

Re: Item No. 15.1

DATE: Feb. 1, 2018

FROM: John Mabley, Director, The Campaign for Hospice Halifax

RE: Overview for Hospice Halifax Presentation to

The case for HRM investment in Hospice Halifax construction will be presented by a two person advocacy team led by Mr. Jim Mills, president & CEO, Office Interiors.

The establishment of a residential hospice in HRM is a purpose grounded in the conviction that everyone in our community should have access to choice and comfort at end of life. Advancing the purpose has been volunteer intensive from the founding of the Hospice Society of Greater Halifax in 2001. Hundreds of volunteers have been engaged since then in bereavement outreach, as public informants of the need, and in more recent years special event fundraising like "Hike for Hospice" and the popular "Feeling the Love" February dinner and dance led in 2018 by honorary chair Mayor Mike Savage.

Why is hospice care needed? At present 80% of Nova Scotians declare they would prefer to die at home but only 20% are able to do so. Often, as a result of pain management concerns, care giver fatigue or end of life complications, hospital admissions increase significantly in the last few weeks of life. Where hospices already exist elsewhere in Canada it is recognized that end of life care can be provided at significantly reduced public expense. Moreover, both the dying and their families benefit from experiencing precious time together in a home-like setting without the stress of managing end of life care. Admission to hospice will be by medical referral and without charge.

Construction is currently underway on a ten-bed hospice residence on Francklyn Street adjacent to the Atlantic School of Theology. Unlike many other health related services, Hospice Halifax is planned entirely of, by and for the community. The capital need projected at \$6M must be raised by the community, although the annual operating cost of the residence will be shared with the province. A campaign for capital funds has commenced its "quiet phase" under the general chairmanship of HRM business and community leader Jack Flemming and pledges and gifts exceeding \$2M are already committed.

The Halifax Regional Municipality (HRM) is invited to join other benefactors in bringing Hospice Halifax to reality through consideration of a capital grant of \$1M payable in two annual tranches of \$500,000 in April, 2019 and April, 2020.



Hospice Halifax

A PLACE LIKE HOME



A PRESENTATION TO HALIFAX REGIONAL MUNICIPALITY

AUDIT AND FINANCE STANDING COMMITTEE

February 21, 2018



Executive Summary

"Our hospitals provide excellent care for patients in need of healing or disease treatment. But in visiting friends in palliative care, I've come to realize their special needs, and those of their families, would be better served in a hospice setting. It's time that we have a hospice in our area."

--Jim Spatz, Chairman & CEO, Southwest Properties

"...Hospice is a vital component of a modern, state-of-the-art healthcare system that provides the kind of compassionate and professional end-of-life care I would wish for my family. As a palliative care physician, I know it is the kind of care that my patients and their families need, want, and deserve."

--Robert Horton, MD, CCFP(PC)

Associate Professor, Faculty of Medicine, Dalhousie University

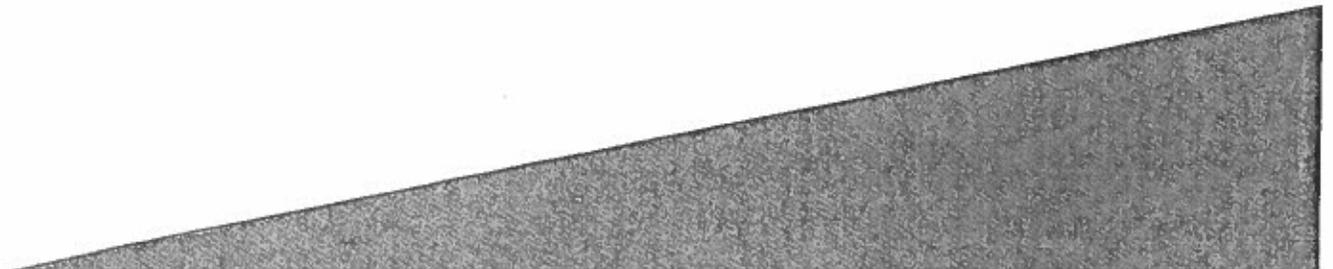
Everyone in our community should have access to choice and comfort at the end of their lives. Hospice care can help make the dying process respectful, peaceful, and dignified.

