters (ex. Lost/found animals, coyote sightings; HRM community meetings, neighborhood news, etc) 5. Monthly Community Sign Updates 6. Community Spring Clean Up 7. Back to School Movie under the Stars in Patterson Park

Goals for 2016-17

1.	Engage our Members to plan for future of our Association
2.	Community Yard Sale
3.	Regular updates to the Community Sign on Micmac Drive and repairs to this sign
4.	Consideration to adding a new Community Sign at another location in Maplewood
5.	Community Social Event, "Maplewood Movie under the Stars"
6.	Work with the City to make improvements to Salty Dips Park
7.	Facebook, Email
8.	March AGM
9.	Recruitment of Volunteers and Recreation Planning
10.	Landscaping Community Parks
11.	Spring Community Clean Up and Pizza Party

Area Rate Information

Purpose of Area Rate:	Fund our Community Projects
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Maplewood on the Lakes as per HRM Map
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$119,176
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over in account to fund future projects

Revenue Budget for 2016-17

Description of Revenue Source		Amount (\$)
4201 Residential Area Rate Revenue		\$ 18,200
Total Revenues (must equal total expenditures):		\$ 18,200

Expenditure Budget for 2016-17

Description of Planned Expenditures		Amount (\$)
6202 Courier/Postage		1,000
6205 Printing & Reproduction		500
6207 Office Supplies		200
6299 Other Office Expenses		100
6603 Grounds and Landscaping		1,500
6910 Signage		5,000
6919 Special Projects		121,300
6933 Community Events		7,800
9000 Prior Year (Surplus)/Deficit		(119,200)
Total Planned Expenditures (must equal total revenues):		\$ 18,200

2016-17 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association		
Registry of Joint Stock Companies ID#:	3029296	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Grant MacDonald	Gerry McDonald
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided

(including who the services are provided to)

<ul style="list-style-type: none"> - Maintain and expand existing park facilities to provide quality places for community use and involvement. - To develop events which will involve the community. - To make our trails and parks safe and clean places for families to enjoy year round. - To provide community with regular information on matters of concern to the residents. <p>To keep our community in touch with each other and with what the MCA is doing or planning in relation to upcoming events.</p>
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Accomplishments

(What has your organization accomplished in the past year?)

<p>Werner Park structure was replaced. Play structures for children 0-12 years installed. Nikki Park upgrades continue. Bennett Park property and building maintenance. Roads cleaned up. Trails maintained in 6 parks.</p>

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Hire students to maintain parks and trails.
2.	Complete the play areas for Werner park.
3.	Hire students to work with the local environment and make improvements where needed.
4.	Upgrade access and usability of Nikki Park.
5.	Community Clean up.
6.	Put on community events throughout the year.
7.	Maintain parks and trails.
8.	Refresh building at Bennett Park.
9.	Reintroduce seasonal Ice Cream stand for children in the community.

Area Rate Information

Purpose of Area Rate:	To fund community activities and recreational amenities in the community.
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$28,031
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus to be applied to Parks and trails maintenance and upgrades

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 10,600
Total Revenues (must equal total expenditures):	\$ 10,600

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6205 Printing & Reproduction	\$ 500
6399 Contract Services (Nikki Park construction etc)	18,700
6603 Grounds and Landscaping	5,000
6607 Electricity (Echo Link, Eastlink)	1,000
6705 Equipment Repairs & Maintenance	1,000
6933 Community Events	12,100
8003 Insurance Policy & Premiums (NS Trails & Intercity Insurance)	300
9000 Prior Year (Surplus)/Deficit	(28,000)
Total Planned Expenditures (must equal total revenues):	\$ 10,600

2016-17 Business Plan & Budget for

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Steve Adams, Councillor	Kelly Carlton, Chair PRRA
Phone number:	902-497-8818	
Mailing Address:	P.O. Box 1749 Halifax, NS B3J 3A5	
E-mail Address:	Stephen.Adams@halifax.ca	

Business Plan & Budget approved at Annual General Meeting held on:	May 30 th , 2016
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Mission and Description of Services Provided

(including who the services are provided to)

To work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

Accomplishments

(What has your organization accomplished in the past year?)

