

HALIFAX

Community Facilities Master Plan 2 (CFMP2)

Community Planning and
Economic Development Standing
Committee

January 19, 2017

Function of the CFMP2

- High level plan that supports Council priorities and other key policies
- Council endorsement gives approval for overall direction for implementation based on priorities
- Staff will implement recommendations and conduct further study as required
- Some directions can be implemented by staff and others will require Council approval.



Background

2004 Indoor Recreation Facility Master Plan

- Created a foundation for future facility development

2008 Community Facility Master Plan (CFMP)

- Expanded to include playing fields
- 52 of 59 recommendations completed, in progress, or reconsidered

2016 Community Facilities Master Plan (CFMP2)

- Updated strategic guidance regarding renewal and enhancement of infrastructure through to 2025
- Expanded to include additional facilities

What does the CFMP2 include?

Strategic guidance related to:

- Major recreation facilities, community recreation centres, community halls, pools, sport fields, ball diamonds, lawn bowl greens, skate parks, playgrounds, tennis courts, and spray pools

Exclusions:

- Consideration of a outdoor stadium; Exhibition Park; land acquisition; beach, waterfront, and boat launch planning; parkland, open space planning, trails; dog parks.



Development of CFMP2 and Consultation

- Engagement with staff, stakeholders, and the general public including focus groups, public workshops, and online surveys
- Review of existing HRM policies
- Review of demographics and school enrollments to determine population changes
- Evaluation of the 2008 CFMP recommendations
- Review of building assessments
- Analysis of facility utilization
- Benchmarking against comparable cities

Key Findings

- Increased affordability especially for low income families and seniors
- Improved communications and marketing
- Approaches to determine the appropriate number and types of facilities, in the best locations to meet the overall mandate and needs of citizens
- Broader programming including programs for seniors and in arts and culture
- New and up-to-date multipurpose facilities that are well maintained and efficiently operated.

Key Findings (Continued)

- A common web-based portal to HRM's Facilities that includes online scheduling and payment.
- Increased engagement to understand and address concerns
- New mechanisms to provide feedback to operators and service providers so they can make continual improvement
- A common membership to increase access
- Consider transit and active transportation links to facilities

Strategic Direction

- Gives direction to “Hub and Spoke” and Clustering approaches to provide cohesive infrastructure and integrated, accessible programming



Strategic Direction

- Diversity & Inclusion
 - Access to recreation for all citizens
- Universal Access Card/One Membership
 - improved access to overall HRM recreation system
- Rural Recreation Strategy
 - incorporating unique features and challenges into recreation service delivery
- Connectivity
 - Consideration of transit, active transportation and location of adjacent facilities
- Sport Policy
 - Level of municipal support for participation in sport

Strategic Direction

- Facility Development - No “net new facilities” required
- Consideration of facility condition assessments
- Emphasis on maintaining, renewing, relocating, enhancing, co-locating or decommissioning
- Criteria and evaluation procedure for assessing facility demand, safety standards, service levels, and financial and social impacts

Implementation

- Attachment 1 outlines 60 recommendations to be incorporated in business plans and budgets
- The recommendations are categorized into the following groups:
 - Short Term (0-2 years)
 - Medium Term (3-5 years)
 - Long Term (5-8 years)
 - Ongoing
 - Implemented



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Implementation – Next Steps

- 11 short term recommendations – 10 underway, 1 included in 2017/18 business plan
 - Implement “hub & spoke” model
 - Use of criteria as decision making tool for determination of priorities for provision of all assets
 - Adopt process to include decision on future of existing facilities when new facility requests are considered
 - Playground service strategy
 - Coordinate dates for ice removal in arenas
 - Consider viability of re-use of surplus arenas
 - Include on-line inventory & booking as part of recreation software replacement
 - Implement policies and process to improve quality of fields
 - Include CFMP2 information in updated HRM website
 - Implement Parks & Recreation Strategic Framework
 - Develop rural recreation strategy
- Proposed 10 year capital budget aligned with CFMP direction
- Staff to continue implementing and incorporating the 22 ongoing recommendations

Recommendation

It is recommended that the Community Planning & Economic Development Standing Committee (CPED) recommend that Halifax Regional Council:

1. Approve the use of the Community Facility Master Plan 2 (CFMP2) as a framework for municipal decision-making regarding recreation facilities; and
2. Approve the categorization of the CFMP2 recommendations outlined in Attachment 1, and direct staff to incorporate the recommendations in future annual Business Plans for Council's consideration.