Construction is underway on a ten-bed residential hospice at 618 Francklyn Street in Halifax, adjacent to the Atlantic School of Theology campus, overlooking the Northwest Arm and tree lined-residential streets. Planned by community members for community members, the residential hospice will provide state-of-the-art palliative care and supportive services 24 hours a day, seven days a week, in a home-like setting. Clinically-directed interdisciplinary teams consisting of residents and their families, health care professionals, and trained volunteers will offer physical, social, spiritual, and emotional care.

Community medical referrals and guidelines from the Nova Scotia Health Authority will help Hospice Halifax determine resident admissions. Residents will stay at Hospice Halifax without charges or fees.

Why Hospice

- Over eighty residential hospices are established elsewhere in Canada. Halifax is the largest Canadian city without a hospice.
- Eighty percent of Nova Scotians would prefer to die at home. Apart from those who receive formal palliative care services where they live, only twenty percent are able to die at home.
- A series of pressing circumstances can emerge in the last few weeks of life: pain management, care giver fatigue, end-of-life complications, or a hospital admission. The response too frequently falls short of the personal, compassionate model intrinsic to hospice care.
- Hospice Halifax is rooted in community engagement. In 2017 over 162 volunteers contributed more than 10,400 working hours in support of board and committee initiatives, events, and community outreach. When Hospice opens in October, 2018 it will accommodate an estimated 400 residents in the first three years of operation and engage scores of volunteers as part of the care program.



Meeting the Need

A projected \$6.0M must be raised from private and public sources to support capital costs. To this end, The Campaign for Hospice Halifax was quietly initiated in 2016-2017 under the chairmanship of business and community leader Jack Flemming. Advance campaigning has already drawn commitments of \$2M. Included within these commitments is over \$100,000 contributed by the Hospice volunteer board of directors; \$150,000 from the QEII Foundation; and \$150,000 from area Rotary clubs.

Coincident with capital fundraising staff and volunteers manage four major annual events to serve operational needs: the Feeling the Love February dinner dance that in 2018 attracted over 850 celebrants; Hike for Hospice; Hats off for Hospice; Gifts of Comfort direct mail campaign; and Angel Tree, a community education initiative

Projected Sources	
Campaign private source support	\$4,900,000
Pryor House Sale	\$156,000
Government	\$1,100,000
Planned Debt	\$759,000
Total Projected Sources	\$6,915,000

Projected Applications	
Study renovation options for Francklyn St.	\$110,000
New build construction (at \$350 sq. ft.)	\$5,250,000
Equipment & Furnishings	\$300,000
Architecture & Engineering	\$350,000
Temporary office rental	\$25,000
Project Management	\$100,000
Campaign Costs	\$300,000
Unrecoverable HST	\$480,000
Total Projected Applications	\$6,915,000