- Monthly meetings (Sept. to Nov. and Feb. to June).
- Work with HRM on upgrades to our local fields – ongoing.
- Update our application form for grant opportunities.
- Call for grants and hold a presentation meeting of the grants. Also hold an approval meeting with key HRM staff, PRRA Executive, and Councillor Adams.
- Continually working with HRM staff on new community projects.
- Publish awarded grants to the community through Prospect Communities.com.
- Continue to work with Outdoor Recreation sub-committee with the Prospect Road Community Centre.
- Development of green spaces and recreation spaces by homeowners groups.
- Develop and update association financial records on a spreadsheet.
- Organized summer field inspections over our area from Goodwood to Dover to ensure the mowing contract is being upheld.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Award Community Grants.
2.	Work with PRCC to develop more outdoor recreation on Centre site.
3.	Prospect Road Recreation Association Web Site link with Prospect Communities Site
4.	Continue to award youth grants throughout the year.
5.	Develop Tender for Mowing Contract
6.	Manage the area mowing contract
7.	Continue to update PRRA Spread Sheet, ongoing basis to keep up to date with HRM
8.	Work with community of Dover for a Community Sign

Area Rate Information

Purpose of Area Rate:	To provide funding to support community groups in the development of recreational opportunities.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$71,143 which includes carryovers for projects ongoing and just in development
If a surplus exists at the end of the fiscal year, how is it to be applied?	If surplus exists at the end of this year it will be directed to the Prospect Road Community Centre

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 85,600
4206 Resource Area Rate Revenue	\$ 1,700
Total Revenues (must equal total expenditures):	\$ 87,300

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
8001 Transfer to Outside Agencies	158,400
9000 Prior Year Surplus/Deficit	(71,100)
Total Planned Expenditures (must equal total revenues):	\$ 87,300

2016-17 Business Plan & Budget

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Claude Cajolais	Patti Kent
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	June 9, 2016
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Mission and Description of Services Provided

(Including who the services are provided to)

<ul style="list-style-type: none"> • To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia. • To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes. • To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community. • To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society. • To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society.

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Completed the HRM's Board Rating Tool Review. Working on areas of improvement. • Using HRM Reporting structure under the Facility Lease Agreement. • Employed a summer student to update us on social media, teaching lessons, assisting in computer repairs, assisting in other duties with the IT Coordinator and Facility Manager. • Repaired side parking. • Updated building access and improved security. • Hired a Facility Manager. • Internal upgrades to the building including painting, communal benches, and upgraded security cameras. • Assisted building tenants with their IT needs along with community members. • Held Christmas events for community. • Board Development Session facilitated by HRM staff. • Developed a Free Children's Lending Library. • Adopted a logo to begin a process of branding the Centre. • Hosted a gathering of building tenants to assist in creating "community" at the Centre.
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Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Continue to improve the Board Rating Tool.
2.	To engage the community in recreation opportunities.
3.	To widely promote the Centre in our catchment area.
4.	Investigate funding sources to upgrade the acoustics in the gym.
5.	Research the cost and installation of new siding for the building.
6.	To increase accessibility of the Centre in conjunction with HRM.
7.	To recruit a youth representative to the Board of Directors.
8.	To increase diversity on the Board of Directors.
9.	To widely promote the IT services to the community of Sackville.
10.	To improve the Centre's website and visibility with a public relations/marketing plan.

Area Rate Information

Purpose of Area Rate:	To assist in the financial running of the Centre
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated <u>deficit</u> to March 31, 2016: \$1,010
If a surplus exists at the end of the fiscal year, how is it to be applied?	Building upgrades

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 226,800
4202 Commercial Area Rate Revenue	27,000
4206 Resource Area Rate Revenue	500
Total Revenues (must equal total expenditures):	\$ 254,300

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6201 Telephone	\$ 2,000
6299 Other Office Expenses	3,000
6308 Snow Removal	9,000
6311 Security	1,500
6312 Refuse Collection	4,000
6399 Contract Services	154,400
6407 Cleaning/Sanitary Supplies	5,000
6606 Heating Fuel	22,000
6607 Electricity	22,000
6608 Water	5,000
6610 Building - Exterior	10,400
6611 Building - Interior	10,000
6612 Safety Systems	1,000
6701 Equipment Purchase	2,000
6705 Equipment Repairs & Maintenance	1,000
6905 Training & Education	1,000
9000 Prior Year (Surplus)/Deficit	1,000
Total Planned Expenditures (must equal total revenues):	\$ 254,300

2016-17 Business Plan & Budget for

Name of Association or Society:	St Margaret's Village at Fox Hollow Homeowners Assoc		
Registry of Joint Stock Companies ID#:	3092432	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Mark Beland	Katherine Norris
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	May 26, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

Accomplishments

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of our neighbourhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.
4. Identification of new community initiatives and future projects.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Annual AGM May 26, 2016
2.	Community Yard Sale June 4, 2016
3.	Spring BBQ June 4, 2016
4.	Christmas Tree Lighting Ceremony December 2016
5.	Winter Community Activity Day 2017 TBA
6.	Design, purchase and installation of a community sign
7.	Beautification and landscaping around the existing court shed
8.	Purchase and installation of a new piece of playground equipment
9.	Beautification of the area around our community mailboxes

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$13,404
If a surplus exists at the end of the fiscal year, how is it to be applied?	New piece of playground equipment

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 6,200
Total Revenues (must equal total expenditures):	\$ 6,200

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6399 Contract Services (AGM/Joint Stocks)	100
6603 Grounds and Landscaping	1,000
6910 Signage	6,500
6933 Community Events	500
6941 Playground Equipment	11,500
9000 Prior Year (Surplus)/Deficit	(13,400)
Total Planned Expenditures (must equal total revenues):	\$ 6,200

2016-17 Business Plan & Budget for

Name of Association or Society:	Silersides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Patrick MacDonald	Ian Andrew
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	04/09/2016
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Mission and Description of Services Provided

(including who the services are provided to)

Upkeep common grounds for the residents of Silersides subdivision. Where possible provide funds for community events.