The Request

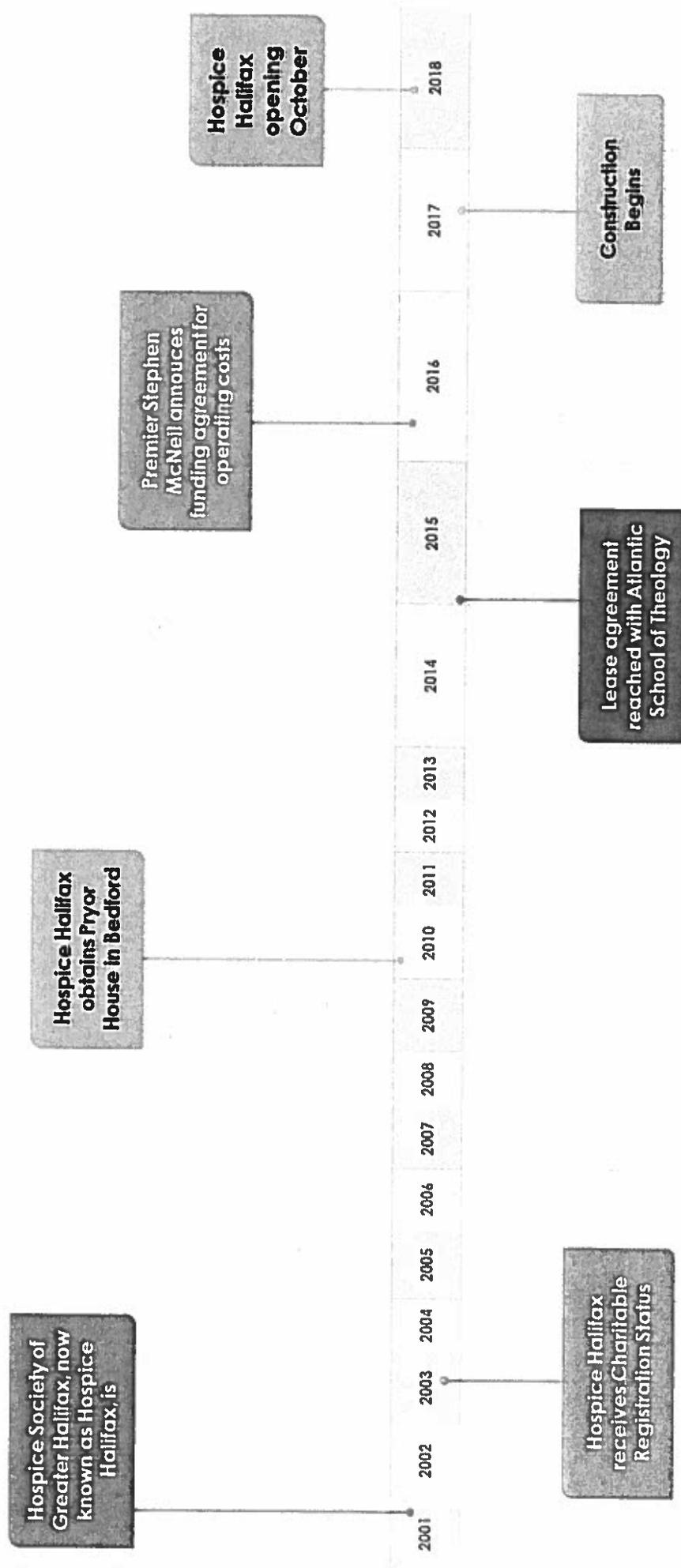
The Campaign for Hospice Halifax seeks the approval of the Audit and Finance Standing Committee to forward Hospice's proposal for a capital grant in the amount of \$1 million for full HRM Council consideration. The Campaign further proposes consideration for payment in two annual tranches of \$500,000 in April 2019 and April 2020.

Municipalities and hospices across Nova Scotia are forging relationships. For example, the municipalities for Kings County, Annapolis County, Kentville and Wolfville are reported to have committed \$1.4 million to the proposed Valley Hospice in Kentville.

The generous participation of the municipality will, of course, materially advance the residential hospice project; it will also endorse understanding and compassion for the burdens of Halifax Regional Municipalities families coping with death, dying, and loss—challenges that will ultimately affect all our families, friends, and neighbours.



Building Momentum: A 16-Year Timeline





Project Leadership

Hospice Halifax Board of Directors

Paul Bent, CPA, CA, ICD.D
Acting Chair

Cynthia Dorrington, CPA, CMA

Marilyn Hicks, MBA

Rob Horton, MD, CCFP

Peter MacDougall, BSc, MHS

Bob MacKinnon, CPA, CA, MBA, ICD.D

Tena Taylor, BSc Pharm

Glenna Thornhill, RN, BSN

Jim Torbert, B.Arch., MHA

The Campaign for Hospice Halifax Cabinet

General Chair

John G. "Jack" Flemming, P.Eng, CM
Chairman, Ocean Contractors Limited

Honourary Co-Chair

Rose Wilson
Co-Chair, Wilson Fuel

Honourary Co-Chair

Jim Spatz
Chairman & CEO, Southwest Properties

Honourary Spokesperson

Steve Murphy
Executive News Editor & Anchor, CTV News at 6

R. Paul Bent, CPA, CA, ICD.D.
Partner (ret.) Grant Thornton

Amy Bragg
Community Volunteer

Dennis Campbell
CEO, Ambassatours

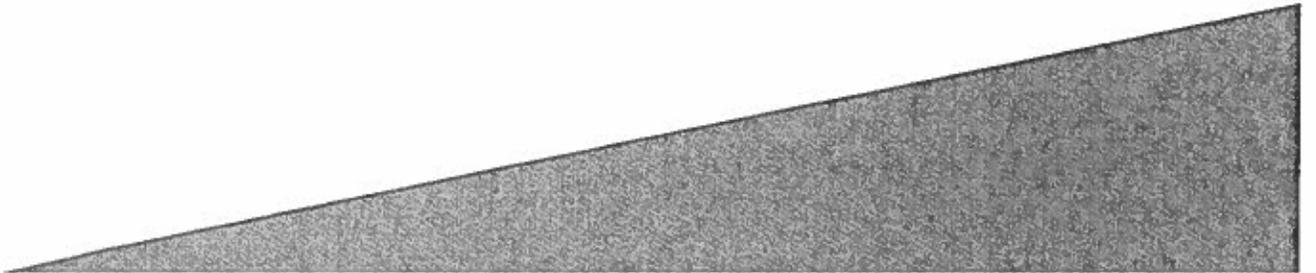
Robert Horton, MD, CCFP
Associate Professor, Dalhousie University, Faculty of Medicine