Accomplishments

(What has your organization accomplished in the past year?)

Provided lifeguards to the beach, maintenance of the common areas.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Port-a-potty at the beach and possibly the park
2.	Fix retaining wall at the beach
3.	Upkeep common areas
4.	Plant new flower bed(s) at entrances
5.	New additions at tennis court
6.	Some funds for park repairs

Area Rate Information

Purpose of Area Rate:	Upkeep and fixes for common areas
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Silversides subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$11,573
If a surplus exists at the end of the fiscal year, how is it to be applied?	Fixes to the retaining wall at beach

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 16,400
Total Revenues (must equal total expenditures):	\$ 16,400

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6399 Contract Services	600
6603 Grounds and Landscaping	1,500
6919 Special Projects	24,800
8003 Insurance Policies and Premiums	1,100
9000 Prior Year (Surplus)/Deficit	(11,600)
Total Planned Expenditures (must equal total revenues):	\$ 16,400

2016-17 Business Plan & Budget for

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra ASHBY	Karla WAMBOLDT
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	March 23, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

The area rate is used to maintain and improve our existing community structures, playground, hiking trails, and beaches, to be used and enjoyed by all of the community.

Accomplishments

(What has your organization accomplished in the past year?)

In 2015- 2016, the Three Brooks Home Owners Association was able to maintain, and improve our playground, maintain paths, and path structures, and to maintain our beaches. In this upcoming year we would like to engage more community events.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Maintain and improve the Playground and build a small open shelter
2.	Maintain and improve the Hiking Paths, looking to extend trails
3.	Maintain the Beach
4.	To host more community events, to engage the community

Area Rate Information

Purpose of Area Rate:	To maintain and improve our existing community structures.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$3,950
If a surplus exists at the end of the fiscal year, how is it to be applied?	This surplus maybe used for an open shelter at the playground in memory of John Hoyt, all subject to the community interest, or for a piece of playground equipment, or to extend trails.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 3,500
Total Revenues (must equal total expenditures):	\$ 3,500

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6299 Other Office Expenses and Bank Fees	400
6311 Security	1,500
6603 Grounds and Landscaping	1,500
6933 Community Events	600
6941 Playground Equipment	3,500
9000 Prior Year Surplus/Deficit	(4,000)
Total Planned Expenditures (must equal total revenues):	\$ 3,500

2016-17 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3071139	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Paul Clarke	Melissa Nurse
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community.

Accomplishments

(What has your organization accomplished in the past year?)

During the 2015 year, the WWHRA hosted a number of events free of charge for residents that included the annual Canada Day celebration, Christmas caroling in the community green space, community yard sale, Halloween party and New Year's Eve fireworks. In addition, the Association organized a Spring clean-up of the green space, and boulevard area. However, due to the ongoing issue with weeds, the association contracted boulevard weeding on a monthly basis. Christmas wreaths and two Christmas trees at the boulevard and green space were erected and decorated for the season. The WWHRA maintains and updates a community bulletin board and a community Facebook page.

In August of 2011, a community group was formed to explore the possibility of developing the community access point to Wright Lake. In 2014, this work continued and took great steps to get the authorization to move it forward. Approvals from NSP and HRM were in place and the plans are progressing and the work is predicted to begin in 2015/16 year with the initial survey to be completed by CBCL. During 2015 a design for the project was agreed upon and communication is continuing towards starting the project.

Surpluses will continue to be allocated to the lake access project. Potential new ideas are being explored by committee members and include a revamp of the boulevard area and an access to Bowater crown land via bridge installation.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Phase I of plan for Waterfront development to be completed
2.	Annual Canada Day Celebration & Evening Fireworks
3.	Advertise/Promote the Easter Egg Hunt
4.	Annual Halloween Party for kids. Halloween house decorating contest.
5.	New Years' Eve Fireworks and Hot Chocolate Social
6.	Spring Clean-up of Subdivision, playgrounds and Green Spaces
7.	Cornerstone flower beds, along with weeding/pruning of green spaces and boulevard
8.	Re-establish flower containers throughout the subdivision
9.	Arrange for local storage space
10.	Annual Spring Community-wide Yard Sale
11.	Family Skate and Social
12.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
13.	Support a resident in offering free weekly soccer for toddlers during summer
14.	Elect a new President and Vice-president for the association