Jim Mills
President & CEO, Office Interiors

Denis Morris, P.Eng., CCFP
Senior Partner, M&R Engineering

Gordon Neal
CEO, Hospice Halifax

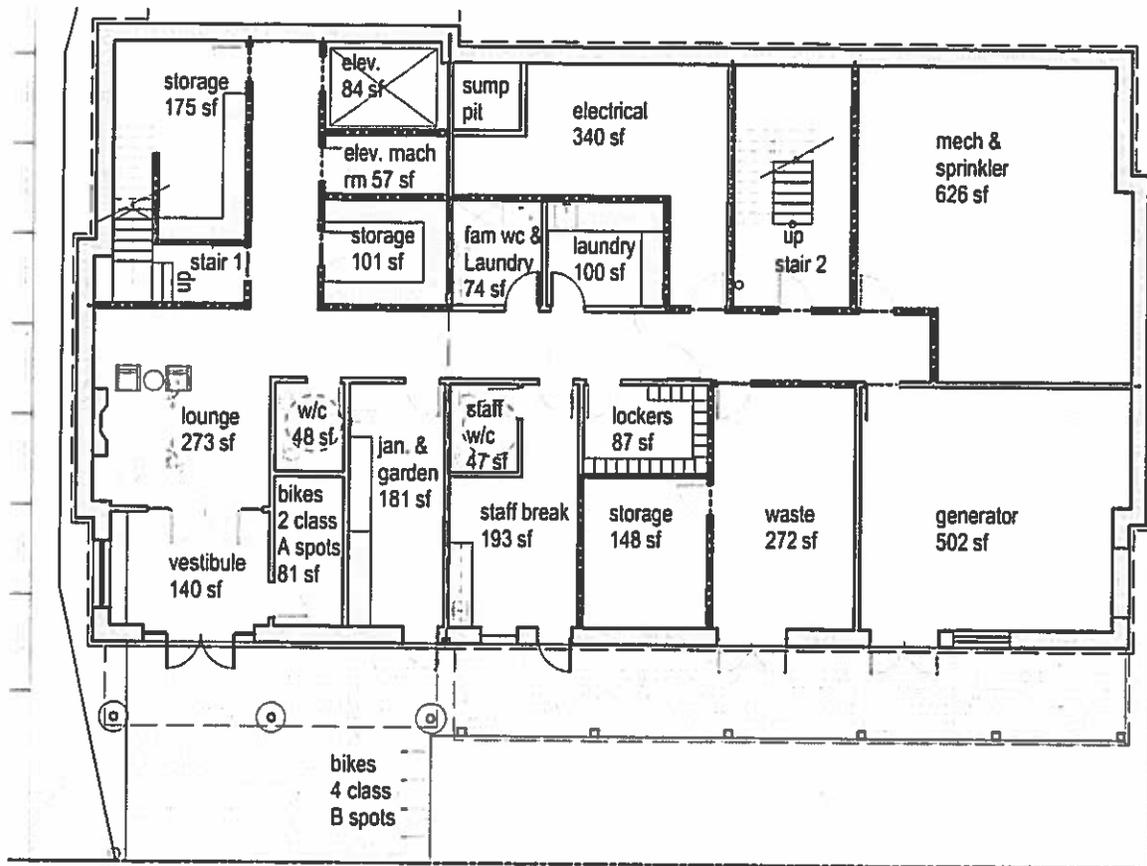
Margot Spafford
Community Volunteer





Hospice Halifax Design

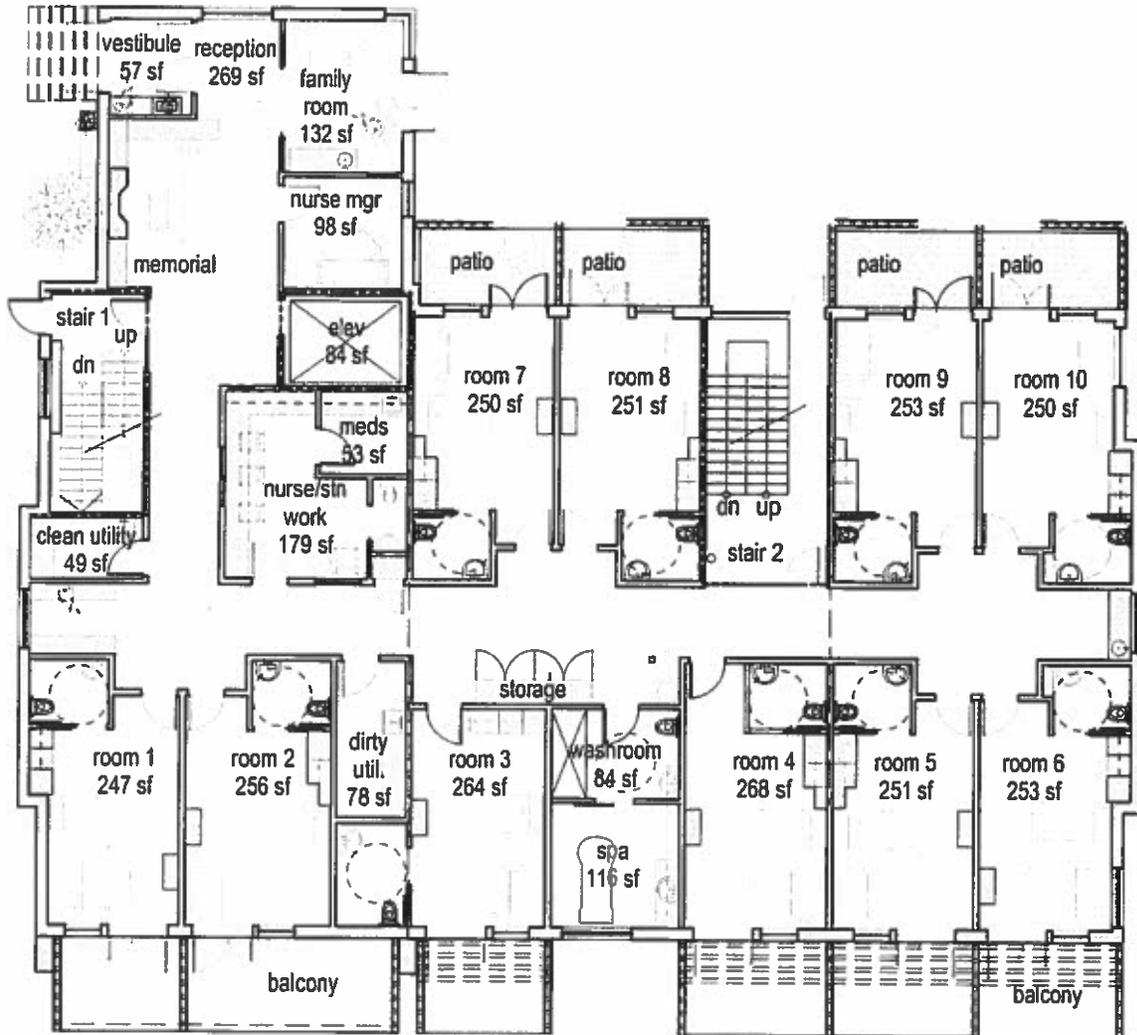
Lower Level Floor Plan



The residential hospice will offer palliative care for all individuals and their families without regard to age, gender, nationality, race, faith, sexual orientation, disability, diagnosis, or availability of a primary caregiver.

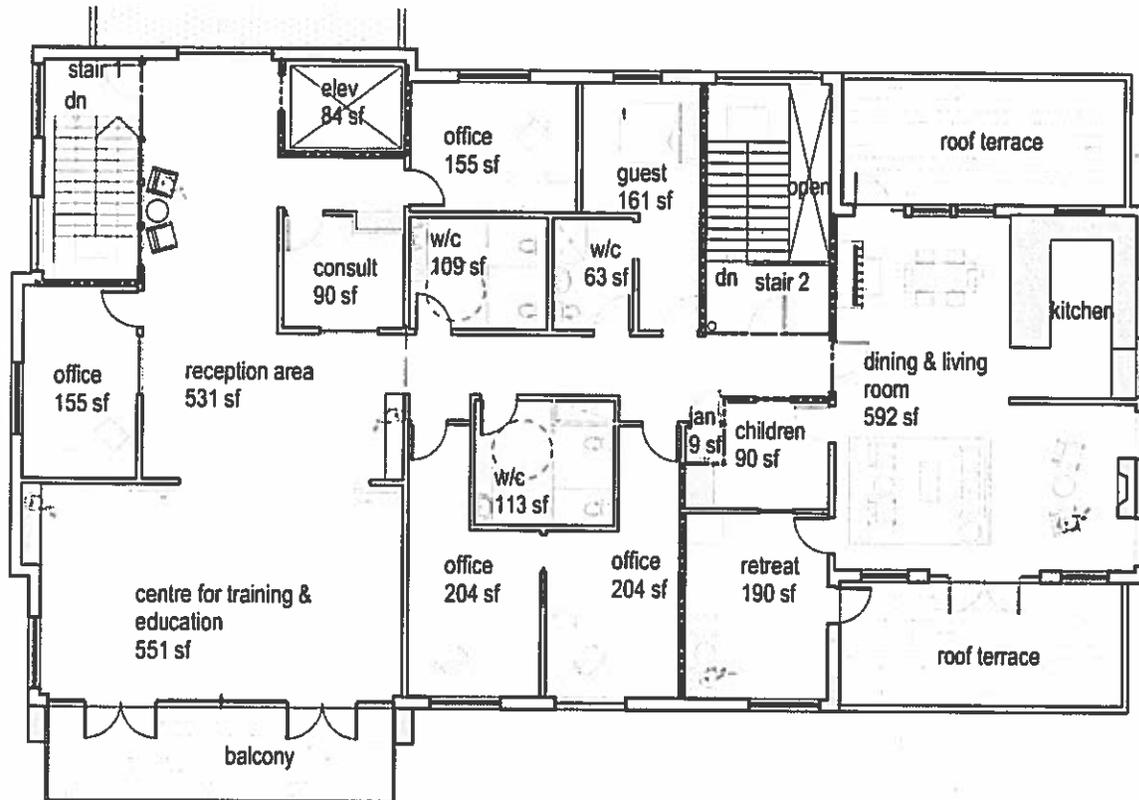
Hospice Halifax envisions a comfortable, kindred place for residents, their families, and the wider community.

Main Level Floor Plan



Ten spacious resident rooms will allow families and their loved ones to spend time together and overnight stays, enjoying conversation, reading, music, reflecting on memories or simply 'being present.'

Upper Level Floor Plan



Wherever possible and economical, the design incorporates environmentally sustainable building strategies for energy efficiency, materials selection, and indoor environmental quality.



**THE CAMPAIGN FOR
HOSPICE HALIFAX**

**For more information contact
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www.hospicehalifax.ca