Area Rate Information

Purpose of Area Rate:	To fund activities and recreational amenities.
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$148,729
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be allocated to the waterfront development project and building of new bridge for ATV Trails

Revenue Budget for 2016-17

Description of Revenue Source		Amount (\$)
4201	Residential Area Rate Revenue	\$ 34,600
Total Revenues (must equal total expenditures):		\$ 34,600

Expenditure Budget for 2016-17

Description of Planned Expenditures		Amount (\$)
6204	Computer Software	800
6603	Grounds and Landscaping	11,300
6705	Equip Repairs & Maintenance	1,000
6911	Facilities Rental	1,700
6919	Special Projects (waterfront access & trail bridge)	148,600
6928	Committee Expenses	700
6933	Community Events	17,500
8003	Insurance Policies and Premiums	1,700
9000	Prior Year (Surplus)/Deficit	(148,700)
Total Planned Expenditures (must equal total revenues):		\$ 34,600

2016-17 Business Plan & Budget for

Name of Association or Society:	White Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3217114	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Joel MacDonald	Peter Davidson
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	[REDACTED]	[REDACTED]
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	March 1, 2016
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Mission and Description of Services Provided

(including who the services are provided to)

To provide representation for the residents of the White Hills Community in dealing with the various matters that may arise from time to time with both the Municipal and Provincial Governments insofar as it may impact the Community in general.

In addition the White Hills Residents Association provides a leadership role in attempting to improve the services provided and the overall appearance of our Community.

Accomplishments

(What has your organization accomplished in the past year?)

1. Continued to work with HRM in moving forward the concept for the possible construction of a park in the Daisywood area of our Community.
2. Improved the main entrance to the Community through the planting of trees and the general clean-up of the area.
3. Continued to actively participate in the activities of the Greater Hammonds Plains Communities Association.

Goals for 2016-17

(What does your organization plan to accomplish between April 1, 2016 and March 31, 2017)

1.	Work with HRM in the development of a park in the Daisywood area.
2.	Participate in the work of the Greater Hammonds Plains Communities Association.

Area Rate Information

Purpose of Area Rate:	To fund activities and recreational amenities.
Will the Purpose or Amount of the Area Rate change in 2016-17?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2016-17 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	White Hills subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2015-16)? How much?	Accumulated surplus to March 31, 2016: \$120,791
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to future years.

Revenue Budget for 2016-17

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 27,600
Total Revenues (must equal total expenditures):	\$ 27,600

Expenditure Budget for 2016-17

Description of Planned Expenditures	Amount (\$)
6919 Special Projects	147,400
6933 Community Events – Non Specific	1,000
9000 Prior Year (Surplus)/Deficit	(120,800)
Total Planned Expenditures (must equal total revenues):	\$ 27,600

Appendix E
Business Improvement District Budget Summary and Area Rates for 2016-17 *

	Spring Grdn Rd	Downtown Hfx	Downtown Dart	Quinpool	Spryfield	Sackville	Dart Main St	North End Hfx
4202 Area Rate Commercial	\$380,000	\$896,500	\$277,800	\$109,200	\$92,600	\$181,900	\$105,500	\$165,500
4601 Grants in Lieu - Federal	\$0	\$4,800	\$20,500	\$0	\$0	\$0	\$0	\$0
4602 Grants in Lieu - Provincial	\$12,000	\$92,400	\$700	\$0	\$0	\$3,300	\$0	\$4,400
Total Area Rate Revenue*:	\$392,000	\$993,700	\$299,000	\$109,200	\$92,600	\$185,200	\$105,500	\$169,900

2015/16

Minimum (Commercial)	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$50
Maximum (Commercial)	\$12,000	\$36,000	\$15,000	\$7,000	\$10,000	\$7,000	\$17,000	\$2,500
Commercial Rate	\$0.3400	\$0.0863	\$0.3600	\$0.1900	\$0.2700	\$0.1400	\$0.1600	\$0.1500

2016/17

Minimum (Commercial)	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$350
Maximum (Commercial)	\$12,000	\$50,000	\$17,500	\$8,000	\$10,000	\$7,000	\$25,000	\$3,000
Commercial Rate	\$0.3400	\$0.0821	\$0.3600	\$0.1900	\$0.2700	\$0.1400	\$0.1600	\$0.1600

Increase / (Decrease)

Minimum (Commercial)	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	\$300
Maximum (Commercial)	unchanged	\$14,000	\$2,500	\$1,000	unchanged	unchanged	\$8,000	\$500
Commercial Rate	unchanged	-\$0.00420	unchanged	unchanged	unchanged	unchanged	unchanged	\$0.0100

* Detailed budgets are available upon request.